

## Office of Governor Mark Dayton

## **A Better Minnesota**

Detailing Progress Achieved by the Administration of Minnesota's 40<sup>th</sup> Governor, Mark Dayton January 2011 – January 2019

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		onsibility			
#	Accomplishment	Description			
A.1	Turned a \$6.2 Billion Budget Deficit into Repeated Budget Surpluses; Left Behind a \$1.5 Billion Budget Surplus and over \$2.5 Billion in Cash and Budget Reserves	When Governor Dayton took office in January 2011, Mir faced a \$6.2 billion budget deficit. That deficit was the so straight forecasted deficit since November 2007. With so management, Governor Dayton has restored a balanced Minnesota – delivering repeated budget surpluses. In face			
		Budget Fo	precasts		
		November 2010	(\$6.19 billion)		
		February 2011	(\$5.03 billion)		
		November 2011	\$0		
		February 2012	\$0		
		November 2012	(\$1.1 billion)		
	February 2013 (\$627 million)				
		November 2013 \$825 million February 2014 \$1.23 billion			
		November 2014 February 2015	\$1.04 billion \$1.87 billion		

		A.I		Ć4 24 E!!!!	
			ember 2015	\$1.21 billion	
			uary 2016	\$900 million	
			ember 2016	\$1.4 billion	
			uary 2017	\$1.65 billion	
			ember 2017	(\$188 million)	
			uary 2018	\$329 million	
		Nove	mber 2018	\$1.5 billion	
A.2	Secured the Largest State Budget Reserves in History to Protect Minnesota from Future Economic Downturns	When Governor Dayton took office in January 2011, Minnesota had almost nothing in the State Budget Reserve account. In 2013, the Governor and DFL Legislature changed the law to require more funds to be put into the State Budget Reserves to protect Minnesota from future economic downturns.  By December 2018, the State Budget Reserve reached its highest level in Minnesota history, at \$2.075 billion – providing the security Minnesota needs to protect the state's fiscal integrity, and the services we all rely on. All told, Governor Dayton concluded his term with \$2.5 billion in cash and Reserves to protect Minnesota's fiscal stability into the future.  Following eight years of strong fiscal management, Minnesota's economic turnaround was affirmed by two national bond rating agencies. Fitch Ratings and Standard and Poor's (S&P) gave the State of Minnesota their highest "AAA" bond ratings in July 2018. And in 2018, a Pew Charitable Trust analysis of the National Association of State Budget Officers ranked Minnesota's state budget reserves as the tenth strongest in the nation.			
A.3	Paid Back All the Debt Owed to Minnesota Schools	When Governor Dayton took office in January 2011, Minnesota owed our public schools \$1.8 billion that previous Legislatures had borrowed in order to balance the state budget. In May 2013, the Governor and DFL Legislature accelerated the repayment of those funds, mandating that any additional budget surplus be dedicated to immediately paying off any outstanding debt to our schools. By December 2013, the state's debt to public school districts had been repaid in full.			
A.4	Returned Minnesota to Tax Fairness	When Governor Dayton took office in January 2011, the richest Minnesotans paid about 9.5 percent of their income in state and local taxes, compared to 12 percent for most Minnesotans. Tax policies enacted by Governor Dayton during his tenure have restored tax fairness in Minnesota, with the wealthiest Minnesotans now paying about 12 percent of their income in state and local taxes, just like the rest of Minnesotans.			

		This increased revenue went to pay back our schools, expand all-day kindergarten, balance the budget, provide tax cuts for middle-income Minnesotans, and more.
A.5	Cut Taxes by \$1.5 Billion Million for 2.3 Million Minnesotans	When Governor Dayton took office in January 2011, he promised to raise taxes 2 percent on the wealthiest 2 percent of Minnesotans, and then invest those revenues in a better Minnesota. Governor Dayton and the DFL Legislature delivered on that promise in 2013.
		While raising taxes on the rich, Governor Dayton cut taxes for middle and lower-income Minnesotans. During Governor Dayton's tenure, 98 percent of Minnesotans have seen no increase in their income tax rates. In fact, other than the wealthiest 2 percent of Minnesotans, the state's personal income tax rates for 98 percent of Minnesotans have remained exactly the same for 19 years.
		Since 2013, Governor Dayton has signed into law \$1.5 billion in tax cuts benefiting over 2.3 million hard working Minnesota families and farmers. These tax cuts have included:
		• Increased Renter Tax Credit in 2013 – Tax cuts signed by Governor Dayton increased refunds for approximately 24 percent of filers (about 80,000 taxpayers). The average renter property tax refund increase was \$152. Renters earning more than \$59,000 are not eligible for the credit. This change cut taxes by \$15.5 million in the first year.
		• Expanded Homestead Credit Property Tax Refund in 2013 — The cuts signed by Governor Dayton expanded homeowner refunds to approximately 76 percent (312,000) of current filers. Approximately 112,000 new claimants became newly eligible. The average refund increased by approximately \$219. Homeowners earning over \$109,000 are not eligible for the refund. This change cut taxes by \$85.6 million in the first year.
		<ul> <li>Strengthened Working Family Tax Credit in 2014 – Governor Dayton worked with the Legislature to increase the maximum credit for lower income families, and extended the credit to reach more middle income families. This expansion of the created helped approximately 330,000 taxpayers, providing \$50 million in additional relief.</li> </ul>
		<ul> <li>Expanded the Working Family Credit in 2017 – Governor Dayton secured the expansion of the Working Family Tax Credit to include 21 to 24 year olds without children, making less than \$15,000 a year. These Minnesotans saw an average credit of \$79 in 2017.</li> </ul>

•	Increased Child and Dependent Care Tax Credit in 2017 – The
	cuts signed by Governor Dayton increased the credit for all
	eligible and extended it to more low and middle income
	families. Thanks to this expansion, 26,900 more Minnesota
	taxpayers receive this credit. For 43,000 Minnesotans the
	average credit increased by \$342. Overall, this change
	provided Minnesotans \$17 million in additional assistance in
	the first year.

Signed New Student Loan Credit into Law in 2017 – The
Governor provided important tax relief to Minnesotans paying
back undergraduate or graduate degree loans. Thanks to this
new credit worth up to \$500, about 65,000 Minnesotans
receive \$27 million to help pay back their students loans.

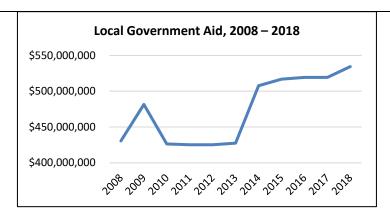
## A.6 Invested More than \$175 Million in Direct Property Tax Relief

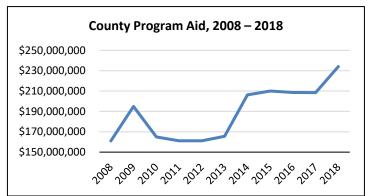
Before Governor Dayton took office, Minnesota's tax system was broken, outdated, and unfair. The richest 2 percent paid a lower percentage of their income in state and local taxes than lower- and middle-income earners. Most low- and middle-income earners in Minnesota paid about 10 percent more of their income in state and local taxes than the richest Minnesotans.

Governor Dayton has worked to improve tax fairness – asking the richest 2 percent of Minnesotans to pay 2 percent more in income taxes. With this additional revenue, Governor Dayton worked with the Legislature to make critical investments in job creation and education, and provide more than \$188.8 million in direct property tax relief for Minnesotans.

- Invested \$85.6 Million in Homestead Credit Property Tax
  Refund In 2013, Governor Dayton worked with the Legislature
  to expand the Homestead Credit Property Tax Refund to 76
  percent of all fliers. Thanks to this change, approximately
  112,000 new claimants became eligible. The average refund
  increased by approximately \$219. Homeowners earning over
  \$109,000 are not eligible for the refund. This change cut taxes by
  \$85.6 million in the first year.
- Increased Renter Tax Credit by \$15.5 million Tax cuts signed by Governor Dayton increased refunds for approximately 24 percent of filers (about 80,000 taxpayers). The average renter property tax refund increase was \$152. Renters earning more than \$59,000 are not eligible for the credit. This change cut taxes by \$15.5 million in the first year.
- Increased Homestead Credit for Homeowners In 2014,
   Governor Dayton worked with the Legislature to increase the
   Homestead Credit by 3 percent for homeowners, providing \$12.1

million in property tax relief. The additional assistance benefited 500,000 homeowners, with an average refund of \$837 in 2014. • Increased Homestead Credit for Family Farms – In 2014, Governor Dayton worked with the Legislature to increase the Homestead Credit for farmers who live on their land by approximately \$16.9 million. An estimated 90,000 farms would benefit with the typical farmer seeing an additional \$200 in aid. • Increased Renter's Credit - In 2014, Governor Dayton worked with the Legislature to increase the Renter's Credit by 6 percent, providing \$12.5 million in property tax relief. The additional assistance benefited 350,000 homeowners, with an average refund of \$643 in 2014. • Reduced Property Taxes for Minnesota Farmers by \$35 Million - Farm property taxes in Minnesota have increased 114 percent in the last decade. This problem has been compounded by low commodity prices and high agricultural land values. To help relieve property tax burdens on Minnesota farmers, Governor Dayton worked with the Legislature in 2017 to provide a tax credit worth \$35 million for owners of agricultural property. The credit is equal to 40 percent of farm property taxes attributable to school district debt levies. **A.7** Invested \$380 Million Minnesotans rely on their city and county governments to provide in Local Governments essential services like police and fire protection. Since taking office, to Reduce Property Governor Dayton has worked with the Legislature to provide cities an **Tax Increases, Protect** additional \$100 million in Local Government Aid, including \$53 million **Essential Services** for Greater Minnesota communities, townships an additional \$10 million in Township Aid, and counties an additional \$65 million in County Program Aid to support these important community services and relieve the burden on Minnesota property owners. Governor Dayton also worked with the Legislature to exempt local governments from having to pay state sales taxes, saving them approximately \$140 million each year.





Loc	Local Government Aid – 2011 to 2018			
City	2011	2018	Change	
Ada	\$571,600	\$635,009	\$63,409	
Adams	\$208,384	\$254,719	\$46,335	
Adrian	\$362,303	\$418,742	\$56,439	
Aitkin	\$732,618	\$758,689	\$26,071	
Akeley	\$48,881	\$73,207	\$24,326	
Albany	\$627,315	\$716,736	\$89,421	
Albert Lea	\$4,724,618	\$5,360,456	\$635,838	
Alberta	\$28,357	\$24,477	(\$3,880)	
Albertville	\$0	\$111,024	\$111,024	
Alden	\$145,081	\$189,103	\$44,022	
Aldrich	\$6,423	\$6,189	(\$234)	
Alexandria	\$1,204,947	\$1,519,648	\$314,701	
Alpha	\$35,367	\$36,252	\$885	
Altura	\$43,918	\$73,284	\$29,366	
Alvarado	\$55,149	\$78,470	\$23,321	
Amboy	\$125,545	\$148,410	\$22,865	
Annandale	\$260,224	\$451,853	\$191,629	
Anoka	\$901,095	\$1,794,225	\$893,130	
Appleton	\$876,061	\$820,931	(\$55,130)	

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Arco	\$24,655	\$22,630	(\$2,025)
Argyle	\$197,165	\$221,955	\$24,790
Arlington	\$636,892	\$748,914	\$112,022
Ashby	\$102,139	\$119,971	\$17,832
Askov	\$64,584	\$81,282	\$16,698
Atwater	\$231,643	\$312,202	\$80,559
Audubon	\$98,560	\$124,770	\$26,210
Aurora	\$605,415	\$646,926	\$41,511
Austin	\$7,122,450	\$8,151,133	\$1,028,683
Avoca	\$26,223	\$22,245	(\$3,978)
Avon	\$175,958	\$288,655	\$112,697
Babbitt	\$299,542	\$388,684	\$89,142
Backus	\$28,410	\$26,870	(\$1,540)
Badger	\$100,302	\$113,028	\$12,726
Bagley	\$368,125	\$457,895	\$89,770
Balaton	\$198,557	\$226,599	\$28,042
Barnesville	\$604,051	\$795,001	\$190,950
Barnum	\$128,897	\$162,850	\$33,953
Barrett	\$57,809	\$78,765	\$20,956
Barry	\$2,476	\$1,956	(\$520)
Battle Lake	\$42,044	\$88,061	\$46,017
Baudette	\$289,939	\$305,830	\$15,891
Bayport	\$335,228	\$549,715	\$214,487
Beardsley	\$74,065	\$68,286	(\$5,779)
Beaver Bay	\$12,520	\$5,230	(\$7,290)
Beaver Creek	\$40,373	\$51,001	\$10,628
Bejou	\$19,645	\$20,348	\$703
Belgrade	\$180,345	\$220,954	\$40,609
Belle Plaine	\$54,473	\$392,053	\$337,580
Bellechester	\$17,774	\$22,306	\$4,532
Bellingham	\$61,143	\$54,787	(\$6,356)
Beltrami	\$25,817	\$21,637	(\$4,180)
Belview	\$103,367	\$118,599	\$15,232
Bemidji	\$2,906,194	\$3,343,186	\$436,992
Bena	\$27,257	\$30,030	\$2,773
Benson	\$776,650	\$1,045,773	\$269,123
Bertha	\$132,871	\$155,907	\$23,036
Bethel	\$31,203	\$51,372	\$20,169
Big Falls	\$67,827	\$71,856	\$4,029
Big Lake	\$156,014	\$618,610	\$462,596
Bigelow	\$49,185	\$56,975	\$7,790

Bigfork	\$80,363	\$100,406	\$20,043
Bingham Lake	\$26,063	\$21,063	(\$5,000)
Bird Island	\$370,344	\$394,504	\$24,160
Biscay	\$12,136	\$17,288	\$5,152
Biwabik	\$263,385	\$237,671	(\$25,714)
Blackduck	\$205,021	\$253,712	\$48,691
Blomkest	\$16,533	\$19,539	\$3,006
Blooming Prairie	\$647,677	\$715,803	\$68,126
Blue Earth	\$1,535,819	\$1,876,089	\$340,270
Bluffton	\$32,101	\$38,168	\$6,067
Bock	\$15,437	\$17,053	\$1,616
Borup	\$17,772	\$22,441	\$4,669
Bovey	\$251,002	\$284,878	\$33,876
Bowlus	\$36,888	\$52,506	\$15,618
Boy River	\$4,648	\$7,585	\$2,937
Boyd	\$65,766	\$59,176	(\$6,590)
Braham	\$423,901	\$582,253	\$158,352
Brainerd	\$3,637,320	\$4,199,674	\$562,354
Brandon	\$86,841	\$106,045	\$19,204
Breckenridge	\$1,168,004	\$1,558,129	\$390,125
Brewster	\$180,836	\$161,716	(\$19,120)
Bricelyn	\$122,801	\$128,646	\$5,845
Brook Park	\$17,784	\$21,412	\$3,628
Brooklyn Center	\$411,378	\$1,768,919	\$1,357,541
Brooklyn Park	\$0	\$1,375,850	\$1,375,850
Brooks	\$28,524	\$30,301	\$1,777
Brookston	\$6,665	\$12,657	\$5,992
Brooten	\$138,694	\$184,779	\$46,085
Browerville	\$206,697	\$252,935	\$46,238
Browns Valley	\$357,430	\$334,090	(\$23,340)
Brownsdale	\$168,304	\$213,012	\$44,708
Brownsville	\$58,162	\$68,424	\$10,262
Brownton	\$230,476	\$277,434	\$46,958
Bruno	\$17,945	\$16,030	(\$1,915)
Buckman	\$15,859	\$32,262	\$16,403
Buffalo	\$145,886	\$846,345	\$700,459
Buffalo Lake	\$203,623	\$231,918	\$28,295
Buhl	\$326,569	\$366,649	\$40,080
Burnsville	\$0	\$6,318	\$6,318
Burtrum	\$27,162	\$32,639	\$5,477

Butterfield         \$160,498         \$197,536         \$37,038           Byron         \$135,120         \$310,679         \$175,559           Caledonia         \$832,011         \$983,894         \$151,883           Callaway         \$34,220         \$44,687         \$10,467           Calumet         \$118,691         \$115,293         (\$3,398)           Cambridge         \$426,004         \$802,355         \$376,351           Campbell         \$58,644         \$52,474         (\$6,170)           Canby         \$664,915         \$716,449         \$51,534           Cannon Falls         \$469,740         \$652,555         \$182,815           Canton         \$78,420         \$89,682         \$11,262           Carlos         \$445,872         \$82,296         \$36,424           Carlos         \$44,872         \$82,296         \$36,424           Carlos         \$44,872         \$82,296         \$36,424           Carlos         \$44,872         \$82,296         \$36,424           Carlos         \$40,299         \$111,631         \$71,332           Carse Lake         \$411,951         \$381,491         (\$30,460)           Cedar Mills         \$5,968         \$5,707         (\$261) </th <th></th> <th></th> <th></th> <th></th>				
Caledonia         \$832,011         \$983,894         \$151,883           Callaway         \$34,220         \$44,687         \$10,467           Calumet         \$118,691         \$115,293         (\$3,398)           Cambridge         \$426,004         \$802,355         \$376,351           Campbell         \$58,644         \$52,474         (\$6,170)           Canby         \$664,915         \$716,449         \$51,534           Cannon Falls         \$469,740         \$652,555         \$182,815           Canton         \$78,420         \$89,682         \$11,262           Carlos         \$45,872         \$82,296         \$36,424           Carlos         \$45,872         \$82,296         \$36,424           Carlon         \$226,274         \$262,218         \$35,944           Carton         \$226,274         \$262,218         \$35,944           Carton         \$226,274         \$262,218         \$35,944           Carver         \$40,299         \$111,631         \$71,332           Carver         \$40,299         \$111,631         \$71,332           Carver         \$40,299         \$111,631         \$71,332           Carver         \$40,299         \$11,631         \$30,460) <td>Butterfield</td> <td>\$160,498</td> <td>\$197,536</td> <td>\$37,038</td>	Butterfield	\$160,498	\$197,536	\$37,038
Callaway         \$34,220         \$44,687         \$10,467           Calumet         \$118,691         \$115,293         (\$3,398)           Cambridge         \$426,004         \$802,355         \$376,351           Campbell         \$58,644         \$52,474         (\$6,170)           Canby         \$664,915         \$716,449         \$51,534           Cannon Falls         \$469,740         \$652,555         \$182,815           Canton         \$78,420         \$89,682         \$11,262           Carlos         \$45,872         \$82,296         \$36,424           Carlos         \$40,299         \$111,631         \$71,332           Cask Lake         \$411,951         \$381,491         (\$30,460)           Cedar Mills         \$5,968         \$5,707         (\$261)           Center City         \$26,951         \$42,824         \$15,873           Center City         \$26,951         \$42,824         \$15,873	Byron	\$135,120	\$310,679	\$175,559
Calumet         \$118,691         \$115,293         (\$3,398)           Cambridge         \$426,004         \$802,355         \$376,351           Campbell         \$58,644         \$52,474         (\$6,170)           Canby         \$664,915         \$716,449         \$51,534           Canton         \$78,420         \$89,682         \$11,262           Carlos         \$45,872         \$82,296         \$36,424           Carlos         \$226,274         \$262,218         \$35,944           Carver         \$40,299         \$111,631         \$71,332           Cass Lake         \$411,951         \$381,491         (\$30,460)           Cedar Mills         \$5,968         \$5,707         (\$261)           Center City         \$26,951         \$42,824         \$15,873           Center City         \$26,951         \$42,824         \$15,873           Ceylon         \$127,725         \$135,925         \$8,200	Caledonia	\$832,011	\$983,894	\$151,883
Cambridge         \$426,004         \$802,355         \$376,351           Campbell         \$58,644         \$52,474         (\$6,170)           Canby         \$664,915         \$716,449         \$51,534           Cannon Falls         \$469,740         \$652,555         \$182,815           Canton         \$78,420         \$89,682         \$11,262           Carlos         \$45,872         \$82,296         \$36,424           Carlon         \$226,274         \$262,218         \$35,944           Carver         \$40,299         \$111,631         \$71,332           Cass Lake         \$411,951         \$381,491         (\$30,460)           Cedar Mills         \$5,968         \$5,707         (\$261)           Center City         \$26,951         \$42,824         \$15,873           Center City         \$26,951         \$42,824         \$15,873           Centerville         \$0         \$76,357         \$76,357           Ceylon         \$127,725         \$135,925         \$8,200           Chandler         \$68,662         \$64,468         (\$4,194)           Chaska         \$37,441         \$1,306         (\$36,135)           Chisago City         \$0         \$180,412         \$180,412	Callaway	\$34,220	\$44,687	\$10,467
Campbell         \$58,644         \$52,474         (\$6,170)           Canby         \$664,915         \$716,449         \$51,534           Cannon Falls         \$469,740         \$652,555         \$182,815           Canton         \$78,420         \$89,682         \$11,262           Carlos         \$45,872         \$82,296         \$36,424           Carlon         \$226,274         \$262,218         \$35,944           Carver         \$40,299         \$111,631         \$71,332           Cass Lake         \$411,951         \$381,491         (\$30,460)           Cedar Mills         \$5,968         \$5,707         (\$261)           Center City         \$26,951         \$42,824         \$15,873           Center City         \$26,951         \$42,824         \$15,873           Centerville         \$0         \$76,357         \$76,357           Ceylon         \$127,725         \$135,925         \$8,200           Chandler         \$68,662         \$64,468         (\$4,194)           Chaska         \$37,441         \$1,306         (\$36,135)           Chisholm         \$2,711,002         \$3,168,745         \$457,743           Chokio         \$119,050         \$127,263         \$8,213 <td>Calumet</td> <td>\$118,691</td> <td>\$115,293</td> <td>(\$3,398)</td>	Calumet	\$118,691	\$115,293	(\$3,398)
Canby         \$664,915         \$716,449         \$51,534           Cannon Falls         \$469,740         \$652,555         \$182,815           Canton         \$78,420         \$89,682         \$11,262           Carlos         \$45,872         \$82,296         \$36,424           Carlton         \$226,274         \$262,218         \$35,944           Carver         \$40,299         \$111,631         \$71,332           Cass Lake         \$411,951         \$381,491         (\$30,460)           Cedar Mills         \$5,968         \$5,707         (\$261)           Cedar Mills         \$5,968         \$5,707         (\$261)           Center City         \$26,951         \$42,824         \$15,873           Centerville         \$0         \$76,357         \$76,357           Ceylon         \$127,725         \$135,925         \$8,200           Chandler         \$68,662         \$64,468         (\$4,194)           Chaska         \$37,441         \$1,306         (\$36,135)           Chatfield         \$666,960         \$785,832         \$118,872           Chisago City         \$0         \$180,412         \$180,412           Chisholm         \$2,711,002         \$3,168,745         \$457,743<	Cambridge	\$426,004	\$802,355	\$376,351
Cannon Falls         \$469,740         \$652,555         \$182,815           Canton         \$78,420         \$89,682         \$11,262           Carlos         \$45,872         \$82,296         \$36,424           Carlton         \$226,274         \$262,218         \$35,944           Carver         \$40,299         \$111,631         \$71,332           Cass Lake         \$411,951         \$381,491         (\$30,460)           Cedar Mills         \$5,968         \$5,707         (\$261)           Cedar Mills         \$5,968         \$5,707         (\$261)           Center City         \$26,951         \$42,824         \$15,873           Centerville         \$0         \$76,357         \$76,357           Ceylon         \$127,725         \$135,925         \$8,200           Chandler         \$68,662         \$64,468         (\$4,194)           Chaska         \$37,441         \$1,306         (\$36,135)           Chatfield         \$666,960         \$785,832         \$118,872           Chisago City         \$0         \$180,412         \$180,412           Chisholm         \$2,711,002         \$3,168,745         \$457,743           Chokio         \$119,050         \$127,263         \$8,213<	Campbell	\$58,644	\$52,474	(\$6,170)
Canton         \$78,420         \$89,682         \$11,262           Carlos         \$45,872         \$82,296         \$36,424           Carlton         \$226,274         \$262,218         \$35,944           Carver         \$40,299         \$111,631         \$71,332           Cass Lake         \$411,951         \$381,491         (\$30,460)           Cedar Mills         \$5,968         \$5,707         (\$261)           Center City         \$26,951         \$42,824         \$15,873           Center Ville         \$0         \$76,357         \$76,357           Ceylon         \$127,725         \$135,925         \$8,200           Chandler         \$68,662         \$64,468         (\$4,194)           Chaska         \$37,441         \$1,306         (\$36,135)           Chatfield         \$666,960         \$785,832         \$118,872           Chisago City         \$0         \$180,412         \$180,412           Chisholm         \$2,711,002         \$3,168,745         \$457,743           Chokio         \$119,050         \$127,263         \$8,213           Circle Pines         \$27,244         \$370,140         \$342,896           Clara City         \$358,536         \$410,737         \$52,	Canby	\$664,915	\$716,449	\$51,534
Carlos         \$45,872         \$82,296         \$36,424           Carlton         \$226,274         \$262,218         \$35,944           Carver         \$40,299         \$111,631         \$71,332           Cass Lake         \$411,951         \$381,491         (\$30,460)           Cedar Mills         \$5,968         \$5,707         (\$261)           Center City         \$26,951         \$42,824         \$15,873           Centerville         \$0         \$76,357         \$76,357           Ceylon         \$127,725         \$135,925         \$8,200           Chandler         \$68,662         \$64,468         (\$4,194)           Chaska         \$37,441         \$1,306         (\$36,135)           Chatfield         \$666,960         \$785,832         \$118,872           Chisago City         \$0         \$180,412         \$180,412           Chisholm         \$2,711,002         \$3,168,745         \$457,743           Chokio         \$119,050         \$127,263         \$8,213           Circle Pines         \$27,244         \$370,140         \$342,896           Clara City         \$358,536         \$410,737         \$52,201           Claremont         \$153,171         \$163,642	Cannon Falls	\$469,740	\$652,555	\$182,815
Carlton         \$226,274         \$262,218         \$35,944           Carver         \$40,299         \$111,631         \$71,332           Cass Lake         \$411,951         \$381,491         (\$30,460)           Cedar Mills         \$5,968         \$5,707         (\$261)           Center City         \$26,951         \$42,824         \$15,873           Centerville         \$0         \$76,357         \$76,357           Ceylon         \$127,725         \$135,925         \$8,200           Chandler         \$68,662         \$64,468         (\$4,194)           Chaska         \$37,441         \$1,306         (\$36,135)           Chaffield         \$666,960         \$785,832         \$118,872           Chisago City         \$0         \$180,412         \$180,412           Chisago City         \$0         \$180,412         \$180,412 <td>Canton</td> <td>\$78,420</td> <td>\$89,682</td> <td>\$11,262</td>	Canton	\$78,420	\$89,682	\$11,262
Carver         \$40,299         \$111,631         \$71,332           Cass Lake         \$411,951         \$381,491         (\$30,460)           Cedar Mills         \$5,968         \$5,707         (\$261)           Center City         \$26,951         \$42,824         \$15,873           Centerville         \$0         \$76,357         \$76,357           Ceylon         \$127,725         \$135,925         \$8,200           Chandler         \$68,662         \$64,468         (\$4,194)           Chaska         \$37,441         \$1,306         (\$36,135)           Chatfield         \$666,960         \$785,832         \$118,872           Chisago City         \$0         \$180,412         \$180,412           Chisago City         \$3         \$127,263         \$8,213	Carlos	\$45,872	\$82,296	\$36,424
Cass Lake         \$411,951         \$381,491         (\$30,460)           Cedar Mills         \$5,968         \$5,707         (\$261)           Center City         \$26,951         \$42,824         \$15,873           Centerville         \$0         \$76,357         \$76,357           Ceylon         \$127,725         \$135,925         \$8,200           Chandler         \$68,662         \$64,468         (\$4,194)           Chaska         \$37,441         \$1,306         (\$36,135)           Chatfield         \$666,960         \$785,832         \$118,872           Chisago City         \$0         \$180,412         \$180,412           Chisago City         \$0         \$127,263         \$8,213           Circle Pines         \$27,244         \$370,140         \$342,89	Carlton	\$226,274	\$262,218	\$35,944
Cedar Mills         \$5,968         \$5,707         (\$261)           Center City         \$26,951         \$42,824         \$15,873           Centerville         \$0         \$76,357         \$76,357           Ceylon         \$127,725         \$135,925         \$8,200           Chandler         \$68,662         \$64,468         (\$4,194)           Chaska         \$37,441         \$1,306         (\$36,135)           Chatfield         \$666,960         \$785,832         \$118,872           Chisago City         \$0         \$180,412         \$180,412           Chisago City         \$0         \$127,263         \$8,213           Circle Pines         \$27,244         \$370,140         \$342,896           Clara City         \$358,536         \$410,737         \$52,201           Claremont         \$153,171         \$163,642         \$10,4	Carver	\$40,299	\$111,631	\$71,332
Center City         \$26,951         \$42,824         \$15,873           Centerville         \$0         \$76,357         \$76,357           Ceylon         \$127,725         \$135,925         \$8,200           Chandler         \$68,662         \$64,468         (\$4,194)           Chaska         \$37,441         \$1,306         (\$36,135)           Chatfield         \$666,960         \$785,832         \$118,872           Chisago City         \$0         \$180,412         \$180,412           Chisago City         \$0         \$127,263         \$8,213           Circle Pines         \$27,244         \$370,140         \$342,896           Clarka City         \$358,536         \$410,737         \$52,2	Cass Lake	\$411,951	\$381,491	(\$30,460)
Centerville         \$0         \$76,357         \$76,357           Ceylon         \$127,725         \$135,925         \$8,200           Chandler         \$68,662         \$64,468         (\$4,194)           Chaska         \$37,441         \$1,306         (\$36,135)           Chatfield         \$666,960         \$785,832         \$118,872           Chisago City         \$0         \$180,412         \$180,412           Chisago City         \$0         \$180,412         \$457,743           Chisago City         \$0         \$140,412         \$180,412           Chisholm         \$27,244         \$370,140         \$342,896           Clark City         \$358,536         \$410,737         \$52,201           Clare City         \$348,711         \$163,642         \$10,471           Clarks Grove         \$165,361         \$208,869         \$4	Cedar Mills	\$5,968	\$5,707	(\$261)
Ceylon         \$127,725         \$135,925         \$8,200           Chandler         \$68,662         \$64,468         (\$4,194)           Chaska         \$37,441         \$1,306         (\$36,135)           Chatfield         \$666,960         \$785,832         \$118,872           Chisago City         \$0         \$180,412         \$180,412           Chisholm         \$2,711,002         \$3,168,745         \$457,743           Chokio         \$119,050         \$127,263         \$8,213           Circle Pines         \$227,244         \$370,140         \$342,896           Clara City         \$358,536         \$410,737         \$52,201           Claremont         \$153,171         \$163,642         \$10,471           Clarissa         \$157,119         \$206,957         \$49,838           Clarkfield         \$344,785         \$360,489         \$15,704           Clarks Grove         \$165,361         \$208,869         \$43,508           Clear Lake         \$10,244         \$54,582         \$44,338           Clearbrook         \$146,914         \$168,041         \$21,127           Clearwater         \$102,433         \$301,951         \$199,518           Cleweland         \$124,558         \$16	Center City	\$26,951	\$42,824	\$15,873
Chandler         \$68,662         \$64,468         (\$4,194)           Chaska         \$37,441         \$1,306         (\$36,135)           Chatfield         \$666,960         \$785,832         \$118,872           Chisago City         \$0         \$180,412         \$180,412           Chisholm         \$2,711,002         \$3,168,745         \$457,743           Chokio         \$119,050         \$127,263         \$8,213           Circle Pines         \$27,244         \$370,140         \$342,896           Clara City         \$358,536         \$410,737         \$52,201           Claremont         \$153,171         \$163,642         \$10,471           Clarissa         \$157,119         \$206,957         \$49,838           Clarkfield         \$344,785         \$360,489         \$15,704           Clarks Grove         \$165,361         \$208,869         \$43,508           Clear Lake         \$10,244         \$54,582         \$44,338           Clear Lake         \$102,433         \$301,951         \$199,518           Clements         \$33,903         \$35,888         \$1,985           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245 </td <td>Centerville</td> <td>\$0</td> <td>\$76,357</td> <td>\$76,357</td>	Centerville	\$0	\$76,357	\$76,357
Chaska         \$37,441         \$1,306         (\$36,135)           Chatfield         \$666,960         \$785,832         \$118,872           Chisago City         \$0         \$180,412         \$180,412           Chisholm         \$2,711,002         \$3,168,745         \$457,743           Chokio         \$119,050         \$127,263         \$8,213           Circle Pines         \$27,244         \$370,140         \$342,896           Clara City         \$358,536         \$410,737         \$52,201           Claremont         \$153,171         \$163,642         \$10,471           Clarissa         \$157,119         \$206,957         \$49,838           Clarkfield         \$344,785         \$360,489         \$15,704           Clarks Grove         \$165,361         \$208,869         \$43,508           Clear Lake         \$10,244         \$54,582         \$44,338           Clear Lake         \$102,443         \$301,951         \$199,518           Clearwater         \$102,433         \$301,951         \$199,518           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152	Ceylon	\$127,725	\$135,925	\$8,200
Chatfield         \$666,960         \$785,832         \$118,872           Chisago City         \$0         \$180,412         \$180,412           Chisholm         \$2,711,002         \$3,168,745         \$457,743           Chokio         \$119,050         \$127,263         \$8,213           Circle Pines         \$27,244         \$370,140         \$342,896           Clara City         \$358,536         \$410,737         \$52,201           Claremont         \$153,171         \$163,642         \$10,471           Clarissa         \$157,119         \$206,957         \$49,838           Clarkfield         \$344,785         \$360,489         \$15,704           Clarks Grove         \$165,361         \$208,869         \$43,508           Clear Lake         \$10,244         \$54,582         \$44,338           Clear Lake         \$102,433         \$301,951         \$199,518           Clearwater         \$102,433         \$301,951         \$199,518           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870	Chandler	\$68,662	\$64,468	(\$4,194)
Chisago City         \$0         \$180,412         \$180,412           Chisholm         \$2,711,002         \$3,168,745         \$457,743           Chokio         \$119,050         \$127,263         \$8,213           Circle Pines         \$27,244         \$370,140         \$342,896           Clara City         \$358,536         \$410,737         \$52,201           Claremont         \$153,171         \$163,642         \$10,471           Clarissa         \$157,119         \$206,957         \$49,838           Clarkfield         \$344,785         \$360,489         \$15,704           Clarks Grove         \$165,361         \$208,869         \$43,508           Clear Lake         \$10,244         \$54,582         \$44,338           Clear Lake         \$102,433         \$301,951         \$199,518           Clements         \$33,903         \$35,888         \$1,985           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Cloquet         \$1,968,020         \$2,478,14	Chaska	\$37,441	\$1,306	(\$36,135)
Chisholm         \$2,711,002         \$3,168,745         \$457,743           Chokio         \$119,050         \$127,263         \$8,213           Circle Pines         \$27,244         \$370,140         \$342,896           Clara City         \$358,536         \$410,737         \$52,201           Claremont         \$153,171         \$163,642         \$10,471           Clarissa         \$157,119         \$206,957         \$49,838           Clarkfield         \$344,785         \$360,489         \$15,704           Clarks Grove         \$165,361         \$208,869         \$43,508           Clear Lake         \$10,244         \$54,582         \$44,338           Clear Lake         \$102,433         \$301,951         \$199,518           Clearwater         \$102,433         \$301,951         \$199,518           Clements         \$33,903         \$35,888         \$1,985           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Cloquet         \$1,968,020         \$2,47	Chatfield	\$666,960	\$785,832	\$118,872
Chokio         \$119,050         \$127,263         \$8,213           Circle Pines         \$27,244         \$370,140         \$342,896           Clara City         \$358,536         \$410,737         \$52,201           Claremont         \$153,171         \$163,642         \$10,471           Clarissa         \$157,119         \$206,957         \$49,838           Clarkfield         \$344,785         \$360,489         \$15,704           Clarks Grove         \$165,361         \$208,869         \$43,508           Clear Lake         \$10,244         \$54,582         \$44,338           Clear Lake         \$102,433         \$301,951         \$199,518           Clearwater         \$102,433         \$301,951         \$199,518           Clements         \$33,903         \$35,888         \$1,985           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140<	Chisago City	\$0	\$180,412	\$180,412
Circle Pines         \$27,244         \$370,140         \$342,896           Clara City         \$358,536         \$410,737         \$52,201           Claremont         \$153,171         \$163,642         \$10,471           Clarissa         \$157,119         \$206,957         \$49,838           Clarkfield         \$344,785         \$360,489         \$15,704           Clarks Grove         \$165,361         \$208,869         \$43,508           Clear Lake         \$10,244         \$54,582         \$44,338           Clear Lake         \$102,443         \$360,441         \$21,127           Clearwater         \$102,433         \$301,951         \$199,518           Clements         \$33,903         \$35,888         \$1,985           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Chisholm	\$2,711,002	\$3,168,745	\$457,743
Clara City         \$358,536         \$410,737         \$52,201           Claremont         \$153,171         \$163,642         \$10,471           Clarissa         \$157,119         \$206,957         \$49,838           Clarkfield         \$344,785         \$360,489         \$15,704           Clarks Grove         \$165,361         \$208,869         \$43,508           Clear Lake         \$10,244         \$54,582         \$44,338           Clearbrook         \$146,914         \$168,041         \$21,127           Clearwater         \$102,433         \$301,951         \$199,518           Clements         \$33,903         \$35,888         \$1,985           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Chokio	\$119,050	\$127,263	\$8,213
Claremont         \$153,171         \$163,642         \$10,471           Clarissa         \$157,119         \$206,957         \$49,838           Clarkfield         \$344,785         \$360,489         \$15,704           Clarks Grove         \$165,361         \$208,869         \$43,508           Clear Lake         \$10,244         \$54,582         \$44,338           Clearbrook         \$146,914         \$168,041         \$21,127           Clearwater         \$102,433         \$301,951         \$199,518           Clements         \$33,903         \$35,888         \$1,985           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Circle Pines	\$27,244	\$370,140	\$342,896
Clarissa         \$157,119         \$206,957         \$49,838           Clarkfield         \$344,785         \$360,489         \$15,704           Clarks Grove         \$165,361         \$208,869         \$43,508           Clear Lake         \$10,244         \$54,582         \$44,338           Clearbrook         \$146,914         \$168,041         \$21,127           Clearwater         \$102,433         \$301,951         \$199,518           Clements         \$33,903         \$35,888         \$1,985           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Clara City	\$358,536	\$410,737	\$52,201
Clarkfield         \$344,785         \$360,489         \$15,704           Clarks Grove         \$165,361         \$208,869         \$43,508           Clear Lake         \$10,244         \$54,582         \$44,338           Clearbrook         \$146,914         \$168,041         \$21,127           Clearwater         \$102,433         \$301,951         \$199,518           Clements         \$33,903         \$35,888         \$1,985           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Claremont	\$153,171	\$163,642	\$10,471
Clarks Grove         \$165,361         \$208,869         \$43,508           Clear Lake         \$10,244         \$54,582         \$44,338           Clearbrook         \$146,914         \$168,041         \$21,127           Clearwater         \$102,433         \$301,951         \$199,518           Clements         \$33,903         \$35,888         \$1,985           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Clarissa	\$157,119	\$206,957	\$49,838
Clear Lake         \$10,244         \$54,582         \$44,338           Clearbrook         \$146,914         \$168,041         \$21,127           Clearwater         \$102,433         \$301,951         \$199,518           Clements         \$33,903         \$35,888         \$1,985           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Clarkfield	\$344,785	\$360,489	\$15,704
Clearbrook         \$146,914         \$168,041         \$21,127           Clearwater         \$102,433         \$301,951         \$199,518           Clements         \$33,903         \$35,888         \$1,985           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Clarks Grove	\$165,361	\$208,869	\$43,508
Clearwater         \$102,433         \$301,951         \$199,518           Clements         \$33,903         \$35,888         \$1,985           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Clear Lake	\$10,244	\$54,582	\$44,338
Clements         \$33,903         \$35,888         \$1,985           Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Clearbrook	\$146,914	\$168,041	\$21,127
Cleveland         \$124,558         \$168,516         \$43,958           Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Clearwater	\$102,433	\$301,951	\$199,518
Climax         \$43,962         \$58,245         \$14,283           Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Clements	\$33,903	\$35,888	\$1,985
Clinton         \$137,750         \$152,446         \$14,696           Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Cleveland	\$124,558	\$168,516	\$43,958
Clitherall         \$16,870         \$21,541         \$4,671           Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Climax	\$43,962	\$58,245	\$14,283
Clontarf         \$22,120         \$20,947         (\$1,173)           Cloquet         \$1,968,020         \$2,478,140         \$510,120	Clinton	\$137,750	\$152,446	\$14,696
Cloquet \$1,968,020 \$2,478,140 \$510,120	Clitherall	\$16,870	\$21,541	\$4,671
	Clontarf	\$22,120	\$20,947	(\$1,173)
Cobden \$3,505 \$3,057 (\$448)	Cloquet	\$1,968,020	\$2,478,140	\$510,120
	Cobden	\$3,505	\$3,057	(\$448)

		T	
Cokato	\$401,045	\$602,611	\$201,566
Cold Spring	\$456,875	\$635,172	\$178,297
Coleraine	\$285,046	\$410,624	\$125,578
Cologne	\$59,597	\$210,811	\$151,214
Columbia Heights	\$895,180	\$1,655,746	\$760,566
Comfrey	\$99,593	\$107,950	\$8,357
Comstock	\$16,780	\$14,553	(\$2,227)
Conger	\$19,961	\$25,910	\$5,949
Cook	\$156,578	\$163,361	\$6,783
Coon Rapids	\$0	\$1,190,819	\$1,190,819
Correll	\$8,253	\$7,000	(\$1,253)
Cosmos	\$128,232	\$146,675	\$18,443
Cottage Grove	\$0	\$86,218	\$86,218
Cottonwood	\$259,768	\$307,678	\$47,910
Courtland	\$61,726	\$82,335	\$20,609
Cromwell	\$24,038	\$27,622	\$3,584
Crookston	\$3,056,748	\$3,700,601	\$643,853
Crosby	\$756,240	\$836,281	\$80,041
Crystal	\$1,455,066	\$1,744,269	\$289,203
Currie	\$68,556	\$70,784	\$2,228
Cuyuna	\$2,164	\$11,056	\$8,892
Cyrus	\$75,669	\$83,935	\$8,266
Dakota	\$34,858	\$44,032	\$9,174
Dalton	\$47,177	\$58,524	\$11,347
Danube	\$133,480	\$149,860	\$16,380
Danvers	\$9,517	\$6,768	(\$2,749)
Darfur	\$38,379	\$34,239	(\$4,140)
Darwin	\$37,512	\$50,361	\$12,849
Dassel	\$301,387	\$382,725	\$81,338
Dawson	\$540,099	\$587,026	\$46,927
Dayton	\$0	\$5,387	\$5,387
Deer Creek	\$57,092	\$69,853	\$12,761
Deer River	\$281,538	\$305,005	\$23,467
Deerwood	\$2,495	\$16,420	\$13,925
Degraff	\$24,544	\$24,786	\$242
Delano	\$0	\$241,248	\$241,248
Delavan	\$48,781	\$42,011	(\$6,770)
Delhi	\$15,650	\$12,970	(\$2,680)
Denham	\$234	\$384	\$150
Dennison	\$7,209	\$11,793	\$4,584

Dent	\$41,956	\$45,982	\$4,026
Detroit Lakes	\$690,536	\$701,459	\$10,923
Dexter	\$70,342	\$64,076	(\$6,266)
Dilworth	\$493,847	\$654,669	\$160,822
Dodge Center	\$624,915	\$723,526	\$98,611
Donaldson	\$4,638	\$4,974	\$336
Donnelly	\$50,497	\$54,734	\$4,237
Doran	\$12,030	\$13,296	\$1,266
Dover	\$93,649	\$146,667	\$53,018
Dovray	\$13,705	\$11,445	(\$2,260)
Duluth	\$27,437,478	\$29,645,975	\$2,208,497
Dumont	\$19,699	\$16,019	(\$3,680)
Dundas	\$43,894	\$175,039	\$131,145
Dundee	\$21,200	\$18,530	(\$2,670)
Dunnell	\$61,112	\$54,692	(\$6,420)
Eagle Bend	\$156,373	\$178,386	\$22,013
Eagle Lake	\$480,947	\$631,402	\$150,455
East Bethel	\$0	\$19,643	\$19,643
East Grand Forks	\$2,471,550	\$2,399,237	(\$72,313)
Easton	\$31,062	\$35,124	\$4,062
Echo	\$70,726	\$75,642	\$4,916
Eden Valley	\$228,099	\$297,606	\$69,507
Edgerton	\$293,365	\$345,125	\$51,760
Effie	\$9,544	\$14,986	\$5,442
Eitzen	\$32,958	\$39,826	\$6,868
Elba	\$29,764	\$24,894	(\$4,870)
Elbow Lake	\$349,082	\$403,940	\$54,858
Elgin	\$281,551	\$334,201	\$52,650
Elizabeth	\$29,650	\$36,840	\$7,190
Elk River	\$0	\$324,688	\$324,688
Elko New Market	\$164,986	\$225,909	\$60,923
Elkton	\$11,799	\$11,393	(\$406)
Ellendale	\$124,811	\$174,569	\$49,758
Ellsworth	\$161,977	\$172,571	\$10,594
Elmdale	\$5,281	\$8,443	\$3,162
Elmore	\$216,939	\$247,752	\$30,813
Elrosa	\$24,938	\$32,022	\$7,084
Ely	\$1,713,366	\$2,198,886	\$485,520
Elysian	\$20,524	\$12,165	(\$8,359)
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Erhard	\$25,909	\$29,989	\$4,080
Erskine	\$95,104	\$129,305	\$34,201
Evan	\$14,726	\$13,202	(\$1,524)
Evansville	\$119,255	\$160,137	\$40,882
Eveleth	\$2,186,891	\$2,654,136	\$467,245
Eyota	\$422,699	\$528,089	\$105,390
Fairfax	\$398,946	\$454,600	\$55,654
Fairmont	\$3,722,165	\$3,457,546	(\$264,619)
Falcon Heights	\$310,126	\$600,591	\$290,465
Faribault	\$4,772,748	\$5,607,141	\$834,393
Farmington	\$0	\$313,641	\$313,641
Farwell	\$14,192	\$13,073	(\$1,119)
Felton	\$25,659	\$30,123	\$4,464
Fergus Falls	\$3,563,824	\$3,672,125	\$108,301
Fertile	\$259,982	\$301,619	\$41,637
Finlayson	\$34,625	\$44,993	\$10,368
Fisher	\$70,862	\$96,162	\$25,300
Flensburg	\$20,226	\$29,932	\$9,706
Floodwood	\$133,152	\$160,029	\$26,877
Florence	\$9,193	\$9,845	\$652
Foley	\$634,131	\$768,328	\$134,197
Forest Lake	\$0	\$93,743	\$93,743
Foreston	\$68,533	\$102,898	\$34,365
Fosston	\$531,772	\$581,972	\$50,200
Fountain	\$61,595	\$71,880	\$10,285
Foxhome	\$24,020	\$27,247	\$3,227
Franklin	\$132,445	\$159,259	\$26,814
Frazee	\$429,375	\$497,844	\$68,469
Freeborn	\$58,270	\$73,739	\$15,469
Freeport	\$84,947	\$115,291	\$30,344
Fridley	\$759,414	\$1,486,942	\$727,528
Frost	\$49,882	\$53,510	\$3,628
Fulda	\$402,389	\$462,218	\$59,829
Funkley	\$141	\$198	\$57
Garfield	\$31,896	\$50,757	\$18,861
Garvin	\$35,795	\$38,114	\$2,319
Gary	\$49,407	\$53,751	\$4,344
Gaylord	\$768,161	\$866,520	\$98,359
Geneva	\$64,937	\$105,661	\$40,724
Genola	\$547	\$0	(\$547)
Georgetown	\$12,022	\$15,085	\$3,063

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Ghent	\$78,035	\$96,440	\$18,405
Gibbon	\$216,241	\$268,175	\$51,934
Gilbert	\$685,125	\$713,855	\$28,730
Gilman	\$9,574	\$21,852	\$12,278
Glencoe	\$1,063,153	\$1,404,201	\$341,048
Glenville	\$181,068	\$196,308	\$15,240
Glenwood	\$634,282	\$681,022	\$46,740
Glyndon	\$259,159	\$374,496	\$115,337
Golden Valley	\$0	\$37,185	\$37,185
Gonvick	\$60,511	\$73,322	\$12,811
Good Thunder	\$146,720	\$170,084	\$23,364
Goodhue	\$199,382	\$285,445	\$86,063
Goodridge	\$22,707	\$30,256	\$7,549
Goodview	\$37,598	\$311,906	\$274,308
Graceville	\$186,713	\$207,854	\$21,141
Granada	\$91,663	\$96,911	\$5,248
Grand Marais	\$96,422	\$56,581	(\$39,841)
Grand Meadow	\$266,391	\$339,883	\$73,492
<b>Grand Rapids</b>	\$963,410	\$1,424,202	\$460,792
Granite Falls	\$631,865	\$977,808	\$345,943
Grasston	\$14,388	\$22,761	\$8,373
Green Isle	\$52,511	\$91,922	\$39,411
Greenbush	\$220,770	\$261,129	\$40,359
Greenwald	\$27,389	\$35,995	\$8,606
Grey Eagle	\$59,124	\$73,828	\$14,704
Grove City	\$156,743	\$198,111	\$41,368
Grygla	\$42,945	\$51,092	\$8,147
Gully	\$16,711	\$15,108	(\$1,603)
Hadley	\$15,455	\$13,235	(\$2,220)
Hallock	\$375,642	\$396,339	\$20,697
Halma	\$10,985	\$13,016	\$2,031
Halstad	\$164,085	\$192,876	\$28,791
Hamburg	\$58,777	\$78,032	\$19,255
Hammond	\$42,992	\$38,162	(\$4,830)
Hampton	\$88,374	\$116,024	\$27,650
Hancock	\$231,189	\$277,346	\$46,157
Hanley Falls	\$72,453	\$85,272	\$12,819
Hanover	\$63,203	\$117,651	\$54,448
Hanska	\$111,632	\$123,453	\$11,821
Harding	\$1,181	\$7,990	\$6,809

Hardwick         \$45,323         \$40,216         (\$5,107)           Harmony         \$320,299         \$346,233         \$25,934           Harris         \$129,844         \$183,563         \$53,719           Hartland         \$48,121         \$63,762         \$15,641           Hastings         \$0         \$704,122         \$704,122           Hatfield         \$3,830         \$1,960         (\$1,870)           Hawley         \$538,040         \$625,042         \$87,002           Hayfield         \$352,569         \$411,669         \$59,100           Hayward         \$28,981         \$37,613         \$8,632           Hazel Run         \$13,871         \$11,671         (\$2,200)           Hector         \$294,846         \$354,773         \$59,927           Heidelberg         \$0         \$478         \$478           Henderson         \$265,687         \$298,070         \$32,383           Hendricks         \$214,826         \$252,670         \$37,844           Hendricks         \$214,826         \$252,670         \$37,844           Hendrum         \$57,667         \$71,421         \$13,754           Hendrum         \$57,667         \$71,421         \$13,754 <t< th=""><th></th><th></th><th></th><th></th></t<>				
Harris         \$129,844         \$183,563         \$53,719           Hartland         \$48,121         \$63,762         \$15,641           Hastings         \$0         \$704,122         \$704,122           Hatfield         \$3,830         \$1,960         (\$1,870)           Hawley         \$538,040         \$625,042         \$87,002           Hayfield         \$352,569         \$411,669         \$59,100           Hayward         \$28,981         \$37,613         \$8,632           Hazel Run         \$13,871         \$11,671         (\$2,200)           Hector         \$294,846         \$354,773         \$59,927           Heidelberg         \$0         \$478         \$478           Henderson         \$265,687         \$298,070         \$32,383           Hendricks         \$214,826         \$252,670         \$37,844           Hendrum         \$57,667         \$71,421         \$13,754           Henning         \$251,273         \$290,468         \$39,195           Herman         \$107,927         \$119,625         \$11,698           Herman \$107,927         \$119,625         \$11,698           Herman \$107,927         \$119,625         \$11,698           Hewitt <t< td=""><td>Hardwick</td><td>\$45,323</td><td>\$40,216</td><td>(\$5,107)</td></t<>	Hardwick	\$45,323	\$40,216	(\$5,107)
Hartland         \$48,121         \$63,762         \$15,641           Hastings         \$0         \$704,122         \$704,122           Hatfield         \$3,830         \$1,960         (\$1,870)           Hawley         \$538,040         \$625,042         \$87,002           Hayfield         \$352,569         \$411,669         \$59,100           Hayward         \$28,981         \$37,613         \$8,632           Hazel Run         \$13,871         \$11,671         (\$2,200)           Hector         \$294,846         \$354,773         \$59,927           Heidelberg         \$0         \$478         \$478           Henderson         \$265,687         \$298,070         \$32,383           Hendricks         \$214,826         \$252,670         \$37,844           Hendrum         \$57,667         \$71,421         \$13,754           Henning         \$251,273         \$290,468         \$39,195           Hernan         \$107,927         \$119,625         \$11,698           Herman         \$107,927         \$119,625         \$11,698           Herman town         \$331,873         \$0         (\$331,873)           Herman town         \$331,873         \$0         (\$345,535 <t< td=""><td>Harmony</td><td>\$320,299</td><td>\$346,233</td><td>\$25,934</td></t<>	Harmony	\$320,299	\$346,233	\$25,934
Hastings         \$0         \$704,122         \$704,122           Hatfield         \$3,830         \$1,960         (\$1,870)           Hawley         \$538,040         \$625,042         \$87,002           Hayfield         \$352,569         \$411,669         \$59,100           Hayward         \$28,981         \$37,613         \$8,632           Hazel Run         \$13,871         \$11,671         (\$2,200)           Hector         \$294,846         \$354,773         \$59,927           Heidelberg         \$0         \$478         \$478           Henderson         \$265,687         \$298,070         \$32,383           Hendricks         \$214,826         \$252,670         \$37,844           Hendrum         \$57,667         \$71,421         \$13,754           Hendrum         \$57,667         \$71,421         \$13,754           Henning         \$251,273         \$290,468         \$39,195           Hernicte         \$10,694         \$13,172         \$2,478           Herman         \$107,927         \$119,625         \$11,698           Hermantown         \$331,873         \$0         (\$331,873)           Hewitt         \$59,776         \$68,429         \$8,653	Harris	\$129,844	\$183,563	\$53,719
Hatfield         \$3,830         \$1,960         (\$1,870)           Hawley         \$538,040         \$625,042         \$87,002           Hayfield         \$352,569         \$411,669         \$59,100           Hayward         \$28,981         \$37,613         \$8,632           Hazel Run         \$13,871         \$11,671         (\$2,200)           Hector         \$294,846         \$354,773         \$59,927           Heidelberg         \$0         \$478         \$478           Henderson         \$265,687         \$298,070         \$32,383           Hendricks         \$214,826         \$252,670         \$37,844           Hendrum         \$57,667         \$71,421         \$13,754           Henning         \$251,273         \$290,468         \$39,195           Henriette         \$10,694         \$13,172         \$2,478           Herman         \$107,927         \$119,625         \$11,698           Hermantown         \$331,873         \$0         (\$331,873)           Hermantown         \$331,873         \$0         (\$331,873)           Hewitt         \$59,776         \$68,429         \$8,653           Hill City         \$50,998         \$107,547         \$56,549      <	Hartland	\$48,121	\$63,762	\$15,641
Hawley         \$538,040         \$625,042         \$87,002           Hayfield         \$352,569         \$411,669         \$59,100           Hayward         \$28,981         \$37,613         \$8,632           Hazel Run         \$13,871         \$11,671         (\$2,200)           Hector         \$294,846         \$354,773         \$59,927           Heidelberg         \$0         \$478         \$478           Henderson         \$265,687         \$298,070         \$32,383           Hendricks         \$214,826         \$252,670         \$37,844           Hendricks         \$214,826         \$252,670         \$37,844           Hendrum         \$57,667         \$71,421         \$13,754           Hendrum         \$57,667         \$71,421         \$13,754           Henning         \$251,273         \$290,468         \$39,195           Herniette         \$10,694         \$13,172         \$2,478           Herman         \$107,927         \$119,625         \$11,698           Hermantown         \$331,873         \$0         (\$331,873)           Heron Lake         \$287,970         \$297,259         \$9,289           Hewitt         \$59,776         \$68,429         \$8,653	Hastings	\$0	\$704,122	\$704,122
Hayfield         \$352,569         \$411,669         \$59,100           Hayward         \$28,981         \$37,613         \$8,632           Hazel Run         \$13,871         \$11,671         (\$2,200)           Hector         \$294,846         \$354,773         \$59,927           Heidelberg         \$0         \$478         \$478           Henderson         \$265,687         \$298,070         \$32,383           Hendricks         \$214,826         \$252,670         \$37,844           Hendrum         \$57,667         \$71,421         \$13,754           Henning         \$251,273         \$290,468         \$39,195           Herniette         \$10,694         \$13,172         \$2,478           Herman         \$107,927         \$119,625         \$11,698           Hermantown         \$331,873         \$0         (\$331,873)           Heron Lake         \$287,970         \$297,259         \$9,289           Hewitt         \$59,776         \$68,429         \$8,653           Hill City         \$50,998         \$107,547         \$56,549           Hill City         \$50,998         \$107,547         \$1,981           Hills         \$140,126         \$191,590         \$51,464	Hatfield	\$3,830	\$1,960	(\$1,870)
Hayward         \$28,981         \$37,613         \$8,632           Hazel Run         \$13,871         \$11,671         (\$2,200)           Hector         \$294,846         \$354,773         \$59,927           Heidelberg         \$0         \$478         \$478           Henderson         \$265,687         \$298,070         \$32,383           Hendricks         \$214,826         \$252,670         \$37,844           Hendrum         \$57,667         \$71,421         \$13,754           Henning         \$251,273         \$290,468         \$39,195           Henriette         \$10,694         \$13,172         \$2,478           Herman         \$107,927         \$119,625         \$11,698           Herman town         \$331,873         \$0         (\$331,873)           Heron Lake         \$287,970         \$297,259         \$9,289           Hewitt         \$59,776         \$68,429         \$8,653           Hill City         \$50,998         \$107,547         \$56,549           Hill City         \$50,998         \$107,547         \$56,549           Hillop         \$116,309         \$148,954         \$32,645           Hillop         \$116,309         \$148,954         \$32,645	Hawley	\$538,040	\$625,042	\$87,002
Hazel Run         \$13,871         \$11,671         (\$2,200)           Hector         \$294,846         \$354,773         \$59,927           Heidelberg         \$0         \$478         \$478           Henderson         \$265,687         \$298,070         \$32,383           Hendricks         \$214,826         \$252,670         \$37,844           Hendrum         \$57,667         \$71,421         \$13,754           Henning         \$251,273         \$290,468         \$39,195           Henriette         \$10,694         \$13,172         \$2,478           Herman         \$107,927         \$119,625         \$11,698           Hermantown         \$331,873         \$0         (\$331,873)           Heron Lake         \$287,970         \$297,259         \$9,289           Hewitt         \$59,776         \$68,429         \$8,653           Hibbing         \$7,994,316         \$8,143,558         \$149,242           Hill City         \$50,998         \$107,547         \$56,549           Hills         \$140,126         \$191,590         \$51,464           Hills         \$140,126         \$191,590         \$51,464           Hinckley         \$217,396         \$345,735         \$128,339     <	Hayfield	\$352,569	\$411,669	\$59,100
Hector         \$294,846         \$354,773         \$59,927           Heidelberg         \$0         \$478         \$478           Henderson         \$265,687         \$298,070         \$32,383           Hendricks         \$214,826         \$252,670         \$37,844           Hendrum         \$57,667         \$71,421         \$13,754           Henning         \$251,273         \$290,468         \$39,195           Henning         \$107,927         \$119,625         \$11,698           Herman         \$107,927         \$119,625         \$11,698           Hermantown         \$331,873         \$0         (\$331,873)           Heron Lake         \$287,970         \$297,259         \$9,289           Hewitt         \$59,776         \$68,429         \$8,653           Hibbing         \$7,994,316         \$8,143,558         \$149,242           Hill City         \$50,998         \$107,547         \$56,549           Hills         \$140,126         \$191,590         \$51,464           Hills         \$140,126         \$191,590         \$51,464           Hillop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339 </td <td>Hayward</td> <td>\$28,981</td> <td>\$37,613</td> <td>\$8,632</td>	Hayward	\$28,981	\$37,613	\$8,632
Heidelberg         \$0         \$478         \$478           Henderson         \$265,687         \$298,070         \$32,383           Hendricks         \$214,826         \$252,670         \$37,844           Hendrum         \$57,667         \$71,421         \$13,754           Henning         \$251,273         \$290,468         \$39,195           Henriette         \$10,694         \$13,172         \$2,478           Herman         \$107,927         \$119,625         \$11,698           Hermantown         \$331,873         \$0         (\$331,873)           Heron Lake         \$287,970         \$297,259         \$9,289           Hewitt         \$59,776         \$68,429         \$8,653           Hibbing         \$7,994,316         \$8,143,558         \$149,242           Hill City         \$50,998         \$107,547         \$56,549           Hills         \$140,126         \$191,590         \$51,464           Hills         \$140,126         \$191,590         \$51,464           Hilltop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842 </td <td>Hazel Run</td> <td>\$13,871</td> <td>\$11,671</td> <td>(\$2,200)</td>	Hazel Run	\$13,871	\$11,671	(\$2,200)
Henderson         \$265,687         \$298,070         \$32,383           Hendricks         \$214,826         \$252,670         \$37,844           Hendrum         \$57,667         \$71,421         \$13,754           Henning         \$251,273         \$290,468         \$39,195           Henriette         \$10,694         \$13,172         \$2,478           Herman         \$107,927         \$119,625         \$11,698           Hermantown         \$331,873         \$0         (\$331,873)           Heron Lake         \$287,970         \$297,259         \$9,289           Hewitt         \$59,776         \$68,429         \$8,653           Hibbing         \$7,994,316         \$8,143,558         \$149,242           Hill City         \$50,998         \$107,547         \$56,549           Hillman         \$2,746         \$4,727         \$1,981           Hills         \$140,126         \$191,590         \$51,464           Hilltop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917	Hector	\$294,846	\$354,773	\$59,927
Hendricks         \$214,826         \$252,670         \$37,844           Hendrum         \$57,667         \$71,421         \$13,754           Henning         \$251,273         \$290,468         \$39,195           Henriette         \$10,694         \$13,172         \$2,478           Herman         \$107,927         \$119,625         \$11,698           Hermantown         \$331,873         \$0         (\$331,873)           Heron Lake         \$287,970         \$297,259         \$9,289           Hewitt         \$59,776         \$68,429         \$8,653           Hibbing         \$7,994,316         \$8,143,558         \$149,242           Hill City         \$50,998         \$107,547         \$56,549           Hillman         \$2,746         \$4,727         \$1,981           Hills         \$140,126         \$191,590         \$51,464           Hilltop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254	Heidelberg	\$0	\$478	\$478
Hendrum         \$57,667         \$71,421         \$13,754           Henning         \$251,273         \$290,468         \$39,195           Henriette         \$10,694         \$13,172         \$2,478           Herman         \$107,927         \$119,625         \$11,698           Hermantown         \$331,873         \$0         (\$331,873)           Heron Lake         \$287,970         \$297,259         \$9,289           Hewitt         \$59,776         \$68,429         \$8,653           Hibbing         \$7,994,316         \$8,143,558         \$149,242           Hill City         \$50,998         \$107,547         \$56,549           Hillman         \$2,746         \$4,727         \$1,981           Hills         \$140,126         \$191,590         \$51,464           Hilltop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holland         \$46,655         \$41,974         (\$4,681) </td <td>Henderson</td> <td>\$265,687</td> <td>\$298,070</td> <td>\$32,383</td>	Henderson	\$265,687	\$298,070	\$32,383
Henning         \$251,273         \$290,468         \$39,195           Henriette         \$10,694         \$13,172         \$2,478           Herman         \$107,927         \$119,625         \$11,698           Hermantown         \$331,873         \$0         (\$331,873)           Heron Lake         \$287,970         \$297,259         \$9,289           Hewitt         \$59,776         \$68,429         \$8,653           Hibbing         \$7,994,316         \$8,143,558         \$149,242           Hill City         \$50,998         \$107,547         \$56,549           Hillman         \$2,746         \$4,727         \$1,981           Hills         \$140,126         \$191,590         \$51,464           Hilltop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holland         \$46,655         \$41,974         (\$4,681)           Holland         \$38,035         \$55,327         \$17,292 </td <td>Hendricks</td> <td>\$214,826</td> <td>\$252,670</td> <td>\$37,844</td>	Hendricks	\$214,826	\$252,670	\$37,844
Henriette         \$10,694         \$13,172         \$2,478           Herman         \$107,927         \$119,625         \$11,698           Hermantown         \$331,873         \$0         (\$331,873)           Heron Lake         \$287,970         \$297,259         \$9,289           Hewitt         \$59,776         \$68,429         \$8,653           Hibbing         \$7,994,316         \$8,143,558         \$149,242           Hill City         \$50,998         \$107,547         \$56,549           Hillman         \$2,746         \$4,727         \$1,981           Hills         \$140,126         \$191,590         \$51,464           Hilltop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holdingford         \$165,544         \$207,734         \$42,190           Holland         \$46,655         \$41,974         (\$4,681)           Holloway         \$9,065         \$5,555         (\$3,510)	Hendrum	\$57,667	\$71,421	\$13,754
Henriette         \$10,694         \$13,172         \$2,478           Herman         \$107,927         \$119,625         \$11,698           Hermantown         \$331,873         \$0         (\$331,873)           Heron Lake         \$287,970         \$297,259         \$9,289           Hewitt         \$59,776         \$68,429         \$8,653           Hibbing         \$7,994,316         \$8,143,558         \$149,242           Hill City         \$50,998         \$107,547         \$56,549           Hillman         \$2,746         \$4,727         \$1,981           Hills         \$140,126         \$191,590         \$51,464           Hilltop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holland         \$46,655         \$41,974         (\$4,681)           Holland         \$46,655         \$41,974         (\$4,681)           Holloway         \$9,065         \$5,555         (\$3,510) <td>Henning</td> <td>\$251,273</td> <td>\$290,468</td> <td>\$39,195</td>	Henning	\$251,273	\$290,468	\$39,195
Hermantown         \$331,873         \$0         (\$331,873)           Heron Lake         \$287,970         \$297,259         \$9,289           Hewitt         \$59,776         \$68,429         \$8,653           Hibbing         \$7,994,316         \$8,143,558         \$149,242           Hill City         \$50,998         \$107,547         \$56,549           Hillman         \$2,746         \$4,727         \$1,981           Hills         \$140,126         \$191,590         \$51,464           Hills         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holdingford         \$165,544         \$207,734         \$42,190           Holland         \$46,655         \$41,974         (\$4,681)           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019	Henriette	\$10,694	\$13,172	\$2,478
Heron Lake         \$287,970         \$297,259         \$9,289           Hewitt         \$59,776         \$68,429         \$8,653           Hibbing         \$7,994,316         \$8,143,558         \$149,242           Hill City         \$50,998         \$107,547         \$56,549           Hillman         \$2,746         \$4,727         \$1,981           Hills         \$140,126         \$191,590         \$51,464           Hilltop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holdingford         \$165,544         \$207,734         \$42,190           Holland         \$46,655         \$41,974         (\$4,681)           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)	Herman	\$107,927	\$119,625	\$11,698
Hewitt         \$59,776         \$68,429         \$8,653           Hibbing         \$7,994,316         \$8,143,558         \$149,242           Hill City         \$50,998         \$107,547         \$56,549           Hillman         \$2,746         \$4,727         \$1,981           Hills         \$140,126         \$191,590         \$51,464           Hilltop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holdingford         \$165,544         \$207,734         \$42,190           Holland         \$46,655         \$41,974         (\$4,681)           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099 </td <td>Hermantown</td> <td>\$331,873</td> <td>\$0</td> <td>(\$331,873)</td>	Hermantown	\$331,873	\$0	(\$331,873)
Hibbing         \$7,994,316         \$8,143,558         \$149,242           Hill City         \$50,998         \$107,547         \$56,549           Hillman         \$2,746         \$4,727         \$1,981           Hills         \$140,126         \$191,590         \$51,464           Hilltop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holdingford         \$165,544         \$207,734         \$42,190           Holland         \$46,655         \$41,974         (\$4,681)           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Heron Lake	\$287,970	\$297,259	\$9,289
Hill City         \$50,998         \$107,547         \$56,549           Hillman         \$2,746         \$4,727         \$1,981           Hills         \$140,126         \$191,590         \$51,464           Hilltop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holdingford         \$165,544         \$207,734         \$42,190           Holland         \$46,655         \$41,974         (\$4,681)           Holloway         \$9,065         \$55,327         \$17,292           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Hewitt	\$59,776	\$68,429	\$8,653
Hillman         \$2,746         \$4,727         \$1,981           Hills         \$140,126         \$191,590         \$51,464           Hilltop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holdingford         \$165,544         \$207,734         \$42,190           Holland         \$46,655         \$41,974         (\$4,681)           Holloway         \$9,065         \$55,327         \$17,292           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Hibbing	\$7,994,316	\$8,143,558	\$149,242
Hills         \$140,126         \$191,590         \$51,464           Hilltop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holdingford         \$165,544         \$207,734         \$42,190           Holland         \$46,655         \$41,974         (\$4,681)           Hollandale         \$38,035         \$55,327         \$17,292           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Hill City	\$50,998	\$107,547	\$56,549
Hilltop         \$116,309         \$148,954         \$32,645           Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holdingford         \$165,544         \$207,734         \$42,190           Holland         \$46,655         \$41,974         (\$4,681)           Hollandale         \$38,035         \$55,327         \$17,292           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Hillman	\$2,746	\$4,727	\$1,981
Hinckley         \$217,396         \$345,735         \$128,339           Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holdingford         \$165,544         \$207,734         \$42,190           Holland         \$46,655         \$41,974         (\$4,681)           Hollandale         \$38,035         \$55,327         \$17,292           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Hills	\$140,126	\$191,590	\$51,464
Hitterdal         \$38,852         \$44,694         \$5,842           Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holdingford         \$165,544         \$207,734         \$42,190           Holland         \$46,655         \$41,974         (\$4,681)           Hollandale         \$38,035         \$55,327         \$17,292           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Hilltop	\$116,309	\$148,954	\$32,645
Hoffman         \$139,624         \$188,541         \$48,917           Hokah         \$154,315         \$172,569         \$18,254           Holdingford         \$165,544         \$207,734         \$42,190           Holland         \$46,655         \$41,974         (\$4,681)           Hollandale         \$38,035         \$55,327         \$17,292           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Hinckley	\$217,396	\$345,735	\$128,339
Hokah         \$154,315         \$172,569         \$18,254           Holdingford         \$165,544         \$207,734         \$42,190           Holland         \$46,655         \$41,974         (\$4,681)           Hollandale         \$38,035         \$55,327         \$17,292           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Hitterdal	\$38,852	\$44,694	\$5,842
Holdingford         \$165,544         \$207,734         \$42,190           Holland         \$46,655         \$41,974         (\$4,681)           Hollandale         \$38,035         \$55,327         \$17,292           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Hoffman	\$139,624	\$188,541	\$48,917
Holland         \$46,655         \$41,974         (\$4,681)           Hollandale         \$38,035         \$55,327         \$17,292           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Hokah	\$154,315	\$172,569	\$18,254
Hollandale         \$38,035         \$55,327         \$17,292           Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Holdingford	\$165,544	\$207,734	\$42,190
Holloway         \$9,065         \$5,555         (\$3,510)           Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Holland	\$46,655	\$41,974	(\$4,681)
Holt         \$15,629         \$18,856         \$3,227           Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Hollandale	\$38,035	\$55,327	\$17,292
Hopkins         \$0         \$549,019         \$549,019           Houston         \$437,975         \$361,972         (\$76,003)           Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Holloway	\$9,065	\$5,555	(\$3,510)
Houston       \$437,975       \$361,972       (\$76,003)         Howard Lake       \$476,814       \$571,873       \$95,059         Hoyt Lakes       \$360,759       \$404,858       \$44,099	Holt	\$15,629	\$18,856	\$3,227
Howard Lake         \$476,814         \$571,873         \$95,059           Hoyt Lakes         \$360,759         \$404,858         \$44,099	Hopkins	\$0	\$549,019	\$549,019
Hoyt Lakes \$360,759 \$404,858 \$44,099	Houston	\$437,975	\$361,972	(\$76,003)
	Howard Lake	\$476,814	\$571,873	\$95,059
Humboldt \$12,042 \$12,100 \$58	Hoyt Lakes	\$360,759	\$404,858	\$44,099
	Humboldt	\$12,042	\$12,100	\$58
Hutchinson \$1,784,272 \$2,395,326 \$611,054	Hutchinson	\$1,784,272	\$2,395,326	\$611,054

Ihlen	\$16,654	\$14,384	(\$2,270)
International Falls	\$3,710,994	\$4,124,091	\$413,097
Iona	\$37,043	\$36,651	(\$392)
Iron Junction	\$12,230	\$10,539	(\$1,691)
Ironton	\$114,741	\$147,642	\$32,901
Isanti	\$313,359	\$631,811	\$318,452
Isle	\$25,272	\$48,908	\$23,636
Ivanhoe	\$203,179	\$217,713	\$14,534
Jackson	\$1,086,755	\$1,363,490	\$276,735
Janesville	\$724,872	\$798,499	\$73,627
Jasper	\$182,806	\$215,126	\$32,320
Jeffers	\$112,493	\$117,820	\$5,327
Jenkins	\$0	\$9,115	\$9,115
Johnson	\$7,000	\$5,860	(\$1,140)
Jordan	\$0	\$331,860	\$331,860
Kandiyohi	\$97,952	\$122,288	\$24,336
Karlstad	\$232,848	\$271,700	\$38,852
Kasota	\$143,296	\$177,198	\$33,902
Kasson	\$780,209	\$1,076,622	\$296,413
Keewatin	\$343,738	\$391,327	\$47,589
Kelliher	\$107,307	\$98,647	(\$8,660)
Kellogg	\$83,859	\$97,615	\$13,756
Kennedy	\$66,764	\$61,367	(\$5,397)
Kenneth	\$10,330	\$8,700	(\$1,630)
Kensington	\$54,270	\$63,727	\$9,457
Kent	\$20,567	\$20,588	\$21
Kenyon	\$466,643	\$544,571	\$77,928
Kerkhoven	\$185,283	\$230,330	\$45,047
Kerrick	\$3,489	\$6,148	\$2,659
Kettle River	\$22,510	\$28,952	\$6,442
Kiester	\$151,029	\$171,092	\$20,063
Kilkenny	\$35,924	\$31,976	(\$3,948)
Kimball	\$117,942	\$160,070	\$42,128
Kinbrae	\$201	\$0	(\$201)
Kingston	\$12,833	\$20,357	\$7,524
Kinney	\$59,925	\$53,175	(\$6,750)
Lacrescent	\$422,847	\$568,881	\$146,034
Lafayette	\$120,676	\$134,351	\$13,675
Lake Benton	\$198,628	\$233,960	\$35,332
Lake Bronson	\$71,423	\$75,877	\$4,454
Lake City	\$610,347	\$822,751	\$212,404

Lake Crystal         \$621,727         \$745,545         \$123,818           Lake Henry         \$5,886         \$11,974         \$6,088           Lake Lillian         \$33,155         \$42,710         \$9,555           Lake Park         \$231,084         \$261,805         \$30,721           Lake St Croix Beach         \$4,243         \$81,665         \$77,422           Lake Wilson         \$76,722         \$78,637         \$1,915           Lake Geld         \$614,261         \$664,786         \$50,525           Lakeland         \$33,574         \$52,939         \$19,365           Lakeland         \$33,574         \$52,939         \$19,365           Lakeland         \$33,574         \$52,939         \$19,365           Lakeland         \$33,574         \$52,939         \$19,365           Lamberton         \$287,784         \$309,994         \$22,210           Lancaster         \$75,242         \$91,521         \$16,279           Landerstill         \$79,977         \$90,857         \$10,880           Landerstill         \$79,977         \$90,857         \$10,880           Laprairie         \$16,635         \$1,789         \$1,154           Layririe         \$66,553         \$66,065				
Lake Lillian         \$33,155         \$42,710         \$9,555           Lake Park         \$231,084         \$261,805         \$30,721           Lake St Croix Beach         \$4,243         \$81,665         \$77,422           Lake Wilson         \$76,722         \$78,637         \$1,915           Lakefield         \$614,261         \$664,786         \$50,525           Lakeland         \$33,574         \$52,939         \$19,365           Lamelorto         \$287,784         \$309,994         \$22,210           Lancaster         \$75,242         \$91,521         \$16,279           Landfall         \$79,977         \$90,857         \$10,880           Lanesboro         \$204,520         \$213,561         \$9,041           Laporte         \$10,915         \$9,102         (\$1,813)           Laprairie         \$66,553         \$66,065         (\$488)           Lasalle         \$16,635         \$17,789         \$1,154           Lastrup         \$2,491         \$6,779         \$4,288           Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lecenter         \$708,459         \$810,978 <t< td=""><td>Lake Crystal</td><td>\$621,727</td><td>\$745,545</td><td>\$123,818</td></t<>	Lake Crystal	\$621,727	\$745,545	\$123,818
Lake Park         \$231,084         \$261,805         \$30,721           Lake St Croix Beach         \$4,243         \$81,665         \$77,422           Lake Wilson         \$76,722         \$78,637         \$1,915           Lakefield         \$614,261         \$664,786         \$50,525           Lakeland         \$33,574         \$52,939         \$19,365           Lamberton         \$287,784         \$309,994         \$22,210           Lancaster         \$75,242         \$91,521         \$16,279           Landfall         \$79,977         \$90,857         \$10,880           Lanesboro         \$204,520         \$213,561         \$9,041           Laporte         \$10,915         \$9,102         (\$1,813)           Laprairie         \$66,553         \$66,065         (\$488)           Lasalle         \$16,635         \$17,789         \$1,154           Lastrup         \$2,491         \$6,779         \$4,288           Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)           Leonidas         \$34,670         \$32,630         (\$2,04	Lake Henry	\$5,886	\$11,974	\$6,088
Lake St Croix Beach         \$4,243         \$81,665         \$77,422           Lake Wilson         \$76,722         \$78,637         \$1,915           Lakefield         \$614,261         \$664,786         \$50,525           Lakeland         \$33,574         \$52,939         \$19,365           Lamberton         \$287,784         \$309,994         \$22,210           Lancaster         \$75,242         \$91,521         \$16,279           Landfall         \$79,977         \$90,857         \$10,880           Lanesboro         \$204,520         \$213,561         \$9,041           Laporte         \$10,915         \$9,102         (\$1,813)           Laprairie         \$66,553         \$66,065         (\$488)           Lasalle         \$16,635         \$17,789         \$1,154           Lastrup         \$2,491         \$6,779         \$4,288           Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)           Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901 </td <td>Lake Lillian</td> <td>\$33,155</td> <td>\$42,710</td> <td>\$9,555</td>	Lake Lillian	\$33,155	\$42,710	\$9,555
Beach         \$4,243         \$81,665         \$77,422           Lake Wilson         \$76,722         \$78,637         \$1,915           Lakefield         \$614,261         \$664,786         \$50,525           Lakeland         \$33,574         \$52,939         \$19,365           Lamberton         \$287,784         \$309,994         \$22,210           Lancaster         \$75,242         \$91,521         \$16,279           Landfall         \$79,977         \$90,857         \$10,880           Lanesboro         \$204,520         \$213,561         \$9,041           Laporte         \$10,915         \$9,102         (\$1,813)           Laporte         \$10,915         \$9,102         (\$1,813)           Laporte         \$66,553         \$66,065         (\$488)           Laprairie         \$66,553         \$66,065         (\$488)           Lasalle         \$16,635         \$17,789         \$1,154           Lastrup         \$2,491         \$6,779         \$4,288           Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)	Lake Park	\$231,084	\$261,805	\$30,721
Lakefield         \$614,261         \$664,786         \$50,525           Lakeland         \$33,574         \$52,939         \$19,365           Lamberton         \$287,784         \$309,994         \$22,210           Lancaster         \$75,242         \$91,521         \$16,279           Landfall         \$79,977         \$90,857         \$10,880           Lanesboro         \$204,520         \$213,561         \$9,041           Laporte         \$10,915         \$9,102         (\$1,813)           Laprairie         \$66,553         \$66,065         (\$488)           Lasalle         \$16,635         \$17,789         \$1,154           Lastrup         \$2,491         \$6,779         \$4,288           Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)           Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427 <td></td> <td>\$4,243</td> <td>\$81,665</td> <td>\$77,422</td>		\$4,243	\$81,665	\$77,422
Lakeland         \$33,574         \$52,939         \$19,365           Lamberton         \$287,784         \$309,994         \$22,210           Lancaster         \$75,242         \$91,521         \$16,279           Landfall         \$79,977         \$90,857         \$10,880           Lanesboro         \$204,520         \$213,561         \$9,041           Laporte         \$10,915         \$9,102         (\$1,813)           Laprairie         \$66,553         \$66,065         (\$488)           Lasalle         \$16,635         \$17,789         \$1,154           Lastrup         \$2,491         \$6,779         \$4,288           Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)           Lendas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$338,755         \$457,770         \$74,015	Lake Wilson	\$76,722	\$78,637	\$1,915
Lamberton         \$287,784         \$309,994         \$22,210           Lancaster         \$75,242         \$91,521         \$16,279           Landfall         \$79,977         \$90,857         \$10,880           Lanesboro         \$204,520         \$213,561         \$9,041           Laporte         \$10,915         \$9,102         (\$1,813)           Laprairie         \$66,553         \$66,065         (\$488)           Lasalle         \$16,635         \$17,789         \$1,154           Lastrup         \$2,491         \$6,779         \$4,288           Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)           Leonard         \$4,065         \$6,187         \$2,122           Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015	Lakefield	\$614,261	\$664,786	\$50,525
Lancaster         \$75,242         \$91,521         \$16,279           Landfall         \$79,977         \$90,857         \$10,880           Lanesboro         \$204,520         \$213,561         \$9,041           Laporte         \$10,915         \$9,102         (\$1,813)           Laprairie         \$66,553         \$66,065         (\$488)           Lasalle         \$16,635         \$17,789         \$1,154           Lastrup         \$2,491         \$6,779         \$4,288           Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)           Lengby         \$21,916         \$20,949         (\$967)           Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewiston         \$32,639         \$318,021           <	Lakeland	\$33,574	\$52,939	\$19,365
Landfall         \$79,977         \$90,857         \$10,880           Laporte         \$10,915         \$9,102         (\$1,813)           Laprairie         \$66,553         \$66,065         (\$488)           Lasalle         \$16,635         \$17,789         \$1,154           Lastrup         \$2,491         \$6,779         \$4,288           Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)           Lengby         \$21,916         \$20,949         (\$967)           Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewisyille         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021	Lamberton	\$287,784	\$309,994	\$22,210
Lanesboro         \$204,520         \$213,561         \$9,041           Laporte         \$10,915         \$9,102         (\$1,813)           Laprairie         \$66,553         \$66,065         (\$488)           Lasalle         \$16,635         \$17,789         \$1,154           Lastrup         \$2,491         \$6,779         \$4,288           Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)           Leonard         \$4,065         \$6,187         \$2,122           Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewisyille         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992 <td>Lancaster</td> <td>\$75,242</td> <td>\$91,521</td> <td>\$16,279</td>	Lancaster	\$75,242	\$91,521	\$16,279
Laporte         \$10,915         \$9,102         (\$1,813)           Laprairie         \$66,553         \$66,065         (\$488)           Lasalle         \$16,635         \$17,789         \$1,154           Lastrup         \$2,491         \$6,779         \$4,288           Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)           Lengby         \$21,916         \$20,949         (\$967)           Leonard         \$4,065         \$6,187         \$2,122           Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewiston         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370	Landfall	\$79,977	\$90,857	\$10,880
Laprairie         \$66,553         \$66,065         (\$488)           Lasalle         \$16,635         \$17,789         \$1,154           Lastrup         \$2,491         \$6,779         \$4,288           Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)           Lengby         \$21,916         \$20,949         (\$967)           Lengby         \$4,065         \$6,187         \$2,122           Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewisyille         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966     <	Lanesboro	\$204,520	\$213,561	\$9,041
Lasalle         \$16,635         \$17,789         \$1,154           Lastrup         \$2,491         \$6,779         \$4,288           Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)           Lengby         \$21,916         \$20,949         (\$967)           Leonard         \$4,065         \$6,187         \$2,122           Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewisville         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litthe Falls         \$2,089,080         \$2,575,455         \$486,37	Laporte	\$10,915	\$9,102	(\$1,813)
Lastrup         \$2,491         \$6,779         \$4,288           Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)           Leonard         \$4,065         \$6,187         \$2,122           Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewisville         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370           Little Canada         \$195,843         \$432,383         \$236,540           Little Falls         \$2,089,080         \$2,575,455 <td>Laprairie</td> <td>\$66,553</td> <td>\$66,065</td> <td>(\$488)</td>	Laprairie	\$66,553	\$66,065	(\$488)
Lauderdale         \$516,153         \$539,562         \$23,409           Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)           Leonard         \$4,065         \$6,187         \$2,122           Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewisville         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370           Little Canada         \$195,843         \$432,383         \$236,540           Little Falls         \$2,089,080         \$2,575,455         \$486,375           Little Fork         \$214,814         \$	Lasalle	\$16,635	\$17,789	\$1,154
Lecenter         \$708,459         \$810,978         \$102,519           Lengby         \$21,916         \$20,949         (\$967)           Leonard         \$4,065         \$6,187         \$2,122           Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewisville         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370           Little Canada         \$195,843         \$432,383         \$236,540           Little Falls         \$2,089,080         \$2,575,455         \$486,375           Little Fork         \$214,814         \$240,284         \$25,470           Long Lake         \$26,410         \$6,	Lastrup	\$2,491	\$6,779	\$4,288
Lengby         \$21,916         \$20,949         (\$967)           Leonard         \$4,065         \$6,187         \$2,122           Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewisville         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370           Little Canada         \$195,843         \$432,383         \$236,540           Little Falls         \$2,089,080         \$2,575,455         \$486,375           Little Fork         \$214,814         \$240,284         \$25,470           Long Lake         \$26,410         \$6,521         (\$19,889)           Long Prairie         \$735,532	Lauderdale	\$516,153	\$539,562	\$23,409
Leonard         \$4,065         \$6,187         \$2,122           Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewisville         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370           Little Canada         \$195,843         \$432,383         \$236,540           Little Falls         \$2,089,080         \$2,575,455         \$486,375           Littlefork         \$214,814         \$240,284         \$25,470           Long Lake         \$26,410         \$6,521         (\$19,889)           Long Prairie         \$735,532         \$1,003,429         \$267,897           Loretto         \$0	Lecenter	\$708,459	\$810,978	\$102,519
Leonidas         \$34,670         \$32,630         (\$2,040)           Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewisville         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370           Little Canada         \$195,843         \$432,383         \$236,540           Little Falls         \$2,089,080         \$2,575,455         \$486,375           Littlefork         \$214,814         \$240,284         \$25,470           Long Lake         \$26,410         \$6,521         (\$19,889)           Long Prairie         \$735,532         \$1,003,429         \$267,897           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954	Lengby	\$21,916	\$20,949	(\$967)
Leroy         \$296,859         \$333,760         \$36,901           Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewisville         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370           Little Canada         \$195,843         \$432,383         \$236,540           Little Falls         \$2,089,080         \$2,575,455         \$486,375           Little Fork         \$214,814         \$240,284         \$25,470           Long Lake         \$26,410         \$6,521         (\$19,889)           Long Prairie         \$735,532         \$1,003,429         \$267,897           Lonsdale         \$245,346         \$436,723         \$191,377           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954	Leonard	\$4,065	\$6,187	\$2,122
Lester Prairie         \$404,098         \$518,199         \$114,101           Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewisville         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370           Little Canada         \$195,843         \$432,383         \$236,540           Little Falls         \$2,089,080         \$2,575,455         \$486,375           Littlefork         \$214,814         \$240,284         \$25,470           Long Lake         \$26,410         \$6,521         (\$19,889)           Long Prairie         \$735,532         \$1,003,429         \$267,897           Lonsdale         \$245,346         \$436,723         \$191,377           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954         \$7,333         (\$621)           Lowry         \$49,088 <t< td=""><td>Leonidas</td><td>\$34,670</td><td>\$32,630</td><td>(\$2,040)</td></t<>	Leonidas	\$34,670	\$32,630	(\$2,040)
Lesueur         \$767,922         \$975,349         \$207,427           Lewiston         \$383,755         \$457,770         \$74,015           Lewisville         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370           Little Canada         \$195,843         \$432,383         \$236,540           Little Falls         \$2,089,080         \$2,575,455         \$486,375           Littlefork         \$214,814         \$240,284         \$25,470           Long Lake         \$26,410         \$6,521         (\$19,889)           Long Prairie         \$735,532         \$1,003,429         \$267,897           Lonsdale         \$245,346         \$436,723         \$191,377           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954         \$7,333         (\$621)           Lowry         \$49,088         \$59,916         \$10,828           Lucan         \$49,989         \$53,263 <td>Leroy</td> <td>\$296,859</td> <td>\$333,760</td> <td>\$36,901</td>	Leroy	\$296,859	\$333,760	\$36,901
Lewiston         \$383,755         \$457,770         \$74,015           Lewisville         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370           Little Canada         \$195,843         \$432,383         \$236,540           Little Falls         \$2,089,080         \$2,575,455         \$486,375           Littlefork         \$214,814         \$240,284         \$25,470           Long Lake         \$26,410         \$6,521         (\$19,889)           Long Prairie         \$735,532         \$1,003,429         \$267,897           Lonsdale         \$245,346         \$436,723         \$191,377           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954         \$7,333         (\$621)           Lowry         \$49,088         \$59,916         \$10,828           Lucan         \$49,989         \$53,263         \$3,274	Lester Prairie	\$404,098	\$518,199	\$114,101
Lewisville         \$67,068         \$72,810         \$5,742           Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370           Little Canada         \$195,843         \$432,383         \$236,540           Little Falls         \$2,089,080         \$2,575,455         \$486,375           Littlefork         \$214,814         \$240,284         \$25,470           Long Lake         \$26,410         \$6,521         (\$19,889)           Long Prairie         \$735,532         \$1,003,429         \$267,897           Lonsdale         \$245,346         \$436,723         \$191,377           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954         \$7,333         (\$621)           Lowry         \$49,088         \$59,916         \$10,828           Lucan         \$49,989         \$53,263         \$3,274	Lesueur	\$767,922	\$975,349	\$207,427
Lexington         \$295,659         \$406,651         \$110,992           Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370           Little Canada         \$195,843         \$432,383         \$236,540           Little Falls         \$2,089,080         \$2,575,455         \$486,375           Littlefork         \$214,814         \$240,284         \$25,470           Long Lake         \$26,410         \$6,521         (\$19,889)           Long Prairie         \$735,532         \$1,003,429         \$267,897           Lonsdale         \$245,346         \$436,723         \$191,377           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954         \$7,333         (\$621)           Lowry         \$49,088         \$59,916         \$10,828           Lucan         \$49,989         \$53,263         \$3,274	Lewiston	\$383,755	\$457,770	\$74,015
Lindstrom         \$32,418         \$350,439         \$318,021           Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370           Little Canada         \$195,843         \$432,383         \$236,540           Little Falls         \$2,089,080         \$2,575,455         \$486,375           Littlefork         \$214,814         \$240,284         \$25,470           Long Lake         \$26,410         \$6,521         (\$19,889)           Long Prairie         \$735,532         \$1,003,429         \$267,897           Lonsdale         \$245,346         \$436,723         \$191,377           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954         \$7,333         (\$621)           Lowry         \$49,088         \$59,916         \$10,828           Lucan         \$49,989         \$53,263         \$3,274	Lewisville	\$67,068	\$72,810	\$5,742
Lismore         \$65,548         \$67,514         \$1,966           Litchfield         \$1,588,853         \$1,935,223         \$346,370           Little Canada         \$195,843         \$432,383         \$236,540           Little Falls         \$2,089,080         \$2,575,455         \$486,375           Littlefork         \$214,814         \$240,284         \$25,470           Long Lake         \$26,410         \$6,521         (\$19,889)           Long Prairie         \$735,532         \$1,003,429         \$267,897           Lonsdale         \$245,346         \$436,723         \$191,377           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954         \$7,333         (\$621)           Lowry         \$49,088         \$59,916         \$10,828           Lucan         \$49,989         \$53,263         \$3,274	Lexington	\$295,659	\$406,651	\$110,992
Litchfield       \$1,588,853       \$1,935,223       \$346,370         Little Canada       \$195,843       \$432,383       \$236,540         Little Falls       \$2,089,080       \$2,575,455       \$486,375         Littlefork       \$214,814       \$240,284       \$25,470         Long Lake       \$26,410       \$6,521       (\$19,889)         Long Prairie       \$735,532       \$1,003,429       \$267,897         Lonsdale       \$245,346       \$436,723       \$191,377         Loretto       \$0       \$31,158       \$31,158         Louisburg       \$7,954       \$7,333       (\$621)         Lowry       \$49,088       \$59,916       \$10,828         Lucan       \$49,989       \$53,263       \$3,274	Lindstrom	\$32,418	\$350,439	\$318,021
Little Canada       \$195,843       \$432,383       \$236,540         Little Falls       \$2,089,080       \$2,575,455       \$486,375         Littlefork       \$214,814       \$240,284       \$25,470         Long Lake       \$26,410       \$6,521       (\$19,889)         Long Prairie       \$735,532       \$1,003,429       \$267,897         Lonsdale       \$245,346       \$436,723       \$191,377         Loretto       \$0       \$31,158       \$31,158         Louisburg       \$7,954       \$7,333       (\$621)         Lowry       \$49,088       \$59,916       \$10,828         Lucan       \$49,989       \$53,263       \$3,274	Lismore	\$65,548	\$67,514	\$1,966
Little Falls         \$2,089,080         \$2,575,455         \$486,375           Littlefork         \$214,814         \$240,284         \$25,470           Long Lake         \$26,410         \$6,521         (\$19,889)           Long Prairie         \$735,532         \$1,003,429         \$267,897           Lonsdale         \$245,346         \$436,723         \$191,377           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954         \$7,333         (\$621)           Lowry         \$49,088         \$59,916         \$10,828           Lucan         \$49,989         \$53,263         \$3,274	Litchfield	\$1,588,853	\$1,935,223	\$346,370
Littlefork         \$214,814         \$240,284         \$25,470           Long Lake         \$26,410         \$6,521         (\$19,889)           Long Prairie         \$735,532         \$1,003,429         \$267,897           Lonsdale         \$245,346         \$436,723         \$191,377           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954         \$7,333         (\$621)           Lowry         \$49,088         \$59,916         \$10,828           Lucan         \$49,989         \$53,263         \$3,274	Little Canada	\$195,843	\$432,383	\$236,540
Long Lake         \$26,410         \$6,521         (\$19,889)           Long Prairie         \$735,532         \$1,003,429         \$267,897           Lonsdale         \$245,346         \$436,723         \$191,377           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954         \$7,333         (\$621)           Lowry         \$49,088         \$59,916         \$10,828           Lucan         \$49,989         \$53,263         \$3,274	Little Falls	\$2,089,080	\$2,575,455	\$486,375
Long Prairie         \$735,532         \$1,003,429         \$267,897           Lonsdale         \$245,346         \$436,723         \$191,377           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954         \$7,333         (\$621)           Lowry         \$49,088         \$59,916         \$10,828           Lucan         \$49,989         \$53,263         \$3,274	Littlefork	\$214,814	\$240,284	\$25,470
Lonsdale         \$245,346         \$436,723         \$191,377           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954         \$7,333         (\$621)           Lowry         \$49,088         \$59,916         \$10,828           Lucan         \$49,989         \$53,263         \$3,274	Long Lake	\$26,410	\$6,521	(\$19,889)
Lonsdale         \$245,346         \$436,723         \$191,377           Loretto         \$0         \$31,158         \$31,158           Louisburg         \$7,954         \$7,333         (\$621)           Lowry         \$49,088         \$59,916         \$10,828           Lucan         \$49,989         \$53,263         \$3,274	Long Prairie	\$735,532	\$1,003,429	\$267,897
Louisburg       \$7,954       \$7,333       (\$621)         Lowry       \$49,088       \$59,916       \$10,828         Lucan       \$49,989       \$53,263       \$3,274	Lonsdale	\$245,346	\$436,723	\$191,377
Lowry         \$49,088         \$59,916         \$10,828           Lucan         \$49,989         \$53,263         \$3,274	Loretto	\$0	\$31,158	\$31,158
Lucan \$49,989 \$53,263 \$3,274	Louisburg	\$7,954	\$7,333	(\$621)
	Lowry	\$49,088	\$59,916	\$10,828
Luverne \$1,194,175 \$1,422,198 \$228,023	Lucan	\$49,989	\$53,263	\$3,274
	Luverne	\$1,194,175	\$1,422,198	\$228,023

Lyle	\$163,174	\$186,665	\$23,491
Lynd	\$55,313	\$76,530	\$21,217
Mabel	\$223,127	\$269,804	\$46,677
Madelia	\$860,375	\$942,572	\$82,197
Madison	\$729,097	\$746,783	\$17,686
Madison Lake	\$119,406	\$164,216	\$44,810
Magnolia	\$43,194	\$48,081	\$4,887
Mahnomen	\$446,371	\$643,573	\$197,202
Manchester	\$14,717	\$14,108	(\$609)
Mankato	\$6,228,727	\$7,102,050	\$873,323
Mantorville	\$209,003	\$281,563	\$72,560
Maple Lake	\$402,771	\$496,577	\$93,806
Maple Plain	\$240,047	\$251,796	\$11,749
Mapleton	\$481,246	\$576,278	\$95,032
Mapleview	\$50,167	\$52,308	\$2,141
Maplewood	\$0	\$864,788	\$864,788
Marble	\$221,504	\$250,074	\$28,570
Marietta	\$50,577	\$52,415	\$1,838
Marshall	\$2,110,608	\$2,471,597	\$360,989
Mayer	\$220,680	\$312,296	\$91,616
Maynard	\$121,181	\$117,269	(\$3,912)
Mazeppa	\$158,301	\$209,302	\$51,001
Mcgrath	\$6,687	\$12,525	\$5,838
Mcgregor	\$89,434	\$91,193	\$1,759
Mcintosh	\$199,366	\$229,650	\$30,284
Mckinley	\$51,142	\$46,062	(\$5,080)
Meadowlands	\$21,477	\$24,882	\$3,405
Medford	\$161,120	\$218,540	\$57,420
Meire Grove	\$11,640	\$22,781	\$11,141
Melrose	\$614,850	\$835,093	\$220,243
Menahga	\$281,960	\$372,135	\$90,175
Mendota	\$13,184	\$16,860	\$3,676
Mentor	\$32,824	\$35,552	\$2,728
Middle River	\$78,955	\$88,279	\$9,324
Milaca	\$562,714	\$814,132	\$251,418
Milan	\$87,281	\$103,199	\$15,918
Millerville	\$7,791	\$10,227	\$2,436
Millville	\$18,803	\$24,692	\$5,889
Milroy	\$57,009	\$62,252	\$5,243
Miltona	\$30,433	\$60,710	\$30,277
Minneapolis	\$64,142,268	\$79,268,565	\$15,126,297

Minneiska	\$5,781	\$4,085	(\$1,696)
Minneota	\$412,603	\$478,737	\$66,134
Minnesota			
City	\$39,186	\$37,357	(\$1,829)
Minnesota Lake	\$128,750	\$172,623	\$43,873
Mizpah	\$6,246	\$9,238	\$2,992
Montevideo	\$1,674,841	\$2,106,681	\$431,840
Montgomery	\$628,916	\$790,657	\$161,741
Montrose	\$448,893	\$594,051	\$145,158
Moorhead	\$6,790,628	\$7,179,877	\$389,249
Moose Lake	\$543,526	\$838,822	\$295,296
Mora	\$710,562	\$926,098	\$215,536
Morgan	\$292,157	\$334,245	\$42,088
Morris	\$2,110,244	\$2,314,785	\$204,541
Morristown	\$230,442	\$295,669	\$65,227
Morton	\$131,431	\$138,580	\$7,149
Motley	\$131,075	\$165,950	\$34,875
Mound	\$0	\$377,783	\$377,783
Mounds View	\$232,078	\$736,425	\$504,347
Mountain Iron	\$1,156,268	\$1,330,075	\$173,807
Mountain Lake	\$807,450	\$887,932	\$80,482
Murdock	\$69,561	\$58,991	(\$10,570)
Myrtle	\$11,424	\$9,756	(\$1,668)
Nashwauk	\$403,480	\$373,839	(\$29,641)
Nassau	\$17,638	\$14,948	(\$2,690)
Nelson	\$23,990	\$28,950	\$4,960
Nerstrand	\$19,328	\$33,222	\$13,894
Nevis	\$41,623	\$58,806	\$17,183
New Auburn	\$106,481	\$129,908	\$23,427
New Brighton	\$0	\$671,484	\$671,484
New Germany	\$11,743	\$21,289	\$9,546
New Hope	\$41,843	\$693,117	\$651,274
New London	\$274,860	\$326,149	\$51,289
New Munich	\$69,686	\$74,488	\$4,802
New Prague	\$515,478	\$856,000	\$340,522
New Richland	\$325,599	\$401,496	\$75,897
New Trier	\$779	\$3,200	\$2,421
New Ulm	\$4,111,762	\$4,309,714	\$197,952
New York Mills	\$342,150	\$391,500	\$49,350

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Newfolden	\$75,781	\$93,693	\$17,912
Newport	\$588,876	\$599,605	\$10,729
Nicollet	\$175,536	\$246,711	\$71,175
Nielsville	\$21,942	\$24,259	\$2,317
Nimrod	\$2,542	\$5,968	\$3,426
Norcross	\$16,497	\$13,717	(\$2,780)
North Branch	\$146,132	\$677,878	\$531,746
North Mankato	\$1,358,107	\$1,724,343	\$366,236
North St Paul	\$1,863,726	\$1,790,351	(\$73,375)
Northfield	\$2,243,397	\$3,012,061	\$768,664
Northome	\$65,984	\$58,638	(\$7,346)
Northrop	\$45,444	\$54,312	\$8,868
Norwood Young America	\$108,482	\$400,418	\$291,936
Nowthen	\$0	\$27,774	\$27,774
Oak Grove	\$0	\$115,653	\$115,653
Oakdale	\$0	\$192,838	\$192,838
Odessa	\$37,973	\$37,218	(\$755)
Odin	\$24,822	\$24,887	\$65
Ogema	\$26,614	\$36,166	\$9,552
Ogilvie	\$123,218	\$114,465	(\$8,753)
Okabena	\$49,544	\$52,993	\$3,449
Oklee	\$107,276	\$128,791	\$21,515
Olivia	\$696,152	\$796,265	\$100,113
Onamia	\$239,116	\$273,113	\$33,997
Ormsby	\$24,183	\$27,077	\$2,894
Oronoco	\$23,998	\$77,920	\$53,922
Orr	\$41,927	\$49,556	\$7,629
Ortonville	\$703,420	\$743,573	\$40,153
Osakis	\$380,867	\$458,501	\$77,634
Oslo	\$74,947	\$79,743	\$4,796
Osseo	\$634,438	\$625,162	(\$9,276)
Ostrander	\$52,825	\$56,601	\$3,776
Otsego	\$0	\$143,430	\$143,430
Owatonna	\$3,153,124	\$4,266,457	\$1,113,333
Palisade	\$14,295	\$20,429	\$6,134
Park Rapids	\$314,126	\$495,215	\$181,089
Parkers Prairie	\$225,671	\$270,621	\$44,950
Paynesville	\$679,593	\$735,389	\$55,796
Pease	\$15,421	\$32,840	\$17,419

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Pelican Rapids	\$908,614	\$967,909	\$59,295
Pemberton	\$25,203	\$36,245	\$11,042
Pennock	\$109,031	\$138,511	\$29,480
Pequot Lakes	\$0	\$19,411	\$19,411
Perham	\$459,137	\$617,862	\$158,725
Perley	\$22,100	\$21,719	(\$381)
Peterson	\$45,675	\$40,473	(\$5,202)
Pierz	\$362,938	\$427,315	\$64,377
Pillager	\$124,543	\$125,795	\$1,252
Pine City	\$426,553	\$614,102	\$187,549
Pine Island	\$498,960	\$612,558	\$113,598
Pine River	\$247,854	\$285,646	\$37,792
Pipestone	\$1,535,857	\$2,068,458	\$532,601
Plainview	\$544,648	\$757,262	\$212,614
Plato	\$22,094	\$34,905	\$12,811
Plummer	\$49,211	\$57,699	\$8,488
Porter	\$35,295	\$28,466	(\$6,829)
Preston	\$484,980	\$497,233	\$12,253
Princeton	\$535,932	\$888,633	\$352,701
Prinsburg	\$75,659	\$95,530	\$19,871
Proctor	\$955,226	\$1,047,771	\$92,545
Quamba	\$15,487	\$20,625	\$5,138
Racine	\$61,097	\$77,376	\$16,279
Randall	\$124,275	\$176,003	\$51,728
Randolph	\$11,015	\$27,884	\$16,869
Ranier	\$21,685	\$50,244	\$28,559
Raymond	\$203,926	\$246,841	\$42,915
Red Lake Falls	\$546,204	\$595,021	\$48,817
Red Wing	\$619,586	\$959,516	\$339,930
Redwood Falls	\$1,075,270	\$1,531,545	\$456,275
Regal	\$2,115	\$1,081	(\$1,034)
Remer	\$56,366	\$69,039	\$12,673
Renville	\$408,605	\$459,044	\$50,439
Revere	\$20,990	\$19,673	(\$1,317)
Rice	\$134,865	\$179,020	\$44,155
Rice Lake	\$0	\$429,943	\$429,943
Richfield	\$1,218,346	\$2,229,280	\$1,010,934
Richmond	\$236,283	\$313,263	\$76,980
Richville	\$14,049	\$16,087	\$2,038
Riverton	\$5,562	\$3,679	(\$1,883)

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Robbinsdale	\$1,170,849	\$1,822,775	\$651,926
Rochester	\$5,101,571	\$7,497,955	\$2,396,384
Rock Creek	\$112,206	\$239,685	\$127,479
Rockford	\$202,623	\$517,088	\$314,465
Rockville	\$0	\$194,456	\$194,456
Rollingstone	\$135,555	\$164,591	\$29,036
Roosevelt	\$18,647	\$25,369	\$6,722
Roscoe	\$21,702	\$18,314	(\$3,388)
Rose Creek	\$71,101	\$90,455	\$19,354
Roseau	\$569,076	\$683,472	\$114,396
Roseville	\$0	\$74,275	\$74,275
Rothsay	\$116,916	\$134,213	\$17,297
Round Lake	\$119,605	\$122,368	\$2,763
Royalton	\$187,267	\$303,739	\$116,472
Rush City	\$620,496	\$844,285	\$223,789
Rushford	\$559,018	\$596,559	\$37,541
Rushford Village	\$43,944	\$27,676	(\$16,268)
Rushmore	\$101,319	\$108,591	\$7,272
Russell	\$81,277	\$90,181	\$8,904
Ruthton	\$80,121	\$71,051	(\$9,070)
Rutledge	\$3,257	\$14,509	\$11,252
Sabin	\$73,496	\$105,294	\$31,798
Sacred Heart	\$192,791	\$208,778	\$15,987
Saint Anthony	\$0	\$552,240	\$552,240
St. Bonifacius	\$294,333	\$358,278	\$63,945
St. Louis Park	\$0	\$566,591	\$566,591
Sanborn	\$121,650	\$108,540	(\$13,110)
Sandstone	\$825,349	\$1,102,879	\$277,530
Sargeant	\$12,070	\$9,810	(\$2,260)
Sartell	\$3,554	\$209,050	\$205,496
Sauk Centre	\$966,004	\$1,138,674	\$172,670
Sauk Rapids	\$1,579,706	\$2,074,726	\$495,020
Scanlon	\$175,093	\$216,322	\$41,229
Seaforth	\$16,402	\$16,153	(\$249)
Sebeka	\$169,550	\$224,663	\$55,113
Sedan	\$7,025	\$6,118	(\$907)
Shafer	\$139,140	\$232,630	\$93,490
Shelly	\$65,258	\$61,886	(\$3,372)
Sherburn	\$291,361	\$367,567	\$76,206
Shevlin	\$24,244	\$32,469	\$8,225
Silver Bay	\$450,020	\$521,942	\$71,922

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Silver Lake	\$168,619	\$224,288	\$55,669
Skyline	\$4,344	\$14,417	\$10,073
Slayton	\$762,656	\$813,533	\$50,877
Sleepy Eye	\$1,274,191	\$1,494,801	\$220,610
Sobieski	\$11,997	\$20,440	\$8,443
Solway	\$4,975	\$10,374	\$5,399
South Haven	\$32,626	\$35,463	\$2,837
South St Paul	\$1,663,720	\$2,523,081	\$859,361
Spicer	\$45,440	\$37,538	(\$7,902)
Spring Grove	\$367,822	\$429,716	\$61,894
Spring Hill	\$2,100	\$6,360	\$4,260
Spring Lake Park	\$0	\$393,162	\$393,162
Spring Valley	\$797,702	\$886,719	\$89,017
Springfield	\$875,030	\$924,193	\$49,163
Squaw Lake	\$9,160	\$11,398	\$2,238
St Anthony	\$7,166	\$10,644	\$3,478
St Augusta	\$0	\$75,160	\$75,160
St Charles	\$757,339	\$903,185	\$145,846
St Clair	\$182,675	\$247,604	\$64,929
St Cloud	\$10,081,386	\$12,505,070	\$2,423,684
St Francis	\$80,929	\$406,858	\$325,929
St Hilaire	\$68,008	\$70,137	\$2,129
St James	\$1,336,057	\$1,690,976	\$354,919
St Joseph	\$645,151	\$989,464	\$344,313
St Leo	\$16,916	\$20,661	\$3,745
St Martin	\$42,909	\$47,544	\$4,635
St Michael	\$0	\$285,892	\$285,892
St Paul	\$50,320,488	\$65,071,723	\$14,751,235
St Paul Park	\$143,307	\$573,679	\$430,372
St Peter	\$2,616,126	\$3,039,687	\$423,561
St Stephen	\$105,818	\$164,172	\$58,354
St Vincent	\$21,076	\$18,884	(\$2,192)
Stacy	\$227,714	\$305,449	\$77,735
Staples	\$957,573	\$1,191,547	\$233,974
Starbuck	\$316,109	\$369,810	\$53,701
Steen	\$33,495	\$39,687	\$6,192
Stephen	\$193,225	\$229,167	\$35,942
Stewart	\$131,959	\$162,337	\$30,378
Stewartville	\$599,307	\$949,458	\$350,151
Stillwater	\$174,580	\$732,107	\$557,527
Stockton	\$154,893	\$186,857	\$31,964

Storden	\$68,812	\$60,312	(\$8,500)
Strandquist	\$17,869	\$19,289	\$1,420
Strathcona	\$3,615	\$6,580	\$2,965
Sturgeon Lake	\$25,896	\$54,701	\$28,805
Sunburg	\$25,134	\$24,448	(\$686)
Swanville	\$85,817	\$91,129	\$5,312
Taconite	\$92,714	\$105,144	\$12,430
Tamarack	\$2,541	\$16,594	\$14,053
Таорі	\$9,097	\$9,948	\$851
Taunton	\$43,070	\$37,760	(\$5,310)
Taylors Falls	\$144,304	\$177,647	\$33,343
Tenney**	\$773	\$0	(\$773)
Tenstrike	\$2,960	\$7,825	\$4,865
Thief River Falls	\$2,418,906	\$3,056,996	\$638,090
Thomson**	\$9,022	\$0	(\$9,022)
Tintah	\$11,846	\$10,779	(\$1,067)
Tower	\$80,156	\$92,294	\$12,138
Tracy	\$859,170	\$927,648	\$68,478
Trail	\$2,350	\$710	(\$1,640)
Trimont	\$218,148	\$258,890	\$40,742
Trommald	\$6,968	\$6,884	(\$84)
Trosky	\$18,940	\$15,860	(\$3,080)
Truman	\$392,748	\$424,212	\$31,464
Twin Lakes	\$26,141	\$30,609	\$4,468
Twin Valley	\$269,231	\$315,468	\$46,237
Two Harbors	\$1,107,828	\$1,605,237	\$497,409
Tyler	\$387,654	\$434,418	\$46,764
Ulen	\$138,006	\$147,769	\$9,763
Underwood	\$70,902	\$77,344	\$6,442
Upsala	\$64,069	\$83,107	\$19,038
Urbank	\$6,744	\$7,524	\$780
Utica	\$30,803	\$40,640	\$9,837
Vergas	\$30,206	\$34,828	\$4,622
Vermillion	\$5,649	\$19,747	\$14,098
Verndale	\$130,357	\$172,457	\$42,100
Vernon Center	\$66,020	\$68,508	\$2,488
Vesta	\$82,326	\$87,739	\$5,413
Viking	\$18,592	\$22,502	\$3,910
Villard	\$36,658	\$43,763	\$7,105

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Vining	\$9,042	\$10,313	\$1,271
Virginia	\$4,062,905	\$5,315,117	\$1,252,212
Wabasha	\$584,751	\$599,756	\$15,005
Wabasso	\$183,887	\$220,579	\$36,692
Waconia	\$0	\$8,614	\$8,614
Wadena	\$1,191,075	\$1,620,066	\$428,991
Waldorf	\$41,621	\$48,696	\$7,075
Walker	\$79,001	\$51,394	(\$27,607)
Walnut Grove	\$225,413	\$279,947	\$54,534
Walters	\$18,983	\$20,382	\$1,399
Waltham	\$33,076	\$33,848	\$772
Wanamingo	\$182,565	\$245,543	\$62,978
Wanda	\$22,194	\$20,586	(\$1,608)
Warba	\$12,403	\$14,220	\$1,817
Warren	\$561,156	\$617,875	\$56,719
Warroad	\$732,836	\$850,398	\$117,562
Waseca	\$2,273,651	\$2,786,056	\$512,405
Watertown	\$0	\$359,297	\$359,297
Waterville	\$438,284	\$492,784	\$54,500
Watkins	\$251,433	\$301,258	\$49,825
Watson	\$59,458	\$63,969	\$4,511
Waubun	\$93,242	\$113,644	\$20,402
Waverly	\$666	\$172,105	\$171,439
Welcome	\$216,934	\$191,129	(\$25,805)
Wells	\$893,883	\$942,669	\$48,786
Wendell	\$34,022	\$33,528	(\$494)
West Concord	\$261,011	\$295,498	\$34,487
West St Paul	\$773,763	\$1,341,723	\$567,960
West Union	\$5,713	\$13,548	\$7,835
Westbrook	\$230,048	\$272,540	\$42,492
Westport	\$5,898	\$7,988	\$2,090
Whalan	\$8,001	\$5,461	(\$2,540)
Wheaton	\$562,909	\$590,685	\$27,776
White Bear Lake	\$1,532,448	\$1,587,299	\$54,851
Wilder	\$16,106	\$13,636	(\$2,470)
Willernie	\$75,922	\$81,378	\$5,456
Williams	\$41,672	\$44,986	\$3,314
Willmar	\$4,052,790	\$4,616,342	\$563,552
Willow River	\$45,572	\$63,182	\$17,610
Wilmont	\$86,327	\$94,970	\$8,643
Wilton	\$7,670	\$17,644	\$9,974

Windom	\$1,202,917	\$1,481,660	\$278,743
Winger	\$33,075	\$43,766	\$10,691
Winnebago	\$503,310	\$533,026	\$29,716
Winona	\$9,162,003	\$9,955,895	\$793,892
Winsted	\$547,848	\$649,209	\$101,361
Winthrop	\$393,587	\$424,609	\$31,022
Winton	\$23,847	\$29,059	\$5,212
Wolf Lake	\$8,042	\$10,384	\$2,342
Wolverton	\$24,318	\$28,204	\$3,886
Wood Lake	\$108,208	\$124,289	\$16,081
Woodstock	\$32,442	\$29,837	(\$2,605)
Worthington	\$2,705,107	\$3,273,551	\$568,444
Wrenshall	\$42,399	\$53,166	\$10,767
Wright	\$7,938	\$12,370	\$4,432
Wykoff	\$118,215	\$130,323	\$12,108
Wyoming	\$0	\$236,945	\$236,945
Zemple	\$742	\$4,437	\$3,695
Zimmerman	\$235,842	\$532,649	\$296,807
Zumbro Falls	\$34,610	\$36,946	\$2,336
Zumbrota	\$426,975	\$602,005	\$175,030

Co	County Program Aid – 2011 to 2018						
County	2011	2018	Change				
Aitkin	\$311,483	\$766,339	\$454,856				
Anoka	\$13,560,479	\$17,806,161	\$4,245,682				
Becker	\$1,018,764	\$1,271,081	\$252,317				
Beltrami	\$3,106,197	\$6,225,628	\$3,119,431				
Benton	\$1,802,531	\$2,410,592	\$608,061				
Big Stone	\$264,116	\$455,874	\$191,758				
Blue Earth	\$2,434,865	\$2,955,885	\$521,020				
Brown	\$1,196,683	\$1,061,806	(\$134,877)				
Carlton	\$1,618,634	\$2,126,560	\$507,926				
Carver	\$1,455,284	\$3,390,711	\$1,935,427				
Cass	\$359,016	\$1,183,951	\$824,935				
Chippewa	\$492,985	\$572,396	\$79,411				
Chisago	\$1,543,611	\$2,879,215	\$1,335,604				
Clay	\$2,987,138	\$3,133,882	\$146,744				
Clearwater	\$850,604	\$777,784	(\$72,820)				
Cook	\$125,919	\$462,962	\$337,043				
Cottonwood	\$256,500	\$587,080	\$330,580				
Crow Wing	\$604,300	\$2,246,481	\$1,642,181				

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Dakota	\$12,630,881	\$18,446,084	\$5,815,203
Dodge	\$741,724	\$798,773	\$57,049
Douglas	\$773,851	\$1,497,275	\$723,424
Faribault	\$457,544	\$638,487	\$180,943
Fillmore	\$817,961	\$698,998	(\$118,963)
Freeborn	\$1,381,865	\$1,533,034	\$151,169
Goodhue	\$1,326,881	\$1,637,506	\$310,625
Grant	\$124,611	\$467,859	\$343,248
Hennepin	\$18,333,110	\$32,203,561	\$13,870,451
Houston	\$906,225	\$957,183	\$50,958
Hubbard	\$273,058	\$847,014	\$573,956
Isanti	\$1,570,555	\$2,268,477	\$697,922
Itasca	\$1,066,845	\$2,137,461	\$1,070,616
Jackson	\$175,958	\$517,632	\$341,674
Kanabec	\$772,966	\$1,063,055	\$290,089
Kandiyohi	\$1,553,284	\$1,906,917	\$353,633
Kittson	\$164,301	\$425,502	\$261,201
Koochiching	\$773,315	\$832,109	\$58,794
Lac Qui Parle	\$125,562	\$478,915	\$353,353
Lake	\$120,153	\$552,975	\$432,822
Lake of the Woods	\$269,852	\$423,797	\$153,945
Le Sueur	\$816,500	\$1,130,721	\$314,221
Lincoln	\$98,614	\$452,854	\$354,240
Lyon	\$976,002	\$838,374	(\$137,628)
Mcleod	\$1,511,249	\$1,851,298	\$340,049
Mahnomen	\$632,982	\$674,298	\$41,316
Marshall	\$663,562	\$486,441	(\$177,121)
Martin	\$729,739	\$790,159	\$60,420
Meeker	\$778,495	\$1,097,905	\$319,410
Mille Lacs	\$1,214,150	\$1,679,723	\$465,573
Morrison	\$1,330,083	\$1,814,911	\$484,828
Mower	\$2,027,705	\$2,170,801	\$143,096
Murray	\$99,461	\$502,874	\$403,413
Nicollet	\$1,423,781	\$1,534,905	\$111,124
Nobles	\$801,981	\$754,958	(\$47,023)
Norman	\$263,924	\$479,661	\$215,737
Olmsted	\$5,367,987	\$7,111,017	\$1,743,030
Otter Tail	\$1,255,124	\$2,092,576	\$837,452
Pennington	\$820,412	\$712,923	(\$107,489)
Pine	\$1,199,083	\$1,909,048	\$709,965
Pipestone	\$691,843	\$528,361	(\$163,482)

Polic   \$1,417,670   \$991,700   \$245,2510   Pope   \$327,095   \$573,358   \$246,263   Ramsey   \$12,440,432   \$17,476,864   \$5,036,432   Red Lake   \$488,528   \$418,247   \$(570,281)   Redwood   \$377,525   \$626,328   \$248,803   Renville   \$233,3326   \$626,080   \$392,754   Rice   \$2,787,080   \$3,613,509   \$826,429   Rock   \$515,7389   \$520,654   \$363,265   Roseau   \$841,850   \$893,965   \$52,115   St Louis   \$9,808,900   \$12,282,151   \$2,473,251   \$52,002   \$5,555,965   \$2,473,963   \$516,005   \$512,282,151   \$2,473,251   \$520,654   \$363,265   \$520,654   \$363,265   \$520,654   \$363,265   \$520,654   \$363,265   \$520,654   \$363,265   \$520,654   \$363,265   \$520,654   \$363,265   \$520,654   \$363,265   \$520,654   \$363,265   \$520,654   \$363,265   \$520,654   \$363,265   \$520,654   \$363,265   \$520,654   \$363,265   \$520,654   \$363,265   \$520,000   \$512,282,151   \$2,473,263   \$510,000   \$512,282,151   \$2,473,263   \$510,000   \$512,282,151   \$2,473,263   \$510,000   \$512,282,151   \$2,473,263   \$510,000   \$512,282,151   \$2,473,263   \$510,000   \$512,282,151   \$2,473,263   \$510,000   \$512,282,151   \$2,473,251   \$510,000   \$512,282,151   \$2,473,251   \$510,000   \$512,282,151   \$2,473,251   \$510,000   \$512,282,151   \$2,473,251   \$510,000   \$512,282,151   \$2,473,251   \$510,000   \$512,282,151   \$2,473,251   \$510,000   \$512,282,151   \$2,473,251   \$510,000   \$512,282,151   \$2,473,251   \$510,000   \$512,282,151   \$2,473,251   \$510,000   \$512,282,151   \$2,473,251   \$510,000   \$512,282,151   \$2,473,251   \$510,000   \$512,282,151   \$2,473,251   \$510,000   \$512,282,151   \$2,473,251   \$510,000   \$512,282,151   \$2,473,251   \$510,000   \$512,282,151   \$512,				D-II.	64 447 670	¢004.760	(¢425.040)	
Ramsey				Polk	\$1,417,670	\$991,760	(\$425,910)	
Red Lake				-	<b>†</b>			
Redwood \$377,525 \$626,328 \$248,803				·-				
Renville   \$233,326   \$626,080   \$392,754     Rice   \$2,787,080   \$3,613,509   \$826,429     Rock   \$157,389   \$520,654   \$363,265     Roseau   \$841,850   \$893,965   \$52,115     St Louis   \$9,808,900   \$12,282,151   \$2,473,251     Scott   \$3,082,002   \$5,555,965   \$2,473,963     Sherburne   \$2,618,273   \$4,382,013   \$1,763,740     Sibley   \$273,026   \$557,273   \$284,247     Stearns   \$6,359,846   \$8,509,251   \$2,149,405     Steele   \$1,569,074   \$1,928,679   \$359,605     Stevens   \$772,281   \$499,092   \$(\$273,189)     Swift   \$334,876   \$\$540,981   \$156,105     Todd   \$1,202,259   \$1,441,269   \$239,010     Traverse   \$123,976   \$428,974   \$304,998     Wabasha   \$842,276   \$919,178   \$76,902     Wadena   \$791,320   \$947,021   \$155,701     Waseca   \$819,957   \$867,568   \$47,611     Washington   \$5,506,651   \$10,104,335   \$4,597,684     Watonwan   \$627,502   \$548,930   \$(578,572)     Wilkin   \$98,425   \$483,071   \$384,646     Winona   \$2,483,289   \$2,768,406   \$285,117     Wright   \$3,354,458   \$5,805,886   \$2,451,428     Yellow   \$264,763   \$518,942   \$254,179     A.8					1			
Rice   \$2,787,080   \$3,613,509   \$826,429     Rock   \$157,389   \$520,654   \$363,265     Roseau   \$841,850   \$893,965   \$52,115     St Louis   \$9,808,900   \$12,282,151   \$2,473,251     Scott   \$3,082,002   \$5,555,965   \$2,473,674     Sibley   \$273,026   \$555,7273   \$284,247     Stearns   \$6,359,846   \$8,509,251   \$2,149,405     Steele   \$1,569,074   \$1,928,679   \$359,605     Stevens   \$5772,281   \$499,092   \$(\$273,189)     Swift   \$384,876   \$540,981   \$156,105     Todd   \$1,202,259   \$1,441,269   \$239,010     Traverse   \$123,976   \$428,974   \$304,998     Wabasha   \$842,276   \$919,178   \$76,902     Wadena   \$791,320   \$947,021   \$155,701     Waseca   \$819,957   \$867,568   \$47,611     Washington   \$5,506,651   \$10,104,335   \$4,597,684     Watonwan   \$627,502   \$548,930   \$(578,572)     Wilkin   \$98,425   \$438,071   \$384,646     Winona   \$2,483,289   \$2,768,406   \$2285,117     Wright   \$3,354,458   \$5,805,886   \$2,2451,428     Yellow   \$264,763   \$518,942   \$254,179      A.8					1			
Rock   \$157,389   \$520,654   \$363,265     Roseau   \$841,850   \$893,965   \$52,115     St Louis   \$9,808,900   \$12,282,151   \$2,473,251     Scott   \$3,082,002   \$5,555,965   \$2,473,963     Sherburne   \$2,618,273   \$4,382,013   \$1,763,740     Sibley   \$273,026   \$557,273   \$284,247     Stearns   \$6,359,846   \$8,509,251   \$2,149,405     Steele   \$1,569,074   \$1,928,679   \$359,605     Stevens   \$772,281   \$499,092   \$(2273,189)     Swift   \$384,876   \$540,981   \$156,105     Todd   \$1,202,259   \$1,441,269   \$239,010     Traverse   \$123,976   \$428,974   \$304,998     Wabasha   \$842,276   \$919,178   \$76,902     Wadena   \$791,320   \$947,021   \$155,701     Waseca   \$819,957   \$867,568   \$47,611     Washington   \$5,506,651   \$10,104,335   \$4,597,684     Watonwan   \$627,502   \$548,930   \$(578,572)     Wilkin   \$98,425   \$483,071   \$384,646     Watonwan   \$52,483,289   \$2,768,406   \$285,117     Wright   \$3,354,458   \$5,805,886   \$2,451,428     Yellow   \$264,763   \$518,942   \$254,179     Medicine   Tax Credits for Border Communities   The Border Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone Program provides business tax credits of Breckenridge, Dilworth, East Grand Forks, Moorhead, and Ortonville. The program makes the following types of developm incentives available: property tax credits, debt financing credit to construction, sales tax credits on construction equipment and materials, and new or existing employee credits.  Governor Dayton invested an additional \$1.5 million in Border C Enterprise Zones during the 2013 Legislative Session. Again, 10 2   \$600,000   \$600,0					1			
Roseau \$841,850 \$893,965 \$52,115					1			
St Louis					<b>†</b>			
Scott				Roseau	1			
Sherburne   \$2,618,273   \$4,382,013   \$1,763,740				St Louis	\$9,808,900	\$12,282,151	\$2,473,251	
Sibley   \$273,026   \$557,273   \$284,247     Stearns   \$6,359,846   \$8,509,251   \$2,149,405     Steele   \$1,569,074   \$1,928,679   \$359,605     Stevens   \$772,281   \$499,092   (\$273,189)     Swift   \$384,876   \$540,981   \$156,105     Todd   \$1,202,259   \$1,441,269   \$239,010     Traverse   \$123,976   \$428,974   \$304,998     Wabasha   \$842,276   \$919,178   \$76,902     Wadena   \$791,320   \$947,021   \$155,701     Waseca   \$819,957   \$867,568   \$47,611     Washington   \$5,506,651   \$10,104,335   \$4,597,684     Watonwan   \$627,502   \$548,930   (\$78,572)     Wilkin   \$98,425   \$483,071   \$384,646     Winona   \$2,483,289   \$2,768,406   \$2285,117     Wright   \$3,354,458   \$5,805,886   \$2,451,428     Yellow   \$264,763   \$518,942   \$254,179     Medicine   \$10,000   \$10,000     Traverse   \$120,000   \$10,000     Traverse   \$123,976   \$428,974   \$304,998     Watonwan   \$627,502   \$548,930   (\$78,572)     Wilkin   \$98,425   \$483,071   \$384,646     Winona   \$2,483,289   \$2,768,406   \$2285,117     Wright   \$3,354,458   \$5,805,886   \$2,451,428     Yellow   \$264,763   \$518,942   \$254,179     Medicine   \$264,763   \$518,942   \$254,179     The Border Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone of Breckenridge, Dilworth, East Grand Forks, Moorhead, and Ortonville. The program makes the following types of developm incentives available: property tax credits, debt financing credit of construction, sales tax credits on construction equipment and materials, and new or existing employee credits.    Governor Dayton invested an additional \$1.5 million in Border C Enterprise Zones during the 2013 Legislative Session. Again, in 2 Governor Dayton worked with Legislature to provide an addition				Scott	\$3,082,002	\$5,555,965	\$2,473,963	
Stearns				Sherburne	\$2,618,273	\$4,382,013	\$1,763,740	
Steele				Sibley	\$273,026	\$557,273	\$284,247	
Stevens				Stearns	\$6,359,846	\$8,509,251	\$2,149,405	
Swift				Steele	\$1,569,074	\$1,928,679	\$359,605	
Todd \$1,202,259 \$1,441,269 \$239,010  Traverse \$123,976 \$428,974 \$304,998  Wabasha \$842,276 \$919,178 \$76,902  Wadena \$791,320 \$947,021 \$155,701  Waseca \$819,957 \$867,568 \$47,611  Washington \$5,506,651 \$10,104,335 \$4,597,684  Watonwan \$627,502 \$548,930 (\$78,572)  Wilkin \$98,425 \$483,071 \$384,646  Winona \$2,483,289 \$2,768,406 \$285,117  Wright \$3,354,458 \$5,805,886 \$2,451,428  Yellow Medicine \$264,763 \$518,942 \$254,179  The Border Cities Enterprise Zone Program provides business tax credits for Border Communities  The Border Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone Ortonville. The program makes the following types of developm incentives available: property tax credits, debt financing credit of construction, sales tax credits on construction equipment and materials, and new or existing employee credits.  Governor Dayton invested an additional \$1.5 million in Border Centerprise Zones during the 2013 Legislative Session. Again, in 2 Governor Dayton worked with Legislature to provide an additional Sovernor Dayton worked with Legislature to provide an additional Sovernor Dayton worked with Legislature to provide an additional Sovernor Dayton worked with Legislature to provide an additional Sovernor Dayton worked with Legislature to provide an additional Sovernor Dayton worked with Legislature to provide an additional Sovernor Dayton worked with Legislature to provide an additional Sovernor Dayton worked with Legislature to provide an additional Sovernor Dayton worked with Legislature to provide an additional Sovernor Dayton worked with Legislature to provide an additional Sovernor Dayton worked with Legislative Session.				Stevens	\$772,281	\$499,092	(\$273,189)	
Traverse \$123,976 \$428,974 \$304,998  Wabasha \$842,276 \$919,178 \$76,902  Wadena \$791,320 \$947,021 \$155,701  Waseca \$819,957 \$867,568 \$47,611  Washington \$5,506,651 \$10,104,335 \$4,597,684  Watonwan \$627,502 \$548,930 (\$78,572)  Wilkin \$98,425 \$483,071 \$384,646  Winona \$2,483,289 \$2,768,406 \$285,117  Wright \$3,354,458 \$5,805,886 \$2,451,428  Yellow \$264,763 \$518,942 \$254,179  The Border Cities Enterprise Zone Program provides business tax credits for Border  Communities  The Border Cities Enterprise Zone Program provides Dusiness tax credits to qualifying businesses in the Border-Cities Enterprise Zone Ortonville. The program makes the following types of developm incentives available: property tax credits, debt financing credit of construction, sales tax credits on construction equipment and materials, and new or existing employee credits.  Governor Dayton invested an additional \$1.5 million in Border Centerprise Zones during the 2013 Legislative Session. Again, in 2 Governor Dayton worked with Legislature to provide an additional Supposed to provide an additional Supposed Advisor Supposed Advi				Swift	\$384,876	\$540,981	\$156,105	
Wabasha \$842,276 \$919,178 \$76,902  Wadena \$791,320 \$947,021 \$155,701  Waseca \$819,957 \$867,568 \$47,611  Washington \$5,506,651 \$10,104,335 \$4,597,684  Watonwan \$627,502 \$548,930 (\$78,572)  Wilkin \$98,425 \$483,071 \$384,646  Winona \$2,483,289 \$2,768,406 \$285,117  Wright \$3,354,458 \$5,805,886 \$2,451,428  Yellow \$264,763 \$518,942 \$254,179  The Border Cities Enterprise Zone Program provides business tax credits for Border  Communities  The Border Cities Enterprise Zone Program provides Dusiness tax credits to qualifying businesses in the Border-Cities Enterprise Zone of Breckenridge, Dilworth, East Grand Forks, Moorhead, and Ortonville. The program makes the following types of developmincentives available: property tax credits, debt financing credit of construction, sales tax credits on construction equipment and materials, and new or existing employee credits.  Governor Dayton invested an additional \$1.5 million in Border Centerprise Zones during the 2013 Legislative Session. Again, in 20 Governor Dayton worked with Legislature to provide an additional Supposed to provide an additio				Todd	\$1,202,259	\$1,441,269	\$239,010	
Madena \$791,320 \$947,021 \$155,701  Waseca \$819,957 \$867,568 \$47,611  Washington \$5,506,651 \$10,104,335 \$4,597,684  Watonwan \$627,502 \$548,930 (\$78,572)  Wilkin \$98,425 \$483,071 \$384,646  Winona \$2,483,289 \$2,768,406 \$285,117  Wright \$3,354,458 \$5,805,886 \$2,451,428  Yellow \$264,763 \$518,942 \$254,179  Medicine \$264,763 \$518,942 \$254,179  The Border Cities Enterprise Zone Program provides business tay credits for Border Communities  The Border Cities Enterprise Zone Program provides Dusiness tay credits to qualifying businesses in the Border-Cities Enterprise Zoties of Breckenridge, Dilworth, East Grand Forks, Moorhead, and Ortonville. The program makes the following types of developm incentives available: property tax credits, debt financing credit of construction, sales tax credits on construction equipment and materials, and new or existing employee credits.  Governor Dayton invested an additional \$1.5 million in Border Construction and the property tax credits. Governor Dayton worked with Legislature to provide an additional \$1.5 million in Border Construction and the property tax credits.				Traverse	\$123,976	\$428,974	\$304,998	
Waseca \$819,957 \$867,568 \$47,611  Washington \$5,506,651 \$10,104,335 \$4,597,684  Watonwan \$627,502 \$548,930 (\$78,572)  Wilkin \$98,425 \$483,071 \$384,646  Winona \$2,483,289 \$2,768,406 \$285,117  Wright \$3,354,458 \$5,805,886 \$2,451,428  Yellow \$264,763 \$518,942 \$254,179  A.8 Invested \$4.5 Million in Tax Credits for Border Communities  The Border Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone or Credits to qualifying businesses in the Border-Cities Enterprise Zone or Credits to qualifying businesses in the Border-Cities Enterprise Zone or Credits to qualifying businesses in the Border-Cities Enterprise Zone or Credits or Credits or Credits on Construction equipment and Credits on Construction equipment and Construction, sales tax credits on construction equipment and Construction, sales tax credits on construction equipment and Construction or Credits on Construction or Const				Wabasha	\$842,276	\$919,178	\$76,902	
Mashington \$5,506,651 \$10,104,335 \$4,597,684  Watonwan \$627,502 \$548,930 (\$78,572)  Wilkin \$98,425 \$483,071 \$384,646  Winona \$2,483,289 \$2,768,406 \$285,117  Wright \$3,354,458 \$5,805,886 \$2,451,428  Yellow Medicine \$264,763 \$518,942 \$254,179  The Border Cities Enterprise Zone Program provides business tax credits for Border Communities  The Border Cities Enterprise Zone Program provides Dusiness tax credits to qualifying businesses in the Border-Cities Enterprise Zone Program provides Dusiness tax credits to qualifying businesses in the Border-Cities Enterprise Zone Program provides Dusiness tax credits of Breckenridge, Dilworth, East Grand Forks, Moorhead, and Ortonville. The program makes the following types of developmincentives available: property tax credits, debt financing credit of construction, sales tax credits on construction equipment and materials, and new or existing employee credits.  Governor Dayton invested an additional \$1.5 million in Border Centerprise Zones during the 2013 Legislative Session. Again, in 20 Governor Dayton worked with Legislature to provide an additional states.				Wadena	\$791,320	\$947,021	\$155,701	
Watonwan \$627,502 \$548,930 (\$78,572)  Wilkin \$98,425 \$483,071 \$384,646  Winona \$2,483,289 \$2,768,406 \$285,117  Wright \$3,354,458 \$5,805,886 \$2,451,428  Yellow \$264,763 \$518,942 \$254,179  The Border Cities Enterprise Zone Program provides business tax credits for Border Communities  The Border Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone Program provides Dusiness tax credits of Breckenridge, Dilworth, East Grand Forks, Moorhead, and Ortonville. The program makes the following types of developm incentives available: property tax credits, debt financing credit of construction, sales tax credits on construction equipment and materials, and new or existing employee credits.  Governor Dayton invested an additional \$1.5 million in Border Contention in Enterprise Zones during the 2013 Legislative Session. Again, in 20 Governor Dayton worked with Legislature to provide an additional states.				Waseca	\$819,957	\$867,568	\$47,611	
Milkin \$98,425 \$483,071 \$384,646  Winona \$2,483,289 \$2,768,406 \$285,117  Wright \$3,354,458 \$5,805,886 \$2,451,428  Yellow \$264,763 \$518,942 \$254,179  The Border Cities Enterprise Zone Program provides business tax credits for Border Communities  The Border Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone Program provides business tax credits of Breckenridge, Dilworth, East Grand Forks, Moorhead, and Ortonville. The program makes the following types of developmincentives available: property tax credits, debt financing credit of construction, sales tax credits on construction equipment and materials, and new or existing employee credits.  Governor Dayton invested an additional \$1.5 million in Border Construction Dayton worked with Legislature to provide an additional Source Dayton worked with Legislature to provide an additional Source Dayton worked with Legislature to provide an additional Source Dayton worked with Legislature to provide an additional Source Dayton worked with Legislature to provide an additional Source Dayton worked with Legislature Source Dayton Worked With Legisla				Washington	\$5,506,651	\$10,104,335	\$4,597,684	
Winona \$2,483,289 \$2,768,406 \$285,117  Wright \$3,354,458 \$5,805,886 \$2,451,428  Yellow \$264,763 \$518,942 \$254,179  The Border Cities Enterprise Zone Program provides business tax credits for Border Communities  The Border Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone Program provides business tax credits of Breckenridge, Dilworth, East Grand Forks, Moorhead, and Ortonville. The program makes the following types of development incentives available: property tax credits, debt financing credit of construction, sales tax credits on construction equipment and materials, and new or existing employee credits.  Governor Dayton invested an additional \$1.5 million in Border Construction Enterprise Zones during the 2013 Legislative Session. Again, in 20 Governor Dayton worked with Legislature to provide an additional states.				Watonwan	\$627,502	\$548,930	(\$78,572)	
Wright \$3,354,458 \$5,805,886 \$2,451,428 Yellow \$264,763 \$518,942 \$254,179  The Border Cities Enterprise Zone Program provides business tax credits for Border Communities  The Border Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone Ortonville. The program makes the following types of developmincentives available: property tax credits, debt financing credit of construction, sales tax credits on construction equipment and materials, and new or existing employee credits.  Governor Dayton invested an additional \$1.5 million in Border Construction Enterprise Zones during the 2013 Legislative Session. Again, in 20 Governor Dayton worked with Legislature to provide an additional \$1.5 million in Border Construction Payton worked with Legislature to provide an additional \$1.5 million in Border Construction Payton worked with Legislature to provide an additional \$1.5 million in Border Construction Payton Worked With Legislature to provide an additional \$1.5 million in Border Construction Payton Worked With Legislature to provide an additional \$1.5 million in Border Construction Payton Worked With Legislature to Provide an additional \$1.5 million in Border Construction Payton Worked With Legislature to Provide an additional \$1.5 million in Border Construction Payton Worked With Legislature to Provide an additional Payton Payton Worked With Legislature to Provide Andrews Payton Payt				Wilkin	\$98,425	\$483,071	\$384,646	
A.8 Invested \$4.5 Million in Tax Credits for Border Communities  The Border Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone Communities  The Border Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone Cities of Breckenridge, Dilworth, East Grand Forks, Moorhead, and Ortonville. The program makes the following types of developminate incentives available: property tax credits, debt financing credit of construction, sales tax credits on construction equipment and materials, and new or existing employee credits.  Governor Dayton invested an additional \$1.5 million in Border Construction Enterprise Zones during the 2013 Legislative Session. Again, in 20 Governor Dayton worked with Legislature to provide an additional Source Construction Payton worked with Legislature to provide an additional Source Construction Payton worked with Legislature to provide an additional Source Construction Payton worked with Legislature to provide an additional Source Construction Payton Worked With Legislature Construction Payton Worked With Legislature Source Construction Payton Worked With Legislature Source Construction Payton Worked With Legislature Source Construction Payton Worked With Legislature Constructi				Winona	\$2,483,289	\$2,768,406	\$285,117	
A.8 Invested \$4.5 Million in Tax Credits for Border Communities  The Border Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone Program provides business tax credits of Breckenridge, Dilworth, East Grand Forks, Moorhead, and Ortonville. The program makes the following types of development incentives available: property tax credits, debt financing credit of construction, sales tax credits on construction equipment and materials, and new or existing employee credits.  Governor Dayton invested an additional \$1.5 million in Border Construction Enterprise Zones during the 2013 Legislative Session. Again, in 20 Governor Dayton worked with Legislature to provide an additional states.				Wright	\$3,354,458	\$5,805,886	\$2,451,428	
Tax Credits for Border Communities  credits to qualifying businesses in the Border-Cities Enterprise Zocities of Breckenridge, Dilworth, East Grand Forks, Moorhead, and Ortonville. The program makes the following types of development incentives available: property tax credits, debt financing credit of construction, sales tax credits on construction equipment and materials, and new or existing employee credits.  Governor Dayton invested an additional \$1.5 million in Border Construction Enterprise Zones during the 2013 Legislative Session. Again, in 20 Governor Dayton worked with Legislature to provide an additional \$1.5 million in Border Construction Enterprise Zones during the 2013 Legislature to provide an additional \$1.5 million in Border Construction Enterprise Zones during the 2013 Legislature to provide an additional \$1.5 million in Border Construction Enterprise Zones during the 2013 Legislature to provide an additional \$1.5 million in Border Construction Enterprise Zones during the 2013 Legislature to provide an additional \$1.5 million in Border Construction Enterprise Zones during the 2013 Legislature to provide an additional \$1.5 million in Border Construction Enterprise Zones during the 2013 Legislature to provide an additional \$1.5 million in Border Construction Enterprise Zones during the 2013 Legislature to provide an additional \$1.5 million in Border Construction Enterprise Zones during the 2013 Legislature to provide Enterprise Zones during the 20					\$264,763	\$518,942	\$254,179	
	A.8	Tax Credits for Border	cred cities Orto incer cons mate	its to qualifying s of Breckenridg nville. The progentives available: truction, sales treials, and new cernor Dayton inverprise Zones durernor Dayton weernor Dayton Weerno	businesses in the property tax contact and	he Border-Cities st Grand Forks, following types redits, debt fina onstruction equaloyee credits.  ional \$1.5 millionegislative Sessions slature to proving the state of the s	s Enterprise Zon Moorhead, and s of developmen incing credit on ipment and on in Border City on. Again, in 201	nt new ,

A.9	Invested \$7 Million in the Greater Minnesota Sales Tax Exemption	The Greater Minnesota Business Expansion Sales Tax Refund Program provides tax benefits to businesses located in Greater Minnesota that increase employment. Qualifying businesses that meet job-growth goals may receive sales tax refunds for purchases made during a seven-year period. Businesses may be eligible for up to \$2 million in sales tax refunds per year and up to \$10 million over the seven-year certification period. In 2013, Governor Dayton worked with the Minnesota Legislature to invest \$7 million in this program.
A.10	Invested \$905 Million in Preservation of Public Facilities	Governor Dayton championed improving public buildings throughout his two terms because he understood it is exponentially more expensive to restore facilities the longer they are allowed remain in disrepair. It costs an average of 70 percent more to repair a structure in "poor" condition than maintain a building in "fair" condition.  During his two terms, the Governor secured \$906 million to repair and maintain state-owned buildings, including \$310 million to restore the Minnesota State Capitol. The Dayton Administration also worked to catalogue the condition of state-owned facilities. Under his leadership, the percentage of facilities with condition data has increased from 20 percent to 85 percent.
A.11	Returned \$249 Million in Unclaimed Property to Minnesotans	Each year, the Minnesota Department of Commerce receives millions of dollars in unclaimed property from businesses and organizations that have lost contact with the owners.  Under the Dayton Administration's leadership, the Commerce Department has implemented reforms that have increased the amount of money returned to Minnesotans by 73.5 percent. The Commerce Department paid out 130,567 claims to Minnesotans totaling more than \$249 million since July 2011 (FY12-FY18). This compares to 77,220 claims totaling \$143.5 million in the equivalent prior time period (FY05-FY11).

CATEGORY B: Jobs and Economic Growth							
#	Accomplishment	Descript	ion				
B.1	Reached 2.978 Million Total Jobs for the First Time in Minnesota History	In October 2018, Minnesota had a total 2.978 million jobs – the most ever in the state's history. The following chart depicts total employment in Minnesota and corresponding unemployment rates each month, dating back to January 2011 when Governor Dayton took office.					
			Month	Employment	Unemployment Rate		
			Jan-11	2,659,700	6.9%		
			Feb-11	2,663,500	6.8%		
			Mar-11	2,667,100	6.7%		
		<b>Apr-11</b> 2,673,200 6.7%					
			May-11	2,681,100	6.7%		
			Jun-11	2,679,900	6.7%		
			Jul-11	2,664,400	6.6%		
			Aug-11	2,689,200	6.5%		
			Sep-11	2,701,600	6.3%		
			Oct-11	2,696,500	6.1%		
			Nov-11	2,698,500	6.0%		
			Dec-11	2,703,400	5.9%		
			Jan-12	2,703700	5.8%		
			Feb-12	2,707,700	5.7%		
			Mar-12	2,717,000	5.7%		
			Apr-12	2,725,300	5.7%		
			May-12	2,716,600	5.6%		
			Jun-12	2,721,300	5.6%		
			Jul-12	2,712,400	5.6%		
			Aug-12	2,723,600	5.6%		

2,739,200 2,738,700 2,745,300 2,748,000 2,757,000 2,765,100 2,767,900	Sep-12 Oct-12 Nov-12 Dec-12
2,745,300 2,748,000 2,757,000 2,765,100	Nov-12 Dec-12
2,748,000 2,757,000 2,765,100	Dec-12
2,757,000 2,765,100	
2,765,100	
	Jan-13
2 767 900	Feb-13
2,707,300	Mar-13
2,751,400	Apr-13
2,766,700	May-13
2,770,100	Jun-13
2,758,400	Jul-13
2,772,200	Aug-13
2,785,500	Sep-13
2,788,500	Oct-13
2,789,600	Nov-13
2,792,600	Dec-13
2,789,900	Jan-14
2,793,100	Feb-14
2,791,700	Mar-14
2,792,800	Apr-14
2,807,800	May-14
2,813,500	Jun-14
2,815,900	Jul-14
2,820,200	Aug-14
2,817,800	Sep-14
2,821,500	Oct-14
2,827,100	Nov-14
2,830,400	Dec-14
2,830,000	Jan-15
2,835,400	Feb-15
2,838,300	Mar-15
2,843,900	Apr-15
2,855,000	May-15
2,855,600	Jun-15
2,861,000	Jul-15
2,859,800	Aug-15
2,856,700	Sep-15
2,867,400	Oct-15
2,872,300	Nov-15
2,873,500	Dec-15
2,876,200	Jan-16
	2,758,40 2,772,20 2,785,50 2,788,50 2,789,60 2,792,60 2,793,10 2,791,70 2,792,80 2,813,50 2,815,90 2,827,10 2,827,10 2,830,40 2,835,40 2,838,30 2,843,90 2,855,60 2,861,00 2,859,80 2,872,30 2,872,30 2,873,50

			Feb-16	2,880,100	3.7%	
			Mar-16	2,880,600	3.7%	
			Apr-16	2,885,100	3.8%	
			May-16	2,887,100	3.8%	
			Jun-16	2,878,600	3.8%	
			Jul-16	2,900,200	3.9%	
			Aug-16	2,903,400	4.0%	
			Sep-16	2,903,100	4.0%	
			Oct-16	2,902,400	4.0%	
			Nov-16	2,906,700	4.0%	
			Dec-16	2,905,100	3.9%	
			Jan-17	2,923,900	3.8%	
			Feb-17	2,925,600	3.7%	
			Mar-17	2,930,000	3.6%	
			Apr-17	2,923,500	3.5%	
			May-17	2,925,200	3.5%	
			Jun-17	2,929,000	3.4%	
			Jul-17	2,933,700	3.4%	
			Aug-17	2,932,100	3.4%	
			Sep-17	2,934,600	3.3%	
			Oct-17	2,942,500	3.3%	
			Nov-17	2,941,200	3.3%	
			Dec-17	2,943,700	3.3%	
			Jan-18	2,948,600	3.3%	
			Feb-18	2,948,400	3.2%	
			Mar-18	2,948,800	3.2%	
			Apr-18	2,945,000	3.2%	
			May-18	2,955,700	3.1%	
			Jun-18	2,965,600	3.1%	
			Jul-18	2,976,700	3.0%	
			Aug-18	2,974,200	2.9%	
			Sept-18	2,974,700	2.8%	
			Oct-18	2,978,100	2.8%	
			Nov-18	2,976,400	2.8%	
		9	Source: <u>M</u>		loyment Statistics,	
		1			yment Statistics) Data;	
		<u> </u>	<u>Current Er</u>	<u>nployment Statis</u>	tics (CES)	
B.2	Added 316,700 New Minnesota Jobs Since 2011	Minnesotar gained back	ns were u k all of the	nemployed. Sind e jobs lost during	n January 2011, 204,000 ce January 2011, Minneso g the Great Recesson. In ore than 316,700 new jo	ota has fact,
		.viiiiiic30ta (	CITIPIOYEI	J Have added III	5.6 than 515,700 new jo	

			represents a 12 perce ernor Dayton's tenure		total Minnesot	a jobs during	
B.3	Reached 53-Straight Months with Unemployment At/Below 4 Percent	When Governor Dayton took office in January 2011, the state's unemployment rate was at 6.9 percent. Now, for the last 53-straight months, unemployment in Minnesota has been at or below 4 percent.  Most recently, in November 2018, the statewide unemployment rate was 2.8 percent. This is the lowest state unemployment rate since May 1999. Minnesota's unemployment rate continues to remain lower than the national average of 3.7 percent, and is the 5 <sup>th</sup> -lowest unemployment rate of any state in the nation.  The following chart compares the unemployment rates, in communities across Minnesota, between January 2011 and October 2018. It also includes the percent improvement in each community's unemployment rate over that period.					
		City Jan. 2011 October Change					
			Albert Lea	8.6%	3.0%	-65%	
			Alexandria	11.7%	2.2%	-81%	
			Andover	7.2%	1.9%	-74%	
			Apple Valley	6.6%	2.0%	-70%	
			Austin	6.6%	2.4%	-64%	
			Bemidji	15.3%	2.6%	-83%	
			Blaine	7.3%	2.2%	-70%	
			Bloomington	7.1%	2.2%	-69%	
			Brainerd	19.1%	3.2%	-83%	
			Brooklyn Center	8.8%	2.6%	-70%	
			Brooklyn Park	8.1%	2.4%	-70%	
			Burnsville	6.9%	2.1%	-70%	
			Champlin	6.6%	1.9%	-71%	
			Chanhassen	4.3%	2.2%	-49%	
			Cloquet	9.7%	2.9%	-70%	
			Coon Rapids	7.7%	2.2%	-71%	
			Cottage Grove	6.5%	1.9%	-71%	
			Crystal	8.2%	2.1%	-74%	
			Duluth	7.7%	2.4%	-69%	
			Eagan	6.0%	2.0%	-67%	
			Eden Prairie	5.7%	2.0%	-65%	
			Edina	5.3%	2.0%	-62%	
			Fairmont	7.9%	2.8%	-65%	

T			
Fairbault	11.3%	2.4%	-79%
Fergus Falls	8.7%	2.4%	-72%
Fridley	8.0%	2.7%	-66%
Grand Rapids	17.2%	3.8%	-78%
Hibbing	9.9%	3.0%	-70%
Hutchinson	9.2%	2.3%	-75%
Inver Grove Hts.	7.4%	2.0%	-73%
Lakeville	6.2%	1.9%	-69%
Mankato	6.5%	1.8%	-72%
Maple Grove	6.9%	1.9%	-72%
Maplewood	7.4%	2.3%	-69%
Marshall	6.1%	2.0%	-67%
Minneapolis	6.6%	2.1%	-68%
Minnetonka	5.9%	1.9%	-68%
Moorhead	5.2%	1.8%	-65%
New Brighton	6.5%	2.1%	-68%
New Ulm	6.4%	2.3%	-64%
N. Mankato	5.6%	1.6%	-71%
Northfield	6.3%	1.6%	-75%
Oakdale	7.2%	2.3%	-68%
Owatonna	8.1%	2.1%	-74%
Plymouth	5.9%	2.0%	-66%
Prior Lake	7.6%	2.2%	-71%
Ramsey	7.4%	2.0%	-73%
Red Wing	7.3%	2.1%	-71%
Richfield	6.9%	2.1%	-70%
Rochester	6.1%	1.8%	-70%
Roseville	6.3%	2.1%	-67%
St. Cloud	8.2%	2.5%	-70%
St. Louis Park	5.8%	1.9%	-67%
St. Paul	7.5%	2.3%	-69%
Savage	6.2%	2.0%	-68%
Shakopee	6.8%	1.9%	-72%
Shoreview	6.1%	1.8%	-70%
Virginia	11.4%	3.5%	-69%
Waseca	8.1%	2.5%	-69%
White Bear Lake	9.1%	2.4%	-74%
Willmar	7.4%	1.9%	-74%
Winona	7.1%	2.1%	-70%
Woodbury	5.2%	1.8%	-65%
Worthington	5.6%	2.1%	-63%
	•	•	•

## B.4 Supported the Creation of More than 15,000 Jobs Across Minnesota Through Investments in Job Creation and Business Expansion Programs

Governor Dayton made economic growth and opportunity in every corner of Minnesota a priority throughout his two terms. Under the Governor's leadership, \$55.5 million has been invested in the Minnesota Investment Fund (MIF) and \$39.9 million in the Minnesota Job Creation Fund (JCF).

Thanks to the investments, MIF has supported 116 projects with approximately 9,500 new jobs created since 2011. It has leveraged more than \$1.6 billion in additional private investment. Similarly, the JCF has supported 93 projects, and with these projects projected to create 5,872 positions and leverage \$1.1 billion in private investment.

	Minnesota Investment Fund	Job Creation Fund	Total
Number of Projects Funded	116	93	209
Number of Jobs Created	9,500	5,872	15,372
Total State Investment	\$55.5 million	\$39.9 million	\$95.4 million
Private Sector Investments Leveraged	\$1.6 billion	\$1.11 billion	\$2.71 billion
Projects in Greater Minn.	50 percent	53 percent	51.5 percent

	Minnesota Investment Fund						
Year	City	Company	Award	Leverage	Jobs		
2011	Bloomington	Electronic Controlled Systems	\$227,500	\$547,000	12		
2011	Brooklyn Park	Metro Mold & Design	\$500,000	\$2,450,000	32		
2011	Faribault	Sage Electrochromi cs	\$1,000,00 0	\$196,928,00 0	145		
2011	Waseca	Birds Eye Foods	\$100,000	\$1,810,443	37		
2011	Deerwood	Magnum Machining	\$175,000	\$388,000	30		
2011	Eden Prairie	Rosemount, Inc.	\$500,000	\$35,547,796	416		
2011	Owatonna	Chart Industries, Inc.	\$300,000	\$4,938,499	60		
2012	Maple Grove	Aspen Research Corporation	\$450,000	\$1,900,000	14		

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2012	Eagan	Prime Therapeutics	\$499,000	\$7,044,687	300
2012	Bloomington	Tata America International Corp	\$232,000	\$5,200,000	302
2012	Duluth	AAR Aircraft Services, Inc.	\$1,000,00 0	\$4,550,000	270
2012	New Prague	Chart Industries, Inc.	\$221,834	\$22,631,000	80
2012	Wyoming	Polaris Industries, Inc.	\$400,000	\$21,300,000	269
2013	Lake Elmo	Valley Cartage Group, Inc.	\$500,000	\$3,790,000	72
2013	Richfield	Endeavor Airlines Corporation	\$550,000	\$550,000	399
2013	Minnetonka	IMRIS, Inc.	\$500,000	\$5,000,000	81
2013	St. Cloud	Geringhoff Manufacturin g	\$146,649	\$8,700,000	75
2013	Duluth	Altec HiLine	\$250,000	\$1,126,678	87
2013	St. Cloud	New Flyer of America, Inc.	\$1,000,00 0	\$3,997,333	215
2013	Wadena	Kern Technologies	\$195,000	\$423,000	11
2013	Sauk Rapids	WFSI, Inc.	\$200,000	\$428,000	32
2013	Shakopee	Rosemount, Inc.	\$500,000	\$32,500,000	125
2013	Paynesville	Louis Industries	\$78,100	\$3,132,000	6
2013	Shakopee	Shutterfly, Inc.	\$1,000,00 0	\$33,140,000	258
2013	Bloomington	The Toro Company	\$750,000	\$22,618,492	66
2013	Chatfield	EZ Fabricating	\$408,000	\$1,000,000	24
2013	Marshall	Action Manufacturin g	\$215,349	\$1,160,000	5
2013	Winona	Cytec Engineered Materials, Inc.	\$500,000	\$8,460,000	60
2013	St. Paul	Pearson Candy Company	\$200,000	\$1,925,000	59
2014	Maple Grove	Price Mechanical, Inc.	\$180,660	\$894,515	31
2014	Pine River	American Mfg. dba Ice Castle Fish Houses	\$107,500	\$107,500	20
2014	Chaska	Beckman Coulter, Inc.	\$700,000	\$4,697,000	106

2014	Minneapolis	Link Snacks	\$100,000	\$100,000	20
2014	Chisago City	LEI Packaging	\$320,000	\$5,354,000	20
2014	Owatonna	Daikan Applied Americas	\$600,000	\$7,837,552	87
2014	Bayport	Andersen Corporation	\$500,000	\$17,300,000	190
2014	La Crescent	Crest Precast Concrete, Inc.	\$192,000	\$941,650	16
2014	Brooklyn Center	Sign Zone	\$125,000	\$4,092,000	59
2014	Owatonna	Jostens, Inc.	\$500,000	\$798,786	160
2014	Plymouth	Polaris Industries, Inc.	\$500,000	\$21,700,000	100
2014	Owatonna	Viracon, Inc.	\$400,000	\$39,906,803	197
2014	Red Wing	DB Industries dba Capital Safety USA	\$500,000	\$4,300,000	40
2014	Sauk Rapids	C4 Welding	\$200,000	\$1,300,000	40
2014	Mora	Northland Process Piping	\$440,000	\$2,245,000	23
2014	West Saint Paul	IEM Incorporated d/b/a Prime Design	\$150,000	\$3,795,000	42
2014	West Saint Paul	Tapemark Company	\$500,000	\$3,703,805	51
2014	Rogers	Advanced Extrusion	\$280,000	\$2,894,500	17
2015	Dilworth	Axis Clinicals	\$1,000,00 0	\$10,000,000	100
2015	Shakopee	Entrust DataCard Corporation	\$500,000	\$14,700,000	100
2015	Cottage Grove	Renewal by Andersen	\$500,000	\$37,500,000	200
2015	Winona	Beneficial Reuse Mgmt.	\$300,000	\$4,205,000	20
2015	Eagan	DataBank Holdings, LP	\$135,000	\$48,500,000	18
2015	Plymouth	Smiths Medical ASD, Inc.	\$1,000,00 0	\$12,295,000	162
2015	Verndale	Verndale Custom Builders	\$140,000	\$410,000	14
2015	Cottage Grove	American Logistics Services, LLC	\$400,000	\$7,520,128	60
2015	Isanti	SnoBear USA	\$400,000	\$2,802,214	35
		Polaris	\$205,000	\$5,575,000	90
2015	Wyoming	Industries	7203,000	75,575,000	

	Thief River				
2015	Falls	Arctic Cat	\$850,000	\$25,220,274	39
2015	Sauk Rapids	Talon Innovations Corporation	\$250,000	\$750,000	50
2015	Delano	Sil-Pro, LLC	\$750,000	\$10,250,000	32
2015	St. Paul	Comcast Cable Communicati ons Mgmt.	\$1,000,00 0	\$2,900,000	330
2015	Lakeville	Post Holdings	\$750,000	\$750,000	
2015	Big Lake	The Maxson Company dba Acucraft	\$100,000	\$1,024,000	23
2015	Minnetonka	NatureWorks	\$250,000	\$625,000	6
2016	Owatonna	Viracon, Inc.	\$1,000,00 0	\$25,000,000	100
2016	Duluth	Cirrus Industries	\$4,000,00 0	\$11,621,989	150
2016	St. Louis Park	Moneygram Payment Systems Inc	\$302,325	\$427,250	52
2016	Brooklyn Park	Millennium Pharmaceutic al	\$2,000,00 0	\$68,000,000	190
2016	New Ulm	Kraft Heinz Foods Company	\$450,000	\$99,550,000	50
2016	Apple Valley	Uponor, Inc.	\$500,000	\$17,500,000	127
2016	Minneapolis	Link Snacks	\$850,000	\$13,000,000	85
2016	Arden Hills	Land O'Lakes	\$1,000,00 0	\$79,000,000	200
2016	Eagan	J & J Solutions	\$360,000	\$3,840,000	17
2016	Eden Prairie	Clim-A-Tech Industires, Inc.	\$370,000	\$6,269,965	20
2016	Windom	Prime Pork, LLC	\$1,000,00 0	\$38,702,000	250
2016	Coon Rapids	rms Companies	\$700,000	\$16,243,000	100
2016	Brooklyn Park	Star Exhibits	\$250,000	\$18,991,363	11
2016	Brooklyn Park	BioMerics LLC	\$1,000,00 0	\$5,500,000	120
2016	Shakopee	Anchor Glass Container Corporation	\$400,000	\$15,373,397	
2016	Becker	Manufacturin g Partners	\$384,000	\$3,941,000	16
2017	Fairmont	Zierke Built Manf. Inc.	\$360,000	\$2,521,944	15
2017	Eagan	Prime Therapeutics	\$1,000,00 0	\$49,000,000	200
2017	Little Falls	Wabash National, LP	\$400,000	\$10,600,000	70

2017	Mankato	Medieval	\$192,000	\$1,836,956	10
2017	Rice	Metalwerx Hydrostat	\$239,000	\$708,500	30
2017	Apple Valley	Uponor, Inc.	\$400,000	\$15,551,992	66
2017	Rochester	Vyriad, Inc.	\$400,000	\$5,800,000	30
2017	Thief River	Digi-Key	\$4,000,000	\$196,000,000	30
2017	Falls	Corporation	0	0	305
2017	Princeton	Crystal Cabinet Works, Inc.	\$450,000	\$7,080,000	26
2017	Rogers	Access Point Technologies EP, Inc.	\$300,000	\$670,000	20
2017	Plymouth	Energy Mgmt Collab.	\$900,000	\$4,600,000	150
2017	Grand Rapids	ASV Holdings	\$125,000	\$125,000	13
2017	Chanhassen	Rosemount, Inc.	\$450,000	\$14,550,000	80
2017	Oakdale	Optimize Social Media, Inc.	\$129,000	\$129,000	50
2017	Duluth	Altec Industries	\$550,000	\$11,950,000	100
2017	Blaine	General Pattern, Inc.	\$450,000	\$2,958,000	30
2018	Chaska	Jabil LLC	\$210,000	\$8,040,000	35
2018	Eagan	Medical Equipment Solutions dba Purair	\$200,000	\$560,741	10
2018	Maple Grove	Illume Holding Company	\$450,000	\$10,132,522	73
2018	Rochester	Kerry Biofunctional Ingredients	\$220,000	\$23,980,000	22
2018	Bemidji	Stratacor	\$1,000,00 0	\$15,867,000	165

	Minnesota Job Creation Fund									
Year	City	Company	Amount Awarded	Leverage Attained	New Jobs					
2014	Dilworth	Axis Clinicals	\$482,988	\$15,659,213	41					
2014	Harmony	Harmony Enterprises	\$187,000	\$1,065,000	14					
2014	Minneapolis	DC Group	\$535,516	\$6,200,000	33					
2014	Cottonwood	North Star Mutual Insurance Company	\$620,000	\$9,515,654	12					
2014	Bayport	Andersen Corporation	\$626,900	\$21,570,526	190					

2014	Farmington	Valmont Industries	\$129,000	\$1,100,000	15
2014	White Bear Township	Heraeus Medical Components	\$498,100	\$7,762,000	55
2014	Glencoe	Miller Manufacturin g Company	\$185,018	\$3,479,188	20
2014	Owatonna	Daikin Applied Americas	\$880,000	\$8,437,552	40
2014	Brooklyn Park	Wurth Adams Nut and Bolt Co	\$670,000	\$27,568,593	59
2014	Red Wing	Capital Safety	\$750,000	\$11,750,000	100
2014	New Brighton	Cardiovascula r Systems	\$1,900,00 0	\$30,676,000	205
2014	Plymouth	Polaris Industries	\$697,000	\$21,511,087	81
2014	Litchfield	Custom Products of Litchfield	\$188,684	\$2,151,126	31
2014	Brooklyn Park	Perbix Machine Company	\$185,000	\$2,129,069	28
2014	Chaska	Super Radiator Coils	\$214,500	\$2,564,645	14
2014	Eagan	DataBank Holdings LP	\$183,000	\$48,635,000	18
2014	Lakeville	Menasha Packaging Company	\$422,520	\$7,802,244	24
2014	St. Cloud	Park Industries	\$624,266	\$5,980,218	25
2014	Minneapolis	Unison Comfort Technologies	\$400,000	\$626,883	75
2014	Stewartville	Halcon Corporation	\$175,000	\$3,300,000	10
2015	Plymouth	Smiths Medical ASD	\$877,133	\$13,295,000	162
2015	Cottage Grove	Werner Electric	\$325,250	\$30,700,000	46
2015	Elk River	Sportech Inc	\$175,000	\$7,269,888	14
2015	Shakopee	Rahr Corporation	\$790,000	\$14,613,223	55
2015	Apple Valley	Uponor Inc - Apple Valley	\$840,000	\$18,000,000	82
2015	Cottage Grove	Renewal by Andersen	\$1,477,00 0	\$38,000,000	200
2015	Shoreview	Ally Financial	\$648,301	\$6,522,967	247
2015	Avon	Blattner Energy	\$533,000	\$6,200,000	12
2015	Murray County	Monogram Meat Snacks	\$96,560	\$1,580,068	26

20	015	St. Cloud	Dubow Textile	\$176,575	\$2,101,000	20
20	015	Chaska	Lifecore Biomedical	\$834,000	\$18,041,760	68
20	015	Chanhassen	The Bernard Group Inc 1	\$547,495	\$1,581,539	125
20	015	Windom	FAST Manufacturin	\$539,375	\$4,211,200	143
20	015	Minneapolis	Ability Network	\$500,000	\$1,018,149	167
20	015	Wyoming	Polaris Industries	\$695,000	\$5,780,000	90
20	015	Ramsey	Life Fitness	\$441,600	\$5,617,000	26
20	015	Ramsey	Dedicated Networks	\$130,548	\$1,375,955	30
20	015	Chanhassen	The Bernard Group Inc 2	\$530,363	\$1,054,783	115
20	015	Apple Valley	Abdallah Candies	\$170,000	\$12,000,000	16
20	015	Otsego	P and F Machining	\$170,000	\$6,837,242	17
20	016	Roseville	Calyxt Inc	\$477,000	\$16,670,000	69
20	016	Otsego	Wagner SprayTech Corp	\$180,000	\$15,000,000	12
20	016	Arden Hills	Land O'Lakes	\$1,900,00 0	\$80,000,000	200
20	016	Pipestone	Hocking International Laboratories LLC	\$365,500	\$5,850,000	36
20	016	Lake City	Hearth and Home Technologies	\$194,010	\$1,452,869	37
20	016	Plymouth	Wagner SprayTech	\$840,000	\$14,468,740	66
20	016	Owatonna	Life Fitness - Owatonna	\$850,000	\$22,850,000	110
20	016	Brooklyn Park	Biomerics	\$460,000	\$6,500,000	120
20	016	Aitkin	Stern Rubber Company	\$79,875	\$1,263,206	10
20	016	St. Cloud	Microbiologic s	\$182,000	\$7,240,000	35
20	016	Fergus Falls	Aura Fabricators	\$189,195	\$3,760,500	14
20	016	Long Prairie	Long Prairie Packing Company LLC	\$180,000	\$10,314,000	62
20	016	Brooklyn Park	MMD Medical	\$175,000	\$9,497,556	40
20	016	Rochester	Kerry Biofunctional Ingredients	\$175,000	\$28,563,557	

2016	Chaska	US Bank National Association	\$287,000	\$141,500,00 0	18
2016	St. Charles	Envirolastech	\$183,766	\$3,036,879	27
2016	Minneapolis	Ovative Group LLC	\$605,000	\$2,100,000	100
2017	Big Lake	LISI MEDICAL Remmele Inc	\$345,000	\$9,400,000	19
2017	Rogers	Midwest Steel Supply	\$255,828	\$5,178,565	15
2017	Eagan	Prime Therapeutics LLC - Eagan	\$920,000	\$50,000,000	200
2017	Paynesville	Stang Precision	\$157,500	\$1,750,000	10
2017	Morrison County	Wabash National LP	\$188,500	\$11,000,000	70
2017	Rochester	Pace Electronics	\$196,000	\$1,950,000	22
2017	Chanhassen	Rosemount Inc	\$850,000	\$15,000,000	80
2017	St. Louis Park	Concur Technologies	\$475,000	\$2,606,620	229
2017	Hibbing	L and M Radiator Inc	\$354,000	\$17,597,747	22
2017	Princeton	Crystal Cabinet Works Inc	\$160,500	\$7,530,000	30
2017	St. Cloud	Geringhoff Corporation	\$169,000	\$520,000	20
2017	Cambridge	Stars Hollow Company	\$812,960	\$12,255,847	156
2017	Rosemount	Spectro Alloys Corporation	\$146,007	\$5,771,844	10
2017	Maple Grove	Caisson Interventional LLC	\$359,850	\$750,000	50
2018	Rock County	Midwest Dry Cast	\$176,750	\$5,416,528	12
2018	New Hope	Safco Products Company	\$409,000	\$1,100,000	43
2018	Delano	Pizzey Ingredients USA LLC	\$196,969	\$3,681,062	14
2018	Rainier	Cantilever Bridge Distillery LLC	\$175,000	\$5,732,674	10
2018	Maple Grove	Illume Holding Company	\$175,000	\$10,582,522	100
2018	Beltrami County	Stittsworth Smokehouse	\$175,000	\$2,535,821	27
2018	Barnesville	Stoneridge Software LLC	\$140,000	\$725,000	7
2018	Brooklyn Park	Proto Labs	\$850,000	\$29,850,000	139

	2018	Norwood Young America	Vickerman Company	\$110,000	\$6,899,016	11
	2018	Cottage Grove	CMC Enterprises Inc dba Modern Automotive Performance	\$135,013	\$1,620,269	21
	2018	Stewartville	GEOTEK	\$175,400	\$5,817,000	62
	2018	Glenwood	Clyde Machines	\$100,000	\$9,215,780	15
	2018	Albert Lea	Mortarr LLC	\$175,400	\$1,025,721	34
	2018	Faribault	Daikin	\$1,600,00 0	\$40,300,000	132
	2018	Monticello	Bondhus Corporation	\$175,300	\$2,304,000	15
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## B.5 Invested \$3.5 Billion in Public Works Projects Since 2011, Creating an Estimated 53,500 Minnesota Jobs

Since 2011, Governor Dayton has signed into law five bonding bills totaling \$3.5 billion. According to an economic model used by the U.S. Bureau of Economic Analysis, those investments have helped create an estimated 53,500 jobs. The model estimates that for every \$1 million in construction project spending in Minnesota, it generates approximately 15.3 jobs.

Year	Project	Agency	Location	Investment	
2011	HEAPR	University of Minnesota	University of Minnesota	\$25,000,000	
2011	Physics and Nanotechnology	University of Minnesota	University of Minnesota	\$51,333,000	
2011	Central Corridor Transit Way Laboratory Mitigations	University of Minnesota	University of Minnesota	\$12,500,000	
2011	Anoka-Ramsey Community College - Fine Arts Building Renovation	Minnesota State	Anoka County	\$5,357,000	
2011	Hennepin Technical College - Learning Resource and Student Services Renovation	Minnesota State	Hennepin County	\$10,566,000	
2011	Metropolitan State University - Science Education Center	Minnesota State	Ramsey County	\$3,444,000	
2011	Minnesota State Moorhead - Livingston Lord Library and IT Renovation	Minnesota State	Clay County	\$14,901,000	

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2011	Normandale Community College - Academic Partnership Center and Student Services	Minnesota State	Hennepin County	\$21,984,000
2011	Mesabi Range College Range CTC Virginia - Iron Range Engineering Program Facilities	Minnesota State	St. Louis County	\$3,000,000
2011	SCSU - Integrated Science and Engineering Lab	Minnesota State	Stearns County	\$42,334,000
2011	Asset Preservation	Minnesota State Academies	Statewide	\$2,160,000
2011	Natural Resource Asset Preservation	DNR	Statewide	\$17,000,000
2011	Flood Hazard Mitigation	DNR	Statewide	\$50,000,000
2011	Roads and Bridges	DNR	Statewide	\$4,800,000
2011	Lake Vermillion State Park Development	DNR	St. Louis County	\$8,000,000
2011	Ground Water Monitoring and Observation Wells	DNR	Statewide	\$600,000
2011	Coon Rapids Dam Renovation	DNR	Anoka County	\$16,000,000
2011	State Trail Acquisition and Development	DNR	Statewide	\$5,800,000
2011	Lake Superior Campground Expansion	DNR	Two Harbors	\$1,250,000
2011	Closed Landfill Clean Up Program	МРСА	Statewide	\$7,000,000
2011	Capital Assistance Program	МРСА	Statewide	\$550,000
2011	RIM Conservation Research	BWSR	Statewide	\$20,000,000
2011	Area II Minnesota River Basin	BWSR	Statewide	\$1,000,000
2011	Grass Lake	BWSR	Kanabec County	\$1,614,000
2011	Asset Preservation and Improvement	MN Zoo	Dakota County	\$4,000,000
2011	Capital Asset Preservation and Replacement Account (CAPRA)	Admin	Statewide	\$2,830,000
2011	Asset Preservation	Admin	Statewide	\$8,150,000
2011	State Data Centers	MN.IT Services	Statewide	\$5,659,000
2011	Asset Preservation	National Guard	Statewide	\$3,775,000

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	2011	Camp Ripley State Education Complex	National Guard	Morrison County	\$1,830,000
	2011	Hennepin County Regional Communications Center	DPS	Hennepin County	\$4,700,000
	2011	East Metro Fire Safety Training Facility	DPS	Ramsey County	\$3,000,000
	2011	Regional Public Safety Training Center	DPS	Scott County	\$1,000,000
	2011	Local Bridge Replacement and Rehabilitation	MnDOT	Statewide	\$33,000,000
	2011	Local Road Improvement Fund Grants	MnDOT	Statewide	\$10,000,000
	2011	Railroad Grade Warning Devices Replacement	MnDOT	Statewide	\$3,000,000
	2011	Greater MN Transit	MnDOT	Statewide	\$2,500,000
	2011	Port Development Assistance	MnDOT	Statewide	\$3,000,000
	2011	Airport Infrastructure Program	MnDOT	Statewide	\$3,700,000
	2011	Rail Service Improvement - St. Louis Park Noise Barrier	MnDOT	Hennepin County	\$700,000
	2011	Transit Capital Improvement Program	METC	Metro	\$20,000,000
	2011	Metropolitan Regional Parks and Trails	METC	Metro	\$5,000,000
	2011	Asset Preservation	DHS	Statewide	\$4,700,000
	2011	Early Childhood Learning and Child Protection Facilities	DHS	Statewide	\$1,900,000
	2011	MSOP - Shantz Building Renovation, St. Peter	DHS	Nicollet County	\$7,000,000
	2011	Remembering with Dignity	DHS	Statewide	\$300,000
	2011	Asset Preservation	MDVA	Statewide	\$2,300,000
	2011	Asset Preservation	DOC	Statewide	\$19,000,000
	2011	Greater MN Business Development Public Infrastructure	DEED	Statewide	\$4,000,000
		Grant Program		]	

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	2011	Innovative Business Development Public Infrastructure Grant Program	DEED	Statewide	\$5,000,000
	2011	Bloomington - Lindau Lane Corridor	DEED	Hennepin County	\$15,450,000
	2011	Hennepin County - MN African American History Museum and Cultural Center	DEED	Hennepin County	\$1,000,000
	2011	Wastewater Infrastructure Funding Program	Public Facilities Authority	Statewide	\$20,000,000
	2011	Asset Preservation	Historical Society	Statewide	\$1,900,000
	2012	Higher Education Asset Preservation and Replacement (HEAPR)	University of Minnesota	Statewide	\$50,000,000
	2012	Combined Heat and Power Plant	University of Minnesota	Minneapolis	\$10,000,000
	2012	Itasca Biological Station - Itasca Facilities Improvements	University of Minnesota	Clearwater County	\$4,060,000
	2012	Higher Education Asset Preservation and Replacement (HEAPR)	Minnesota State	Statewide	\$20,000,000
	2012	Anoka-Ramsey Community College, Coon Rapids - Bioscience and Allied Health Addition	Minnesota State	Anoka County	\$980,000
	2012	Bemidji State University - Business Building Addition / Renovation Design and Demo	Minnesota State	Beltrami County	\$3,303,000
	2012	Century College - Academic Partners Classroom Addition Design and Construction	Minnesota State	Ramsey County	\$5,000,000
	2012	Dakota CTC - Transportation and Emerging Technologies Lab Renovation	Minnesota State	Dakota County	\$7,230,000
	2012	Minnesota State University	Minnesota State	Blue Earth, Le Suer, Nicollet Counties	\$2,065,000

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	Science Center			
2012	Minneapolis Community and Technical College - Workforce Program Renovation	Minnesota State	Hennepin County	\$13,389,000
2012	North Hennepin Community College - Bioscience and Health Careers Addition	Minnesota State	Hennepin County	\$26,292,000
2012	Northland Community & Technical College C&TC Design Aviation Expansion	Minnesota State	Polk County	\$300,000
2012	Ridgewater College, Willmar - Technical Instruction Lab Renovation	Minnesota State	Kandiyohi County	\$13,851,000
2012	St. Cloud Technical & Community College - Medium Heavy Truck & Auto Body Addition	Minnesota State	Stearns County	\$4,000,000
2012	St. Paul College - Health and Science Alliance Center Design	Minnesota State	Ramsey County	\$1,500,000
2012	Minnesota West Community and Technical College, Worthington - Renovation and Addition	Minnesota State	Nobles County	\$4,606,000
2012	NHED Itasca CC - Demolition, Renovation and Addition	Minnesota State	Clearwater County	\$4,549,000
2012	Rochester Community & Technical College - Workforce Center Co-Location	Minnesota State	Olmsted County	\$8,746,000
2012	South Central College, Faribault Classroom Renovation and Addition	Minnesota State	Rice County	\$13,315,000
2012	Southwest Minnesota State University -	Minnesota State	Lyon County	\$500,000

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	Science Lab Renovation Design			
2012	Science, Technology, Engineering and Math Initiative (9 campuses)	Minnesota State	Statewide	\$2,500,000
2012	Library Accessibility and Improvement Grants	Education	Statewide	\$1,000,000
2012	Asset Preservation	Minnesota State Academies	Rice County	\$1,000,000
2012	Loading Dock Repair	Perpich Center for the Arts Education	Golden Valley	\$64,000
2012	Road Repair	Perpich Center for the Arts Education	Golden Valley	\$99,000
2012	Storm Drainage	Perpich Center for the Arts Education	Golden Valley	\$100,000
2012	Flood Hazard Mitigation	DNR	Statewide	\$30,000,000
2012	Dam Repair, Reconstruction and Removal	DNR	Statewide	\$3,000,000
2012	Roads and Bridges	DNR	Statewide	\$2,000,000
2012	State Land Reforestation and Stand Improvement	DNR	Statewide	\$2,500,000
2012	Parks and Trails Development	DNR	Statewide	\$4,000,000
2012	Lake Vermillion State Park Development	DNR	St. Louis County	\$2,000,000
2012	Lake Zumbro Reclamation	DNR	Olmsted County	\$3,000,000
2012	Closed Landfill Program	МРСА	Hopkins, Eden Prairie	\$2,000,000
2012	Reinvestment in Minnesota (RIM) Program	BWSR	Statewide	\$6,000,000
2012	Wetland Restoration Due to Public Road Projects	BWSR	Statewide	\$6,000,000
2012	Emergency power supply for MDA/MDH Labs	MDA	St. Paul	\$706,000
2012	Rural Finance Authority Grants	Rural Finance Authority	Statewide	\$33,000,000

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	2012	Asset Preservation/Exhib it Renewal	MN Zoo	Dakota County	\$4,000,000
	2012	Asset Preservation	ADMIN	Statewide	\$500,000
	2012	Capitol Restoration	ADMIN	St. Paul	\$44,000,000
	2012	Statewide CAPRA	ADMIN	Statewide	\$1,000,000
	2012	Hennepin County, Washburn Center for Children	ADMIN	Hennepin County	\$5,000,000
	2012	Peace Officer's Memorial Capitol Grounds Restoration	ADMIN	St. Paul	\$55,000
	2012	National Sports Center - HVAC Replacement	Amateur Sports Commission	Blaine	\$375,000
	2012	Asset Preservation	National Guard	Statewide	\$4,000,000
	2012	Camp Ripley Education Asset Center Addition	National Guard	Morrison County	\$19,500,000
	2012	Local Bridge Replacement and Rehabilitation	MnDOT	Statewide	\$30,000,000
	2012	Local Road Improvements	MnDOT	Statewide	\$10,000,000
	2012	Greater Minnesota Transit	MnDOT	Statewide	\$6,400,000
	2012	Railroad Warning Devices Replacement	MnDOT	Statewide	\$2,000,000
	2012	Port Development Assistance	MnDOT	St. Paul, Winona, Duluth	\$1,000,000
	2012	Metropolitan Regional Parks Capital Improvements	METC	Metro	\$4,586,000
	2012	Metropolitan Cities Wastewater Inflow & Infiltration Abatement Grants	METC	Metro	\$4,000,000
	2012	Minneapolis Parks and Rec. Phillips Community Center Pool Renovation (H.F. 307)	METC	Minneapolis	\$1,750,000
	2012	Hennepin County Minneapolis Interchange Facility	METC	Minneapolis	\$2,500,000
	2012	Systemwide Asset Preservation	DHS	Statewide	\$2,000,000
	2012	Maplewood, Harriet Tubman Center East	DHS	Maplewood	\$2,000,000

2012	MSH, St. Peter Campus - Design & Construct New Facilities, Phase 1	DHS	St. Peter	\$3,683,000
2012	Asset Preservation	MDVA	Statewide	\$3,000,000
2012	Minneapolis Nursing Care Bed Replacement - Phase 3	MDVA	Minneapolis	\$3,050,000
2012	Minneapolis Building 13 Centralized Pharmacy	MDVA	Minneapolis	\$1,366,000
2012	Asset Preservation	DOC	Statewide	\$5,000,000
2012	MCF, Stillwater - Well and Water Treatment Facility	DOC	Stillwater	\$3,391,000
2012	Northeast Regional Correctional Center Facility Improvements	DOC	Northeast	\$737,000
2012	Greater MN Business Development Public Infrastructure Grant Program	DEED	Statewide	\$6,000,000
2012	Redevelopment Account	DEED	Statewide	\$3,000,000
2012	Transportation Economic Development Program	DEED	Statewide	\$3,000,000
2012	Business Development Through Capital Project Grant Program	DEED	Statewide	\$47,500,000
2012	Austin, International Center of Research and Technology (Hormel Institute)	DEED	Austin	\$13,500,000
2012	Bemidji, Lakeland Public Television Media Center	DEED	Bemidji	\$3,000,000
2012	South St. Paul - Floodwall Extension	DEED	South St. Paul	\$500,000
2012	State Match for Federal Grants	Public Facilities Authority	Statewide	\$8,500,000
2012	Wastewater Infrastructure Funding Program	Public Facilities Authority	Statewide	\$15,000,000
2012	Public Housing Rehabilitation	MHFA	Statewide	\$5,500,000

21	2012	Foreclosure Remediation, Supportive Housing and Preservation	МНҒА	Statewide	\$30,000,000
2	2012	Asset Preservation	Historical Society	Statewide	\$2,500,000
2	2012	County and Local Historic Preservation Grants	Historical Society	Statewide	\$750,000
2	2012	State Match for Public Assistance	DPS	Statewide	\$22,690,000
2	2012	State Match for Public Assistance	DPS	Statewide	\$2,285,000
21	2012	Grants for Debris Removal and Burial	DPS	Statewide	\$500,000
21	2012	Long-Term Recovery Assistance	DPS	Statewide	\$500,000
21	2012	Transportation Infrastructure Operation and Maintenance	MnDOT	Statewide	\$3,000,000
21	2012	Program Planning and Delivery	MnDOT	Statewide	\$11,000,000
21	2012	State Trunk Highways and Bridges	MnDOT	Statewide	\$35,000,000
2	2012	Local Road and Bridge Reconstruction	MnDOT	Statewide	\$30,000,000
2	2012	Minnesota Investment Fund	DEED	Statewide	\$15,000,000
2	2012	Disaster Relief Facilities Grants	Public Facilities Authority	Statewide	\$6,000,000
21	2012	Economic Development and Housing Challenge Program	МНҒА	Statewide	\$12,220,000
21	2012	Capacity Building Grants	MHFA	Statewide	\$250,000
21	2012	Family Homeless Prevention and Assistance	MHFA	Statewide	\$250,000
2	2012	Historic Structure Grants	Historical Society	Statewide	\$250,000
2	2012	Facility and Natural Resource Damage	DNR	Statewide	\$6,855,000
21	2012	Flood Hazard Mitigation Grants	DNR	Statewide	\$9,000,000
2	2012	Flood Hazard Mitigation Grants	DNR	Statewide	\$1,000,000

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2012	Debris Removal; Public Waters	DNR	Statewide	\$2,000,000
2012	RIM (Reinvest in Minnesota) Conservation Reserve	BWSR	Statewide	\$1,500,000
2012	Erosion, Sediment and Water Quality Control Cost-Share Program	BWSR	Statewide	\$11,000,000
2012	Farm Assistance	MDA	Statewide	\$600,000
2012	Disaster Enrollment Impact Aid	MDE	Statewide	\$61,000
2012	Disaster Relief Facilities Grants	MDE	Statewide	\$700,000
2012	Contaminated private wells and clean water access	MDH	Statewide	\$300,000
2012	Assistance during and after flooding	MDH	Statewide	\$26,000
2012	Behavioral health	MDH	Statewide	\$239,000
2012	Flood Loss City Replacement Aid	MDOR	Statewide	\$80,000
2013	Flood Mitigation Program	DNR	Statewide	\$20,000,000
2013	Capitol Restoration	ADMIN	St. Paul	\$109,000,000
2013	Parking Facilities	ADMIN	St. Paul	\$22,680,000
2013	Minneapolis Veterans Home - Building 17	MDVA	Minneapolis	\$18,935,000
2013	State Match for Federal Grants	Public Facilities Authority	Statewide	\$8,000,000
2014	Flood Hazard Mitigation	DNR	Statewide	\$7,500,000
2014	Fountain Lake Restoration	DNR	Freeborn County	\$7,500,000
2014	Aitkin County Agricultural Society	MDA	Aitkin County	\$325,000
2014	Capital Asset Preservation and Replacement Account	ADMIN	Statewide	\$1,000,000
2014	Air Quality Improvement	Amateur Sports Commission	Statewide	\$1,500,000
2014	Cyrus City Hall and Fire Department	DPS	Cyrus	\$225,000
2014	Local Bridge Replacement and Rehabilitation	MnDOT	Statewide	\$20,743,000
2014	Local Road Improvement Fund Grants	MnDOT	Statewide/Ra msey County	\$29,750,000
	2012 2012 2012 2012 2012 2012 2012 2012	2012 Public Waters RIM (Reinvest in Minnesota) Conservation Reserve Erosion, Sediment and Water Quality Control Cost-Share Program 2012 Farm Assistance Disaster Enrollment Impact Aid 2012 Disaster Relief Facilities Grants Contaminated private wells and clean water access 2012 Assistance during and after flooding 2012 Behavioral health 2012 Flood Loss City Replacement Aid 2013 Flood Mitigation Program 2013 Capitol Restoration 2013 Parking Facilities Minneapolis 2013 Veterans Home - Building 17 2013 State Match for Federal Grants 2014 Flood Hazard Mitigation 2014 Flood Hazard Mitigation 2014 Fountain Lake Restoration 2014 Agricultural Society Capital Asset Preservation and Replacement Account 2014 Air Quality Improvement 2014 Cyrus City Hall and Fire Department Local Bridge 2014 Replacement and Rehabilitation 2014 Improvement Fund	Public Waters RIM (Reinvest in Minnesota) Conservation Reserve  Erosion, Sediment and Water Quality Control Cost-Share Program  2012 Farm Assistance MDA  Disaster Enrollment Impact Aid  2012 Disaster Relief Facilities Grants Contaminated private wells and clean water access  2012 Behavioral health MDH  2012 Behavioral health MDH  2012 Behavioral health MDH  2013 Flood Mitigation Program  2013 Capitol Restoration ADMIN  2013 Parking Facilities ADMIN  Minneapolis Veterans Home - Building 17  2013 State Match for Federal Grants  2014 Flood Hazard Mitigation Prederal Grants  2015 Assistance during and Application ADMIN  2016 Program DNR  2017 Program DNR  2018 Parking Facilities ADMIN  Minneapolis Veterans Home - Building 17  2019 State Match for Federal Grants Authority  2014 Flood Hazard Mitigation DNR  2014 Agricultural Society Capital Asset Preservation and Replacement Account  2014 Agricultural Society Capital Asset Preservation and Replacement Account  2014 Agricultural Society Capital Asset Preservation and Replacement Account  2014 Agricultural Sports Commission  2014 Fire Department  2014 Cyrus City Hall and Rehabilitation  2014 Coal Bridge  2014 Reablitation  2014 Coal Bridge  2014 Reablitation  2014 Improvement Fund MnDOT	Public Waters RIM (Reinvest in Minnesota) Conservation Reserve  Erosion, Sediment and Water Quality Control Cost-Share Program  2012 Farm Assistance MDA Statewide  Disaster Enrollment Impact Aid  2012 Disaster Relief Facilities Grants Contaminated private wells and clean water access  2012 Assistance during and after flooding 2012 Behavioral health Flood Loss City Replacement Aid  2013 Flood Mitigation Program  2013 Capitol Restoration ADMIN St. Paul  Minneapolis Veterans Home - Building 17  2014 Flood Hazard Mitigation Prederal Grants  2015 State Match for Federal Grants Authority  Eloud Aitkin County Agricultural Society Capital Asset Preservation and Replacement Account  2014 Air Quality Improvement Commission  2014 Cyrus City Hall and Fire Department 2014 Capital Road Eloud Program And DPS  Capital Asset Preservation and Replacement Account  Amateur Sports Commission  DPS  Cyrus  Statewide Statewide  MDH Statewide  Statewide  Statewide  Statewide  Statewide  MDH Statewide  MDH Statewide  Statewide  Statewide  Statewide  Statewide  ADMIN St. Paul  MInneapolis Statewide  Authority Statewide  Altkin County Agricultural Society  Capital Asset Preservation and Replacement Account  Amateur Sports Commission  Cyrus City Hall and Fire Department  Local Bridge Replacement and Rehabilitation  Local Road Improvement Fund  MnDOT Statewide  Statewide/Rameser County

2014	Local Road Improvement Fund Grants - Pine Lake Township	MnDOT	Otter Tail County	\$250,000
2014	Safe Routes to School	MnDOT	Statewide	\$1,000,000
2014	All Veterans Memorial	MDVA	Edina	\$225,000
2014	Minnesota Correctional Facility - St. Cloud	DOC	St. Cloud	\$18,000,000
2014	Innovative Business Development Public Infrastructure Grant Program	DEED	Statewide	\$500,000
2014	NorShor Theatre	DEED	Duluth	\$6,950,000
2014	Spirit Mountain Recreation Area	DEED	Duluth	\$3,400,000
2014	Wade Stadium	DEED	Duluth	\$2,300,000
2014	Regional Health and Wellness Center	DEED	Hermantown	\$250,000
2014	Lake Superior - Poplar River Water District	DEED	St. Louis County	\$1,110,000
2014	Arena and Events Center Auditorium	DEED	Mankato	\$14,500,000
2014	Mayo Civic Center Complex	DEED	Rochester	\$35,000,000
2014	Sandstone - Business Park	DEED	Pine County	\$200,000
2014	River's Edge Convention Center	DEED	St. Cloud	\$11,560,000
2014	Minnesota Children's Museum	DEED	St. Paul	\$7,485,000
2014	Lewis and Clark Joint Powers Board	Public Facilities Authority	Southwest	\$22,000,000
2014	Oslo Water Infrastructure Study	Public Facilities Authority	Oslo	\$200,000
2014	Oslo Water Infrastructure Study - Middle Snake Tamarac Watershed District	Public Facilities Authority	Oslo	\$75,000
2014	Historic Preservation Projects	Historical Society	Statewide	\$1,400,000
2014	Giants Ridge	IRRRB	St. Louis County	\$3,800,000
2014	Higher Education Asset Preservation	University of Minnesota	Statewide	\$42,500,000

	and Replacement (HEAPR)			
2014	Tate Laboratory Renovation	University of Minnesota	Metro	\$56,700,000
2014	Wellness Center	University of Minnesota	Crookston	\$10,000,000
2014	Research Laboratories	University of Minnesota	Metro	\$8,667,000
2014	Chemical Sciences and Advanced Materials Building	University of Minnesota	Duluth	\$1,500,000
2014	Higher Education Asset Preservation and Replacement (HEAPR)	Minnesota State	Statewide	\$42,500,000
2014	Metropolitan State University	Minnesota State	Metro	\$35,865,000
2014	Bemidji State University	Minnesota State	Bemidji	\$13,790,000
2014	Lake Superior College	Minnesota State	St. Louis County	\$5,266,000
2014	Minneapolis Community and Technical College	Minnesota State	Metro	\$3,600,000
2014	St. Paul College	Minnesota State	Metro	\$1,500,000
2014	Southeast Technical	Minnesota State	Winona and Goodhue Counties	\$1,700,000
2014	Central Lakes College	Minnesota State	Staples	\$4,234,000
2014	Minnesota State University - Mankato	Minnesota State	Mankato	\$25,818,000
2014	Minnesota State Community and Technical College - Moorhead	Minnesota State	Moorhead	\$6,544,000
2014	Rochester Community and Technical College	Minnesota State	Rochester	\$1,000,000
2014	Century College	Minnesota State	Ramsey County	\$2,020,000
2014	Northland Community & Technical College Community and Technical College	Minnesota State	East Grand Forks	\$5,864,000
2014	Northeast Higher Education District	Minnesota State	Iron Range	\$3,344,000
2014	Winona State University	Minnesota State	Winona	\$5,902,000
2014	St. Cloud State University	Minnesota State	St. Cloud	\$865,000
2014	Independent School District No. 38, Red Lake	MDE	Red Lake	\$5,491,000

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2014	Library Construction Grants	MDE	Statewide	\$1,123,000
2014	Library Construction Grants - Jackson	MDE	Jackson	\$570,000
2014	Library Construction Grants - Perham	MDE	Perham	\$257,000
2014	Library Construction Grants - Bagley	MDE	Bagley	\$50,000
2014	Asset Preservation	Minnesota State Academies	Metro	\$700,000
2014	Minnesota State Academy for the Deaf New Residence Hall	Minnesota State Academies	Metro	\$10,654,000
2014	Perpich Asset Preservation	Perpich Center for the Arts Education	Metro	\$2,000,000
2014	Natural Resources Asset Preservation	DNR	Statewide	\$10,000,000
2014	Flood Hazard Mitigation	DNR	Statewide	\$4,500,000
2014	Buildings and Facilities Development	DNR	Statewide	\$2,000,000
2014	Dam Renovation, Repair, Removal - Champlin Mill Pond Dam	DNR	Champlin	\$2,750,000
2014	Dam Renovation, Repair, Removal - Blue Earth Rapidan Dam	DNR	Blue Earth County	\$2,400,000
2014	Dam Renovation, Repair, Removal - Lake Byllesby Dam	DNR	Dakota County	\$1,350,000
2014	Lake Vermilion State Park Development	DNR	St. Louis County	\$14,000,000
2014	RIM Critical Habitat	DNR	Statewide	\$2,000,000
2014	Fish Hatchery Improvements	DNR	Statewide	\$2,000,000
2014	Forest Land for the Future	DNR	Statewide	\$2,963,000
2014	State Trails Acquisition and Development - Blazing Star Trail	DNR	Freeborn County	\$433,000
2014	State Trails Acquisition and Development - Camp	DNR	Morrison County	\$1,732,000

		Pinloy/Matorans			П
		Ripley/Veterans Trail			
	2014	State Trails Acquisition and Development - Cuyuna Lakes Trail	DNR	Crow Wing County	\$2,381,500
	2014	State Trails Acquisition and Development - Gateway Trail	DNR	Metro	\$519,600
	2014	State Trails Acquisition and Development - Gitchi-Gami Trail	DNR	St. Louis County	\$1,472,200
	2014	State Trails Acquisition and Development - Glacial Lakes Trail	DNR	Kandiyohi County	\$1,299,000
	2014	State Trails Acquisition and Development - Goodhue Pioneer Trail	DNR	Goodhue County	\$259,800
	2014	State Trails Acquisition and Development - Heartland Trail	DNR	Becker County	\$2,684,600
	2014	State Trails Acquisition and Development - Luce Line Trail	DNR	Carver, McLeod, and Meeker Counties	\$1,732,200
	2014	State Trails Acquisition and Development - Mill Towns Trail	DNR	Rice County	\$476,300
	2014	State Trails Acquisition and Development - Minnesota River Trail	DNR	Nicollet County	\$346,400
	2014	State Trails Acquisition and Development - Minnesota Valley Trail	DNR	Hennepin County	\$2,165,000
	2014	State Trails Acquisition and Development - Shooting Star Trail	DNR	Mower County	\$2,165,000
	2014	Central Minnesota Regional Parks	DNR	Sartell	\$500,000
	2014	Fort Snelling Upper Post, Paths	DNR	Metro	\$500,000
	2014	Red River Recreation Area	DNR	East Grand Forks	\$250,000
	2014	Lake Zumbro Restoration	DNR	Olmsted County	\$500,000

2014	Grant County Trail Grant	DNR	Grant County	\$100,000
2014	State Forest Campground Connection to Sewer System	DNR	St. Louis County	N/A
2014	Solid Waste Capital Assistance Grant - Becker County	MPCA	Becker County	\$2,625,000
2014	MDA Laboratory Renovation	MDA	Metro	\$203,000
2014	Reinvest in Minnesota (RIM) Reserve Program	BWSR	Statewide	\$6,000,000
2014	Local Government Roads Wetland Replacement Program	BWSR	Statewide	\$2,000,000
2014	Asset Preservation and Exhibit Renewal	Minnesota Zoo	Metro	\$7,000,000
2014	Heart of the Zoo	Minnesota Zoo	Metro	\$5,000,000
2014	Capitol Renovation and Restoration Continued	ADMIN	Metro	\$126,300,000
2014	Minnesota Hmong- Lao Veterans Memorial	ADMIN	Metro	\$450,000
2014	Minnesota Workers Memorial	ADMIN	Metro	\$250,000
2014	Southwest Regional Amateur Sports Center	Amateur Sports Commission	Marshall	\$4,298,000
2014	National Sports Center Expansion	Amateur Sports Commission	Blaine	\$3,200,000
2014	National Sports Center Asset Preservation	Amateur Sports Commission	Blaine	\$475,000
2014	National Guard Facilities Asset Preservation	National Guard	Owatonna	\$2,000,000
2014	Brooklyn Park Armory	National Guard	Brooklyn Park	\$1,244,000
2014	HERO Center	DPS	Cottage Grove	\$1,460,000
2014	East Metro Public Safety Training Center	DPS	Maplewood	\$1,650,000
2014	Public Safety Facility	DPS	Montgomery	\$220,000
2014	Sheriff's Rescue Squad Facility	DPS	St. Louis County	\$700,000
2014	Local Bridge Replacement and	MnDOT	Hennepin County	\$11,750,000

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	Rehabilitation -				
	Hennepin County				
204.4	Local Bridge	Marbot	Chahamitala	¢507.000	
2014	Replacement and	MnDOT	Statewide	\$507,000	
	Rehabilitation				
204.4	Local Road		C	424 256 222	
2014	Improvement Fund	MnDOT	Statewide	\$24,356,000	
	Grants				
	Greater Minnesota				
	Transit - St. Cloud		0. 0	44 400 000	
2014	Metropolitan	MnDOT	St. Cloud	\$1,100,000	
	Transit				
	Commission				
	Greater Minnesota		1/ 1: 1:		
2014	Transit - Kandiyohi	MnDOT	Kandiyohi	\$400,000	
	Area Transit Joint		County	·	
	Powers Board				
2014	Railroad Warning	MnDOT	Statewide	\$1,250,000	
	Devices				
204.4	Railroad Warning			4500.000	
2014	Devices - Little	MnDOT	Little Canada	\$500,000	
	Canada				
204.4	Railroad Warning		Cl ·	4250.000	
2014	Devices -	MnDOT	Shoreview	\$250,000	
	Shoreview				
2014	Willmar District	MnDOT	Willmar	\$4,370,000	
	Headquarters				
2014 Little Falls True		MnDOT	Little Falls	\$3,580,000	
	Station Range Regional				
2014	Airport	MnDOT	Iron Range	\$5,000,000	
	International Falls -		Koochiching		
2014	Airport	MnDOT	County	\$2,200,000	
	Port Development		County		
2014	Assistance	MnDOT	Statewide	\$2,000,000	
	Transit Capital				
2014	Improvement	METC	Metro	\$15,000,000	
2014	Program	IVILIC	Wictio	713,000,000	
	Metropolitan				
	Regional Parks and				
2014	Trails Capital	METC	Metro	\$4,000,000	
	Improvements				
	Inflow and				
2014	Infiltration	METC	Metro	\$2,000,000	
	Springbrook				
2014	Nature Center	METC	Fridley	\$5,000,000	
	Heritage Village		Inver Grove		
2014	Park	METC	Heights	\$2,000,000	
2014	Fish Creek Trail	METC	Maplewood	\$318,000	
201.1	Sculpture Garden	NASTC			
2014	Drainage Control	METC	Minneapolis	\$8,500,000	
2014	Nature Preserve	METC	Oakdale	\$150,000	
2014	Como Regional	METC	St. Paul	\$5,400,000	
	Park Access			45, 153,000	
2014	Hastings Bridge	METC	Washington	\$1,600,000	
	Trail Connection		County		

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	2014	North Urban Regional Trail Bridge	METC	West St. Paul	\$2,000,000
	2014	Minnesota Security Hospital - St. Peter	DHS	St. Peter	\$56,317,000
	2014	Minnesota Sex Offender Program	DHS	St. Peter	\$7,405,000
	2014	Early Childhood Learning and Child Protection Facilities	DHS	Statewide	\$3,000,000
	2014	Early Childhood Learning and Child Protection Facilities - Hennepin County	DHS	Hennepin County	\$3,000,000
	2014	DHS Facilities Asset Preservation	DHS	Statewide	\$3,000,000
	2014	Harriet Tubman Center East	DHS	Maplewood	\$720,000
	2014	St. David's Center for Child and Family Development	DHS	Hennepin County	\$3,750,000
	2014	Arrowhead Economic Opportunity Agency and Range Mental Health Office	DHS	St. Louis County	\$3,000,000
	2014	Dorothy Day Center	DHS	St. Paul	\$6,000,000
	2014	Advocating for Change Together	DHS	Statewide	\$195,000
	2014	Veterans Homes Asset Preservation	MDVA	Statewide	\$1,930,000
	2014	Veterans Homes Asset Preservation - Little Falls	MDVA	Little Falls	\$70,000
	2014	Deep Tunnel	MDVA	Minneapolis	\$700,000
	2014	Veterans Memorial	MDVA	North St. Paul	\$100,000
	2014	Minnesota Correctional Facilities Asset Preservation	DOC	Statewide	\$5,500,000
	2014	Minnesota Correctional Facility - Shakopee	DOC	Shakopee	\$5,381,000
	2014	Northeast Regional Corrections Center	DOC	St. Louis County	\$1,000,000
	2014	Greater Minnesota Business Development Public Infrastructure Grants	DEED	Statewide	\$4,000,000

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2014	Alexandria - Redevelopment	DEED	Alexandria	\$1,400,000
2014	Chatfield - Center for the Arts	DEED	Chatfield	\$5,352,000
2014	Clara City - Business Park	DEED	Clara City	\$748,000
2014	Cosmos - Municipal Building	DEED	Cosmos	\$600,000
2014	Fosston - Second Street Road Improvement	DEED	Fosston	\$400,000
2014	Grand Rapids - Independent School District No. 318	DEED	Grand Rapids	\$3,897,000
2014	Hanover - Bridge	DEED	Hanover	\$78,000
2014	Lake Elmo - Water Supply	DEED	Lake Elmo	\$3,500,000
2014	Litchfield - Electrical	DEED	Litchfield	\$250,000
2014	Brian Coyle Community Center	DEED	Minneapolis	\$330,000
2014	Hennepin Center for the Arts	DEED	Minneapolis	\$550,000
2014	Nicollet Mall	DEED	Minneapolis	\$21,500,000
2014	Upper Mississippi Arts Center	DEED	Park Rapids	\$2,500,000
2014	Red Wing - River Renaissance	DEED	Red Wing	\$1,560,000
2014	Minnesota Children's Museum	DEED	St. Paul	\$6,515,000
2014	Historic Palace Theater Renovation	DEED	St. Paul	\$5,000,000
2014	Ordway Center for the Performing Arts	DEED	St. Paul	\$4,000,000
2014	Minnesota Public Media Commons	DEED	St. Paul	\$9,000,000
2014	Thief River Falls Airport - Public Infrastructure	DEED	Thief River Falls	\$650,000
2014	Thief River Falls - Public Infrastructure	DEED	Thief River Falls	\$800,000
2014	Highway 53 Utilities Relocation	DEED	Virginia	\$19,500,000
2014	State Match for Federal Grants	Public Facilities Authority	Statewide	\$12,000,000
2014	Wastewater Infrastructure Funding Program	Public Facilities Authority	Statewide	\$18,333,000
2014	Big Lake Area Sanitary District	Public Facilities Authority	Carlton County	\$4,500,000

Township - Water Main Replacement					
Voyageurs   National Park   Clean Water Project   Authority   Voyageurs   National Park   Clean Water Joint   Public   Facilities   Authority   Authority   Public   Facilities   Crane Lake   S750,000   Authority   Public   Facilities   Crane Lake   S750,000   Authority   Authority   Authority   Authority   S7,817,000   Public   Facilities   County   S7,817,000   Authority   County   S7,817,000   Authority   S7,817,000   Authority   S7,817,000   S7,817,00	2014	· ·			\$1,168,000
National Park Clean Water Joint Powers Board - Crane Lake Water and Sanitary District  Voyageurs National Park Clean Water Joint Powers Board - Koochiching County  2014 Public Housing Rehabilitation  Northeast Regional Conty Veterans Home Bridge Rehabilitation  Northeast Regional Corrections Center Renovations Greater Minnesota Business 2015 Development Infrastructure Grant Program Transportation 2015 Eagle's Healing Nest Water Authority Dublic Facilities Authority Authority County  \$7,817,000  Koochiching County \$7,817,000  Koochiching County \$7,817,000  Koochiching County \$7,817,000  Statewide \$20,000,000  MIFA Statewide Schopou Sherburne Sherbur	2014		Facilities	Truman	\$1,425,000
National Park Clean Water Joint Powers Board - Roochiching County  2014 Public Housing Rehabilitation 2014 Oliver H. Kelley Historic Sites Asset Preservation Powers Home Bridge Rehabilitation Authority  2014 Historic Sites Asset Preservation Bridge Rehabilitation Northeast Regional 2015 Corrections Center Renovations Greater Minnesota Business 2015 Development Infrastructure Grant Program Transportation 2015 Eagle's Healing Nest Wastewater 2015 Statewide  2016 Statewide S1,000,000 St. Louis County S1,200,000 St. Louis S1,	2014	National Park Clean Water Joint Powers Board - Crane Lake Water and Sanitary	Facilities	Crane Lake	\$750,000
Action	2014	National Park Clean Water Joint Powers Board - Koochiching	Facilities	-	\$7,817,000
Parm Historic Site   Society   County   S10,562,000	2014	_	MHFA	Statewide	\$20,000,000
Preservation   Society   Statewide   \$1,440,000	2014	,			\$10,562,000
Veterans Home Bridge Rehabilitation	2014			Statewide	\$1,440,000
2015 Corrections Center Renovations  Greater Minnesota Business 2015 Development Infrastructure Grant Program  Transportation 2015 Eagle's Healing Nest Wastewater Facilities Grants Unifrastructure Grants Public Facilities Statewide Unifrastructure Grants Wastewater Public Facilities Statewide \$1,000,000  Lewis and Clark Water Authority  Lewis and Clark Water Authority 2015 Statutory Facilities Southwest \$19,000,000  Appropriations Bonding  2016 Fort Snelling Historical Society  Facility and Natural Resource Damage Elood Hazard  Elood Hazard  DOC County \$1,200,000  \$1,200,000  \$1,200,000  \$1,200,000  \$2,000,000  \$1,200,000	2015	Veterans Home Bridge	MDVA	Metro	\$650,000
Greater Minnesota Business  2015 Development Infrastructure Grant Program  Transportation Economic Development  2015 Eagle's Healing Nest  Wastewater Infrastructure Grants Authority  Lewis and Clark Water Authority  Lewis and Clark Water Authority  2015 Statutory Appropriations Bonding  2015 Fort Snelling Nest  Piblic Facilities Authority  Authority  Public Facilities Southwest  \$19,000,000  Facilities Southwest \$19,000,000  Facility and Natural Resource Damage  Elood Hazard  DEED Statewide \$2,000,000  Statewide \$2,000,000  Statewide \$10,000,000  Metro \$500,000  \$2,140,000  \$2,140,000	2015	Corrections Center	DOC		\$1,200,000
Transportation Economic Development  2015 Eagle's Healing Nest  Wastewater Infrastructure Grants  Lewis and Clark Water Authority  2015 Statutory Appropriations Bonding  2015 Fort Snelling Natural Resource Damage  Flood Hazard  DEED Statewide \$2,000,000  Sauk Centre \$300,000  Sauk Centre \$300,000  \$10,000,000  \$10,000,000 \$1	2015	Greater Minnesota Business Development Infrastructure	DEED	Statewide	\$1,000,000
DEED   Sauk Centre   \$300,000	2015	Economic	DEED	Statewide	\$2,000,000
2015 Infrastructure Grants Authority  Lewis and Clark Water Authority Public  2015 Statutory Facilities Southwest \$19,000,000  Appropriations Authority Bonding  2015 Fort Snelling Historical Society Metro \$500,000  Facility and Natural Resource Damage  Elood Hazard	2015		DEED	Sauk Centre	\$300,000
Water Authority Public Statutory Facilities Southwest \$19,000,000 Appropriations Authority Bonding  2015 Fort Snelling Historical Society Metro \$500,000 Facility and Natural Resource Damage Flood Hazard	2015	Infrastructure	Facilities	Statewide	\$10,000,000
2015 Fort Snelling Historical Society Metro \$500,000  Facility and Natural Resource DNR Statewide \$2,140,000  Damage Flood Hazard	2015	Water Authority Statutory Appropriations	Public Facilities	Southwest	\$19,000,000
2015 Natural Resource DNR Statewide \$2,140,000 Damage Slood Hazard	2015			Metro	\$500,000
Flood Hazard	2015	Natural Resource	DNR	Statewide	\$2,140,000
2015 Mitigation Grants DNR Prior Lake \$3,015,000	2015	Flood Hazard	DNR	Prior Lake	\$3,015,000

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2015	Reinvest in Minnesota (RIM) Conservation Easements	BWSR	Statewide	\$4,700,000
2015	Erosion, Sediment, and Water Quality Control Cost-Share	BWSR	Statewide	\$10,600,000
2015	Program  Local Bridge and  Road  Reconstruction	MnDOT	Statewide	\$800,000
2015	Assessment of Damage and Repair of Historic Structures or other Historic Resources	Historical Society	Jordan	\$100,000
2015	Children's Museum of Southern Minnesota	DEED	Mankato	\$100,000
2015	Public Works Building	DEED	Steele County	\$4,000,000
2017	Sewage Treatment System Improvements	Public Facilities Authority	Dennison	\$726,000
2017	East Grand Forks Wastewater Interconnection Infrastructure	Public Facilities Authority	East Grand Forks	\$5,300,000
2017	Highway 13 Storm Water Conveyance	Public Facilities Authority	Lilydale	\$275,000
2017	Voyageurs National Park Clean Water Project	Public Facilities Authority	Koochiching County	\$2,000,000
2017	Wastewater Collection and Treatment Facilities	Public Facilities Authority	Olmsted County	\$500,000
2017	Lewis and Clark Regional Water System Project	Public Facilities Authority	Nobles County	\$3,500,000
2017	MHFA	Minnesota MHFA	Statewide	\$55,000,000
2017	Historic Sites Asset Preservation	Historical Society	Statewide	\$2,500,000
2017	Historic Fort Snelling	Historical Society	Metro	\$4,000,000
2017	State match for Federal Grants	Public Facilities Authority	Statewide	\$17,000,000
2017	Water Infrastructure Fund (WIF)	Public Facilities Authority	Statewide	\$55,000,000
2017	Point Source Implementation Grants (PSIG)	Public Facilities Authority	Statewide	\$33,737,000

2017	Clearbrook Infrastructure Restoration	Public Facilties Authority	Clearbrook	\$850,000
2017	Clearlake and Clear Water Wastewater Treatment Facility	Public Facilities Authority	Clearlake and Clear Water	\$300,000
2011	Learning Resource Ctr & Student Svc Ctr Renov	Hennepin Technical College	Brooklyn Park	\$10,566,000
2011	Integrated Science & Engineering Laboratory Facility	St. Cloud State University	St. Cloud	\$42,334,000
2011	Fine Arts Building Renovation	Anoka- Ramsey Community College	Coon Rapids	\$5,357,000
2011	Science Ed Ctr Dsgn & Property Acquisition	Metropolitan State University	St. Paul	\$3,444,000
2011	Livingston Lord Library & Info Tech Renov	Minnesota State University Moorhead	Moorhead	\$14,775,762
2011	Tom Rukavina Engineering Center	Mesabi Range College	Virginia	\$3,000,000
2011	Academic Partnership Ctr & Student Svcs	Normandale Community College	Bloomington	\$21,984,000
2012	Business Building Addition/Renovati on Design & Demolition	Bemidji State University	Bemidji	\$3,303,000
2012	Clinical Science Design	Minnesota State University, Mankato	Mankato	\$2,065,000
2012	Willmar Technical Instruction Lab Construction & Renovation	Ridgewater College	Willmar	\$13,851,000
2012	Workforce Center	Rochester Community & Technical College	Rochester	\$8,746,000
2012	Health & Science Center Design	Saint Paul College	St. Paul	\$1,500,000
2012	Faribault Classroom Renovation & Addition	South Central College	Faribault	\$13,315,000
2012	Coon Rapids Bioscience & Allied Health Addition	Anoka- Ramsey Community College	Coon Rapids	\$954,588
2012	Chemistry Lab	Bemidji State University	Bemidji	\$542,601

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2012	Academic Partners Classroom Design & Construction	Century College	White Bear Lake	\$5,000,000
2012	Transportation & Emerging Technical Lab Renovation	Dakota County Technical College	Rosemount	\$7,230,000
2012	General Biology Lab	Inver Hills Community College	Inver Grove Heights	\$450,000
2012	Workforce Program Renovation	Minneapolis Community & Technical College	Minneapolis	\$13,389,000
2012	Nursing Lab to Microbiology, Mhd	Minnesota State Community & Technical College	Moorhead	\$325,111
2012	Worthington Classroom Renovation & Addition	Minnesota West Community & Technical College	Worthington	\$4,606,000
2012	Biology & Chemistry Lab	Hibbing Community College	Hibbing	\$544,953
2012	Demolition, Renovation & Addition	Itasca Community College	Grand Rapids	\$4,549,000
2012	Bioscience & Health Careers Center Addition	North Hennepin Community College	Brooklyn Park	\$26,292,000
2012	Aviation Maintenance Facility Expansion	Northland Community & Technical College	Thief River Falls	\$300,000
2012	Simulation Lab Renovation	Pine Technical College	Pine City	\$288,397
2012	Science Lab Renovation	Southwest Minnesota State University	Marshall	\$500,000
2012	Medium Heavy Truck & Auto Body Addition & Renovation	St. Cloud Technical & Community College	St. Cloud	\$4,000,000
2014	Memorial, Decker Renovation, Sanford Hall Demolition	Bemidji State University	Bemidji	\$12,777,000
2014	Hagg Sauer Design	Bemidji State University	Bemidji	\$1,013,000
2014	Campus Rightsizing Renovation	Central Lakes College	Staples	\$4,234,000

2014	East Campus Solar,	Century	White Bear	\$2,020,000
2014	Fab Lab, Kitchen	College	Lake	72,020,000
2014	Allied Health ('86 Wing) Renovation	Lake Superior College	Duluth	\$5,266,000
2014	Science Education Center Construction	Metropolitan State University	St. Paul	\$35,865,000
2014	Workforce, Phase 2 Renovation	Minneapolis Community & Technical College	Minneapolis	\$3,600,000
2014	Transportation Center Addition, Renovation, and Demolition	Minnesota State Community & Technical College	Moorhead	\$6,544,000
2014	Classrooms Renovation	Minnesota State College Southeast	Red Wing	\$498,398
2014	Science Labs Renovation	Minnesota State College Southeast	Winona	\$412,583
2014	Welding and Mechatronics Renovation	Minnesota State College Southeast	Winona	\$643,755
2014	Clinical Science Facility Construction	Minnesota State University, Mankato	Mankato	\$25,818,000
2014	Campus Rightsizing Dsgn, Renovation, Demolition	Hibbing Community College	Hibbing	\$387,000
2014	Biomass Boiler System	Itasca Community College	Grand Rapids	\$965,000
2014	Natural Science Labs Renovation	Vermilion Community College	Ely	\$525,000
2014	Art Classroom Renovation	Vermilion Community College	Ely	\$525,000
2014	Aviation Maintenance Facility Addition and Demolition	Northland Community & Technical College	Thief River Falls	\$5,849,000
2014	Plaza & Memorial Halls Demolition Design and Renovation	Rochester Community & Technical College	Rochester	\$1,000,000
2014	Machine Tool Renovation	Saint Paul College	St. Paul	\$750,000
2014	Student Health and Academic Renovation, Eastman Hall	St. Cloud State University	St. Cloud	\$865,000
2014	Education Village, Phase I, Renovation	Winona State University	Winona	\$5,902,000

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	2014	Kitchen Space Renovation and Renewal	Century College	White Bear Lake	\$0
	2014	Solar Technician Lab Renovation	Century College	White Bear Lake	\$0
	2014	Transportation AHU - 2	Minnesota State Community & Technical College	Moorhead	\$200,000
	2014	Wilson Hall Lab Renovation	Itasca Community College	Grand Rapids	\$631,000
	2014	Nursing Lab Renovation	Rainy River Community College	International Falls	\$278,494
	2014	Culinary Arts Lab Renovation	Saint Paul College	St. Paul	\$750,000
	2015	Manufacturing Technology Hub and Auto Tech Lab Renovation	Anoka Technical College	Anoka	\$2,114,000
	2015	Transportation and Emerging Technologies Renovation	Dakota County Technical College	Rosemount	\$7,733,000
	2015	Geothermal HVAC System	Minnesota West Community & Technical College	Canby	\$857,000
	2015	Powerline Technology Training Facility	Minnesota West Community & Technical College	Jackson	\$2,410,000
	2015	Health & Science Alliance Center Addition	Saint Paul College	St. Paul	\$18,829,000
	2017	MSTATE/W-17- Library & Student Development Renovation	Minnesota State Community & Technical College	Wadena	\$820,000
	2017	MSTATE/FF-17- CSWS Renovation	Minnesota State Community & Technical College	Fergus Falls	\$978,000
	2017	HCC-14-Campus Rightsizing & Renovation	Hibbing Community College	Hibbing	\$11,223,000
	2017	NCTC/EGF-17- Laboratory Renovation	Northland Community & Technical College	E Grand Forks	\$826,000

	SCC/NM-17-STEM	South Central		
2017	& Healthcare Renovation	College	N Mankato	\$9,600,000
2017	SCSU-Student Health & Academic Renovation	St. Cloud State University	St. Cloud	\$18,572,000
2017	WSU-14-Education Village Renovation	Winona State University	Winona	\$25,306,000
2011	Heintz Center HVAC Upgrades – Phase I	Rochester Community & Technical College	Rochester	\$11,193
2011	Replace Boiler & Chiller Systems Dsgn	Alexandria Technical & Community College	Alexandria	\$399,725
2011	HVAC, Misc Plbg Repairs & ADA Restroom Upgrades	Alexandria Technical & Community College	Alexandria	\$42,943
2011	Replace Roof Main Bldg Areas K1, K2	Alexandria Technical & Community College	Alexandria	\$380,368
2011	ADA Rest Room Modifications & 300 Wing Fire Life Safety	Alexandria Technical & Community College	Alexandria	\$230,000
2011	Replace 700 Building Boilers	Alexandria Technical & Community College	Alexandria	\$174,689
2011	Replace Air Handlers (Main)	Anoka Technical College	Anoka	\$249,984
2011	Replace Boilers (Main)	Anoka Technical College	Anoka	\$0
2011	Demo Old Pumphouse & Abandon Well	Anoka Technical College	Anoka	\$23,007
2011	Regrade for Stormwater Drainage	Anoka Technical College	Anoka	\$39,797
2011	Rpl Windows & Doors & Tkpnt, Main Bldg	Anoka Technical College	Anoka	\$5,603
2011	Wall Pack Lighting Replacement	Anoka Technical College	Anoka	\$1,608
2011	Voltage Dist Loop & Switch Gears	Anoka- Ramsey Community College	Coon Rapids	\$209,097
2011	Kalwall Panel Maintenance	Anoka- Ramsey Community College	Coon Rapids	\$103,683

2011	Rpl Primary Boiler Pump	Anoka- Ramsey Community College	Cambridge	\$41,355
2011	Roof Design, PE Rec Center Area A1, A6, 1C1	Bemidji State University	Bemidji	\$39,761
2011	Corrections to Cooling Tower	Bemidji State University	Bemidji	\$315,271
2011	Replace Steam Line to AIRC	Bemidji State University	Bemidji	\$568,133
2011	Bathroom Septic Renovations	Bemidji State University	Bemidji	\$84,785
2011	Replace Roof, Education Arts Bldg	Bemidji State University	Bemidji	\$537,746
2011	Repair Chiller Line	Bemidji State University	Bemidji	\$41,252
2011	Phys Ed Bldg Improvements to Stair Landings	Bemidji State University	Bemidji	\$83,052
2011	Rpl AHUs, HVAC Dist & Ctrls (Ph 1)	Central Lakes College	Brainerd	\$550,000
2011	Switch Gear Replacement	Central Lakes College	Staples	\$90,000
2011	Replace Library & Fine Arts Roof	Central Lakes College	Brainerd	\$100,000
2011	Replace Rooftop Central AHU	Century College	White Bear Lake	\$497,520
2011	Repair & Replace Masonry Walls, W	Century College	White Bear Lake	\$503,327
2011	Rpl Primary Elec Feeders, Panels, & Motor Controls	Century College	White Bear Lake	\$64,310
2011	Replace Roof, West Campus Area J	Century College	White Bear Lake	\$243,523
2011	Asbestos Abatement	Century College	White Bear Lake	\$22,603
2011	East/West Campus Boiler/Chiller	Century College	White Bear Lake	\$148,718
2011	Replace AHUs for HVAC Indoor Air Quality, Ph 1	Dakota County Technical College	Rosemount	\$899,813
2011	Repair Restrooms, ADA Code Compliance	Fond du Lac Tribal and Community College	Cloquet	\$91,225
2011	Replace Boiler	Fond du Lac Tribal and Community College	Cloquet	\$21,598
2011	Replace Windows	Hennepin Technical College	Brooklyn Park, Eden Prairie	\$572,777

2011	Energy Management System Upgrade	Hennepin Technical College	Eden Prairie	\$28,819
2011	Replace Mechanical & Electrical Systems	Inver Hills Community College	Inver Grove Heights	\$380,607
2011	Replace Roof, Area A	Inver Hills Community College	Inver Grove Heights	\$916,047
2011	Chiller Plant Mechanical Repairs	Inver Hills Community College	Inver Grove Heights	\$207,218
2011	Heritage Hall Roof Stack Repairs	Inver Hills Community College	Inver Grove Heights	\$46,595
2011	Library Mechanical Project	Inver Hills Community College	Inver Grove Heights	\$49,579
2011	Rpl & Configure Mech & Elec Syst in Htg Plant & Boiler Rm	Lake Superior College	Duluth	\$683,057
2011	Replace Roof & Skylight, Area A3	Lake Superior College	Duluth	\$45,663
2011	ERTC Electrical Raceway Water Infiltration Remediation	Lake Superior College	Duluth	\$6,279
2011	Roof Repairs	Metropolitan State University	St. Paul	\$80,023
2011	Main Energy Improvements	Minneapolis Community & Technical College	Minneapolis	\$153,104
2011	Helland Skyway	Minneapolis Community & Technical College	Minneapolis	\$67,789
2011	Physical Plant Wall Stabilization	Minneapolis Community & Technical College	Minneapolis	\$5,479
2011	Window Replacement, Mhd	Minnesota State Community & Technical College	Moorhead	\$287,873
2011	OCR/ADA Restroom Compliance Project	Minnesota State Community & Technical College	Fergus Falls	\$50,185
2011	Replace Roof, Area G1 & G2	Minnesota State Community & Technical College	Detroit Lakes	\$832,783

2011	Replace Radiology Technology VAV HVAC System	Minnesota State Community & Technical College	Detroit Lakes	\$236,000
2011	Remove Underground Fuel Oil Storage Tanks	Minnesota West Community & Technical College	Canby, Granite Falls	\$147,242
2011	Repair Damaged Precast Facia Panels	Minnesota West Community & Technical College	Worthington	\$47,507
2011	Demolition & Repair	Minnesota West Community & Technical College	Pipestone	\$274,455
2011	Replace Roof Areas B1, B2, B3, C3	Minnesota West Community & Technical College	Pipestone	\$534,337
2011	Boiler & HVAC Replacement Design	Minnesota West Community & Technical College	Jackson	\$96,415
2011	Entry Door System Upgrades	Minnesota West Community & Technical College	Granite Falls, Worthington	\$25,594
2011	Fire Alarm System Upgrades	Minnesota West Community & Technical College	Canby	\$23,117
2011	Auditorium Stage Rigging Upgrade	Minnesota West Community & Technical College	Worthington	\$19,820
2011	Exterior Fascia Repairs	Minnesota West Community & Technical College	Canby, Granite Falls, Pipestone	\$52,377
2011	Site Lighting Improvements	Minnesota West Community & Technical College	Pipestone & Worthington	\$46,198
2011	Program Relocation & Rightsizing	Minnesota West Community &	Jackson	\$164,845

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			Technical College		
	2011	Worthington Fieldhouse Addition and Renovation	Minnesota West Community & Technical College	Worthington	\$63,096
	2011	Replace Emergency Generator, W	Minnesota State College Southeast	Winona	\$263,698
	2011	Replace Auto Body Paint Ctr, W	Minnesota State College Southeast	Winona	\$366,650
	2011	Tech Program Ventilation & Exhaust System	Minnesota State College Southeast	Winona	\$121,069
	2011	Replace Low Pressure Boiler/Replace Critical Sections of Main Piping	Minnesota State University Moorhead	Moorhead	\$232,468
	2011	Replace Roof Bridges Hall Area A	Minnesota State University Moorhead	Moorhead	\$607,537
	2011	Replace Roof Memorial Hall	Minnesota State University, Mankato	Mankato	\$1,414,864
	2011	Replace Elevator, Wigley Admin	Minnesota State University, Mankato	Mankato	\$163,122
	2011	Replace Elevator, Highland North	Minnesota State University, Mankato	Mankato	\$150,453
	2011	Wigley ADMIN Center Electrical Upgrade	Minnesota State University, Mankato	Mankato	\$48,190
	2011	Central and Satellite Chiller Plant Controls Upgrade	Minnesota State University, Mankato	Mankato	\$35,200
	2011	ADA Correction; 12 Drinking Fountains	Minnesota State University, Mankato	Mankato	\$28,352
	2011	ADA Correction; Elevators Nelson and Memorial	Minnesota State University, Mankato	Mankato	\$5,819
	2011	Replace HVAC	Hibbing Community College	Hibbing	\$681,866

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	2011	Hibbing, Replace Windows, Science Bldg	Hibbing Community College	Hibbing	\$31,134
	2011	Replace Sewage Lift Station, Itasca	Itasca Community College	Grand Rapids	\$90,000
	2011	Mesabi, Virginia Theater Electrical, Lighting, and Renovations	Mesabi Range College	Virginia	\$105,876
	2011	Toilet Room Remodel in Fine Arts Building	Mesabi Range College	Virginia	\$37,422
	2011	Replacement Gym Bleachers, Virginia	Mesabi Range College	Virginia	\$6,702
	2011	Replace Roof Humanities, RR	Rainy River Community College	International Falls	\$669,402
	2011	Replace Chilled & Hot Water Loop	Normandale Community College	Bloomington	\$80,000
	2011	Restore & Repair Exterior Covered Walkways & Roofing	North Hennepin Community College	Brooklyn Park	\$748,863
	2011	Restore & Repair Exteriors (Campus Ctr & Fine Arts Ctr)	North Hennepin Community College	Brooklyn Park	\$87,039
	2011	Replace Roof, Plant Services Building	North Hennepin Community College	Brooklyn Park	\$73,723
	2011	Reroute 3 Runs of Conduit	Northland Community & Technical College	Thief River Falls	\$155,562
	2011	Replace Roof, Main Bldg Area A1, EGF	Northland Community & Technical College	East Grand Forks	\$282,160
	2011	HVAC, Elec, Door Hdwe Equipment	Northland Community & Technical College	East Grand Forks	\$142,780
	2011	Main Campus Security Project	Northland Community & Technical College	Thief River Falls	\$26,889
	2011	Replace Maintenance Building	Pine Technical College	Pine City	\$170,000
	2011	Replace HVAC Roof-Top Air Handler	Ridgewater College	Hutchinson	\$345,009
	2011	Replace Roof, Area C2	Ridgewater College	Willmar	\$407,544

2011	Science Bldg North Entrance	Ridgewater College	Willmar	\$15,000
2011	Technical Instruction Lab Renovation	Ridgewater College	Willmar	\$72,456
2011	Phase II HVAC Project	Riverland Community College	Albert Lea	\$59,730
2011	Rooftop Removal, HVAC & Distribution Upgrade- AHU Rpl	Riverland Community College	Austin	\$110,831
2011	Electrical Distribution Upgrade	Riverland Community College	Albert Lea, Austin	\$395,960
2011	Rooftop AHU Heating Coils	Riverland Community College	Albert Lea	\$56,384
2011	Rplc West Bldg C Air Handlers & Convert Dstr Syst	Riverland Community College	Austin	\$1,042,452
2011	Replace Electrical Distribution	Rochester Community & Technical College	Rochester	\$394,084
2011	Replace Roof Singley	Rochester Community & Technical College	Rochester	\$576,200
2011	Campus-wide Exterior Envelope Renovation - Adv Dsgn	Rochester Community & Technical College	Rochester	\$54,728
2011	East Hall Exterior Window Replacement - Design	Rochester Community & Technical College	Rochester	\$13,794
2011	Replace Energy Management Control System	Saint Paul College	St. Paul	\$800,202
2011	Door Replacement	Saint Paul College	St. Paul	\$99,798
2011	Rpr &Rpl HVAC Carpentry Shop	South Central College	Faribault	\$61,873
2011	Repair and Replace Restroom	South Central College	North Mankato	\$224,762
2011	HVAC, Admin Bldg	South Central College	North Mankato	\$552,629
2011	Replace Building D Roof, Areas E1-3, NM	South Central College	North Mankato	\$30,737
2011	Replace Filter System in Natatorium	Southwest Minnesota State University	Marshall	\$250,000
2011	Replace Roof Founders Hall	Southwest Minnesota	Marshall	\$500,297

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2011	Mattke Stadium Seating	University Southwest Minnesota	Marshall	\$199,703
2011	Replacement	State University St. Cloud	Maishall	7133,703
2011	Lewis House, Int & Ext Repair	State University	St. Cloud	\$293,186
2011	Energy Projects	St. Cloud State University	St. Cloud	\$419,114
2011	Restore Campus Emergency Generator System	St. Cloud State University	St. Cloud	\$250,073
2011	Add Air Conditioning, Halenbeck (Design)	St. Cloud State University	St. Cloud	\$0
2011	Stewart Hall, Replace Roof (Area B) Design Only	St. Cloud State University	St. Cloud	\$24,602
2011	Replace Chiller Plant	St. Cloud State University	St. Cloud	\$7,448
2011	Replace Central Heating Plant Boiler, Dsgn	St. Cloud Technical Community College	St. Cloud	\$43,187
2011	Library Bldg Mechanical & Electrical	St. Cloud Technical Community College	St. Cloud	\$0
2011	A, B, C & D Wings Tuckpointing	St. Cloud Technical Community College	St. Cloud	\$694,141
2011	ADA Restrooms	St. Cloud Technical Community College	St. Cloud	\$239,080
2011	Health Sciences Building Envelope Restoration	St. Cloud Technical Community College	St. Cloud	\$3,593
2011	Replace Roof Memorial Hall	Winona State University	Winona	\$854,113
2011	Replace Roof Stark Hall	Winona State University	Winona	\$708,078
2011	PAC HVAC Ph 2 Arch/Eng Svcs	Winona State University	Winona	\$103,156
2011	Wabasha Hall Asbestos Abatement	Winona State University	Winona	\$10,036
2011	Academic Hall Exterior Door Rplc & Security Upgr	Winona State University	Winona	\$35,956

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2011	Somsen Hall Auditorium Light Fixture Rpl	Winona State University	Winona	\$63,543
2011	Wabasha Hall Improvements	Winona State University	Winona	\$49,818
2011	Cooling Tower Support Structure Refinishing	Winona State University	Winona	\$115,315
2011	Facilities Services Building Recirculation Line	Winona State University	Winona	\$9,985
2012	Main Campus Renovation	Minnesota State Community & Technical College	Moorhead	\$152,850
2012	Roof Repair	Minnesota State Community & Technical College	Fergus Falls	\$36,434
2012	Electrical Distribution Phase 2	Rochester Community & Technical College	Rochester	\$1,077,085
2012	Heintz Center HVAC Upgrades – Phase I	Rochester Community & Technical College	Rochester	\$83,571
2012	Main Campus Boiler Repair	Alexandria Technical & Community College	Alexandria	\$24,873
2012	Design and Renovation of Motorcycle Program	Alexandria Technical & Community College	Alexandria	\$423,500
2012	Replace Failed Entrance Doors and Stairs, Phys Ed Bldg	Bemidji State University	Bemidji	\$502,682
2012	Benson Hall Renovation	Bemidji State University	Bemidji	\$297,318
2012	Repair & Replace West Campus Masonry Walls - Ph 2	Century College	White Bear Lake	\$20,490
2012	East/West Campus Boiler/Chiller	Century College	White Bear Lake	\$588,510
2012	Replace Main Campus Plumbing	Dakota County Technical College	Rosemount	\$369,370
2012	Replace Air Handler 5	Dakota County Technical College	Rosemount	\$30,630

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2012	Replace Main Building Boiler	Fond du Lac Tribal & Community College	Cloquet	\$313,084
2012	Water Main Repair	Fond du Lac Tribal & Community College	Cloquet	\$9,018
2012	LRC/SS Cabling and Infrastructure	Hennepin Technical College	Brooklyn Park	\$298,475
2012	Energy Management System Upgrade	Hennepin Technical College	Eden Prairie	\$267,962
2012	Repair Cooling Tower Foundation & Platform	Inver Hills Community College	Inver Grove Heights	\$0
2012	Electrical Infrastructure Design	Inver Hills Community College	Inver Grove Heights	\$30,000
2012	Repair & Replace Commons & Stair Tower Walls - Dsgn	Lake Superior College	Duluth	\$24,312
2012	ERTC Electrical Raceway Water Infiltration Remediation	Lake Superior College	Duluth	\$8,688
2012	Replace Chiller Tower & Connections	Metropolitan State University	St. Paul	\$350,000
2012	Stabilize Physical Plant Wall	Minneapolis Community & Technical College	Minneapolis	\$122,938
2012	Helland Skyway	Minneapolis Community & Technical College	Minneapolis	\$823,970
2012	Sidewalk Repair	Minneapolis Community & Technical College	Minneapolis	\$39,182
2012	Bowman Hall Roof Repair	Minneapolis Community & Technical College	Minneapolis	\$81,940
2012	Kopp Hall Elevator Repair	Minneapolis Community & Technical College	Minneapolis	\$20,390
2012	Restroom Remodel Dsgn	Minneapolis Community & Technical College	Minneapolis	\$29,840
2012	Plaza Phase 3	Minneapolis Community & Technical College	Minneapolis	\$25,580

2012	Heat Loop Filtration System	Minneapolis Community & Technical College	Minneapolis	\$7,599
2012	Replace Windows & Doors, Mhd	Minnesota State Community & Technical College	Moorhead	\$101,435
2012	Replace Electrical Service & Fire Alarm System, Wadena	Minnesota State Community & Technical College	Wadena	\$314,063
2012	Replace Main Building Boilers & Convert Distribution System, Jackson	Minnesota West Community & Technical College	Jackson	\$700,255
2012	Worthington Fieldhouse Addition and Renovation	Minnesota West Community & Technical College	Worthington	\$59,745
2012	Chiller Replacement, Academic & Tech Resource Ctr	Minnesota West Community & Technical College	Worthington	\$68,181
2012	Dsgn Roof Replacement Section A, Wellness	Minnesota West Community & Technical College	Worthington	\$35,069
2012	Replace Boilers and Related HVAC	Minnesota West Community & Technical College	Pipestone	\$650,006
2012	Replace Low Pressure Boiler & Main Piping Sections	Minnesota State University Moorhead	Moorhead	\$2,204,373
2012	Replace Critical Sections of Main Piping, Dsgn	Minnesota State University Moorhead	Moorhead	\$564,552
2012	Replace Morris Hall HVAC	Minnesota State University, Mankato	Mankato	\$1,643,184
2012	ADA Correction; Elevators Nelson and Memorial	Minnesota State University, Mankato	Mankato	\$7,330
2012	Digital Control Panel for York Chiller	Hibbing Community College	Hibbing	\$32,250

2012	Remodel of Physical Education Building Bathrooms	Hibbing Community College	Hibbing	\$39,731
2012	Itasca, Replace Main Electrical Distribution	Itasca Community College	Grand Rapids	\$120,500
2012	Dailey Hall HVAC	Itasca Community College	Grand Rapids	\$160,000
2012	RR Tuck Pointing	Rainy River Community College	International Falls	\$108,769
2012	Masonry Vermilion Hall	Vermilion Community College	Ely	\$84,000
2012	Exterior Door Replacement & DDC Controls Upgrade	Vermilion Community College	Ely	\$1,999
2012	Replace Chilled Water Loop	Normandale Community College	Bloomington	\$693,461
2012	Replace Fire Alarm System	Normandale Community College	Bloomington	\$26,539
2012	Fine Arts Building Sprinkler & Safety Updates	North Hennepin Community College	Brooklyn Park	\$278,655
2012	Replace Roof, Areas A5, D3, EGF	Northland Community & Technical College	East Grand Forks	\$889,223
2012	Repair of Airport Exterior Wall (design)	Northland Community & Technical College	Thief River Falls	\$25,114
2012	Replace Roof, Areas A6, D1, D2, E2	Northland Community & Technical College	East Grand Forks	\$43,016
2012	Welding Lab Electrical Upgrade	Northland Community & Technical College	East Grand Forks	\$119,654
2012	Replacement of Sprinkler Heads in 1993 Bldg Addition	Northland Community & Technical College	East Grand Forks	\$2,993
2012	ECE Building Asbestos Abatement	Pine Technical and Community College	Pine City	\$4,140
2012	Renovate Data Center HVAC & Electrical	Pine Technical and Community College	Pine City	\$418,634

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2012	ECE Building Repairs & Improvements	Pine Technical and Community College	Pine City	\$556,969
2012	Upgrade Security Equipment	Pine Technical and Community College	Pine City	\$16,666
2012	Ceiling Repair, Main Campus	Ridgewater College	Hutchinson	\$16,500
2012	Technical Instruction Lab Renovation	Ridgewater College	Willmar	\$22,000
2012	Austin, Replace West Building C Air Handlers & Convert System	Riverland Community College	Austin	\$380,571
2012	Endicott Hall & Coffman Hall Roof Replacement Design	Rochester Community & Technical College	Rochester	\$29,045
2012	East Hall Exterior Window Replacement - Design	Rochester Community & Technical College	Rochester	\$83
2012	Fire Alarm Upgrade - PH IV Health Science Building	Rochester Community & Technical College	Rochester	\$10,217
2012	NM, Replace Building E Roof - Areas E1-3	South Central College	North Mankato	\$1,150,000
2012	Building Envelope Curtain Wall Replacement	South Central College	Faribault	\$350,000
2012	Energy Projects	St. Cloud State University	St. Cloud	\$258,194
2012	Replace Performing Arts HVAC & Fire Protection System - Phase 2	Winona State University	Winona	\$1,544,200
2014	Phase 1B - Replace Main Campus Boiler/Chiller & 700 North & South Chillers	Alexandria Technical & Community College	Alexandria	\$2,471,125
2014	Main Campus Domestic Water Replacement- Phase 1/Phase 2	Alexandria Technical & Community College	Alexandria	\$958,997
2014	ARCC/C-17- Campus Center Roof Replacement	Anoka- Ramsey Community College	Cambridge	\$31,000

2014	Replace and Convert Air Handler Units, Main, PH 2a-b	Anoka Technical College	Anoka	\$1,346,262
2014	Concrete & Masonry Work in Tunnels	Bemidji State University	Bemidji	\$89,815
2014	Deputy Hall Fire Alarm Upgrade	Bemidji State University	Bemidji	\$203,869
2014	Building Envelope & Infrastructure Repair	Central Lakes College	Brainerd	\$237,227
2014	Staples West Mezzanine Renovation	Central Lakes College	Staples	\$19,900
2014	East Campus Solar Lab Window Replacement	Century College	White Bear Lake	\$1,979
2014	Replace Air Handlers, Ph2, Pod 5	Dakota County Technical College	Rosemount	\$1,004,516
2014	Replace Water- Damaged Drywall	Fond du Lac Tribal & Community College	Cloquet	\$3,159
2014	Energy Management System Upgrade	Hennepin Technical College	Brooklyn Park	\$87,365
2014	LEC Firing Range Renovations	Hennepin Technical College	Brooklyn Park	\$584,613
2014	Replace High Voltage Transformers, Ph1	Inver Hills Community College	Inver Grove Heights	\$1,227,935
2014	Boiler System Repairs	Inver Hills Community College	Inver Grove Heights	\$272,085
2014	Boiler Project	Lake Superior College	Duluth	\$83,637
2014	Campus Exterior Lighting Upgraded & Augmented	Metropolitan State University	St. Paul	\$241,212
2014	Electrical Service Upgrade, Wadena	Minnesota State Community & Technical College	Wadena	\$243,493
2014	Transportation Center AHU Replacement	Minnesota State Community & Technical College	Moorhead	\$240,924
2014	Roof Repair	Minnesota State Community & Technical College	Fergus Falls	\$8,541

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2014	Morris Addition HVAC Upgrade	Minnesota State University, Mankato	Mankato	\$1,489,250
2014	Geothermal HVAC System	Minnesota West Community & Technical College	Canby	\$1,000,000
2014	Powerline Technology Trng Facility	Minnesota West Community & Technical College	Jackson	\$223,500
2014	Replace Entire Campus Fire Alarm System	Normandale Community College	Bloomington	\$1,105,510
2014	Fine Arts Exterior Wall/Window Replacement	Normandale Community College	Bloomington	\$28,825
2014	Fire Suppression System; Asbestos Abatement, Fine Arts Bldg	North Hennepin Community College	Brooklyn Park	\$370,810
2014	Ventilation in Welding Labs	Mesabi Range College Range	Eveleth	\$150,000
2014	Replace Gas/Oil Boiler	NHED Itasca CC	Grand Rapids	\$673,977
2014	Exterior Door Replacement & DDC Controls Upgrade	Vermilion Community College	Ely	\$28,340
2014	Security & ADA Compliance Door Locks & HVAC Repairs	Northland Community & Technical College	E Grand Forks	\$476,515
2014	NCTC/TRF-17- Water Main Replacement	Northland Community & Technical College	Thief River Falls	\$21,000
2014	VCC-17-Natural Sciences F1 & F2 Roof Replacement	Vermilion Community College	Ely	\$174,765
2014	Replace Ruptured Hot Water Heating Line	Vermilion Community College	Ely	\$25,000
2014	Water Main Replacement	Northland Community & Technical College	E Grand Forks	\$73,673
2014	Buildings B&C HVAC Controls	Ridgewater College	Willmar	\$48,235
2014	Phase 2 HVAC, Albert Lea	Riverland Community College	Albert Lea	\$1,601,132
2014	Heintz Center HVAC Upgrades – Phase I	Rochester Community &	Rochester	\$552,225

		Technical		
		College		
2014	Penthouse Sprinkler Fire Suppression System Phase 1 Phase 2	Saint Paul College	St. Paul	\$280,000
2014	Roof Replacement, West Tower	Saint Paul College	St. Paul	\$535,053
2014	Replace Roof A4, A6,D1,D2, Faribault	South Central College	Faribault	\$965,340
2014	Building and Equipment Integrity	St. Cloud State University	St. Cloud	\$750,000
2014	Energy and Conservation	St. Cloud State University	St. Cloud	\$319,000
2014	Health and Safety	St. Cloud State University	St. Cloud	\$710,000
2014	Preventative/Impr ovements	St. Cloud State University	St. Cloud	\$470,000
2014	Tunnel Repairs	St. Cloud State University	St. Cloud	\$7,800
2014	Halenbeck Door Security Upgrade Phase 2	St. Cloud State University	St. Cloud	\$10,865
2014	Stewart Hall Masonry Restoration	St. Cloud State University	St. Cloud	\$1,811,561
2014	Campus Wide Door Security	St. Cloud State University	St. Cloud	\$69,448
2014	Halenbeck Hall Roof Repair	St. Cloud State University	St. Cloud	\$65,635
2014	Health Sciences Building Envelope Restoration	St. Cloud Technical Community College	St. Cloud	\$1,407,272
2017	ATCC-17-Phases 2 & 3 HVAC Replacement	Alexandria Technical & Community College	Alexandria	\$448,800
2017	ARCC/C-17- Campus Center Roof Replacement	Anoka- Ramsey Community College	Cambridge	\$827,405
2017	BSU-17-Phase 1 Energy Controls Replacement	Bemidji State University	Bemidji	\$2,650,000
2017	CEN-17-EAST & West Campus Exterior Wall Restoration	Century College	White Bear Lake	\$2,303,716

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2017	FDLTCC-17- Cultural Center Floor Repair & Replacement	Fond du Lac Tribal & Community College	Cloquet	\$96,106
2017	HTC/BP-17-Main Building C1 Roof Replacement	Hennepin Technical College	Brooklyn Park	\$1,168,467
2017	IHCC-17-Phase 2 Electrical System Upgrade	Inver Hills Community College	Inver Grove Heights	\$1,341,160
2017	IHCC-17-Science Building Roof Replacement	Inver Hills Community College	Inver Grove Heights	\$1,522,800
2017	LSC-17-Main Building A-2 & 4 Roof Replacement & HVAC Upgrade	Lake Superior College	Duluth	\$2,108,277
2017	MCTC-17-MEC HVAC & E Roof Replacement	Minneapolis Community & Technical College	Minneapolis	\$177,125
2017	MCTC-17- Hennepin Avenue Skyway Repair	Minneapolis Community & Technical College	Minneapolis	\$431,000
2017	MSCSE/RW-17- Bergwall Arena Demolition	Minnesota Southeast Tech	Red Wing	\$307,000
2017	MSCTC/W-17- Main Campus Boiler Replacement	Minnesota State Community & Technical College	Wadena	\$711,600
2017	MWCTC-C-17-Tech Roof Replacement	Minnesota West Community Technical College	Canby	\$541,000
2017	RRCC-17-Admin Building B & C Roof Replacement	Rainy River Community College	International Falls	\$892,100
2017	VCC-17-Natural Sciences F1 & F2 Roof Replacement	Vermilion Community College	Ely	\$194,104
2017	NCC-17-Tunnel Repair	Normandale Community College	Bloomington	\$295,250
2017	NCTC/EGF-17- Main A2, A3, E1, B1, B2, B3 Roof Replacement	Northland Community & Technical College	East Grand Forks	\$1,051,745
2017	RWC/H-17- Welding Grinding Room HVAC Renovation	Ridgewater College	Hutchinson	\$498,500
2017	RWC/W Theater Cat Walk Repair	Ridgewater College	Wilmar	\$63,000

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2017	Building B C2, C4, & K1 Roof	South Central College	Faribault	\$1,700,681
2017	SMSU-17-Link B Curtain Wall Replacement	Southwest Minnesota State University	Marshall	\$1,935,813
2017	WSU-17-Phelps Hall Roof Replacement	Winona State University	Winona	\$1,416,500
2017	WSU-17- Wabasha Rec Roof	Winona State University	Winona	\$207,229
2017	IHCC-17 Phase 3 Electrical upgrade	Inver Hills Community College	Inver Grove Heights	\$98,000
2017	ICC-17 Media Center Roof Replacement	Itasca Community College	Grand Rapids	\$93,500
2017	MSUM-17 Maclean Hall Roof Replacement	Minnesota State University Moorhead	Moorhead	\$64,000
2017	SCSU 17 - utility tunnel repair	St. Cloud State	St. Cloud	\$95,000
2017	PTCC 17 - ADA/Haz Mat Updates	Pine Technical and Community College	Pine City	\$471,956
2017	RWC/H-17-Theater Catwalk	Ridgewater College	Wilmar	\$65,170
2018	Capital Asset Preservation and Replacement	Admin	Statewide	\$5,000,000
2018	Capitol Complex Security Upgrades	Admin	St. Paul	\$10,000,000
2018	Rural Finance Authority Loan	MDA	Statewide	\$35,000,000
2018	National Sports Center Asset Preservation	National Sports Center	Blaine	\$1,000,000
2018	Asset Preservation	DOC	Statewide	\$20,000,000
2018	Moose Lake Control Room Renovation	DOC	Moose Lake	\$1,950,000
2018	St. Cloud Plumbing and Vent Upgrades	DOC	St. Cloud	\$16,000,000
2018	ISD 38 (Red Lake) Facility Projects	MDE	Beltrami County	\$14,000,000
2018	Library Construction Grants	MDE	Statewide	\$1,000,000
2018	School Safety Grants (cash)	MDE	Statewide	\$25,000,000
2018	Transportation Economic	DEED	Statewide	\$1,000,000
	2017 2017 2017 2017 2017 2017 2017 2017	2017 & K1 Roof Replacement  2017 SMSU-17-Link B  2017 Curtain Wall Replacement  2017 WSU-17-Phelps  4 Hall Roof Replacement  2017 WSU-17- Wabasha Rec Roof  2017 IHCC-17 Phase 3 Electrical upgrade  2017 Center Roof Replacement  2017 MSUM-17  Maclean Hall Roof Replacement  2017 SCSU 17 - utility tunnel repair  2017 PTCC 17 - ADA/Haz Mat Updates  2017 RWC/H-17-Theater Catwalk  2018 Capital Asset  2018 Preservation and Replacement  2018 Capitol Complex Security Upgrades  2018 Rural Finance Authority Loan  National Sports  2018 Center Asset Preservation  2018 Control Room Renovation  2018 St. Cloud Plumbing and Vent Upgrades  2018 ISD 38 (Red Lake) Facility Projects  Library  2018 Construction Grants  2018 Transportation  2018 Transportation	Building B C2, C4, & K1 Roof Replacement  SMSU-17-Link B Curtain Wall Replacement  WSU-17-Phelps Hall Roof Replacement  WSU-17-Phelps Hall Roof Replacement  Winona State University  WSU-17-Wabasha Rec Roof  IHCC-17 Phase 3 Electrical upgrade  Center Roof Replacement  MSUM-17 Maclean Hall Roof Replacement  Center Roof Replacement  SSCSU 17 - utility tunnel repair  PTCC 17 - ADA/Haz Mat Updates  Capital Asset Preservation and Replacement  Capitol Complex Security Upgrades  Rural Finance Authority Loan  National Sports Center Asset Preservation  Admin  Rural Finance Authority Loan  National Sports Center Asset Preservation  DOC  Moose Lake Control Room Replacement  St. Cloud Plumbing and Vent Upgrades  SC SU 18 Reclacke) Facility Projects Library Construction Grants School Safety Grants (cash) Transportation  DEFD	Building B C2, C4, & K1 Roof Replacement  SMSU-17-Link B Curtain Wall Replacement  2017 WSU-17-Phelps Hall Roof Replacement  2017 WSU-17-Wabasha Rec Roof  1 IHCC-17 Phase 3 Electrical upgrade  2017 Electrical upgrade  2017 Maclean Hall Roof Replacement  2017 Maclean Hall Roof Replacement  2017 Maclean Hall Roof Replacement  2017 ROSCU 17 - utility tunnel repair  2017 SCSU 17 - utility tunnel repair  2017 RWC/H-17-Theater Catwalk  2018 Preservation and Replacement  2018 Asset Preservation  2018 St. Cloud Plumbing and Vent Upgrades  2018 School Safety Grants (cash)  2018 School Safety Grants (cash)  2018 Transportation  2018 School Safety Grants (cash)  2018 Transportation  2018 Statewide  2018 School Safety Grants (cash)  2018 Transportation  2018 Statewide  2018 Statewide  2018 School Safety Grants (cash)  2018 Transportation  2018 Statewide  2018 Statewide  2018 Statewide  2018 Statewide  2018 School Safety Grants (cash)  2018 Transportation  2018 Statewide  2018 Statewide

	Development Program			
2018	Greater Minnesota Business Development Infrastructure	DEED	Statewide	\$5,000,000
2018 Innova Busine Develo Infrasti		DEED	Statewide	\$2,000,000
2018	Fort Snelling Visitor Center	MNHS	Hennepin County	\$15,000,000
2018	Historic Sites Asset Preservation	MNHS	Statewide	\$8,000,000
2018	Housing Infrastructure Bonds	MHFA	Statewide	\$50,000,000
2018	Housing Infrastructure Bonds (Behavioral Health)	МНҒА	Statewide	\$30,000,000
2018	Public Housing Rehabilitation	MHFA	Statewide	\$10,000,000
2018	St. Peter Dietary Building Asset Preservation	DHS	St. Peter	\$2,200,000
2018	Anoka Metro Regional Treatment Center	DHS	Anoka	\$6,750,000
2018	DHS Asset Preservation	DHS	Statewide	\$10,000,000
2018	Regional Mental Health Crisis Center Grants	DHS	Statewide	\$28,100,000
2018	Metro Inflow/Infiltration Grant Program	METC	Metro	\$5,000,000
2018	Metro Regional Parks (LCCMR bonds)	METC	Metro	\$10,000,000
2018	St. Cloud Armory	National Guard	St. Cloud	\$4,450,000
2018	Wadena Armory	National Guard	Wadena	\$2,157,000
2018	Brainerd Armory	National Guard	Brainerd	\$4,143,000
2018	Grand Rapids Armory	National Guard	Grand Rapids	\$2,126,000
2018	Higher Education Asset Preservation and Replacement	Minnesota State	Statewide	\$45,000,000
2018	Bemidji State University	Minnesota State	Bemidji	\$15,008,000
2018	Rochester Community and Technical College	Minnesota State	Rochester	\$15,235,000

2018	Minnesota State University,	Minnesota	Mankato	\$4,319,000
	Mankato Anoka–Ramsey	State		
2018	Community College	Minnesota State	Anoka	\$379,000
2018	Century College	Minnesota State	White Bear Lake	\$4,241,000
2018	Normandale Community College	Minnesota State	Bloomington	\$8,424,000
2018	Minnesota State Moorhead	Minnesota State	Moorhead	\$419,000
2018	Inver Hills Community College	Minnesota State	Inver Grove Heights	\$465,000
2018	Riverland Community College	Minnesota State	Albert Lea	\$6,748,000
2018	Fond du Lac Tribal and Community College	Minnesota State	Cloquet	\$771,000
2018	Asset Preservation	MN ZOO	Apple Valley	\$6,000,000
2018	Asset Preservation	DNR	Statewide	\$30,000,000
2018	Betterment of Buildings	DNR	Statewide	\$6,000,000
2018	Improving Accessibility to State Parks	DNR	Statewide	\$500,000
2018	Reforestation and Stand Improvement	DNR	Statewide	\$3,000,000
2018	Flood Hazard Mitigation Grant Assistance	DNR	Statewide	\$20,000,000
2018	Glendalough State Park	DNR	Otter Tail County	\$750,000
2018	Blufflands State Trails – Harmony Trail	DNR	Fillmore County	\$1,500,000
2018	Chester Woods State Trail	DNR	Eyota	\$2,500,000
2018	Lake Vermillion/Soudan State Park	DNR	St. Louis County	\$4,000,000
2018	Mill Towns State Trail	DNR	Rice and Faribault Counties	\$500,000
2018	Shooting Star State Trail	DNR	Mower County	\$250,000
2018	Asset Preservation	Perpich Center	Golden Valley	\$250,000
2018	WDE Landfill Andover	МРСА	Andover	\$6,000,000
2018	Becker County – Capital Assistance Grant	МРСА	Becker	\$750,000

2018	State Matching	PFA	Statewide	\$20,000,000
2016	Funds for US EPA	FFA	Statewide	320,000,000
2018	Water Infrastructure Fund	PFA	Statewide	\$39,652,000
2018	Point Source Implementation	PFA	Statewide	\$38,348,000
2018	Asset Preservation	Minnesota State Academies	Faribault	\$2,000,000
2018	Stone Arch Bridge	MNDOT	Minneapolis	\$1,000,000
2018	Local Road Replacement Program	MNDOT	Statewide	\$35,000,000
2018	Local Bridge Replacement Program	MNDOT	Statewide	\$5,000,000
2018	Ports Development Program	MNDOT	Statewide	\$5,200,000
2018	Safe Routes to Schools	MNDOT	Statewide	\$1,000,000
2018	Corridors of Commerce (THB)	MNDOT	Statewide	\$400,000,00
2018	Higher Education Asset Preservation and Replacement	University of Minnesota	University of Minnesota	\$45,000,000
2018	Greater Minnesota Academic Renewal	University of Minnesota	University of Minnesota	\$6,400,000
2018	Pillsbury Hall	University of Minnesota	University of Minnesota	\$24,000,000
2018	Glensheen Capital Renewal	University of Minnesota	University of Minnesota	\$4,000,000
2018	Asset Preservation	MDVA	Statewide	\$9,000,000
2018	New Veterans Home – Bemidji	MDVA	Bemidji	\$12,400,000
2018	New Veterans Home – Montevideo	MDVA	Montevideo	\$9,400,000
2018	New Veterans Home – Preston	MDVA	Preston	\$10,200,000
2018	Reinvest in Minnesota Program	BWSR	Statewide	\$10,000,000
2018	Local Government Roads Wetland Replacement	BWSR	Statewide	\$6,700,000
2018	Clean Water Grant	Local Govt./Commu nity Org.	Albertville	\$2,000,000
2018	American Indian Center	Local Govt./Commu nity Org.	Minneapolis	\$5,000,000
2018	Thurston Boulevard	Local Govt./Commu nity Org.	Anoka County	\$15,000,000

2018	Ramsey Boulevard Rail Grade Separation	Local Govt./Commu	Anoka County	\$2,000,000
2018	Water Main	nity Org.  Local Govt./Commu nity Org.	Arden Hills	\$500,000
2018	Cosmos-Grove City Elementary School	Local Govt./Commu nity Org.	Atwater	\$5,000,000
2018	Multicity Water Infrastructure	Local Govt./Commu nity Org.	Aurora	\$2,500,000
2018	Austin Public Television	Local Govt./Commu nity Org.	Austin	\$2,500,000
2018	Recreation Area	Local Govt./Commu nity Org.	Babbit	\$1,300,000
2018	Industrial Park Improvements	Local Govt./Commu nity Org.	Becker	\$3,300,000
2018	Wastewater Treatment Facility	Local Govt./Commu nity Org.	Big Lake	\$1,000,000
2018	Highway 169/101st Ave	Local Govt./Commu nity Org.	Brooklyn Park	\$4,000,000
2018	Second Harvest Heartland	Local Govt./Commu nity Org.	Brooklyn Park	\$18,000,000
2018	Hwy 101 Turnback	Local Govt./Commu nity Org.	Carver County	\$9,000,000
2018	Lake Waconia Park	Local Govt./Commu nity Org.	Carver County	\$1,500,000
2018	Wellness Center - Centra Healthcare Systems	Local Govt./Commu nity Org.	Long Praire	\$700,000
2018	Hwy 8 Reconstruction	Local Govt./Commu nity Org.	Chisago County	\$3,000,000
2018	Cohasset Trail	Local Govt./Commu nity Org.	Cohasset	\$1,000,000
2018	Water Treatment Facility	Local Govt./Commu nity Org.	Cold Spring	\$4,000,000
2018	HERO Center	Local Govt./Commu nity Org.	Cottage Grove	\$9,500,000
2018	Regional Public Safety Center	Local Govt./Commu nity Org.	Dakota County	\$6,200,000
2018	Brockton Interchange	Local Govt./Commu nity Org.	Dayton	\$13,500,000

2018	Lake Superior Zoo	Local Govt./Commu nity Org.	Duluth	\$1,900,000
2018	Superior Street Steam Project	Local Govt./Commu nity Org.	Duluth	\$6,900,000
2018	Lake Orono	Local Govt./Commu nity Org.	Elk River	\$1,500,000
2018	Trailhead Development	Local Govt./Commu nity Org.	Ely	\$1,360,000
2018	Regional Treatment Center Demo	Local Govt./Commu nity Org.	Fergus Falls	\$3,500,000
2018	Hwy 23 Safety Improvements	Local Govt./Commu nity Org.	Foley	\$500,000
2018	Wastewater Treatment Center	Local Govt./Commu nity Org.	Glencoe	\$3,000,000
2018	Historical Society Museum	Local Govt./Commu nity Org.	Goodhue County	\$616,000
2018	Railroad Crossing Quiet Zone	Local Govt./Commu nity Org.	Goodview	\$330,000
2018	Water Access	Local Govt./Commu nity Org.	Grand Marais	\$2,000,000
2018	Arts Space (cash)	Local Govt./Commu nity Org.	Hennepin County	\$1,400,000
2018	Regional Medical Center	Local Govt./Commu nity Org.	Hennepin County	\$15,073,000
2018	Children's Theatre	Local Govt./Commu nity Org.	Hennepin County	\$1,000,000
2018	CSAH 9/494	Local Govt./Commu nity Org.	Hennepin County	\$4,860,000
2018	CSAH 9/494 (THB)	Local Govt./Commu nity Org.	Hennepin County	\$4,860,000
2018	Argenta Trail 70th Street	Local Govt./Commu nity Org.	Inver Grove Heights	\$6,100,000
2018	Radio Infrastructure	Local Govt./Commu nity Org.	Itasca County	\$514,000
2018	Memorial Park Redevelopment	Local Govt./Commu nity Org.	Jackson	\$290,000
2018	Water Infrastructure	Local Govt./Commu nity Org.	Keewatin/Nas hwauk	\$850,000

2018	Wagon Wheel Trail	Local Govt./Commu nity Org.	La Crescent	\$2,500,000
2018	Opera House	Local Govt./Commu nity Org.	Litchfield	\$100,000
2018	Water Connection	Local Govt./Commu nity Org.	Loretto	\$400,000
2018	Rail Crossing Safety	Local Govt./Commu nity Org.	Loretto/Medi na/Wayzata	\$1,200,000
2018	Hwy 169 Levee Reconstruction (THB)	Local Govt./Commu nity Org.	Mankato	\$830,000
2018	MERIT Center	Local Govt./Commu nity Org.	Marshall	\$3,100,000
2018	Malmo East ATV Loop	Local Govt./Commu nity Org.	Mille Lacs	\$1,500,000
2018	Family Partnership	Local Govt./Commu nity Org.	Minneapolis	\$10,000,000
2018	Upper Harbor Terminal	Local Govt./Commu nity Org.	Minneapolis	\$15,000,000
2018	Minnesota Valley Regional Rail Authority	Local Govt./Commu nity Org.	Redwood Falls	\$1,000,000
2018	Rice Creek Bridge	Local Govt./Commu nity Org.	New Brighton	\$1,550,000
2018	Flood Hazard Mitigation	Local Govt./Commu nity Org.	Minnesota River Basin	\$700,000
2018	21st Street Grade Separation	Local Govt./Commu nity Org.	Moorhead	\$6,000,000
2018	50 meter pool	Local Govt./Commu nity Org.	New Hope	\$2,000,000
2018	Lake Zumbro Sedimentation Removal	Local Govt./Commu nity Org.	Olmsted	\$640,000
2018	Wastewater Infrastructure	Local Govt./Commu nity Org.	Oronoco	\$2,500,000
2018	School Repurposing	Local Govt./Commu nity Org.	Perham	\$6,000,000
2018	Dental Center	Local Govt./Commu nity Org.	Pipestone County	\$500,000
2018	North Country Food Bank	Local Govt./Commu nity Org.	Polk County	\$3,000,000

2018	Glenwood Railroad Separation (THB)	Local Govt./Commu nity Org.	Pope County	\$10,500,000
2018	Landmark Bathrooms	Local Govt./Commu nity Org.	Ramsey County	\$350,000
2018	Lake Redwood	Local Govt./Commu nity Org.	Redwood County	\$7,300,000
2018	Water Main Replacement	Local Govt./Commu nity Org.	Rice Lake	\$359,000
2018	Rochester Bus Garage	Local Govt./Commu nity Org.	Rochester	\$2,500,000
2018	Bonaire Path Railroad Quiet Zone	Local Govt./Commu nity Org.	Rosemount	\$1,000,000
2018	Family Resource Center	Local Govt./Commu nity Org.	Rosemount	\$450,000
2018	Stormwater Retention	Local Govt./Commu nity Org.	Saint James	\$3,000,000
2018	Mesabi Trail	Local Govt./Commu nity Org.	Saint Louis County	\$1,138,000
2018	Crisis Center	Local Govt./Commu nity Org.	Scott County	\$1,900,000
2018	Black Beach Campground	Local Govt./Commu nity Org.	Silver Bay	\$1,765,000
2018	Seidl's Lake	Local Govt./Commu nity Org.	South Saint Paul	\$781,000
2018	Conway Center	Local Govt./Commu nity Org.	St. Paul	\$4,500,000
2018	Humanities Center	Local Govt./Commu nity Org.	St. Paul	\$1,000,000
2018	Minnesota Museum of Art	Local Govt./Commu nity Org.	St. Paul	\$2,500,000
2018	RiverCentre Parking Ramp	Local Govt./Commu nity Org.	St. Paul	\$5,000,000
2018	SE Asian Language Job Training Facility	Local Govt./Commu nity Org.	St. Paul	\$5,500,000
2018	Wakan Tipi Nature Center	Local Govt./Commu nity Org.	St. Paul	\$3,000,000
2018	Saint Croix Riverbank Restoration	Local Govt./Commu nity Org.	Stillwater	\$1,650,000

2018	Rivertown Resurgence	Local Govt./Commu nity Org.	Wabasha	\$8,100,000
2018	Hwy 10 Enviro Cleanup (THB)	Local Govt./Commu nity Org.	Wadena	\$5,000,000
2018	Quarry Redevelopment	Local Govt./Commu nity Org.	Waite Park	\$5,000,000
2018	200th Street	Local Govt./Commu nity Org.	Wakefield	\$600,000
2018	Wastewater Treatment	Local Govt./Commu nity Org.	Waldorf	\$1,900,000
2018	Northwest Angle School	Local Govt./Commu nity Org.	Warroad School District	\$600,000
2018	White Bear Lake Trail	Local Govt./Commu nity Org.	White Bear Lake	\$4,000,000
2018	Opioid Center	Local Govt./Commu nity Org.	White Earth	\$900,000
2018	Wastewater Treatment Plant Upgrade	Local Govt./Commu nity Org.	Windom	\$3,000,000
2018	Water Infrastructure	Local Govt./Commu nity Org.	Winnebago	\$3,000,000

## B.6 Invested \$30.67 Million in Agriculture Innovation, Creating More than \$2,500 Jobs

In 2013, Governor Dayton worked with the Minnesota Legislature to create the Agricultural Growth Research and Innovation (AGRI) Fund. The AGRI Fund provides grants for start-up, transition and expansion of family farm livestock operations; assistance for farm start-up; research on conventional and cover crops; and renewable energy research.

Under Governor Dayton's leadership, \$30.67 million was invested in the AGRI Fund, which has supported more than 1,000 projects and 2,500 jobs across Minnesota. These projects are supporting the development of value-added products that strengthen and diversify our state's agriculture industry. Below is a description of all the grant programs that AGRI Fund resources can be used to support.

- Beginning Farmer Scholarships This program helps farmers in Minnesota learn good business management strategies that will lead to profitable farming operations. Scholarships pay 50 percent of the tuition for up to 40 credits, which make Farm Business Management education more affordable for beginning farmers.
- Minnesota Value Added-Grant Program –The goal of the program is to increase sales of Minnesota agricultural products by

diversifying markets, increasing market access, and increasing food safety. The Value-Added Grant Program focuses on areas of greatest opportunity and potential economic impact to create agricultural jobs, profitable businesses, and encourage development of value-added agriculture. Farmers, agricultural businesses, cooperatives, and entrepreneurs with new business or market plans, diversification or expansion goals are the primary target for the program.

- Livestock Investment Grant The program helps encourage longterm development in Minnesota's \$7 billion livestock sector. These grants have enabled livestock farmers to pay for new buildings or make renovations to existing ones. In some cases, the recipients used the grants for modernizations and improvements that would help expedite the farm transition process to the next generation. Eligible producers can get up to 10 percent of the first \$500,000 of their investment reimbursed.
- Farm to School Grants The grants support Minnesota school districts in the processing of Minnesota agricultural products. Grants can be used to create plans that identify specific equipment, tools, training, or policies needed by school districts. They also can be used to purchase equipment necessary to prepare and serve more Minnesota grown and raised food.
- New Markets Program The Minnesota Tradeshow &
   Demonstration Support Program is designed to help small to
   medium-sized Minnesota food companies, farmers, and ranchers
   who add value to their products, agricultural cooperatives, and
   others, to investigate new markets by attending and participating
   in more local, regional, and international wholesale food events,
   and do more retail product sampling events.
- Minnesota Pavilion Program The Minnesota Pavilion program is designed to help Minnesota companies showcase their products at wholesale tradeshows. By sharing booth space with other Minnesota companies, small businesses can save money while creating brand synergy, helping them stand out at crowded tradeshows.
- Sustainable Agriculture Demonstration Grant Program These grants support innovative on-farm research and demonstrations. Projects must explore sustainable agricultural practices and systems. The program is designed to help farmers maximize profitability, energy efficiency, and the benefits of sustainable agriculture practices and systems from production through marketing.
- **Biofuel Infrastructure Partnership Grant Program** The program provides grants for ethanol compatible pumps, underground

		storage tank installations, and retrofitting fuel pumps and storage tanks for the purpose of offering E15 and E85 for retail sales.
		Bioincentive Program – This program, established by Governor Dayton and the Legislature in 2015, provides production payments to encourage commercial-scale production of advanced biofuels, renewable chemicals, and thermal energy production from biomass.
		<ul> <li>Crop Research Grants – The grants fund applied crop research that will improve agricultural product quality, quantity, or value. Any Minnesota organization, research entity, individual, or business with agricultural research capability is eligible to apply and receive funding.</li> </ul>
		• Farm to Early Care and Education Grants – These grants support early care and education organizations in the processing of Minnesota agricultural products. Grants are intended to create plans that identify specific equipment, tools, training, or policies needed by early care and education programs. They also facilitate the purchase of equipment to allow early care and education programs to purchase, prepare, and serve more Minnesota grown and raised food.
		<ul> <li>Good Agricultural Practices/Good Handling Practices Certification Cost Share Program – This cost share program helps producers and handlers implement food safety plans that enhance the integrity of our food supply. Eligible producers can receive reimbursement for up to 75 percent of their certification costs.</li> </ul>
B.7	Invested an Additional \$150,000 in AURI to Support Innovation in Agriculture	In 2017, Governor Dayton and the Minnesota Legislature invested an additional \$150,000 per year in the Agricultural Utilization and Research Institute (AURI), which helps develop new uses for agricultural products through science and technology by partnering with businesses and entrepreneurs. AURI helps generate economic impact in Minnesota communities by helping businesses take advantage of innovative opportunities in four focus areas: bio-based products, renewable energy, coproducts, and food.
B.8	Invested an Additional \$800,000 in the Agriculture Research, Education, Extension, and Technology Transfer program; and \$1 million for Avian Flu	In 2017, Governor Dayton and the Minnesota Legislature invested an additional \$800,000 per year in the Agriculture Research, Education, Extension, and Technology Transfer program. The purpose of the grant program is to provide investments to efficiently achieve long-term agricultural productivity increases through improved infrastructure, vision, and accountability. The legislation requires that:
	Research at the University of Minnesota	<ul> <li>At least \$600,000/year is for the Minnesota Ag Experiment Station's Ag rapid response fund;</li> </ul>

		<ul> <li>\$2 million/year is for the Minnesota Ag Education Leadership Council to enhance Ag education.</li> <li>Up to \$350,000/year is for potato breeding research;</li> <li>Up to \$450,000/year is for the wild rice breeding project at the North Central Research and Outreach Center; and</li> <li>Up to \$1 million each year is for avian flu related research at the University of Minnesota.</li> </ul>
B.9	Invested \$1.35 million in Strategies to Combat Noxious Weeds and Pests	<ul> <li>In 2017, Governor Dayton and the Minnesota Legislature invested an additional \$1.35 million in strategies to address known and emerging noxious weeds and invasive plants and pests.</li> <li>\$600,000 was invested in the Noxious Weed and Invasive Plant Species Assistance Account to award grants to local units of government to manage noxious weeds. Preference is to be given to counties responding to Palmer Amaranth or other weeds on the eradicate list;</li> <li>An additional \$250,000 was invested to enhance the Department of Agriculture's capacity to address noxious weeds.</li> <li>\$500,000 in one-time funding was invested to expand current efforts on high priority plant pests and pathogens.</li> </ul>
B.10	Made Investments to Improve Pesticide Application Strategies, Protecting Environmental and Human Health	Minnesota farmers rely on the strategic use of pesticides to limit weeds, insects, diseases, and funguses that can seriously hurt crop yields.  In 2013, Governor Dayton and the Legislature invested \$200,000 to update pesticide and training manuals for farmers. The old manuals were outdated and did not reflect current technology or the growing number of products the agriculture industry uses. This change has resulted in some of the most up-to-date pesticide manuals in the country, allowing Minnesota farmers to safely apply their pesticides.  In 2017, Governor Dayton and the Minnesota Legislature enacted several provisions in a continuing effort to balance the benefits of pesticides with environmental and human protection.  • Pesticide Education and Training – In an effort to help provide greater awareness of pollinators and the impact of neonicotinoids on pollinator habitat, the education and training component for those seeking licensure/certification as a pesticide applicator was modified. The current label requirements have been expanded to address thresholds and guidance to reduce the impact of insecticides on pollinators. In addition, training manuals and examinations must now also include the economic thresholds and guidance for insecticide use.

		<ul> <li>Modification of Experimental Pesticide Use Permit – Responding to uncertainty in current law, a new experimental pesticide use permit was established to clearly define when this registration is necessary and what the application requires. These changes more closely align the state permit process with the U.S. EPA's Experimental Use Permit process.</li> <li>Pesticide Use Notification – Structural pest control applicators are now required to provide an after-pesticide application notification to an apartment dweller. The notification must list key pesticide label instructions so that a resident knows the precautions that should be taken to comply with directions on the pesticide label and limit risk of exposure to pesticide residues.</li> </ul>
B.11	Created First Time Farmer Tax Incentives	In 2017, Governor Dayton and the Minnesota Legislature created several incentives in support of beginning farmers, including an expansion of the RFA beginning farmer program and a series of income/franchise tax credits available to owners or beginning farmers on the sale or rental of Ag assets to a beginning farmer.  Thanks to this change, beginning in tax year 2018, beginning farmers in Minnesota may be eligible for a nonrefundable credit of up to \$1,500 for the amount paid for participating in a financial management program approved by the Rural Finance Authority. Unused portions of this credit can be carried over for 3 years.
B.12	Invested \$300,000 in Assistance for Farmers Impacted by Wolves and Elk	While the recovery of Minnesota's wolf and elk populations are ecological success stories, they create challenges for farmers and ranchers who must find a way to protect livestock and crops from these species. In 2017, Governor Dayton and the Minnesota Legislature invested \$300,000 in Minnesota's wolf and elk depredation programs, which provide financial assistance to farmers who experience damage to or loss of livestock and crops.
B.13	Invested \$400,000 in the Farm Advocates Program	In 2011, Governor Dayton worked with the Minnesota Legislature to invest \$360,000 in the Farm Advocates Program. In 2017, the Governor and Legislature invested an additional \$40,000 each year in the program.  Farm Advocates provide one-on-one assistance for Minnesota farmers who face crisis caused by either a natural disaster or financial problems. Farm Advocates understand the needs of our agricultural families and communities. They are trained and experienced in agricultural lending practices, mediation, lender negotiation, farm programs, crisis counseling, disaster programs, and to recognize the need for legal and/or social services.

B.14	Invested \$9.818 million in Food Assistance Programs	In 2011, Governor Dayton worked with the Legislature to invest \$500,000 in the Second Harvest Milk Grant program, which purchases milk for distribution to food shelves throughout the state. Governor Dayton and the Legislature also provided \$177,000 for Farmers Market Nutrition programs that connect low-income seniors and children/families with fresh food from farmers markets across the state.
		In 2013, Governor Dayton and the Minnesota Legislature invested \$1 million for grants to purchase milk at wholesale prices for the Second Harvest Food Shelf.
		In 2014, Governor Dayton and the Minnesota Legislature provided an additional \$2 million to reimburse farmers for the cost of harvesting, packaging, and transporting surplus crops. The estimated retail cost of the same amount of food is more than \$20 million. The funding is enough for the Farm-to-Food Shelf program to provide 10 million pounds of fresh, nutritious food (an estimated 7.6 million meals) for low-income families.
		In 2015, Governor Dayton and the Minnesota Legislature allocated an additional \$50,000 each year for a total of \$550,000 annually. This will provide additional milk to more families served by the six Second Harvest food banks located throughout the state.
B.15	Created Minority Farmer Microloan Program	In 2012, Governor Dayton and the Minnesota Legislature created a new Minority Pilot Microloan Program to help finance the production of specialty crops and qualifying livestock. The program makes loans of up to \$10,000 available to legal Minnesota residents who are qualified immigrants or members of a protected group (women, persons with disabilities, members of identified minority groups).
B.16	Created Uniform Food Safety Standards for Farmers Markets and Community Events	In 2014, Governor Dayton and the Minnesota Legislature created uniform food safety standards for farmers markets and food sampling, ensuring community food events can take place safely.
B.17	Exempted Cottage Foods from Licensing Requirements	In 2015, Governor Dayton and the Minnesota Legislature allocated \$25,000 to the Department of Agriculture to develop and maintain cottage food license exemption outreach and training materials. The legislation also updated statutes related to growing food products for farmers markets, craft food, and direct sales.
		Standards are established for labeling of products sold by individuals that are prepared and processed or canned at home. Individuals selling food under this exempted category are limited to total sales of

		gross receipts of \$18,000 or less in a calendar year. For those selling between \$5,000 and \$18,000 a year, a safe food handling training course approved by the department must be completed every three years and individuals must pay a \$50 registration fee each year. Those earning less than \$5,000 in gross sales each year are exempt from the registration fee and must take an on-line safe food handling course.
B.18	Invested \$1 Million to Develop the Next Generation of Minnesota Agriculture Crops	In 2016, Governor Dayton and the Minnesota Legislature invested \$1 million in the University of Minnesota's Forever Green research program. This funding was used to develop cropping systems that protect our national resources, while increasing the efficiency, profitability, and productivity of Minnesota farmers by incorporating perennial and winter annual crops into existing agriculture rotations.
B.19	Invested \$1.8 Million to Help Protect Minnesota Farms from Disease and Other Agricultural Emergencies	In 2016, Governor Dayton and the Minnesota Legislature allocated \$1 million for a special Department of Agriculture emergency account to ensure the state has sufficient resources immediately available to respond to emergencies (like avian flu). The Governor and Legislature also invested \$283,000 for a Veterinary Diagnostic Laboratory at the University of Minnesota to help identify and monitor emerging diseases and develop new diagnostic methods. An additional \$600,000 was provided to the University of Minnesota to develop a software tool to help veterinarians and producers track pathogen strains in livestock and poultry.
B.20	Created Industrial Hemp Pilot Program to Create New Market Opportunities for Minnesota Farmers	Governor Dayton worked with the Legislature in 2015 to enact the Minnesota Industrial Hemp Development Act, which allowed the Department of Agriculture to create an industrial hemp research pilot program in order to study the growth, cultivation, and marketing of industrial hemp.  In 2016, there were six participants in Minnesota who grew industrial hemp in MDA's pilot program. In 2017, there were 56 registered pilot participants, producing hemp on 970 total acres.  Building on this progress, Governor Dayton and the Legislature invested an additional \$400,000 in the Industrial Hemp Development Program in 2017. The Department of Agriculture is using these new
		resources to improve market opportunities for Minnesota farmers.
B.21	Created Beginning Farmer Tax Credit	The average Minnesota farmer is 55 years-old. Currently only 4 percent of Minnesota farmers are younger than 35 years of age, while research shows the greatest barrier to entry for young farmers is access to land.

		In 2017, Governor Dayton worked with the Legislature to create a first-of-its-kind \$5 million tax incentive program to help beginning Minnesota farmers get started and have access to land. As many of Minnesota's farmers hit retirement age, the tax incentive will help the next generation of farmers acquire and rent land.
B.22	Invested \$2 Million in Farm to Food Shelf Program	In 2014, Governor Dayton invested \$2 million to reimburse farmers for the cost of harvesting, packaging, and transporting surplus crops to food shelves. The Farm to Food Shelf Program will provide 10 million pounds of fresh, nutritious food (an estimated 7.6 million meals) for low-income families. The estimated retail cost of the same amount of food is \$20 million.
B.23	Expanded Minnesota Grown Directory by 7.1 Percent	Minnesota has experienced steady growth in consumer demand for locally grown and raised foods. Unique visitors to the Minnesota Grown Directory website increased from 222,000 to more than 381,000 between 2012 and 2017. The number of farmers' markets increased from 156 in 2012 to 180 in 2017. The number of farms listed in the MDA's annual Minnesota Grown Directory increased from 945 in 2012 to 1,000 in 2018.
B.24	Secured Minnesota's Place as a Nationally Recognized "Top State for Business"	Under Governor Dayton's leadership, Minnesota has retained its leading business climate. Driven by its skilled workforce and high quality of life, Minnesota has repeatedly been recognized as a top state for business by CNBC. In the annual CNBC report, Minnesota has ranked no worse than sixth since 2014, including a first-place finish in 2015. And in 2016, Minnesota ranked first in Gallup's "Top State for Job Creation" index. In 2011, Minnesota tied with four other states for sixteenth place.
		Under the Dayton Administration, Minnesota continued to be a hub for major businesses. Minnesota per capita personal income of \$53,043 continues to outpace the national average of \$50,392. Minnesota personal income per capita has been higher than the U.S. since the late 1980s and through the end of 2017, Minnesota was 105 percent of the national level, ranking Minnesota fourteenth among states.
B.25	Annually Exporting \$21 Billion in Minnesota-Made Goods	Minnesota has a diverse export sector, with state businesses and producers sending \$21 billion worth of products to 203 countries in 2017. Exports are a vital part of Minnesota's economy, supporting nearly 118,000 jobs in the state.
		Minnesota's top five export partners in 2017 were Canada, Mexico, China, Japan and Germany. Minnesota's top five manufactured

exported product groups in 2017 were optical/medical equipment, machinery, electrical machinery, vehicles, and plastics.

Minnesota's exports reached \$5.7 billion the third quarter of 2018, growing 6.5 percent since the third quarter of 2017. This also marks the state's seventh-straight quarter of export growth. For the year-to-date, the state's exports are up 10.2 percent through the third quarter of 2018.

Under Governor Dayton's leadership, the State of Minnesota led trade missions to countries around the world. These trips have helped to foster connections between Minnesota companies and growing global markets.

- South Korea and Japan In 2011, Governor Dayton led a Minnesota delegation of 25 business executives, academic leaders and state government officials to South Korea and Japan. The Japan visit help demonstrate importance our state places on the Minnesota-Japan relationship, our fourth largest export market. In addition, the South Korea visit helped to strengthen the ties between Minnesota and our 6<sup>th</sup>-largest export market.
- China In 2012, Governor Dayton led a Minnesota delegation of 50 business executives, higher education leaders, and state government officials to China. To showcase Minnesota companies and export industries and promote the state as an ideal destination for Chinese foreign direct investment, the delegation hosted three large receptions in Beijing, Shanghai and Xian.
- Germany, Norway, and Sweden In 2013, Governor Dayton led a delegation to the business centers of Berlin, Dusseldorf, Oslo, and Stockholm for meetings with business leaders and government officials, presentations by market and industry experts, networking activities, and business site visits. Germany was the state's fifth-largest market in 2012, accounting for about \$728 million of Minnesota exports of manufactured and non-manufactured goods and representing almost four percent of the state's exports of goods. Markets in the Nordic Region accounted for slightly more than \$400 million of Minnesota exports of manufactured and non-manufactured goods.
- Mexico In 2015, Governor Dayton led a delegation of 48
   business and agriculture executives, academic leaders and state
   government officials to Mexico. The mission focused on
   growing state exports, building new business opportunities and
   partnerships for Minnesota companies, and strengthening
   existing relationships with longstanding partners in México.

## B.26 Wages Increased by 17 Percent Since 2011

Under Governor Dayton's leadership, average weekly wages have grown by nearly 17 percent in Minnesota. In 2017, Minnesota's weekly average wage of \$1,079 was 11<sup>th</sup> in the nation and third-highest between the two coasts.

Year	Average Weekly Wage		
2011	\$920		
2012	\$949		
2013	\$964		
2014	\$993		
2015	\$1,030		
2016	\$1,045		
2017	\$1,079		
2018	\$1,175 (Q1 only)		
Source: <u>U.S. Bureau of Labor Statistics</u> .			

\$1,200 \$1,150 \$1,100 \$1,050 \$1,000 \$950 \$900

To help achieve these results, Governor Dayton is strong advocate for efforts that increase wages for Minnesota workers.

- Cracked Down on Worker Misclassification Beginning in 2012, the Governor's Administration worked to crackdown on the misclassification of employees as independent contractors in the construction industry. Sometimes employers will deliberately misclassify their employees to avoid having to pay certain benefits and workplace protections. Working with stakeholders, the Department of Labor and Industry developed a program to register independent contractors. The agency also has taken 400 enforcement actions to address contractor registration and misclassification violations.
- Raised and Indexed Minimum Wage In 2014, Governor
  Dayton worked with the Legislature to increase Minnesota's
  minimum wage to \$9.50 an hour, a 22 percent increase. This
  increase benefited an estimated 248,000 Minnesota workers
  who made less than \$9.50. It also likely lifted wages for
  thousands more workers who made slightly more than \$9.50 an

hour. The bill signed by Governor Dayton also indexed the minimum wage to inflation, ensuring that minimum wage continues to increase in the future. The current state minimum wage for employers is \$9.65 (when annual gross revenue is more than \$500,000) and \$7.87 (when annual gross revenue is less than \$500,000). On January 1, 2019, Minnesota's minimum wage will be adjusted for inflation to \$9.86 (for large employers) and \$8.04 (for all other state minimum wages).

- Enacted Women's Economic Security Act Governor Dayton also signed the Women's Economic Security Act into law in 2014.
   The legislation took a number of steps to break down barriers for women:
  - Stronger Workplace Protections WESA requires employers to provide reasonable accommodations to an employee for health conditions related to pregnancy or childbirth. It also requires employers to provide reasonable unpaid break time each day to an employee who needs to express breast milk for her infant child. In addition, it enhances protections for employees seeking to assert rights or remedies if a violation occurs in the workplace.
  - Reduced the Gender Pay Gap WESA reduces the gender pay gap through increased enforcement of equal pay laws for state contractors by requiring businesses with 40 or more employees seeking state contracts over \$500,000 to certify they are paying equal wages to workers regardless of gender. It ensures the rights of employees to voluntarily discuss their compensation without fear of retaliation from their employers.

WESA also decreases the gender pay gap by addressing the "motherhood penalty," requiring businesses to make hiring, promotion, and termination decisions regardless of an employee's "familial status" (Pregnant women and parents and legal guardians of children under 18 who live with them).

- Expanded Family and Sick Leave WESA expands unpaid leave under the Minnesota Parental Leave Act from 6 to 12 weeks and allows use of leave during pregnancy. It also allows grandparents to use existing earned sick leave to care for an ill or injured grandchild.
- Enhanced Support for Violence Victims WESA expands unemployment insurance eligibility currently available to victims of domestic violence to include victims of stalking and sexual assault. It also allows employees to use existing

-		
		earned sick leave to recover from sexual assault, domestic violence, or stalking.
		<ul> <li>Economic Security in Retirement – WESA enhances retirement security by considering a state retirement savings plan for those without an employer-provided option.</li> </ul>
		<ul> <li>Proposed Wage Theft Legislation – In 2017, Governor Dayton proposed legislation to crack down on wage theft, which occurs when employees are not paid for hours already worked. While the Legislature rejected tougher penalties for employers who fail to pay employees the wages they are due, Governor Dayton was able to secure additional funding to increase enforcement efforts and reduce wage claim processing time. In July 2018, DLI launched a wage theft initiative to engage employers on labor standards and educate workers about their rights.</li> </ul>
B.27	Stabilized Union Membership in Minnesota, Strengthened Labor Rights for Workers	After decades of decline, union membership in Minnesota has stabilized under Governor Dayton's leadership. In 2016, 364,143 Minnesota workers were members of a union up from 350,500 in 2012, a 3.9 percent increase. Minnesota's union membership rate is 14.2 percent, outpacing the national average by 3.5 percent.
		Unions in Minnesota continue to anchor the middle class by increasing wages by an average of 8 percent. They also help to reduce racial and gender-based inequality, boosting wages for these Minnesotans by 13.9 percent and 8.7 percent respectively.
		In 2013, Governor Dayton worked with the Legislature to pass a law allowing in-home child-care providers and personal care attendants who receive public funds to vote on forming a union. In 2014, personal care attendants in Minnesota voted to unionize. In 2015, thanks to the union, personal care attendants successfully bargained for a \$12 minimum wage, holiday pay, earned paid time off, and paid training. Improved pay and benefits will help ensure that workers make a decent living. More training for workers and less workforce turnover will ultimately benefit personal care attendant clients.
B.28	Achieved Minnesota's 25% Renewable Energy Standard Seven Years Early	Governor Dayton understands that renewable energy is good for Minnesota's public health, its environment, and its economy. Under his leadership, renewable energy usage has increased from 17 percent in 2011 to 25 percent in 2017. At the same time, coal usage dropped from 53 percent to 39 percent – a significant move in the right direction.

		2011	2017	Percent	
			2017	Change	
	Sources of		1 20 400/	270/	
	Coal	53.2%	39.10%	-27%	
	Hydroelect		2.10%	50%	
	Natural Ga		12.0%	90%	
	Nuclear	22.5%	23.30%	3.6%	
	Biomass	1.75%	3.40%	94%	
	Petroleum		0.072%	1.4%	
	Solar	0.00%	1.20%		
	Wind	12.7%	18.20%	62%	
		sion Rate (lbs/MV			
	Sulfur diox	ide 2.2	0.8	-64%	
	Nitrogen oxide	1.7	0.9	-47%	
	Carbon dioxide	1,354	1,064	-21%	
		5. Department of E	,	Minn. State	
	Dayton introduction renewable ener by 2030. This er carbon footprin	Because the state has the potential to go much further, Governor Dayton introduced a bipartisan plan to increase Minnesota's renewable energy standard from 25 percent by 2025 to 50 percent by 2030. This enhanced standard would have reduced Minnesota's carbon footprint, while driving additional job growth across the state. Unfortunately, Republicans in the Legislature did not pass the measure.			
	been significant percent, twice a energy jobs in G	Renewable energy's positive impact on Minnesota's economy has been significant. In 2018, clean energy jobs grew at a rate of 2.6 percent, twice as fast as overall job growth in the state. Clean energy jobs in Greater Minnesota account for 40 percent of all clean energy jobs in the state.			
	industry. New o	lean energy jobs I d include position	nave been cr s in the man	ted in the clean energy eated across the ufacturing, utilities, onstruction fields.	
.29 Created Office of Broadband Development to Support Expansion o	to create the M its creation, the		f Broadband nated Minne		

	High-Speed Internet Access	policymakers, providers, regional support organizations, and state and federal programs with each other and the resources they need to improve broadband access and use in Minnesota.			
B.30	Invested \$85.6 Million in Border-to-Border High-Speed Internet Access	Governor Dayton proposed \$241 million for rural broadband infrastructure during his two terms in office. This would have been enough funding to expand access for 67,989 households, 10,234 businesses, and 787 community institutions. This much funding would have leveraged an estimated \$265.7 million in additional private and local funding.  Efforts to expand access were slowed by Republicans in the Legislature who would only agree to \$85.6 million. Despite these setbacks, this funding was enough to expand broadband access for 33,852 households, 5,189 businesses, and 300 community institutions since 2014, leveraging \$110.6 million in private and local matching funds. Today, 91 percent of Minnesotans have access to wireline broadband speeds of 25 mbps download/3 mbps upload (2022 goal). In 2011, only 56 percent of Minnesotans, largely in urban areas, had access to those speeds.			
		Year	Company/Org.	Location	State Grant
		2014	Arvig	Sauk Lake	\$536,702
		2014	Century Link	Benton County	\$152,672
		2014	Century Link	Balkan	\$230,211
		2014	Con. Tel.	Region 5	\$2,000,000
		2014	Fed. Tel.	Big Stone County	\$3,915,026
		2014	Hal. Tel.	Tract 27-119-205	\$1,652,150
		2014	Interstate Tel.	Hendricks	\$700,000
		2014	Mediacom	Pintar Rd.	\$137,848
		2014	NESC	Phase 1	\$1,960,000
		2014	Otter Tail Tel.	Swan Lake	\$438,937
		2014	Otter Tail Tel.	245th St.	\$108,553
		2014	2014 Otter Tail Tel. Stuart Lake		\$105,364
		2014 Palmer Becker Industrial \$151,93.		\$151,934	
		2014	R-S Fiber	Renville/Sibley County	\$1,000,000
		2014	Rock Cty. Broadband Alliance	Rock County	\$5,000,000
		2014	Sjoberg's Cable	Roseau County	\$261,575
		2014	Wikstrom Tel.	Three Cty. Ext.	\$425,000
		2015	BEVCOMM	Freeborn (rural)	\$149,625
		2015	BEVCOMM	Winnebago	\$142,690
		2015	Con.Tel.	Ft. Ripley Phase II	\$759,525
	1	2015	Fed. Tel.	Swift County	\$4,950,000

2015	Hal. Tel.	Gentilly	\$424,460
2015	Hiawatha Comm.	Whitewater	\$247,000
2015	Midcontinent Comm.	Littlefork	\$277,448
2015	MVTV Wireless	Middle-Mile	\$808,080
2015	New Ulm Tel.	Goodhue	\$115,934
2015	Otter Tail Tel.	FF Hwy 59/94	\$164,207
2015	Otter Tail Tel.	Hwy 59	\$295,432
2015	Paul Bunyan	Cent. Itasca	\$1,980.00
2015	Runestone Tel.	Holmes City 2	\$189,990
2015	W. Cent. Tel.	Wadena N Exp.	\$189,525
2015	Winona Cty.	Cedar Valley	\$314,450
2016	Acentek	Rural Lanesboro	\$1,777,936
2016	Albany Tel.	Big Watab Lake	\$726,185
2016	Arvig	Red. Cty Tel.	\$27,998
2016	Benton Coop Tel.	Bock	\$510,000
2016	Benton Coop Tel.	Buckman	\$276,230
2016	Benton Coop Tel.	Ramey	\$225,100
2016	BEVCOMM	Rural Freeborn	\$150,700
2016	BEVCOMM	Rural Granada	\$157,920
2016	BEVCOMM	Rural Heidelberg	\$188,000
2016	BEVCOMM	Rural Winnebago	\$152,828
2016	CenturyLink	Thief River MM	\$1,324,400
2016	Frontier	Kandiyohi Initiative	\$1,015,275
2016	Gard. Val. Tel.	Thief Rvr Falls	\$2,027,035
2016	Gardon. Coop. Tel.	Lake Louise	\$68,240
2016	Hal. Tel. Co.	Kertsonville	\$296,665
2016	KM Telecom	Mantorville	\$764,663
2016	Lis. Coop. Tel.	Nobles County	\$2,944,578
2016	Martin Cty.	Rural BB Initiative	\$1,677,823
2016	Mediacom	Fayal	\$263,345
2016	Mediacom	Harris	\$224,369
2016	Midcont.	Yellow Medicine Lyon County	\$623,000
2016	MLEC	Mille Lacs Lake Area	\$1,757,640
2016	NU Tel.	Goodhue- Bellechester	\$332,328
2016	NU Tel.	Hanska	\$200,397
2016	NU Tel.	Mazeppa	\$317,761
2016	Otter Tail Tel.	Battle Lake	\$238,170
2016	Otter Tail Tel.	Fergus Falls	\$279,271
2016	Palmer	Big Lake	\$90,988
2016	Palmer	Del Tone Rd, Airport	\$179,400
2016	Paul Bunyan	Three counties	\$1,742,232

2016	(RS Fiber/HBC)	Renville County	\$807,966	
2016	Runestone Tel.	Holmes	\$700,674	
2016	Sjoberg's	2 County Locations	\$354,740	
2016	Century Link	Sunrise TWP	\$1,074,852	
2016	TDS	Cass, Crow Wing Counties	\$3,000,000	
2016	W. Cent. Tel.	Wadena Rural N	\$718,850	
2016	Wikstrom Tel./Beamco	Alvarado	\$43,481	
2016	Wikstrom Tel.	Northwest Minnesota	\$950,823	
2016	Winona County	Pickwick Area	\$416,640	
2016	Woodstock Tel.	Westbrook	\$412,391	
2017	Acentek	Rushford Village/Rural Rushford	\$2,011,628	
2017	Advantenon	Rural Grant, Stevens and Wilkin Counties	\$316,554	
2017	Albany Mutual Telephone Association	Two Rivers Area	\$616,743	
2017	Arvig	Pelican Rapids	\$633,642	
2017	Benton Cooperative Telephone Company	Rice Ramey	\$765,015	
2017	BEVCOMM (Easton Telephone Company)	Delavan SE Rural Project	\$220,350	
2017	BEVCOMM (Cannon Valley Telephone)	Freeborn Southwest	\$122,460	
2017	BEVCOMM (Granada Telephone Company)	Granada	\$202,410	
2017	Carlton County w/ Frontier	I: Cromwell/Kettle River	\$569,058	
2017	CenturyLink	Fish Lake Township	\$1,833,724	
2017	CenturyLink	Fredenberg Township	\$1,809,312	
2017	Farmers Mutual Telephone	City of Watson and SW Lac qui Parle County	\$760,501	
2017	Fond du Lac Band of Lake Superior Chippewa	Brookston Project	\$258,265	
2017	Garden Valley Telephone Company	Bejou	\$1,304,421	
2017	Gardonville Cooperative Telephone Association	Douglas County: Pospisil Drive	\$54,155	
2017	Hanson Communications	Minnewaska Area	\$4,996,791	

2017	Jaguar Communications	Sand Creek Township Area	\$192,405
2017	KMTelecom	Rural Kasson Fiber Build	\$606,108
2017	Mediacom Minnesota	Fountain	\$202,125
2017	Mediacom Minnesota	Medina	\$62,219
2017	Midcontinent Communications	Annandale East	\$537,050
2017	Midcontinent Communications	Wanamingo	\$768,600
2017	Minnesota Valley Telephone Company	Milroy	\$742,365
2017	New Ulm Telecom	Hanska	\$324,894
2017	New Ulm Telecom	White Rock Rural East	\$411,704
2017	Otter Tail Telcom LLC	Red Oak Drive	\$173,683
2017	Palmer Wireless	Duelm Hwy 95	\$162,814
2017	Palmer Wireless	Sherburne County Road 3	\$110,661
2017	Paul Bunyan Communications	North Central Fiber	\$802,620
2017	Savage Communications Inc.	Dell Grove Township	\$118,248
2017	Savage Communications Inc.	Shamrock Township	\$148,503
2017	Sjoberg's Inc.	NW MN Rural Broadband	\$307,088
2017	West Central Telephone Association	Northern Todd County	\$902,695
2017	West Central Telephone Association	Wadena Rural Phase III	\$874,581
2017	Wikstrom Telephone	Wiktel NW MN	\$1,307,785
2017	Winthrop Telephone Company, Inc.	Cornish Township	\$365,895
2017	Woodstock Telephone Company	Balaton	\$413,009
2017	Woodstock Telephone Company	Pipestone County	\$363,851

The Iron Range Resources & Rehabilitation Board (IRRRB) also invested an additional \$2.9 million in efforts to connect households, businesses, and public institutions across northeast Minnesota to broadband. These investments leveraged an additional \$7.6 million in private and local government investment to connect more than 3,877 households, businesses, and public institutions to high-speed internet.

		Work remains, however, with more than 190,000 households across the state still lacking access to affordable high-speed internet.				
B.31	Mining and Forestry Jobs Increased by 3.1 Percent	Governor Dayton understands that the mining and forestry industries help form the economic bedrock of northern Minnesota. Since the Governor took office, employment in these sectors has increased from 6,400 in January 2011 to 6,600 total jobs in May 2018, a 3.1 percent increase				
B.32	Invested in 380 Economic Development Projects on the Iron Range	Governor Dayton is committed to building an economy that works for all Minnesotans, everywhere in the state. During the Governor's two terms, the Iron Range Resources & Rehabilitation Board (IRRRB) invested \$107.3 million in 380 economic development projects across northeast Minnesota. The total project investment of \$835.7 million helped to create 1,477 jobs, while sustaining another 2,293 jobs.				
			Projects	IRRR Investment	Amount Leveraged	Jobs Created/ Sustained
		Non-mining economic development	67	\$44.7 million	\$74.7 million	3,364
		Public infrastructure development	313	\$62.6 million	\$761 million	406
B.33	Reduced Wage Gap Between Men and Women by 2.1 Percentage Points	Under Governor I reduce the wage a Governor took off percent. Overall, percentage points every \$1 men on a cents. In 2017, for average earned 8  The gap reached a year, on Mother's Economic Security protections, impromothers, expanded wage occupations enforcement of e	gap between the gap between some some some some some some some some	yeen men and gap has never ta's wage gap overnor Dayto earned, wome 1 men on aver the low of 15.8 overnor Daytor to law, which stability for pregoment opport duced gender	women. Since been greated has shrunk been fook office en on average rage earned, percent in 20 a signed the grant women cunities for w	te the rethan 20 y 2.1 v. In 2011, for e earned 80 women on 014. That same Women's workplace in and nursing omen in high-

		Under the Dayton Administration, the Department of Labor and Industry has investigated and addressed 69 complaints raised under the Women's Economic Security Act. The Department of Human Rights completed more than 500 workforce certificate audits, which ensure that contractors are providing equal employment opportunities for women and people of color on public works projects, including the Capitol Restoration and U.S. Bank Stadium. This is a 3,200 percent increase over the previous administration.
B.34	Increased Stability for Main Street Banks	Minnesota farmers, entrepreneurs, and small business owners rely on loans from their local banks to invest and grow their operations. In 2011, shortly after Governor Dayton took office, 36 percent of state chartered banks were considered "problem banks." Today, only 5 percent of these institutions are deemed to be at risk. Since 2014, no state chartered banks have failed.  The majority of state-chartered banks are located in Greater Minnesota communities, where they provide convenient financial services and access to lending for their communities.
B.35	Trained Nearly 2,700 Criminal Offenders for Brighter Futures	Minnesotans who are incarcerated often lack the job skills they need to be successful upon release, which can make it harder for them to reintegrate into society.  To help these individuals, the Minnesota Department of Corrections' EMPLOY job readiness program trains and prepares offenders for their return to the community. Since 2011, the EMPLOY Program has trained 2,696 participants.  Participants in the EMPLOY program average \$5,400 more each year than those who have not participated. EMPLOY participants have a significantly lowered the risk of recidivism by 35 percent for re-arrest, 32 percent for reconviction, 55 percent for new offense re-incarceration, and 63 percent for re-incarceration for a technical violation revocation. EMPLOY has a positive cost benefit of \$15.90 for every \$1 that goes into the program.  In 2013, the Department of Corrections created its Bridge program, which provides three months of employment and work skills training in an "outside the walls" environment. It also connects released offenders with employment opportunities — subcontracting with Minnesota companies.
B.36	Invested More Than \$2 Billion in Mass Transit Projects	Governor Dayton understands that robust investments in mass transportation were critical to the quality-of-life and economic opportunity available to Minnesotans. Governor Dayton has secured more than \$2 billion in investment for Twin Cities

metropolitan area transit projects. This funding was critical to the development of the Central Corridor LRT project, Southwest LRT project, Bottineau LRT project, and numerous Bus Rapid Transit projects. In addition to easing congestion, improving air quality, and reducing commuting times, these investments have generated at least \$8.4 billion in economic development.

### Completed:

- Central Corridor (Green Line) LRT Four months after the Governor took office, the Dayton Administration executed a Full Funding Grant Agreement with the Federal Transit Administration totaling \$957 million, completing the financing necessary to build and complete the Central Corridor. The 11-mile Green Line opened for passenger service in June 2014 after 30 years of planning. The project created more than 5,500 construction jobs, with a payroll of \$250 million for workers from more than 60 Minnesota counties. Since the project began, approximately \$5.8 billion in new development in more than 100 projects along the line have been completed. The Green Line now has daily weekday ridership of nearly 40,000.
- Snelling Avenue (A Line) BRT In 2016, Metro Transit opened the A Line, connecting the Blue Line and Green Line with bus rapid transit via Snelling Avenue. The project improves connectivity for transit users and allows them to reach popular destinations, including Highland Village, Rosedale Center, HarMar Mall, Minnehaha Park, and the Midway area. To help complete the project, Governor Dayton secured \$16 million in state funds, which also helped leverage an additional \$11 million in federal and local funds. The A Line grew ridership in the Snelling Avenue corridor by more than 35 percent in its first two years of operation.
- Red Line BRT The Red Line BRT links the communities of Lakeville, Apple Valley, and Eagan to the Mall of America (MOA), MSP Airport, and downtown Minneapolis (via METRO Blue Line connection at the MOA). The 11-mile corridor began operation in June 2013. Ridership totaled 270,400 in 2017. The METRO Red Line resulted from a collaborative effort among several local, regional and state agencies. Dakota County Regional Railroad Authority led the initial planning for the transitway and the construction of the improved roadway, with the Metropolitan Council overseeing the transit facility and technology components. Funding was provided by federal, state, and local sources, including Dakota County and the Counties Transit Improvement Board.

### *In Development:*

• Orange Line BRT – The Orange Line is a 17-mile planned highway Bus Rapid Transit (BRT) line that will connect

Minneapolis, Richfield, Bloomington, and Burnsville along I-35W. The Orange Line will provide frequent, all-day service in both directions, seven days a week. Under Governor Dayton's leadership, Minnesota invested \$15.1 million in the project, fulfilling the state portion of the funding.

- Southwest (Green Line Extension) LRT The 14.5-mile Green Line Extension will include 15 new stations and operate from Minneapolis through St. Louis Park, Hopkins, Minnetonka, and in close proximity to Edina. The project is expected to provide jobs for 7,500 construction workers, with an estimated \$350 million construction payroll. By 2035, employment is expected to grow to 80,900 within one-half mile of the proposed stations and 145,300 in downtown Minneapolis - an 18 percent increase in employment. Communities along the line have already experienced more than \$1 billion in development. Highlights include the \$60 million Mariner apartment project planned near Opus Station in Minnetonka and the \$61 million apartment/retail mixed income Elevate project at SouthWest Station in Eden Prairie. In November 2018, the Federal Transit Administration granted the project a Letter of No Prejudice, allowing the project to move forward with construction. And in December 2018, the Metropolitan Council, Hennepin County, and surrounding communities broke ground to begin construction on the project – which will be the largest infrastructure project in Minnesota's history.
- Bottineau (Blue Line Extension) LRT The planned Blue Line Extension will help connect workers to jobs and operate 13 miles northwest of downtown Minneapolis, through north Minneapolis, Golden Valley Robbinsdale, Crystal and Brooklyn Park with 11 new stations. With construction due to begin in 2019, the line is to open in 2022. By 2035, employment is expected to grow to 20,800 within ½ mile of the proposed new stations and 159,600 in downtown Minneapolis. An estimated 6,500 construction workers will be needed to build the line, with a \$300 million estimated construction payroll. Planned and recent development along the Blue Line Extension tallies up to \$522 million in investment, up from \$489 million reported in January 2017.
- Gold Line BRT (St. Paul to Woodbury) The Gold Line a planned nine-mile dedicated Bus Rapid Transit (BRT) line that will connect St. Paul, Maplewood, Landfall, Oakdale and Woodbury generally along Interstate 94. It will be Minnesota's first BRT line that operates primarily within exclusive bus-only lanes. Under Governor Dayton's leadership, Minnesota has invested \$2 million in state funding, leveraging an additional \$23 million in local funding to advance the project.

		<ul> <li>C Line (Penn Avenue) BRT – The 8.5-mile C Line will connect Minneapolis and Brooklyn Center with faster, enhanced bus service when it opens in 2019. The \$35 million transit investment is being leveraged as part of a broader street partnership with Hennepin County and the City of Minneapolis to transform Penn Avenue. More than half of the brand-new C Line bus fleet will be fully battery electric, with zero tailpipe emissions, a first for Metro Transit.</li> <li>D Line (Chicago-Fremont) BRT – Connecting 18 miles of Brooklyn Center, Minneapolis, Richfield and Bloomington, the D Line is a planned and long-needed upgrade to the state's highest ridership bus route. The \$75 million capital investment in the D Line will serve more than 15,000 rides today, growing to over 23,000 daily customers by 2030. The D Line is moving forward into engineering in 2018, while continuing to seek \$35 million to fully fund construction in 2020.</li> </ul>
B.37	Allocated Over \$800 Million to Twin Cities Metropolitan Area Transportation Projects	During Governor Dayton's two terms, the Metropolitan Council and its Transportation Advisory Board allocated over \$800 million in federal funding to local transportation projects through the Regional Solicitation in the metro area. These projects, nearly 200 of them, are matched with local funding and resulted in over \$1.5 billion in total project funding.  The Transportation Advisory Board whose members include local elected officials, agency representatives and citizen members, solicits, reviews and recommends road and bridge, transit, and bike and pedestrian projects for federal funding throughout the region.  Examples of significant projects include Highway 41 expansion in Chaska, expansion of Hanson Boulevard in Andover and the A Line Bus Rapid Transit along Snelling Avenue.
B.38	Increasing Transit Ridership on Metro Transit Services	Thanks to continued investment in mass transit under Governor Dayton's leadership, Metro Transit has enjoyed the longest period of sustained ridership growth in a generation, with ridership at its highest point in 30 years.  In 2015, Metro Transit annual ridership was 85.8 million. In 2016, Metro Transit, along with suburban transit providers, collectively saw annual ridership top 96 million, helping people to get to school, jobs and other important destinations. Research shows that 80 percent of weekday transit trips are to work or school.  In 2017, for the seventh consecutive year, Metro Transit's annual ridership exceeded 80 million rides, topping 81.9 million, with average weekday ridership of 264,347. The 2017 ridership total

includes a record 13.1 million rides on the METRO Green Line, which has seen ridership grow every year since its 2014 opening and had its highest single-day ridership ever on Aug. 31, 2017. Blue Line ridership also broke a previous record set in 2015, hitting nearly 10.7 in ridership. Ridership on the Green Line increased about 3.5 percent compared to 2016, while Blue Line ridership increased nearly 4 percent.

In 2017, Northstar Commuter Rail Line saw a nearly 12 percent increase in annual ridership over 2016, at 794,000. Metro Transit also was recognized for its success as the American Public Transportation Association named Metro Transit the "2016 System of the Year."

### B.39 Invested \$128.4 Million in the Minnesota Local Road Improvement Program

The Local Road Improvement Program provides funding assistance to local agencies for constructing or reconstructing local roads. Under Governor Dayton's leadership, approximately \$128.4 million has been invested in 109 separate local road projects across Minnesota since 2011.

Year	Location	Description		
		\$400,000 for pavement		
2011-2012	Itasca Country	reconstruction/rehabilitation on		
		CSAH 10 from TH 169 to TH2		
		\$400,000 for reconstruction of		
2011-2012	Chisholm	MSA 111-238 from Central		
		Avenue to East Iron Drive		
		\$350,000 to consolidate access		
2011-2012	LaPrairie	points and make signal and access		
2011-2012	Larianie	road improvements along		
		Glenwood Drive		
		\$400,000 for roadway and		
2011-2012	Thief River Falls	intersection improvement on		
2011-2012		MSAS 155 from Barzen Avenue to		
		Oakland Park Road		
		\$300,000 for grade and surface		
2011-2012	Fertile	bridge replacement between		
2011-2012		Summit Avenue and Nature		
		Center		
		\$400,000 for the resurfacing of		
2011-2012	Fosston	Second Street between Mark		
		Avenue and CSAH 6		
		\$400,000 to widen and resurface		
2011-2012	Isanti County	CSAH 9 between CR 45 and CSAH		
		18		
		\$375,000 to rehabilitate CSAH 3		
2011-2012	Aitkin County	pavement between TH 169 and		
		TH 232		

		1	T .
			\$300,000 to grade and pave
	2011-2012 Buffalo	Buffalo	Settlers Parkway between TH 25
			and TH 55
	Stevens	\$250,000 to grade and pave	
	2011-2012	County	MCSAH 9 between TH 28 and .26
		County	miles to the north
	2011-2012	Grant County	\$400,000 to implement a
	2011-2012	Grant County	concrete overlay on CSAH 7
		Lake Park	\$200,000 to improve access and
	2011-2012	Twp/City	turn lanes and resurface TH 10
		Twp/City	frontage roads
			\$500,000 for reconstruction and
	2011-2012	Rice County	intersection improvement on
			CSAH 1 from TH I-35 to CSAH 9
			\$85,000 for reconstruction of
	2011-2012	Steele County	CSAH 18 from Southwest 13th
			Street to TH 14
		Pluo Farth	\$400,000 for roundabout
	2011-2012	Blue Earth	reconstruction at the intersection
		County	of CSAH 60 and CSAH 82
	2011 2012	Cilala au	\$500,000 to reconstruct Ash
	2011-2012	Gibbon	Avenue from TH 19 to CSAH 2
			\$397,000 to reconstruct and
	2011-2012	Mound	resurface 131st Street from TH 75
			to Cemetery
			\$190,000 for improvements to
	2011-2012	Lyon County	CSAH 7 from TH 14 to 1,200 feet
			north
			\$400,000 for reconstruction on
	2011-2012	Stewart	CSAH 111 and Hall Street from TH
			212 to CSAH 7
		Forest Prairie	\$75,000 for intersection
	2011-2012	TWP	improvements on 380th Street
		TVVF	from 672nd Ave to 675th Ave
			\$139,500 for reconstruction of
	2011-2012	Agassiz TWP	TWP Rd T-76 from NTWP RD T-76
			to TWP Rd T-76
			\$500,000 to reconstruct
	2011-2012	South St. Paul	Richman/Hardman Avenue from
			CSAH to I-494
			\$500,000 to reconstruct 10th
	2011-2012	Hastings	Street and Ravenna Trail from
			Ramsey Street to TH 291
			\$500,000 to reconstruct MSAS
		Ramsey	199 - 104 -005 from Zeolite Street
			to CSAH 83
			\$400,000 to reconstruct TH 284
		Waconia	and 10th Street from CSAH 10 to
		TH 5	
			\$500,000 to reconstruct South
	2011-2012	Dayton	Diamond Lake Road from
	<u> </u>	Vinewood to Zanzibar	

	_		
			\$350,000 for a bridge
	2011 2012	\\/ = t =t =	replacement and intersection
	2011-2012	Watertown	improvements at CSAH 10/CSAH
			27 and Lewis Avenue
			\$388,500 to reconstruct Harry
	2011-2012	Randolph TWP	Avenue from CR 86 to CR 88
			\$8,684,887 for improvements to
	2013	Carver County	CSAH 101 from CSAH 61 to the
			Scott County Line
	2013	Washington	\$1,315,113 for improvements to
	2013	County	TH 36 in Oak Park Heights
			\$500,000 to reconstruct MSAS
	2014-2015	Chisholm	111-233 and MSAS 111-246
			\$1,000,000 to add dedicated turn
	2014-2015	Sandstone	
	2014-2015	Saliustone	lanes and improve highway access
			on Lundorrf Drive
	2014-2015	Lake County	\$500,000 to pave and improve
		-	CSAH 25 in Silver Creek TWP
	2014-2015	St. Louis	\$750,000 to install traffic signals
	2014-2013	County	and improve Rice Lake Road
	2011 2015	51 1 1	\$357,252 to reconstruct Frontage
	2014-2015	Blackduck	Road and Pine Avenue Southwest
			\$553,106 to construction a new
		East Grand	lift station and improve
	2014-2015		
		Forks	intersections along Fifth Avenue
			East
	2014-2015	Oklee	\$150,000 to reconstruct Elevator
			Road
		Thief River	\$613,310 provide access to 1st
	2014-2015		Avenue and Ruby Avenue for two
		Falls	new apartment buildings
		Beltrami	\$533,000 to reconstruct CR 402 in
	2014-2015	County	Bemidji TWP
		County	\$151,000 to chip seal intersection
	2014-2015	Roseau County	-
			of CSAH 46 and TH 11
			\$115,518 for road realignment
	2014-2015	Farden TWP	and culvert replacement of 279th
			Avenue
		Middle River	\$134,310 to strengthen and
	2014-2015		resurface 330th Street Northwest
		TWP	for 10 ton vehicles
			\$500,000 to reconstruct local
	2014-2015	Wadena	streets to accommodate 10 ton
	2014 2013	VVaacna	vehicles
	2044 2045	Danta C :	\$500,000 to expand CSAH 3 to
	2014-2015	Benton County	four lanes with concrete medians
			and roundabouts
		First	\$614,070 to widen and resurface
2014-2015	Assessment	roads in an unincorporated	
	District TWP	section of Crow Wing County	
	St. Joseph	\$750,000 to resurface 320th	
	2014-2015	TWP	Street
		1	3330

2014-2015 Perham \$750,000 to pave and add burb: to Coney Street East	6
to concy street East	
\$559,800 to make improvemen	:S
2014-2015   Villard to Grove Lake Road	
2014-2015 Douglas \$500,000 to widen and improve	
County CR 81 in Alexandria TWP	
\$200,000 to widen and strength	en
2014-2015   Pope County   CSAH 28 to accommodate 10 to	n
vehicles	
2014-2015 Pine Lake TWP \$250,000 to grade and surface	
Nitche Lake Road	
2014-2015 Goodview \$750,000 to improve local roads	6
in Goodview	
Fillmore \$750,000 to reclaim and resurfa	ce
County CSAH 8 in Spring Valley TWP	_
2014-2015 Steele County \$500,000 to reconstruct CSAH 4	2
and make utility improvements	
Wabasha \$500,000 to widen and resurface	
County CSAH 25 in Eligin and Elgin TWP	
1 2014-2015 1	St
(City) Street and improve drainage \$500,000 to reconstruct and	
2014-2015   Montgomery   rebuild Fifth Street to the 10 to	
standard	'
\$500,000 to widen and improve	
2014-2015   Sibley County   Sibley County   CR 160 in Faxon	
Watonwan \$500,000 to rehabilitate CSAH 5	in
2014-2015 County Adrian and Butterfield TWPs	
\$212,600 to resurface 357th	
2014-2015 Oshawa TWP Avenue and make related	
improvements	
\$65,000 to resurface and impro	ve
2014-2015   Vienna TWP   drainage on 150th Avenue	
\$174,000 to improve Second	
2014-2015 Belview Street and repair storm sewers	
\$434,900 to add curbs and	
2014-2015 Bird Island gutters, complete sewer work,	
and resurface 13th Street	
\$750,000 to reconstruct and	
2014-2015   Glencoe   resurface 7th Street and	
Armstrong Avenue	
2014-2015 Lincoln County \$195,555 to improve CSAH 9 in	
Lake Benton/Verdi	
2014-2015 Lyon County \$243,471 to resurface CSAH 24	
Springdalo \$150,000 to realign intersection	S
2014-2015 Springdale and replace bridges along Crow	า
Avenue	
\$2,500,000 to construct new	
2014-2015 Richfield traffic lanes, sidewalks, and trai	s
along 77th Street	

2014-2015	Waconia	\$750,000 to realign and extend 10th Street
		\$5,036,680 to construct an
2014-2015	Anoka County	interchange at CSAH 83 in Ramsey
		\$20,000,000 to design and
	Ramsey	reconstruct an interchange at CR
2014-2015	County	H and Highway Avenue in Mounds
	,	Views and Arden Hills
		\$9,000,000 to reconstruct an
2014-2015	Ramsey	interchange at CSAH 96 and I-35W
	County	in Arden Hills
	M/s skip stars	\$29,000,000 to widen CSAH to
2014-2015	Washington	three lanes in Mahtomedi and
	County	Pine Springs
2040	Clt	\$1,000,000 to improve Cloquet
2018	Cloquet	Avenue
		\$750,000 to reconstruct and
2018	Proctor	improve drainage on 6th Street
		and Almac Drive
2040	Non-in-in-	\$1,000,000 to reconstruct Midway
2018	Virginia	Drive
		\$1,000,000 to reconstruct and
2018	Bemidji	add roundabouts to Division
		Street
2019	Spanner TMD	\$366,032 to reconstruct and
2018	Spooner TWP	widen 15th Avenue Southwest
	Donnington	\$1,000,000 to reconstruct and
2018	Pennington	add new bridges on CSAH 8 and
	County	Mark Boulevard
		\$750,000 to reconstruct 3rd
2018	Red Lake Falls	Street Southwest, Polk Avenue
		SW, and International Drive
2018	Morrison	\$900,000 to reconstruct 138th
-010	County	Street
2018	Sartell	\$800,000 to reconstruct and add
		roundabouts to Pinecone Road
2018	Big Lake	\$650,000 to recondition CSAH 5
		and Hiawatha Avenue
		\$500,000 to reconstruct and
2018	Aitkin (City)	improve drainage on 1st Street
		Northwest
2018	Wakefield	\$750,000 to reconstruct and
	TWP	widen Island Lake Road
2018	Mahnomen	\$900,000 to replace and line
	County	culverts on CR 139
2018	Clay County	\$450,000 to recondition mill and
	• •	overlay on CSAH 10
2018	Westport	\$400,000 to reconstruct Livingston Avenue
		\$100,635 to reconstruct Stanley
2018	Farwell	Avenue
		Avellue

		2018	Sabin	\$255,800 to reconstruct CR 67
				\$750,000 to reconstruct and
		2018	Champion	widen 500th Street and 330th
			TWP	Avenue
			Carallana	\$1,000,000 to recondition and
		2018	Goodhue	replace asphalt with concrete on
			County	CSAH 1
		2018	Pod Wing	\$490,000 to reconstruct Spring
		2018	Red Wing	Creek Avenue/Drive
		2018	Ostrander	\$314,000 to reconstruct CSAH 1
		2010	Ostranaci	and CSAH 3
		2018	Carrolton TWP	\$475,000 to reconstruct
		2010	Carronon	Goodview Road
		2018	Carrolton TWP	\$545,200 to reconstruct Heron Road
		2018	Martin County	\$1,000,000 to recondition CSAH 26
		2018	North	\$700,000 to reconstruct
		2018	Mankato	Commerce Drive
				\$1,000,000 to reconstruct and
		2018	Waseca	improve drainage on 3rd Street
				Northeast
		2018	Waldorf	\$750,000 to reconstruct CSAH 3 and 4, CR 74
		2018	Sweet TWP	\$740,000 to reconstruct and pave Township Road 267
			Renville	\$750,000 to reconstruct five miles
		2018	County	of CSAH 4
		2010		\$1,000,000 to reconstruct
		2018	Redwood Falls	Courthouse Square
		2018	Canby	\$400,000 to reconstruct and pave 200th Street
		2018	Laketown TWP	\$750,000 to reconstruct and pave Airport Road
		2018	Wyoming	\$1,000,000 to reconstruct Pioneer Road
		2010	Chisago	\$1,000,000 to reconstruct CSAH
		2018	County	30
		2019		\$600,000 to reconstruct Ravine
		2018	Cottage Grove	Parkway as a divided roadway
				\$400,000 to reconstruct and
		2018	South St. Paul	improve Southview Boulevard/3rd Avenue
B.40	Invested \$1.132 Billion in Minnesota's Corridors of Commerce Program	The <u>Corridors of Commerce</u> program supports statewide economic growth by strategically expanding the capacity of Minnesota's transportation system and improving the movement of freight across Minnesota.		
		In 2013, Governor Dayton worked with the Legislature to create the Corridors of Commerce program. Under Governor Dayton's		

leadership, Minnesota invested \$1.132 billion in the program. The first \$331.5 million has already been allocated to projects across Minnesota, benefiting 48 communities and creating 3,000 construction jobs.

Through 2018, approximately 50 percent (\$706.6 million) of these new investments have helped fund road improvement projects in Greater Minnesota.

Projects	Project Description
Highway 169	About \$8 million for lane expansion in Itasca
	County
Highway 2	Up to \$10 million for passing lanes from
	Cass Lake to Deer River
Interstate 94	Over \$31 million for auxiliary lanes from
	Rogers (MN 101) to St. Michael (MN 241)
Highway 34	Up to \$8 million to add passing lanes from
	Detroit Lakes to Nevis
Highway 14	Up to \$12 million to make the road 4-lane
	from Owatonna to Dodge Center
Highway 14	Up to \$28 million to make the road 4-lane
	from North Mankato to Nicollet
Highway 14	Up to \$35 million for a 4-lane Nicollet
	bypass
Highway 23	Up to \$9 million for passing lanes from
	Willmar to I-90
Highway 14	\$1.5 million to purchase right of way for
	expansion between Dodge Center and
	Owatonna
Highway 23	\$1.5 million for environmental work to
	prepare Highway 23 for future expansion
	from New London to Paynesville and
	Paynesville to Richmond
Highway 34	\$1.9 million for center left turn lane in
	Detroit Lakes from Highway 59 to County
	Road 141
Highway 2	\$2.3 million to reconstruct segment of
	roadway in Deer River
Highway 14/	\$1 million for preliminary design work at the
Highway 15	intersection in New Ulm
Interstate 94	\$1.4 million to design additional lanes from
11: 1 44	St. Michael to Albertville.
Highway 11	\$500,000 to design passing lanes from
	Greenbush to Warroad
Highway 14	\$7.3 million to purchase right-of-way for
	expansion of Highway 14 between
11'-h 22	Owatonna to Dodge Center
Highway 23	\$800,000 for the purchase right-of-way for
	expansion of Highway 23 between New
	London to Paynesville

Highway 24	¢2 million for mill and averlay work as
Highway 34	\$3 million for mill and overlay work on
	Highway 23 from Detroit Lakes to Becker CR29
Highway 371	\$45.4 million for an expansion to four lanes
	from Nisswa to Jenkins
Highway 169	\$1.5 million for design work for replacement
	of the Nine Mile Creek Bridge
Interstate 35W	\$5.5 million for design work related to the I-
	35W Minnesota River Crossing
Interstate 35W	\$1.1 million for expansion of the MnPASS
	system in the northern suburbs
Highway 65	\$1 million for design work for replacement
<b>.</b>	of the Third Avenue Bridge of the
	Mississippi River
Interstate 94	\$2 million for design work for new
	pavement and bridges between St. Paul and
	Minneapolis
Highway 51	\$14 million for reconstruction of Highway
<i>3</i> - ,	51 between Selby Avenue to Pierce Butler
Interstate 35W	\$18.3 million for MnPASS system expansion
	on I-35W North.
Interstate 694	Almost \$39 million for reconstruction and
	lane expansion of I-694 in Arden Hills and
	Little Canada
Highway 610	\$80 million to connect Hwy 610 to I-94
Highway 14	\$160 million to expand Highway 14 from
	two lanes to four lanes between Owatonna
	and Dodge Center
Highway 23	\$105 million to create a continuous four-
	lane roadway from Willmar to St. Cloud
Highway	\$163 million to convert the highway to a
252/Interstate	freeway and add MnPASS lanes Dowling to
94	TH 610
Highway 169	\$157 million to convert Highway 169 in Elk
	River to a freeway
Interstate 494	\$70 million to construct the first phase of a
	turbine interchange that includes a
	airectional ramp for northbound 1-35W to
	directional ramp for northbound I-35W to westbound I-494 traffic
Interstate 94	westbound I-494 traffic
Interstate 94	

## B.41 Invested \$119 Million in the Local Bridge Replacement Program, Replaced More than 400 Bridges

There are 14,814 local bridges in Minnesota. The Local Bridge Replacement Program helps local governments pay for the reconstruction, rehabilitation or removal of their bridges. Governor Dayton worked with the Minnesota Legislature to invest \$119 million in the Local Bridge Replacement Program, enough to complete more than 400 bridge projects in Greater Minnesota.

Year	County	Investment	Description
2012	Aitkin	\$273,527	County Hwy 4 over the Rice River
2012	Aitkin	\$72,000	County Hwy 28 over Cahin Between Two Lakes
2012	Anoka	\$100,373	0.4 miles west of Trunk Highway 47
2012	Anoka	\$9,798	0.4 miles west of Trunk Highway 47
2012	Becker	\$76,862	County Rd 159 6.2 Miles Northwest of Callaway
2012	Becker	\$75,615	County Rd 159 6.2 Miles Northwest of Callaway
2012	Beltrami	\$157,306	
2012	Beltrami	\$280,181	On County Rd 307, 0.5 miles northeast of County Hwy 22 over Turtle River
2012	Benton	\$159,906	0.1 miles north of Trunk Highway 23, County Hwy 6 over Little St. Francis River
2012	Blue Earth	\$126,336	Over creek/ditch, Shelby Township
2012	Blue Earth	\$28,129	County Hwy 14 over the Big Cobb River
2012	Blue Earth	\$234,270	County Hwy 69 over Minneopa Creek, South Bend township
2012	Carlton	\$223,856	0.3 miles north of Trunk Highway 210
2012	Carlton	\$243,418	0.2 miles south of Trunk Highway 210
2012	Carver	\$381,889	0.1 miles southwest of County Hwy 40
2012	Carver	\$229,899	County Hwy 41 over Bevens Creek, Dahlgren Township
2012	Carver	\$384,758	Over Carver Creek, Dahlgren township
2012	Cass	\$400,819	Over unnamed stream 4.4 miles south of Longville

2012	Cass	\$250,669	Over Gulf Creek
2012	Cass	\$91,701	County Hwy 1 over Stony Brook
2012	Chippewa	\$225,016	Over Shakopee Creek, Louriston township
2042	CI :	¢202 724	2-3050mm X 2440mm X
2012	Chisago	\$202,721	29.3m PCC BOX CULV
2012	Chisago	\$133,584	
2012	Chisago	\$329,608	0.6 miles west of County Hwy 5
2012	Chisago	\$224,058	County Hwy 9 over Sunrise River
2012	Chisago	\$362,905	County Hwy 19 over sunrise river
2012	Chisago	\$29,156	County Hwy 30 over Rush Creek
2012	Chisago	\$142,563	2-3050mm X 2440mm X 29.3m PCC BOX CULV
2012	Chisago	\$300,411	Located on County Hwy 8 over goose Creek 1.1 miles
2012	Chisago	\$184,709	County Hwy 9 over sunrise river
2012	Chisago	\$474,906	0.8 miles west of County Hwy 9
2012	Clay	\$588,317	Co road 94 over the Buffalo River
2012	Clay	\$31,060	0.1 mi s of County Hwy 26
2012	Clay	\$47,265	0.1 miles south of County Rd 70
2012	Clay	\$69,922	2.1 miles south of the county line
2012	Clay	\$50,511	0.1 miles south of County Rd 69
2012	Cottonwood	\$93,772	Over Highwater Creek, Rose Hill township
2012	Cottonwood	\$182,343	
2012	Cottonwood	\$124,257	Over stream
2012	Crow Wing	\$96,147	Over Cullen Creek
2012	Crow Wing	\$123,147	Over Daggett Brook, Daggett Brook and Platte Lake Townships
2012	Douglas	\$132,574	Over Geneva/Le Homme Dieu Channel
2012	Douglas	\$131,475	Over Geneva/Le Homme Dieu Channel
2012	Douglas	\$307,789	
2012	Fairmont	\$1,136,695	Over channel between Bud Lake and Hall Lake

2012   Fairmont   \$78,852   Bud Lake and Hall Lake					
2012   Faribault   \$163,306   Over south Creek, Verona township		2012	Fairmont	\$78,852	
2012   Faribault   S187,827   Over middle branch of the Blue Earth River, Elmore township					
Faribault \$187,827 Cher middle branch of the Blue Earth River, Ellmore township  2012 Faribault \$277,953 Over Badger Creek, Io Daviess township  2012 Faribault \$55,344 County Hwy 4 over Coon Creek  2012 Fillmore \$57,600 Over Shady Creek, township Chatfield  2012 Fillmore \$60,093 Chaffield  2012 Fillmore \$47,334 Over Willow Creek, Charlon of Chatfield  2012 Fillmore \$53,271 Over Willow Creek, Carimona township  2012 Fillmore \$523,435 Over Stream, Holt township  2012 Fillmore \$62,985 Arendahl township  2012 Fillmore \$222,400 Over Willow Creek, Carimona township  2012 Fillmore \$381,847 Over Willow Creek, Carimona township  2012 Freeborn \$387,536 Over Stream, Holt township  2012 Freeborn \$268,171 Over Willow Creek, Carimona township  2012 Freeborn \$264,109 Over Unamed stream  2012 Freeborn \$264,109 Over County ditch 16, Shell Rock township  2012 Freeborn \$263,255 Over County ditch 16, Shell Rock township  2012 Freeborn \$268,889 Over Deer Creek, Newry township  2012 Freeborn \$279,227 Freeborn S196,853 Over Goose Creek, Freeman township  2012 Freeborn \$212,085 Over Goose Creek, Numda township  2012 Freeborn \$212,085 Over County ditch 124, Riceland township  2012 Freeborn \$252,609 Over County ditch 124, Riceland township  2012 Freeborn \$252,609 Over County ditch 124, Riceland township  2012 Freeborn \$252,609 Over County ditch 124, Riceland township  2012 Freeborn \$252,609 Over County ditch 124, Riceland township  2012 Freeborn \$252,609 Over County ditch 16, Preeborn township  2012 Freeborn \$252,609 Over County ditch 16, Preeborn township  2012 Freeborn \$252,609 Over County ditch 16, Preeborn township  2012 Freeborn \$252,609 Over County ditch 16, Preeborn township  2012 Freeborn \$252,609 Over County ditch 16, Preeborn township  2012 Freeborn \$252,609 Over County ditch 16, Preeborn township  2012 Freeborn \$252,609 Over County ditch 16, Preeborn township		2012	Faribault	\$163,306	
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2012 Freeborn \$55,256 Freeborn township  2012 Freeborn \$50,781 Over county dich j6,		2012	Encolor:	¢55 350	
I I /III / I Freenorn I SSII /XI I		2012	rreeporn	\$55,256	-
Freeborn township		2012	Erochara	¢E0 701	Over county dich j6,
		2012	rieenoiii	330,781	Freeborn township

	2012	Freeborn	\$59,019	Over Woodburry Creek,
				Oakland Township  0.4 miles east of
	2012	Hennepin	\$4,078,805	Washington Ave
				1.1 miles north of Trunk
	2012	Hennepin	\$1,155,167	Highway 7, Vine Hill Road
	2012	Пеннерш	71,133,107	over HCRRA
				Trunk Highway 44 over
	2012	Houston	\$39,593	unnamed stream
				Near 171" west of cut
	2012	Houston	\$38,123	across road on COUNTY
				HWY 4
	2012	Houston	\$57,161	
	2012	Hubbard	\$391,535	2.1 miles west of County
	2012	пирраги	3331,333	Hwy 2
	2012	Hugo	\$263,243	129th Street over
	2012	Tiugo	7203,243	Clearwater Creek
	2012	Isanti	\$366,961	Over Stanchfield Creek,
	2012	1541111	<b>4300,301</b>	Springvale township
	2012	Itasca	\$732,409	1.1 miles west of County
		Teasea	ψ/0 <b>=</b> ) .00	Rd 127
	2012	Itasca	\$600,164	County Hwy 31 over the
				big fork river
	2012	Itasca	\$10,197	County Hwy 4 over
	2012	Itaaaa	¢475.675	Stream
	2012	Itasca	\$175,675	Over Bigfork River Over Bigfork River 7 miles
	2012	Itasca	\$508,603	east of Wirt
				0.1 miles west of County
	2012	Jackson	\$140,562	Hwy 3
	2012	Jackson Jackson		Over ditch project #4, La
			\$6,051	Crosse township
			4.0.00	0.1 miles west of County
	2012		\$12,488	Hwy 3
	2012	la alsa sa	4	On County Hwy 4 over
	2012	Jackson	\$254,993	Little Sioux River
	2012	Jordan	\$729,404	0.1 miles south of Trunk
	2012	Jordan	\$729,404	Highway 282
	2012	Kandiyohi	\$52,396	
	2012	Kandiyohi	\$225,364	In Raymond
	2012	Kittson	\$610,422	Over Kennedy Coulee
				Over North Branch of
	2012	Kittson	\$718,820	Two Rivers in Hampden
				Township
	2042	IV:	¢00.556	Over north branch of Two
	2012	Kittson	\$80,556	Rivers in Hampden
				Township
	2012	Kittson	\$96,274	1.5 miles west of County Hwy 1
	2012	Kittson	\$63,967	County Hwy 15
	2012	RILLSOIT	703,307	County Hwy 13

2012 Koochiching \$120,745	0.9 miles east of Trunk Highway 65, County Rd 7 Over Cross River
2012 Koochiching \$131,950	Over County Hwy 6 over Caldwell Brook
2012 Lac qui Parle \$66,419	12.9 miles southeast of Marietta
2012 Lac qui Parle \$343,858	Both bridges will be replaced by one structure
2012 Lac qui Parle \$51,357	0.4 miles north of County Hwy 26
2012 Lac qui Parle \$592,123	Over Lac Qui Parle River
2012 Lac qui Parle \$79,899	2.5 miles northeast of Dawson
2012 Lake of the Woods \$45,000	County Hwy 4 over Bostic Creek/JD 28 near Baudette
2012 Lakeville \$282,926	0.3 Miles northwest of County Hwy 9
2012 Lincoln \$116,700	
2012 Lyon \$220,096	1.2 miles south of County Hwy 2
2012 Marshall \$309,191	
2012 Marshall \$88,218	County Rd 128 over middle river
2012 Marshall \$48,467	0.7 miles north of Trunk Highway 89
2012 Marshall \$737,082	County Rd 109 over Tamarac River
2012 McLeod \$97,469	3 miles northeast of Glencoe
2012 McLeod \$434,476	Over south fork of the Crow River
2012 McLeod \$112,946	County Rd 58 over JD 1, 4 miles southwest of Hutchinson
2012 McLeod \$264,212	1.3 miles west of County Hwy 7, in Hutchinson
2012 Mille Lacs \$749,246	County Rd 103 over Rum River, Onamia township
2012 Mille Lacs \$67,526	Over Rum River 6 miles north of Princeton
2012 Mille Lacs \$131,952	On County Rd 121 between County Hwy 12 and County Hwy 13
2012 Mille Lacs \$548,809	Over Rum River 6 miles north of Princeton
2012 Morrison \$73,114	Over Skunk river, Leigh township
2012 Morrison \$61,369	Over Platte river, Platte township

Over tributary to the Little Cedar River, Clayton Township Over tributary to Deer Creek, Grand Meadow Township Over tributary to Orchard Creek, Austin Township Over tributary to Orchard Creek, Austin Township Over tributary to Cedar River, Lyle Township Over tributary to Little Cedar River, Adams Township Over Upper lowa River, Lodi Township Over Upper lowa River, Lodi Township Over Upper lowa River, Lodi Township County Hwy 46 over Stream, 0.8 miles west of Trunk Highway 58 Over Wipper lowa River, Lodi Township Over Wipper lowa River, Lodi Township Over Upper lowa River, Lodi Township County Hwy 46 over Stream, 0.8 miles west of Trunk Highway 59, County Hwy 21 over Stream Over Kanaranzi Creek, Larkin township Over Wipper River Over Kanaranzi Creek, Larkin township Over unnamed stream, Graham Lakes Township Over unnamed stream, Graham Lakes Township Over unnamed drainage, Grand Prairie/Little Rock township Over Unper River Over Mayo Run Over County Rd 125 over the South Fork of the Zumbro River County Hwy 7 over unnamed stream, Orion township Over Unper River Over County Hill Rd 12, Rocksbury township Over Unper River Over County Hill Rd 12, Rocksbury township Over Unper River Over County Rd 59 over Over Grindstone River, Hinckley township Over Grindstone River, Hinckley township				
2012   Mower   \$64,811   Creek, Grand Meadow Township	2012	Mower	\$70,648	Little Cedar River, Clayton
Mower   \$100,086   Creek, Austin Township	2012	Mower	\$64,811	Over tributary to Deer Creek, Grand Meadow
2012   Mower   \$359,575   O.3 miles south of Oakland Ave	2012	Mower	\$100,086	Over tributary to Orchard
2012   Mower   \$123,872   Oakland Ave	2012	Mower	\$87,306	
2012   Mower   \$123,872   Cedar River, Adams Township	2012	Mower	\$359,575	
Mower \$135,167   Lodi Township   County Hwy 46 over   Stream, 0.8 miles west of Trunk Highway 58   Municipal Road 12 over Otter Creek   O.8 miles west of Trunk Highway 59, County Hwy 21 over Stream   2012 Murray \$114,376   Highway 59, County Hwy 21 over Stream   2012 Nobles \$171,840   Lori Maria Lakes Township   2012 Nobles \$99,804   Over unnamed stream, Graham Lakes Township   2012 Nobles \$62,330   Grand Prairie/Little Rock township   2012 Olmsted \$175,833   Over Mayo Run   2012 Olmsted \$175,833   Over Mayo Run   2012 Olmsted \$1,331,607   County Rd 125 over the South Fork of the Zumbro River   2012 Olmsted \$84,740   County Hwy 7 over unnamed stream, Orion township   2012 Pennington \$46,045   Over county ditch #21, Rocksbury township   2012 Pine \$283,037   County Hwy 41, County Hwy 40 over Pine River   2013 Pine \$127,425   Over Grindstone River,	2012	Mower	\$123,872	Cedar River, Adams
2012 Mower \$160,659 Stream, 0.8 miles west of Trunk Highway 58  2012 Mower \$61,001 Municipal Road 12 over Otter Creek  2012 Murray \$114,376 User Stream  2012 Murray \$162,521 User Stream  2012 Nobles \$171,840 Over Kanaranzi Creek, Larkin township  2012 Nobles \$99,804 Over unnamed stream, Graham Lakes Township  2012 Nobles \$62,330 Grand Prairie/Little Rock township  2012 Olmsted \$175,833 Over Mayo Run  2012 Olmsted \$175,833 Over Mayo Run  2012 Olmsted \$175,833 Over Mayo Run  2012 Olmsted \$1,331,607 User Mayo Run  2012 Olmsted \$44,045 Over County Hwy 7 over unnamed stream, Orion township  2012 Pennington \$46,045 Over county ditch #21, Rocksbury township  2012 Pennington \$62,672 County Ditch #96, Sanders Township  2012 Pine \$283,037 Over Grindstone River,	2012	Mower	\$135,167	
Otter Creek   O.8 miles west of Trunk   Highway 59, County Hwy 21 over Stream	2012	Mower	\$160,659	Stream, 0.8 miles west of Trunk Highway 58
2012 Murray \$114,376 Highway 59, County Hwy 21 over Stream  2012 Murray \$162,521 2.5 miles west of Hadley  2012 Nobles \$171,840 Over Kanaranzi Creek, Larkin township  2012 Nobles \$99,804 Over unnamed stream, Graham Lakes Township  2012 Nobles \$62,330 Grand Prairie/Little Rock township  2012 Olmsted \$175,833 Over Mayo Run  2012 Olmsted \$175,833 Over Mayo Run  2012 Olmsted \$175,833 Over Mayo Run  2012 Olmsted \$1,331,607 the South Fork of the Zumbro River  2012 Olmsted \$84,740 unnamed stream, Orion township  2012 Pennington \$46,045 Rocksbury township  2012 Pennington \$62,672 County Mith \$90 over Pine River  2012 Pine \$283,037 County Mith \$40 over Pine River  2012 Pine \$127,425 Over Grindstone River,	2012	Mower		1
2012 Nobles   \$171,840   Over Kanaranzi Creek, Larkin township	2012	Murray		Highway 59, County Hwy
2012 Nobles   \$171,840   Over Kanaranzi Creek, Larkin township	2012	Murrav	\$162,521	2.5 miles west of Hadley
2012 Nobles \$99,804 Graham Lakes Township  2012 Nobles \$62,330 Grand Prairie/Little Rock township  2012 Olmsted \$175,833 Over Mayo Run  2012 Olmsted \$175,833 Over Mayo Run  2012 Olmsted \$175,833 Over Mayo Run  2012 Olmsted \$1,331,607 the South Fork of the Zumbro River  2012 Olmsted \$84,740 unnamed stream, Orion township  2012 Pennington \$46,045 Over county ditch #21, Rocksbury township  2012 Pennington \$62,672 County Rd 59 over  2012 County Pennington \$62,672 County Ditch #96, Sanders Township  2012 Pine \$283,037 County Hwy 41, County Hwy 40 over Pine River  2012 Pine \$127,425 Over Grindstone River,		-		Over Kanaranzi Creek,
2012 Nobles \$62,330 Grand Prairie/Little Rock township  2012 Olmsted \$175,833 Over Mayo Run  2012 Olmsted \$175,833 Over Mayo Run  2012 Olmsted \$175,833 Over Mayo Run  2012 Olmsted \$1,331,607 Hwy 22  On County Rd 125 over the South Fork of the Zumbro River  2012 Olmsted \$84,740 unnamed stream, Orion township  2012 Pennington \$46,045 Over county ditch #21, Rocksbury township  2012 Pennington \$62,672 County Ditch #96, Sanders Township  2012 Pine \$283,037 County Hwy 41, County Hwy 40 over Pine River  2012 Pine \$127,425 Over Grindstone River,	2012	Nobles	\$99,804	
2012 Olmsted \$175,833 0.7 miles south of County Hwy 22  On County Rd 125 over the South Fork of the Zumbro River  County Hwy 7 over unnamed stream, Orion township  2012 Pennington \$46,045 Over county ditch #21, Rocksbury township  County Rd 59 over County Rd 59 over County Rd 59 over County Ditch #96, Sanders Township  2012 Pine \$283,037 County Hwy 41, County Hwy 40 over Pine River  2012 Pine \$127,425 Over Grindstone River,	2012	Nobles	\$62,330	Grand Prairie/Little Rock
2012 Olmsted \$175,833 Hwy 22  On County Rd 125 over the South Fork of the Zumbro River  County Hwy 7 over unnamed stream, Orion township  2012 Pennington \$46,045 Over county ditch #21, Rocksbury township  County Rd 59 over County Rd 59 over County Ditch #96, Sanders Township  2012 Pine \$283,037 County Hwy 41, County Hwy 40 over Pine River  2012 Pine \$127,425 Over Grindstone River,	2012	Olmsted	\$175,833	Over Mayo Run
2012 Olmsted \$1,331,607 the South Fork of the Zumbro River  2012 Olmsted \$84,740 County Hwy 7 over unnamed stream, Orion township  2012 Pennington \$46,045 Over county ditch #21, Rocksbury township  2012 Pennington \$62,672 County Rd 59 over  2012 Pennington \$62,672 County Ditch #96, Sanders Township  2012 Pine \$283,037 County Hwy 41, County Hwy 40 over Pine River  2012 Pine \$127,425 Over Grindstone River,	2012	Olmsted	\$175,833	
2012 Olmsted \$84,740 unnamed stream, Orion township  2012 Pennington \$46,045 Over county ditch #21, Rocksbury township  2012 Pennington \$62,672 County Rd 59 over County Ditch #96, Sanders Township  2012 Pine \$283,037 County Hwy 41, County Hwy 40 over Pine River  2012 Pine \$127,425 Over Grindstone River,	2012	Olmsted	\$1,331,607	the South Fork of the Zumbro River
2012 Pennington \$46,045 Rocksbury township  County Rd 59 over  County Ditch #96, Sanders Township  2012 Pine \$283,037 County Hwy 41, County Hwy 40 over Pine River  2012 Pine \$127,425 Over Grindstone River,	2012	Olmsted	\$84,740	unnamed stream, Orion township
2012 Pennington \$62,672 County Ditch #96, Sanders Township  2.01 miles south of County Hwy 41, County Hwy 40 over Pine River  2012 Pine \$127,425 Over Grindstone River,	2012	Pennington	\$46,045	
2012 Pine \$283,037 County Hwy 41, County Hwy 40 over Pine River  2012 Pine \$127,425 Over Grindstone River,	2012	Pennington	\$62,672	County Ditch #96,
////   Pine	2012	Pine	\$283,037	County Hwy 41, County
	2012	Pine	\$127,425	

г	1	_	1	Τ	
		2012	Pipestone	\$383,488	0.6 miles west of County Hwy 17 on County Hwy 1 over Rock River
		2012	Pipestone	\$226,931	4 miles southeast of Holland
		2012	Pipestone	\$105,884	1 mile southwest of Holland
		2012	Pipestone	\$163,353	0.6 mi E of County Hwy 14
		2012	Pipestone	\$56,388	6 miles north of Pipestone
		2012	Pipestone	\$12,463	0.6 Miles west of Township 278
		2012	Pipestone	\$73,428	3 miles southwest of Ward SD
		2012	Pipestone	\$32,359	0.8 miles north of County Hwy 5
		2012	Pipestone	\$261,820	1.5 miles northwest of Edgerton
		2012	Pipestone	\$345,416	0.1 miles north of county line
		2012	Pipestone	\$207,486	0.1 miles east of Township 284, County Hwy 6 over East Branch of Rock River
		2012	Pipestone	\$215,332	0.5 miles west of County Hwy 18, County Hwy 6 over East Branch of the Rock River
		2012	Pipestone	\$123,807	County Hwy 10 over East Branch of Flandreau Creek
		2012	Pipestone	\$44,404	County Hwy 10 over tributary branch of Pipestone Creek
		2012	Pipestone	\$63,844	County Hwy 10 over tributary branch of Pipestone Creek
		2012	Pipestone	\$87,953	0.1 miles east of Township 261, County Hwy 16 over tributary to Rock River
		2012	Polk	\$175,861	Northeast 1/4, northwest 1/4 section 29,
		2012	Polk	\$27,132	Over jd 1 14 mi n of East Grand Forks
		2012	Pope	\$63,116	4.5 Miles east of Trunk Highway 114 and County Hwy 24
		2012	Ramsey	\$1,588,117	Warner Road over railroad in St. Paul

	2012	Ramsey	\$728,497	Hamline Avenue over Ayd Mill Road, St. Paul
-	2012	Ramsey	\$765,855	IVIII Noad, St. I adi
-		-		0.1 miles east of Trunk
	2012	Ramsey	\$2,549,016	Highway 49
	2012	Red Wing	\$936,081	Municipal Road 18
				Municipal Road 18 and
	2012	Red Wing	\$936,081	Municipal Road 11 (Old
L				Bottoms Rd)
	2012	Redwood	\$872,472	County Hwy 15 over
F			, ,	Cottonwood River
	2012	Redwood	\$436,120	1.0 miles north of Trunk
-				Highway 19  1.5 miles south of Trunk
	2012	Redwood	\$261,750	Highway 19
H				1.0 miles north of Trunk
	2012	Redwood	\$77,931	Highway 19
	20:-	5 ""	4404-55-	1.8 miles north of County
	2012	Renville	\$184,325	Hwy 11
	2012	Renville	\$266,262	5 miles S of Olivia
	2012	Renville	\$127,503	1.0 MI W of TRUNK
	2012	Kenvine	\$127,505	HIGHWAY71
	2012	Renville	\$415,238	0.5 miles northwest of
<u> </u>		- Treffyine	ψ ·13)233	Buffalo Lake
	2242	2 Renville	\$61,854	1.3 miles south of County
	2012			Rd 50, 10 miles
-				northwest of Fairfax
	2012	Renville	\$335,985	9.5 miles Northwest of Sacred Heart
-				100 ft. east of Baldwin
	2012	Rice	\$346,769	Avenue
F			4	Over unnamed,
	2012	Rice	\$91,886	Northfield township
	2012	Rice	¢10F 270	Over Heath Creek, Forest
	2012	NICE	\$185,379	township
	2012	Rice	\$85,139	Over unnamed stream,
				Walcott township
	2012	Rice	\$6,141	0.7 11 11 5
				0.7 miles south of Trunk
	2012	Rice	\$39,468	Highway 246, over
				unnamed ditch, Wheeling township
				County Hwy 46 over Wolf
	2012	Rice	\$184,515	Creek, Forest Township
F				Over Rice Creek,
	2012	Rice	\$139,520	Bridgewater Township,
			+	City of Northfield
	2012	Rochester	\$113,382	Over Mayo Run,
	2012	Nochestel	3113,302	Rochester township
	2012	Rock	\$175,261	County Hwy 9 over
			, ,,===	Unnamed Stream

,			1
2012	Rock	\$74,723	County Hwy 8 over Champepadan Creek.
2012	Rock	\$61,461	0.8 mi east of County Hwy 3 over Unnamed Stream, Kanaranzi Township
2012	Roseau	\$149,517	2.9 miles north of County Hwy 23
2012	Roseau	\$4,723	
2012	Roseau	\$28,110	County Hwy 17 over Willow Creek
2012	Scott	\$232,590	County Hwy 6 over Unnamed Stream
2012	Scott	\$507,176	Tributary to Porter Creek
2012	Sherburne	\$302,561	County Hwy 3 over Rice Creek
2012	Sibley	\$417,076	Over High Island Creek
2012	Sibley	\$298,534	0.5 miles south of County Hwy 1 over the Middle Branch of the Rush River
2012	Sibley	\$227,354	Over south branch of the Rush River
2012	Sibley	\$202,072	Over south branch of the Rush River
2012	Sibley	\$350,500	Over judicial ditch 20, Sibley township
2012	Sibley	\$450,861	0.8 miles south of County Hwy 8 over county ditch 54
2012	Sibley	\$88,486	Over north branch of Rush River
2012	St. Louis	\$115,000	Over Chester Creek
2012	St. Louis	\$80,040	Skyline Parkway over Stewart Creek
2012	St. Louis	\$140,288	MacFarland Road over Chester Creek
2012	St. Louis	\$3,139	Over Embarrass River 0.25 miles south of County Hwy 21
2012	St. Louis	\$699,450	Over Embarrass River, Embarrass township
2012	St. Louis	\$383,900	1.6 miles west of the junction with Trunk Highway 33
2012	St. Louis	\$59,829	Over stream, Duluth township
2012	St. Louis	\$140,803	Over McNiven Creek, Great Scott Township
2012	St. Louis	\$67,629	Over Embarrass River 0.25 miles south of County Hwy 21

20	)12	St. Louis	\$16,768	Over Embarrass River, Embarrass township
20	)12	St. Louis	\$515,721	0.3 miles south of County
			, ,	Rd 837
20	)12	St. Louis	\$180,666	0.6 miles south of County Hwy 16, over Stream Co.
	712	St. Louis	7180,000	Br. 784
20	)12	St. Louis	\$338,555	Over East Swan River
	)12	St. Louis	\$339,677	0.2 MI W of County Rd 775
20	)12	St. Louis	\$464,865	Over Esquamaga Lake
20	712	Jt. Louis	7404,803	Over north fork of the
20	)12	Stearns	\$5,492	County Meadow River,
				Meadow River township
		61	¢076 220	Over Canadian Pacific
20	)12	Stearns	\$876,239	railroad, Paynesville township
				County Rd 182 over Silver
20	)12	Stearns	\$163,912	Creek, 4 miles northwest
				of Sauk Centre
20	)12	Stearns	\$329,843	County Hwy 7 over St
			. ,	Augusta Creek
20	)12	Steele	\$289,184	Over Crane Creek, Clinton Falls township
				County Hwy 12 over
				Straight River, W of
20	)12	Steele	\$730,249	County Hwy 45 in
				Medford
20	)12	Stevens	\$26,705	
20	)12	Swift	\$262,883	County Hwy 17 over the Chippewa River
20	)12	Todd	\$195,541	Over Eagle Creek
20	712	Tout	7193,341	0.4 miles southwest of
20	)12	Todd	\$176,868	County Hwy 14,
			7 - 1 3,333	Township 567, Osakis
	142	<b>-</b> 11	d02.564	Over Baugh Creek,
20	)12	Todd	\$82,561	Gordon township
				On County Hwy 23 near
20	)12	Todd	\$37,894	145th Ave. and west of
				County Rd 68
20	)12	Traverse	\$51,342	0.9 miles east of County Rd 82
				0.1 Mi. South of the JCT
20	)12	Traverse	\$230,044	of CO RD 82
				West Lake Valley
20	)12	Traverse	\$49,845	township on County Rd
				76 over stream
20	)12	Traverse	\$82,266	Over Mustinka River
20	)12	Traverse	\$38,920	County Hwy 13 over
		<del>-</del>	, ,	County Ditch 43.

	1	1	1	
	2012	Traverse	\$65,287	County Hwy 6 over 12 Mile Creek 3 miles east of Dumont
	2012	Traverse	\$103,094	0.4 miles west of County Rd 71
	2012	Traverse	\$71,965	County Hwy 6 over 12 Mile Creek
	2012	Wabasha	\$543,885	Over Old Channel of Zumbro River, Minneiska Township
	2012	Wabasha	\$320,525	Over Gilbert Creek, Mount Pleasant township
	2012	Wabasha	\$351,323	Over Gilbert Creek, Mount Pleasant township
	2012	Wabasha	\$336,183	0.6 miles west of Trunk Highway 61, County Hwy 10 over dry run, Pepin Township
	2012	Wadena	\$98,695	Over Cat River, Meadow township
	2012	Wadena	\$180,192	0.1 miles east of Trunk Highway 227
	2012	Wadena	\$201,019	County Hwy 26 over Leaf River, Bullard township
	2012	Wadena	\$143,638	County Rd 159 over Hay Creek, Red Eye township
	2012	Wadena	\$295,477	County Hwy 26 over Leaf River, Bullard township
	2012	Washington	\$247,859	Over Valley Creek
	2012	Watonwan	\$78,537	0.5 miles north of County Hwy 7 over unnamed Creek
	2012	Watonwan	\$180,522	County Hwy 32 over Watonwan River
	2012	Watonwan	\$101,578	County Rd No. 116, Over unnamed Creek, Butterfield Township
	2012	Winona	\$172,278	0.8 miles southeast of County Hwy 37
	2012	Wright	\$506,804	Over County Crow river, French Lake Township
	2012	Wright	\$71,000	Over Crow River, French Lake Township
	2014	Blue Earth	\$1,400,028	County Rd 147 over Blue Earth River
	2014	Blue Earth	\$105,822	County Rd 131 over Ditch, Vernon Center Township
	2014	Carlton	\$234,019	County Rd 131 over kettle river, Kalevala township

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	2014	Carver	\$1,200,000	County Hwy 10 over S. Fork Crow River, Watertown
	2014	Carver	\$214,733	County Hwy 30 over Crane Creek, 0.2 miles east of west county line
	2014	Carver	\$333,499	County Hwy 10 over Bevens Creek, San Francisco township
	2014	Cass	\$166,930	County Hwy 1 over Stony Brook, Maple Township
	2014	Chaska	\$102,437	Creek Road over Chaska Creek
	2014	Chaska	\$300,191	Creek Road over Chaska Creek
	2014	Chisago	\$236,496	0.9 miles east County Hwy 30, County Hwy 36 over Sunrise River
	2014	Clay	\$122,044	County Rd 56 over ditch #34, 0.1 miles north of County Hwy 2
	2014	Clay	\$65,488	County Rd 56 over ditch #34, 0.1 miles north of County Hwy 2
	2014	Crow Wing	\$257,442	County Rd 122 over Little Nokasippi River, Mathias Township
	2014	Dakota	\$432,341	County Hwy 36 over Vermillion River, 0.5 miles west of County Hwy 47
	2014	Faribault	\$193,540	County Hwy 9 over Maple River, Lura township
	2014	Faribault	\$220,147	County Hwy 35 over Cobb Creek
	2014	Faribault	\$220,147	County Hwy 35 over Big Cobb River, Township Dunbar
	2014	Fillmore	\$303,438	Over Kendron Brook, Sumner township
	2014	Fillmore	\$297,689	County Hwy 25 over pine Creek
	2014	Hennepin	\$318,941	54th Street over Minnehaha Creek, Edina
	2014	Hennepin	\$12,257,000	County Hwy 5 over West River Road and Mississippi River, Minneapolis
	2014	Hennepin	\$1,025,436	0.8 miles east of County Hwy 5

	2014	Houston	\$416,210	4.7 miles east of Trunk Highway 44, County Rd 249 over Crooked Creek
	2014	Houston	\$290,623	County Hwy 3 over Wildcat Creek, Brownsville township
	2014	Houston	\$78,664	County Hwy 10 over dry run, Caledonia township
	2014	Houston	\$178,557	Over unnamed stream, Crooked Creek township
	2014	Houston	\$35,619	County Hwy 17 over dry run, Wilmington Township
	2014	Le Sueur	\$106,889	County Hwy 7 over County Ditch #59, Elysian Township
	2014	Lincoln	\$158,712	0.7 miles west of County Hwy 4, 8 miles NE of Hendricks
	2014	Lyon	\$264,529	County Rd 67 over Three Mile Creek, 1 mile north of Green Valley
	2014	Marshall	\$92,770	·
	2014	Mille Lacs	\$45,040	0.1 miles south of Trunk Highway 95, County Hwy 7 over Battle Creek
	2014	Morrison	\$105,777	County Rd 236 over Little Rock Creek, Buckman Township
	2014	Morrison	\$176,357	County Hwy 1 over Crow Wing River, over Crow Wing River
	2014	Morrison	\$322,620	County Hwy 43 over Platte River, 0.2 miles east of County Hwy 46
	2014	Norman	\$259,888	County Hwy 19 over Ditch #68
	2014	Olmsted	\$345,480	Over Kings Run
	2014	Olmsted	\$24,822	County Rd 148 over Willow Creek
	2014	Pipestone	\$99,157	0.8 MI W of Trunk Highway 23, County Hwy 10 over Tributary Redwood River
	2014	Ramsey	\$255,000	Maryland Avenue over abandoned railroad, St. Paul
	2014	Ramsey	\$1,493,026	Kellogg Boulevard over ravine at Market Street, St. Paul

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		2014	Ramsey	\$2,329,345	Kellogg Boulevard over ravine at Market Street, St. Paul
		2014	Redwood	\$246,511	1.6 miles north of County Hwy 4 on County Rd 63 over Sleepy Eye Creek
		2014	Rice	\$47,260	County Hwy 23 over Unnamed stream, Cannon City Township
		2014	Rice	\$229,410	County Hwy 42 Over Prairie Creek, 1.2 miles north of County Hwy 31, Northfield Township
		2014	Rochester	\$754,959	Sixth Street over Bear Creek
		2014	Rock	\$145,060	County Rd 59 over Un- named Stream, Township Springwater
		2014	Rock	\$74,677	County Hwy 1 over stream, 1.8 miles east of County Hwy 3
		2014	Rock	\$185,792	Over Beaver Creek, Mound township
		2014	Rock	\$68,179	County Hwy 13 over Upper Mud Creek, Martin Township
		2014	Rock	\$76,900	County Hwy 13 over unnamed stream, Martin township
		2014	Rock	\$124,181	County Rd 59 over unnamed Stream, Springwater Township
		2014	Rock	\$34,708	
		2014	Rock	\$275,707	Over Kanaranzi Creek, Kanaranzi township
		2014	Sherburne	\$109,792	Over Elk River, Clear Lake township
		2014	Sherburne	\$491,896	County Hwy 24 over Elk River
		2014	Sibley	\$53,956	County Hwy 6 over stream, 0.9 miles northeast of County Rd 11
		2014	St. Louis	\$451,896	County Rd 696 over West Rocky Run in Township 49-15
		2014	St. Louis	\$574,053	County Hwy 22 over Sturgeon River
		2014	Stearns	\$138,053	County Rd 172 over Getchell Creek, Oak township

2014	Stearns	\$243,403	Over Spunk Creek, Brockway township
2014	Stevens	\$83,269	County Rd 70 over Pomme De Terre River
2014	Swift	\$119,366	County Rd 54 over county ditch #2, Shible Township
2014	Todd	\$147,331	County Rd 76 over Partridge River, Bartlett Township
2014	Todd	\$187,450	County Rd 78 over Eagle Creek,
2014	Traverse	\$359,516	County Rd 92546 over 12 Mile Creek
2014	Traverse	\$330,235	County Rd 82 over JD 14 (twelve Mile Creek)
2014	Wadena	\$181,148	County Hwy 26 over Leaf River, Bullard Township
2014	Wilkin	\$356,271	County Hwy 1 over Whiskey Creek
2015	Carlton	\$500,000	County Hwy 8 over Little Net River
2015	Cass	\$168,425	County Rd 107 over Covy Brook, Homebrook township
2015	Clay	\$116,879	County Rd 117 over stream
2015	Faribault	\$171,037	County Hwy 6 over east fork of the Blue Earth River
2015	Fillmore	\$250,000	County Hwy 1 over Deer Creek, Spring Valley township
2015	Fillmore	\$250,000	County Hwy 1 over Deer Creek, Spring Valley township
2015	Fillmore	\$215,813	County Hwy 23 over Weisel Creek, Canton township
2015	Hennepin	\$1,000,000	East 46th Street over Godfrey Road
2015	Hennepin	\$247,780	37th Street over Minnehaha Creek, St. Louis Park
2015	Isanti	\$89,454	County Hwy 9 over Stream east of Trunk Highway 65
2015	Itasca	\$1,153,320	County Hwy 22 over Bear River, Bearville North township
2015	Jackson	\$80,831	County Hwy 29, 0.6 miles south of County Hwy 14

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	2015	Jackson	\$56,803	County Hwy 29, 8 miles south of Alpha
	2015	Mower	\$1,850,000	Municipal Street 139 over Dobbins Creek, Austin
	2015	Norman	\$73,408	County Rd 161 over Marsh River
	2015	Pennington	\$121,890	County Rd 55 over Black River, Polk Centre Township
	2015	Redwood	\$252,268	County Rd 47 over Sleepy Eye Creek, Willow Lake Township
	2015	Redwood	\$64,559	County Rd 62 over Highwater Creek, 2 miles south and 1/3 mile east of Lamberton
	2015	Sibley	\$59,619	County Hwy 25 over county ditch 23B
	2015	St. Louis	\$346,913	Pine Street Over East Two River, Tower
	2015	Yellow Medicine	\$187,801	County Rd A9 (530th St.) Over Yellow Medicine River
	2017	Becker	\$1,036,145	County Hwy 7 over BNSF Railroad
	2017	Benton	\$150,511	County Rd 42 (135th Street) over Mayhew Creek
	2017	Blue Earth	\$301,813	Over creek, Lime township
	2017	Blue Earth	\$301,813	County Hwy 5 over stream, 1 mile southwest of north county line
	2017	Blue Earth	\$203,751	County Hwy 52 over Big Cobb River, Beauford township
	2017	Carver	\$149,589	County Hwy 20 over joint ditch 4, Hollywood Township
	2017	Chisago	\$871,028	County Hwy 20 over Stream, Lindstrom
	2017	Clay	\$397,503	County Rd 57 over south branch of the Buffalo River, Alliance Township
	2017	Cottonwood	\$98,645	County Hwy 4 over dry Creek, German Town township
	2017	Crow Wing	\$619,927	Dream island Road over Little Pine Lake Channel
	2017	Dodge	\$276,022	665 Street over judicial ditch no. 11, Ripley township

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2017	Hennepin	\$177,178	Red Circle Drive over Ped- Bike, Minnetonka
2017	Houston	\$197,179	County Hwy 19 over Riceford Creek, Black Hammer township
2017	Hutchinson	\$400,517	2nd Avenue over South Fork Crow River
2017	Isanti	\$115,835	County Rd 71 over Seely County Rd
2017	Itasca	\$433,802	County Rd 336 over west fork of the Prairie River
2017	Itasca	\$800,000	County Rd 229 over Bigfork River 1.4 miles north of Trunk Highway 1
2017	Jackson	\$214,308	County Hwy 5 over Judicial Ditch #24, Round Lake Township
2017	Kandiyohi	\$208,647	County Rd 134 over JD 1 MK, 3.3 miles northwest of Lake Lilian
2017	Kittson	\$82,679	County Rd 70 over Branch 2 Joe River, St. Vincent/Clow Township
2017	Kittson	\$49,053	County Rd 56 over little Joe River, Richardville township
2017	Kittson	\$52,632	County Hwy 13 over County Ditch 7, 2.25 miles west of Donaldson
2017	Lincoln	\$242,144	County Hwy 1 over Medary Creek
2017	Lincoln	\$201,848	County Hwy 1 over Spring Creek
2017	Lincoln	\$235,793	County Hwy 7 over stream
2017	Marshall	\$64,574	Over judicial ditch 16, township oak park
2017	McLeod	\$134,730	County Rd 90 over stream, 4 miles south of Silver Lake
2017	McLeod	\$58,448	On County Hwy 24 over county ditch 26, 4 miles south of Silver Lake
2017	Morrison	\$153,484	County Hwy 12 over Swan River, Swanville township
2017	Murray	\$109,185	County Hwy 34 over Stream
2017	Murray	\$97,010	County Hwy 34 over Jack Creek, 5 1/2 miles west of Fulda

	2017	Nobles	\$33,755	County Hwy 13 over waterway, Wilmont township
	2017	Nobles	\$99,711	County Hwy 13 over waterway, Wilmont township
	2017	Nobles	\$39,632	County Hwy 15 over unnamed, Little Rock Township
	2017	Nobles	\$21,550	County Hwy 15 over waterway, Larkin Township
	2017	Norman	\$87,893	County Rd 167 over County Ditch #67, Lake Ida Township
	2017	Norman	\$93,644	County Rd 105 over ditch, Bear Park Township
	2017	Norman	\$193,055	County Hwy 20 over stream, Winchester Township
	2017	Olmsted	\$214,688	County Rd 125 over Mayo Run, Rochester Township
	2017	Pennington	\$47,749	County Hwy 17 over county, Rocksbury Township
	2017	Pipestone	\$119,750	71st Street over tributary to Rock River, Hatfield
	2017	Pipestone	\$57,768	County Hwy 11 over tributary of Flandreau Creek
	2017	Pipestone	\$24,625	County Hwy 13 over tributary to Pipestone Creek
	2017	Pipestone	\$31,479	County Hwy 13 over tributary to Pipestone Creek
	2017	Pipestone	\$32,301	County Hwy 13 over tributary to Pipestone Creek
	2017	Pipestone	\$40,128	County Hwy 13, 4 miles west of Ihlen
	2017	Pipestone	\$52,037	County Hwy 13 over tributary to Pipestone Creek
	2017	Redwood	\$212,688	County Hwy 8 over stream
	2017	Renville	\$260,564	On County Hwy 8 over JD in Buffalo Lake
	2017	Rice	\$81,853	County Rd 90 over ditch, Richland Township

2017	Rock	\$297,945	County Rd 55 over Elk Creek, Township Magnolia
2017	Sibley	\$142,090	County Hwy 22 over judicial ditch 11, Township Grafton
2017	St. Louis	\$1,379,437	River Street over Little Fork River
2017	St. Louis	\$267,880	County Hwy 41 over Little Knife River, Alden township
2017	Swift	\$250,445	County Rd 85 over Mud Creek in Kildare Township
2017	Todd	\$216,132	County Hwy 1 over Long Prairie River, Leslie Township
2017	Wabasha	\$226,885	County Hwy 2 over Miller Creek, Mount Pleasant Township
2017	Wilkin	\$133,404	County Rd 170 over Whiskey Creek
2017	Wilkin	\$76,698	County Hwy 3 over county ditch 2

# B.42 Invested \$80 Million in 27 Transportation Economic Development Projects, Supporting the Creation of More Than 16,700 Jobs

The Transportation Economic Development Program (TED) is a competitive grant program available to communities for road and public infrastructure projects that create jobs and support economic development. Since taking office, Governor Dayton has worked with the Minnesota Legislature to make additional investments in the program.

Thanks to these investment, the Minnesota Department of Transportation has been able to devote more than \$80 million to 27 projects supporting economic development across Minnesota. These projects have helped to create or maintain at least 16,700 jobs and leverage more than \$312 million in additional investment.

Year	Location	Description	Leveraged Funds	Jobs Created
2017	Anoka	\$5 million for US 10/169 Safety and Mobility Improvements	\$77,920,000	TBD
2017	Brooklyn Park	\$10 million for US 169/101st Avenue North Interchange	\$27,000,000	TBD
2017	Carver County	\$1.5 million for MN 41/CSAH 18 roundabout	\$2,600,000	TBD
2017	Dodge County	\$135,450 for MN 56 Turn and Bypass Lanes	\$58,050	TBD
2017	Duluth	\$247,000 for Kayak Bay Intersection Signalization	\$107,000	TBD
2017	Kittson County	\$315,000 for Canola Oil Processing Plant Frontage Rd	\$135,000	TBD
2017	Pennington County	\$1 million for MN 32/CSAH 16 roundabout and Mark Boulevard extension	\$4,770,000	TBD
2015	Bloomington	\$8 million for East Bush Lake Road I-494	\$15,780,000	2600

		NA/ a at la a con al		
		Westbound		
		Entrance Ramp		
	Carver	\$3.5 million for		
2015	County	MN 41	\$13,260,000	300
		Expansion		
		\$3.1 million for		
2015	Dakota	US 52/CSAH 42	\$19,191,168	322
2013	County	Interchange	713,131,100	322
		Reconstruct		
		\$10 million for		
2015	Scott County	US 169/MN	\$28,075,533	528
2013	Scott County	41/CSAH 78	\$20,073,333	320
		Interchange		
		\$4 million for		
2045	Washington	MN 36/CSAH	644.057.000	275
2015	County	35/Hadley Ave	\$14,857,000	275
		Interchange		
		\$666,000 for		
3015	NATION IN THE	MN 68 –	62 757 222	40
2015	Marshall	Michigan Road	\$2,757,300	40
		Turning/Bypass		
		\$110,187 for		
		MN 95		
	Mille Lacs	roundabout	4	
2015	County	and Princeton	\$1,794,284	900
	,	Business Park		
		Access		
		\$280,000 for		
		CSAH 101/MN		
	Redwood	19/US 71 Union		
2015	Falls	Drive	\$200,000	770
		Intersection		
		Traffic Signal		
		\$147,880 for		
2015	Wells	Wells Business	\$3,609,800	140
	1.55	Park Access	75,555,555	
		\$6.8 million for		
		I-94 7th Street		
2013	Minneapolis	Off Ramp and	\$2,910,000	5000
2013	Willineapons	Repurposed 5th	72,310,000	3000
		Street Off Ramp		
		\$4.5 million for		
2013	Waconia	MN 5	\$6,599,103	360
	- Vaconia	Improvements	70,555,105	300
		\$2.1 million for		
		US 169 Le Sueur		
2013	LeSueur	Hill Access and	\$1,642,042	200
2013	Legueui	Rest Area	71,042,042	200
		Improvements		
2012	Olmstod Co	\$2.2 million for	¢0.205.000	450
2013	Olmsted Co.	CSAH 16 & US	\$9,295,000	450
		63 Interchange		

		Totals:	\$80.2 million	\$311 million	16,700
	2012	Windom	\$544,960 for North Windom Industrial Park improvements	\$805,500	35
	2012	Delano	\$605,500 for Delano NW Business Park	\$3,313,000	100
	2012	Benton Co	\$2.9 million for US 10 / CSAH 3 Interchange	\$1,956,000	50
	2012	St. Louis Park	\$3 million for MN 7 / Louisiana Interchange	\$22,008,000	450
	2012	Minnetonka	\$1.6 million for I-394 Ridgedale Dr. westbound on ramp	\$6,396,035	450
	2012	Maplewood	\$1 million for MN 36 / English St Interchange	\$21,997,000	230
	2012	Eden Prairie	\$7 million for S. Shady Oak Rd Improvements	\$24,700,000	3500
			Reconstruction and Airport Access Improvement Project		

B.30 Invested \$8.8 Million in 11 Transportation Economic Development Infrastructure Program Projects, Supporting the Creation or Retention of 4,500 Jobs

The Transportation Economic Development Infrastructure Program (TEDI) is a competitive grant program available to communities for road and public infrastructure projects that create jobs and support economic development. Under Governor Dayton's leadership, the State of Minnesota has invested approximately \$8.8 million in projects across the state.

Year	Project	Description	Jobs
2017	Brooklyn Park	\$1,500,000 to construct a new interchange at US Highway 169 and 101st Avenue North	2549
2017	Chaska	\$650,000 to construct a new local street in downtown Chaska that will provide better access to a redevelopment area	72
2017	Pennington County	\$1,000,000 for MN 32 and CSAH 16/Mark Boulevard Roundabout	500

Total:	11 projects	\$8.8 million	4500
2012	Delano	\$640,000 for highway infrastructure improvements are planned in support of a new industrial park	100
2012	Mankato	\$969,218 for road and utility improvements in Eastwood Energy Industrial Park	405
2012	Rice County	\$673,782 to improve access to developable properties north of the Faribault city limits along Interstate 35	93
2012	Int'l Falls	\$657,000 for installation of utilities and a rail spur to the multi-modal district, which is located adjacent to the busiest rail port of entry in North America	50
2015	St. John's Township	\$409,579 for First Avenue West upgrade, providing access to Meadow Star Dairy	52
2015	Princeton	adjacent to US Hwy 14	
2015	Mankato	\$813,233 for Adams Street Extension, providing access to 170 acres of industrial land	367
2015	Wells	\$407,000 to provide two turn lanes off of TH 22 and develop an internal road and infrastructure for a new business park.	140
2017	Duluth	\$1,100,000 to construct an extension of Waseca Industrial Park Road.	215

B.43 Invested \$8.6 Billion in Road and Bridge Construction Projects; a 36 Percent Increase Over Previous Administration

Under Governor Dayton's leadership, Minnesota invested \$8.6 billion in state road construction, an average of \$1.07 billion a year. In contrast, the Pawlenty Administration only invested \$6.3 billion in road construction, an annual average of \$786 million per year.

From 2011-2018, this funding has improved over 8700 miles of state roadway and 1209 bridges. The funding also has supported efforts to improve interchanges and intersections, add more lanes and expand the MnPASS system. These improvements have slowed the increase of congestion during the last 10 years.

The funding has also supported more than 13,000 jobs annually in the road and bridge construction and related sectors between

		2011 and 2016. The new funding of projects for the next several years will continue to support jobs.
B.44	Provided \$28.5 Million in Aid Program to Help Small Communities Maintain Roads	In 2015, Governor Dayton and the Minnesota Legislature created the Small Cities Assistance Account for cities with a population under 5,000 that did not previously receive municipal state aid for their streets. The assistance is distributed through a formula to the 700 Minnesota cities. Since the program's creation, Governor Dayton and the Legislature have provided \$28.5 million in assistance.
B.45	Improved Rail Safety by Passing Legislation Requiring Railroads to Provide Training to Local Law Enforcement and Improved their Preparedness During Emergencies	In 2014, Governor Dayton and the Minnesota Legislature updated state law "the Spill Bill" to ensure that the State and the railroad corporations are better prepared to respond to rail derailments, and emergencies.  Under the law, railroads are required to coordinate with and offer training to local law enforcement, fire departments, and emergency managers along the train routes, and the training must include how to respond to incidents that include oil and hazardous materials.  Upon confirmation of a spill, railroads are required to deliver and deploy sufficient equipment and trained personnel to protect the public and environment within specified timeframes. Railroads are also required to conduct a drill and submit their prevention and response plan every three years.
B.46	Secured More than \$8 Million in Back Wages for Minnesota Workers	Governor Dayton has advocated for workers and businesses that follow the law by empowering the Minnesota Department of Labor and Industry to crack down on employers who fail to pay workers for work already done. The agency estimates that more than 39,000 workers experience wage theft in Minnesota each year. Wage theft is most common in the janitorial services, construction, and restaurant industries. Under Governor Dayton's leadership, almost \$8.5 million has been assessed in back wages and penalties for failure to comply with Minnesota wage and hour laws.
B.47	Inspected More Than 15,000 Workplaces for Safety Compliance; Reduced Injury Rate	Minnesota's Occupational Safety and Health Administration conducts more than 1,900 compliance inspections each year and investigates an average of 17 worker deaths annually — not including deaths from traffic accidents, farming accidents, mining accidents and federal worksites. It also provides more than 1,000 free OSHA consultation assistance and safety training visits to help employers identify safety and health hazards.

		Minnesota OSHA's focus on high-hazard worksites in industries such as construction and manufacturing is helping ensure more workers go home safely at night. In 2011, workers in Minnesota on construction jobs were injured at a rate of 6.5 per every 100 full-time workers. That figure dropped to 3.4 in 2016, a 41 percent decline. In the past decade, Minnesota has seen a 33 percent decrease in its rate of work-related injuries and illnesses.
B.48	Set All-Time Low for Workplace Injuries	Minnesota's estimated workplace injury and illness rate for 2017 decreased to its lowest rate since measurement started in 1973. According to the annual Survey of Occupational Injuries and Illnesses, the state had an estimated 3.3 OSHA-recordable nonfatal workplace injuries and illnesses per 100 full-time-equivalent (FTE) workers in 2017. The estimated rate was 3.4 cases per 100 FTE workers in 2016, 3.7 in 2014, and 3.8 in 2011. The survey estimated Minnesota had 72,500 workers with OSHA-recordable nonfatal workplace injuries and illnesses in 2017, compared to 75,400 estimated cases for 2011. In the past fifteen years, Minnesota has seen a 40 percent decrease in its rate of work-related injuries and illnesses.
B.49	Launched MnSAFE Safety Initiative, Reducing State Employee Injuries by 29 Percent	In 2011, the Department of Administration launched the MnSAFE program. It is a statewide initiative to reduced work related injuries and illnesses. So far, the program has contributed to a reduction in work related injuries and illnesses of 29 percent, preventing over 3,000 fewer injuries to state employees over the past 7 years. It is estimated that the MnSAFE initiative has also contributed to \$31.5 million in reduced workers' compensation costs during the same period.
B.50	Reviewed Workplace Safety Violations in One-Half of the Time	The Minnesota Occupational Safety and Health Administration works to improve workplace safety and health. It provides education to employers and employees, consults with organizations in making improvements, and takes enforcement actions against violators.  Each year, the Minnesota Occupational Safety and Health Administration conducts an average of 2,300 enforcement inspections. On average, it issues reports and citations for safety violations in 19 days in comparison to the national average of 45 days. Similarly, it issues reports and citations for health violations in 24 days in comparison to the national average of 56 days.  In 2015, the Minnesota Occupational Safety and Health Administration began Serious Injury Inspections, which require employers to report within 24 hours any work-related amputation, in-patient hospitalization, or loss of an eye. Since its

		implementation, Serious Injury Inspections have tripled in reporting.
B.51	Created the State's Farm Safety Program; Provided Roll Bars for 354 Tractors	Between 2006 and 2016, 210 farmworkers were killed in farm accidents – the majority from tractor rollovers. In response, Governor Dayton worked with the Minnesota Legislature in 2016 to invest \$250,000 in a program to help farmers add rollover protection to aging tractors. An additional \$27,500 was raised from private sector donations. In 2017, the Governor and Legislature invested an additional \$150,000 in the program.  Rollbar kits typically cost about \$900, but can cost double that amount depending on the tractor and the kit. When the operator also wears a seatbelt, roll bars are 99 percent effective in preventing death or serious injury.  Thanks to these new resources, 354 roll bars have been installed on tractors across Minnesota. As of October 2018, another 13 have ordered their ROPS kits and are waiting for them to arrive; 210 are on the waiting list until more funding is secured.
B.52	Created a First-in-the- Nation Window Washing Safety Standard	After several fatalities in the state, in March 2012 Minnesota became the first state in the country to create a window washing safety standard. The standard applies to workers who are suspended more than 14 feet above grade and provides clear direction to contractors that perform interior or exterior window washing or building maintenance operations. Governor Dayton also worked with Minnesota Legislature in 2012 to require that new buildings have permanent anchoring systems for window washers.
B.53	Workplace Safety and Health Cooperative Compliance Partnership	In September of 2012, MNOSHA Compliance revised its partnerships with both the Associated General Contractors of Minnesota (AGC CHASE- Construction Health and Safety Excellence) program and the Minnesota Chapter of Associated Builders and Contractors (MN ABC).  The partnership is managed by both associations and has three levels. Level 1 requires the employer maintain the minimum requirements of a safety and health program. Level 2 requires a more comprehensive safety and health program. Level 3 is Minnesota OSHA's Cooperative Compliance Partnership (CCP) program where MNOSHA Compliance will provide compliance assistance for a specific project. To qualify, contractors must be at Level 2 for a minimum of one year and can then apply for participation in the CCP program for construction projects projected to last at least six months, but fewer than 18 months.

		DLI's Minnesota OSHA Compliance unit has 18 cooperative compliance partnership (CCP) agreements at construction sites across Minnesota to create mutual trust and respect among all parties – including project owners and construction workers – involved in the construction process.
B.54	Completed Safety Training Program for Over 140 Employers and Over 57,000 Minnesota Workers	During 2014 to 2017, Minnesota OSHA Compliance had more than 140 employers and more than 57,000 workers participate in a safety stand-down campaign to raise awareness among employers and workers about preventing falls, which account for the highest number of deaths in the construction industry. During the stand-down, employers and workers were asked to pause their workday to talk about fall prevention in construction and discuss topics such as ladder safety, scaffolding safety and roofing work safety.
B.55	Launched the First Excavation Safety Stand-Down Campaign	Minnesota OSHA Compliance launched its first Excavation Safety Stand-down campaign during April 17-21, 2017, to raise awareness about preventing excavation accidents. This was the first excavation Safety Stand-down in the country with Federal OSHA starting a National Stand-down on June 2, 2018. To date, over 20 Minnesota employers and their 350 employees paused their workday to talk about excavation safety and discuss ways to protect workers from hazards during excavation projects.
B.56	Created the Office of Workers' Compensation Ombudsman, Provided Assistance to 2,250 Minnesota Workers	After a serious injury, it can be difficult to navigate the workers compensation system. In 2011, the Department of Labor and Industry created an Office of Workers' Compensation Ombudsman to provide direct assistance to injured workers and small businesses having difficulties navigating the workers' compensation system.  The ombudsman provided assistance to 2,250 Minnesotans from 2011 to 2017. The ombudsman has played a critical role in assisting injured workers who are in the most difficult of circumstances, working to ensure that they receive benefits they deserve.
B.57	Connected Minnesota Workers with Employment-Based Training	Under Governor Dayton's leadership, the Department of Labor and Industry created the Minnesota PIPELINE Program — an innovative approach to address the state's current and future workforce needs that develops industry-based, employer-driven, dual training programs for workers across the state. In 2016, the Program earned a State Government Innovation Award for engaging over 700 industry leaders to invest in employment-based training as a workforce investment strategy.  Over the course of 2018, the PIPELINE Program team has increased industry leader participation to 828 participants. To date, 67

		employers have established dual-training programs that are supported by grant funding, impacting 1,219 employees. The PIPELINE Program team has established competency models for 36 occupations, including seven career pathway options. In the upcoming year, the PIPELINE team will host a speaker series for employers to share valuable information, launch a detailed toolkit for dual training program development, and continue to deepen industry and competency work – all with the goal of ensuring employer can give their workers the skills they need to succeed.
B.58	Enhanced Licensing and Registering Requirements for Professional Contractors	Through the licensing and registration of professional construction contractors, the Department of Labor and Industry promotes a fair, competitive marketplace, giving consumers the assurances they need to know their contractors are properly trained and registered.  Under Governor Dayton's leadership, the Department of Labor and Industry worked with stakeholders to amend state law and establish a two-year pilot project to register contractors who provide building construction and improvement services. The program became permanent in 2014. Since the program's implementation, an additional 17,000 residential construction service providers have been registered with the State of Minnesota.
B.59	Provided \$8.6 Million in Compensation to Homeowners Harmed by Fraudulent and Deceptive Practices	Under Governor Dayton's leadership, the Department of Labor and Industry ensured that the Contractor Recovery Fund, which serves as the consumer protection program for residential construction contractors, was fully funded and the application process was streamlined for homeowners who have suffered a financial loss due to a licensed contractor's fraudulent, deceptive, or dishonest practices.  During Governor Dayton's two terms, the Fund increased the amount of compensation available to homeowners from \$150,000 per contractor to \$300,000 to help them recoup their losses when their contractor fails to perform the services they paid for in the past. From 2012 through 2017, 542 homeowners were
B.60	Less Costly, More Efficient Licensing – Saving Businesses Time and Money	Professional licensing helps ensure a fair and competitive marketplace, while assuring consumers know the professionals they hire are properly trained. Governor Dayton's Administration put the licensing process online for all 82 licenses provided by the Department of Labor and Industry – making it faster, easier, and less costly for every professional and contractor licensed by the Department. These new online innovations reduced the time it takes to issue licenses between 25 percent and 40 percent for individuals and businesses. Average processing times for new

		professional licenses have dropped from seven days to three days. The processing time for business license applications has dropped from 22 days to 11 days. License renewals used to require three days. Now they are renewed online within minutes of an application.  In addition to these reforms, the Department of Labor and Industry helped implement an online system for business license renewals, and simplified insurance filings. Because these online processes were more efficient, DLI was able to reduce its license fees by \$20 in 2015 – resulting in lower license costs for contractors, electricians, boiler operators, plumbers, and high-pressure pipefitters.  In 2017, the Department of Labor and Industry was able to propose to the Legislature reducing the Department's fees for construction licensing, permitting, and plan review. The proposal was passed by the Legislature, and will save Minnesota businesses an estimated \$5.2 million.
B.61	Moving Permitting Online – Saving Time and Making Business Easier	Since 2011, DLI has allowed electrical contractors, homeowners, and high-pressure piping contractors to apply online for permits, review inspection results, and pay fees – all in a matter of minutes.  Under Governor Dayton's Administration, this new online system cut the amount of staff time required to process and issue permits by 90 percent. Prior to 2012, all of the approximately 105,000 electrical permits issued by DLI's Construction Codes and Licensing division (CCLD) were processed manually, which took approximately 8 business days. In FY18, 88 percent of electrical permits were applied for and issued instantly online.  In 2015, DLI added online E-TRAKIT permits for elevators and boilers. Now, 99.5 percent of these elevator and boiler permits are applied for and issued online – saving time, and making business easier.
B.62	Making It Easier for Minnesotans to Comply with State and Local Building Codes	In 2012, DLI built a one-stop "Local Code Lookup." This new online tool allows homeowners and contractors to find local code requirements and code inspectors, all in one place online. The search tool helps Minnesotans learn which code authority has local jurisdiction for permits, plan reviews and inspections in the areas of boilers, building codes, electrical, elevators, high-pressure piping, plumbing, or other Minnesota construction codes and licensing disciplines.

## B.63 Building Trust with Minnesota's Latino Workforce

Workplace Safety Consultation (WSC) began an alliance agreement with the Consulate of Mexico in Saint Paul on August 31, 2015. The agreement established a collaborative relationship to provide Mexican nationals in Minnesota information, guidance, and access to education and training resources to promote workers' rights in protecting their occupational safety and health, and to help them understand U.S. domestic law on the rights of workers and the responsibilities of employers under the Occupational Safety and Health Act (OSHA Act).

In January 2016, WSC began participating in bimonthly "TALK" sessions to inform consulate attendees about WSC programs and services. To date, there have been over 200 attendees, including mobile consulate events where the consulate travels to northern or southern Minnesota to offer legal services to Mexican nationals who are not be able to travel to Saint Paul.

WSC has also included Vocational Rehabilitation, Labor Standards, and, Apprenticeship divisions from within the Department of Labor and Industry to attend monthly "TALK" sessions at the consulates Saint Paul offices.

## B.64 Invested \$62.6 Million in Local Infrastructure in Northeast Minnesota.

in Northeast
Minnesota,
Leveraging \$698.4
Million in Total
Investment

The Iron Range Resources and Rehabilitation Board is charged with promoting and investing in business, community and workforce development in northeast Minnesota. Since 2011, the Board has invested \$62.6 million in local infrastructure projects, leveraging an additional \$698.4 million in investment.

Year	Agency Investment	Total Project Cost		
2011	\$4,970,000	\$83,956,698		
2012	\$8,211,049	\$123,313,493		
2013	\$8,638,074	\$79,777,791		
2014	\$7,346,943	\$48,284,685		
2015	\$7,355,187	\$101,174,893		
2016	\$10,749,852	\$127,313,990		
2017	\$4,829,246	\$68,835,337		
2018	\$10,534,554	\$128,366,227		
Total:	\$62,634,905	\$761,023,114		

## Community and Development Infrastructure Grant Awards (20112018) Year Grantee IRRR Grant Total Project Investment Description

Year Grantee IRRR Grant Total Project Description

2011 Aurora 100,000 367,510 infrastructure for 3rd

Г		1		1	T A
					Avenue
					North
					Replace sewer for
	2011	Babbitt	100,000	200,000	Dogwood
					Street
		Bigfork			Infrastructure
	2011	Valley	220,000	4,882,940	for expansion
	2011	Hospital	220,000	4,002,540	TOT EXPANSION
					Replace and
					extend 6th
	2011	Biwabik	100,000	350,000	avenue
					infrastructure
		Dois Forto			Infrastructure
	2011	Bois Forte Band of	100,000	3,147,250	and site work
	2011	Chippewa	100,000	3,147,230	for 12 single
		Спррема			family homes
		Bois Forte			Infrastructure
	2011	Band of	250,000	3,955,766	and site work
		Chippewa	•	,	for 20 single
					family homes
					Replace infrastructure
	2011	Buhl	200,000	528,000	for Sharon
	2011				and Jones
					Street
	2011	Chisholm	250,000	3,924,079	Infrastructure
					and site work
					for Anderson
					Company
		Chisholm-			Remodel
	2011	Hibbing	300,000	3,120,000	hanger for
		Airport			Life Link III
		Authority Chisholm-			Down and all
					Remodel
	2011	Hibbing Airport	100,000	2,845,000	hanger for Life Link III
		Authority			(hanger door)
		, tachonity			Infrastructure
		City of			to new
	2011	Grand	300,000	4,723,477	school and
		Rapids	,	, -,	housing
					development
					Improve
	2011	Coleraine	150,000	1,103,300	waste
	2011	Coleranie	130,000	1,103,300	treatment
					plant
					Install radio
	2011	Crosby	140,000	4,843,717	transmission-
	2011				receiver for
					water system

	1	1		T	1 .
					Infrastructure
	2011	Eveleth	250,000	3,415,279	to Grant and
					Park Avenues
					Improve
					water
	2011	Gilbert	200,000	400,000	treatment
					facility and
					infrastructure
					Infrastructure
	2011	Hibbing	200,000	4,975,000	Marshview
	2011	Tilbbilig	200,000	4,575,000	Meadows
					FY11
					Westover
	2011	Hoyet Lakes	91,500	117,957	Road and
	2011	Hoyt Lakes	91,500	117,957	Kensington
					Drive Project
					Sewer and
	2011	Ironton	50,000	121,300	water line
					replacement
					Improvement
	2011	McKinley	28,500	45,000	s to water
				,	plant study
				24,000	Sewer
	2011	Meadow-	10.000		replacement
	2011	lands	10,000		on Spruce
					Street
	2011	Mountain Iron	450,000	300,000	Aeration
					system at
	2011		150,000		wastewater
					plant
					Infrastructure
	2011	0.00	200.000	2 502 202	and site work
	2011	Orr	300,000	2,583,293	for 20 unit
					assisted living
					Water system
	2011	Riverton	60,000	135,000	improvement
			<u> </u>	,,,,,,,	S
		Riverwood			Riverwood
	2011	Healthcare	250,000	21,090,000	Healthcare
		Center			Center
					Phase I East
	2011	Tower	120,000	5,257,630	Two Rivers
					Harbor
					Extend road
	2011	Two	200 000	4 600 000	infrastructure
	2011	Harbors	300,000	1,690,000	across Hwy
					61
					Infrastructure
					Menards and
	2011	Virginia	300,000	8,852,200	Iron Trail
		<b>-</b>		330,000	0,002,200
					expansion

1	1	-			Г.,
	2011	Virginia	350,000	959,000	Site work and extend utilities on 9th Ave NW
			\$4,970,000	\$83,956,698	Still / We IVV
			Ţ <del>-</del> ,570,000	703,330,030	Recon of
	2012	Aurora	\$200,000	\$1,770,000	water storage tank
	2012	Babbitt	\$180,000	\$1,599,598	Emergency water line for Zup's
	2012	Babbitt	\$350,000	\$3,216,040	Infrastructure and site work-assisted living facility
	2012	Biwabik	\$200,000	\$401,075	Infrastructure for northwest redevelopme nt housing
	2012	Breitung Township	\$200,000	\$845,000	Replace water and sewer on Superior and Gordon Streets
	2012	Calumet	\$100,000	\$1,297,776	Infrastructure for Highway 12
	2012	Central Iron Range Sanitary Sewer District	\$500,000	\$20,941,264	Build waste treatment facility and sewer line
	2012	Chisholm	\$200,000	\$450,000	Replace lift station
	2012	Chisholm- Hibbing Airport Authority	\$150,000	\$5,448,000	Engineering for expansion of terminal building
	2012	City of Grand Rapids	\$200,000	\$435,300	Replace lift station for Grand Rapids, Cohasset, LaPrairie
	2012	Clinton Township	\$160,000	\$2,095,500	Infrastructure and site work for Badger Transport Inc
	2012	Coleraine	\$126,815	\$450,000	Reconstructio n of Powell Ave

	2012	Cook Hospital	\$300,000	\$37,898,333	Remodel and expand emergency and ambulance room
:	2012	Cook	\$65,000	\$245,000	Improve utility and drainage for 4th Street
	2012	Effie	\$20,000	\$1,371,372	Reconstruct Hwy 1 from Hwy 38
:	2012	Ely	\$150,000	\$515,000	Improve water and sewer for Whiteside Park area
	2012	Eveleth	\$250,000	\$636,020	Improvement s along Hat Trick Ave
	2012	Eveleth	\$74,059	\$148,118	Infrastructure to Mesabi Station
	2012	Gilbert	\$308,750	\$595,000	Improve Alaska Avenue to DeCare Dental
	2012	Hibbing	\$211,000	\$1,480,000	Infrastructure and site work for Iracore expansion
:	2012	Hibbing	\$350,000	\$14,554,360	Infrastructure and site work for hotel project
	2012	Hibbing	\$300,000	\$1,286,456	Replace 60in sanitary Sewer line
	2012	Kabetogam a Township	\$250,000	\$1,500,000	Safety and health upgrades to town hall
;	2012	Keewatin	\$300,000	\$1,144,500	Infrastructure and site work for General Waste Company expansion
	2012	Kinney	\$33,700	\$33,957	Refurbish water

			1	
				treatment
				plant filter Phase 1 Lift
2042	La Dualuia	¢4.00.000	6270.062	
2012	La Prairie	\$180,000	\$378,862	station
				repairs
				Expand rail
				spur and electrical
2012	Lake	¢242.72F	\$10,140,000	
2012	County	\$313,725	\$10,140,000	upgrades for Louisiana
				Pacific
				expansion
				Replace well
2012	McKinley	\$6,000	\$8,033	pump
				Install utilities
2012	Mountain	\$250,000	\$1,100,000	for Highway
	Iron	7230,000	71,100,000	102
	Mountain			Water line
2012	Iron	\$250,000	\$550,000	near Cty Rd 7
	_			Infrastructure
				for Palisade
2012	Palisade	\$280,000	\$415,000	Manufacturin
				g and
				business park
	Range			
2012	Mental	\$150,000	\$361,219	Hope House
	Health	<b>\$130,000</b>	<b>4301,213</b>	expansion
	Center			
				Replace
2042	<b>-</b>	¢400.000	6205.420	Nelson -
2012	Taconite	\$100,000	\$205,130	Haynes Street
				sanitary
				sewer
2012	Tower	\$250,000	\$880,000	Phase 2 East Two Rivers
2012	TOWEI	J230,000	2000,000	project
				Infrastructure
2012	Two	\$150,000	\$1,585,580	for RV
	Harbors	¥ = 5 3,5 5 5	71,303,300	campground
	Virginia			1.0
	Regional	42-0 65-	4600 555	Renovate
2012	Medical	\$250,000	\$600,000	elevators
	Center			
				Infrastructure
2012	Virginia	¢13E 000	\$1,669,000	and site work
2012	Virginia	\$125,000	71,009,000	for Conveyor
				Belt Service
				Infrastructure
2012	Virginia	\$150,000	\$2,354,000	to Sundell
	Viigiilia	ޱ30,000	72,334,000	Eye
				Associates

 1				
2012	Virginia	\$250,000	\$2,150,000	Soil correction for Joy Global
2012	Warba	\$127,000	\$254,000	Replace Sanitary Sewer Line
2012	White, Township of	\$200,000	\$305,000	Relocate water main and install lift station for Gardendale addition
		\$8,211,049	\$123,313,493	
2013	Aurora	\$250,000	\$554,000	Infrastructure to Northeast 1st Street and East Central Avenue
2013	Babbitt	\$300,000	\$2,075,800	Infrastructure for new hotel and conference center
2013	Bigfork Valley Hospital	\$250,000	\$4,012,850	Memory care addition
2013	Bigfork	\$250,000	\$892,800	Improvement s to water treatment and distribution system
2013	Biwabik	\$250,000	\$615,000	Infrastructure for 2nd Street North
2013	Bois Forte Band of Chippewa	\$300,000	\$4,975,000	Construct new clinic
2013	Bovey	\$100,000	\$441,900	Infrastructure for KMDA business expansion
2013	Buhl	\$250,000	\$377,900	Infrastructure to Pennsylvania Ave
2013	Calumet	\$150,000	\$300,345	Replace water main and reconstruct

	<u> </u>		<u> </u>	2rd and 44h
				3rd and 4th
				avenues
				Extend
2013	Chisholm	¢20.000	\$210,000	waterline to Minnesota
2013	Chisholili	\$20,000		
				Discovery
				Center
				Infrastructure
2013	Chisholm	\$190,000	\$3,962,000	to 6th St SE
				for Industrial
				Park Infrastructure
				to 7th and
2013	Chisholm	\$250,000	\$750,000	9th Street on
				Central Drive
	City of			Expand
2013	Grand	\$350,000	\$2,670,000	Hammerlund
2013	Rapids	\$550,000	\$2,070,000	Construction
	Napius			New
	City of			entrance to
2013	Grand	\$250,000	\$5,591,939	Itasca
2013	Rapids	7230,000	75,551,555	Community
	Napius			College
				Site work for
	City of			DC
2013	Grand	\$150,000	\$2,050,000	Manufacturin
2013	Rapids	<b>\$130,000</b>	\$2,030,000	g-Cutsforth
	7.00			Inc
				Extend
2010		4000 000	4504 700	watermain
2013	Cohasset	\$200,000	\$504,700	off of
				Highway 2
				Infrastructure
2013	Coleraine	\$70,000	\$450,000	to Powell
				Avenue
				Infrastructure
2012	Cook	¢1E0 000	6200 000	of waste
2013	Cook	\$150,000	\$288,000	treatment
				pond system
				Retaining
				pond and
2013	Crosby	\$150,000	\$300,013	overflow area
				at Graphics
				Packaging
				Infrastructure
2013	Ely	\$200,000	\$1,508,500	of 1st and 8th
2013	Liy	<b>7200,000</b>	71,500,500	Avenues and
				Harvey Street
				Infrastructure
2013	Eveleth	\$82,221	\$306,637	for Aqua
				Power

T T			T	la t
				business
				expansion
				Replace
2013	Eveleth	Eveleth \$250,000	,000 \$2,855,773	Jones Street
				water and
				sewer line
				Infrastructure
2013	Gilbert	\$250,000	\$504,000	of Minnesota
		, ,	. ,	and Michigan
				Streets
				Infrastructure
2013	Gilbert	\$180,000	\$280,000	to Alaska
		<b>+</b> = = = , = = =	7 = 5 5,5 5 5	Avenue and
				Circle Drive
				Infrastructure
2013	Hibbing	\$350,000	\$755,000	along
2013	IIIOOIIIG	7550,000	7,55,000	Highway 169
				West
				Replace
2013	Hibbing	\$185,853	\$857,000	sewer and
2013	Thooms	7105,055	7037,000	water lines in
				Brooklyn area
				Remodel and
			\$1,650,800	expansion of
2013	Hoyt Lakes	\$350,000		emergency
				service
				facility
				Infrastructure
2013	Keewatin	\$285,000	\$2,937,550	for Pro Blast
				Technology
				Infrastructure
2013	La Prairie	\$250,000	\$605,664	along
				Highway 169
	Lake			
	Superior-			Waterline to
2013	Poplar	\$250,000	\$4,874,371	Lutsen
2013	River	7230,000	74,674,371	Mountain
	Water			Wiodittaiii
	District			
				Improve
	Lutsen,			irrigation to
2013	Township	\$300,000	\$4,600,000	Superior
	of			National Golf
				Course
	Mountain			Expand Unity
2013	Iron	\$250,000	\$600,000	housing
	11 011			addition
	Mountain			MRI unit for
2013	Iron	\$80,000	\$1,281,103	Laurentian
	11 011			Clinic
2013	Nashwauk	\$150,000	\$5,408,500	Infrastructure
2013	- Tasiiwaan	Ç100,000	75,100,500	for expansion

				of Motton
				of Motter
				Equipment along
				Highway 169
				Restore 2nd,
2013	Nashwauk	\$200,000	\$582,000	3rd, Platt and
2013	INGSTIVVOUR	7200,000	7302,000	York Ave
				Construct 24-
2013	Orr	\$50,000	\$2,600,000	unit assisted
		450,000	<i>\$2,000,000</i>	living facility
				Upgrade
2013	Riverton	\$150,000	\$330,000	water and
		¥ = 5 3,5 5 5	7555,000	sewer
				Infrastructure
2013	Taconite	\$100,000	\$203,396	to Nelson
		+====	7_00,000	Street
				Infrastructure
2013	Tower	\$170,000	\$1,145,000	to Main
		¥ = . 3,000	7 -, - 13,000	Street
				Infrastructure
0515	,,,	4456 555	40.05: 555	for Sundell
2013	Virginia	\$150,000	\$2,354,000	Eye
				Associates
				Infrastructure
2013	Virginia	\$350,000	\$12,261,000	to 4th Street
-		, ,	, , , , , , , , , , , , , , , , , , , ,	
				North
	A 41 **			North Infrastructure
	White,		4	Infrastructure
2013	Township	\$175,000	\$255,250	Infrastructure to 1st Street
2013	-	\$175,000	\$255,250	Infrastructure
2013	Township	\$175,000 \$8,638,074	\$255,250 \$ <b>79,777,791</b>	Infrastructure to 1st Street and Poplar
2013	Township			Infrastructure to 1st Street and Poplar
2013	Township of	\$8,638,074	\$79,777,791	Infrastructure to 1st Street and Poplar Street
2013	Township			Infrastructure to 1st Street and Poplar Street
	Township of	\$8,638,074	\$79,777,791	Infrastructure to 1st Street and Poplar Street Brandl Motors
	Township of	\$8,638,074	\$79,777,791	Infrastructure to 1st Street and Poplar Street  Brandl Motors business
2014	Township of Aitkin	\$8,638,074 \$300,000	\$79,777,791 \$3,232,000	Infrastructure to 1st Street and Poplar Street  Brandl Motors business expansion
	Township of	\$8,638,074	\$79,777,791	Infrastructure to 1st Street and Poplar Street  Brandl Motors business expansion infrastructure 46-Unit Assisted
2014	Township of Aitkin	\$8,638,074 \$300,000	\$79,777,791 \$3,232,000	Infrastructure to 1st Street and Poplar Street  Brandl Motors business expansion infrastructure 46-Unit Assisted Living facility
2014	Township of Aitkin	\$8,638,074 \$300,000	\$79,777,791 \$3,232,000	Infrastructure to 1st Street and Poplar Street  Brandl Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II
2014	Township of Aitkin	\$8,638,074 \$300,000	\$79,777,791 \$3,232,000	Infrastructure to 1st Street and Poplar Street  Brandl Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure
2014	Township of Aitkin	\$8,638,074 \$300,000 \$350,000	\$79,777,791 \$3,232,000 \$4,249,548	Infrastructure to 1st Street and Poplar Street  Brandl Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel
2014	Township of Aitkin	\$8,638,074 \$300,000	\$79,777,791 \$3,232,000	Infrastructure to 1st Street and Poplar Street  Brandl Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and
2014	Township of Aitkin	\$8,638,074 \$300,000 \$350,000	\$79,777,791 \$3,232,000 \$4,249,548	Infrastructure to 1st Street and Poplar Street  Brandl Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel
2014	Township of Aitkin	\$8,638,074 \$300,000 \$350,000	\$79,777,791 \$3,232,000 \$4,249,548	Infrastructure to 1st Street and Poplar Street  Brandl Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and
2014	Township of  Aitkin  Aurora  Babbitt	\$8,638,074 \$300,000 \$350,000	\$79,777,791 \$3,232,000 \$4,249,548	Infrastructure to 1st Street and Poplar Street  Brandl Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference
2014 2014	Township of  Aitkin  Aurora  Babbitt  Balsam	\$8,638,074 \$300,000 \$350,000 \$150,000	\$79,777,791 \$3,232,000 \$4,249,548 \$2,075,800	Infrastructure to 1st Street and Poplar Street  Brandl Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference center
2014	Township of  Aitkin  Aurora  Babbitt	\$8,638,074 \$300,000 \$350,000	\$79,777,791 \$3,232,000 \$4,249,548	Infrastructure to 1st Street and Poplar Street  Brandl Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference center New emergency services
2014 2014	Township of  Aitkin  Aurora  Babbitt  Balsam	\$8,638,074 \$300,000 \$350,000 \$150,000	\$79,777,791 \$3,232,000 \$4,249,548 \$2,075,800	Infrastructure to 1st Street and Poplar Street  Brandl Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference center New emergency services building
2014	Township of  Aitkin  Aurora  Babbitt  Balsam	\$8,638,074 \$300,000 \$350,000 \$150,000	\$79,777,791 \$3,232,000 \$4,249,548 \$2,075,800	Infrastructure to 1st Street and Poplar Street  Brandl Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference center New emergency services

	1		I	L
				treatment
				system
				2nd Street
2014	Biwabik	\$150,000	\$447,250	North Phase
				II
	Bois Forte			Infrastructure
2014	Band of	\$100,000	\$2,358,000	for a new 10-
2014	Chippewa	7100,000	72,330,000	Unit housing
	Chippewa			development
2014	Breitung	\$115,000	\$365,000	Sewer line
2014	Township	\$115,000	3303,000	upgrades
				Replacement
				of water and
2014	D. del	¢400.000	¢460.000	sewer lines
2014	Buhl	\$190,000	\$460,000	on Frantz
				Avenue
				South
				New
2014	Calumet	\$350,000	\$798,000	emergency
2014	Calumet	\$350,000	\$798,000	services
				building
				5th Avenue
2014	Chisholm	¢200.000	¢627.000	water and
2014	Chisnoini	\$200,000	00 \$627,000	sewer line
				replacement
				3rd Avenue
		nisholm \$30,000	\$30,000 \$967,733	water and
2014	Chisholm			5th Ave
				sewer line
				replacement
	City of			Grand Itasca
2014	Grand	\$400,000	400,000 \$4,942,380	Clinic
	Rapids			development
2014	Cohasset	\$12,890	\$562,000	Extension of
2014	Conasset	\$12,690	\$302,000	utilities
2014	Cohasset	\$12,500	\$1,173,500	Retail
2014	Conasset	712,300	71,173,300	development
				Emergency
2014	Coleraine	\$450,000	\$1,037,500	services
				building
2014	Deerwood	\$175,000	\$600,000	Upgrades to
2014	Deel Wood	7175,000	3000,000	mater main
				Sanitary
				sewer
2014	Ely	\$150,000	\$667,300	extension
2014	Liy	7130,000	7007,300	and water
				and sewer
				upgrades
				Water and
2014	Eveleth	\$250,000	\$513,757	sewer
2014	Eveletii	343U,UUU	, 23,73,737	upgrades and
				road

					reconstructio
					n
	2014	Eveleth	\$350,000	\$1,396,363	Community auditorium
	2014	Fayal, Town of	\$35,000	\$35,424	Replacement of culvert on Pleasant Drive
	2014	Gilbert	\$175,000	\$1,029,400	Water and sewer replacement on lower Florida Avenue
	2014	Hibbing	\$600,000	\$3,200,000	Infrastructure along Highway 169 W Phase II
	2014	Hoyt Lakes	\$150,000	\$557,877	Replace storm water collection system
	2014	Keewatin	\$70,000	\$90,275	New waterline 2nd Avenue E to 3rd Avenue E
	2014	Keewatin	\$186,568	\$250,000	Sub station upgrade
	2014	Kinney	\$25,000	\$27,500	Upgrade water reservoir tank
	2014	La Prairie	\$150,000	\$3,782,500	Sewer line extension
	2014	Lake County	\$90,000	\$1,287,000	Infrastructure for a Two Harbors business expansion
	2014	Mountain Iron	\$250,000	\$400,000	Reconstructio n of Mt Iron Drive
	2014	Nashwauk	\$175,000	\$358,000	4th Street sewerline and waterline replacement
	2014	Silver Bay	\$150,000	\$750,000	Replace water main
	2014	Taconite	\$90,000	\$291,128	Sewer upgrades Stephen Street South

	2014	Tofte Township	\$230,000	\$1,757,500	New 10-Unit Senior Housing
	2014	Two Harbors	\$276,500	\$1,361,550	Infrastructure for new retail and manufacturin g facility
	2014	Virginia	\$250,000	\$845,000	Kunnari expansion
	2014	Virginia	\$308,485	\$3,350,000	Infrastructure of new ambulatory surgery center
	2014	White, Township of	\$150,000	\$330,400	Water-sewer line replacement of Gardendale Area Phase III
			\$7,346,943	\$48,284,685	
	2015	Aitkin	\$99,500	\$4,042,000	Rivers Edge Assisted Living facility
	2015	Aurora	\$250,000	\$552,700	Street infrastructure upgrades
	2015	Babbitt	\$150,000	\$827,036	Elm Boulevard infrastructure improvement s
	2015	Balkan Township	\$230,211	\$690,932	CenturyLink Broadband Project
	2015	Biwabik	\$250,000	\$783,000	Main Street infrastructure upgrades
	2015	Bovey	\$120,000	\$249,000	Water and sewer upgrades on several city streets
	2015	Breitung Township	\$46,460	\$495,272	Tower Breitung wastewater project

			1	14/-4
2015	Buhl	\$225,000	\$451,300	Water and sewer
		. ,	, ,	upgrades
				Mesabi
2045		¢ 40 000	\$60,000	Avenue
2015	Calumet	\$40,000		water loop
				project
				4th Street
2045		6245.000	6642.075	infrastructure
2015	Chisholm	\$245,000	\$612,875	improvement
				S
	Chisholm-			
2015	Hibbing	\$250,000	¢10 120 26F	New terminal
2015	Airport	\$250,000	\$19,138,365	project
	Authority			
	Clinton			Frontier
2015	Township	\$844,447	\$4,345,206	Broadband
	Township			project
2015	Cohasset	\$250,000	\$3,187,000	Industrial
2013	Conasset	7230,000	73,167,000	Park Phase II
				Hawkins
2015	Coleraine	\$169,700	\$363,854	Avenue
2013	Coleranie	7105,700	\$169,700 \$363,854	reconstructio
				n
	Cook			Airport
2015		ounty \$100,000	\$5,000,000	runway
	county			extension
				Vermilion
2015	Cook	\$130,000	\$1,500,000	Motel
		<b>V130,000</b>	<b>4</b> = 7,5 = 5,5 = 5	redevelopme
				nt
				True North
2015	Crosby	\$150,000	\$1,215,170	Basecamp
				lodging
				Airport
2015	Ely	\$150,000	\$4,112,739	runway
	-,	, = 2,	, , ==,:=3	reconstructio
				n project
				Vermilion
2015	Ely	\$350,000	\$5,800,000	student
	,	,,,	. ,===,===	housing
				development
				Sewer line
3045	First 11	6450.000	¢455.054	replacement
2015	Eveleth	\$150,000	\$455,654	Jackson
				Monroe
				Garfield
3045	First 11	¢200.000	6644630	West Eveleth
2015	Eveleth	\$200,000	\$614,630	water tower
				renovation

					Upgrade to	
	2015	Fayal,	\$110,000	\$349,027	SCADA	
	2013	Town of	\$110,000	3349,027	system	
					New	
					waterline	
	2015	Gilbert	\$166,002	\$1,961,000	Indiana Ave	
					to Broadway Collaborative	
	2015	Greenway	ć02 C71	¢000,000	emergency	
	2015	Township	\$93,671	\$898,000	services	
					facility Phase	
					II Brooklyn	
	2015	Hibbing	¢250,000	¢1 400 707		
	2015	Hibbing	\$250,000	\$1,498,707	sewer Phase	
					-	
					Infrastructure	
	2015	Hibbing	\$150,000	\$10,580,000	hotel	
					development Phase II	
					Storm sewer	
	2015	Hoyt Lakes	\$100,000	\$585,250	replacement	
					Waterloop	
	2015	Keewatin	\$20,000	\$34,000	project Phase	
	2013	Reewatiii	\$20,000	\$54,000	II	
					Replace	
	2015	Keewatin	\$200,000	\$256,000	storm sewer	
					Infrastructure	
					for business	
	2015	La Prairie	La Prairie	\$150,000	\$9,448,506	expansion
					Phase II	
		Lutsen,			Golf course	
	2015	Township	\$300,000	\$5,137,456	upgrades	
		of	+,		Phase II	
		-			Replace	
	2015	Marble	\$250,000	\$540,000	watermain	
			. ,		and looping	
	664=	Mountain	40	40000-	Replace force	
	2015	Iron	\$90,000	\$200,000	main	
	2015	Mountain	¢60.000	6470 000	Improve	
	2015	Iron	\$60,000	\$170,000	storm sewer	
					Infrastructure	
	2015	Nashwauk	\$83,000	\$166,000	for Platt	
					Avenue	
	2015	055	\$12.106	¢E01 410	Infrastrure	
	2015	Orr	\$12,196	\$581,418	Highway 23	
	2015				Upgrade	
		Cilvor Boy	\$150,000	\$251 200	wastewater	
	2015	Silver Bay	\$130,000	\$351,200	treatment	
					facility	
		Tofte			Infrastructure	
	2015		\$120,000	\$2,224,983	for new	
		Township			housing	

				development
				Phase II
				Infrastructure
2015	Two	\$150,000	\$2,079,413	for new
.013	Harbors	3130,000	32,073,413	development
				Phase II
2015	Virgin:-	¢250.000	¢0 000 000	Ulland
2015	Virginia	\$350,000	\$8,900,000	Brothers
	White,			Poplar Street
2015	Township	\$150,000	\$717,200	and Spruce
	of			Street
		\$7,355,187	\$101,174,893	
				River Oaks
2016	Aitkin	\$99,000	\$738,842	dental
		, = = ,===		project
				Reconstruct
				SW area
2016	Aitkin	\$250,000	\$1,197,647	utility and
				roads
	Alborn	_		
2016	Township	\$139,257	\$480,000	Fire hall
				Maple Drive
2016	Aurora	\$250,000	\$1,454,600	redevelopme
	,	\$230,000	\$1,434,000	nt
				Recreation
				area
2016	Babbitt	\$200,000	\$626,726	improvement
				s
				Garage and
	Balkan			yard
2016	Township	\$60,951	\$121,902	infrastructure
	TOWNSHIP			upgrades
				Well
2016	Bigfork	\$64,744	\$129,489	
				development
2016	Bovey	\$230,000	\$1,140,000	Emergency
2010	вочеу	⇒∠50,000	\$1,140,000	services
				building
2016	Breitung	6156 500	6212.000	Jasper Street
2016	Township	\$156,500	\$313,000	water main
				loop
				Whiteside,
				Grant and
2016	Buhl	\$198,000	\$396,000	Seville
-		. ,,	,	infrastructure
				improvement
				S
2016	Chisholm	\$250,000	\$425,000	City hall
		7_00,000	7 :=3,000	upgrade
	City of			5th Street
2016	Grand	\$100,000	\$3,520,861	North and
	Rapids			8th Ave NE

					improvement
					improvement s
		City of			Kiesler
	2016	Grand	\$300,000	\$4,242,250	Wellness
4	-010	Rapids	7300,000	74,242,230	Center
		City of			Swan
	2016	Grand	\$166,000	\$1,495,193	Machine
4	2010	Rapids	\$100,000	\$1,455,155	expansion
		Napius			MDI
	2016	Cohasset	\$300,000	\$3,300,000	
					expansion Airport
		Cook			
	2016		\$100,000	\$2,901,926	runway
		County			extension
					Phase II
					Vermilion
	2046	6 1	64.02.000	ÅC 20C CC2	Blvd and 5th
	2016	Cook	\$103,000	\$6,206,662	Street
					reconstructio
					n
			4=0	4505 555	New
	2016	Cook	\$50,000	\$587,696	community
					center
					Cook Hospital
2	2016	Cook	\$200,000	\$6,398,108	Nursing
					Home
			Croshy \$250,000	250,000 \$2,535,100	Housing
	2016	Crosby			rehab and
		C. 030 y	<b>\$230,000</b>		public
					infrastructure
					Conan-
					Harvey and
	2016	Ely	\$250,000	\$1,064,000	5th and 6th
	2010	Liy	7230,000	71,004,000	Ave E
					reconstructio
					n
	2016	Ely	\$200,000	\$940,000	Business Park
	-010	Liy	7200,000	7740,000	expansion
					Sanitary
2	2016	Eveleth	\$90,000	\$196,540	sewer capital
					improvement
					NHS
2	2016	Gilbert	\$9,325	\$340,000	infrastructure
					project
	2016	Cilleant	¢120.202	¢630.650	Industrial
4	2016	Gilbert	\$129,203	\$638,658	Park
					Cook County
	2016	Grand	4400.000	424 727 733	North Shore
2		Marais	\$100,000	\$100,000 \$24,707,500	Hospital
					expansion
					Public works
	2016	Grand	\$100,000	\$3,850,000	facility
4	-010	Marais	7100,000	73,030,000	1
					project

					12th Avenue
	2016	∐ibbing	\$83,699	\$167,398	12th Avenue sewer
	2010	Hibbing	\$65,055	\$107,396	upgrades
					Forest Park
	2016	Hibbing	\$300,000	\$6,976,936	housing
	2010	THOOMS	7500,000	<b>Ψ0,570,530</b>	development
					Wastewater
					treatment
	2016	Hoyt Lakes	\$250,000	\$2,210,708	facility
					upgrades
					County Road
		_		4	33
	2016	Ironton	\$331,000	\$1,000,000	infrastructure
					replacement
					EDA
	2016		4252.222	40.070.554	workforce
	2016	Keewatin	\$350,000	\$2,879,554	housing
					development
	2016	Koowatin	\$250,000	¢2 27E 462	Pro-Blast
	2016	Keewatin	\$250,000	\$2,275,162	expansion
		Lake			New
	2016	Vermilion	\$26,614	\$469,500	emergency
	2010	Fire	\$20,014	\$409,500	services
		Brigade			facility
		Lutsen,			Superior
	2016	Township	\$300,000	\$5,137,456	National Golf
		of	+,	7-77	Course
		-			renovations
					Watermain
	2016		46 704	4700 557	replacement
	2016	Marble	\$6,704	\$703,557	and looping
					project -
					Phase II
	2016	Marbla	¢4F 000	Ć02 12F	Rons Korner
	2016	Marble	\$45,000	\$92,125	Market
					restoration Municipal
	2016	McKinley	\$400,000	\$1,800,000	water project
					Emergency
	2016	Morse	\$100,000	\$310,659	services
		Township	<b>7100,000</b>	Ç313,033	facility
	_	Mountain		4 -	Garden Drive
	2016	Iron	\$80,504	\$112,000	resurfacing
	2016	Mountain	4400 440	4465.000	
	2016	Iron	\$190,440	\$465,000	Trail project
	2016	Mountain	¢260 500	¢E30,000	Mall mainet
	2016	Iron	\$269,500	\$539,000	Well project
		Mountain			County Road
	2016	Iron	\$300,000	\$00,000 \$795,014	7 housing
					development
	2016	Mountain	\$75,000	\$238,175	Mountain
		Iron	Ţ. J,000	Ç230,173	Iron Drive lift

				station
2016	Nashwauk Township	\$150,000	\$783,260	project New town hall
2016	Nashwauk	\$250,000	\$2,200,000	Community center project
2016	Nashwauk	\$192,500	\$385,000	Platt Avenue infrastructur improvemer
2016	Nashwauk	\$200,000	\$828,013	Bozich Addition
2016	Northshore Business Enterprise Center	\$38,000	\$100,000	Bio Medical Laboratory build-out project
2016	Orr	\$90,000	\$180,000	Orr Center gasification boilers and bio-mass project
2016	Range Regional Health Services	\$250,000	\$664,485	Range Regional Health Services
2016	Taconite	\$120,000	\$9,650,000	Highway 169 Utility Upgrade
2016	Tower	\$352,656	\$679,000	Harbor infrastructur project
2016	Two Harbors	\$100,000	\$758,000	Campground building
2016	Virginia	\$52,255	\$3,523,332	Coop business expansion
2016	Virginia	\$250,000	\$3,000,000	Ken Waschk New Auto dealership
2016	Virginia	\$300,000	\$1,150,000	Joy Global Phase II
2016	Virginia	\$350,000	\$6,304,956	Carefree Assisted Living facility
2016	White, Township of	\$250,000	\$588,000	Gardendale infrastructur project Phas V
				Community

2017	Biwabik Township	200,000	701,000	Town hall/commun ity center
2017	Biwabik	250,000	7,200,000	City wide infrastructure improvement s
2017	Buhl	99,500	1,814,391	Cornerstone Villa expansion
2017	Chisholm	350,000	2,010,001	Market rate housing development
2017	Chisholm- Hibbing Airport Authority	225,000	2,623,788	Aircraft paint facility expansion
2017	Grand Rapids	167,500	786,500	Airport usiness utility extensions
2017	Cohasset	275,000	2,375,000	Iron Range Regional Rail Initiative
2017	Cohasset	32,500	978,200	Nelson Wood Shims utilities extension
2017	Coleraine	150,000	400,000	Mount Itasca infrastructure improvement s
2017	Cook County/Gr and Marais EDA	350,000	2,900,000	Lutsen workforce housing
2017	Cook County/Gr and Marais EDA	57,143	1,104,000	Workforce housing
2017	Bigfork	75,000	135,647	Replace Water Well
2017	Chisholm	13,237	5,381,376	Upgrade Infrastructure for Lakeview Addition
2017	Cook County/Gr and Marais EDA	300,000	844,585	Superior National Golf Course renovations
2017	Cook County/Gr and Marais EDA	200,000	891,403	Airport arrival/depart ure building

		1			
	2017	Crane Lake Township	55,900	1,037,600	Crane Lake gateway project
	2017	Embarrass Township	25,800	356,300	Post Office
	2017	Eveleth Virginia Airport Authority	52,000	1,940,000	Taxi lane rehabilitation and T hangar construction
	2017	Eveleth	150,000	5,092,470	Lundgren's redevelopme nt
	2017	Gilbert	250,000	8,545,000	Wastewater treatment facility
	2017	Hibbing	350,000	4,653,400	Expansion of MDI
	2017	Hoyt Lakes	250,000	2,210,708	Wastewater treatment facility improvement s
	2017	Nashwauk	149,666	540,000	Recycled auto parts
	2017	Reif Arts Council	250,000	10,404,447	Reif Center revitalization
			\$4,829,246	\$68,835,37	
	2018	Cook County/Gr and Marais EDA	\$4,829,246 120,000	\$ <b>68,835,37</b> 2,625,443	Lutsen workforce housing
	2018	Cook County/Gr and Marais			workforce
		Cook County/Gr and Marais EDA Eveleth Virginia Airport	120,000	2,625,443	workforce housing  Hangar infrastructure & site
	2018	Cook County/Gr and Marais EDA Eveleth Virginia Airport Authority Cook County/Gr and Marais	120,000 70,000	2,625,443 400,000	workforce housing  Hangar infrastructure & site development Lake Superior water line
	2018	Cook County/Gr and Marais EDA Eveleth Virginia Airport Authority Cook County/Gr and Marais EDA Chisholm- Hibbing Airport	120,000 70,000 62,554	2,625,443 400,000 125,107	workforce housing  Hangar infrastructure & site development Lake Superior water line intake  Airfield lighting improvement
	2018	Cook County/Gr and Marais EDA Eveleth Virginia Airport Authority Cook County/Gr and Marais EDA Chisholm- Hibbing Airport Authority	120,000 70,000 62,554 250,000	2,625,443 400,000 125,107 1,982,609	workforce housing  Hangar infrastructure & site development Lake Superior water line intake  Airfield lighting improvement s Arena heating

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				School &
2018	Hibbing	300,000	3,150,000	community
		223,222	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	auditorium
				restoration
				Olcott Park
2018	Virginia	300,000	900,000	fountain
				restoration
				L&M Radiator
2018	Hibbing	350,000	17,597,747	building
				expansion
				Revolving
2018	Grand	300,000	4,100,000	loan fund
	Rapids	·		business
				assistance
2018	Aurora	350,000	3,399,844	Lakehead
	-	,	, ,-	expansion
		450.000	4 400 5 15	Vermillion
2018	Aurora	150,000	1,426,312	Credit Union
	-			expansion
				Village
				Hall/Commun
				ity Center
	D: 6 1	400.000	700 500	Historic
2018	Bigfork	100,000	708,583	restoration,
				renovation,
				and
				preservation
				project Industrial
				Park/Lake
				Country
2018	Cohasset	189,000	13,761,730	Power
2010	Conasset	185,000	13,701,730	industrial
				park site
				grading
	Cook			North House
	County/Gr			dockside
2018	and Marais	200,000	1,792,500	expansion
	EDA			
				1st Street
		420.000	2 022 255	NW
2018	Aitkin	130,000	2,030,966	improvement
				s
	Eveleth			2018
	Virginia	400.000	2 202 222	Infrastructure
2018	Airport	180,000	2,280,000	Improvement
	Authority			s
	,			Bright Minds
2018	Eveleth	175,000	637,000	Academy
		,	,	Daycare
				Rural Living
2018	Ely	140,000	671,100	Environments

			1		<u> </u>	El., 4.74b
		2018	Ely	450,000	1,600,000	Ely 17th Avenue East
		2018	Hibbing	225,000	1,750,000	Brooklyn Drive sanitary sewer reconstructio n
		2018	Virginia	45,000	90,000	Daycare Facility upgrades
		2018	Mountain Iron	260,000	1,081,390	Mountain Iron Childcare facility
		2018	Chisholm- Hibbing Airport Authority	250,000	4,236,200	Taxiway rehabilitation
		2018	Cook County/Gr and Marais EDA	192,000	1,723,007	Single family housing development Phase II
		2018	Mountain Iron	350,000	10,384,880	Hotel development
		2018	Tower	268,000	1,805,000	Lake Vermilion Cultural Center capital improvement s Phase II
		2018	Virginia	250,000	1,225,000	Former Coates Hotel redevelopme nt
		2018	Eveleth	250,000	1,458,323	Recondition Water Tank
		7	OTAL:	\$10,534,554	\$128,336,227	Water rame
B.65	Invested \$81.98 Million in Rail Safety Projects Across Minnesota	through I and our r public wo for the W grade sep separation Governor \$2 million	Minnesota. The natural resource orks bill signed willmar Wye proparation project. The Dayton also were in improve se	ese trains pres ces. To improve by Governor I oject, \$4.7 mill ct, and \$460,00 worked with th	er hazardous mat ent real risks to e railway safety, Dayton provided lion for the Plym DO for the Ranier e Legislature in 2 ay-rail grade cros	public safety the 2015 \$3.7 million outh rail rail grade

		The 2017 public works bill signed by Governor Dayton provided \$42.3 million for the 21st Street South rail grade separation in Moorhead, \$14.1 million for the Hanson Boulevard rail grade separation in Coon Rapids, and \$14.8 million for the Sturgeon Lake Road rail grade separation. The 2017 public works bill also included \$1 million for railroad warning devices.  The 2018 public works bill signed by Governor Dayton provided \$6 million to the 21st Street South rail grade separation in Moorhead, \$10.5 million to the Glenwood rail grade separation and \$1.2 million to construct crossing safety improvements in Hennepin County.			
B.66	Invested \$987,000 in Workforce Training Program, Benefiting 262 Participants	In 2013, Governor Dayton and the Minnesota \$987,000 in a pilot customized training programanufacturing industries in an effort to expand apprenticeship opportunities. Thanks to the Alexandria Tech, Century College, Hennepin The College were able to partner with 20 manufacturing or employment and training opportunities demand manufacturing occupations.  The curriculum and training are developed specified by the complex of the complex of the average participants was \$14.63.	Im for skilled and on-the-job training the pilot program, ech, and Central Lakes turing employers to es in high skilled, high ecifically to meet tend class – like an		
		School	Enrollment		
		Alexandria Tech. & Comm. College	108		
		Century College	84		
		Central Lakes	43		
		Hennepin Technical College	27		
		пеннерин тесппісаї сонеде	21		
B.67	Invested \$57.4 Million in the Minnesota Job Skills Partnership Program, Benefiting 185 in Greater Minnesota and 221 in Twin Cities Metro Area	Since 2011, the State of Minnesota has invest the Minnesota Job Skills Partnership Programs strategically with businesses, educational institraining providers to train or retrain workers, opportunities, and keep high-quality jobs in the grants are used to offset training-related experiments, industry and educational institutions current and future workforce needs.  Of the 406 awards since 2011 under this programs	s. These programs work itutions, and other expand work he state. These training enses incurred by a necessary to meet		

B.68	Invested \$44.5 Million in Lewis and Clark Regional Water System, Connecting Southwest Minnesota to Reliable, Affordable Water	Authorized by Congress in 2003, the Lewis and Clark Regional Water System was designed to connect more than 300,000 people in Minnesota, Iowa, and South Dakota to reliable, affordable water resources. The failure of the federal government to provide sufficient funding to cover the federal share of the project slowed construction, leaving Minnesotans disconnected from the project.  Under Governor Dayton's leadership, the state of Minnesota stepped up to provide the \$44.5 million in funding needed for the federal share of the project. Thanks to Governor Dayton, construction got underway to connect all remaining Minnesota communities to the project. The project is scheduled to conclude in December 2018. Connecting these communities to reliable water resources is critical to protecting quality of life for area residents and attracting and retaining economic development.				
		Year	State Investment	Construction Funded		
		2014	\$22 Million	lowa to Luverne, Magnolia, Rock County Water District		
		2015	\$19 Million	Magnolia to Lincoln Pipestone Rural Water System		
		2017	\$3.5 Million	Lincoln Pipestone Rural Water System to Worthington		
B.69	Created Sales Tax Exemption for Data Center Construction	create a sa data cente of at least years qualitax exemp  Comp Coolir Energ Softw  Companies least 25,00	ales tax exemption for rans. Companies that buing 25,000 square feet and ify for valuable tax breations for 20 years on:  uters and servers and and energy equipment y use are	or network operations center of at st \$50 million in the first 2 years also		
B.70	Secured Legislative Support for People's Stadium, Creating Over 8,000 Jobs	in the cons project cre local and p economic addition, 9	struction of a new Minreated 8,000 jobs, leverablicate investment, and activity and development percent of companie	legislation investing \$348 million nesota Vikings Stadium. This ged \$750 million in additional spurred \$1 billion in additional ant in downtown Minneapolis. In s that participated in the sota businesses, approximately 36		

		percent of workers were people of color and 9 percent were women—exceeding hiring goals.
B.71	Strengthened Development of Minnesota Solar Energy Industry	In 2012, Governor Dayton and the Minnesota Legislature authorized state government to spend up to 5 percent of total appropriations for new or remodeled state buildings to be spent on Minnesota-made solar electric and/or solar thermal energy projects that will reduce long-term energy costs for the state.
B.72	Cracked Down on Employee Misclassification	In 2012, Governor Dayton and the Minnesota Legislature implemented bipartisan reforms to crack down on employee misclassification by requiring independent contractors in the construction industry to register with the Department of Labor and Industry. Misclassification allows employers to unfairly avoid payroll taxes and deprives workers of Workers' Compensation, Unemployment benefits and overtime pay.
B.73	Enacted Legislation Establishing Rochester Destination Medical Center	In 2013, Governor Dayton and the Minnesota Legislature enacted legislation authorizing the once-in-a-generation Destination Medical Center initiative, which is a multi-billion dollar public-private partnership to make Rochester "America's City for Health."  Over the 20-year implementation timeline, DMC will create approximately 35,000 new jobs and generate more than \$7.5 billion in new tax revenue. DMC is a unique public private partnership. The private investment by Mayo Clinic and others is projected at more than \$5 billion. No public dollars will go to Mayo Clinic buildings or facilities. The \$585 million public investment by the state, Olmsted County, and the City of Rochester will go to building public infrastructure.  In 2018, there are currently 23 projects at various stages of development in the DMC district. New DMC developments approved in 2018 totaled \$342 million. From 2013 to 2017, DMC attracted nearly \$428 million in private investment. Since 2014, approximately 3,300 new jobs, 1,100 new apartment units, and nearly 600 new hotel rooms have been added in Rochester.
		In 2018, the Mayo Clinic was named the #1 hospital in the United States for the third year in a row by <u>U.S. News and World Report.</u>
B.74	Enacted \$350 Million Business Tax Cut	In 2013, Governor Dayton and the Minnesota Legislature enacted a \$350 million business tax cut by reducing the assessment charged to employers for unemployment insurance. Prior to the tax cut, Unemployment Insurance Trust Fund had a large and growing surplus.

B.75	Competitive Grants for Small Businesses and Entrepreneurs	In 2013, Governor Dayton and the Minnesota Legislature invested \$2.85 million in a competitive grant program designed to help entrepreneurs and helps small businesses grow.
B.76	Invested \$10 Million in Snowbate Program, Attracting \$51 Million in Private Spending	In 2013, Governor Dayton and the Minnesota Legislature invested \$10 million in the Snowbate Program, which provides rebates (up to 25 percent) to film and television production crews for the production costs they incur in Minnesota. This investment generated more than \$51 million in private spending in Minnesota and attracted high profile projects such as feature films "Dear White People" and "Wilson," and TV series "Lady Dynamite," Danger & Eggs," and "20/20: In an Instant" in addition to multiple commercial, TV and film projects.
B.77	Expanded Sick Time Usage	Previously, employers with 21 or more employees were required to allow their employees to use their accrued sick leave for time off to care for a sick child.
		In 2013, Governor Dayton and the Minnesota Legislature passed legislation expanding the scope of the requirement to include the employee's extended family—spouse, sibling, parent, grandparent, stepparent and the employee's children over 18. Workers can now use sick leave time to provide care to spouses or parents who develop dementia or similarly debilitating conditions.
		In 2014, the law was further expanded to allow sick time to be used to care for in-laws or grandchildren, and to receive assistance in cases of domestic abuse, stalking, or sexual assault.
B.78	Invested \$11.4 Million Effort to Close Skills Gaps	In 2013, Governor Dayton and the Minnesota Legislature appropriated \$3 million to the FastTRAC program (now Pathways to Prosperity), which provides training to Minnesotans in fields that are high in demand. The Governor and Legislature also invested \$8.4 million to continue the Job Skills Partnership, which provides customized training for incumbent workers when a business wants to employ new technology or expand its operations.
B.79	Created Public Benefit Corporate Form	In 2014, Governor Dayton and the Minnesota Legislature authorized the creation of public benefit corporations, which are a hybrid between a for-profit business and a non-profit organization. They allow the business to designate a social purpose in the corporate governing documents. The corporation is then responsible to its shareholders for pursuing those social goals.

B.80	Invested in Efforts to Support Small Businesses	In 2014, Governor Dayton and the Minnesota Legislature invested \$475,000 to each of the six Initiative Foundations located in Greater Minnesota. This funding is designated for the lending programs that each of the Initiative Foundations operates to help small businesses.
B.81	Provided \$500,000 to Small Business Development Centers	In 2014, Governor Dayton and the Minnesota Legislature invested \$500,000 in the network of Small Business Development Centers (SBDCs) operating throughout Minnesota. The SBDCs provide expert advice and consulting services designed to get small businesses up-and running.
B.82	Unemployment Insurance Tax Cut for Employers	In 2013, Governor Dayton and the Minnesota Legislature passed a bill to accelerate unemployment insurances tax reductions for tens of thousands of Minnesota businesses. This tax reduction put hundreds of millions of dollars back into the pockets of employers working to recover from the Great Recession.
B.83	Secured Additional Unemployment Benefits for Unemployed Workers Affected by Steel Dumping and the Avian Flu Outbreak	Governor Dayton and the Minnesota Legislature acted in 2015 to provide laid off steel workers full unemployment benefits without regard to cashing in unused vacation days. That law also provided an extra 13 weeks of unemployment benefits for workers who were laid-off from farms and processing facilities due to an outbreak of the avian flu.  In 2016, Governor Dayton and the Minnesota Legislature passed a law providing 26 weeks of additional benefits for laid off workers affected by the global downturn in steel prices.
B.84	Ensured Unemployment Insurance Trust Fund Solvency	Governor Dayton and the Minnesota Legislature passed a law in 2016 that made Minnesota one of the only states in the nation with a statutory solvency threshold for its Unemployment Insurance Trust Fund. This reform helps keep employer UI taxes down while limiting the need for future borrowing from the federal government.
B.85	Created Siding Production Incentive to Support Growth in Minnesota's Forestry Industry	In 2016, Governor Dayton and the Minnesota Legislature create a siding production incentive credit for eligible facilities who turn forest resource raw materials into siding. Payments are made on a basis of \$7.50 per 1,000 siding square feet for 10 years with a maximum. Maximum payments to producers are based on 400 million of siding square feet. Total incentive funding may not exceed \$3 million a year and is awarded on a first-come-first-served basis.

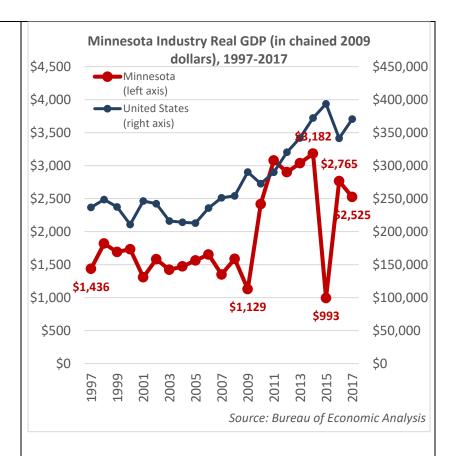
B.86	Created New Protections Against Patent Trolling	In 2016, Governor Dayton and the Minnesota Legislature created additional protections and remedies against "patent trolling," which is when a person sends written communications claiming patent infringement even though they are not legitimate claims. The law now prohibits a person from sending written communications in which a bad faith claim of patent infringement is made against an end user located or doing business in Minnesota. The Attorney General is authorized to pursue these claims, and pursue civil fines of up to \$50,000 per instance.				
B.87	Provided \$3.65 Million in Assistance to Struggling Mille Lacs Area Businesses	In 2016, Governor Dayton and the Minnesota Legislature provided \$3.65 million in relief to individual businesses that have seen at least a 10 percent reduction in gross receipts since 2010. The Governor and Legislature also provided \$300,000 to Explore Minnesota Tourism to promote tourism in the Mille Lacs area.				
B.88	Invested \$94 Million in Minnesota Small Businesses, Leveraging an Additional \$393 Million in Private Sector Investment	The Angel Tax Credit Program provided a 25-percent credit to investors or investment funds that put money into startup companies focused on high technology, new proprietary technology, or a new proprietary product, process or service in specified fields.  Since 2011, Governor Dayton has secured \$94 million for Minnesota's Angel Investment Tax Credit, which supports the growth of small businesses across the state. This investment has leveraged nearly \$400 million in additional private sector investment.				
			Businesses	Investments	Angel Tax	
		2011		Made	Credits Issued	
		2011	113	\$63,148,784	\$15,787,196	
		2012	117 128	\$46,150,674 \$50,657,447	\$11,415,751 \$12,365,229	
		2013	110	\$59,783,632	\$13,841,673	
		2015	114	\$70,411,833	\$15,542,608	
		2016	105	\$58,894,095	\$14,723,711	
		2017	101	\$44,474,766	\$10,723,963	
		Total:	788	\$393,521,231	\$94,400,131	
B.89	Invested \$30 Million in Workforce Housing	\$30 million in allowed Minn	Minnesota wor esota to leverag dress the serion	d the Minnesota Le kforce housing prog ge additional federa us lack of workforce	gram. This funding Il funding, which	

B.90	Implemented a Statewide Brand for All Minnesota State Agencies	In 2012, the Governor-appointed Explore Minnesota Tourism Council imagined a statewide branding initiative that would make Minnesota government agencies look cohesive, approachable and modern. In collaboration with Governor Dayton and a diverse taskforce of tourism industry and state agency partners, Explore Minnesota began surveying, interviewing and documenting perceptions and perspectives of the state. Creative options were developed and tested, and Explore Minnesota debuted the new brand mark in conjunction with the #OnlyinMN campaign launch in 2014. Seeing the success and use of the new Minnesota brand by Explore Minnesota, Governor Dayton directed all state agencies to adopt the new mark and create a unified brand for the state in 2016 – making state agencies and the services they provide more easily recognizable for all Minnesotans.
B.91	Provided \$1.5 Million in Grant Funding for New Events, Generating Awareness and Tourism Across the State	In 2017, Governor Dayton and the Minnesota Legislature created the New Event Grant program as a vehicle for communities throughout Minnesota to generate economic impact and awareness through new major events. In the program's first year, the \$673,000 appropriation funded 22 events across greater Minnesota and the seven-county metro area, ranging from sporting events and nationally recognized competitions to cultural festivals and homegrown flagship community events.  In 2018, the program was expanded to \$900,000, allowing another 18 new events and two event bids to be funded, which will result in increased tourism spending and amplify the visibility of Minnesota to a global audience.

#### B.92 Recovered Jobs and Fostered Growth in the Mining Industry

 Mining Industry Real GDP – Under Governor Dayton's leadership, the Mining industry in Minnesota saw growth in Real GDP over time, according to GDP estimates from the Bureau of Economic Analysis. Overall, Minnesota's mining GDP has tracked with national Mining GDP.

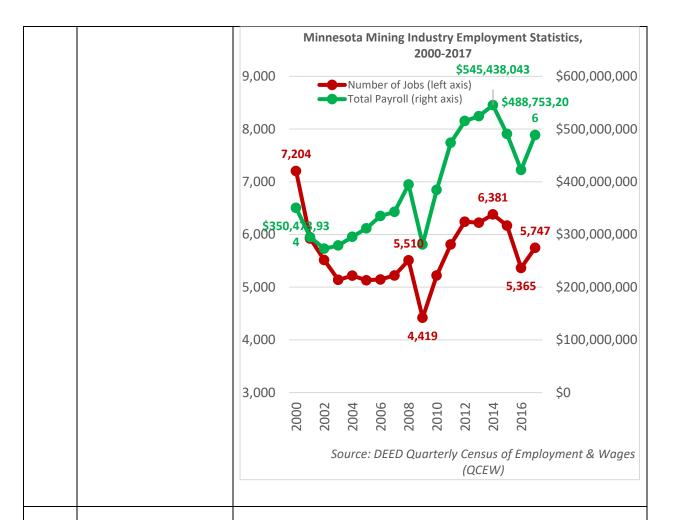
	sota Industry I I 2009 dollars	
	United	
	States	Minnesota
	(right axis)	(left axis)
1997	\$236,777	\$1,436
1998	\$248,663	\$1,819
1999	\$237,365	\$1,691
2000	\$210,766	\$1,734
2001	\$246,494	\$1,308
2002	\$242,254	\$1,582
2003	\$216,140	\$1,422
2004	\$214,129	\$1,473
2005	\$212,911	\$1,563
2006	\$235,762	\$1,653
2007	\$251,329	\$1,350
2008	\$254,216	\$1,587
2009	\$290,349	\$1,129
2010	\$272,711	\$2,417
2011	\$290,137	\$3,079
2012	\$320,343	\$2,901
2013	\$341,913	\$3,037
2014	\$372,271	\$3,182
2015	\$393,699	\$993
2016	\$341,513	\$2,765
2017	\$370,608	\$2,525



Mining Industry Employment – Under Governor Dayton's leadership, the Mining industry has recovered jobs lost during the ups and downs of the industry since 2000. In 2017, the Mining industry had 5,747 jobs. This is 525 more jobs than the industry had in 2007, and 1,328 more jobs than the industry had in 2008 following the economic recession.

Minneso	ta Mining I	ndustry Em 2017	ployment Stat	tistics, 2000-
	Number of Firms	Number of Jobs (left axis)	Total Payroll (right axis)	Avg. Annual Wages
2000	194	7,204	\$350,473,9 34	\$48,620
2001	192	5,923	\$294,987,6 64	\$49,764
2002	190	5,516	\$273,016,6 18	\$49,452

			\$279,122,8	
2003	179	5,139	37	\$54,444
			\$295,623,9	
2004	180	5,219	92	\$56,524
			\$311,659,5	
2005	184	5,132	81	\$60,736
			\$335,058,8	
2006	187	5,147	94	\$65,156
			\$342,880,4	
2007	187	5,222	76	\$65,780
			\$394,811,5	
2008	194	5,510	84	\$71,552
			\$281,094,8	
2009	189	4,419	12	\$63,180
			\$384,668,3	
2010	189	5,223	56	\$73,476
			\$474,225,3	
2011	195	5,811	20	\$81,744
			\$515,299,2	
2012	206	6,243	62	\$82,628
			\$524,514,9	
2013	210	6,223	06	\$84,344
			\$545,438,0	
2014	224	6,381	43	\$85,540
			\$490,826,0	
2015	214	6,169	29	\$79,716
			\$422,463,8	
2016	205	5,365	57	\$78,780
			\$488,753,2	
2017	210	5,747	06	\$85,124



### B.93 Restored the Minnesota State Capitol, Increasing Access for Minnesotans

Under Governor Dayton's leadership, the State Capitol was restored and renovated. The \$309 million Capitol restoration was a comprehensive project covering virtually every inch of the 113-year old structure, from reinforcing subterranean footings to the newly-gilded finial on top of the Capitol's dome. Over 26,000 pieces of marble were repaired, 242 historic windows were replaced, 57 murals were restored and thousands of other repairs were made to ensure our Capitol will endure for the next 100 years.

The Capitol restoration project was delivered on-time and underbudget. The project met workforce and subcontracting diversity goals, with nearly 30 percent of workers on the project being people of color and 12.5 women. With the repurposing of the space inside the Capitol, areas dedicated to public use have doubled to approximately 40,000 square feet – allowing more Minnesotans to access more of their State Capitol and meaningfully engage in their democracy.

B.94	Reached Major Milestone in PolyMet's Proposed NorthMet Mining Project, Issuing Permits to Mine	After careful review of the project, its environmental impacts and financial assurances, and more than 80,000 public comments, the Minnesota Department of Natural Resources issued permits for Poly Met Mining, Inc.'s (PolyMet's) proposed NorthMet mining project in northeast Minnesota. This was a major milestone for a project that has been rigorously studied and refined for more than a decade, consistent with Minnesota's strong environmental protection standards.  In November 2018, the Minnesota DNR issued a permit to mine,
		two dam safety permits, six water appropriation permits, a public waters work permit, and an endangered species takings permit for the NorthMet project. As part of the permit to mine, DNR secured an unprecedented financial assurance package to protect the area's natural resources for the long-term and ensure Minnesota's taxpayers are not responsible for reclamation and water treatment costs. The issuance of these permits concluded the DNR's consideration of the major permits that the project needs from the DNR in order to proceed.
		In order to proceed, the NorthMet project still requires water and air quality permits from the Minnesota Pollution Control Agency and a wetlands permit from the Army Corps of Engineers, in addition to other local permits and approvals. These permits and approvals are currently under review.
B.95	Ensured Iron Range Contractors Were Paid for Their Work	In July 2018, the Minnesota Department of Natural Resources (DNR) determined that Chippewa Capital Partners, LCC satisfied all of the terms for reinstatement of its State mineral leases. As a condition of the new lease terms, the Minnesota DNR ensured that contractors and vendors were paid the compensation they were owed for work they had previously completed on the Nashwauk project site. Satisfying the settlement agreement, Chippewa Capital Partners, LCC paid more than \$46 million owed to the project's contractors and vendors.

CATE	GORY C: Education	
#	Accomplishment	Description
C.1	Invested \$2 Billion in E-12 Education	When Governor Dayton was elected, he promised to increase state investments in public education every year he was Governor; no excuses, no exceptions. Governor Dayton has delivered on that promise, increasing E-12 education spending by nearly \$2 billion since he took office in January 2011.

C.2	Invested \$326 Million in High-Quality Early Learning Programs	historic invest Early Learning preKindergart the state.  During the Go in the state's y 31,600 young with Early Lea Minnesota en	ments in gi Scholarshi en to Minn vernor's tw youngest st kids have g rning Schol rolled in sc	ving more kids g ps, and beginnin esota families in vo terms, Minnes udents. With the gained access to arships; and 6,10	, Minnesota made reat starts, investing in g to offer free, voluntar school districts around tota invested \$326 millionse funds, more than early learning programs to four-year-olds across ndergarten and school 2018 school.	on
			Year	Scholarships	Voluntary	
				Awarded	PreK	
			2013	507		
			2014	5,871		
			2015	8,225		
			2016	11,219	3,300	
			2017	15,079	6,100	
			2018	15,779	7,160*	
			Total:	56,680	16,560	
	Delivered See All	achievement g students and f	gaps, and e families acr	xpand opportuni oss Minnesota.	ose the state's persister ties for success for	nt
C.3	Delivered Free, All- Day Kindergarten for 55,000 Kids Per Year Since 2014	option of free, Governor Day	, all-day Kir ton and the	ndergarten to eve	promised to extend the ery Minnesota family. delivered on that on.	
		Kindergarten.	At that poi	of kids were enro nt, many familie ket for all-day Kir	s were forced to pay	
		percent of sch Kindergarten f	ool district for their stu -date, 165,	s had chosen to udents, benefitin	unding took effect), 99.6 provide free, all-day g 57,000 kids in the first e benefited from free, a	t
C.4	Provided Early Learning Scholarships to Over 31,600 Young Children	Minnesota had Working with created the st	d access to Republicar ate's Early	state-funded ea s and Democrats Learning Scholar	uary 2011, no child in rly learning scholarships s, Governor Dayton ship Program. Since the 31,600 low-income, at-	!

		risk children have gained access to early learning programs, preparing them for success in school and life.
C.5	Implemented New Voluntary Pre-K Program	In 2016, Governor Dayton secured a historic \$25 million investment for voluntary preKindergarten – allowing 3,300 four-year-olds across Minnesota to attend preschool free of charge.  In 2017, Governor Dayton worked with the Legislature to secure another \$50 million in one-time funding for voluntary preKindergarten or school-readiness programs. The Governor had proposed \$175 million to ensure every school district could offer voluntary preKindergarten to their families free of charge.  In total, this funding allowed up to 6,100 Minnesota four-year-olds to attend free, voluntary prekindergarten during the 2017-2018 school year. These programs are saving families thousands of dollars, while preparing Minnesota's youngest learners for success in school and life.
C.6	Trained Educators at 583 Schools Working with Students with Challenging Behavior	In 2016, Governor Dayton worked with the Minnesota Legislature to secure \$2.75 million for school wide positive behavioral interventions and supports (PBIS). The statewide program provides districts and individual schools throughout Minnesota with training and technical support to improve student behavior, especially for students with challenging social behaviors.  To date, more than 300,000 Minnesota students at 645 schools have benefited from this training. Once implemented, PBIS utilizes an evidence-based framework for preventing problem behavior, providing instruction and support for positive behaviors, and supporting social, emotional, and behavioral needs for all students  Schools that implement PBIS have experienced increases in instructional time and decreases in office discipline referrals and suspensions. For example, one large district that implemented PBIS over time experienced a 58 percent reduction in disciplinary incidents from 2011 to 2017.
C.7	Launched an Early Childhood Longitudinal Data System	Governor Dayton is a champion for early learning opportunities as an effective tool for closing achievement gaps throughout his tenure as Governor. In 2016, the Dayton Administration developed and launched a new Early Childhood Longitudinal Data System. This innovative tool combines data collected by each agency to show children's growth and achievement in relation to their participation in a variety of educational and social programs over time.

Governor Dayton was committed to ensuring all students received an education that prepared them for future success. Under his leadership, Minnesota increased funding for education every year – no excuses, no exceptions.  Continuing a steady upward trend, more Minnesota students are graduating from high school than ever before. Rates for all students increased 5 percentage points from 2011, showing that more Minnesota students are graduating from high school. During Dayton's two terms, graduation rates for non-white students increased by 13.1 percentage points. Rates for white students increased by 3.2 points during that time.  Four-Year Graduation Rates			Lawmaker resource for practices. I investmen collaborati track the lo further eva	or genera It is the fi ts in earl ion across ong-term	Il informa rst-ever c y childhoo s state an	tion and comprehe od in Min d local pi	to informensive pic nesota, h rograms a	n policies ture of pol las led to and allow	and ublic Increased s us to
graduating from high school than ever before. Rates for all students increased 5 percentage points from 2011, showing that more Minnesota students are graduating from high school. During Dayton's two terms, graduation rates for non-white students increased by 13.1 percentage points. Rates for white students have increased by 3.2 points during that time.	C.8	Percent Graduation	an educati leadership	on that p	repared total	hem for	future su	ccess. Un	der his
C.9 Invested \$12 Million to Expand Student Access to School Counselors and Student Support Staff at 79 Schools  After a decade of funding cuts before Governor Dayton took office, many Minnesota schools lacked enough guidance counselors to help support students. In 2011, Minnesota schools had one counselor for every 771 students — more than triple the ratio recommended by education experts.  In 2016, Governor Dayton secured a \$12 million investment for school support staff from the Legislature, and established a one-time grant program for schools. The new resources are now helping 77 schools across Minnesota add school counselors, and school nurses for the next six years. The additional counselors and other support staff will begin to alleviate Minnesota's shortage of student support personnel.			graduating students ir more Minr Dayton's to increased	g from high ncreased nesota sto wo terms by 13.1 p	sh school 5 percent udents ar s, graduat ercentage	than eve tage poin e gradua ion rates e points.	r before. ts from 2 ting from for non-\ Rates for	Rates for 011, show high schowhite stud	all wing that ool. During dents
C.9 Invested \$12 Million to Expand Student Access to School Counselors and Student Support Staff at 79 Schools  After a decade of funding cuts before Governor Dayton took office, many Minnesota schools lacked enough guidance counselors to help support students. In 2011, Minnesota schools had one counselor for every 771 students — more than triple the ratio recommended by education experts.  In 2016, Governor Dayton secured a \$12 million investment for school support staff from the Legislature, and established a one-time grant program for schools. The new resources are now helping 77 schools across Minnesota add school counselors, and school nurses for the next six years. The additional counselors and other support staff will begin to alleviate Minnesota's shortage of student support personnel.					Four-Year	r Gradua	tion Rate	S	
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C.9 Invested \$12 Million to Expand Student Access to School Counselors and Student Support Staff at 79 Schools  In 2016, Governor Dayton secured a \$12 million investment for school support staff from the Legislature, and established a one-time grant program for schools. The new resources are now helping 77 schools across Minnesota add school counselors, and school nurses for the next six years. The additional counselors and other support personnel.						l		ł —	
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C.9 Invested \$12 Million to Expand Student Access to School Counselors and Student Support Staff at 79 Schools  In 2016, Governor Dayton secured a \$12 million investment for school support staff from the Legislature, and established a one-time grant program for schools. The new resources are now helping 77 schools across Minnesota add school counselors, and school nurses for the next six years. The additional counselors and other support personnel.			2016	66.0%	49.5%	84.4%	64.9%	87.5%	82.5%
C.9 Invested \$12 Million to Expand Student Access to School Counselors and Student Support Staff at 79 Schools  In 2016, Governor Dayton secured a \$12 million investment for school support staff from the Legislature, and established a one-time grant program for schools. The new resources are now helping 77 schools across Minnesota add school counselors, and school nurses for the next six years. The additional counselors and other support staff will begin to alleviate Minnesota's shortage of student support personnel.			2017	66.3%	50.7%	85.5%	64.7%	88.0%	82.7%
to Expand Student Access to School Counselors and Student Support Staff at 79 Schools  In 2016, Governor Dayton secured a \$12 million investment for school support staff from the Legislature, and established a one-time grant program for schools. The new resources are now helping 77 schools across Minnesota add school counselors, and school nurses for the next six years. The additional counselors and other support staff will begin to alleviate Minnesota's shortage of student support personnel.			Change	11.8%	5.4%	7.2%	12.1%	2.4%	2.3%
and other support staff will begin to alleviate Minnesota's shortage of student support personnel.	C.9	to Expand Student Access to School Counselors and Student Support Staff	many Mini help suppo counselor recommen In 2016, Go school sup time grant helping 77 psychologi	nesota so ort studer for every nded by e overnor I port staff program schools a ists, socia	hools lack nts. In 202 771 stud ducation Dayton se f from the for school across Mi I workers	ked enough 11, Minno ents – mexperts. cured a \$ e Legislat ols. The resota a connesota a	gh guidar esota sch ore than 612 millio ure, and e new resou add school al depend	nce couns ools had triple the n investmestablished urces are ol counse dency cou	nent for ed a one- now lors, school
			and other	support s	staff will b	pegin to a			

Lincoln Elementary School	School Social Worker	Part-
		time
Alexandria Area High School	School Social Worker	Part- time
Becker Primary	School Social Worker	Full-time
Becker Intermediate School	School Social Worker	Full-time
Columbia Academy	School Social Worker	Full-time
Cornerstone Montessori	SCHOOL SOCIAL WOLKER	Part-
Elementary	School Psychologist	time
East Range Academy of		Part-
Technology and Science	School Nurse	time
East Range Academy of		
Technology and Science	School Counselor	Full-time
Hayes Elementary	School Social Worker	Full-time
Fridley High School	School Social Worker	Full-time
Fridley Middle School	School Social Worker	Full-time
Stevenson Elementary	School Social Worker	Full-time
Fridley ALC	School Social Worker	Full-time
Cohasset Elementary	School Counselor	Full-time
Grand Rapids High School	School Counselor	Full-time
Murphy Elementary	School Counselor	Full-time
Area Learning Center	School Social Worker	Part- time
Harvest Preparatory	School Psychologist	Full-time
		Part-
Winsted Elementary	School Counselor	time
Humanhray Flamontany	School Counselor	Part-
Humphrey Elementary	School Couriseior	time
EEC Special Education	Chemical Dependency	Part-
EEC Special Education	Counselor	time
NEC Special Education	Chemical Dependency	Part-
NEC Special Education	Counselor	time
WEC Special Education	Chemical Dependency	Part-
WEC Special Education	Counselor	time
Simley High School	School Social Worker	Full-time
Kenyon Wanamingo Middle School	School Counselor	Full-time
Madelia Elementary	School Social Worker	Full-time
Prairie Winds Middle School	School Counselor	Full-time
Park Side Elementary	School Counselor	Full-time
Elizabeth Hall International	School Counselor	Full-time
Harrison Education Carta	Chemical Dependency	Part-
Harrison Education Center	Counselor	time
Nellie Stone Johnson Community	School Counselor	Full-time
•	Chemical Dependency	Part-
River Bend	Counselor	time
Richard R. Green Central Park	School Counselor	Full-time
Sheridan Arts Dual Spanish Immersion	School Counselor	Full-time

Minnesota Online High School	School Social Worker	Full-time
Minnesota Valley Area Learning Center	Social Worker	Full-time
North Branch Area High School	School Social Worker	Full-time
Princeton ALC in HS	School Counselor	Part- time
Educational Options	School Counselor	Part- time
Online Academy	School Counselor	Part- time
Red Wing High School	School Counselor	Part- time
Twin Bluff Middle School	School Counselor	Part- time
Rochester Alternative Learning Center	Chemical Dependency Counselor	Full-time
George W. Gibbs Jr. Elementary	School Counselor	Full-time
John Marshall High School	Chemical Dependency Counselor	Full-time
Sunset Terrace Elementary	School Counselor	Full-time
Rothsay Schools	School Counselor	Full-time
CE Jacobson Elementary	School Counselor	Full-time
Pleasantville Elementary	School Social Worker	Full-time
Tokata Learning Center	School Nurse	Full-time
Southwest Metro High School	School Counselor	Full-time
River Valley ED Center	School Psychologist	Full-time
Shakopee Town Square	School Nurse	Full-time
Humboldt Secondary School	School Counselor	Full-time
Creative Arts Secondary	School Counselor	Full-time
Highland Park Senior High School	School Counselor	Part- time
Washington Tech Magnet Schools	School Social Worker	Full-time
St. Louis Park Middle School	School Counselor	Full-time
Fieldstone Florenters	School Courseles	Part-
Fieldstone Elementary	School Counselor	time
Pig Woods Flomentary	School Counselor	Part-
Big Woods Elementary	Scribbi Couriseior	time
TCU Le Center K-8	School Counselor	Part- time
TCU Montgomery K-8 School	School Counselor	Part- time
Upper Mississippi Academy	School Counselor	Part- time
Area Learning Center	School Social Worker	Part- time

		Moreland Arts and Health	School Counselor	Part-
		Sciences	School Counselor	time
		Mendota Elementary	School Counselor	Part- time
		Pilot Knob STEM	School Counselor	Part- time
		Garlough Elementary Magnet	School Counselor	Part- time
		Heritage E-STEM Magnet	School Counselor	Part- time
		Friendly Hills Middle School	School Counselor	Part- time
		Somerset Elementary	School Counselor	Part- time
		White Bear Lake High School South and North Campus	School Counselor	Full-time
		Winona Middle School	School Social Worker	Full-time
		Prairie Elementary	School Psychologist	Part- time
		Worthington Area Learning Center	School Social Worker	Full-time
		Worthington High School	School Psychologist	Part- time
		Worthington Middle School	School Psychologist	Part- time
C.10	Expanded State Support for American Indian Students	As Governor, Mark Dayton worl Minnesota's American Indian changes Legislature to replace an underfunding to 136 public school distribal schools, serving nearly 95 students in Minnesota.  In addition, \$5 million was invested and the per pupil equalization funding for the fed schools from \$1,500 per student the per pupil equalization funding more per pupil funding to stude schools to bring them closer to these schools the sorely needed missing.	nildren. In 2015, he work funded and competitive gram that provides \$12. tricts, charter schools, a percent of our America sted to increase the cap lerally-operated Bureau t to \$3,230, more than on the state provides. The ents in Bureau of Indian the statewide average. I	sed with the grant 6 million in nd federal n Indian on state of Indian doubling his provides Education t provides
C.11	Created Regional Centers of Excellence	In 2013, Governor Dayton and t expand the statewide system of regional centers to help struggli strategic interventions to help of graduation rates, and create the	f support to schools by c ing schools implement to close the achievement ga	reating argeted, ap, increase

These centers offer Greater Minnesota school districts hands-on support to help improve student achievement. Previously, there were only three Regional Centers of Excellence in Thief River Falls, St. Cloud, and Rochester. Thanks to Governor Dayton's leadership, there are now three more – in Mountain Iron, Fergus Falls, and Marshall.

In 2015, the Regional Centers of Excellence was named one of Harvard Ash Center's Top 25 Innovations in Government. From 2014 to 2015, center specialists spent nearly 13,000 hours in direct service to 78 schools. As a result, 65 percent of Priority and 63 percent of Focus schools showed improved growth in just one year.

Moving forward under the Every Student Succeeds Act (ESSA), Minnesota will expand center staffing to address specific improvement needs and ESSA requirements, including specialist support in reading, math, district support, equity, graduation support reform, dropout prevention and principal leadership.

### C.12 Made Schools Safer by Establishing AntiBullying Law and School Safety Technical Assistance Center

In 2011, Governor Dayton convened the Governor's Task Force on the Prevention of School Bullying to develop legislative solutions to prevent bullying in Minnesota schools.

In 2014, Governor Dayton signed into law the Safe and Supportive Schools Act, which addresses bullying in Minnesota schools. The law provides local school districts the guidance, support, and flexibility to adopt clear and enforceable school policies to help protect all children from bullying, and to reinforce the principles of tolerance and respect in our schools.

The Act puts the following measures in state law to help protect Minnesota children from the threat of bullying:

- Locally-Implemented School Policies The Act directs public and charter schools to adopt local policies to prevent and prohibit school bullying. School districts will also have the option to adopt anti-bullying policy language drafted by the state.
- Defines Bullying The Act clearly defines what behaviors, and patterns of behaviors, should be considered bullying in Minnesota schools – including online forms of bullying through social media.
- Helps Train Teachers and Staff The Act designates a staff
  member at each school to monitor and investigate reports of
  bullying behavior. It also provides regular training and
  professional development for teachers and staff to identify and
  prevent bullying behavior.

Provides Support for Schools – The Act creates a School Safety
Technical Assistance Center at the Minnesota Department of
Education to help schools with training for teachers and staff,
gather data on bullying in Minnesota schools, review best
practices, and help school districts develop and implement antibullying policies at the local level.
 From November 2016 to November 2017, the School Safety Center
provided an estimated 1.900 hours of technical assistance to

From November 2016 to November 2017, the School Safety Center provided an estimated 1,900 hours of technical assistance to students, families, teachers, school support staff, schools and school districts. During that period, center staff provided nearly 500 hours of training and presentations attended by nearly 3,000 people on a range of topics. These topics included restorative practices; identifying, investigating and addressing bullying; school climate improvement; rethinking discipline policies and practices; trauma-informed approaches to supporting students; using student data to inform school improvement planning; and practices to ensure that LGBTQ students feel safe, supported and welcome at school.

In 2017, the School Safety and Technical Assistance Center released a toolkit for Ensuring Safe and Supportive Schools for Transgender and Gender Nonconforming Students. The toolkit is a resource for school districts and charter schools in creating school environments where transgender and gender nonconforming students are safe, supported and fully included, and have equal access to the educational opportunities provided to all students.

In 2018, the Center released a Social and Emotional Learning Implementation Guidance document with resources to help schools put in place proven strategies to develop students' social and emotional skills, which improve students' capacity to learn and boost student academic achievement. Research shows that social and emotional learning in school improves students' mental health, social skills and academic performance. It also reduces students' conduct problems and emotional distress.

#### C.13 Reduced Funding Inequity Between School Districts by More than 39 Percent

In 2014, Governor Dayton worked with the Minnesota Legislature to empower local school boards to raise additional revenue for education. By increasing local control, the Governor and Legislature helped reduce the inequity between the districts with the highest and lowest funding by more than 39 percent. By 2016, the gap between the districts with the highest and lowest funding dropped to 18.5 percent, a more than 12 percentage point reduction since 2013. Ensuring that all schools have the resources they need will help Minnesota students in every corner of the state get the world class education they need for success in life.

	Improved Support for English Learners	of Educat learner (E aim of the proficience training to to track a Additional English as their path	ion complete (L) system, e e changes wa cy in the mai o all teacher and improve ally, with an use their second	on's leadership, the ed a comprehensive mphasizing dual lares to help students in classroom setting s, and leverage stated academic achieve understanding that d language may need college, the number and college, the number and sextended the sextended academic acknowledge.	e overhaul of the Enguage proficiency. achieve English acas, provide English let e accountability symmetric extension who speared additional supposter of years an English enguage.	nglish The ademic earner estems ak ort on glish
C.15	Provided More Than 33 Million Nutritious, No or Low-Cost Meals to Minnesota Students	revealing denied st not have were eve	that 46 Min udents acces sufficient fur n being shan 014, Governo	Minnesota Legal Ai nesota school distri ss to a nutritious lun nds to pay for their ned for their family or Dayton and the L n, ensuring no child	icts had policies that nch, if those studer meal. Some studer 's inability to pay. egislature invested	at nts do nts I \$3.5
		reduced- <sub>l</sub> Governor	chamed in the price lunches signed into ides free bre	e lunch room. Now s will receive a free law a nearly \$570,0 akfasts for all of th	, students who qua lunch. In addition, 000 investment in 2	alify for the 2014
		reduced- <sub>F</sub> Governor that prov	chamed in the price lunches signed into ides free bre	e lunch room. Now s will receive a free law a nearly \$570,0 akfasts for all of th	r, students who qua lunch. In addition, 200 investment in 2 e state's kindergart	alify for the 2014
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		reduced- <sub>F</sub> Governor that prov	shamed in the price lunches signed into ides free bre here here here here 2015	e lunch room. Now swill receive a free law a nearly \$570,0 akfasts for all of the Meals Serve Kindergarten Breakfast 2,225,377	d  Reduced Price Lunches  8,928,354	alify for the 2014
		reduced- <sub>F</sub> Governor that prov	shamed in the price lunches signed into ides free bre here.  Year  2015 2016	e lunch room. Now swill receive a free law a nearly \$570,0 akfasts for all of the Meals Serve  Kindergarten Breakfast 2,225,377 2,313,454	d Reduced Price Lunches 8,928,354 8,787,512	alify for the 2014

C.17	Secured \$45 Million Federal Grant to Develop Quality Early Learning Choices	As Governor, Mark Dayton made improving the quality of Minnesota's early learning programs and statewide access to programs a priority. In 2011, Minnesota was one of only nine states awarded a federal Race to the TopEarly Learning Challenge grant. This \$45 million award is supporting efforts to improve early learning and development opportunities for Minnesota's young children. The grant addresses a critical need to provide more highneeds children from birth to age five with access to high-quality early care and education programs.  • Children participating in Three- and Four-Star Parent Aware Rated programs increased from 11,485 prior to the grant to 83,887 at the end of the grant.  • 964 children from 733 families were served by Race to the Top scholarships across the four Transformation Zones- the Northside Achievement Zone in Minneapolis, the Saint Paul Promise Neighborhood in Saint Paul, Itasca County, and White Earth Nation.  • The Assuring Better Child Health Development Family Medicine Project, improved screening, referral, and feedback processes for children ages birth to age five with suspected developmental or social-emotional delays. The project resulted in 19,859 well child visits with 16,832 children who completed screens and 513 children who were referred for early intervention services.
C.18	Minnesota Remained National Leader on ACT Exam Scores	In 2015, Minnesota students reached the milestone of achieving the nation's highest ACT scores for ten straight years. According to the report, Minnesota high school seniors again outperformed their peers among states in which at least 50 percent of graduates took the test.  In 2018, Minnesota students again topped the nation (for the third year in a row) among the 19 states where 90 percent or more students took the college entrance exam. Minnesota students earned a composite score of 21.3 compared to the national average composite score of 20.8.  Minnesota students. Thirty percent of Minnesota graduates met all four ACT college readiness benchmarks, compared to 27 percent of students nationally, meaning they are likely prepared for the rigor of college-level coursework. Among states who give the test to more than half their students, Minnesota ranked fifth in the nation.

		In 2013, Governor Dayton worked with the Minnesota Legislature to ensure that all students could take the ACT, regardless of their ability to pay. In 2016, Minnesota students were first among the 18 states that provided the ACT to all students. The state currently covers the costs of taking the exam for all students receiving free or reduced-price lunch.				
C.19	Invested \$40 Million in Special Education Reform	In 2013, Governor Dayton worked with the Minnesota Legislature to invest \$40 million in special education reform. The state is also working to better support special education teachers by cutting down paperwork, allowing teachers focus their efforts where it is most needed: the classroom.				
C.20	Invested \$32 Million in Local School Improvements	In 2015, Governor Dayton and the Minnesota Legislature invest \$32 million to help school districts provide important maintenate to classrooms and other school facilities.				
		School District	State Aid	School District	State Aid	
		Adrian	\$21,023	Mahtomedi	\$164,352	
		Albany	\$174,978	Mankato	\$330,789	
		Albert Lea	\$333,369	Maple Lake	\$62,818	
		Alden	\$60,182	Maple River	\$25,135	
		Annandale	\$20,596	Marshall	\$126,786	
		Anoka- Hennepin	\$2,522,864	Medford	\$37,845	
		Ashby	\$11,047	Melrose	\$121,034	
		Austin	\$521,757	Menahga	\$105,285	
		Badger	\$31,596	Mesabi East	\$55,621	
		Bagley	\$105,789	Milaca	\$191,858	
		Barnesville	\$43,299	Minneota	\$5,995	
		Barnum	\$74,525	Minnetonka	\$29,244	
		Becker	\$73,985	Montevideo	\$160,762	
		Belgrade- Brooten-Elr	\$23,918	Monticello	\$142,831	
		Belle Plaine	\$124,583	Moorhead	\$417,397	
		Bemidji	\$284,176	Moose Lake	\$40,638	
		Bertha-Hewitt	\$55,483	Mora	\$166,371	
		Big Lake	\$183,770	Morris Area	\$55,903	

		I	
Blooming Prairie	\$35,503	Mountain Iron- Bu	\$22,437
Braham	\$70,074	Mountain Lake	\$9,424
Brainerd	\$169,471	Nashwauk- Keewatin	\$23,729
Brooklyn Center	\$223,715	Nett Lake	\$4,295
Browerville	\$39,609	New Prague	\$275,929
Buffalo	\$462,192	New Ulm	\$4,466
Burnsville	\$399,548	New York Mills	\$65,979
Byron	\$122,760	Newfolden	\$743
Caledonia	\$27,825	Norman County East	\$15,902
Cambridge- Isanti	\$480,619	North Branch	\$209,512
Canby	\$5,622	North St. Paul-M	\$401,077
Cannon Falls	\$55,503	Northfield	\$266,592
Carlton	\$40	Norwood-Young America	\$31,102
Cass Lake	\$54,816	NRHEG	\$27,355
Centennial	\$481,509	Ogilvie	\$38,185
Charter Schools	\$1,952,519	Ortonville Public Schools	\$4,793
Chaska	\$312,469	Osakis	\$76,501
Chatfield	\$84,213	Osseo	\$848,595
Chisago Lakes Area	\$237,321	Owatonna	\$411,648
Chisholm	\$74,979	Parkers Prairie	\$42,264
Cloquet	\$254,191	Paynesville	\$46,531
Cold Spring	\$143,371	Pierz	\$129,966
Columbia Heights	\$187,887	Pine City	\$146,790
Cromwell	\$29,989	Pine Island	\$101,386
Crookston	\$80,569	Pine Point	\$1,119
Dassel-Cokato	\$228,534	Plainview-Elgin- Millville	\$140,199
Delano	\$173,846	Princeton	\$281,645

Detroit Lakes	\$121,960	Prior Lake	\$366,529
Dilworth- Glyndon	\$155,192	Proctor	\$126,478
Dover-Eyota	\$120,619	Randolph	\$44,934
Eagle Bend- Clarissa	\$23,320	Red Lake	(\$323,038)
East Grand Forks	\$160,827	Red Lake Falls	\$39,063
Eden Valley	\$94,469	Redwood Area Schools	\$16,790
Elk River	\$974,571	Richfield	\$38,190
Esko	\$104,387	Rockford	\$83,219
Eveleth-Gilbert	\$78,607	Roseau	\$119,291
Fairmont Area Schools	\$77,724	Rosemount- Apple	\$1,871,059
Faribault	\$273,848	Roseville	\$120,926
Farmington	\$493,080	Rothsay	\$926
Fergus Falls	\$174,766	Royalton	\$93,881
Fertile- Beltrami	\$8,765	Rush City	\$62,412
Foley	\$152,284	Rushford- Peterson	\$47,646
Forest Lake	\$266,192	Sandstone- Askov	\$51,328
Fosston	\$65,222	Sartell	\$289,033
Frazee	\$42,041	Sauk Centre	\$29,357
Fridley	\$242,631	Sauk Rapids	\$358,707
Glencoe-Silver Lake	\$99,138	Sebeka	\$51,582
Goodhue	\$69,818	Shakopee	\$308,278
Goodridge	\$11,784	Sibley East	\$71,349
Grand Meadow	\$5,783	South Koochiching	\$28,625
Greenbush- Middle River	\$43,445	South St. Paul	\$264,040
Greenway	\$67,323	South Washington	\$1,235,658
Grygla	\$10,875	Spring Grove	\$28,553
Hancock	\$24,752	Spring Lake Park	\$235,963
Hawley	\$88,607	Springfield	\$25,517

Hayfield	\$14,247	St. Anthony- New	\$122,215
Hermantown	\$98,488	St. Charles	\$89,945
Hibbing	\$205,142	St. Clair	\$57,094
Hill City	\$22,318	St. Cloud	\$454,945
Hinckley- Finlayson	\$57,531	St. Francis	\$322,223
Holdingford	\$124,279	St. James	\$62,721
Houston	\$221,922	St. Michael- Albertville	\$261,141
Howard Lake- Waverly- Winsted	\$37,646	St. Peter	\$175,456
Hutchinson	\$271,528	Staples-Motley	\$55,719
International Falls	\$67,687	Stewartville	\$207,832
Inver Grove	\$182,154	Swanville	\$22,424
Jordan	\$93,232	Thief River Fall	\$172,603
Kasson- Mantorvil	\$240,976	Tri-City United (Montgomery- Lonsdale- Lecenter)	\$156,147
Kelliher	\$17,742	Triton	\$52,438
Kenyon- Wanamingo	\$40,375	Ulen-Hitterdal	\$6,827
Kimball	\$45,569	Underwood	\$42,605
Kingsland	\$14,103	Upsala	\$33,617
Lacrescent	\$89,866	Verndale	\$58,881
Lake City	\$59,178	Virginia	\$178,320
Lakeview	\$10,538	Waconia	\$183,339
Lakeville	\$681,513	Wadena-Deer Creek	\$92,710
Lancaster	\$12,162	Warroad	\$95,086
Lanesboro	\$24,285	Waseca	\$183,946
Laporte	\$7,073	Watertown- Mayer	\$92,481
Lester Prairie	\$40,496	Waterville- Elysian- Morristown	\$25,312

Lesueur- Henderso	\$48,224	Waubun	\$23,085
Lewiston	\$76,158	White Bear Lake	\$114,580
Litchfield	\$130,013	Willmar	\$343,035
Little Falls	\$242,847	Willow River	\$20,291
Littlefork-Big F	\$20,442	Windom	\$51,681
Long Prairie- Grey Ea	\$67,042	Win-E-Mac	\$1,107
Luverne	\$5,879	Winona	\$26,399
Lyle	\$7,672	Worthington	\$300,158
Madelia	\$12,294	Wrenshall	\$7,324
Mahnomen	\$71,431	Zumbrota- Mazeppa	\$95,911

#### C.21 Reduced Funding Gap Between Rural and Metro Schools by 23 Percent

In the eight years before Governor Dayton took office, the funding equity gap between metro and rural schools grew by 49 percent – impacting the quality of education for students based on their zip codes. Under Governor Dayton's leadership, Minnesota enacted reforms to reduce that disparity by 23 percent. The Governor also worked with the Minnesota Legislature to increase per pupil funding for students in Greater Minnesota by \$2,562.

- Small Schools Revenue In 2011, Governor Dayton and the Minnesota Legislature created small schools revenue that provides additional funds for school districts that have fewer than 1,000 students.
- American Indian Education Aid enacted In 2015, Governor
  Dayton and the Minnesota Legislature enacted an American
  Indian Education aid program, which provides funding for
  school districts, charters and American Indian controlled tribal
  contract schools with at least 20 American Indian students.
  Districts are guaranteed at least \$20,000.
- Agricultural School Bond Credit Enacted under Governor Dayton's leadership in 2017, the bond credit pays 40 percent of debt service levy on agriculture land, helping districts with large amounts of farm land to pass and maintain levies.
- Long Term Facilities Maintenance In 2015, Governor Dayton and the Legislature created the Long Term Facilities Maintenance program, which helps school districts maintain school buildings. This per pupil driven formula can be used to increase facility accessibility, and health and safety. School districts receive \$193 per students for FY17, \$292 for FY18, and \$380 for FY19 and later.

		• Local Optional Revenue – In 2013, Governor Dayton and the Minnesota Legislature established an additional category of general education revenue, called local optional revenue, which makes all districts eligible for \$424 per pupil in additional revenue.				
C.22	Invested \$1.3 Million in Agricultural Literacy	Under Governor Dayton's leadership, \$1.3 million has been invested in the Minnesota Agriculture in the Classroom Program, which works to increase agricultural literacy through K-12 education. The program provides resources to Minnesota educators to help them teach core curriculum concepts in science, social studies, language arts and nutrition using authentic, agricultural-based content.  Through the Minnesota Agriculture in the Classroom Program, teachers can apply for Ag Literacy Grants to bring agriculture and food systems into the classroom, or support field trips to working farms or agriculture businesses. The program also funds Ag Literacy Grants to help FFA chapters and 4-H programs promote agricultural literacy in their communities.				
		In addition to funding ag literacy efforts, the Minnesota Agriculture in the Classroom Program provides funding for an Outstanding Teacher Award, which allows that educator to attend the National Agriculture in the Classroom Conference.				
			Year Funding			
			2011	\$110,000		
			2012	\$131,000	_	
			2013	\$220,000		
			2014	\$193,000		
			2015	\$207,000		
			2016	\$228,000		
			2017	\$253,000		
			Total:	\$1,342,000		
C.23	Provided \$4 Million Strengthen and Expand Agricultural Education	Minnesota Agricultural Education Leadership Council works to improve agricultural education by fostering new ideas, encouraging people to enter or remain in the agriculture education profession, and serving as a source of information for agricultural education questions.  Under Governor Dayton's Administration, the Council has provided \$4 million grants to help increase the number of Farm Business				
		\$4 million grants to help increase the number of Farm Business Management Instructors that work one on one with farmers to help them improve their understanding of financial decisions that have and/or will affect their farm. In addition, a small portion of the funds				

		have been set aside to help mentor new instructors as they begin their new roles.			
C.24	Invested Additional \$250,000 in Agricultural Education Programs	In 2016, Governor Dayton and the Minnesota Legislature invested \$250,000 in a competitive grant program for high schools with approved agricultural education programs. For the 2017-18 school year, the Department of Education awarded grants to 43 different schools, totaling \$233,839. High schools that received grants were required to match the funding dollar for dollar.  The grants helped 61 teachers enhance student learning opportunities in the following five areas: service learning, experiential learning, career exploration, farm safety, and program development.			
C.25	Invested \$500,000 to Improve High-Speed Internet Access for Greater Minnesota Students	In addition to the \$85 million investment in high-speed internet for homes and businesses, Governor Dayton worked with the Minnesota Legislature to invest \$500,000 in grants for school-based high-speed internet in 2016.  These grants are designed to expand broadband access to students across Minnesota, with priority given to applicants demonstrating a combination of students from low-income families and with long bus routes. Without this funding, these students would lack access to reliable high-speed internet, putting them at a competitive disadvantage with their urban peers.  Given the limited funding, only 12 of the 33 applicants were awarded funding – highlighting the ongoing need for investment in rural high-speed internet. Of the 12 districts receiving funding, 11 are in Greater Minnesota. The legislation capped the grants at \$50,000 per			
		Cabacal Biotoist	Burnelle and Const. Accord		
		School District  Deer River School District	Broadband Grant Award \$39,267		
		Fertile-Beltrami School District	\$41,922		
		Lake of the Woods School District	\$49,840		
		Lake Superior School District	\$50,000		
		McGregor School District	\$46,500		
		Pine City School District	\$44,831		
		Princeton School District	\$44,916		
		Rothsay School District	\$46,500		
		Shakopee School District	\$34,574		
		St. Cloud School District	\$40,546		
		Thief River Falls School District	\$30,484		
		Tracy School District	\$30,620		
		Total:	\$500,000		

In addition to this investment, Governor Dayton and his Administration launched the K-12 Connect Forward Initiative in partnership with national non-profit EducationSuperHighway. The initiative supports efforts to ensure all Minnesota students have access to scalable infrastructure, high-speed affordable bandwidth, and ubiquitous Wi-Fi for digital learning. By 2018, the initiative made significant strides in achieving this goal. Since 2015, an additional 329,488 students in Minnesota can access the Internet at speeds of 100 kbps/student. In 2015, approximately 75 percent of school districts had access to the Internet at 100 kbps/student. By 2018, that percentage increased to 99 percent of school districts with access to the Internet at 100 kbps/student. In the three years since 2015, the median bandwidth speeds increased by 3.9x across Minnesota – from 226 kbps to 890 kbps. Since 2015, the cost of broadband in Minnesota has decreased by 84 percent. Nationally, the cost decreased by 72 percent. The K-12 Connect Forward Initiative supported a major upgrade to a fiber-based network in 31 school districts in Minnesota. In 2018, 1.238 schools have fiber infrastructure, and over 20,000 students have enhanced access to digital and distance learning. C.26 **Established Early** In August 2011, Governor Dayton reaffirmed his commitment to **Learning Council to** making quality early childhood education a priority for his **Improve Access Early** administration, appointing 22 Minnesotans to the Early Learning **Childhood Care and** Council. The Early Learning Council is responsible for advising the **Education Programs** governor, the Children's Cabinet, and the Legislature on how to increase access to high quality state and federal early childhood care and education programs for all Minnesota learners—including those who are part of underrepresented and special programs. **C.27** Invested \$523 Million Thanks to Governor Dayton's leadership, Minnesota's public in Additional postsecondary institutions now receive an additional \$523 million Assistance for a year in state funding. Since 2011, Minnesota State schools have Minnesota Public received a total of \$328 million in additional state aid. Similarly, Colleges and the University of Minnesota now receives an additional \$194.8 Universities million a year in state funding. This additional funding has helped Minnesota's public colleges and universities cover their operating expenses and maintain and expand educational offerings for thousands of students since 2011. These investments and the expansion of the State Grant Program also have helped reduce student debt. Compared to 2012, median student debt for Minnesotans graduating with a bachelor's degree in 2016 had dropped 5.4 percent, reversing years of increases.

## C.28 Invested an Additional \$269.2 Million in the Minnesota State Grant Program, Providing Grants to 376,500 Students

Governor Dayton is a strong advocate for improving higher education affordability and accessibility. The Minnesota State Grant Program helps students afford the higher education they need to succeed. Since taking office, the Governor worked with the Legislature to invest \$269.2 million in additional funding in the Minnesota State Grant program.

As a result, about 376,500 students have received State Grants since 2012 to make their higher education more affordable, and all State Grant recipients have seen increases in their State Grants, averaging \$915. These grants have helped students build better futures for themselves and their families, by making two-year schools, four-year schools, and technical school training programs more affordable.

Institution	State Grant Recipients (2012-2018)	Total State Grant Awards (2012-2018)
Alexandria Technical & Community College	5,771	\$6,901,400
Anoka Technical College	6,216	\$5,673,000
Anoka-Ramsey Community College	17,013	\$11,407,800
Central Lakes College	9,079	\$8,244,900
Century College	24,674	\$17,592,500
Dakota County Technical College	6,645	\$7,616,600
Fond du Lac Tribal & Community College	2,820	\$1,868,000
Hennepin Technical College	13,991	\$11,175,300
Hibbing Community College	4,073	\$3,777,200
Inver Hills Community College	11,473	\$8,324,800
Itasca Community College	3,370	\$3,130,500
Lake Superior College	8,984	\$6,726,600
Mesabi Range College	3,105	\$2,987,300
Minneapolis Community & Technical College	26,540	\$17,720,000
Minnesota State College- Southeast Technical	4,292	\$3,947,700
Minnesota State Community & Technical College	9,876	\$9,163,200
Minnesota West Community & Technical College	6,274	\$5,957,700
Normandale Community College	23,027	\$19,815,300
North Hennepin Community College	18,085	\$12,395,300
Northland Community & Technical College	4,448	\$4,457,900
Northwest Technical College	2,563	\$2,243,200

Pine Technical & Community	2,484	\$1,711,500
College	-,	, ,, ==,
Rainy River Community College	628	\$547,500
Ridgewater College	9,586	\$9,373,000
Riverland Community College	10,899	\$10,879,700
Rochester Community & Technical College	6,880	\$6,012,100
Saint Paul College	14,798	\$12,538,500
South Central College	19,349	\$13,401,800
St. Cloud Technical & Community College	10,325	\$8,688,700
Vermilion Community College	13,696	\$12,198,600
Bemidji State University	11,078	\$22,792,500
Metropolitan State University	15,485	\$19,603,300
Minnesota State University Moorhead	13,674	\$27,618,800
Minnesota State University, Mankato	21,001	\$44,179,900
Southwest Minnesota State University	5,804	\$12,614,700
St. Cloud State University	28,483	\$50,342,700
Winona State University	12,690	\$31,624,300
University of Minnesota Crookston	3,522	\$10,762,900
University of Minnesota Duluth	20,113	\$77,621,700
University of Minnesota Morris	4,459	\$17,254,200
University of Minnesota Twin Cities	51,000	\$213,110,400
Augsburg College	7,212	\$30,788,000
Bethany Lutheran College	1,516	\$6,508,700
Bethel University	6,637	\$26,231,400
Carleton College	729	\$3,088,200
College of Saint Benedict	4,111	\$18,154,800
College of St. Scholastica	6,228	\$25,702,700
College of Visual Arts	201	\$707,000
Concordia College, Moorhead	4,617	\$19,285,100
Concordia University, St. Paul	4,484	\$17,290,400
Crossroads College	235	\$759,000
Crown College	2,002	\$7,291,600
Dunwoody College of Technology	3,887	\$6,233,600
Gustavus Adolphus College	5,327	\$23,572,800
Hamline University	6,093	\$27,143,600
Herzing University	1,305	\$2,562,400
Leech Lake Tribal College	812	\$464,500
Macalester College	873	\$3,964,700

Martin Luther College	422	\$1,875,500
Minneapolis College of Art and	1,165	\$5,194,600
Design		
North Central University	2,119	\$8,542,400
Northwestern Health Sciences	185	\$311,700
University		
Northwestern University	5,335	\$21,099,800
Oak Hills Christian College	397	\$1,409,600
Presentation College	234	\$815,000
Saint John's University	3,054	\$12,920,200
Saint Mary's University of	2,549	\$9,474,300
Minnesota		
St. Catherine University	8,833	\$27,948,400
St. Olaf College	2,803	\$12,377,000
Summit Academy Opportunities	1,874	\$1,515,800
Industrialization Center		
Takoda Institute	498	\$346,900
University of St. Thomas	9,671	\$39,787,400
White Earth Tribal & Community	27	\$6,000
College		
Academy College	369	\$456,400
Anthem College	378	\$343,000
Argosy University/Twin Cities	1,614	\$2,496,200
Art Institutes International	3,132	\$7,771,800
Minnesota		
Avalon School of Cosmetology	175	\$231,000
Aveda Institute Minneapolis	1,705	\$2,692,200
CenterPoint Massage and Shiatsu	166	\$127,000
Therapy School & Clinic		4
Cosmetology Training Center	67	\$89,000
(Mankato)	195	\$500,000
DeVry University-Minnesota	692	\$441,200
Duluth Business University		
Empire Beauty School	1,920	\$1,859,500
Everest Institute	232	\$85,000
Globe University	1,607	\$2,582,700
Hastings Beauty School	208	\$248,500
Institute of Production and	531	\$673,300
Recording	F.43	¢527.000
ITT Technical Institute (Eden Prairie)	543	\$527,000
LA Beauty School	44	\$22,000
	1,091	\$1,176,600
Le Cordon Bleu College of Culinary Arts	1,091	\$1,170,000
McNally Smith College of Music	765	\$2,227,500
Minneapolis Business College	1,486	\$2,151,700
winneapons business college	1,700	72,131,700

		Minneapolis Madia Instituto	316	\$432,000	
		Minneapolis Media Institute	75	\$80,800	
		Minnesota School of Barbering	_	1 1	
		Minnesota School of Beauty	126	\$228,000	
		Minnesota School of Business	9,353	\$14,853,600	
		Minnesota School of Cosmetology	893	\$1,067,700	
		Model College of Hair Design	501	\$769,700	
		Moler Barber School of Hairstyling	278	\$508,400	
		Moler Barber School-St.Cloud	22	\$44,800	
		National American University	4,776	\$4,540,600	
		Nova Academy of Cosmetology	545	\$751,300	
		NTI School of CAD Technology	50	\$73,000	
		Park Avenue School of	306	\$375,900	
		Cosmetology		42.4.222	
		Professional Salon Academy	147	\$211,800	
		Rasmussen College - Minnesota	19,503	\$20,078,700	
		Regency Beauty Institute (Blaine)	2,329	\$2,814,400	
		Rochester School of Hair Design	218	\$254,400	
		Sanford Brown College	887	\$1,604,000	
		Transportation Center for Excellence	142	\$81,000	
		University of Phoenix-Minnesota	767	\$1,399,000	
C.29	Froze College Tuition at Public Colleges and Universities	Governor Dayton signed into law a two-year tuition freeze for all Minnesota State and University of Minnesota campuses in 2013, benefiting an estimated 282,000 students. In 2016, Governor Dayton worked with the Legislature to extend the tuition freeze at all four-year Minnesota State institutions, such as Minnesota State Moorhead or St. Cloud State University.  In 2017, the Governor and Legislature implemented a tuition freeze at the Minnesota State Colleges and Universities for the 2018-19 school year.			
C.30	Launched Tool to Help Students Secure Need-Based Financial Aid	Paying for college can be expensive can be difficult to navigate. In 2016, Education launched a FAFSA comple FAFSA is the form that all students r state and federal financial aid.  The outreach program connects conschools to help graduating high schoform and get the financial aid they reducation.	the Minnesota etion outreach p must complete t mmunity partne pol seniors com	Office of Higher program. The co apply for rs at high plete the FAFSA	

		For the first two years of the program, there were 56 districts/designated entities (college prep programs), 110 schools or programs who had an active Data Sharing Agreements (DSA) and 279 individual users able to use the technical tool.
C.31	Created Grant Program to Expand Higher Education Opportunities for Students of Color	In 2016, Governor Dayton worked with the Minnesota Legislature to invest \$500,000 in the Equity in Education and Job Connection Grant program designed to increase opportunities and outcomes for students of color. Grants were awarded to:  • Provide proactive advising and support to help students of color enrolled in developmental education be successful in college and into the workforce.  • Provide proactive advising, academic support services and performance based scholarships to racially/ethnically diverse pool of students to help them access and succeed in college.  • Historically underrepresented first-year students are offered college and career coaching and increased knowledge of campus-based resources, increasing their social and campus integration.  Since the program began, more than 12,350 students have already been served at the two schools providing data about the program
C.32	Enacted the Minnesota Dream Act to Support Undocumented Higher Education Students	(Riverland Community College and Minnesota State University Mankato).  Minnesota is home to nearly 6,300 DREAMers; unauthorized individuals brought to this country as children. A survey of DACA recipients found that 95 percent of them were currently employed or enrolled in school. It is estimated that removing DACA eligible-workers from the state would cost Minnesota's economy an estimated \$387 million a year.  To help these Minnesotans pursue higher education, Governor Dayton signed the Minnesota Dream Act into law in 2013. The law helps qualifying undocumented students improve their lives by providing higher education benefits. Because Dream Act students are not eligible to fill out the FAFSA to access financial aid programs, the Office of Higher Education created a separate online Dream Act application.  Since 2013, an estimated 1,396 students have received some assistance with their postsecondary education as a result of the Minnesota Dream Act.

C.33	Invested \$3.4 Million in the Minnesota Indian Scholarship Program, Eliminated Waiting List	In 2014, Governor Dayton worked with the Minnesota Legislature to invest \$3.4 million in the Minnesota Indian Scholarship program. Thanks to this investment, the Minnesota Office of Higher Education was able to eliminate the 500-student waiting list, helping these Minnesota American Indian students afford college education. The investments also improved awareness of the scholarship funding program and has led more American Indian students to attend college. The 2017 average award was \$3,291 per student.
C.34	Strengthened Minnesota Childcare Grant Program	The average community college student is 29 years old, while 40 percent of all college students are older than 25. These older students may have family responsibilities that can make it hard to complete their educations. To help these students, the Minnesota Office of Higher Education reformed its Childcare Grant Program to increase the grant sizes and expand eligibility.  Under the Dayton Administration, the grant expanded eligibility to include graduate students, extended eligibility from the equivalent of eight semesters to ten semesters and increased the maximum Childcare Grant from \$2,600 per child per year to \$3,000 per child per year.
C.35	Funded Summer Enrichment Program, Benefiting Over 5,400 Minnesota Children Since 2012	Since 2012, the Minnesota Office of Higher Education, supported by the federal College Access Challenge Grant, managed the Summer Academic Enrichment Program, which enables low-income students to attend a rigorous educational summer camp offered by Minnesota postsecondary institutions and nonprofit organizations.  When federal funding ended in 2014, Governor Dayton helped secure state appropriations to continue that program. Between 600 and 900 low-income children are able to participate in the program each summer. Since 2012, approximately 5,400 students have benefited.
C.36	Launched Loan Refinance Program to Save Minnesotans with College Debt Money	In 2016, the Office of Higher Education launched a new student loan refinancing program is now available to Minnesota residents who want to lower their monthly payments or overall student debt burden. Called the SELF Refi program, the initiative helps eligible borrowers manage and reduce their student loan debt by refinancing their debt at a lower rate.  In 2014, Governor Mark Dayton and the Minnesota Legislature enacted crucial reforms giving the Office of Higher Education the authority to refinance student loans through the sale of revenue bonds. Since its creation, the SELF Refi program has helped nearly 1,100 Minnesotans reduce their loan payments and save money.

C.37	Enacted Legislation to Reduce Sexual Violence on College Campuses	To do homework, get a good night's sleep, and be ready to succeed in the classroom, every college student needs a safe environment. In 2017, Governor Dayton secured a \$250,000 investment to hire a Campus Sexual Violence Prevention and Response Coordinator at the Office of Higher Education, who will support efforts to reduce sexual violence at campuses around the state.  Governor Dayton also signed legislation requiring college campuses to track and report sexual assaults on campus. The new law also encourages more partnerships with campuses and their local law enforcement entities through memos of understanding.
C.38	Invested \$600,000 in Large Animal Veterinarian Loan Forgiveness Program	Governor Dayton worked with the Legislature to invest \$600,000 in the state's Large Animal Veterinarian Loan Forgiveness Program, which supports veterinarians working in rural communities across the state. To qualify for the program, a participant must be a graduate of the University of Minnesota veterinary program, and work full-time in an underserved rural community, caring for food animals at least 50 percent of the time. Qualified veterinarians can receive up to \$15,000 in total loan forgiveness for up to five years.  Eight University of Minnesota veterinary graduates practicing in rural areas have benefited by receiving a total commitment of \$600,000.
C.39	Allowed 9 <sup>th</sup> and 10 <sup>th</sup> Graders to Take Concurrent Enrollment Classes	In 2011, Governor Dayton worked with the Minnesota Legislature to allow 9 <sup>th</sup> and 10 <sup>th</sup> graders to take concurrent enrollment courses if additional students are needed to allow the course to be offered. The program allows high school students to earn college credits by taking college classes at their own high schools.
C.40	Authorized Alternative Licensure for K-12 Teachers	In 2011, Governor Dayton worked with the Minnesota Legislature to authorize alternative teacher licensure programs. Eligible college graduates must receive at least a 200-hour training and pass basic skills tests prior to entering the classroom with a two-year limited term license. While teaching, candidates receive further review and evaluation, in hopes of acquiring a standard teaching license.
C.41	Expanded Access to School-Linked Mental Health Grants	In 2013, Governor Dayton and the Minnesota Legislature expanded the number of grants available for school-linked mental health services. School-linked mental health grants allow licensed mental health professionals to provide behavioral and mental health services to children in public schools and cover the costs of care

		not typically covered by a child's health insurance. The expansion allows school districts across the state, in conjunction with local mental health professionals, to apply for the school-linked grants program.
C.42	Eliminated Barriers for High Quality Teacher Candidates	In 2014, Governor Dayton and the Minnesota Legislature authorized teacher licensure candidates to take the ACT or SAT as an alternative to the MTLE reading, writing and math tests. In addition, nonnative English speaker candidates seeking to teach direct instruction in their native language or world language instruction do not need to pass a basic skills test.
C.43	Authorized Military Veterans to Pay In- State Tuition	In 2014, Governor Dayton and the Minnesota Legislature authorized that all honorably discharged military veterans will be eligible for resident tuition rates at all U of M and MnSCU campuses, regardless of their Minnesota resident status otherwise.
C.44	Reformed High Stakes Testing as Graduation Requirement	In 2013, Governor Dayton and the Minnesota Legislature repealed the GRAD test requirements. The GRAD tests were a set of reading, mathematics, and writing tests that students enrolled in grade 8 through 11 had to pass to meet graduation requirements. The GRAD test was not aligned to career and college standards. It also acted as a barrier to graduation for students who had completed every other graduation requirement. The test was replaced with a suite of career and college readiness tests.
C.45	Funded Full Service Community Schools	Full Service Community Schools seek to meet all of the countless factors that affect student performance ranging from nutrition to mental and physical health by offering wrap-around services oncampus. Governor Dayton and the Legislature first funded full service community schools in 2015, allocating \$250,000 for FY16 and \$250,000 for FY17. In the 2016 session, an additional \$1 million was appropriated for FY17.
C.46	Northside Achievement Zone & St. Paul Promise Neighborhood	In 2015, Governor Dayton and the Minnesota Legislature provided annual increases of \$1 million each to these grants for the biennium, accounting for a \$4 million increase over the biennium.
C.47	Higher Education Grants for Children of Fallen Law Enforcement Officers	In 2015, Governor Dayton and the Minnesota Legislature authorized \$100,000 per year to assist eligible dependent children and spouses of public safety officers killed in the line of duty.

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C.48	Authorized Scholarships for American Indian Students	In 2015, Governor Dayton and the Minnesota Legislature authorized \$3.5 million per year with a requirement that at least one person with demonstrated competence in American Indian culture and who lives in or near Bemidji be employed to assist students with the American Indian scholarship and other financial aid programs
C.49	Authorized \$150,000 for Tribal College Grants	In 2015, Governor Dayton and the Minnesota Legislature provided \$150,000 a year to support enrollment of students at tribal colleges who are not members of a federally-recognized tribe. Existing federal grant funding is not available for educational costs associated with enrollment of these students.
C.50	Directed Department of Education and Minnesota State to Develop Career and College Readiness Benchmarks	In 2016, Governor Dayton and the Minnesota Legislature directed Minnesota State to review and confirm career and college readiness benchmarks established by the Department of Education that show students are able to successfully complete credit-bearing coursework at a Minnesota State school. The legislation also bars Minnesota State from requiring a student to take a remedial, noncredit course in a subject area if they have received a college-ready MCA score in that subject area.
C.51	Invested \$10.3 Million to Address Teacher Shortages	In 2016, Governor Dayton and the Minnesota Legislature invested over \$10 million to address teacher shortages in Minnesota. The funding supports teacher prep programs to recruit and prepare American Indian students and students of color for the teaching profession, and to grow the number of teachers qualified in shortage subjects throughout the state. Funding also supports nontraditional students through their education and students interested in teaching in shortage areas.
C.52	Invested \$6 Million in Staff Development Grants	In 2016, Governor Dayton and the Minnesota Legislature invested \$6 million in efforts to provide staff development grants to intermediate school districts or cooperatives in a Level 4 or higher institution to be used for proactive behavior management, personal safety training, de-escalation techniques, and adapting curriculum and pedagogy for students with complex learning and behavioral needs.
C.53	Invested \$6 Million in Homeless and Highly Mobile Students and Homework Starts with Home Program	Approximately 167,000 Minnesota households with children face housing instability. Research shows that homeless and mobile children are more likely to be absent from school, perform worse on math and reading tests, and eventually drop out. Since 2014, \$6

		million in housing resources have been targeted to nearly 500 homeless families and students across the state.
		In 2017, Governor Dayton and the Minnesota Legislature invested \$2 million in the Homework Starts with Home program to provide housing assistance to Minnesota families with children to ensure that students have stable housing throughout the school year. An evaluation of the Homeless and Highly Mobile Student Program showed that housing stability, school attendance and academic performance improved. Additionally, parents increased their income.
C.54	Invested \$175,000 in Emergency Housing Assistance for Post- Secondary Students	In 2017, Governor Dayton and the Minnesota Legislature invested \$175,000 a year in a grant program for higher education students at-risk of homelessness.
C.55	Funded Campus Sexual Violence Prevention and Resp. Coordinator	In 2017, Governor Dayton and the Minnesota Legislature provided \$150,000 a year for new coordinator position at the Office of Higher Education to serve as a statewide resource and provide assistance to campuses for on-campus sexual violence.
C.56	Created Aviation Degree Loan Forgiveness Program	In 2017, Governor Dayton and the Minnesota Legislature invested \$25,000 a year in a new program to help people with aviation or aviation mechanic educational loans to attract more people to the program and available for work in smaller Greater Minnesota regional airports.
C.57	Invested \$500,000 in a Grant Program to Support Teacher Candidates	In 2017, Governor Dayton and the Minnesota Legislature invested \$500,000 a year for a new program to increase the number of teacher candidates of color and teachers in shortage areas. The program provides stipends of up to \$7,500 that may be awarded to cover student teaching.
C.58	Invested \$400,000 in Grants for Higher Education Students with Developmental Disabilities	In 2017, Governor Dayton and the Minnesota Legislature invested \$400,000 in a new grant program to increase opportunities for higher education students with developmental disabilities.
C.59	Provided \$150,000 in Student Debt Relief for Ag Educators and	In 2017, the Governor and the Legislature authorized \$100,000 in loan forgiveness for ag educators and \$50,000 in loan repayment assistance for attorneys with full-time employment providing legal advice or representation for low-income clients.

	Attorneys Serving Low-Income Clients	
C.60	Recognized the Nation's First-Of-Its- Kind Youth Council, and Established a Voice for Minnesota Youth	In 2013, Governor Dayton and the Legislature formally recognized the work of the Minnesota Youth Council, a collaboration of youth and adults working together to empower and mobilize young people across the state to exercise their voices, opinions and ideas, and take action on issues affecting youth, by passing the Minnesota Youth Council Committee Bill into law. The law established the council as the "voice of the youth" to the Minnesota Legislature and the Governor.  At the time, the Minnesota Youth Council was the only legislatively mandated council of its kind in the country. During Governor Dayton's two terms, the Minnesota Youth Council has offered testimony and input on numerous issues that have shaped policy and practices in Minnesota schools.

CATE	CATEGORY D: Health and Human Services		
#	Accomplishment	Description	
D.1	Helped 386,000 Minnesotans Access Health Coverage and Reduced the State's Uninsured Rate to Its Lowest Levels Ever	When Governor Dayton took office in January 2011, 8 percent of Minnesotans were uninsured. By 2016, the state's overall uninsured rate had been cut in half to just 4 percent, with over 386,000 Minnesotans accessing health coverage. To achieve these historic results, Governor Dayton worked to enact policies that expanded access to coverage:	
		<ul> <li>Expanded Medicaid Coverage to an Additional 80,000         Minnesotans in 2011 – In his first official act as Governor, Dayton signed two executive orders implementing Minnesota's early Medicaid expansion on January 5, 2011. In February 2013, Governor Dayton signed legislation cementing his executive order into law, while further expanding coverage to additional 35,000 low-income adults. As of 2018, 1.1 million Minnesotans are enrolled in Medicaid.</li> <li>Created MNsure Health Insurance Exchange – Governor Dayton signed legislation creating MNsure, the Minnesota health</li> </ul>	
		exchange, on March 20, 2013. By creating MNsure, Governor Dayton and the Legislature ensured that Minnesota would have a health insurance marketplace tailored to the unique needs and characteristics of Minnesota's families, economy, and nation-leading health care system.	

		<ul> <li>2.7 Million Enrollments – since the creation of MNsure, the Minnesota exchanged has processed 2.7 million health insurance enrollments.</li> </ul>
		<ul> <li>\$813 Million in Tax Credits – since the creation of MNsure, Minnesotans have received more than \$813 million in premium tax credits available only through MNsure.</li> </ul>
		<ul> <li>105,000 Minnesotans – since the creation of MNsure,</li> <li>105,000 Minnesotans have received premium tax credits.</li> </ul>
		<ul> <li>\$5,600 – since the creation of MNsure, the average annual tax credit is nearly \$5,600 a year. Current recipients, however, are receiving an average annual tax credit of \$7,020 per household.</li> </ul>
		• Created Basic Health Plan – Under Governor Dayton's leadership, MinnesotaCare was transformed into a Basic Health Plan under the federal Affordable Care Act. This increased the federal funding for Minnesota, which resulted in the Basic Health Plan being nearly 100 percent federally funded in 2017. Minnesota became the first state to create a Basic Health Plan and remains only one of two states to do so. Under Governor Dayton, Minnesota remained a leader in health care reform.
D.2	Reduced the Uninsured Rate in Greater Minnesota by Nearly 60 Percent	When Governor Dayton took office in January 2011, 12 percent of Greater Minnesota residents did not have health insurance coverage. By, 2015, the uninsured rate in Greater Minnesota had dropped to just 5 percent, reducing the number of uninsured Greater Minnesota residents by nearly 60 percent. As a result of expanded health insurance coverage, uncompensated care at Minnesota's hospitals in 2015 dropped to the lowest level since 2008.
D.3	Chronic Disease and Injury Risk Factors Declined	Chronic diseases and injury are Minnesota's leading causes of death and disability. Under Governor Dayton's leadership, Minnesota took action to prevent the most common chronic diseases and injuries, promote access to screenings that detect disease early when treatment is most effective, and help people reach better health by encouraging ongoing treatment and self-management.
		Minnesota was ranked the sixth healthiest state in the nation in 2017. According to the state's chronic disease and injury dashboard, which tracks 31 different measures of health, 19 indicators remain stable, while 9 are improving.
		Decreased Preventable Hospitalizations by 30 Percent – Under Governor Dayton's leadership, the number of preventable hospitalizations decreased from 52.9 per 1,000 Medicare

recipients in 2011 to 36.6 per 1,000 in 2017. Preventable hospitalizations are often linked to issues like inactivity and obesity, smoking and drinking, drug abuse, and health insurance coverage.

• Increased the Number of Primary Care Doctors by 16 Percent — Primary care physicians can develop strong relationships with their patients, identify issues requiring additional care, and provide

- patients, identify issues requiring additional care, and provide preventative care. Under Governor Dayton's leadership, the number of primary care physicians increased from 139.5 per 1,000 Minnesotans in 2010 to 162.3 per 1,000 Minnesotans in 2017.
- Reduced Air Pollution Exposure by 12 Percent Under Governor Dayton's leadership, average exposure of the general public to particulate matter of 2.5 microns or less in size decreased by 12 percent from 2011 to 2017.
- Reduced Infant Mortality by 12 Percent Under Governor
   Dayton's leadership, infant mortality declined from 5.8 per 1,000
   live births in 2010 to 5.1 per 1,000 births in 2017

Under Governor Dayton's leadership, a statewide focus on redesign of primary care delivery promoting access, prevention, management of chronic disease and meaningful engagement of patients in their care is ongoing. Since 2011, the number of Minnesota's primary care clinics who have voluntarily certified as a Health Care Home has increased from 10 percent to 58 percent with 70 percent of counties having at least one certified clinic to ensure access to patient centered, coordinated care for an estimated 3.9 million Minnesota residents.

# D.4 Secured \$187.4 Million in Federal Funding for Community-Based Services to Provide Care to Minnesotans with Disabilities and Older Minnesotans in their Homes

In April 2011, the Minnesota Department of Human Services received \$187.4 million from the U.S. Department of Health and Human Services to improve community services and support people in their homes rather than institutions. Based on changes, the budget has been adjusted to \$76,608,425. The project expects to serve approximately 650 people between 2011 and 2020.

Through the Moving Home Minnesota program, these dollars help the Minnesota Department of Human Services provide more individualized care for some of Minnesota's most vulnerable residents. The funding, part of the Affordable Care Act administered by the Centers for Medicare & Medicaid Services, is a Money Follows the Person demonstration program.

At the time of the award, the Money Follows the Person demonstration program had operated for approximately five years. Minnesota had not applied for the funding until Governor Dayton directed state agencies to more aggressively pursue opportunities for health reform funding.

D.5	Improved Health for Low to Moderate Income Newborns and New Mothers	Under Governor Dayton's leadership, the Minnesota Department of Health has worked to improve the health of pregnant women, new mothers, babies and young children. Since 2011, the agency through the Minnesota WIC program, has assisted nearly 1.4 million Minnesotans – reducing the risk for low birth weight and associated health care costs, while increasing breastfeeding rates.
		Investing in the health of newborns and new mothers has paid significant dividends for Minnesotans. Women participating in Minnesota WIC during their pregnancy had significantly fewer low birth weight infants than women eligible for WIC but not participating. The state also has seen breastfeeding rates increase 5 percentage points to 90 percent for all babies born in Minnesota since 2012. In Minnesota, an estimated lifetime savings of 208 million in medical costs could be saved annually if breastfeeding recommendations were met.
		The Governor's Administration also has worked to expand access to healthy foods including fruits, vegetables, whole grains, and low fat dairy. Since 2011, Minnesota local grocery stores have distributed nearly 634 million dollars in WIC foods to low- income families.  Minnesota also saw the percentage of mothers in WIC who breastfed
		for the first eight weeks of their babies' lives increased by nearly 12 percent between 2012 and 2017. Breastfed babies visit the physician less often, are less likely to be hospitalized, and need fewer prescriptions than formula-fed infants.
D.6	Reduced Smoking Rates in Children and Adults	In Minnesota, the estimated health care costs of smoking exceed \$3.2 billion a year. Under Governor Dayton's leadership, Minnesota has worked to deter our children from starting to smoke and help current smokers kick the habit. Those efforts are paying off.
		In 2013, Governor Dayton worked with the Legislature to raise cigarette taxes by \$1.30 a pack, which incentivized an estimate 36,000 Minnesotans to quit smoking, while saving Minnesotans \$1.65 billion in long-term health care costs.
		Since 2013, the smoking rate for 9th graders has dropped 43 percent and for 11 <sup>th</sup> graders by 31 percent. Among adults, 61 percent considered quitting smoking, 48 percent cut down on smoking, and more than 44 percent attempted to quit.

D.7 Invested More Than \$280 Million in Mental Health Services,
Annually Benefiting 12,000 of the Most Vulnerable Minnesotans

Too many Minnesotans lack access to quality mental health services. Some of these Minnesotans end up in state hospitals, crisis centers, and county jails. Under Governor Dayton's leadership, however, Minnesota reversed course, investing more than \$280 million in better facilities, improved safety and security, increased staff and preserved access to care and treatment statewide for people with mental illness. This funding helps more than 12,000 Minnesotans treated each year in state-operated psychiatric hospitals and other direct care facilities and many more who are treated in communities statewide.

Under Governor Dayton's leadership, Minnesota also began to improve the way services were delivered, which has improved the efficiency of the mental health system. Among these investments and reforms include:

- Created Mental Health Special Treatment Service In 2013, Governor Dayton and the Minnesota Legislature created a 24/7 medically monitored mental health special treatment service as a transition service from psychiatric hospitalization for individuals with mental illness and complex treatment needs who require a longer stabilization period.
- Expanded Access to School-Linked Mental Health Services School-linked mental health programs connect or locate effective mental health services in schools. They increase accessibility for children and youth who are uninsured or underinsured. School-linked programs are particularly effective in reaching children who have never accessed mental health services. In addition, students of color served were significantly more likely to be accessing mental health services for the first time compared to white students. Since 2011, Governor Dayton has worked with the Legislature to invest more than \$60 million in these programs, currently benefiting nearly 15,000 students at 953 schools across the state.
- Minnesota Security Hospital The Minnesota Security Hospital (MSH) is the only secure facility in the state designed to provide assessment and treatment of individuals who have been civilly committed as mentally ill and dangerous. Recognizing that the antiquated facilities did not provide the proper treatment atmosphere and were a danger to patients and staff, Governor Dayton worked with the Minnesota Legislature to invest a total of \$126.5 million in a major expansion and renovation of the Security Hospital. The \$56.3 million Phase I was completed in January 2017 and has already resulted in marked improvements in safety and therapeutic atmosphere. Construction on the \$70.2 million Phase II is underway and is expected to be complete in 2020.

- Created Community Competency Restoration Program In 2016, Governor Dayton and the Minnesota Legislature invested \$6.7 million to create and \$8.4 million per year in ongoing funding to operate a new 32-bed Community Competency Restoration Program in St. Peter. The facility treats individuals living with a mental illness who have been charged with a crime, and are deemed incompetent to stand trial. The 32-bed facility focuses on clients who do not need to be hospitalized or treated in a secure setting. The program takes pressure off regional Community Behavioral Health Hospitals, the Anoka-Metro Regional Treatment Center, and the Minnesota Security Hospital, freeing up much-needed psychiatric beds at those facilities.
- Anoka-Metro Regional Treatment Center The Anoka-Metro Regional Treatment Center is Minnesota's largest psychiatric hospital. It provides care to patients with serious mental health conditions from across the state. Unfortunately, rising demand for services left the facility ill-equipped to provide care to these Minnesotans. Under Governor Dayton's leadership, Minnesota has invested \$14.65 million to hire additional staff, improve the quality of care, strengthen security, and enhance staff and patient safety. These improvements help ensure that patients are cared for in a therapeutic environment, and that staff are safe in their workplace.
- Community-Based Services The Minnesota Department of Human Services provides residential and vocational services to people with developmental disabilities and mental illness at 150 sites statewide. The programs, which serve clients with complex and challenging behaviors, have been operating at a financial loss because the current rate system does not cover the actual cost of care. Under Governor Dayton's leadership, Minnesota has invested \$38 million to sustain the programs, benefiting 1,100 Minnesotans in need of care.
- Funded a New Psychiatric Hospital for Children In 2017,
   Governor Dayton and the Minnesota Legislature invested \$7.5
   million to build a new 16-bed psychiatric hospital for children
   and teens with serious and complex mental health conditions
   including autism spectrum disorder and fetal alcohol spectrum
   disorder. The new hospital will replace an outdated facility and
   greatly increase access to treatment and cut down on long
   waiting lists that force some children to seek treatment in other
   states.
- Hired Additional Treatment Staff and Improved Wages In the face of a growing demand for services, Minnesota has struggled to maintain sufficient staff levels to provide needed care. In 2016, Governor Dayton and the Minnesota Legislature invested

\$18.5 million initially and \$24 million per year ongoing to staff the statewide network of six community behavioral health hospitals up to full capacity. In 2017, Governor Dayton and the Legislature invested an additional \$58.1 million to hire an extra 150 full-time equivalent staff over three years at the Security Hospital, which had been greatly understaffed compared to facilities in other states. They also have provided \$32.8 million in salary supplements for direct care and treatment staff at mental health and forensics facilities since 2014. These investments are helping to reduce staff shortages, improve staff retention rates, and improve treatment and quality of care.

- Made Historic Mental Health Care Investments In 2015, Governor Dayton and the Minnesota Legislature made a historic \$46 million investment in Minnesota's mental health system. This included additional resources for community-based services to care for people with the most intensive needs, additional beds for those needing a hospital-level of care, and more safe and affordable housing with supports for people with mental illness. In particular great strides were made in children's mental health, with critical investments in services to reach kids earlier and in the places where they can access help easiest, like schools.
  - Expanded Mental Health Crisis Services As part of this historic investment, Governor Dayton and the Legislature provided \$8.6 million to enhance and expand mental health crisis services for both children and adults. Initiatives included a single statewide telephone number for mental health crisis services, expanded mobile crisis services, improved consistency and quality of mobile crisis services, as well as expanded availability of telephone consultation to mobile crisis teams.
  - Implemented Behavioral Health Homes Model People with serious, persistent mental illness die on average 25 years earlier than the general population. The reasons for this premature death can mostly be traced to physical causes such as heart disease and cancer. In response, Governor Dayton and the Legislature provided \$5.4 million to help ensure adults and children with serious mental illness have access to coordinated delivery of primary care and behavioral health services.
  - Strengthened Mental Health Services Provider Rates –
     Over the years the payment structure for mental health
     services has become fragmented and underfunded. As a
     result, Minnesota has a fragile and unsustainable provider
     network, leaving people unable to access needed services.
     In 2015, Governor Dayton and the Legislature invested \$5.5

million to stabilize Minnesota's intensive mental health services infrastructure, while also providing an immediate rate increase for Mobile Crisis services to retain existing services and promote expansion.

- Housing Support for Adults with Serious Mental Illness –
   In 2015, Governor Dayton and the Legislature invested \$4.7
   million to help an additional 840 individuals experiencing
   serious mental illness secure stable housing and connect
   them with health care and other services. With safe, stable
   housing and connection to support services these
   individuals will have a stronger recovery and better
   opportunity to live more fully integrated in their
   communities.
- Expanded Assertive Community Treatment Program Minnesota's Assertive Community Treatment Program is often called a "hospital without walls" because it provides an intensive level of service wherever a person resides. Services are offered by a team of professionals with 24-hour availability for crises. The team and the client meet daily, and together they focus on solving practical problems of daily living while also making progress toward personally defined goals. In 2015, Governor Dayton and the Legislature invested \$1.3 million to expand access to these services around Minnesota.
- Expanded Mental Health Crisis Response Services Minnesota's Adult Mental Health Crisis Response Services help people who are experiencing mental health crisis to cope with that crisis and stay in their own home and community. A mental health crisis responder assesses the crisis, assists the recipient in coping with the crisis, and follows up with the person to assure that he or she receives longer term support and services, if needed, in order to remain at home. Since 2011, Governor Dayton and the Minnesota Legislature have invested \$9.4 million to expand access to these services. Thanks to these investments, crisis services are now available in all counties across the state, 24/7, serving over 22,000 people in the past two years.
- Created Mental Health Task Force In April 2016, Governor
  Dayton created the Governor's Task Force on Mental Health to
  advise the Governor and Legislature on improvements to
  Minnesota's mental health systems. The task force took a
  comprehensive look at the state's mental health system and
  made nine recommendations. They recommended
  improvements to the governance of mental health services to
  achieve that continuum. These recommendations continue to
  provide guidance as the state works to improve the continuum

of mental health services, including strengthening access through streamlining standards, integrating the mental health and alcohol and drug abuse divisions to leverage existing funds serving those experiencing addiction and mental illness, and expanding the Medicaid benefit set to include services that assist people in securing and maintaining housing.

Awarded Mental Health Innovation Grants – Under Governor Dayton's Administration, the Minnesota Department of Human Services has awarded six grants to support counties, tribes and non-profits helping people with mental illnesses receive effective services in their community. In 2017, the Minnesota legislature allocated \$2.171 million in grant funding to support the Mental Health Innovation Grant Program. The program's goal is to help expedite discharges for those in state facilities by supporting each individual's specific needs in their own communities. In 2018, the Department of Human Services awarded these grants to six recipients.

2018 Mental H	2018 Mental Health Innovation Grant Recipients				
Recipient	Grant	Summary			
Adult Mental Health Initiative Region V+	\$260,958	Supports transition services in Aitkin, Cass, Crow Wing, Morrison, Todd, and Wadena counties, along with the Leech Lake Band of Ojibwe and the Mille Lacs Band of Ojibwe.			
American Indian Family Center: Healing Journey	\$218,425	Supports the urban American Indian population in Anoka, Carver, Dakota, Hennepin, Ramsey, Scott, and Washington counties, and ensures culturally specific and responsive services from the multidisciplinary mental health staff.			
Hennepin Country Adult Behavioral Health: Behavioral Health Care Center	\$867,074	Funds a new collaborative triage, urgent care, and care coordination unit of the Behavioral Health Care Center in Hennepin County.			
Human Development Center: Emergency Department Case Management	\$348,442	The grant allows the St. Luke's and Essentia Hospitals to develop discharge and follow up plans that include connections to community services.			
Kanabec County: Care	\$195,512	Funds the development of a Care Connector/Navigator program to assist residents			

		Connector/Navigator Model		with mental health issues as they transition from the hospital, treatment centers, or prison to programs in the community.  Supports the addition of	
		White Earth Mental Health Program: Holistic Health Practitioners	\$280,558	certified and licensed Holistic Health Practitioners to the team of caretakers in White Earth Mental Health program, to ensure the physical, emotional, mental, and spiritual needs of people with mental illness are met.	
D.8	Strengthened the Minnesota Sex Offender Program	Minnesota's Sex Offender Program is a civil commitment program for the most serious sexual offenders. In 2011, a lawsuit was filed challenging the constitutionality of the program. Governor Dayton supported successful efforts by the Department of Human Services and the Minnesota Attorney General's Office to defend the constitutionality of Minnesota's Sex Offender Program.  Governor Dayton also has taken steps to further protect public safety and ensure the program is safe from legal attacks in the future. In 2011, Governor Dayton worked with the Legislature to invest \$7 million in bonding to renovate the Shantz Building on the Minnesota Department of Human Services' St. Peter campus. The renovation provided needed bed space for MSOP and began the process of separating the vulnerable adult and sex offender populations. That investment continued in 2014 with another \$7.4			
D.9	Invested \$24.7 Million in Substance Abuse Screening, Intervention, and Treatment	alcohol abuse disorder. S Minnesota Legislature ha	ince 2011, G ive invested	meet the criteria for a drug or sovernor Dayton and the \$24.7 million to prevent, assess, ag with substance abuse recover.	
D.10	Reduced Drug Abuse by Minnesota Criminal Offenders		approximate can make it	•	
		•	nder his lead ns added mo	_	

		Since 2011, more than 6,000 offenders have completed chemical dependency treatment, while serving their sentences.
D.11	Strengthened Minnesota's Rural Health Care System	Under Governor Dayton's leadership, the rate of uninsurance dropped dramatically in rural Minnesota – from 12 percent in 2011 to 8 percent in 2017. To spur the drop, Governor Dayton worked with the Minnesota Legislature to expand MinnesotaCare in 2013. Dayton also worked with the Legislature to invest in rural health care workforce development, including support for rural family medicine residency programs, primary care and mental health training programs, an immigrant physician integration program, interstate physician licensure compact, and a long-term care scholarship program.  In 2015, Governor Dayton secured a \$15 million investment for the University of Minnesota Medical School. He worked throughout his two terms to expand loan forgiveness programs for medical students willing to practice in rural communities. Governor Dayton also signed legislation creating a Community Emergency Medical Technician licensure, a new type of practitioner expected to make a difference in rural areas.
D.12	Invested \$59.3 Million in the Training of Rural Health Care Professionals	Roughly a third of rural physicians plan to retire in the next 5 years, but incoming medical school class sizes have stayed fairly constant. Significant numbers of nurses, dentists and other health care providers also report that they are unlikely to still be practicing in Minnesota in 5 years. This means that rural areas will struggle to find health care providers they need to provide high-quality care. A key strategy to address that shortfall is the Medical Education and Research Costs program, which provides funding for hospitals and clinics across Minnesota train the health care professionals of tomorrow, and encourages these future doctors, nurses, and other professionals to find satisfaction in working in underserved areas – especially in Greater Minnesota.
		In 2011, the Republican Legislature cut Medical Education and Research Costs program funding in half. But during the 2013 Legislative Session, Governor Dayton restored that funding — investing \$12.8 million in the program. This new funding supported clinical training for more than 3,237 health profession students and residents 604 clinical training sites across Minnesota.  Overall, since Governor Dayton took office, the state of Minnesota has provided more than 460 grants to rural health care providers,
		totaling \$59.3 million. These grants have helped to train thousands of medical professionals for practice in rural communities across Minnesota.

Note: that partial FTEs have rounded up to the nearest round number.

Year	Clinical Facility	Location	Trainees	Grant
2011	Riverwood Healthcare Center	Aitkin	3	\$89,890
2011	Mchs Albert Lea & Austin	Albert Lea	6	\$330,009
2011	Mchs Albert Lea & Austin	Albert Lea	1	\$86,028
2011	Alexandria Clinic Pa	Alexandria	2	\$51,728
2011	Douglas County Hospital	Alexandria	2	\$60,915
2011	Sanford Bemidji Main Clinic	Bemidji	2	\$69,818
2011	Essentia Health-St Josephs Med.	Brainerd	2	\$62,612
2011	Buffalo Clinic	Buffalo	4	\$79,444
2011	Cambridge Medical Center	Cambridge	4	\$158,607
2011	Community Memorial Hospital	Cloquet	1	\$97,524
2011	Fond Du Lac Human Services	Cloquet	4	\$161,568
2011	Central Lakes Medical Center Pa	Crosby	2	\$30,776
2011	Cuyuna Regional Medical Center	Crosby	1	\$54,421
2011	St Marys Innovis Health	Detroit Lakes	3	\$92,960
2011	Essentia Health Duluth	Duluth	3	\$175,753
2011	Essentia Health Duluth Clinic	Duluth	11	\$296,340
2011	Essentia Health Third St Pharmacy	Duluth	2	\$34,449
2011	Essentia Hlth St Marys Medical	Duluth	29	\$958,830
2011	Falks Nursing Service Pharmacy	Duluth	2	\$104,718
2011	Human Development Center Inc	Duluth	1	\$72,306
2011	Lake Superior Community Hlth Ctr	Duluth	2	\$30,751
2011	Northwood Childrens Services	Duluth	1	\$26,285
2011	St Lukes Hospital	Duluth	18	\$466,442

2011	Walgreens Pharmacy #13877	Duluth	1	\$46,875
2011	Riverway Clinics- Elk River	Elk River	1	\$34,732
2011	Fairmont Med Ctr Mayo Health	Fairmont	2	\$223,400
2011	Allina Health Faribault Clinic	Faribault	1	\$29,136
2011	District One Hospital	Faribault	1	\$44,099
2011	Lake Region Healthcare Corp	Fergus Falls	3	\$155,067
2011	Glencoe Regional Health Services	Glencoe	2	\$74,777
2011	Grand Itasca Clinic & Hospital	Grand Rapids	6	\$268,326
2011	Barons Pharmacy	Hibbing	1	\$41,299
2011	Essentia Health Hibbing Clinic	Hibbing	1	\$37,528
2011	University Medical Center - Mesabi	Hibbing	3	\$297,909
2011	Hutchinson Medical Center Pa	Hutchinson	2	\$33,155
2011	Lake City Med Ctr Mayo Health Sys	Lake City	1	\$34,804
2011	Northern Pines Mental Health Center	Little Falls	2	\$79,200
2011	Centracare Hlth System Long Prairie	Long Prairie	3	\$59,494
2011	Mankato Clinic Ltd	Mankato	1	\$177,885
2011	Mayo Clinic Health System - Mankato	Mankato	12	\$292,117
2011	Mayo Clinic Health System - Mankato	Mankato	1	\$26,078
2011	Mayo Clinic Hlth System - Eastridge	Mankato	2	\$38,341
2011	Firstlight Health System	Mora	4	\$63,342
2011	Mchs - New Prague	New Prague	1	\$29,136
2011	New Ulm Medical Center	New Ulm	3	\$142,651
2011	Allina Health Northfield Clinic	Northfield	2	\$28,750
2011	Northfield Hospital	Northfield	1	\$47,764
2011	Ortonville Municipal Hospital	Ortonville	2	\$27,446

2011	Owatonna Clinic Mayo Health Sys	Owatonna	3	\$97,273
2011	Owatonna Hospital	Owatonna	5	\$174,997
2011	Fairview Northland Regional Hosp	Princeton	2	\$142,028
2011	Mayo Clinic Health System Red Wing	Red Wing	1	\$28,223
2011	Mayo Clinic	Rochester	435	\$798,072
2011	Mayo Clinic Hospital Rochester	Rochester	451	\$2,001,856
2011	Mayo Clinic Hospital Rochester	Rochester	173	\$486,139
2011	Olmsted Medical Center	Rochester	6	\$278,374
2011	Healthpartners Central Mn Clinics	Sartell	1	\$46,879
2011	St Cloud Orthopedics	Sartell	1	\$31,186
2011	Centracare Clinic River Campus	St Cloud	3	\$111,548
2011	Centracare Clinic- Women Childrens	St Cloud	2	\$52,063
2011	St Cloud Hospital	St Cloud	14	\$1,999,411
2011	St Cloud Medical Group	St Cloud	3	\$49,754
2011	Lakewood Health System	Staples	3	\$124,075
2011	Essentia Health Virginia	Virginia	2	\$53,480
2011	Essentia Health Virginia Clinic	Virginia	3	\$52,477
2011	Mchs - Waseca Medical Center	Waseca	1	\$35,059
2011	Rice Memorial Hospital/Hospice	Willmar	5	\$193,505
2011	Winona Health Services	Winona	2	\$148,715
2011	Fairview Clinics - Wyoming	Wyoming	1	\$27,451
2011	Fairview Lakes Regional Medical Ctr	Wyoming	4	\$198,715
2012	Riverwood Healthcare Center	Aitkin	6	\$92,511
2012	Mchs Albert Lea & Austin	Albert Lea	5	\$371,578

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2012	Douglas County Hospital	Alexandria	2	\$62,093
2012	Sanford Bemidji Main Clinic	Bemidji	2	\$53,318
2012	Essentia Health St Joseph's Med Center	Brainerd	5	\$209,879
2012	Allina Health Clinic - Buffalo	Buffalo	1	\$27,360
2012	Buffalo Clinic	Buffalo	5	\$85,755
2012	Cambridge Medical Center	Cambridge	3	\$128,891
2012	Community Memorial Hospital	Cloquet	3	\$108,041
2012	Fond Du Lac Human Services Division	Cloquet	2	\$86,137
2012	Cuyuna Regional Medical Center	Crosby	2	\$69,798
2012	St Mary's Innovis Health	Detroit Lakes	2	\$78,093
2012	Accend Services Incorporated	Duluth	1	\$31,488
2012	Essentia Health Duluth	Duluth	6	\$282,760
2012	Essentia Health Duluth Clinic	Duluth	15	\$314,004
2012	Essentia Health St Mary's Medical Center	Duluth	27	\$981,297
2012	Essentia Health Third Street Pharmacy	Duluth	3	\$30,753
2012	Falks Nursing Service Pharmacy	Duluth	1	\$36,420
2012	Human Development Center Inc	Duluth	3	\$99,300
2012	Lake Superior Community Health Center	Duluth	2	\$26,502
2012	St Luke's Hospital	Duluth	17	\$557,079
2012	Walgreens Pharmacy #07126	Duluth	1	\$60,458
2012	Walgreens Pharmacy #13877	Duluth	1	\$44,995
2012	Riverway Clinics - Elk River	Elk River	1	\$26,572
2012	Fairmont Med Center Mayo Health	Fairmont	2	\$201,380

2012	Allina Health Faribault Clinic	Faribault	1	\$32,115
2012	District One Hospital	Faribault	2	\$43,455
2012	Lake Region Healthcare Corp	Fergus Falls	2	\$45,111
2012	Glencoe Regional Health Services	Glencoe	4	\$93,490
2012	Grand Itasca Clinic & Hospital	Grand Rapids	6	\$272,892
2012	Essentia Health Hibbing Clinic	Hibbing	2	\$39,734
2012	University Medical Center - Mesabi	Hibbing	5	\$235,512
2012	Northern Pines Mental Health Center	Little Falls	3	\$103,310
2012	St Gabriel's Hospital	Little Falls	2	\$87,445
2012	Centracare Health System Long Prairie	Long Prairie	3	\$51,433
2012	Mankato Clinic Ltd	Mankato	2	\$127,808
2012	Mayo Clinic Health System - Eastridge	Mankato	2	\$41,842
2012	Mayo Clinic Health System - Mankato	Mankato	13	\$308,038
2012	Affiliated Community Medical Center	Marshall	1	\$57,424
2012	Avera Marshall Regional Medical Center	Marshall	2	\$81,471
2012	Chippewa County Montevideo Hospital	Montevideo	2	\$57,043
2012	Firstlight Health System	Mora	7	\$148,881
2012	Mchs - New Prague	New Prague	2	\$41,782
2012	New Ulm Medical Center	New Ulm	5	\$163,128
2012	Allina Health Northfield Clinic	Northfield	2	\$26,365
2012	Northfield Hospital	Northfield	1	\$48,051
2012	Owatonna Clinic Mayo Health System	Owatonna	4	\$98,251
2012	Owatonna Hospital	Owatonna	5	\$163,622

2012	Essentia Health Park Rapids Clinic	Park Rapids	2	\$38,267
2012	Centracare Health-Paynesville Hospital	Paynesville	3	\$41,695
2012	Fairview Northland Regional Hospital	Princeton	5	\$140,235
2012	Mayo Clinic Health System Red Wing	Red Wing	5	\$179,817
2012	Mayo Clinic	Rochester	451	\$854,654
2012	Mayo Clinic Hospital Rochester	Rochester	453	\$2,016,219
2012	Mayo Clinic Hospital Rochester	Rochester	165	\$489,669
2012	Olmsted Medical Center	Rochester	4	\$169,956
2012	Healthpartners Central Mn Clinics	Sartell	1	\$32,655
2012	St Cloud Orthopedics	Sartell	1	\$34,095
2012	Lakewood Health System	Staples	3	\$118,523
2012	Essentia Health Virginia	Virginia	2	\$64,148
2012	Essentia Health Virginia Clinic	Virginia	3	\$45,727
2012	Tri County Hospital	Wadena	1	\$53,604
2012	Affiliated Medical Centers Pa	Willmar	1	\$69,116
2012	Rice Memorial Hospital / Hospice	Willmar	7	\$240,764
2012	Winona Health Services	Winona	1	\$159,489
2012	Fairview Clinics - Wyoming	Wyoming	2	\$28,569
2012	Fairview Lakes Regional Med Center	Wyoming	2	\$181,419
2015	Riverwood Healthcare Center	Aitkin	3	\$117,542
2015	Mchs Albert Lea & Austin	Albert Lea	6	\$408,746
2015	Coborn's Pharmacy #29	Albertville	1	\$9,824
2015	Douglas County Hospital	Alexandria	1	\$32,638

2015	Sanford Health Broadway Clinic	Alexandria	1	\$11,370
2015	Trumm Drug Downtown	Alexandria	1	\$6,358
2015	Allina Health Annandale Clinic	Annandale	1	\$7,071
2015	Fairview Cedar Ridge Pharmacy	Apple Valley	1	\$9,749
2015	Fairview Clinics - Apple Valley	Apple Valley	1	\$15,308
2015	Healthpartners Apple Valley Clinic	Apple Valley	1	\$18,467
2015	Ppmns Apple Valley	Apple Valley	1	\$15,143
2015	Walgreens Pharmacy #02661	Apple Valley	1	\$32,089
2015	Appleton Municipal Hospital	Appleton	1	\$6,398
2015	Essentia Health Northern Pines	Aurora	1	\$26,095
2015	Essentia Health- Baxter Specialty Clinic	Baxter	1	\$12,312
2015	Mchs - New Prague In Belle Plaine	Belle Plaine	1	\$19,786
2015	Iverson Corner Drug Inc	Bemidji	1	\$10,788
2015	Sanford Bemidji Medical Center	Bemidji	1	\$21,617
2015	Affiliated Community Medical Center	Benson	1	\$8,094
2015	Coborn's Pharmacy #31	Big Lake	1	\$18,650
2015	Scenic Rivers Health Services	Bigfork	1	\$8,692
2015	United Hospital District	Blue Earth	1	\$14,893
2015	Essentia Health-St Joseph's Med Center	Brainerd	3	\$256,808
2015	Guidepoint Pharmacy #101	Brainerd	2	\$38,253
2015	Northern Pines Mental Health Center	Brainerd	1	\$36,186
2015	Allina Health Clinic - Buffalo	Buffalo	1	\$6,177
2015	Buffalo Clinic	Buffalo	1	\$32,876

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2015	Allina Health Cambridge Clinic	Cambridge	1	\$39,825
2015	Allina Health Cambridge	Cambridge	1	\$5,086
2015	Pharmacy Cambridge Medical Center	Cambridge	2	\$84,743
2015	Fairview Clinics - Chisago City	Chisago City	1	\$8,683
2015	Coborn's Pharmacy #8	Clearwater	1	\$11,021
2015	Community Memorial Hospital	Cloquet	2	\$122,087
2015	Cuyuna Regional Medical Center	Crosby	2	\$68,252
2015	Guidepoint Pharmacy #106	Crosby	1	\$19,237
2015	Deer River Healthcare Center	Deer River	1	\$37,266
2015	Eh St Mary's Detroit Lakes Hospital	Detroit Lakes	1	\$42,623
2015	Sanford Health Detroit Lakes Clinic	Detroit Lakes	1	\$8,319
2015	Accend Services Incorporated	Duluth	1	\$22,733
2015	Cadt Residential Treatment Facility	Duluth	1	\$8,054
2015	Duluth Family Medicine Clinic	Duluth	9	\$17,130
2015	Essentia Health 1st St Pharmacy	Duluth	1	\$49,991
2015	Essentia Health Duluth	Duluth	11	\$701,823
2015	Essentia Health Lakewalk Pharmacy	Duluth	1	\$10,686
2015	Essentia Health St Mary's Medical Center	Duluth	30	\$1,176,478
2015	Essentia Health Third St Pharmacy	Duluth	1	\$47,183
2015	Falks Nursing Service Pharmacy	Duluth	1	\$20,015
2015	Human Development Center Inc	Duluth	2	\$148,624
2015	Lake Superior Community Health Center	Duluth	1	\$49,526

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2015	Northland Pharmacy	Duluth	1	\$5,955
2015	Northwood Children's Services	Duluth	1	\$43,704
2015	St Luke's Hospital	Duluth	14	\$928,240
2015	Walgreens Pharmacy #07126	Duluth	1	\$60,403
2015	Walgreens Pharmacy #13877	Duluth	1	\$67,072
2015	Woodland Hills	Duluth	1	\$8,994
2015	Fairview Clinics - Elk River	Elk River	1	\$19,807
2015	Goodrich Pharmacy Elk River	Elk River	2	\$5,879
2015	Riverway Clinics- Elk River	Elk River	1	\$15,981
2015	Essentia Health Ely Clinic	Ely	1	\$9,513
2015	Wellstone Center For Recovery	Eveleth	1	\$8,302
2015	Fairmont Med Center Mayo Health System	Fairmont	2	\$52,166
2015	Allina Health Faribault Clinic	Faribault	1	\$52,057
2015	District One Hospital	Faribault	1	\$37,677
2015	Hy-Vee Pharmacy #1177	Faribault	1	\$24,584
2015	Mayo Clinic Health System Faribault	Faribault	1	\$18,212
2015	Lake Region Healthcare Corp	Fergus Falls	3	\$106,312
2015	First Choice Pharmacy	Gaylord	1	\$7,839
2015	Glencoe Regional Health Services	Glencoe	2	\$72,644
2015	Glacial Ridge Hospital	Glenwood	1	\$15,351
2015	Sawtooth Mountain Clinic	Grand Marais	1	\$10,238
2015	Globe Drug And Medical	Grand Rapids	1	\$24,584
2015	Grand Itasca Clinic & Hospital	Grand Rapids	3	\$106,703
2015	Northland Counseling Center	Grand Rapids	1	\$7,676
2015	Barons Pharmacy	Hibbing	1	\$8,054

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2015	Fairview Univ Medical Center	Hibbing	2	\$285,805
2015	Mesabi Walgreens Pharmacy #11125	Hibbing	1	\$20,726
2015	Firstlight Hinckley	Hinckley	1	\$7,799
2015	Hutchinson Community Hospital	Hutchinson	1	\$34,254
2015	Essentia Health International Falls	Intl Falls	1	\$6,596
2015	Lake City Med Center Mayo Health System	Lake City	1	\$34,254
2015	Coborn's Pharmacy #2006	Little Falls	1	\$34,462
2015	Northern Pines Mental Health Center	Little Falls	1	\$25,265
2015	Centracare Health System Long Prairie	Long Prairie	1	\$47,842
2015	Sanford Luverne Medical Center	Luverne	1	\$51,947
2015	Southwestern Mental Health Center	Luverne	1	\$16,313
2015	Mankato Clinic @ Wickersham	Mankato	1	\$82,348
2015	Mankato Clinic Ltd	Mankato	2	\$61,581
2015	Mayo Clinic Health System - East Ridge	Mankato	5	\$26,511
2015	Mayo Clinic Health System - Mankato	Mankato	12	\$605,899
2015	Mayo Clinic Health System - Mankato	Mankato	1	\$29,232
2015	Open Door Health Center	Mankato	1	\$10,922
2015	Orthopaedic & Fracture Clinic Pa	Mankato	1	\$23,023
2015	Chippewa County Montevideo Hospital	Montevideo	2	\$66,840
2015	Centracare Health Monticello Hosp	Monticello	1	\$11,457
2015	Gateway Family Health Clinic	Moose Lake	2	\$18,069
2015	Firstlight Health System	Mora	4	\$186,673

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2015	Stevens Community Medical Center	Morris	1	\$27,340
2015	Mchs - New Prague	New Prague	1	\$49,213
2015	New Ulm Medical Center	New Ulm	2	\$104,649
2015	Allina Health Northfield Clinic	Northfield	2	\$43,802
2015	Northfield Hospital	Northfield	1	\$49,213
2015	Mille Lacs Family Clinic Onamia	Onamia	1	\$17,356
2015	Allina Health Owatonna Pharmacy	Owatonna	1	\$5,237
2015	Owatonna Clinic Mayo Health Sys	Owatonna	2	\$113,876
2015	Owatonna Hospital	Owatonna	3	\$160,704
2015	Coborn's Pharmacy #30	Park Rapids	1	\$6,782
2015	St Joseph's Area Health Services	Park Rapids	1	\$5,977
2015	Centracare Health-Paynesville Hosp	Paynesville	1	\$31,036
2015	Perham Health	Perham	1	\$44,014
2015	Firstlight Pine City	Pine City	1	\$9,787
2015	Therapeutic Services Agency Inc	Pine City	1	\$50,030
2015	Fairview Clinics - Princeton	Princeton	1	\$34,638
2015	Fairview Northland Regional Hosp	Princeton	3	\$229,618
2015	Mayo Clinic Health System Red Wing	Red Wing	2	\$107,676
2015	Affiliated Community Medical Center	Redwood Falls	1	\$20,670
2015	Mayo Clinic	Rochester	444	\$610,758
2015	Mayo Clinic Hospital Rochester	Rochester	676	\$2,458,166
2015	Olmsted Medical Center	Rochester	2	\$56,695
2015	Walgreens Pharmacy #11834	Rochester	1	\$17,072

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2015	Healthpartners Central Mn Clinics	Sartell	1	\$25,770
2015	St Cloud Orthopedics	Sartell	1	\$18,848
2015	Sleepy Eye Medical Center	Sleepy Eye	1	\$5,957
2015	Centracare Clinic Internal Medicine	St Cloud	1	\$6,189
2015	Centracare Clinic River Campus	St Cloud	2	\$157,533
2015	Centracare Clinic- Women Children's	St Cloud	1	\$18,184
2015	Centracare Pharmacy Health Plaza	St Cloud	1	\$12,292
2015	Centracare Surgery Center Llc	St Cloud	1	\$21,614
2015	Central Minnesota Mental Health Center	St Cloud	1	\$15,485
2015	Eye Surgeons & Physicians Pa	St Cloud	1	\$9,783
2015	St Cloud Ear Nose & Throat	St Cloud	1	\$18,468
2015	St Cloud Hospital	St Cloud	17	\$2,471,992
2015	St Cloud Medical Group	St Cloud	1	\$8,792
2015	Walgreens Pharmacy #15051	St Cloud	1	\$35,864
2015	Mayo Clinic Health System St James	St James	1	\$10,974
2015	Allina Health St Michael Clinic	St Michael	1	\$10,717
2015	Lakewood Health System	Staples	4	\$509,749
2015	Lake View Memorial Hospital	Two Harbors	1	\$10,161
2015	Lake View Pharmacy	Two Harbors	1	\$5,024
2015	Essentia Health Virginia	Virginia	2	\$68,140
2015	St Elizabeth's Medical Center	Wabasha	1	\$21,618
2015	Tri County Hospital	Wadena	1	\$50,140
2015	Cash Wise Pharmacy #9	Waite Park	1	\$8,054
2015	Mchs - Waseca Medical Center	Waseca	1	\$57,577
2015	Affiliated Medical Centers Pa	Willmar	2	\$75,248

2015	Family Practice Med Center	Willmar	1	\$26,723
2015	Rice Memorial Hospital	Willmar	7	\$355,350
2015	Winona Health Services	Winona	1	\$90,796
2015	Fairview Clinics - Wyoming	Wyoming	1	\$36,050
2015	Fairview Lakes Regional Medical Center	Wyoming	2	\$239,049
2015	Ump Radiation Therapy Center	Wyoming	1	\$5,030
2013-14	Riverwood Healthcare Center	Aitkin	8	\$121,546
2013-14	Fountain Centers Albert Lea	Albert Lea	1	\$17,004
2013-14	Mchs Albert Lea & Austin	Albert Lea	6	\$737,167
2013-14	Coborn's Pharmacy #29	Albertville	1	\$7,083
2013-14	Douglas County Hospital	Alexandria	2	\$150,431
2013-14	Sanford Health Broadway Clinic	Alexandria	2	\$62,201
2013-14	Trumm Drug Downtown	Alexandria	1	\$17,896
2013-14	Allina Health Annandale Clinic	Annandale	1	\$5,961
2013-14	Fairview Cedar Ridge Pharmacy	Apple Valley	1	\$9,469
2013-14	Fairview Clinics - Apple Valley	Apple Valley	1	\$12,193
2013-14	Healthpartners Apple Valley Clinic	Apple Valley	1	\$12,185
2013-14	Walgreens Pharmacy #02661	Apple Valley	1	\$23,888
2013-14	Essentia Health Northern Pines	Aurora	1	\$35,102
2013-14	Essentia Health- Baxter Specialty	Baxter	2	\$9,748
2013-14	Mchs - New Prague In Belle Plaine	Belle Plaine	1	\$7,329
2013-14	Iverson Corner Drug Inc.	Bemidji	1	\$6,490
2013-14	Progressive Health Care Of Bemidji	Bemidji	1	\$6,227
2013-14	Sanford Bemidji Main Clinic	Bemidji	4	\$116,291

2013-14	Affiliated Community	Benson	1	\$8,454
2013-14	Medical Center Coborn's Pharmacy #31	Big Lake	1	\$13,864
2013-14	Bigfork Valley Hospital	Bigfork	1	\$15,852
2013-14	Scenic Rivers Health Services	Bigfork	1	\$5,673
2013-14	United Hospital District	Blue Earth	1	\$23,776
2013-14	Essentia Health Brainerd Specialty	Brainerd	2	\$8,217
2013-14	Essentia Health-St Josephs Med	Brainerd	7	\$493,393
2013-14	Guidepoint Pharmacy #101	Brainerd	2	\$41,186
2013-14	Allina Health Clinic - Buffalo	Buffalo	1	\$8,007
2013-14	Buffalo Clinic	Buffalo	2	\$102,588
2013-14	Allina Health Cambridge Clinic	Cambridge	1	\$31,734
2013-14	Allina Health Cambridge Pharmacy	Cambridge	1	\$9,672
2013-14	Cambridge Medical Center	Cambridge	5	\$280,916
2013-14	Mayo Clinic Health Sys - Cannon Falls	Cannon Falls	1	\$22,659
2013-14	Phs Indian Hospital	Cass Lake	1	\$19,650
2013-14	Fairview Clinics - Chisago City	Chisago City	1	\$6,515
2013-14	Coborn's Pharmacy #8	Clearwater	1	\$7,519
2013-14	Community Memorial Hospital	Cloquet	2	\$122,902
2013-14	Fond Du Lac Human Services	Cloquet	1	\$48,825
2013-14	Raiter Clinic Ltd	Cloquet	2	\$14,884
2013-14	Cuyuna Regional Medical Center	Crosby	3	\$192,606
2013-14	Guidepoint Pharmacy #106	Crosby	1	\$19,506
2013-14	Deer River Healthcare Center	Deer River	3	\$87,366
2013-14	EH St Mary's Detroit Lakes Hosp.	Detroit Lakes	2	\$92,840
2013-14	Sanford Health Detroit Lakes	Detroit Lakes	1	\$5,910

2013-14	Accend Services Incorporated	Duluth	2	\$68,524
2013-14	Denfeld Medical Center	Duluth	1	\$5,384
2013-14 Duluth Family Medicine Clinic		Duluth	8	\$12,443
2013-14	Essentia Health 1st St Pharmacy	Duluth	1	\$18,865
2013-14	Essentia Health Duluth	Duluth	7	\$449,091
2013-14	Essentia Health Duluth Clinic	Duluth	24	\$405,721
2013-14	Essentia Health Duluth Mental Health	Duluth	3	\$17,115
2013-14	Essentia Health Lakeside Clinic	Duluth	1	\$10,237
2013-14	Essentia Health Lakewalk Clinic	Duluth	2	\$8,932
2013-14	Essentia Health Lakewalk Pharmacy	Duluth	1	\$7,351
2013-14	Essentia Health St Mary's Medical	Duluth	30	\$893,691
2013-14	Essentia Health Third St Pharmacy	Duluth	1	\$29,293
2013-14	Essentia Health West Duluth	Duluth	1	\$15,879
2013-14	Falk's Nursing Service Pharmacy	Duluth	1	\$73,049
2013-14	Human Development Center Inc.	Duluth	3	\$122,196
2013-14	Lake Superior Community Health	Duluth	2	\$28,581
2013-14	Northland Pharmacy	Duluth	1	\$5,233
2013-14	Orthopaedic Associates of Duluth	Duluth	1	\$21,395
2013-14	P S Rudie Medical Clinic	Duluth	1	\$6,191
2013-14	St Luke's Hospital	Duluth	18	\$623,258
2013-14	St Luke's Ob-Gyn Associates	Duluth	1	\$13,727
2013-14	Walgreens Pharmacy #07126	Duluth	1	\$65,626
2013-14	Walgreens Pharmacy #13877	Duluth	1	\$62,767

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2013-14	Walgreens Pharmacy #15149	Duluth	1	\$13,103
2013-14	Woodland Hills	Duluth	1	\$18,581
2013-14	Allina Health Elk River Clinic	Elk River	1	\$8,381
2013-14	Fairview Clinics - Elk River	Elk River	2	\$15,488
2013-14	Walgreens Pharmacy #10289	Elk River	1	\$19,632
2013-14	Essentia Health Ely Clinic	Ely	2	\$10,390
2013-14	Dulcimer Medical Center Pa	Fairmont	2	\$6,507
2013-14	Fairmont Medical Center Mayo Health System	Fairmont	2	\$146,746
2013-14	Allina Health Faribault Clinic	Faribault	2	\$46,226
2013-14	District One Hospital	Faribault	1	\$60,015
2013-14	Hy-Vee Pharmacy #1177	Faribault	1	\$7,990
2013-14	Lake Region Healthcare Corp	Fergus Falls	3	\$192,969
2013-14	Riverwood Garrison Clinic Pharmacy	Garrison	1	\$5,576
2013-14	Glencoe Regional Health Services	Glencoe	3	\$123,997
2013-14	Glacial Ridge Hospital	Glenwood	1	\$10,835
2013-14	Sawtooth Mountain Clinic	Grand Marais	1	\$6,568
2013-14	Globe Drug & Medical Equipment	Grand Rapids	1	\$18,533
2013-14	Grand Itasca Clinic & Hospital	Grand Rapids	4	\$145,059
2013-14	Northland Counseling Center	Grand Rapids	1	\$6,188
2013-14	Affiliated Community Medical Center	Granite Falls	1	\$12,360
2013-14	Essentia Health Hermantown Clinic	Hermantown	2	\$9,166
2013-14	Barons Pharmacy	Hibbing	1	\$16,687
2013-14	Essentia Health Hibbing Clinic	Hibbing	2	\$35,245

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2013-14	Fairview University Medical Center Mesabi	Hibbing	7	\$376,519
2013-14	Walgreens Pharmacy #11125	Hibbing	1	\$18,077
2013-14	Firstlight Hinckley	Hinckley	1	\$5,174
2013-14	Essentia Health International Falls Clinic	Intl Falls	1	\$12,396
2013-14	Rainy Lake Medical Center	Intl Falls	1	\$15,852
2013-14	Lake City Med Center Mayo Health Sys	Lake City	1	\$39,315
2013-14	Affiliated Community Medical Center	Litchfield	1	\$6,531
2013-14	Coborn's Pharmacy #2006	Little Falls	2	\$27,154
2013-14	Northern Pines Mental Health Center	Little Falls	1	\$51,064
2013-14	Centracare Health System Long Prairie	Long Prairie	2	\$68,943
2013-14	Sanford Luverne Medical Center	Luverne	1	\$43,511
2013-14	Mankato Clinic Ltd	Mankato	2	\$248,247
2013-14	Mayo Clinic Health System - Eastridge	Mankato	7	\$48,294
2013-14	Mayo Clinic Health System - Mankato	Mankato	11	\$690,782
2013-14	Mayo Clinic Health System - Mankato	Mankato	2	\$56,437
2013-14	Open Door Health Center	Mankato	1	\$16,015
2013-14	Orthopaedic & Fracture Clinic Pa	Mankato	1	\$27,980
2013-14	Walgreens Pharmacy #07290	Mankato	1	\$26,886
2013-14	Affiliated Community Medical Center	Marshall	1	\$32,593
2013-14	Avera Marshall Regional Medical Center	Marshall	2	\$156,456
2013-14	Centracare Health System - Melrose	Melrose	1	\$24,906
2013-14	Fairview Clinics - Milaca	Milaca	1	\$5,910

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	2013-14	Chippewa County Montevideo Hospital	Montevideo	2	\$74,722
	2013-14	Centracare Health Monticello Hospital	Monticello	1	\$17,296
	2013-14	Monticello Clinic	Monticello	1	\$5,930
	2013-14	Walgreens Pharmacy #13938	Monticello	1	\$18,750
	2013-14	Gateway Family Health Clinic	Moose Lake	5	\$33,236
	2013-14	Firstlight Health System	Mora	5	\$186,368
	2013-14	Affiliated Community Medical Center	New London	1	\$7,761
	2013-14	Mchs - New Prague	New Prague	1	\$32,906
	2013-14	New Ulm Medical Center	New Ulm	7	\$194,552
	2013-14	Mayo Clinic Health System-North Ridge	North Mankato	1	\$13,347
	2013-14	Allina Health Northfield Clinic	Northfield	2	\$34,978
	2013-14	Northfield Hospital	Northfield	1	\$48,435
	2013-14	Mille Lacs Family Clinic Onamia	Onamia	1	\$6,362
	2013-14	Ortonville Municipal Hospital	Ortonville	1	\$27,389
	2013-14	Nystrom & Associates Ltd	Otsego	1	\$23,923
	2013-14	Owatonna Clinic Mayo Health Sys	Owatonna	4	\$377,005
	2013-14	Owatonna Hospital	Owatonna	6	\$184,330
	2013-14	Essentia Health Park Rapids Clinic	Park Rapids	1	\$13,670
	2013-14	Centracare Health-Paynesville Hospital	Paynesville	3	\$50,915
	2013-14	Perham Health	Perham	1	\$11,773
	2013-14	Firstlight Pine City	Pine City	1	\$7,756
	2013-14	Therapeutic Services Agency Inc.	Pine City	1	\$57,753
	2013-14	Allina Health Westhealth Pharmacy	Plymouth	1	\$6,631

2013-14	Fairview Clinics - Princeton	Princeton	3	\$28,669
2013-14	Fairview Northland Regional Hospital	Princeton	5	\$201,415
2013-14	Mayo Clinic Health System Red Wing	Red Wing	4	\$194,508
2013-14	Walgreens Pharmacy #12404	Red Wing	1	\$11,294
2013-14	Affiliated Community Medical Center	Redwood Falls	1	\$22,132
2013-14	Highland Meadows Counseling Center	Rochester	1	\$6,397
2013-14	Mayo Clinic	Rochester	448	\$1,840,321
2013-14	Mayo Clinic Hospital Rochester	Rochester	658	\$1,674,301
2013-14	Olmsted Medical Center	Rochester	3	\$210,918
2013-14	Walgreens Pharmacy #11834	Rochester	1	\$9,471
2013-14	Walgreens Pharmacy #13463	Rochester	1	\$8,957
2013-14	Essentia Health Sandstone	Sandstone	1	\$32,260
2013-14	Healthpartners Central Mn Clinics	Sartell	1	\$38,341
2013-14	St Cloud Orthopedics	Sartell	1	\$20,256
2013-14	Walgreens Pharmacy #10210	Sartell	1	\$7,414
2013-14	Centracare Health System Sauk Centre	Sauk Centre	1	\$36,711
2013-14	Option Care	Sauk Rapids	1	\$24,375
2013-14	Springfield Med Center - Mayo Health	Springfield	1	\$13,662
2013-14	Centracare Clinic Heartland Family	St Cloud	4	\$9,110
2013-14	Centracare Clinic River Campus	St Cloud	5	\$124,040
2013-14	Centracare Clinic- Women Children's	St Cloud	2	\$88,268
2013-14	Centracare Pharmacy Health Plaza	St Cloud	1	\$15,936

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		2013-14	Centracare Pharmacy Northway	St Cloud	1	\$7,149
		2013-14	Centracare Surgery Center	St Cloud	1	\$11,328
		2013-14	St Cloud Hospital	St Cloud	22	\$1,768,835
		2013-14	St Cloud Medical Group	St Cloud	3	\$65,202
		2013-14	Goodrich Pharmacy St Francis	St Francis	1	\$10,542
		2013-14	Mayo Clinic Health System St James	St James	1	\$30,252
		2013-14	Lakewood Health System	Staples	5	\$288,159
		2013-14	Longbella Drug Inc.	Staples	1	\$6,258
		2013-14	Sanford Thief River Falls	Thief River Falls	1	\$20,827
		2013-14	Lake View Memorial Hospital	Two Harbors	1	\$25,951
		2013-14	Essentia Health Virginia	Virginia	3	\$183,597
		2013-14	Range Mental Health Center	Virginia	2	\$47,290
		2013-14	St Elizabeth's Medical Center	Wabasha	2	\$15,738
		2013-14	Tri County Hospital	Wadena	1	\$79,368
		2013-14	Mchs - Waseca Medical Center	Waseca	1	\$46,827
		2013-14	Park Nicollet Clinic Wayzata	Wayzata	1	\$8,748
		2013-14	Affiliated Medical Centers Pa	Willmar	5	\$414,543
		2013-14	Family Practice Med Center	Willmar	2	\$20,677
		2013-14	Greater Minn. Family Services	Willmar	2	\$64,782
		2013-14	Rice Memorial Hospital	Willmar	7	\$274,126
		2013-14	Winona Health Services	Winona	5	\$229,913
		2013-14	Fairview Clinics - Wyoming	Wyoming	3	\$46,511
		2013-14	Fairview Lakes Regional Medical Center	Wyoming	4	\$230,410
D.13	Provided \$13.4 million in Student		third of rural physicion	•		•

## Loan Relief to 376 Rural Health Care Professionals

Significant numbers of nurses, dentists and other health care providers also report that they are unlikely to still be practicing in Minnesota in 5 years. This means that rural areas will struggle to find health care providers they need to provide high-quality care.

Under Governor Dayton's leadership, Minnesota has invested \$13.4 million in Health Professional Education Loan Forgiveness Program funding since 2011 to attract and retain workers. This program provides assistance to physicians, nurses, nurse practitioners, physician assistants, mental health professionals, pharmacists, dentists, and dental therapists working in rural or underserved urban communities.

In return for completing up to a four-year service obligation, these medical professional receive payments equal to 15 percent of the average educational debt load for graduates in their profession. The program has benefited 376 health care professionals for a total commitment of \$13.4 million.

## D.14 Held Minnesota's Obesity Rate Below National Average

During Governor Dayton's two terms, Minnesota made significant investments in public health designed to combat obesity. Minnesota invested \$167 million in the Statewide Health Improvement Partnership program to increase access and opportunities for active living and healthy eating.

Under the Dayton Administration's leadership, the Minnesota Department of Human Services and community partners launched the Market Bucks program in 2011 to incentivize Supplemental Nutrition Assistance Program (SNAP) recipients to purchase fresh fruits and vegetables at farmers markets by offering a \$10 match of SNAP benefits spent. In addition to helping recipients, use of SNAP benefits at farmers markets also helps Minnesota family farmers and communities by supporting the local economy.

As a result of these efforts, Minnesota's obesity rate increased only 2.1 percentage points between 2011 and 2016. Minnesota's obesity rate also remains lower than the national average during the same period of time.

Year	Percent of obese adults (Body Mass Index of 30+)	State Rank
2011	25.7%	36
2012	25.7%	36
2013	25.5%	41
2014	27.6%	36
2015	26.1%	39
2016	27.8%	34

## D.15 Invested More Than \$16 Million in the Safe Routes to School Initiative

The State of Minnesota invested more than \$16 million in public infrastructure to encourage walking and biking, and to create Safe Routes to Schools for Minnesota kids.

	Safe Routes to School Investm	ents
Year	Community	Investment
2011	Thomson Township	\$243,211
2011	East Grand Forks	\$193,460
2011	Pierz	\$446,704
2011	Alexandria	\$268,432
2011	Detroit Lakes	\$278,083
2011	Goodview	\$282,690
2011	Lewiston	\$101,500
2011	Eyota	\$355,950
2011	Windom	\$252,919
2011	Fairmont	\$124,064
2011	Arlington	\$199,980
2011	Pipestone	\$219,828
2011	Blaine	\$202,426
2011	Burnsville	\$107,100
2011	Fridley	\$108,840
2011	Minnetonka	\$357,662
2012	Alexandria	\$16,000
2012	Canby	\$20,000
2012	Cook County	\$27,000
2012	Detroit Lakes	\$5,000
2012	East Grand Forks	\$20,000
2012	McGregor	\$10,000
2012	Minneapolis	\$60,000
2012	Moose Lake	\$10,000
2013	Stearns & Benton Counties	\$96,000
2013	Carlton County	\$25,300
2013	Red Wing	\$27,700
2013	Columbia Heights	\$12,000
2013	Mankato	\$52,000
2013	Minneapolis	\$96,000
2013	Rochester	\$83,000
2013	South Washington County Schools	\$62,000
2013	Upper Minnesota Valley	\$71,000
2013	Argyle	\$300,000

	2013	Barnesville	\$300,000	
	2013	Brainerd	\$300,000	
	2013	Byron	\$296,370	
	2013	Delano	\$292,110	
	2013	Dilworth	\$300,000	
	2013	Grand Rapids	\$157,968	
	2013	Mankato	\$200,647	
	2013	Minneapolis	\$296,610	
	2013	Pipestone	\$245,719	
	2013	Princeton	\$299,019	
	2013	Sauk Rapids	\$300,000	
	2013	Wadena	\$297,418	
	2015	Battle Lake	\$283,888	
	2015	Frazee	\$196,032	
	2015	Grygla	\$144,960	
	2015	Lakefield	\$157,766	
	2015	Maplewood	\$392,800	
	2015	Perham	\$216,800	
	2015	Red Wing	\$343,575	
	2015	Wells	\$262,086	
	2016	Cloquet	\$113,400	
	2016	Deer River	\$203,600	
	2016	Forest Lake	\$471,795	
	2016	Jordan	\$80,600	
	2016	Rosemount	\$213,000	
	2016	Sartell	\$435,287	
	2016	Stewartville	\$140,000	
	2016	Two Harbors & Silver Bay	\$165,500	
	2016	West St. Paul	\$125,200	
	2015	Grand Rapids	\$261,000	
	2015	Minneapolis	\$256,000	
	2015	Thief River Falls	\$185,000	
	2015	Bloomington	\$185,059	
	2015	Edina	\$209,307	
	2015	Milaca	\$92,400	
	2015	Southwest Regional Development Commission	\$17,917	
	2015	CentraCare Health Foundation	\$9,769	
	2015	Mid-Minnesota Development Commission	\$8,625	
	2015	East Central Regional Development Commission	\$6,754	

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		2015	Arrowhead Regional Development Commission	\$29,949
		2015	<u> </u>	\$2,000
		2015	St. Paul	\$9,430
		2015	Red Wing	\$3,900
		2015	Upper Minnesota Valley	\$8,985
		2015	Pine River-Backus	\$2,491
		2015	Lake Crystal	\$2,500
		2016	Cass Lake-Bena	\$168,538
		2016	Minneapolis	\$299,920
		2016	St. Charles	\$300,000
		2016	5 Barnum	\$213,086
		2016	6 Mankato	\$229,616
		2016	West St. Paul	\$288,400
		2016	6 Halstad	\$200,000
		2016	6 Brainerd	\$408,000
		2016	5 Vineland	\$240,000
		2016	6 Becker	\$175,080
		2016	North Mankato	\$200,000
		2016	6 Olivia	\$200,000
			TOTAL:	\$16,181,725
D.16	Top State for Child Well-Being and Health	Under Governor Dayton's leadership, Minnesota has consistently ranked among the top five states for overall child well-being. Minnesota was named the top state for child health in both 2015 and 2016. Minnesota also ranked third for economic well-being, sixth in education and fourth in family and community in 2016.  Governor Dayton's administration also worked to expand access to health insurance for kids – cutting Minnesota's rate of uninsured children nearly in half from 6.3 percent to 4.3 for children under age 5 and 3.6 percent for children ages 6 to 17.  Thanks to these investments, Minnesota children experience better health than children across the United States. Approximately 6.4 percent of Minnesota babies are born with low birth-weights compared with 8.1 percent nationally. Minnesota's rate of insurance for children in 3 percent compared with 5 percent nationally. Minnesota child and teen fatality rate also lower, at 21 deaths per 100,000 compared with 25 per 100,000 nationally. A lower percentage of Minnesota teens abuse alcohol or drugs than American teens overall (4 percent vs. 5 percent).		
D.17		When teenagers become parents they face significant educational, economic, social and emotional challenges. Throughout his two terms,		

	Dropped Minnesota's Teen Pregnancy Rate 29 Percent	Governor Dayton's administration worked to reduce the incidence of teen pregnancies and provide teenage parents and their babies needed support.  In 2017, Governor Dayton and the Legislature invested \$12 million in the Department of Health's highly effective Home Visiting Program. Home visiting helps young parents develop the skills they need to care for their children. This investment will reach an additional 2,300 families statewide after four years.
D.18	Fourth Highest Participation Rate in Nutrition Assistance Programs	Nutrition assistance programs help the most vulnerable Minnesotans, including children, seniors, and people with disabilities, access the healthy foods they need. Under Governor Dayton's leadership, Minnesota's Women, Infants, and Children nutrition program had the fourth highest participation rate in the country, with 57 percent of all estimated eligible Minnesotans participating.  Funded 31 community-based organizations to provide education and information, screening and application assistance across 84 counties to more than 12,000 households.  During Governor Dayton's two terms, the percentage of eligible senior citizens receiving Supplemental Nutrition Assistance Program increased 31 percent. By 2016, more than 58 percent of eligible seniors were enrolled, or about 50,000 individuals.  The increasing rate of participation is a testament to outreach efforts led by the Minnesota Health Department and the Minnesota Department of Human Services.  Efforts to increase participation in food assistance programs among eligible Minnesotans also increased the rate of breastfeeding in new mothers from 74 percent in 2010 to 82 percent in 2016.  According to the Minnesota Department of Health, breastfeeding improves the health of infants and mothers and results in cost savings for parents, insurers, employers, and society. Mothers who breastfeed have less risk of breast cancer, ovarian cancer, diabetes, and heart disease. Breastfed babies visit the physician less often, are less likely to be hospitalized, and need fewer prescriptions than formula-fed infants.
D.19	Top State for Long- term Services for Vulnerable and Older Adults	Since 2011, the AARP has consistently ranked Minnesota among the top states for long-term services and supports. Under Governor Dayton's leadership, the percentage of older adults receiving services in the community, instead of institutional setting increased 6.2 percent.

To help achieve these results, the Department of Human Services implemented several initiatives to help Minnesotans stay in their homes and stay safe:

- Expansion of the Return to Community Program Since 2011 the Department of Human Services has expanded Return to Community. The program now not only helps people move from nursing homes to homes in the community but also helps people remain in their homes rather than move to a nursing home. Since the program's start (in 2010) it has helped nearly 5,700 people move home from nursing homes. Community living specialists more recently are developing support plans to help older adults remain at home.
- Launched Minnesota Adult Abuse Reporting Center In 2015, the Department of Human Services and Minnesota Board on Aging launched the Minnesota Adult Abuse Maltreatment Center (MAARC). The center serves as the state's single toll-free hotline to report suspected maltreatment of vulnerable adults, including older adults and people with disabilities. The new center consolidated 169 county phone numbers into one toll-free number, 1-844-880-1574, that any Minnesotan can call 24/7 to report abuse. Reports of maltreatment increased 33 percent in the first year of the center's operation. The simplified centralized reporting system supports discovery of suspected maltreatment by counties and state licensing agencies for the protection of vulnerable adults.
- Helped to Support Older Adults at Home In 2014, as part of a broader home and community-based services reform initiative (Reform 2020), the Department of Human Services began to receive federal funding for the Alternative Care program, which provides home-and community-based services to people who need nursing home level of care but choose to live in the community. This recognized Alternative Care, previously funded by the state only, as a providing critical assistance, at a lower cost than institutional care, to people with modest income and assets who are not yet eligible for Medical Assistance. This is part of a strategy that has helped the state serve more older adults on public programs in the community rather than institutions.
- Received SCAN Foundation Pacesetter Award In 2017,
   Minnesota received The SCAN Foundation's Pacesetter Prize in
   2017 for supporting vital family caregivers, who provide the
   majority of long-term services and supports to older Minnesotans.
   SCAN cited new Minnesota laws that: require expanded employee
   sick leave benefits to care for a relative; require health care
   facilities to instruct family members on how to care for older
   adults after discharge; allow advanced practice nurses to delegate
   tasks, which increases families' access to affordable health care.

D.20	Increased Rates for Personal Care Workers by 10.5 Percent	Home care workers play a critical role in Minnesota's health care system – providing important services such as health care, food preparation, employment support, and crisis management. Their services help vulnerable Minnesotans live longer, healthier, more independent lives.
		However, Minnesota's provider reimbursement rate for home care workers rose less than two percent, while inflation increased by more than ten percent from 2007 to 2011. Stagnant wages have created significant hardships for home care providers – straining their ability to care for our parents, grandparents, and friends and relatives with disabilities.
		Working with the Minnesota Legislature, Governor Dayton increased rates for personal care workers by nearly 10.5 percent (from SFY2014 through SFY2018). Raising the wages that home care workers will help attract and maintain a high-quality workforce — helping improve the lives and care options of older Minnesotans and people with disabilities.
		In addition to saving families money and allowing Minnesotans to live more independently, in-home care providers help ease strain on the state's budget. In fact, for every additional senior who receives care in their home instead of a nursing facility, the state saves an estimated \$18,706 per year. And for every additional Minnesotan with disabilities who receives assistance at home instead of a nursing facility, the state saves an estimated \$10,090 per year.
D.21	Reformed Opioid Abuse Treatment to Improve Outcomes and Save Money	Opioid addiction has had a devastating impact on families and communities in Minnesota, and across the country. Overdoses involving prescription opioids account for more overdoses than any other drug, and the great majority of heroin and other illicit opioid users start with prescriptions. In 2016, 395 people died from opioid overdoses in Minnesota – an 18 percent increase over the previous year.
		In response, Governor Dayton and his Administration have worked to curb opioid use disorder and save lives. Since 2014, the Dayton Administration has implemented aggressive strategies to reduce the flow of illicit opioids into our communities, improve treatment and prevention options, and support disproportionately impacted communities.
		Expanded Access to Life-Saving Opioid Overdose Medication — Governor Dayton and the Minnesota Legislature enacted "Steve's Law" in 2014, which allows non-health care providers to administer Naloxone, a life-saving drug used to treat those who

have overdosed on opioids. The law also provides immunity from criminal and civil charges if an individual seeks emergency medical assistance in the case of a drug overdose. Immunity also is provided for the individual experiencing the overdose.

- Joined National Task Force Focused on Addressing Prescription
   Drug Abuse Under Governor Dayton's leadership, Minnesota
   joined a prescription drug abuse taskforce coordinated by the
   National Governors Association in 2014. Working with state
   policymakers from across the country, Minnesota has developed
   strategies to address prescribing practices, disposal options,
   prescription drug monitoring programs, public and provider
   education, treatment strategies and data, and metrics and
   evaluation. Building on this work, the Dayton Administration
   formed the State Government Opioid Oversight Project. The
   project connects policymakers from across Minnesota state
   government to coordinate opioid-related activities.
- Established Opioid Prescribing Workgroup to Reduce Abuse In 2015, Governor Dayton worked with the Legislature to establish an Opioid Prescribing Workgroup to reduce opioid dependency and substance use from prescription drugs. The Opioid Prescribing Work Group is comprised of consumers, health care and mental health professionals, law enforcement and representatives of the managed care organizations that contract to serve Minnesota Health Care Program members. The group is developing resources for providers to communicate with patients about pain management. It also is implementing an opioid prescribing quality improvement program for health care providers whose practices do not meet required standards.
- Provided Additional Support for Pregnant Women Struggling
  with Addiction Untreated opioid addiction during pregnancy
  can have devastating consequences. In 2015, Governor Dayton
  signed legislation providing \$1.4 million for 2016 and 2017 and
  \$2.4 million for 2018 and 2019 to help ensure pregnant women
  struggling with opioid addiction receive the support they need.
  The law directs state government to support efforts of five
  Minnesota tribes, by providing integrated services to identify and
  treat pregnant mothers and infants exposed to opioids, including
  community supports.
- Convened Tribal-State Opioid Summit to Develop Prevention and Treatment Strategies – In partnership with Minnesota's 11 Tribal Nations, Governor Dayton's Administration convened a Tribal-State Opioid Summit in 2016 to discuss strategies to address the opioid crisis in American Indian communities. A final report issued in March 2017 summarized policy and budget recommendations in five areas: prevention, intervention and treatment, prenatal exposure, prescription monitoring, and law

enforcement and public safety. These recommendations included key takeaway information, such as supporting culture and value based services and improving data collection to inform future practices. The report also highlighted measures that had already been taken by the state that are working, and further recommendations for how the state and tribes can continue to work together in order to fully address the opioid crisis in Minnesota. Tribal Nations held their own Tribal Opioid Summit in November 2017 to further discuss and refine their recommendations.

- Improved Access to Prescription Drug Drop-Off Sites Old or unneeded prescriptions left in medicine cabinets can be an easy source for people who are living with an addiction to. To help Minnesotans more easily dispose of medications, Governor Dayton signed legislation in 2016 allowing any Minnesota pharmacy to be a drop-off site for unused prescriptions, including opioids. By creating a designated location to safely dispose of unwanted or expired medication, the risk of harmful abuse, crime, and accidental poising can be substantially reduced.
- Secured \$1.5 Million Federal Grant for Opioid Abuse Prevention

   In 2016, Governor Dayton's Administration secured a \$1.5

  million federal grant over five years to prevent and reduce opioid abuse and reduce opioid overdoses. Thanks to the grant money,

  Minnesota is developing evidence-based prevention strategies,

  working with pharmaceutical and medical communities to

  prevention overprescribing, raising community awareness, and
  improving educational offerings for schools, communities,
  parents, prescribers, and patients.
- Reformed Minnesota's Substance Abuse Disorder Treatment
   System Governor Dayton worked with the Minnesota
   Legislature in 2017 to transition Minnesota's substance use
   disorder treatment system into a client-centered system, with an
   emphasis on managing substance abuse as a chronic condition.
   These changes remove barriers that previously prevented
   Minnesotans on Medical Assistance from accessing substance
   abuse treatment. The reform package allows patients to more
   quickly access services, and adds important services like
   withdrawal management, care coordination and peer support.
- Expanded Prescription Monitoring Program to Crack Down on "Doctor Shopping" – "Doctor shopping" occurs when patients struggling with addiction seek out multiple opioid prescriptions from different doctors. To prevent this behavior, Minnesota's state health licensing boards began collaborating with the Board of Pharmacy in 2017 to maximize the number of providers who are using the Prescription Monitoring Program system. This system allows prescribers and pharmacies to view controlled

substance prescription histories for individual patients, and sends alerts to prescribers and pharmacies about individuals who may be doctor shopping.

- Secured Grant to Expand Access to Naloxone In 2017, Governor Dayton's Administration secured a \$300,000 annual federal grant, which will be used to purchase Naloxone, a medication designed to rapidly reverse an opioid overdose, for emergency service providers across Minnesota.
- Mandated Addiction Risk Warning on Opioid Prescriptions –
  Governor Dayton and the Legislature enacted legislation in 2017
  that requires opioid prescriptions to contain a warning about the
  addiction risk. The law limits opiates to a four-day supply for
  certain situations of dental or ophthalmic pain, but provides
  health care providers discretion if a larger quantity is necessary.
- Established Grant Programs to Expand Opioid Addiction

  Treatment Programs The Governor and Legislature created a \$1 million grant program in 2017 to build capacity among health care and other service providers to prevent and treat opioid addiction, especially in rural Minnesota. The Governor and Legislature also invested an additional \$1 million in a chronic pain rehabilitation therapy demonstration project.
- Expanded Access to Medication-Assisted Treatment for Opioid Addiction – Medication-Assisted Treatment programs help relieve withdrawal symptoms and psychological cravings as individuals are treated for opioid use disorder. In 2017, Governor Dayton and the Minnesota Legislature provided \$825,000 for health care providers to purchase direct injectable drugs to treat opioid addiction.
- Secured \$6 Million Grant to Expand Access to Medication-Assisted Treatment – In 2017, Governor Dayton's Administration secured a \$6 million Medication-Assisted Treatment expansion grant from the federal government. The project is a partnership with the Red Lake Nation, the White Earth Nation, and Fairview Health Services. The grants are being used to build the capacity to provide office based medication assisted therapy that integrates primary care with behavioral health services and makes these services more accessible. This grant in particular will be serving American Indian and African American communities most adversely affected by opioids. It is estimated that more than 440 clients will annually benefit.
- Secured \$10 Million Federal Grant to Improve Opioid Prevention and Treatment In 2017, Governor Dayton's Administration secured funding of more than \$10 million in federal grants to encourage collaborative care between opioid treatment

programs, health care clinics, care coordinators, and County and Tribal entities. Grants will focus on improving provider capacity to identify and treat opioid addiction and improving access to Naloxone to treat opioid overdoses. In addition, the grant is supporting the development of a statewide "Know the Dangers" public service awareness campaign. After launch, the campaign will increase awareness of opioid abuse and offer information and overdose intervention resources to potential and current opioid users.

- Secured \$17.7 Million Federal Grant to Support Treatment, Emergency Response, and Workforce Development In 2018, Governor Dayton's Administration secured a \$17.7 million State Opioid Response grant from the federal government to combat the opioid epidemic throughout the state. The funding will support build ongoing work, expand services to new areas, increase the availability of emergency response drugs such as Naloxone and launch new efforts to combat the opioid crisis. The grant funding will support the state's efforts to address the workforce shortage as well through investments in training for medical and mental health staff regarding treatment for opioid use disorder, and training and recruitment for new treatment workers who have had personal experience with opioids.
- Opioid Stewardship Program to Fund Statewide Opioid Abuse
   Prevention and Treatment In 2017, Governor Dayton proposed
   an Opioid Stewardship Program, which would have been
   dedicated exclusively to opioid abuse prevention and treatment
   in Minnesota. The program would have required opioid
   manufacturers to pay a "penny-a-pill" fee on pharmaceutical
   companies that produce opioids in order to fund these programs.
   The Legislature did not pass this proposal in 2017.
- Supporting Opioid Abuse Prevention Efforts in Minnesota's
   American Indian Communities American Indians lose their lives at five times the rate of white Minnesotans from opioid overdoses. To help address this serious issue, Governor Dayton proposed \$4 million for prevention programs to reduce the number of opioid users and overdoses in American Indian communities. The Legislature did not pass this proposal in 2017.
- Improving Drug Monitoring Governor Dayton's 2017 budget included \$200,000 for a drug analyst position at the Bureau of Criminal Apprehension (BCA). This position would have allowed the BCA to begin work monitoring the drug threat to Minnesota, and to work closely with the Minnesota Department of Health (MDH) and other state and local agencies to allow more timely deployment of opioid response resources throughout the state. The Legislature did not pass this proposal in 2017.

- Minnesota Opioid Action Plan During the 2018 Legislative Session, Governor Dayton announced the Minnesota Opioid Action Plan, a slate of legislative proposals to the combat opioid crisis and save lives across Minnesota. The action plan proposed an annual \$12 million investment in high-impact strategies to treat and prevent opioid abuse and identified four key areas for action: prevention, emergency response, treatment and recovery, and law enforcement. The plan also included an Opioid Stewardship Program, which would fund opioid abuse prevention and treatment strategies through stewardship fees collected from opioid manufacturers.
- Improved Access to Treatment Under Governor Dayton's leadership, the Department of Human Services ended prior authorization requirements in Minnesota's Medicaid program for opioid addiction treatment medication prescriptions in 2018.
   Physicians will no longer need to obtain prior approval when prescribing opioid addiction treatment medications, removing the delay in patient access and making it easier for patients to receive the treatment they need when they need it.
- Provided Resources for Employers In 2018, Governor Dayton's
   Administration created an Opioid Epidemic Response Employer
   Toolkit in collaboration with the Minnesota Business Partnership.
   Employers are in a unique position to identify early signs and
   symptoms of substance use disorder, and help connect
   employees to treatment and recovery supports. The <u>online</u>
   <u>Toolkit</u> identifies five key steps and best practices to equip
   employers to effectively and proactively respond to the opioid
   epidemic.

## D.22 Strengthened Child Protection System for Minnesota Youth

Governor Dayton created the Governor's Task Force on the Protection of Children to identify strategies for improving Minnesota's child protection system. The bipartisan taskforce comprised of heads of social service and law enforcement agencies, child outreach workers for nonprofit agencies, and legislators developed more than 90 recommendations to improve screening and transparency, family assessment, and training and supervision for child protection workers.

In 2015, Governor Dayton worked with the Legislature to implement many of the taskforce's recommended reforms. Governor Dayton also secured an additional \$52 million to help the Department of Human Services and county governments better serve at-risk children and families. In 2017, 39,606 children received a child protection investigation or alternative response, a 25 percent increase from 2015.

Response time to first face-to-face contact with alleged victims of maltreatment has improved over the last two years. For cases that require a face-to-face contact within 5 days, the median time to

contact went from 65 hours in 2015 down to 54 hours in 2017 (preliminary results for 2018 show a continuation of this trend). For cases that require a face-to-face contact within 24 hours, the median time to contact remains steady at around 5 hours. The department revised the Minnesota Child Maltreatment Intake, Screening and Response Path Guidelines, which went into effect January 1, 2016. For the first time in Minnesota's history, local child welfare agencies throughout Minnesota were required to implement the guidelines requiring a minimal information standard for information gathered at the point of intake, review of past screenedout reports and multi-disciplinary team decision-making in screening reports of maltreatment. The guidelines reinforced that Family Assessment Response is a serious involuntary child protective services response to allegations of maltreatment. As statewide implementation of the Collaborative Safety critical incident review process and use of the tools began in 2016, the department engaged professionals at all levels of the state's child welfare system. In the first year of work, more than 1,500 child welfare professionals and stakeholders have engaged in training regarding the Collaborative Safety Model and creating a culture of safety throughout Minnesota's child welfare system. The department continues to review the local agency screening decisions on a statewide random selection of screened-out reports of child maltreatment. D.23 Required Health In 2013, Governor Dayton worked with the Minnesota Legislature to Insurance to Cover require health insurance cover early intensive intervention for children **Care for Minnesotans** and young adults with autism spectrum disorder. Early intervention with Autism services is believed to be critical for children on the autism spectrum, but can be very expensive for families. That same year, Governor Dayton worked with the Minnesota Legislature to pass a new benefit under Medical Assistance that provided early intervention services for children and young adults with autism spectrum disorder. Approximately 70-80 children access that benefit at any given time. D.24 Created Office of Furthering Governor Dayton's commitment toward cultivating a more **Inspector General at** transparent state government that works for all Minnesotans, the **Department of Human** Department of Human Services revamped its fraud prevention and Services, Saving recovery efforts in 2011, organizing them into a single office based on Minnesotans \$109.5 the federal inspector general model. Million This reorganization allows the agency to increase its focus on fraud prevention and recovery, streamline its external program integrity

		operations, and more effectively structure staff who investigate, audit and evaluate others. From 2011-2017, the OIG has recovered \$109.5 million in fraud and waste
D.25	Created Certified Community Behavioral Health Clinics Pilot Program	Under Governor Dayton's leadership, Minnesota became one of eight states to pilot a new model of mental health care and substance use disorder treatment, called Certified Community Behavioral Health Clinics. These clinics provide behavioral and chemical health services and coordinate physical health care for people with mental and substance use disorders and serve as a "one-stop-shop" for both adults and children who have trouble getting the services they need. Six clinics across the state are now open for business and are expected to serve more than 17,000 total people in the first year. The pilot runs until June 30, 2019.
D.26	Launched Behavior Health Home Model for Health Care	The behavioral health home model offers a coordinated approach to health care, serving the whole person across all areas of health and wellness, from primary care to social services. Behavioral health home services are covered by Medical Assistance, Minnesota's Medicaid program. Certified providers deliver behavioral health home services using a strength-based approach, assessing and employing the cultural values and practices of the individual and their family in supporting their health goals. To date, 26 Minnesota providers are certified to offer behavioral health home services.
D.27	Reformed Incentives Program to Encourage Adoption by Relatives	Children in foster care, who cannot be reunited with their parents, need stable, permanent, and loving homes. Adoption or transfer of custody to a relative can provide children with a permanent place to call home. In 2015, the Minnesota Department of Human Services implemented the Northstar Care for Children Program.  Previously the financial incentives across the three programs were inconsistent, with family foster care — a temporary setting — typically providing higher levels of financial support than Adoption Assistance for adoptive families or Relative Custody Assistance for relatives who offer permanent homes for children.  Under Northstar Care for Children, children age 6 and older in adoptive families and relative families receive the same benefit they would have received while in foster care. As part of Northstar Care for Children, there were 757 children who were adopted and 232 children who experienced a transfer of custody to a relative in 2015. In 2016, 919 children were adopted and 411 children experienced a transfer of custody to a relative. In 2017, 1,024 children were adopted and 542 children experienced a transfer of custody to a relative.

	Premium Relief	In October 2016, Governor Dayton propose Legislature hold a special session to providinsurance premium rebate to address risin Minnesotans expected to purchase health individual market in 2017, and are not eligidue to their income.  Eventually in late January 2017, the Legisla Governor Dayton's proposal, providing an reduction in health insurance premiums for facing significant premium increases in the Thanks to the premium rebate program, Man average \$350 per month, or \$4,200 per average saving \$136 per month, or \$1,632	e a 25 percent health g premiums for insurance on the ible for a federal tax credit atture finally passed automatic 25 percent or 118,000 Minnesotans individual market.  Minnesota families saved year. Individuals saw an
		Premium Rebate Program –	2017 Totals
		Total Minnesotans Receiving Assistance	117,985
		Total Number of Policies	78,677
		<b>Total Amount Reimbursed</b>	\$137.3 Million
		it could have taken effect immediately in Ja given Minnesotans more certainty about w	•
		would be, and what coverage they could a	fford.
D.29	Invested More than \$900 Million in Nursing Homes and Community-Based Services Across Minnesota	Under Governor Dayton's leadership, the Descrices has made critical investments to expeople with disabilities are able to get the or in a nursing home setting. Since taking that worked with the Minnesota Legislature state resources in nursing homes across the resources are critical to helping rural facility many nursing homes were faced with the they couldn't afford to pay staff.  In addition, more than \$530 million in state invested in home and community based see people with disabilities since 2011.	Department of Human ensure that seniors and care they need at home, office, Governor Dayton e to invest \$375 million in e state. These new ties stay open. In the past, threat of closure because

D.31	Created Community Paramedic Classification	In 2011, Governor Dayton worked with the Minnesota Legislature to create a community paramedic classification. The bill allows community paramedics (paramedics that receive additional training) to provide additional services in limited circumstances. The goal is to allow more flexibility and get more services to underserved areas, especially in Greater Minnesota.
D.32	Provided Natural Disaster Nursing Home Relief	In 2011, Governor Dayton worked with the Minnesota Legislature to provide tax relief to nursing homes that are forced to close and remodel in the wake of a natural disaster. The law also gives nursing homes more flexibility to move beds to where they are needed.
D.33	Required Carbon Monoxide Education	In 2011, Governor Dayton signed legislation enacting "Tyler's Law," which requires driver's education teachers talk about the dangers of carbon monoxide and require a related question on permit tests. In December 2010, Tyler Lavers was installing a new speaker system on his car in the garage at the family's cabin. Even though he had the garage door open, the cold air and confined space exacerbated the effects of the gas, killing him within 15 minutes.
D.34	Started Initiatives to Reduce Incidence of Low Birth Weight	In 2012, Governor Dayton and the Minnesota Legislature required managed care and county-based purchasing plans to implement plans strategically to reduce low birth weight babies in high-incidence areas. Not only are the health risks of low birth weight babies high, but the cost of having a low birth weight baby is tens of thousands of dollars more than the birth of a healthy weight baby.
D.35	Support for Child and Maternal Health	In 2012, Governor Dayton and the Minnesota Legislature re- established a Maternal and Child Health Advisory Task Force bringing the voices of the community into policy discussions around maternal and child health.
D.36	Enhanced Penalties for Synthetic Cannabinoids	In 2012, Governor Dayton and the Minnesota Legislature increased the penalty for the sale of synthetic cannabinoids from a gross misdemeanor to a felony, punishable by imprisonment for up to five years, a \$10,000 fine or both. The legislation also allows the Board of Pharmacy to add a substance to Schedule I provided that it finds that the substance has a high potential for abuse, has no currently accepted medical use in the United States, has a lack of accepted safety for use under medical supervision, has known adverse health effects, and is currently available for use within the state. The Board may use an expedited rulemaking process to make this addition with specific requirements. Finally, the legislation allows courts to stay the adjudication of guilt for first time possessors of synthetic cannabinoids.

Enhanced Penalties for Neglect of Vulnerable Adults and Children	In 2012, Governor Dayton and the Minnesota Legislature made it a felony for caregivers or operators to intentionally deprive a vulnerable adult of necessary food, clothing, shelter, health care or supervision when the caregiver is reasonably able to make the necessary provision and if the caregiver or operator knew the deprivation could result in substantial bodily harm or great bodily harm or the deprivation occurred over a long period of time. The legislation also created three new affirmative defenses for gross misdemeanor neglect and felony deprivation if proven by a preponderance of the evidence.
Authorized Anatomical Gift Donations	In 2012, Governor Dayton and the Minnesota Legislature authorized vehicle owners to make a voluntary \$2 donation to help conduct public information and education about anatomical gifts when they renew their vehicle registration. As a result of the change, the donation is only available for in-person transactions conducted by a deputy registrar appointed under applicable law. This replaces a part of the 2011 initiative on donations, which authorized donations when renewing vehicle registration.
Strengthened Health Insurance Consumer Protections	In 2013, Governor Dayton and the Legislature adopted popular health reforms, including a prohibition on pre-existing conditions, allowing adult children up to age 26 to retain family policy coverage, limited cost-sharing, and ensuring a minimum standard of benefits in all plans. In addition, the legislation requires health plans must cover at least 60 percent of expected medical costs, maintain accessible networks in the areas they serve, and implement quality assurance systems to keep quality high and prices low.
Repealed MFIP Family Cap	In 2013, Governor Dayton and the Minnesota Legislature repealed the MFIP family cap, which prevented an MFIP parent from receiving a benefit increase for a new baby. The change allows approximately 8,000 low-income Minnesota children to receive an average MFIP benefit increase of \$125/month. The provision had broad bipartisan support and brought together a diverse range of stakeholders, including the Minnesota Catholic Conference, Minnesota Citizens Concerned for Life, Legal Aid and NARAL Pro-Choice Minnesota.
Approved MFIP Housing Assistance	In 2013, Governor Dayton and the Minnesota Legislature authorized MFIP enrollees to receive a \$110 monthly housing assistance grant, and makes the program a forecasted program. MFIP enrollees who are currently receiving rental assistance are not eligible for this grant.
	for Neglect of Vulnerable Adults and Children  Authorized Anatomical Gift Donations  Strengthened Health Insurance Consumer Protections  Repealed MFIP Family Cap

D.42	Created Chemical Health Navigator Program	In 2013, Governor Dayton and the Minnesota Legislature created a state-county chemical health navigation program to provide intensive wrap-around services to best address an individual's chemical dependency needs. Key services provided include housing, employment and medical services, as well as chemical dependency services. Results from the original pilot project found an increase in housing stability, employment and sobriety across participants, along with a decline in detox admissions.
D.43	Strengthened Oversight of Pharmacies	In response to the 2012 fungal meningitis outbreak associated with improperly compounded drugs, Governor Dayton and the Minnesota Legislature strengthened pharmaceutical oversight. The legislation applied stringent Minnesota licensing and inspection standards to out-of-state pharmacies, distributors and manufacturers that sell into Minnesota.
D.44	Strengthened Protections Against Maltreatment of Older and Vulnerable Adults	<ul> <li>In 2013, Governor Dayton and the Minnesota Legislature enacted legislation to better ensure quality care and services for seniors and disabled adults. These improvements include:         <ul> <li>Strengthening protections and procedures for nursing home residents who are being relocated from nursing facility that is closing.</li> <li>Initiating service grants and providing standardized decision making tools to county adult protection units to increase consistency in service outcomes for vulnerable adults, who were the subject of a report of suspected maltreatment, regardless of the person's county location.</li> <li>Recommendations for improving case management services for nursing home residents and vulnerable adults.</li> </ul> </li> <li>In 2018, Governor Dayton proposed comprehensive legislation to provide additional protections for vulnerable and older adults against maltreatment. Unfortunately, the Governor's proposals – which were strongly supported by the AARP – did not become law.</li> </ul>
D.45	Enacted Reforms to Improve the Long- Term Care System	In 2013, Governor Dayton and the Minnesota Legislature enacted legislation aimed at improving Minnesota's long-term care system to meet the dual challenges of rising health care costs and a growing aging population. These reforms include:
		Enhancing vulnerable adult protections by making a common entry point for receiving and processing reports of vulnerable

	<del>,</del>	
		adult abuse and maltreatment.
		<ul> <li>Streamlining access to services and supports for older adults and their families to better navigate long-term care options.</li> </ul>
		<ul> <li>Reducing unnecessary hospital admissions and stays by improving crisis diversion and discharge planning.</li> </ul>
		<ul> <li>Improving access to home and community-based waiver services for people age 65 and older who are ventilator dependent.</li> </ul>
D.46	Enhanced Penalties for Financial Exploitation of Vulnerable Adults	In 2013, Governor Dayton and the Legislature enhanced penalties for the financial exploitation of vulnerable adults. A provision was added to the Financial Exploitation of Vulnerable Adult statute to allow the value of the money, property or services received by the defendant within any 6-month period to be aggregated and subject to the penalties for this crime.
		The legislation also allows that when two or more offenses are committed by the same person in two or more counties, the accused may be prosecuted in any county in which one of the offenses was committed for all of the aggregated offenses.
D.47	Protected Seniors from Financial Exploitation	In 2017 and 2018, under Governor Dayton's leadership, the Commerce Department took increased steps to protect seniors and vulnerable adults from financial exploitation.
		In 2017, the Commerce Department created a statewide education and outreach campaign to protect older and vulnerable adults and their caregivers from financial fraud and exploitation.
		Since November of 2017, the Department presented the Hang Up on Fraud campaign to more than one thousand people in over 75 locations across the state. In addition, the Department has supplied close to 26,500 toolkits to seniors and caregivers around the state. As part of the campaign, the Department also advertised in newspapers, radio, targeted emails, and by digital means.
		In 2018, under the Governor's leadership, the Commerce Department initiative, Minnesota's Safe Seniors Financial Protection Act was passed into law. This Act provides financial professionals who work with senior or vulnerable adult clients the tools to report and stop suspected fraud against their clients.
D.48	Enacted Medical Cannabis	In 2014, Governor Dayton and the Minnesota Legislature enacted the Medical Cannabis Therapeutic Research Act, which allows

	Therapeutic Research Act	Minnesotans to access medical cannabis through a system of eight distribution centers overseen by the Minnesota Department of Health. Two in-state manufacturers grow and cultivate all medical cannabis and process it into pill and liquid/oil forms for distribution to patients.
D.49	Increased the Tobacco Tax and Reduced Youth Smoking by 31 Percent	Each year, more than 6,300 Minnesotans die from smoking related illnesses and smoking costs Minnesota more than \$3 billion in excess health care costs.  In order to reduce smoking in Minnesota, particularly among youth, Governor Dayton signed into law a \$1.60 per pack tax and 95 percent wholesale tax on other tobacco products in 2013. This law also included an annual inflator on cigarettes (which was unfortunately repealed by the Republican Legislature in 2017).  Minnesota's cigarette tax is \$3.04 per pack and the state ranks seventh in the Nation. Increasing the tobacco tax is a CDC Best Practice and the Surgeon General states it is one of the most effective tobacco control interventions to prevent youth initiation, reduce smoking and promote cessation.  Since the tobacco tax increase took effect, adult cigarette smoking use has declined by at least 16 percent and youth use has declined by at least 31 percent.
D.50	Regulated E- Cigarettes Like Traditional Tobacco Products	In 2014, Governor Dayton and the Minnesota Legislature enacted legislation to regulate e-cigarettes in many of the same ways as tobacco cigarettes. Among other provisions, e-cigarettes are prohibited in any facility owned or licensed by any government entity, as well as on public school property and on daycare premises.
D.51	Enacted Right to Try Act	In 2015, Governor Dayton and the Minnesota Legislature enacted the Right to Try Act, which allows patients diagnosed with terminal illnesses better access to drugs, procedures or medical devices that are still undergoing clinical trials.
D.52	Streamlined Licensing Requirements for Physicians	In 2015, Governor Dayton and the Minnesota Legislature established an interstate medical licensure compact to create a streamlined and expedited process for physicians to be licensed in other compact states. The result is improved portability of a medical license across state lines.
D.53		

	Banned Harmful Chemicals from Child Products	In 2013, Governor Dayton and the Legislature enacted bipartisan legislation banning bisphenol-A (BPA) from children's food containers and formaldehyde in children's personal care products.  In 2017, the Minnesota Department of Commerce, Minnesota Department of Health and the Minnesota Pollution Control Agency established the Chemicals in Products Interagency Team (CPIT) to reduce the amount of chemical hazards in children's products, including children's jewelry and toys, and their dispersion into Minnesota's environment.
D.54	Strengthened Caregiver Connections	In 2016, Governor Dayton worked with the Minnesota Legislature to pass a law allowing patients to designate a caregiver to assist with after-care needs after hospital discharge. More than 670,000 family caregivers in Minnesota help their loved ones live independently, providing \$8.2 billion in unpaid care each year.
D.55	Invested \$2.45 Million in School- Based Mental Health Grants	In 2017, Governor Dayton and the Minnesota Legislature invested \$2.45 million a year in a Department of Human Services grant program to improve mental health outcomes for youth. The grants fund innovative projects to support youth attending an intermediate district or the Southwest/West Central service cooperative that provides instruction to students in a setting of federal instructional level four or higher.
D.56	Required Lead Testing in School Drinking Water	In 2017, Governor Dayton and the Minnesota Legislature required the Departments of Health and Education to develop a plan for requiring school districts to test for lead in drinking water in public school buildings. Testing must begin by July 1, 2018 and school buildings must be tested at least once every five years. Districts must make test results available to the public and must notify parents of the availability of the information.
D.57	Reduced the Number of Children with Elevated Blood Lead Levels	The number of children under 6 years with a blood lead level of at least 5 $\mu$ g/dL has fallen by almost 60 percent during the Dayton administration:

		<ul> <li>Over 814,000 blood lead tests have been completed during the Dayton administration. Over 717,000 of these were for children under 6 years of age.</li> <li>Over 485,000 children under 6 years age received a blood lead test during the Dayton administration.</li> <li>82 percent (11,669) of the 14,219 children under 6 years with a blood lead level of at least 5 μg/dL received a follow-up test.</li> </ul>
D.58	Invested \$3 Million in Spinal Cord and Traumatic Brain Injury Research	In 2017 and 2018, Governor Dayton and the Minnesota Legislature invested \$5 million in Spinal Cord and Traumatic Brain Injury Research Grant Program. The program provides grant funding for research into new and innovative treatments and rehabilitative efforts for the functional improvement of people with spinal cord and traumatic brain injuries. Research topics may include, but are not limited to, pharmaceutical, medical device, brain stimulus, and rehabilitative approaches and techniques.
D.59	Increased Child Care Assistance Program Maximum Rates for High Quality Child Care Providers	Beginning March 2014, family child care providers and child care centers are eligible for 15 percent higher rates if they achieve a three-star Parent Aware rating and 20 percent higher rates if they achieve a four-star Parent Aware rating.
D.60	Improved the Experience Children, Families and Providers Have with the Child Care Assistance Program	Child Care Assistance Program changes in 2017 simplify the program, improve school readiness, and encourage parents to pursue increased income and career advancement. The changes benefit approximately 30,000 children from 15,000 families and 3,450 providers each month.  Changes include: 12 month redeterminations rather than 6 months; education added as an allowed activity for all sub-programs; up to 3 months of continued care when a parent's work or school activity ends; and during the 12 month eligibility period copayments do not increase, the income exit is higher, authorized hours generally do not decrease, and families have fewer reporting requirements.

D.61	Expanded Parent Aware, Minnesota's Quality Rating and Improvement System for child care and early learning programs statewide	This easy-to use tool is designed to help Minnesota parents find high-quality child care and early learning programs that prepare children for kindergarten. Child care and early learning programs volunteer to participate and seek a rating. As of December 2017, 2,705 or 25 percent of eligible programs had a Parent Aware rating.  Since its launch in 2014, DHS has also helped connect approximately 283,864 visitors to a database of more than 12,000 child care and early learning programs via ParentAware.org and added new resources to the website for families in 2017.
D.62	Investments in Electronic Health Record Adoption and Use Improved the Health of Individuals and Communities	Under Governor Dayton's leadership, Minnesota's health care providers dramatically enhanced their use of technology to improve patient care and outcomes. Health information technology — or "ehealth" - supports improved care through automated decision support tools, provider feedback reports, patient registries, research, and care coordination across providers using secure health information exchange (HIE). The expansion of e-health is improving the use of information to understand and improve the health in our communities, which in turn helps to better understand and improve the health of individuals.
		Since 2010 Minnesota has received more than \$850 million in federal funding to support e-health adoption, including electronic health records (EHRs) and community collaboration using technology and information. Starting in 2006, state funding provided \$8.3 million in grants for EHR adoption and an additional \$6.3 million for a revolving EHR Loan Program. These no-interest loan program was open four times between 2008 and 2015. These investments have resulted in near-universal e-health adoption among Minnesota's health care providers and local public health departments, as well as electronic prescribing that greatly reduces prescription errors.
		Minnesota awarded approximately \$5.8 million in federal State Innovation Model funding to 14 community collaboratives or organizations across the state, resulting in increased electronic HIE to support care coordination, and enhanced data analytics for the Department of Human Services' Integrated Health Partnerships.

		Percent of Minnesota Providers Using Electronic Health Records
		Hospitals 100%
		Clinics 98%
		Nursing Homes 95%
		Local Health 94%
		Percent of Facilities with EHRs
		Source: Minnesota e-Health Profile, MDH Office of Health IT, 2011-2017
D.63	Public Health and Response Fund	In 2017, Governor Dayton and the Minnesota Legislature worked together to create a public health response account that strengthens Minnesota's state and local infrastructure against urgent new public health threats. The new law provides \$5 million for the account but limits its uses to major infectious disease outbreaks. Infectious diseases can strike at any time with little warning, and they require a rapid response by public health officials to save lives. In some cases, those response efforts can pose significant costs. The response account helps ensure that public health responders will have access to all resources necessary to move fast and protect public health and well-being.
D.64	Strengthened Public Health Protections Against Infectious Disease	Following the 2017 measles outbreak, Governor Dayton and the Minnesota Legislature worked together to pass legislation that updated the Isolation and Quarantine statute. It clarifies that the Isolation and Quarantine Statute includes Ebola and other infectious diseases. There is new language that links the list of included diseases to federal isolation and quarantine language to ensure that MN has at least the same isolation and quarantine provisions as the federal government.
		In addition, it protects parents or guardians of children or caregivers of vulnerable adults who are in isolation or quarantine. The existing language had only protected the individual being isolated or quarantined. The new language protects the caregivers and guardians who must be home to care for the individual under isolation or quarantine.
D.65	Provided Access to Newborn Screening	When Governor Dayton took office in January 2011, the Minnesota Department of Health's (MDH) Newborn Screening program was

## testing for 56 congenital and heritable conditions that, without early **Testing and Follow-Up Services for** treatment, can lead to illness, physical disability, developmental 478,757 Minnesota delay, or death. By 2018, the Newborn Screening program had **Newborns** increased the number of conditions universally screened for to 61. Minnesota is among the first states to implement screening for these new conditions. Expanded the Minnesota Newborn Screening Panel to include detection of 61 medical conditions - The following screens were added to the newborn screening panel from 2011 to 2018: Severe Combined Immunodeficiency (SCID) Critical Congenital Heart Disease (CCHD) X-linked Adrenoleukodystrophy (XALD) Pompe disease Mucopolysaccharidosis, type I (MPS I) Spinal Muscular Atrophy (SMA) By adding these conditions to the screening panel universally available in Minnesota, 37 additional Minnesota newborns each year are able to receive early life-saving treatment. Initiated an improved sickle cell trait notification process to address inequitable access to health information – Screening for sickle cell disease and other hemoglobinopathies began in 1988. While MDH has always actively notified medical providers of disease states and trait status (carriers), before 2015 MDH did not notify parents with this information. In 2015, informed by focus groups with the at-risk community, MDH began directly notifying parents of these test results. This has resulted in over 1,100 infants and their parents (or legal guardians) each year made more aware of this important health information. D.66 Protected Groundwater is a precious resource that supplies drinking water for Minnesota's three out of four Minnesotans. Gov. Dayton recognizes the need to Groundwater protect this invisible resource for current and future generations. **Through Proper Well** Properly constructed wells protect the groundwater aquifer from **Construction and** pollution and those who drink from that well. Unused wells that are **Sealing of Unused** not correctly sealed can contaminant groundwater. Minnesota leads Wells the nation in sealing unused wells. • 54,779 wells were sealed during the Dayton Administration • 1,252 bored geothermal systems have been permitted • 37,210 domestic water supply wells were installed • 132 community water supply wells were installed 664 non community water supply wells were installed **D.67**

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	Helped Minnesotans Protect Their Sources of Drinking water	During the Dayton Administration, 386 drinking water source protection plans have been developed for communities that serve drinking water to 91 percent of Minnesotans who receive public drinking water. To date, 1.28 million acres of land have been identified as important for drinking water source protection. 677 Source Water Protection Grants totaling \$4,371,957 were awarded during the Dayton Administration.  Under Governor Dayton, in addition to routine sampling and evaluation of public drinking water quality, MDH studied public drinking water sources for other contaminant risks:  • Assessed groundwater used by selected public water supply
		<ul> <li>Assessed groundwater used by selected public water supply sources for contaminants.</li> <li>Surveilled at-risk public water supply systems for pesticides, in cooperation with Minnesota Department of Agriculture</li> <li>Conducted a Groundwater Virus Monitoring Study to help MDH understand and reduce the public health risk from viruses in groundwater used for drinking water.</li> <li>Developed a Reuse water study and recommendations to serve as a foundation to move safe and sustainable reuse forward in Minnesota</li> <li>Developed a Lead in drinking water report to serve as a foundation for an evaluation of removing all sources of lead in drinking water in Minnesota</li> <li>Developed a guide for reducing risk of lead in drinking water systems at public schools</li> </ul>
D.68	Helped Minnesotans Rebuild Public Water Supply Infrastructure	Governor Dayton, through the Public Facilities Authority, awarded \$1.65 billion in infrastructure loans and grants for 485 community projects to rebuild drinking water infrastructure including treatment plants, storage systems, and water mains and distribution systems.
D.69	Protected the Health of Minnesotans by Providing Guidance for Drinking Water Contaminants	New or updated health-based guidance values were derived for 62 contaminants that have the potential to be found or have been found in potential drinking water sources, including groundwater. These values are used by risk managers, the public, and stakeholders to make decisions about managing the health risks of contaminants in groundwater and drinking water.  Rapid assessment screening values were derived for 200 pesticides and for 119 active pharmaceutical ingredients. The values are used by risk managers, the public, and stakeholders to provide context when these chemicals are found in water.
D.70	Strengthened Drinking Water Protections for	In the east Twin Cities metropolitan area PFAS-impacted communities, the Department of Health, in collaboration with the

	Minnesotans Living	Pollution Control Agency and local communities, has:
	Minnesotans Living in Perfluoroalkyl	Fondulon Control Agency and local confindenties, flas:
	Affected Areas	Sampled 1689 individual private wells
		Taken 3142 samples from private wells
		Reported 3102 results to the well owner
		<ul> <li>Issued 758 well advisories for private wells</li> </ul>
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D.71	Protected More Minnesotans from Harmful Radon Gas	Radon is a colorless, odorless gas that is known to cause lung cancer. It exists naturally in Minnesota soils, but it can seep into homes through cracks and foundations. Minnesota has a higher radon risk than almost every other state due its geology and homes being closed up most of the year. An estimated 500-700 radon-related lung cancer deaths occur each year in Minnesota. They can be prevented by radon testing and mitigation. During the Dayton administration, MDH's outreach, education and research contributed to:
		• 252 106 homes tested for radon
		<ul><li>252,196 homes tested for radon</li><li>22,125 homes mitigated for radon</li></ul>
		• 112,565 new homes built radon resistant
		• 112,505 New Homes built radon resistant
		The installation of radon reduction systems has increased from about 1,000 per year in 2010 to nearly 5,000 per year in 2017. This increase is due in part to a radon disclosure and notification law that went into effect in 2014.
		There have been more than 120,000 residential units built radon resistant in the last 9 years since a radon-resistant new construction law went into effect. The code was expanded in 2015 to cover multifamily housing of four units or more.
D.72	Protected More Minnesotans From Foodborne Illness	Food safety practices in the state were strengthened through the development and adoption of a new Minnesota Food Code during the Dayton administration. The code is used to guide and regulate the practices of restaurants, grocery stores, and food manufacturers and distributors to ensure as far as possible that the food they are selling or producing won't make people sick.
		In the past eight years, MDH's Food Pools and Lodging Services unit has responded to more than 5,000 complaints. These were both illness complaints that may have led to outbreak investigations, as well as best practices complaints at food, beverage and lodging establishments, swimming pools, manufactured home parks and campgrounds and youth camps.
D.73	Obtained a Section 1332 Waiver to	In 2017, in response to market instability in the individual health insurance market, the Commerce Department submitted a waiver

	Establish the Minnesota Premium Security Plan (MPSP), a State-Based Reinsurance Program to Stabilize Minnesota's Individual Health Insurance Market	application to the federal government for a reinsurance program designed to stabilize and lower health plan premiums. Minnesota was only the second state to receive a 1332 waiver for a reinsurance program, and the only state to produce a successful 1332 waiver complete in-house without the assistance of outside consultants.  As a result of the state's reinsurance program, health insurance rates on the individual market held steady during the 2017 Open Enrollment period. Preliminary health insurance rates for the 2018 Open Enrollment period could decrease by as much as 3 to 12 percent.
D.74	Strengthened Mental Health Parity Outreach, Education and Compliance Efforts	The Commerce Department received a Health Insurance Enforcement and Consumer Protections Grant by the U.S. Centers for Medicare & Medicaid Services to provide education and enforcement of Mental Health Parity Act ensuring equitable coverage for mental health and substance use disorder care.
		Commerce worked with patients to understand their health insurance coverage, as well as providers, advocacy groups, and insurance agents and brokers. Commerce expanded its enforcement capabilities to more closely scrutinize complaints from patients, providers, and advocacy groups.
		Commerce led an inter-agency team with DHS and MDH as Minnesota's participation in the Substance and Mental Health Services Administration (SAMHSA) Commercial Parity Policy Academy. This year-long academy brought together state and federal regulators, mental health providers stakeholders to drive implementation of best practices, provide technical assistance and generate recommendations for better parity implementation and enforcement in the future.
D.75	Strengthened Health Insurance Consumer Protections and Market Rules	In 2013, the Commerce Department on behalf of the Dayton Administration, guided the adoption of legislation to implement popular health reforms in the state, including a prohibition on preexisting conditions, allowing adult children up to age 26 to retain family policy coverage, limited cost-sharing, and ensuring a minimum standard of benefits in all plans. In addition, the legislation requires health plans must cover at least 60 percent of expected medical costs, maintain accessible networks in the areas they serve, and implement quality assurance systems to keep quality high and prices low.
		The Commerce Department implemented unified, annual rate review for state-regulated health insurance products in compliance with the Affordable Care Act (ACA). This process standardized the regulatory process by which health insurers bring products to market in Minnesota.

D.76	Opened the Nation's
	First Fixed Dental
	Opened the Nation's First Fixed Dental Clinic on a State
	Veterans Home
	Campus

Under Governor Dayton's leadership, the State of Minnesota opened the nation's first fixed dental clinic on a State Veterans Home campus in August 2018. The new clinic provides more efficient dental care to the 300 residents of the Minneapolis Veterans Home, as well as the participants in the campuses Adult Day Center program. Previously, the Minneapolis Veterans Home, like other skilled care model facilities across the country, relied on mobile clinic dentistry programs to provide dental care for veterans. The new fixed dental clinic addresses the space limitations, increased cost, and inconsistencies of the previous model, and is expected to provide dental services to 500 Minnesota veterans in its first year.

## D.77 Provided Grant Funding to Support Organizations Helping Minnesotans with Alzheimer's and other forms of dementia

Under Governor Dayton's leadership, the Minnesota Board of Aging provided grant funding to organizations throughout Minnesota supporting people with Alzheimer's and other forms of dementia for FY17-19. The funding supports, or will support, organizations as they work to improve their services, including memory screenings and culturally responsive trainings for health care providers.

Fiscal Year	Dementia Grant Recipients						
2017	A.C.E. of Southwest Minnesota	\$93,000	Supported dementia education trainings, early screenings				
2017	Age Well Arrowhead	\$49,999	Supported dementia awareness training				
2017	Centro Tyrone Guzman	\$88,500	Funded Spanish- based dementia education				
2017	Chippewa County Montevideo Hospital	\$17,374	Increased access to memory clinics for Hispanic individuals, supported dementia education				
2017	Comunidades Latinas Unidas En Servicio	\$49,999	Supported outreach and education efforts				
2017	East Side Neighborhood Services	\$49,953	Funded dementia education trainings				
2017	Helping Hands Outreach	\$49,713	Supported early screenings, education services, and cognitive testing				

	2017	Isanti County Public Health	\$138,944	Supported dementia education, early screening
	2017	Jewish Family and Children's Services	\$135,000	Supported increased access to caregivers for Jewish, Russian- speaking, and Somali individuals
	2017	Jones-Harrison Residence	\$49,504	Supported dementia education trainings for LGBT individuals
	2017	Koochiching Aging Options	\$40,646	Supported dementia education efforts
	2017	Korean Service Center	\$91,543	Supported increased outreach to the Korean community to improve care for Korean individuals
	2017	Lao Advancement Organization	\$49,994	Supported dementia education efforts in local businesses and caregivers
	2017	Mid-Minnesota Development Commission	\$49,999	Established a Memory Café to connect caregivers and patients
	2017	Morrison-Todd- Wadena Community Health Board	\$49,825	Supported dementia education at public health agencies
	2017	Northwoods Interfaith Volunteer Caregivers Program	\$149,508	Funded education efforts, early screenings, and cognitive testing
	2017	University of Minnesota	\$92,313	Supported caregivers' efforts to improve care for Hispanic individuals
	2017	University of Minnesota	\$73,500	Funded trainings for exercise coaches to better understand dementia
	2017	Three Rivers Community Action	\$49,989	Supported dementia education efforts and early identification screenings

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	2017	Volunteers of America of Minnesota	\$130,697	Funded education trainings, early screenings, and helped create a resource toolkit to improve care for African-American and Somali individuals
	2018	A.C.E. of Southwest Minnesota	\$91,733	Supported memory screenings, consultant care, and other services
	2018	Age Well Arrowhead	\$49,999	Funded awareness training for employers and businesses
	2018	East Side Neighborhood Services	\$49,999	Funded awareness trainings, community events for people with dementia, and support groups focused on minority populations
	2018	Isanti County Public Health	\$88,738	Supported a series of awareness events, expanded Project Lifesaver, and created an arts and activities library
	2018	Jewish Family and Children's Service of Minneapolis	\$83,350	Funded memory screenings for Somali and Russian- speaking communities, supported caregiving coaching, and funded volunteer training
	2018	Koochiching Aging Options	\$30,570	Supported educational outreach efforts
	2018	Northwoods Interfaith Volunteer Caregivers Program	\$125,000	Supported awareness efforts, increased outreach efforts in LGBT elder communities
	2018	University of Minnesota	\$121,996	Helped develop a toolkit for health centers serving low-income, racially

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					diverse and immigrant
					populations to
					enhance dementia
					readiness
			Volunteer of		Supported culturally
			America-		adapted education
		2018	Minnesota and	\$121,996	and exercise
			Wisconsin	Ψ121,330	activities
			Wisconsin		Supported a voice
					chorus for people
		2018	Winona	\$29,941	with dementia and
			Friendship Center	/-	those who provide
					care
					Will support three
		2010	Alzheimer's	\$99,823	clinics in piloting
		2019	Association		practice changes
					Will fund referral
		2040	A made over the DAVID		systems and
		2019	Amherst H. Wilder	\$47,435	supported an
			Foundation	, , , ,	education series for
					caregivers
			Chippewa County Montevideo		Will support a
					memory care
		2040		\$90,000	coordinator and
		2019			sponsored
			Hospital		community
			,		education events
				\$42,124	Will expand services
		2019	DARTS		into rural areas of
					Dakota County
					Will support
					partnerships with
					Northeast
					Minneapolis arts
					community and
					businesses to
					promote
		2019	Eastside	\$45,966	intergenerational
			Neighborhood	. ,	family engagement
			Services		and provided
					funding to continue
					a gardening project
					for Minnesotans
					with forms of
					dementia
					Will fund education
		2019	Elder Circle	\$78,712	services in rural
			Elder Circle		Itasca and St. Louis
					counties

	2019	Granite Falls Living at Home Block Nurse Program	\$18,044	Will fund programs to support caregivers through the Respite Education and
		_		Support Tools (REST) program Will support
	2019	Koochiching Aging Options	\$38,451	education programs for community services and funded one-to-one services
	2019	Northwoods Caregivers	\$110,535	Will support the development of culturally appropriate dementia services to improve services in Red Lake Nation and with LGBT older adults
	2019	Paramount Center for Arts	\$44,716	Will fund an arts program to build socializing community programs
	2019	Resounding Voices	\$26,385	Will support a chorus for people with memory loss
	2019	Volunteers for America	\$107,809	Will fund efforts to increase education and awareness in Minneapolis and St. Paul public housing authority buildings

CATEG	CATEGORY E: Reform						
#	Accomplishment	Description					
E.1	Implemented "Plain Language" Requirements to Make Government Easier to Understand	In March 2014, Governor Dayton signed Executive Order 14-07 directing all state government agencies to communicate in "Plain Language." Plain Language is communication that an audience can understand the first time they read or hear it. Thousands of state employees have been trained in how to use Plain Language in their day-to-day work, transforming the way the state's workforce communicates with the Minnesotans they serve. Plain Language has provided Minnesotans better state services by reducing confusion, saving time, and improving customer satisfaction.					

- Simplified Forms at the Department of Labor and Industry –
   Building on this order, the Department of Labor and Industry's
   Plain Language team completed more than 60 projects to simplify
   forms, procedures, and online information to make it easier for
   Minnesotans to read and understand.
- Child Care Licensing at the Speed of Business Many Minnesota communities, particularly those in rural areas, face a shortage of quality child care providers. As part of Governor Dayton's plain language initiative, the Department of Human Services redesigned its child care center application, which was complex and confusing for applicants. The agency also reformed the way it processed license applications, ensuring that 87 percent of all applications are completed within 150 days; prior to the project, the average was 183 days. An additional 130 programs were opened from November 2016 through May 2018.
- Simplified Permitting for Restaurateurs In 2016, the Minnesota Department of Agriculture unveiled a new tool for Minnesotans interested in starting a restaurant. The agency's Food Business Licensing and Food Safety Wizard tool enables anyone wanting to make or sell food in Minnesota to more quickly get a food license. The web-based licensing tool is multilingual available in English, Spanish, Somali, and Hmong and formatted to fit mobile screens to make it easy-to-use and accessible. This wizard is an innovative solution to help Minnesotans navigate the laws and get critical information on starting a food business.
- Redesigned Metro Transit Website In 2014, Metro Transit introduced a redesigned, mobile-friendly website based on customer feedback that emphasizes popular trip planning features. It also it more accessible on mobile devices. In 2016, Metro Transit also introduced a mobile app that allows customers to purchase fares using a mobile device. By March 2018, more than 80,000 people used the mobile app at least once. The agency has found that both regular riders and visitors use the app and enjoy the flexibility it provides.
- Redesigned Bus Stop Signs to Make Trip Planning Even Easier –
   Metro Transit replaced of all 12,000 of its bus stop signs. The
   new signs include route information and instructions for
   accessing real-time bus departure information for that specific
   stop via text messaging. In addition to indicating which route
   serves a stop, each bus stop has a decal providing instructions on
   how to access real-time bus departure information for that
   specific stop via text message. Since the inception of the
   program, the number of monthly text messages inquiries has
   grown from 521 to 284,386 in March 2018. Additionally, the

			numb 2018.		ique users h	nas grown from 120 to 21,207 by March
			Cities launc help l growt officia work. begar furthe	Communed the design of the des	inities – In 2 inline, plain cials comple evelopment onal resour ion, beginni nIt educatio cal assistan- rson trainin	Local Planning Handbook for Twin 2015, the Metropolitan Council language Local Planning Handbook to gete their comprehensive plans for the new handbook provides local roces and examples to support their ing in 2016, the Metropolitan Council's ponal event series, which provides to local officials and consultants grevents and a variety of online guided learning, and planning resources.
E.2	Improving Transparency in Government	h o in Tl	as traine pen mee creased ne traini	ed over 8 eting law by 78 po ng sessio	,500 goverr s. The numl ercent since	office, the Department of Administration nament employees on data practices and ber of employees trained in 2017 has e Governor Dayton took office in 2011. It individuals from all levels of state and gislature.
E.3	Implemented Nearly 700 Reform Projects to Make Government Work Better for People	Governor Dayton is committed to making government more efficient, effective, and accountable. Under the Dayton Administration, more than 9,000 state employees participated in a Continuous Improvement training. Minnesota's Continuous Improvement strategy to make state government work better by emphasizing a customer focus, data driven decision-making, a focus on results, and a willingness to challenge the status quo. This training is helping state employees save time and money, reduce waste, and improve the quality of government services.				
		The state also embarked on nearly 700 projects to streamline processes and save taxpayer money. These projects included a drone vehicle used by the Department of Transportation to inspect culverts for potential programs, efforts at Department of Veterans Affairs to improve sleeping among veterans and reduces falls, an initiative at the Department of Corrections to reduce document storage costs by 20 percent, and a program at the Pollution Control Agency to reduce contract processing time for 7 months to 3.5 months.				
				Year	Agency	Project
			1	2011	MDA	Individual Award: Harley Olinske, Licensing Program improvement
			2	2011	MDH	Newborn screening long term follow- up
			3	2011	MDOR	Electronic check processing

4	2011	MDOT and MDNR	Reduction in construction delays on MnDOT projects
5	2011	ADM	Accessibility project procurement component
6	2011	ADM	Autism Emergency Planning App
7	2011	ADM	Making Your Caseonline course for teaching citizens how to lobby
8	2011	ADM	MNDisability.Gov website
9	2011	СОММ	Established Performance Review and Measurement Agency-wide
10	2011	DEED	Business Enterprises Program Parts Inventory Standardization
11	2011	DEED	CAR: Quarterly Census of Employment and Wages Kaizen Event
12	2011	DEED	Establish and support a continuous improvement program and FTE
13	2011	DEED	Minnesota Works Help Desk Improvement Project
14	2011	DEED	Positively Minnesota's Virtual Calendar
15	2011	DEED	State Services For the Blind Technical Assessment Referral Kaizen Event
16	2011	DEED	Unemployment Insurance: "Uldeas"
17	2011	DEED	Unemployment Insurance: Adjudication
18	2011	DEED	Unemployment Insurance: Appeals
19	2011	DEED	Unemployment Insurance: Appeals
20	2011	DEED	Unemployment Insurance: CWC – Combined Wage Claim
21	2011	DEED	Unemployment Insurance: Debt Write- Off Kaizen Event
22	2011	DEED	Unemployment Insurance: Employer Bankruptcy Design Process
23	2011	DEED	Unemployment Insurance: Employer Enhancements
24	2011	DEED	Unemployment Insurance: Extended Benefits
25	2011	DEED	Unemployment Insurance: Extension Modified Application
26	2011	DEED	Unemployment Insurance: Extensions
27	2011	DEED	Unemployment Insurance: Fax Server Enhancement
28	2011	DEED	Unemployment Insurance: Fiscal Reporting
29	2011	DEED	Unemployment Insurance: Greenfield
30	2011	DEED	Unemployment Insurance: ICON Cross Match
31	2011	DEED	Unemployment Insurance: Overpayment

32	2011	DEED	Unemployment Insurance: Overpayments
			Unemployment Insurance: Re-
33	2011	DEED	employment Activities – REA
24	2011	סבבס	Unemployment Insurance:
34	2011	DEED	Reemployment Assistance:
35	2011	DEED	Unemployment Insurance: Revenue Recapture
36	2011	DEED	Unemployment Insurance: Shared Work
37	2011	DEED	Unemployment Insurance: Succession
			Unemployment Insurance: Trade
38	2011	DEED	Readjustment Allowance (TRA)
39	2011	DEED	Unemployment Insurance: Trust fund projections (borrowing)
40	2011	DEED	Vocational Rehabilitation Services: Placement 101
			WDD: Trade Adjustment Assistance
41	2011	DEED	Financial Process Redesign
42	2011	DEED	Workforce One and SWIFT Integration Project
43	2011	DHS	DHS Public Dashboard
4.6			Minnesota State Industries products
44	<b>44</b> 2011	DHS	and services work flow improvements
45	2011	DLI	Office Closure (Fergus Falls)
46	2011	DLI	Office Consolidation (Bemidji)
47	2011	DMA	Line of Duty Investigation (LODI) Process Improvement
48	2011	DPS	Improved Restitution and Subrogation Collections
49	2011	MDA	Automation of Export Certification
50	2011	MDA	Streamlining the Fruit, Vegetable and
			Grain Unit
51	2011	MDNR	Game and Fish Fund Restructuring/Revenue Project
52	2011	MDOR	eCRV (Electronic Certificate of Real Estate Value)
53	2011	MDOR	e-Services
54	2011	MDOT	Emagination Jam
55	2011	MDOT	Shared Competencies (B Campaign)
56	2011	MDOT	State Register Invoice Process
57	2011	MDOT	Transit Grant Agreement Approval Process
58	2011	MDOT	We are MnDOT: A Look Inside
59	2011	MMB	ARRA Reporting application
60	2011	MMB	Cash Balance Reporting
61	2011	MMB	County Receipts

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62	2011	ММВ	Delivery of Human Resource Core Curriculum to state agency HR staff
63	2011	MMB	Grievance Tracking System
64	2011	ММВ	Implement Roth Deferred Comp Deductions through payroll
65	2011	ММВ	Management Analysis & Development Time Reporting Application Development
66	2011	ММВ	Mass Update to Position Funding Added to State HR/Payroll System
67	2011	ММВ	MnSCU Implementation of Interface Containing Employee eTimesheet Data
68	2011	MMB	Pay Equity Tool redesign
69	2011	ММВ	Statewide Integrated Financial Tools (SWIFT) phase 1
70	2011	MPCA	New strategy for watershed protection and restoratino
71	2011	OHE	Online Application for Licensed and Registered Institutions
72	2012	ADM	Individual Award: Tom Baumann, Enterprise LEAN Program
73	2012	DHS	Return to Community Initiative, tracking patients moving from nursing homes back to their personal homes
74	2012	MDOR	Electronic, web-based application for business taxpayers
75	2012	MDVA	Reduced rate of pressure ulcer wounds in MDVA homes patients
76	2012	METC	Conservation and sustainability improvements in facilities
77	2012	MPCA, MDH, MDNR, METC, BWSR, MPFA, U of M	Development of a measurement framework for results of Clean Water Legacy Funds investments
78	2012	ADM	History Center Heat Recovery
79	2012	ADM	Procurement success through negotiations
80	2012	ADM	Redesign Quarterly Operations Review Process
81	2012	ADM	Reduce cycle time for grant policy exception requests
82	2012	ADM	Slip, tip, fall prevention campaign
	2012	ADM	State Capitol Complex Energy Conservation
83	2012		Conservation
83 84	2012	СОММ	Auto Theft Prevention Program
		COMM	

87	2012	COMM	Economy
88	2012	сомм	Education
89	2012	COMM	Elder Fraud Abuse Outreach/Training
90	2012	СОММ	Environment
91	2012	СОММ	Established Internal Controls Staff and Framework
92	2012	COMM	Financial Literacy
93	2012	СОММ	Financial Literacy
94	2012	СОММ	Further Automate Securities Licensing
95	2012	сомм	Government
96	2012	СОММ	Health
97	2012	СОММ	IT Consolidation
98	2012	сомм	Marketplace Analysis of Fleet Management Best Practices
99	2012	сомм	Minnesota Energy Assistance Program (LIHEAP)
100	2012	сомм	Minnesota Weatherization Assistance Program (WAP)
101	2012	СОММ	Mobility
102	2012	COMM	Safety
103	2012	сомм	Securities Division Compliance with Dodd-Frank Act Provisions
104	2012	COMM	Strategic Planning
105	2012	СОММ	Transmission Line Expansion
106	2012	сомм	Unclaimed Property Program improvement
107	2012	COMM	Website Redesign
108	2012	сомм	Weights and Measures Safety Committee
109	2012	DEED	Angel Investment Program Streamlining
110	2012	DEED	Business Enterprises Program Software Database Development
111	2012	DEED	DDS Medical Records Payment Automation
112	2012	DEED	Disaster Recovery Contingency process
113	2012	DEED	Grants Payment & Reporting Forms Integration
114	2012	DEED	Human Resource Improvement
115	2012	DEED	Minneapolis Resource Room Kaizen Event
116	2012	DEED	Minneapolis WorkForce Center Dislocated Worker Kaizen Event
117	2012	DEED	UI: Federal Treasury Offset Program (TOP)
118	2012	DEED	Unemployment Insurance Garnishment Process Kaizen Event

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119	2012	DEED	Unemployment Insurance: Automated Benefit Accuracy Measurement (BAM) reports and case files
120	2012	DEED	Unemployment Insurance: Call Center Enhancement
121	2012	DEED	Unemployment Insurance: Fed Audit (FA)
122	2012	DEED	Unemployment Insurance: Garnishment Redesign
123	2012	DEED	Unemployment Insurance: Special Monetary (UCFE and UCX) Process Kaizen Event
124	2012	DEED	Unemployment Insurance-UIMN website redesign
125	2012	DEED	Vocational Rehabilitation Services: Project SEARCH
126	2012	DEED	WDD Grant Management System - Phase I
127	2012	DHS	ApplyMN (online application for health care, cash, food support, and child care assistance)
128	2012	DHS	Child Support Order Modification Initiative
129	2012	DHS	Child Welfare Workforce Development /Redesign of Child Welfare Foundation Training
130	2012	DHS	Child Welfare Workforce Development/Redesign of CW Foundation Training
131	2012	DHS	CMHS Contracts and Grants
132	2012	DHS	DC1 Data Center Relocation
133	2012	DHS	Implementation of Senior LinkAge Line One Stop Shop for MN Seniors
134	2012	DHS	Improvement of Child Care Assistance Program Special Needs Rates Process
135	2012	DHS	Results Based Accountability implementation
136	2012	DHS	Standardized Health Care Submission Format Change
137	2012	DHS	Streamline Application Process for the Telephone Equipment Distribution Program
138	2012	DHS	Sustained Increased Efficiency in Closing Charges Filed
139	2012	DLI	Electronic Licensing
140	2012	DLI	Electronic Submission of Prevailing Wage Surveys
141	2012	DLI	Licensing Examination Consolidation
142	2012	DLI	OET Licensure Surcharge Fee Processing

	143	2012	DLI	Plumbing Plan Review Process Improvements
	144	2012	DLI	Reduction in Paper Usage
	445	2012	5144	Excess Equipment Process
	145	2012	DMA	Improvement
	146	2012	DMA	Medical Evaluation Board Process
	147	2012	IRRR	Improvement  Retter Ciants Bidge Assessment
	147	2012	IKKK	Better Giants Ridge Assessment  Better Mining and Mineland
	148	2012	IRRR	Reclamation Assessment
	149	2012	IRRR	Consolidation of SWIFT Financial
	143	2012	IIIIII	Accounts
	150	2012	IRRR	Consolidation of Vendor Account Payments
	151	2012	IRRR	Grants Kaizen
	152	2012	IRRR	IRRRB Internal Database Management
	153	2012	IRRR	Paperless IRRRB
	154	2012	MDA	Protect water quality and profitability
	155	2012	MDC	MCF-Togo Juvenile Program Schedule
			_	Alternatives to Suspension Grants to
	156	2012	MDE	Districts
	157	2012	MDE	Connecting for High School to
	150	2012	MDE	Postsecondary Success Initiative
	158	2012	MDE	District Immigration Grant
	159	2012	MDE	District Immigration Student Grants
	160	2012	MDE	Reading Well By Third Grade  Reduced inefficiencies in training &
	161	2012	MDE	monitoring
	162	2012	MDE	Reduced/eliminated non-licensed staff
	163	2012	MDE	Safety, Health & Nutrition -
	103	2012	IVIDE	Streamlining Workshops and Training
	164	2012	MDE	Streamlined TSES manual, reduced
	165	2012	MDE	Summer Migrant School Projects
				Systemic Middle Level Redesign:
	166	2012	MDE	Building a Minnesota Model
	167	2012	MDH	MDH Environmental Laboratory Data
				Online (ELDO)
	168	2012	MDH	Process to verify mail delivery and
	169	2012	MDH	Process to verify mail delivery and reduce cost
	170	2012	MDH	Streamlined Payment Process to
	171	2012	MDHR	Providers Charged to Investigate
ŀ				Streamlined complaint & charge
	172	2012	MDHR	investigation
	173	2012	MDHR	Streamlining Enforcement
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174	2012	MDNR	Culture of Respect, Phase I
175	2012	MDNR	Improved Fleet Safety and Reliability
176	2012	MDNR	Improving Federal Grant Processes: Federal Spending Authority
177	2012	MDNR	Outcomes Tracking System - Phases 1 & 2
178	2012	MDNR	Outdoor Heritage Funding - Conservation Legacy Grants
179	2012	MDNR	Restructured timber sale processes
180	2012	MDNR	Streamlined data entry and mapping tools
181	2012	MDNR	Streamlined processes for conservation grants
182	2012	MDNR	Streamlining Environmental Review and Permitting
183	2012	MDNR	Streamlining Procurement
184	2012	MDNR	Supervisor Safety Training
185	2012	MDOC	Centralizing the Visiting Application Process
186	2012	MDOR	Decommission Legacy Tax Systems
187	2012	MDOR	Integrated Tax-GenTax
188	2012	MDOR	Other Agency Debt on the Internet (e- Services)
189	2012	MDOR	Power of Attorney Changes
190	2012	MDOR	State Reciprocal Program
191	2012	MDOR	Website Redesign
192	2012	MDOR	Where's My Refund- internet application
193	2012	MDORA	Developed e-Services for Taxpayers
194	2012	MDOT	Developed Airport Inspections Program
195	2012	MDOT	Developed E-Learning Training Program
196	2012	MDOT	E-learning to Train More Effectively
197	2012	MDOT	Emergency Management DDIR
198	2012	MDOT	Leadership Development Model
199	2012	MDOT	Quality of Life Market Research
200	2012	MDOT	Rail Agreement Invoice Payment Process
201	2012	MDOT	Respectful Workplace Training
202	2012	MDOT	Schedule of Materials Control for Low Volume State Aid Roads
203	2012	MDOT	Streamlined Transit Grant Execution
204	2012	MDOT	Transportation Innovation Knowledge Network
205	2012	MDVA	Developed Restorative Program
206	2012	MDVA	Reduced resident falls

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207	2012	MDVA	Reduced ulcer wounds in nursing facility
208	2012	METC	Savings through Energy Efficiency
209	2012	MHFA	Electronic Distribution of Housing Assistance Payments
210	2012	MHFA	Electronic transmission of voucher payments
211	2012	MHFA	Improved information delivery & investments
212	2012	MHFA	Increased investment resources
213	2012	MHFA	Reduced Physical Inspections and Costs
214	2012	ММВ	Automate collection of employee driver's license and background check authorization data
215	2012	ММВ	Employee Performance Management Measurement
216	2012	ММВ	Improve MMB Employee Wellbeing
217	2012	ММВ	Improve State Employee Wellbeing
218	2012	ММВ	Redesign Investments app to work with SWIFT
219	2012	MMB	Statewide guidelines on investigations
220	2012	ММВ	Statewide web-based budgeting system
221	2012	MNIT	IP to IP Gateway Services
222	2012	MNIT	IT Consolidation - IT Governance
223	2012	MNIT	IT Consolidation - SLA Development
224	2012	MNIT	State Recovery Center - Space Reduction
225	2012	MPCA	Billing and Receipting System
226	2012	MPCA	Closed Landfill Program Redesign Implementation
227	2012	MPCA	Developed Data Repository System
228	2012	MPCA	Developed measurement system for grants
229	2012	MPCA	Emergency Operation Plan Revision
230	2012	MPCA	Implemented Air Permitting Legislation
231	2012	МРСА	Implemented Watershed Programs Pilot
232	2012	MPCA	Online Payment Portal
233	2012	MPCA	Pesticide General Permit Interagency Cooperation
234	2012	MPCA	Public Comment On-line Project
235	2012	MPCA	SRS to TALES
236	2012	MPCA	Standardized Administrative Rule
237	2012	MPCA	Streamlining Site Remediation and Redevelopment at the MPCA (MERLA)

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238	2012	MPCA	Transformation -Business process standards and innovation readiness
239	2012	MPCA	Water Quality Triennial Standards
240	2012	MPCA	Watershed Contracting
			Get Ready Program Performance
2/11	<b>241</b> 2012	OHE	Improvement: Using Monthly
241	2012	One	Participation Reports to Improve Direct
			Service Program Delivery
242	2012	OHE	Screen Recorder for Financial Services
243	2012	OHE	Processes  SELF Loan Online Application
	2012	0112	Development and implementation of
244	2013	ADM	MnSAFE to reduce workplace injuries
245	2012	DUG	Improved pharmaceutical safety for
245	2013	DHS	patients
246	2013	MDH	Improved access to public health
,0			information
247	2013	MDNR	Online fishing licenses and mobile version of LakeFinder
			Increase in restitution payments for
248	2013	MDOC	crime victims
			Printing and address improvements,
249	2013	MDOR	reduction in returned mail
250	2013	ADM	Developed an app to communicate
230	2013	ADIVI	with elected officials
251	2013	ADM	State Capitol Complex Energy
	2042	4544	Conservation
252	2013	ADM	History Center Heat Recovery
253	2013	ADM	Listening to customers procurement office
25.4	2042	DEED	Employee Change Continuous
254	2013	DEED	Improvement Project
255	2013	DEED	Kaizen Event for Assistive Technology
233	2013	DLLD	Processing
256	2013	DEED	Minnesota Youth Apprenticeship
			Program State Services for the Blind and
257	2013	DEED	Department of Education Kaizen
250	2012	DEED	Vocational Rehabilitation Services:
258	2013	DEED	Placement Next Generation
259	2013	DHS	Employee Add/Transfer System (EATS)
260	2013	DHS	Improved the Vocational Invoice
200	2013	טווט	Process
261	2013	DHS	Keeping Patients Safe Through Better
262	2012	DUG	Pharmacy Orders
262	2013	DHS	MnChoices
263	2013	DHS	Nutritious Food Coalition
264	2013	DHS	Online Appeals
265	2013	DHS	Prior Authorization Modernization

266	2013	DHS	Redesigned Application, Packaging Improves Efficiency Fifty Percent
267	2013	DHS	State Adoption Exchange
207	2013	DIII	Streamlining the Parent Aware Rating
268	2013	DHS	Process
269	2013	DLI	E-Trakit Implementation
270	2013	DLI	Virtual Meetings for Placement
	2013	DE!	Services
271	2013	DPS	Alcohol and Gambling Enforcement
			Division E-Licensing Project
272	2013	DPS	Driver and Vehicle Services-Title and
			Registration Process Improvement
273	2013	DPS	Minnesota State Patrol
			eCitation/Warning Project Created SharePoint system to
274	2013	IRRR	transform grant & loan processes
275	2013	IRRR	Residential Redevelopment Program
2/5	2013	IKKK	
276	2013	MDA	First Detector Program for Pests of
			Fruits and Vegetables Helping Some of the Newest
277	2013	MDA	Minnesota Farmers
			Minnesota Parimers  Minnesota Department of Agriculture
278	2013	MDA	Retail Food Establishment
270	2013	IVIDA	Construction Guide
			Project Immediate Feedback: Redesign
279	2013	MDA	of Reporting and Documentation
			Systems
200	2012	MDA	Retail Food Establishment
280	2013	MDA	Construction Guide
281	2013	MDE	Career and Technical Education
201	2013	IVIDL	Redesign
282	2013	MDE	Continuous Improvement Support
	2013	IVIDE	Model
283	2013	MDE	Minnesota College Application Week
284	2013	MDE	MN Education Data Systems for 21st
204	2013	IVIDE	Century Learning
285	285 2013	MDE	MN Student Survey - Transitioning to
			Electronic Administration
286	2013	MDE	Revised Statewide System of Support
287	2013	MDH	Developed a culture management tool
	2013	141011	resulting in cost savings of \$857,732
288	2013	MDH	Improving Quality Through
		111211	Accreditation
289	2013	MDNR	"5 S-ing" Remarkable Wildlife Area
290	2013	MDNR	Aquatic plant management permitting
230	2013	INIDINI	process improvement
291	2013	MDNR	Being Energy Smart at the DNR
292	2013	MDNR	Enhancing the Culture of Respect at
	1 /015	INDINK	the DNR

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293	2013	MDNR	Improved Grants Management Customer Service
			Improving efficiency of collecting
294	2013	MDNR	aquatic invasive species data
295	2013	MDNR	Land Acquisition Process Improvement
296	2013	MDNR	Land Records Management System
			Legislative-Citizen Commission on
			Minnesota Resources (LCCMR)
297	2013	MDNR	Lessard-Sams Outdoor Heritage
			Council (LSOHC) Financial
			Improvements  Mobilizing data hunters anglers want
298	2013	MDNR	Mobilizing data hunters-anglers want, need and use
			Online Permitting for Water
299	2013	MDNR	Appropriation/Public Waters Work
			Permits (Phase 1)
300	2013	MDNR	Parks and Trails Fiscal Paperwork
	2013	IVIDIVIN	Process Improvement
301	2013	MDNR	Strategic Land Asset Management
302	2013	MDOC	Controlled Access to Medication
			Conversion to 4th generation risk
303	2013	MDOC	assessment tool – Level of
			Services/Case Management Inventory
			(LS/CMI) Implementation  Correctional Operations Management
304	2013	MDOC	System (COMS) 5.0 Implementation
305	2013	MDOC	Crisis Intervention Training (CIT)
306	2013	MDOC	Diesel Generator Exhaust Upgrades
			Greening of Prisons: National Institute
307	2013	MDOC	of Corrections (NIC) grant for technical
			assistance.
308	2013	MDOC	Implementation of New Scheduling
			Software
309	2013	MDOC	Master Academic Plan
310	2013	MDOC	Offender Restitution Collection
311	2013	MDOC	Significantly reduced injuries related to safe patient handling procedures
312	2013	MDOR	Central Print/Return Mail
313	2013	MDOR	Contact Center Script Redesign
314	2013	MDOR	Debit Card Refund
315	2013	MDOR	DOR Customer Service Survey
316	2013	MDOR	DOR Plain Language Initiative
010	2010		Joint Dept of Public Safety-State Patrol
317	2013	MDOR	& Dept of Revenue Motor Vehicle
			Sales & Use Tax Compliance Project
318	2013	MDOR	M1PR Online Free Filing
319	2013	MDOR	Small Business Outreach
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321	2013	MDOT	Alternative Bid for Pavements
322	2013	MDOT	Construction Pay Voucher Approval and Routing
323	2013	MDOT	Design-Build Pilot Program for Local Transportation Projects
324	2013	MDOT	Employee Engagement Survey
325	2013	MDOT	Enterprise Risk Management (ERM)
326	2013	MDOT	Improved Contract Delivery methods - CMGC
327	2013	MDOT	Maintenance 35W Corridor Closure
328	2013	MDOT	Mastic Road Repair
329	2013	MDOT	Meeting Manufacturers' Transportation Needs (Pilot in SW/west central Minnesota)
330	2013	MDOT	P/T Contract Closeout
331	2013	MDOT	SharePoint/Lync
332	2013	MDOT	SMART Meetings
333	2013	MDOT	Statewide E-workplace
334	2013	MDVA	Developed a Safer Work Environment While Reducing Injuries
335	2013	MDVA	Developed and Integrated a lower Cost of House Dog Program
336	2013	MDVA	Improved Skin Management Process
337	2013	MDVA	Improving Communication with Minnesota's Veterans
338	2013	MDVA	Reduced Workers Compensation Costs
339	2013	METC	Improving the Metro Mobility customer experience and creating service efficiencies
340	2013	METC	Launched Red Line—Minnesota's First Bus Rapid Transit
341	2013	MHFA	Created new home financing programs for Minnesotans
342	2013	MHFA	Framework - Online Homebuyer Education
343	2013	ММВ	Budget Planning & Analysis System (BPAS)
344	2013	ММВ	Enterprise Learning Management System
345	2013	MMB	MMB Website redesign
346	2013	ММВ	Statewide Integrated Financial Tools (SWIFT) phase 2
347	2013	MNIT	Data Center Preparation
348	2013	MNIT	EUCC Lync Service Migration
349	2013	MNIT	IT Consolidation - Financial Planning
350	2013	MNIT	IT Consolidation - HR Planning
351	2013	MNIT	Voicemail Conversion

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352	2013	MPCA	CEDR Project
353	2013	MPCA	Document ID Generation
354	2013	MPCA	Priority Air Permit Tracking
355	2013	МРСА	Reduced the time needed to develop watershed contract work plans, and reduce the level of staff dissatisfaction with the overall contacting process and related communications
356	2013	MPCA	Standardized Multi-Agency Continuous Improvement Training for Employees
357	2013	OHE	Creating and Housing Electronic Documents
359	2014	MDE	Streamlined state and federal education programs
360	2014	MDH	Agency Achievement Award: improved enforcement documents streamlining flu testing process; eliminating delays in identifying birth defects; increased efficiency and effectiveness of Statewide Health Improvement Program (SHIP)
361	2014	MDHR	Increased efficiency in closing filed discrimination charges
362	2014	MDNR, MPCA	Created an accountable, transparent, and predictable environmental permitting system
363	2014	MDOR	Plain language customer approach to communication
364	2014	MDOT, METC, Federal Highway Administ ration	Improved process for changes to road construction funding
365	2014	MDVA	Luverne Veterans Home: enhancing dining experience to improve quality food choices
366	2014	ADM	FMR Accounts Payable
367	2014	ADM	Implement project reporting and tracking tool
368	2014	ADM	MnSAFE (Safety Accountability From Everyone)
369	2014	ADM	Publication of Rules in Register
370	2014	Board of Nursing	MBN – Complaint Process Kaizen
371	2014	COMM	Gas Station Inspections
372	2014	сомм	Health Insurance Exchange
373	2014	СОММ	Vehicle Scale Inspections
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374	2014	DEED	AFS Transactional Filing System
375	2014	DEED	Senior Services Unit Redesign
376	2014	DHS	AIDS/HIV Assistance Programs -
370	2014	DIIS	Application Process Streamlining
377	2014	DHS	Asset Management Database
378	2014	DHS	Central Imaging Unit (CIU) Mail Services
379	2014	DHS	Competitive Bidding Pilot Program for Managed Care
380	2014	DHS	DHS Security Counselor Staffing
381	2014	DHS	Enterprise FMLA Pilot
382	2014	DHS	Hennepin Health Demonstration
383	2014	DHS	INTERACT II – Intervention to Reduce Acute Care Transfers in Nursing Homes
384	2014	DHS	MN.IT @ DHS Change Management
385	2014	DHS	MnCare Cashier/Customer Service Process
386	2014	DHS	MNSCU-CFS Registry
387	2014	DHS	MNsure 820 Reconciliations
388	2014	DHS	MNsure Appeals
389	2014	DHS	MNsure Life Events
390	2014	DHS	MNsure Manual Enrollments
391	2014	DHS	MNsure Paper Applications
392	2014	DHS	Move Matrix Redesign
393	2014	DHS	MSOP Behavior Expectations Reports (BERs)
394	2014	DHS	MSOP Client Outings
395	2014	DHS	OIG Process Improvement
396	2014	DHS	Pilot Outcomes Monitoring System (POMS)
397	2014	DHS	Policy Quest
398	2014	DHS	Root Cause Analysis Improvement
399	2014	DHS	Schedule and Vacation Leave
400	2014	DHS	SMRT Improvement Project – Improve client experience and reduce processing time
401	2014	DHS	Statewide Reporting of Suspected Vulnerable Adult Maltreatment and Behavior Incidents
402	2014	DHS	Supporting People Using Data (SPUD)
403	2014	DHS	Vulnerable Adult Reporting
404	2014	DPS	State Patrol Workflow Improvement
405	2014	Enterpris e-Wide	Recruiting Solutions Implementation

406 2014 (MnSCU & Affiliates )  407 2014 MDA Investing in Agricultural Economic Development  408 2014 MDA Quality Management System Improvement  410 2014 MDE Integration Review Process (School District Budgets)  411 2014 MDE Office Behavioral Interventions and Supports (PBIS)  412 2014 MDE Streamling State and Federal Programs by Improving Relationships and Processes  415 2014 MDH Eliminating delays to accurately identify children with birth defects Improved the number of asbestos permits in Greater Minnesota  417 2014 MDH Increased the number of asbestos permits in Greater Minnesota  418 2014 MDH Increasing efficiency and integrity of SHIP monitoring and evaluation  419 2014 MDH Postpartum Depression Screening QIP  421 2014 MDH Streamlining the flu testing process-faster results, zero mistakes  422 2014 MDNR EFT DNR Intitative (Continuous Improvement and Innovation)  424 2014 MDNR EFT reacks			1	
408 2014 MDA Pesticide Licensing Process 409 2014 MDA Quality Management System Improvement 410 2014 MDE Integration Review Process (School District Budgets) 411 2014 MDE Online Administration of Reading and Mathematics Assessments 412 2014 MDE Streamlining State and Federal Programs 413 2014 MDE Programs Streamlining State and Federal Programs by Improving Relationships and Processes 415 2014 MDH Eliminating delays to accurately identify children with birth defects Improved Enforcement Documents to Support Swift Compliance with Public Health Laws 417 2014 MDH Increased the number of asbestos permits in Greater Minnesota 418 2014 MDH Increasing efficiency and integrity of SHIP monitoring and evaluation 419 2014 MDH Postpartum Depression Screening QIP 421 2014 MDH Streamlining the flu testing process-faster results, zero mistakes 422 2014 MDNR Better DNR Initiative (Continuous Improvement and Innovation) Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS) DNR Parks and Trails Enterprise Information System Improvement Time Entry Process Improvement	406	2014	Educatio n (MnSCU &	Faculty Payroll Entry
409 2014 MDA Quality Management System Improvement  410 2014 MDE Integration Review Process (School District Budgets)  411 2014 MDE Online Administration of Reading and Mathematics Assessments  412 2014 MDE Positive Behavioral Interventions and Supports (PBIS)  413 2014 MDE Streamlined Annual Application Renewal for USDA Child Nutrition Programs  414 2014 MDE Programs by Improving Relationships and Processes  415 2014 MDH Eliminating delays to accurately identify children with birth defects Improved Enforcement Documents to Support Swift Compliance with Public Health Laws  417 2014 MDH Increased the number of asbestos permits in Greater Minnesota  418 2014 MDH Increasing efficiency and integrity of SHIP monitoring and evaluation  419 2014 MDH Postpartum Depression Screening QIP Streamlining the flu testing process-faster results, zero mistakes  420 2014 MDH Trauma Center Designation Application  421 2014 MDNR Better DNR Initiative (Continuous Improvement and Innovation)  422 2014 MDNR Better DNR Initiative (Continuous Improvement and Innovation)  423 2014 MDNR Permitting and Reporting System (MPARS)  425 2014 MDNR DNR Parks and Trails Enterprise Information System  426 2014 MDNR Enforcement Time Entry Process Improvement	407	2014	MDA	
410 2014 MDE Integration Review Process (School District Budgets) 411 2014 MDE Online Administration of Reading and Mathematics Assessments 412 2014 MDE Positive Behavioral Interventions and Supports (PBIS) 413 2014 MDE Renewal for USDA Child Nutrition Programs 414 2014 MDE Programs Streamlining State and Federal Programs by Improving Relationships and Processes 415 2014 MDH Eliminating delays to accurately identify children with birth defects Improved Enforcement Documents to Support Swift Compliance with Public Health Laws 417 2014 MDH Increased the number of asbestos permits in Greater Minnesota 418 2014 MDH Increasing efficiency and integrity of SHIP monitoring and evaluation 419 2014 MDH Interactive Data Portal to Inform Public Health Action 420 2014 MDH Postpartum Depression Screening QIP 421 2014 MDH Streamlining the flu testing process-faster results, zero mistakes 422 2014 MDH Trauma Center Designation Application 423 2014 MDNR Better DNR Initiative (Continuous Improvement and Innovation) Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS) DNR Parks and Trails Enterprise Information System Enforcement Time Entry Process Improvement	408	2014	MDA	Pesticide Licensing Process
411 2014 MDE District Budgets)  411 2014 MDE Online Administration of Reading and Mathematics Assessments  412 2014 MDE Positive Behavioral Interventions and Supports (PBIS)  413 2014 MDE Renewal for USDA Child Nutrition Programs  414 2014 MDE Programs by Improving Relationships and Processes  415 2014 MDH Eliminating delays to accurately identify children with birth defects Improved Enforcement Documents to Support Swift Compliance with Public Health Laws  416 2014 MDH Increased the number of asbestos permits in Greater Minnesota Increasing efficiency and integrity of SHIP monitoring and evaluation  418 2014 MDH Increased the number of asbestos permits in Greater Minnesota Increasing efficiency and integrity of SHIP monitoring and evaluation  419 2014 MDH Postpartum Depression Screening QIP Streamlining the flu testing process-faster results, zero mistakes  420 2014 MDH Trauma Center Designation Application  421 2014 MDH Better DNR Initiative (Continuous Improvement and Innovation)  422 2014 MDNR Better DNR Initiative (Continuous Improvement and Innovation)  423 2014 MDNR DNR Permitting and Reporting System (MPARS)  425 2014 MDNR DNR Parks and Trails Enterprise Information System  Enforcement Time Entry Process Improvement	409	2014	MDA	
412 2014 MDE Mathematics Assessments  Positive Behavioral Interventions and Supports (PBIS)  Streamlined Annual Application Renewal for USDA Child Nutrition Programs  Streamlining State and Federal Programs by Improving Relationships and Processes  415 2014 MDH Eliminating delays to accurately identify children with birth defects Improved Enforcement Documents to Support Swift Compliance with Public Health Laws  417 2014 MDH Increased the number of asbestos permits in Greater Minnesota Increased the number of SHIP monitoring and evaluation  418 2014 MDH Increasing efficiency and integrity of SHIP monitoring and evaluation Interactive Data Portal to Inform Public Health Action  420 2014 MDH Postpartum Depression Screening QIP Streamlining the flu testing process-faster results, zero mistakes  422 2014 MDH Trauma Center Designation Application Better DNR Initiative (Continuous Improvement and Innovation)  Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS)  DNR Parks and Trails Enterprise Information System  Enforcement Time Entry Process Improvement	410	2014	MDE	_
413 2014 MDE Supports (PBIS)  413 2014 MDE Streamlined Annual Application Renewal for USDA Child Nutrition Programs  Streamlining State and Federal Programs by Improving Relationships and Processes Eliminating delays to accurately identify children with birth defects Improved Enforcement Documents to Support Swift Compliance with Public Health Laws  416 2014 MDH Increased the number of asbestos permits in Greater Minnesota Increasing efficiency and integrity of SHIP monitoring and evaluation Interactive Data Portal to Inform Public Health Action  420 2014 MDH Postpartum Depression Screening QIP Streamlining the flu testing process- faster results, zero mistakes  422 2014 MDH Trauma Center Designation Application Better DNR Initiative (Continuous Improvement and Innovation) Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS) DNR Parks and Trails Enterprise Information System Enforcement Time Entry Process Improvement	411	2014	MDE	Online Administration of Reading and
413 2014 MDE Renewal for USDA Child Nutrition Programs  Streamlining State and Federal Programs by Improving Relationships and Processes  415 2014 MDH Eliminating delays to accurately identify children with birth defects Improved Enforcement Documents to Support Swift Compliance with Public Health Laws  416 2014 MDH Increased the number of asbestos permits in Greater Minnesota  418 2014 MDH Increasing efficiency and integrity of SHIP monitoring and evaluation Interactive Data Portal to Inform Public Health Action  419 2014 MDH Postpartum Depression Screening QIP  420 2014 MDH Streamlining the flu testing process-faster results, zero mistakes  422 2014 MDH Trauma Center Designation Application  423 2014 MDNR Better DNR Initiative (Continuous Improvement and Innovation)  Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS)  DNR Parks and Trails Enterprise Information System  Enforcement Time Entry Process Improvement	412	2014	MDE	
414 2014 MDE Programs by Improving Relationships and Processes  415 2014 MDH Eliminating delays to accurately identify children with birth defects Improved Enforcement Documents to Support Swift Compliance with Public Health Laws  417 2014 MDH Increased the number of asbestos permits in Greater Minnesota  418 2014 MDH Increasing efficiency and integrity of SHIP monitoring and evaluation  419 2014 MDH Postpartum Depression Screening QIP  420 2014 MDH Streamlining the flu testing processfaster results, zero mistakes  421 2014 MDH Trauma Center Designation Application  423 2014 MDNR Better DNR Initiative (Continuous Improvement and Innovation)  Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS)  425 2014 MDNR DNR Parks and Trails Enterprise Information System  Enforcement Time Entry Process Improvement	413	2014	MDE	Renewal for USDA Child Nutrition
Improved Enforcement Documents to Support Swift Compliance with Public Health Laws Increased the number of asbestos permits in Greater Minnesota Increasing efficiency and integrity of SHIP monitoring and evaluation Interactive Data Portal to Inform Public Health Action	414	2014	MDE	Programs by Improving Relationships
416 2014 MDH Support Swift Compliance with Public Health Laws  11 2014 MDH Increased the number of asbestos permits in Greater Minnesota  12 2014 MDH Increasing efficiency and integrity of SHIP monitoring and evaluation  13 2014 MDH Interactive Data Portal to Inform Public Health Action  420 2014 MDH Postpartum Depression Screening QIP  421 2014 MDH Streamlining the flu testing processfaster results, zero mistakes  422 2014 MDH Trauma Center Designation Application  423 2014 MDNR Better DNR Initiative (Continuous Improvement and Innovation)  Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS)  425 2014 MDNR DNR Parks and Trails Enterprise Information System  426 2014 MDNR Enforcement Time Entry Process Improvement	415	2014	MDH	
417 2014 MDH permits in Greater Minnesota  418 2014 MDH Increasing efficiency and integrity of SHIP monitoring and evaluation  419 2014 MDH Interactive Data Portal to Inform Public Health Action  420 2014 MDH Postpartum Depression Screening QIP  421 2014 MDH Streamlining the flu testing process-faster results, zero mistakes  422 2014 MDH Trauma Center Designation Application  423 2014 MDNR Better DNR Initiative (Continuous Improvement and Innovation)  Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS)  425 2014 MDNR DNR Parks and Trails Enterprise Information System  426 2014 MDNR Enforcement Time Entry Process Improvement	416	2014	MDH	Support Swift Compliance with Public
419 2014 MDH SHIP monitoring and evaluation  419 2014 MDH Interactive Data Portal to Inform Public Health Action  420 2014 MDH Postpartum Depression Screening QIP  421 2014 MDH Streamlining the flu testing process-faster results, zero mistakes  422 2014 MDH Trauma Center Designation Application  423 2014 MDNR Better DNR Initiative (Continuous Improvement and Innovation)  Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS)  425 2014 MDNR DNR Parks and Trails Enterprise Information System  426 2014 MDNR Enforcement Time Entry Process Improvement	417	2014	MDH	
420 2014 MDH Health Action  420 2014 MDH Postpartum Depression Screening QIP  421 2014 MDH Streamlining the flu testing process-faster results, zero mistakes  422 2014 MDH Trauma Center Designation Application  423 2014 MDNR Better DNR Initiative (Continuous Improvement and Innovation)  Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS)  425 2014 MDNR DNR Parks and Trails Enterprise Information System  426 2014 MDNR Enforcement Time Entry Process Improvement	418	2014	MDH	
421 2014 MDH Streamlining the flu testing process-faster results, zero mistakes  422 2014 MDH Trauma Center Designation Application  423 2014 MDNR Better DNR Initiative (Continuous Improvement and Innovation)  Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS)  425 2014 MDNR DNR Parks and Trails Enterprise Information System  426 2014 MDNR Enforcement Time Entry Process Improvement	419	2014	MDH	
421 2014 MDH faster results, zero mistakes  422 2014 MDH Trauma Center Designation Application  423 2014 MDNR Better DNR Initiative (Continuous Improvement and Innovation)  Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS)  425 2014 MDNR DNR Parks and Trails Enterprise Information System  426 2014 MDNR Enforcement Time Entry Process Improvement	420	2014	MDH	Postpartum Depression Screening QIP
423 2014 MDNR Better DNR Initiative (Continuous Improvement and Innovation)  Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS)  DNR Parks and Trails Enterprise Information System  426 2014 MDNR Enforcement Time Entry Process Improvement	421	2014	MDH	J
424 2014 MDNR Improvement and Innovation)  Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS)  425 2014 MDNR DNR Parks and Trails Enterprise Information System  426 2014 MDNR Enforcement Time Entry Process Improvement	422	2014	MDH	Trauma Center Designation Application
424 2014 MDNR Minnesota DNR Permitting and Reporting System (MPARS)  425 2014 MDNR DNR Parks and Trails Enterprise Information System  426 2014 MDNR Enforcement Time Entry Process Improvement	423	2014	MDNR	,
425 2014 MDNR Information System  426 2014 MDNR Enforcement Time Entry Process Improvement	424	2014	MDNR	Minnesota DNR Permitting and Reporting System (MPARS)
426 Z014 MIDNR Improvement	425	2014	MDNR	Information System
<b>427</b> 2014 MDNR E-Tracks	426	2014	MDNR	-
	427	2014	MDNR	E-Tracks

428	2014	MDNR	Financial reporting and accountability project, to focus on reducing correcting entries
429	2014	MDNR	Firearm safety course improvement
430	2014	MDNR	Groundwater management designations, concerning permitted water appropriations and allocation plans
431	2014	MDNR	Hiring Needs Assessment
432	2014	MDNR	Implementation of new Records Management System
433	2014	MDNR	Improving Division of Forestry's (DOF) Technology Databases and Tools
434	2014	MDNR	Lake Survey Program Streamlining
435	2014	MDNR	PAT Project Prioritization
436	2014	MDNR	Phase 2 Strategic Land Asset Management
437	2014	MDNR	Point-of-Sale and Reservation system for State Parks
438	2014	MDNR	Sped up timber sale process to address a forest products industry wood supply shortage
439	2014	MDNR	Water Appropriations and Public Waters Work Permits application process
440	2014	MDNR	Wildlife and Aquatic Management Area Work Planning Information System
441	2014	MDOC	Electronic Base File (eBF)
442	2014	MDOC	Minnesota Choice (DOC Web-based Victim Notification and Information System-Enhancement)
443	2014	MDOC	Streamlining the position and staff change process (TRF)
444	2014	MDOC	Transition from Prison to Community (TPC)
445	2014	MDOR	Streamlined, electronic solution for the submission of Statewide Certificate of Real Estate Values
446	2014	MDOT	ADA
447	2014	MDOT	Digital Signatures
448	2014	MDOT	Improving the business process for changes to road construction funding
449	2014	MDOT	Sponsorship such as FIRST Trucks and Noisewalls
450	2014	MDVA	Admission Kaizen III
451	2014	MDVA	Antimicrobial Stewardship with Minnesota Department of Health

453	2014	MDVA	Communication improvement project
454	2014	MDVA	Dementia and Non Violent Crisis Intervention Education
455	2014	MDVA	Domiciliary Customer Satisfaction Improvement Project
456	2014	MDVA	Drug Regimen Review Process Team
457	2014	MDVA	Enhancing the Dining Experience for MVH-Luverne Residents
458	2014	MDVA	Human Resources Hiring Kaizen
459	2014	MDVA	Improving Employee Satisfaction
460	2014	MDVA	Lab Process Improvement Team
461	2014	MDVA	Life Enhancement / Gemini Project
462	2014	MDVA	Management Leadership Project
463	2014	MDVA	New Employee Orientation Standards
464	2014	MDVA	New Resident First Impressions
465	2014	MDVA	Nursing Department Scheduling Project Team
466	2014	MDVA	Point Click Care
467	2014	MDVA	QAPI implementation process
468	2014	MDVA	Recruitment / Retention
469	2014	MDVA	Room Order Project Team
470	2014	MDVA	Sleep Renovation Program
471	2014	MDVA	Smoking Project Team
472	2014	MDVA	Supervisor Leadership Project
473	2014	MDVA	Veterans Information System
474	2014	MDVA	Wheelchair Maintenance Clinic
475	2014	METC	Air Permit Reports
476	2014	METC	Enterprise Content Management Initiative
477	2014	MHFA	Minnesota Housing Community Profiles
478	2014	MHS	Gift Acknowledgement Process
479	2014	MHS	Hiring Process Kaizen
480	2014	ММВ	HR Process Integration/Vacancy Filling
481	2014	MNIT	Identity and Access Management System Implementation
482	2014	MPCA	Air Monitoring at Regulated Facilities
483	2014	MPCA	Chloride Water Quality Standard Implementation
484	2014	MPCA	CLP Data Management Kaizen
485	2014	MPCA	CLP Permit Reporting Requirements Kaizen
486	2014	MPCA	Community Failing Sewage Treatment Effort
487	2014	MPCA	Continuous Improvement (CI) Training Collaborative

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488	2014	MPCA	CWP/319 Funding Coordination Improvement
489	2014	MPCA	Documents and Data Management Improvement Project
490	2014	MPCA	eServices Support
491	2014	MPCA	MPCA Contracting
492	2014	МРСА	Revamping the "Leading Continuous Improvement" training
493	2014	MPCA	SSTS Bond Coordination with the DLI
494	2014	MPCA	Stipulation Agreement Timeliness
495	2014	МРСА	Technical Guide for Processing Air Quality Permit Applications
496	2014	МРСА	Transformation - Business IM Governance Development
497	2014	MPCA	Transportation Emissions
498	2014	MPCA	Update Watershed Webpages Process
499	2014	MPCA	Watershed Assessment Reports
500	2014	MPCA	Watershed Payment Approval Process
501	2014	МРСА	WQ Chemical Additive Review Process Improvement
502	2014	OHE	Duplex printing conversion
503	2015	Interage ncy Council on Homeles sness	Heading Home: Minnesota's Plan to Prevent and End Homelessness
504	2015	MDE and Governor 's Children' s Cabinet	Implement Help Me Grow initiative to improve social work referrals
505	2015	MDH	Improved quality of death records data
506	2015	MDMA	National Guard diversity, inclusion, mentoring initiative
507	2015	MDOT	Improved bridge inspections
508	2015	MDVA	Reduced use of psychotropic medication for veterans
509	2015	MHFA	Increasing communities of color homeownership
510	2015	МРСА	Streamlined information request response
511	2015	ADM	Capital Complex Recycling Upgrades
512	2015	ADM	Data practices advisory opinion process
513	2015	ADM	Federal Grants Process Improvement
	2015 2015	ADM ADM	Federal Grants Process Improvement Fleet Sustainability

516	2015	ADM	Parking Services
517	2015	ADM	PT Contract document tracking
518	2015	ADM	Statewide Lean Program
519	2015	Board of Nursing	Compliance Monitoring and Petition
520	2015	DEED	Increasing the Effectiveness of Rapid Response to Mass Layoffs in Minnesota
521	2015	DHS	EATS Improvement
522	2015	DHS	Eliminating the backlog and improving the timeliness of DHS maltreatment investigations
523	2015	DHS	Evidence-based Childbirth Program
524	2015	DHS	Health Care Delivery System (HCDS) Demonstration
525	2015	DHS	Phone Application for Minnesotans Applying for Health Care Coverage
526	2015	DPS	Streamlining the motor vehicle registration refund process, transitioning from a paper-based process to an electronic process within the Driver and Vehicle Services division.
527	2015	Enterpris e-Wide	Enterprise Grants
528	2015	MDA	Selling MN Agriculture to the World - International Trade Activities at the MN Department of Agriculture
529	2015	MDE	Alternative Dispute Resolution
530	2015	MDE	Improving MDEs Contracting Processes
531	2015	MDE	Teacher Development and Evaluation
532	2015	MDH	Documented Complaint Process
533	2015	MDH	Healthy Minnesota 2020
534	2015	MDH	Improvement of Hemoglobin Trait Communication and Outcomes
535	2015	MDH	Improving customer service by standardizing phone conference line scheduling procedures
536	2015	MDH	Improving the quality and availability of Minnesota vital records death data
537	2015	MDH	Improving Timeliness in the Distribution of Funding to Grantees
538	2015	MDH	Infectious Disease Lab Specimen Isolate Collection and Inventory
539	2015	MDH	New Employee Orientation Training
540	2015	MDH	Pre-analytical Process Improvements in Newborn Screening by Utilizing UPS' CampusShip

541	2015	MDH	The Statewide Health Improvement Program (SHIP)
542	2015	MDNR	Conserving the American Plains bison by establishing a new bison herd
543	2015	MDNR	Developing and Implementing the MNDNR Permitting and Reporting System (MPARS)
544	2015	MDNR	Eliminating 60 Tons of Scrap at DNR General Andrews Area Office, Willow River
545	2015	MDNR	Increasing Acres of Hunting Lands for Citizens
546	2015	MDOC	Streamlining the County Financial Reporting Process
547	2015	MDOR	Asset Tracking Application
548	2015	MDOR	Centralized Cross Divisional Impacts from Legislative and Annual Changes
549	2015	MDOR	Electronic Lien Filing (SELWS)
550	2015	MDOR	From More Than a Day, to Less Than an Hour
551	2015	MDOT	Bridge Maintenance BI project
552	2015	MDOT	Rail Safety Project Close-out
553	2015	MDOT	Reducing Resources Necessary/Improving Quality of Bridge (UAV, a.k.a "Drone")
554	2015	MDOT	Tracking and Managing Customer Correspondence
555	2015	MDVA	Better Heads Up on What's Happening
556	2015	MDVA	Reducing Psychotropic Medication in our Special Care (Dementia/Alzheimer's) and Skilled Care Households
557	2015	MDVA	Reducing resident illness and hospitalizations
558	2015	MDVA	TeleMentalHealth
559	2015	METC	Data Search Framework
560	2015	METC	Electronic Device Recycling Program
561	2015	METC	Improving Bus Reliability
562	2015	METC	Restructuring Metro Mobility Service
563	2015	METC	Streamlining Submissions for Local Comprehensive Plans and Plan Amendments
564	2015	METC	Video Conferencing
565	2015	MHS	K 12 Product Guest Services
566	2015	MHS	K12 Service Area 5S Blitz
567	2015	MMB, ADM, MNIT	Developing TransparencyMN

		MNDR	Streamlining DNR Construction
568	2015	and	Supplemental Agreements and
		MNZOO	Encumbrances
569	2015	MNIT	Fighting Bird Flu with Technology
570	2015	MNIT	Minnesota Geospatial Commons
571	2015	MNSCU	Curriculum Approval
572	2015	MPCA	Air Quality Regulatory and Assistance Coordination
573	2015	MPCA	CI Environmental Review Project
574	2015	MPCA	Streamlining the system for processing information requests: CI project
575	2016	MDOR	"I am Revenue" inclusion campaign
576	2016	MDOT	Hydraulics Inspection Vehicle Explorer (HIVE), reduced time, cost, traffic delay for culvert inspections and repairs
577	2016	MDVA	Luverne Veterans Home: enhanced resident lives through music and memory therapy
578	2016	MMB with Governor 's Office, DHS, DEED, MDOR, MNIT	Promoting state as great place to start and grow your career
579	2016	ADM	Big Results on a Budget
580	2016	ADM	Capitol Complex Recycling Upgrades
581	2016	ADM	Diversity Training and Employee Engagement
582	2016	ADM	Renewable Energy for the Capitol Complex
583	2016	DHS	AARP/SCAN Foundation State Scorecard on LTSS – Minnesota Ranked #1
584	2016	DHS	Annual Health Plan Selection for MN Health Care Programs
		5.15	Common Entry Point Centralization- Minnesota Adult Abuse Reporting
585	2016	DHS	Center Center
585 586	2016	DHS	
			Center
586	2016	DHS	Center Communication Technology DHS Licensed Child Care Center
586 587	2016	DHS DHS	Center Communication Technology DHS Licensed Child Care Center Application Project Furniture Fixtures and Equipment for

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	591	2016	DHS	Olmstead Plan: Disability Waiver Waiting List Management
				Social Security Benefits Advocacy
	592	2016	DHS	Provider Payment System
•				Supplemental Nutrition Assistance
	593	2016	DHS	Program (SNAP) – Program
		-0-0	21.0	Improvement and Integrity
				Solar Photovoltaic Outreach/Education
	594	2016	DLI	and Inspection Fee Reduction
				Workplace Safety Alliance with the
	595	2016	DLI	Mexican Consulate
•	596	2016	IRRR	IRRRB Grants Management Solution
				Application and Start-Up of Voluntary
	597	2016	MDE	Pre-Kindergarten (VPK)
•	598	2016	MDE	Improving MDE's Contract Process
	599	2016	MDE	The "Doing Social Studies" Video Series
				Minnesota WIC Appformerly called
	600	2016	MDH	the Minnesota WIC Food Finder
				Minnesota's Stillbirth Tax Credit:
				Collaboration and Innovation from the
	601	2016	MDH	Departments of Health and Revenue to
				Help Parents
				Promoting Public Health ActionRadon
	602	2016	MDH	Health Risks and Home Testing in
				Minnesota
	603	2016	MDH	STAR Results-Statewide Trauma
	603	2016	חטואו	Application and Reporting Results
		2016	MDH	Time Savings of Notification and
	604			Invoicing for Children with Special
				Needs
				Utilizing Community Needs
	605	2016	MDH	Assessments to Inform Policy: Sickle
ŀ				Cell Trait Example
	606	2016	MDHR	Increase Auditing Efforts of
		2045	AADAID	Contractors
	607	2016	MDNR	Buffer Mapping Project
	608	2016	MDNR	Developing a guide to hiring and
ŀ				retaining military/veteran personnel
	600	2016	MDNR	DNR incorporates career exploration
	609	2016	INIDIAK	program to mentor individuals with disabilities
				Information Center Expands Call Hours
	610	2016	MDNR	for Customer Convenience
ŀ				Minnesota state parks make customer
				service improvements including more
	611	2016 N	MDNR	self-service opportunities and more
				sites available for reservation
				New wildfire aircraft reduce costs,
	612	2016	MDNR	increase fire response, and reduce
	312			acres burned
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613	2016	MDOC	Offender Document System ("ODocS")	
614	2016	MDOR	Online Delivery of Sales and Use Tax Education	
615	2016	MDOT	Minnesota Walks: A pathway to safe, convenient and desirable walking and rolling for all	
616	2016	MDOT	MnDOT Highway 53 Relocation Project	
617	2016	MDOT	MnDOT's Survey Technical Workshop	
618	2016	MDOT	Native plantings on I-35 to control blowing snow	
619	2016	MDOT	Snow Plow Operator Training (SPOT)	
620	2016	MDOT	Subsurface Sewage Treatment System Risk Management Program	
621	2016	MDOT	Transportation Asset Management System	
622	2016	MDVA	Operation: Sight and Sound	
623	2016	MDVA	Silver Bay's Sleep Efficiency Program	
624	2016	MDVA	Veterans SOAR (SSI/SSDI Outreach, Access and Referral)	
625	2016	METC	EIMS website redesign	
626	2016	METC	Enterprise Content Management Initiative	
627	2016	METC	Job Aid (AKA Content Information Development and Delivery)	
628	2016	METC	MCES Industrial Online Reporting System	
629	2016	METC	River Data Collection and Reporting	
630	2016	MHFA	Employee Engagement Infrastructure: Improving morale by creating an effective engagement infrastructure to encourage feedback, improve our workplace and our work	
631	2016	MHFA	PORT: A One-Stop Online Shop for Compliance Monitoring and Reporting	
632	2016	MMB	Paid Parental Leave	
633	2016	ММВ	The Leadership Network	
634	2016	МРСА	Improving environmental air data sharing project	
635	2016	МРСА	MPCA Contracting Continuous Improvement Team	
636	2016	МРСА	Reducing Jurisdictional Overlap for Minnesota's Septic System Professionals	
637	2016	МРСА	Streamlining Wastewater Chemical Additive Review and Approval Procedures	
638 2017 MDNR Multicultural media		Multicultural media outreach		
639	2017	METC	Metro Transit technician training program	

640	2017	МРСА	Minnesota watershed approach to clean water	
641	2017	ADM	Ambassadors for Respect	
642	2017	ADM	EE Safety Survey	
643	2017	ADM	OES	
644	2017	MDA	Certified Dairy Industry Inspection	
645	2017	MDA and MNIT	Food Business Licensing Wizard	
646	2017	BWSR	BWSR Academy	
647	2017	BWSR and MNIT	BuffCAT	
648	2017	MDOC	Staff Professionalism Campaign	
649	2017	MDE	Early Childhood Longitudinal Data System	
650	2017	MDE	LEAPS Act Implementation	
651	2017	MDE	MIT	
652	2017	MDE	Monthly Teacher Newsletter	
653	2017	MDE	Procure to Pay	
654	2017	MDH	Adjudication Trifecta	
655	2017	MDH	Enhance Understanding New Nursing Home Regs & Survey Process	
656	2017	MDH	Measles Response	
657	2017	MDH	Mentoring Program	
658	2017	MDH	SHIP Porthole	
659	2017	DHS	Background Studies Backlog	
		Black Women Employee Resource Group Effort		
· · · · · · · · · · · · · · · · · · ·		Building a Person-Centered Hub for People with Disabilities		
662	2017	DHS	Child Safety and Permancency hosted "Supervisor Forums"	
663	2017	DHS	DCT Accounts Payable	
664	2017	DHS	Minnesota's Integrated Services Business Model	
665	2017	IRRR	Downtown and Business Corridor Grant Program	
666	2017	MMB	AMA	
667	2017	MMB	Branding	
668	2017	MMB	HR Toolbox	
669	2017	MMB	VSAM	
670	2017	MMB and ADM	Connect 700	
671	2017	METC	Customer Workshop	
672	2017	METC	МТ Арр	

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		673		MDMA	In House Design
		674		MHFA	Customer Portal
		675		MNIT	Accessible Templates
		676		MNIT	Cybersecurity Risk Scorecards
		677		MDNR	Buffer Law Implementation
		678	3 2017	MDNR	FAW Sandhill River
		679	2017	MDNR	FOR Rural Fire Program - Final
		680	2017	MDNR	New Hire CORE Video
		681	L 2017	MDNR	Tick bite prevention
		682	2 2017	MDNR	The Bridges Project: Diversifying Involvement in the Natural Resources Community
		683	<b>3</b> 2017	MPCA	Work Order Signatures
		684	2017	MDOR	Audit Tax Order Consolidation
		685	2017	MDOR	Business Center
		686	2017	MDOR	Stop. Connect. Confirm.
		687	<b>7</b> 2017	MDOT	CMGC Winona Bridge Project
		688	2017	MDOT	Locally Initiated Cooperative
					Agreement Streamlining  Maintenance Decision Support System
		689	2017	MDOT	Automated Vehicle Location
		690	2017	MDOT	National Road Research Alliance (NRRA)
		691	2017	MDOT	New Employee On- Boarding
		692	2017	MDOT	St Croix Bridge boat tours
		693	2017	MDOT	Step-by-step process for acquiring motor carrier authority
		694	2017	MDOT	TH 53 Relocation Project
		695	2017	MDOT	Tribal Lands Program
		696	2017	MDOT	Tri-Party Tribal Boundary Data MOU
		697	<b>7</b> 2017	MDVA	DADS Project
E.4	Expanded Administrative Support for Small State Agencies, Allowing Them to Focus on Their Core Missions	provide state's admini focus t Under Admin	es accounti small agen strative ser heir most v	ng, budget cies, board vices, the trital resourd Dayton's leading	cration's Small Agency Resource Teaming and human resources services to the sand councils. By providing these team enables these small organizations to ces on their core businesses.  Endership, the Department of Small Agency Resources Team to help a
E.5	Launched Consumer-Friendly Human Rights	the int	ake charge	process res	artment of Human Rights streamlined sulting in a reduction of 66 days to charge. In 2016, the Department added

## Website and Hotline

foreign language hotlines to assist citizens, business owners and other members of the public. The hotline has served more than 80 Minnesotans with over 32 hours of calls since July 2016. Additionally, the Department's Spanish speaking enforcement officer took about 480 calls from Minnesotans whose primary language is Spanish. In 2016, the Department also redesigned its website to increased efficiency and improve user navigability.

## E.6 Reducing Waste at the State Capitol Complex

In 2016, the Department of Administration introduced an improved recycling system that increased the State Capitol Complex's recycling rate from 70 percent to 80 percent. The agency also set a goal of reaching zero-waste, with a recycle rate over 90 percent, by 2018. As part of the enhanced recycling program, the agency began recycling organic material throughout the Capitol Complex, including the cafeterias. In 2017, the agency diverted more than 390,330 pounds of organics from landfills. Some of that organic matter was used as compost to feed the pollinator-friendly gardens around the Capitol Complex. So far, the new system has achieved a 78 percent recycling rate.

In 2016, the Dayton Administration and the Department of Administration partnered with Xcel Energy to create the "Renewable Connect-Government" program that provides 33 percent of the Capitol Complex base electrical need from renewable energy generated in Minnesota. The utility rates negotiated by the state will save taxpayer money over the next two decades.

Since 2008, the Department of Administration has reduced energy consumption on the Capitol Complex by 23.7 percent despite the Capitol Complex population growing by 22.5 percent due to consolidation of state workspaces. This has resulted in an estimated \$13 million in electricity costs avoided, and 96,379 tons less CO2 produced to power the Capitol Complex.

In addition, the Department of Administration added 193 hybrids and 21 all-electric or plug-in electric hybrid vehicles. In recognition of this work to improve mileage and reduce emissions, the National Association of Fleet Administrators certified the state vehicle fleet as a "Green Fleet."

The Department of Administration also created a Green Lease program in 2016. The program has initiated more than 149 negotiated leases in which private sector facilities owners agreed to meet criteria to improve the environmental footprint of state government.

The Minnesota Department of Transportation's fleet includes 38 hybrid vehicles and four electric vehicles. In 2018, MnDOT received a 2018 Government Green Fleet Award from the 100 Best Fleets in the

		Americas in recognition of the department's excellence in effective and efficient fleet operations. MnDOT was the only state department of transportation recognized in the 2018 awards. In addition, MnDot holds a Sustainable Fleet Accreditation from the National Association of Fleet Administrators Fleet Management Association.
E.8	Saved Taxpayers \$1.5 Billion Through Competitive Health Insurance Contract Bidding	Before Governor Dayton took office, the State of Minnesota was not getting the best value for its Medicaid program provided through health plans. In 2011, Governor Dayton and the Department of Human Services began requiring health plans to compete to provide health care coverage for enrollees in Medicaid and MinnesotaCare. By requiring competitive bidding and introducing other reforms to purchasing, Governor Dayton has saved Minnesota taxpayers \$1.5 billion.
		Building on those reforms, in 2013 Minnesota launched its Integrated Health Partnership program, providing more coordinated care and paying health providers based on the quality of care they provide to their patients. This program has encouraged providers to be innovative in how they deliver health care and allows them to focus on the quality of care versus the amount of care they provide. The program now serves 465,000 Minnesota with 24 provider groups involved. It has saved a total of \$277 million since 2013.
E.9	Reduced Processing Time for Workforce Certificate Applications	Under Governor Dayton's leadership, the Minnesota Department of Human Rights worked to ensure equitable opportunities in state contracting while making the process more efficient for contractors  The agency streamlined its workforce certificate application review process, which ensure that contractors are providing equal employment opportunities all people. Thanks to these reforms wait times were reduced from 30 days to less than 10 days, a 66 percent improvement.
E.10	Created Disaster Assistance Fund to Quickly Deliver Aid to Minnesota Communities	Since 2011, Minnesota communities have experienced severe weather and other disasters – causing \$310 million in damage to public infrastructure. These incidents have resulted in 9 federal disaster and 32 state disaster declarations.  In 2014, Governor Dayton signed legislation establishing the State Disaster Assistance Contingency Account to assist local communities after a natural disaster without a special session, even when federal aid is not available.

The legislation also directs the state to cover the full Federal Emergency Management Agency (FEMA) funding match for local governments in federally declared disasters.

Aid from the contingency account will reimburse counties for public infrastructure repairs and clean-up costs. Under Minnesota law, the state will reimburse 75 percent of eligible costs for public infrastructure repairs and clean-up, with local governments responsible for covering the remaining 25 percent.

Between 2011 and 2018, Governor Dayton directed more than \$233 million in aid to eligible Minnesota communities and Tribal Governments. The creation of the State Disaster Assistance Contingency Account in 2014 has helped to avoid the use of special sessions to approve aid – saving money and helping get aid to communities more quickly.

Year	Community	Assistance Authorized
2018	Faribault, Goodhue, Le Sueur, Martin, Prairie Island Indian Community, Renville, Rice, Steele, Waseca	\$3,652,805
2018	Cook County	\$95,801
2018	Aitkin County	\$96,131
2018	Houston and Koochiching Counties	\$585,568
2018	Aitkin, Beltrami, Blue Earth, Brown, Carlton, Cass, Clearwater, Cottonwood, Faribault, Itasca, Jackson, Koochiching, Lake, Lyon, Martin, Murray, Nicollet, Nobles, Pine, Pipestone, Polk, Redwood, Renville, Rock, St. Louis, Sibley, Watonwan, Leech Lake Band of Ojibwe, Red Lake Nation, White Earth Nation	\$5,438,832
2018	Fillmore and Red Lake Counties	\$200,730
2018	Ramsey County	\$766,770
2018	Lac qui Parle and Marshall Counties	\$192,466
2018	Nobles, Rock, and St. Louis Counties	\$1,094,697
2017	Redwood and Renville Counties	\$140,850
2017	Anoka County	\$522,387
2017	Becker, Clay, and Norman Counties	\$619,525
2017	Kittson County	\$95,025
2017	Freeborn County	\$45,860
2017	Redwood and Renville Counties	\$675,750
2017	Clearwater County	\$85,875
2017	Winona County	\$107,785
2017	St. Louis County	\$2,126,130
2017	Big Stone and Stevens Counties	\$45,125.63
2017	Cass and Crow Wing Counties	\$381,552
2016	Blue Earth and Nicollet Counties	\$687,314

2016	Itasca County and Leech Lake Band of Ojibwe	\$85,200
2016	Norman County	\$49,711
2016	Chippewa County, Yellow Medicine County, and the Upper Sioux Community	\$259,191
2016	Cass and Crow Wing Counties	\$281,707
2016	Aitkin, Benton, Carlton, Crow Wing, Kanabec, Meeker, Mille Lacs, Morrison, Pine, and Traverse Counties	\$5,467,599
2016	Aitkin, Beltrami, Cass, Clearwater, Lake, and St. Louis Counties, and for Bois Forte, Fond du Lac, and Leech Lake Tribal Communities	\$3,291,585
2015	Beltrami, Blue Earth, Brown, Carver, Chippewa, Dakota, Dodge, Faribault, Freeborn, Hennepin, Jackson, Koochiching, La Qui Parle, Lake of the Woods, Le Sueur, Lyon, Marshall, Martin, McLeod, Morrison, Murray, Nicollet, Nobles, Pipestone, Ramsey, Redwood, Renville, Rice, Roseau, Rock, Scott, Sibley, Steele, Todd, Wadena, Waseca, Washington, Watonwan, Wright, and Yellow Medicine Counties. Tribal governments receiving funding include: Red Lake Band of Chippewa, Prairie Island Indian Community, Bois Forte Band of Chippewa.	\$17,300,000
2013	Benton, Big Stone, Douglas, Faribault, Fillmore, Freeborn, Grant, Hennepin, Houston, McLeod, Morrison, Pope, Sibley, Stearns, Stevens, Swift, Traverse and Wilkin Counties	\$4,700,000
2013	Nobles and Rock Counties, City of Worthington	\$219,141
2012	Aitkin, Kandiyohi, Carlton, Lake, Cass, Meeker, Cook, Pine, Crow Wing, Rice, Dakota, St. Louis, Goodhue, Sibley, and Itasca Counties. Tribal governments receiving funding include: Fond du Lac Band of Lake Superior Chippewa, Grand Portage Band of Lake Superior Chippewa, and Mille Lacs Band of Ojibwe.	\$185,000,000

In addition to creating the State Disaster Assistance Contingency Account, Governor Dayton's Administration developed trainings and workshops for state and local emergency managers to better coordinate recovery efforts, surveyed local officials about how to improve state disaster response, overhauled the state's emergency

		manager training program, and improved communications and coordination with Minnesota's voluntary organizations.  The Department of Public Safety also created a Community Recovery Specialist to assist communities recovering from the effects of disasters.
E.11	Eliminated Child and Vulnerable Adult Maltreatment Investigation Backlog	As part of Governor Dayton's better government initiative, the Department of Human Services reformed the way it investigates allegations of maltreatment of vulnerable adults and children. In 2014, the agency implemented a paperless reporting system and other efficiencies. As a result, the Department of Human Services eliminated a backlog of 600 reports and now completes 90 percent of reports within 60 days as required by state law. Previously only 14 percent were completed on time.
E.12	Sentencing Reform for Low-Level Drug Offenders	Minnesota still has a relatively small prison population compared with other states. However, the state's incarceration rate has spiked 150 percent over the past 25 years. This has put significant strain on Minnesota prison space and cost taxpayers billions in additional expenses.  In 2016, the State of Minnesota implemented reforms that reduced sentences for certain low-level drug possession crimes. The state also created a new community justice reinvestment account to help fund community based programing. These reforms expected to reduce Minnesota's prison population by about 600 long-term, reserving space for individuals who belong there and saving taxpayer's money. This will reduce the state's cost by about \$3 million each year.
E.13	Consolidated Metro Mobility Contracts to Improve Service and Save Money	Metro Mobility has 40,000 certified riders and provides rides to more than two million customers a year. With a rapidly growing customer base, Metro Mobility sought ways to save taxpayer dollars, better meet customer needs and accommodate growing ridership. In 2015, Metro Mobility consolidated its contract, which will save an estimated \$4 million annually in state expenses.
E.14	Provided Sustainable, Clean Drinking Water	Industries and the vast majority of homes in the Twin Cities metropolitan area are connected to one of the Metropolitan Council's wastewater treatment plants through an extensive network of sewer pipes. The system's seven treatment plants process some 260 million gallons of wastewater from 105

communities; providing high-quality, cost-efficient service that protects public health and the environment.

Under Governor Dayton's leadership, the Metropolitan Council has worked to further enhance our nation-leading wastewater treatment network:

- Powered with Renewable Energy Reflecting Governor
   Dayton's commitment to sustainability, the Metropolitan Council
   set the goal of purchasing 10 percent of its energy for
   wastewater treatment facilities from renewable source. To help
   meet this goal, the Council has installed solar arrays at its Blue
   Lake and Empire facilities.
- Created Stormwater Reuse Guide In 2011, the Metropolitan
   Council created a StormWater Reuse Guide to promote reuse of
   stormwater to help maintain the region's abundant water
   supply. In 2015, the Council partnered with the St. Paul Saints to
   capture rainwater from a transit facility for irrigation of the
   ballfield and as water for some of the ballpark's toilets.

The success of this work has garnered national attention. In 2016, the region's eight wastewater treatment plants, operated by Metropolitan Council Environmental Services, were recognized for their work in permit compliance.

Six plants received a *Platinum Award* from the National Association of Clean Water for 100 percent compliance with their discharge permit requirements for five or more consecutive years.

- Hastings 26 years
- St. Croix Valley 25 years
- Blue Lake 11 years
- Eagles Point –11 years
- Empire 9 years
- Metro 5 years

## E.15 Invested in Sustainable Energy Practices to Save \$16 Million and Improve Air Quality

Under Governor Dayton's leadership, the state of Minnesota is proving that environmental protection and responsible stewardship go hand-in-hand.

Following a comprehensive energy audit of its support facilities, Metro Transit invested more than \$10 million in energy-saving improvements, such as building automation systems, high-speed, insulated garage doors and energy-efficient lighting. More than \$16 million in savings has been realized since the initial facility improvements were made in 2009.

		Metro Transit also has installed solar arrays at two support buildings and two Park & Rides and is purchasing solar energy through community solar gardens.  Metro Transit's fleet includes 134 hybrid-electric buses that have lower emissions and better fuel economy than standard diesel buses. Improvements in bus design and maintenance have also led to steady improvements in fuel conservation fleetwide.  In recognition of these investments, Metro Transit received a Gold Level certification through American Public Transportation Association's Sustainability Commitment program in 2014.
E.16	Created Online Rent Payment System, Saving \$450,000 per Year	In 2016 and 2017, the Metropolitan Council developed a new online system for rent assistance tenants and landlords that replaces a paper, in-person and mailing system.  Tenants can fill out paperwork on-line, communicate with their caseworker and find out rent portions electronically. Landlords can login into their account and find the status of a housing inspection, view rent payments or communicate electronically with the HRA. This technology change replaces a paper system and in-person meetings, providing for service efficiency and budget savings.  Thanks to these changes, the Metropolitan Council is saving an average of \$450,000 a year. The agency estimates that it will save approximately \$2.3 million during the first five years of the new system.
E.17	Redesigned State Websites to Improve Accessibility and User Experience	Under Governor Dayton's leadership, state government was brought into the 21 <sup>st</sup> century with more accessible websites, ways to access data and services online, and mobile-friendly tools. During the Dayton Administration, visits to www.mn.gov increased from 1.1 million in 2012 to 18.9 million unique views in 2017. Unique views to DNR's website, mndnr.gov, increased nearly 70 percent, from 4.6 million unique views in 2011 to 7.8 million unique views in 2017. The website was totally overhauled in 2018 to make it even easier to use for Minnesotans. The new site design, provided by Minnesota IT Services (MNIT), makes it easier, faster and more intuitive for visitors to get the information they're looking for.  In 2014, Governor Dayton issued an executive order directing state agencies to use plain language to improve communications between government and Minnesotans. As part of the plain language initiative, the Dayton Administration led efforts to redesign state websites to improve user experience, ease of navigation, accessibility, and make it easier to implement upgrades in the future.

Rebranded Agency Websites – In 2017, 22 state agency websites adopted the new Unified Minnesota brand creating a cohesive look for consumers and state employees conducting business with the State of Minnesota online. Redesigned DNR Website - In 2017 and 2018, the Minnesota Department of Natural Resources redesigned its website and upgraded its platform to make it more userfriendly. The new website is mobile friendly and allows Minnesotans to use interactive maps, access fishing and hunting regulations, buy licenses and park passes, and view up-to-date information about park, lake access, and trail conditions. Other features include: ParkFinder Tool – A new online trip-planning tool, ParkFinder, added to the Parks and Trails website in 2014, allows Minnesotans to search by park feature (e.g. camping or kayak rental) to see which Minnesota state parks have those amenities. Virtual Tours – Virtual tours of all Minnesota state parks and trails have been created over the past eight years. The tours are designed to help Minnesotans with trip-planning. Most of the tours feature 360-degree, interactive panoramic photos; some also include video. Online Campsite Reservations and Park Passes – in 2016, expanded the range of services available online, so that same-day reservations can now be made online or at selfservice kiosks in the parks, without a reservation fee. Visitors also can now get daily and annual state park permits online, saving time for both staff and visitors. These reforms earned a State Government Innovation Award. E.18 **Saved Minnesota** Technology is a ubiquitous part of modern life, and Minnesotans increasingly expect government to deliver services online just like Taxpayers \$105 Million Through IT other institutions and businesses. Consolidation and Reform Under Governor Dayton's leadership, the state of Minnesota reformed how it delivers technology to improve experiences for consumers and save money. In 2011, the Office of Enterprise Technology was transformed into Minnesota IT Services, a state department charged with managing technology across state government and protecting information, including personal information of citizens, from cyber-attack.

		Thanks to this consolidation, the Dayton Administration reduced the state's data center footprint by more than 50 percent, making Minnesota more secure, while saving taxpayer money. In addition, Minnesota IT Services is able to leverage economies of scale to reduce technology purchasing costs. These reforms have saved taxpayers approximately \$15 million a year, or \$90 million in total.
E.19	Modernized IRRRB Grant Management Software	Iron Range Resources & Rehabilitation's Grants Office implemented a new grants management software, called FLUXX. FLUXX has moved the agency from paper applications to efficient, standardized electronic applications that support real time interaction with customers. Now 100 percent of all agency grant program applications, reimbursement requests, correspondence and reports are filed electronically through this system.
		Applicants have found many benefits, including the ability to apply for grants, track grant progress, and request grant reimbursements in a quick, efficient manner. In addition, the system allows the agency to electronically streamline grants management, provide timely communication to applicants about grant processes, and provide improved customer service.
		The agency has also implemented a new loan management software, called Portfol. Portfol is an internal business database which manages our business development loan transactions.
E.20	Continued "Toward Zero Deaths" Initiative That Has Helped Reduce Traffic Fatalities 40 Percent	Minnesota's Toward Zero Deaths traffic safety initiative fosters a safe driving culture. It encourages motorists to practice and promote safe and smart driving behavior. The initiative focuses on educating motorists, enhanced enforcement, construction of safer roads and improved emergency response. Since 2003, Toward Zero Deaths helped reduce traffic-related deaths by 40 percent.
		In addition, Minnesota created additional fines for work zone speed limit convictions, strengthened driver education requirements and increased fines for texting and driving second offenses.
E.21	Implemented Reforms at the Department of Transportation that Saved \$217 Million	As Governor, Mark Dayton prioritized making government more efficient, effective, and accountable to the people it serves. Under his leadership, the Minnesota Department of Transportation implemented reforms that improved the efficiency of construction projects and project development. The agency also make reforms to its administration, maintenance and operations divisions. Overall, these reforms saved more than \$217 million since 2015. The funding saved through improved efficiency were then used to support additional road and bridge projects across the state.

E.22	Reduced Worker Compensation Claims at Department of Veteran Affairs by 12 Percent, Saving Taxpayers \$352,376	Improving worker safety has been a priority throughout Governor Dayton's two terms. Since 2011, the Minnesota Department of Veterans Affairs strengthened its safety program intended to reduce slips, trips, and falls and reduce staff injuries at veterans' homes. The agency has implemented a comprehensive incident review process to ensure timely corrective actions are taken in response to employee injuries/incidents.  Thanks to these efforts, worker compensation claims have dropped 24 percent – from 141 claims in 2013 to 107 claims in 2017. In addition to improving employee safety, these reforms are saving taxpayers up to \$88,094 a year. Since 2013, a total of \$352,376 has been saved.
E.23	Ensured Veterans Homes Comply with Best Practices for High-Quality Care	In 2014, the Minneapolis Veterans Home completed the rigorous Centers for Medicare & Medicaid Services (CMS) Certification process. In addition to implementing best practices and high standards of operations for skilled care, this certification allowed the Minnesota Department Veterans Affairs to receive additional federal revenues for veterans care.  The agency also has started the certification process for the veterans homes in Luverne and Silver Bay, which will make additional federal funding available for veterans in those homes and ensure the homes are using best practices for care.
E.24	Implemented Reforms, Eliminated Taxpayer Subsidies for Combative Sports Commission	Governor Dayton signed legislation in 2012, directing the Department of Labor of Industry to undertake the regulation of boxing and mixed martial arts. Previously, regulation by the Combative Sports Commission had been inefficient and costly resulting in the need for General Fund subsidies. By allocating part time staff members more efficiently and eliminating duplicative regulation, operations have continued to be funded exclusively by fees from the 356 licensed professional and amateur mixed martial arts and boxing combatants and has saved \$80,000 per year since DLI assumed regulatory oversight.
E.25	Workers' Compensation Modernization Program	In 2015, the Department of Labor and Industry adopted a plan to modernize its 20-year-old workers' compensation database system. The plan was approved by the state's Workers' Compensation Advisory Council and \$16 million in funding was approved in 2015 Legislative Session. Implementation will begin 2018 with full implementation by the end of 2020  The new system will collect needed information directly from stakeholders as data. The goal is to build a secure, accessible,

		supportable, cost-effective and stable web-based system that is flexible enough to respond to the present and future needs of the injured workers, the insurers, attorneys and others who rely on DLI to make sure the system operates fairly and to maintain complete and accurate records and files.
E.26	Increased Benefits for Injured Workers and Controlled Workers' Compensation Medical Administration Costs	In 2011, DLI proposed and both the Workers Compensation Advisory Council (WCAC) and legislature approved changes that had the effect of speeding up contested case hearings for injured workers at the Office of Administrative Hearings by 139 days.  In 2013, the legislature passed DLI and WCAC changes that raised maximum indemnity benefits and cost of living adjustments for those injured. For the first time, coverage for on-the-job induced post-traumatic stress disorder (PTSD) was required. Limits were also placed on job development services, and DLI was given authority to require injured workers who are prescribed narcotics to enter pain contracts with their treating physician, which it did by rule in 2015.  In 2016, the Department of Labor and Industry implemented a payment system for inpatient hospital care that controls costs by pegging payments to 200 percent of Medicare. This will save Minnesota's workers' compensation system an estimated \$8 to \$15 million a year, without cutting workers' benefits. The new system has increased the use of electronic billing and promptness of payment while reducing line-item denials and the number disputes involving hospitals.  In 2018, the Department of Labor and Industry (DLI) implemented payment systems for outpatient hospital care and services provided by ambulatory surgical centers, and increased indemnity benefits for injured workers. The new payment systems will provide an estimated cost savings of \$10.8 million to the workers' compensation system. Certain first responder employees, such as firefighters and police, with a diagnosis of post-traumatic stress disorder will be presumed to be so due to the nature of their employment. DLI will be implementing treatment criteria for all workers suffering from PTSD using the expedited rulemaking process in section 14.389.
E.27	Cut Workers' Compensation Dispute Resolution Times in Half	In 2011, the Department of Labor and Industry worked with business, labor, insurers, and the workers' compensation bar to win passage of legislation that sped up the system's dispute resolution process. The goal was to cut in half the time needed to get to settlement conferences and hearings in contested cases at the Office of Administrative Hearings. Since then, the amount of time to first conference fell by 44 days (20 percent) and time to first hearing fell

		by 104 days (27 percent), which has helped injured workers resolve their disputes faster.
E.28	Enhanced Community Policing within the Metro Transit Police Department	During the Dayton Administration, the Metro Transit Police Department became one of the state's largest and most diverse police agencies, with more than 100 full- and 90 part-time officers.  The department was 95 percent white men in 2012. The department is almost 40 percent people of color and women. For example, in 2011 there were two full-time black officers. By 2018, the number of black officers had increased to 20 full-time officers.  While calls for service have increased, crimes have declined. MTPD calls for service have increased by 226 percent over the past 5 years going from 21,000 in 2013 to 65,312 in 2017 and continuing to climb in 2018. We attribute this to the presence of beat officers encouraging reporting and Metro Transit Policy community outreach efforts that have reduced barriers to reporting. In addition, technology innovations such as Text for Safety system have allowed more citizens to reach out for police service.  In 2013 and 2016, Metro Transit was recognized with a "Gold Standard" rating for its transit security program by the Transportation Security Administration. In 2018, MTPD was awarded the Gold award for the 2018 Super Bowl Transit operation by APTA.
E.29	Created Online Lender Search Tool that Helped More than 6,000 Minnesotans and Put Them on the Path to Homeownership	Under Governor Dayton's leadership, the Minnesota Housing Finance Agency collaborated with partners from across the state to launch a new online lender search tool in 2016. The tool connects interested homebuyers with expert lenders. Since its launch in April 2016, the tool has had more than 71,000 visits and more than 6,000 inquiries to Minnesota Housing lender partners.
E.30	Coordinated Housing Inspections with Other Agencies Saving Time and Money	In 2015, the Minnesota Housing Finance Agency began coordinating rental licensing inspections with other local agency staff. This coordinated approach saves time and money for both the agency and the property owners who may be subject to multiple inspections by other lenders, investors, and local officials for the same properties. The tenants also experience less disruption in their homes and their daily life.  In just the first year, the coordinated approach reduced the volume of inspections and the related costs by 15 percent. Since then, the agency has reduced that number an additional 7 percentage points —

		for a total drop of 22 percent. This equates to a savings of nearly \$20,000.
E.31	Worked Toward Ensuring all Rental Development Projects Close Within 12 Months	The Minnesota Housing Finance Agency processes hundreds of millions of dollars' worth of housing development projects each year. In 2015, the agency revised its project development process to get projects in the ground and ready for residents faster. In 2016, the agency doubled the percentage of projects processed within 12 months from 50 percent to 100 percent.
E.32	Developed User- Friendly Nursing Home Report Card Website	The Nursing Home Report Card (nhreportcard.dhs.mn.gov) helps consumers compare the quality of care in nursing homes across the state. When launched in 2006, it was the first of its kind in the nation to provide consumers with information on quality of life and resident satisfaction with individual nursing homes.  In 2012, the Minnesota Department of Human Services developed an improved version of the website, which includes more detailed information on quality and more flowibility for consumers in selecting.
		information on quality and more flexibility for consumers in selecting quality measures important to them.  Other new features include the display of multiple facilities on the same screen to allow for comparisons, more than a year's worth of data for each facility, lists of facilities by city and links to Google Maps for locations and directions.  The report card also includes rate data for each facility, bubbles explaining technical terms, bed capacity, ownership type, state inspection results and contact information. The site averages about 1,300 unique visitors a month or 15,500 annually.
E.33	Launched Program to Modernize and Streamline Technology at the Department of Human Services	The Minnesota Department of Human Services launched an effort in 2013 to improve many of the agency's most important business processes and systems, including those that support health care, child and family services, and chemical and mental health services.  The agency's goal is to streamline currently fragmented service models and technologies to support person-centered, integrated services, develop stronger fraud prevention and enforcement tools, and to be more agile in responding to the changing needs of its clients and partners.
E.34	Enhanced Online Licensing Look-Up Tool	In 2011, the Minnesota Department of Human Services significantly enhanced the online Licensing Look-Up so consumers can quickly access important health and safety information about child care providers, group homes for people with disabilities, and a range of

		other services for children and vulnerable adults. This information had previously been the most frequently requested type of public information at the agency.  In May 2018, information from monitoring visits to family child care providers was added and other improvements were made to increase transparency and provide information in plain language. More than 24,000 providers are listed and the site was visited more than 1.2 million times in state FY17.
E.35	Streamlined the Child Care Provider Application to Reduce Permitting Times by 27 Percent	The number of licensed family child care providers has decreased almost 30 percent since 2005. This problem is particularly acute in Greater Minnesota, where there is less access to child care centers. In 2015, the Minnesota Department of Human Services streamlined the process for processing child care provider licenses. Prior to the project, 31 percent of applications were completed within 120 days, with applications taking an average of 178 days to process.  Before the continuous improvement process, the average time to complete the application was 183 days; now DHS is completing 87 percent of applications within 150 days and the new application is available online.
E.36	Streamlined Disability Eligibility Process to Save Money, Improve Service	Governor Dayton is committed to making government more efficient, effective, and accountable. Furthering that goal, the Department of Human Services worked to streamline the disability service eligibility process in 2014, which decides whether children and adults with serious physical and/or mental health impairments are eligible for certain types of assistance.  Before the improvement process, it could take up to three to four weeks for a client to receive information. By creating fillable online forms, providing assistance filling out those forms over the phone, and only ordering evidence that is needed to make a decision directly from the client's providers, the amount of time to collect medical forms evidence and make a decision was reduced from an average of 54 days per case in 2013 to 39 days in 2014. This is a 27 percent improvement.
E.37	Created the Minnesota Business First Stop Program to Streamline Business Permitting Process	In 2012, Governor Dayton directed his Administration to create a single point of contact for individuals looking to start businesses or businesses seeking to expand in Minnesota.  The Minnesota Business First Stop provides coordinated leadership and resources to develop, site or expand technology, renewable energy or clean technology businesses in the state. Businesses previously had to bounce from one agency to another to complete

		the permitting process, which made the undertaking confusing and take longer.  Since its creation, the Business First Stop has contacted over 130 businesses and communities, supported the development of 1,230 new jobs, and secured more than \$100 million in private sector investment.
E.38	Implemented Reform 2020 Program	In 2013, Governor Dayton and the Minnesota Legislature restructured the delivery of services for older adults and people with disabilities. These changes are designed to expand consumer choice as well as consumer protections, improve outcomes, and meet the challenges of rising health care costs with a growing aging population. Since 2014 these changes have leveraged more than \$49 million in new federal funds, creating opportunities for investments in programs designed to expand consumer choice and protections and improve outcomes as well as meet the challenges of rising health care costs with a growing aging population.
E.39	Issued Permitting Reform Executive Order	In 2011, Governor Dayton worked with the Legislature to streamline the permit application process for Minnesota businesses. Those actions shortened the Minnesota Pollution Control Agency's permit review process to a maximum of 150 days.  In August of 2014, the MPCA announced that 99 percent of jobcreating permits were being completed in 150 days or less. But Governor Dayton directed agencies to do even better. He signed into law a second goal to speed up turnaround to 90 days for the simplest job-creating permits. These improvements provide more certainty for businesses as they expand and create jobs, while preserving Minnesota's strong environmental protections.
E.40	Made Further Job- Creating Permit Reforms	<ul> <li>In 2017, Governor Dayton and the Minnesota Legislature made additional improvements to the permitting process to ensure that job-creating projects are not needlessly sidelined, while also protecting our natural resources. The legislation included the following reforms:         <ul> <li>Required the Department of Natural Resources and Pollution Control Agency to provide a Tier 2 permit applicant with a schedule for issuing the permit and publish the notice within 150 days of receiving the completed application.</li> <li>Required the Department of Natural Resources and Pollution Control Agency to provide a copy of the draft permit to the applicant and consider comments from the applicant prior to publishing the public notice.</li> </ul> </li> </ul>

		<ul> <li>Modified provisions of the Department of Natural Resources and Pollution Control Agency's expedited permit review process, an initiative that allows permit applicants to accelerate the permitting process if they are willing to pay additional costs themselves. The modifications expanded the program to include the entire permitting process and required the Pollution Control Agency and Department of Natural Resources to provide cost estimates and a completion schedule for each task.</li> <li>Required rules to be adopted to allow a project proposer to prepare a draft Environmental Impact Statement.</li> </ul>
E.41	Authorized Administrative Law Judges to Perform Marriages	In 2012, Governor Dayton and the Minnesota Legislature authorized Office of Administrative Hearing (OAH) judges to perform marriages in Minnesota like other judges.
E.42	Closed Pawnbroker Loophole	Some companies were registering as industrial loan and thrift companies instead of as pawnbrokers, arguing that this allowed them to take possession of collateral (car titles) for loans without following any of the pawnbroker laws that restrict title lending. In 2013, Governor Dayton and the Minnesota Legislature closed this loophole by requiring any "title loan" company, however licensed, to follow the same rules that pawnbrokers must follow when they take possession of a car title in a pawn transaction.
E.43	Closed Mortgage Loan Loophole	An increasing number of predatory housing lenders were obtaining mortgage originator/servicer licenses solely to avoid regulations intended to eliminate their abuse of consumers. In 2013, Governor Dayton and the Minnesota Legislature closed this loophole by applying the consumer protection rules to licensed originators and servicers; legitimate originators' businesses are not affected by the change.
E.44	Enhanced Penalties for Financial Exploitation of Vulnerable Adults	In 2013, Governor Dayton and the Minnesota Legislature enhanced penalties for the financial exploitation of vulnerable adults. A provision was added to the Financial Exploitation of Vulnerable Adult statute to allow the value of the money, property or services received by the defendant within any 6-month period to be aggregated and subject to the penalties for this crime. The legislation also allows that when two or more offenses are committed by the same person in two or more counties, the accused may be prosecuted in any county in which one of the offenses was committed for all of the aggregated offenses.

E.45	Enhanced Penalties for Assaulting a Transit Operator	In 2013, Governor Dayton and the Minnesota Legislature established that a person is guilty of assault in the fourth degree (a gross misdemeanor) if they assault (or transfer bodily fluid onto) a transit operator when the transit operator is acting in the course of their duties. This includes transit operators of bus service, light rail service, commuter rail service, or other special transportation.
E.46	Enacted Civil Asset Forfeiture Reform	In 2014, Governor Dayton and the Minnesota Legislature enacted legislation to limit civil forfeiture to situation where the underlying offense is established by proof of a criminal conviction or admission of guilt for the following offenses: property associated with certain designated offenses including a controlled substance crime, and a motor vehicle used in a dangerous weapon crime.
E.47	Prohibited Domestic Abusers from Possessing Firearms	In 2014, Governor Dayton and the Minnesota Legislature enacted legislation to prohibit individual with a "criminal domestic abuse no contact order" or "civil domestic abuse order for protection" from possessing firearms. The gun owner does not give up ownership, only possession. These orders are typically issued for two years.
E.48	Required Notification of Release Upon Request by Victim of Domestic Violence	In 2014, Governor Dayton and the Minnesota Legislature enacted legislation directing the Department of Corrections to notify a victim of domestic violence of the city and zip code of where the offender will be living upon release from prison. All identifying information about the victim is classified as private data and is only accessible by the victim.
E.49	Enacted Good Samaritan Immunity	In 2014, Governor Dayton and the Minnesota Legislature enacted legislation to provide civil and criminal immunity to individuals, including law enforcement, who administer life-saving opioid antidotes. Drug overdoses, especially from heroin and other opioids, are a major cause of preventable death in the United States.  Medical assistance is often not sought by people or their companions experiencing drug overdoses for fear of being arrested for use, possession or other drug-related crimes. This legislation provides limited immunity from being charged or prosecuted for the possession, sharing or use of a controlled substance or for possession of drug paraphernalia when someone calls for emergency help in a lifethreatening situation.
E.50	Authorized Medical Amnesty for Underage Drinkers	In 2013, Governor Dayton and the Minnesota Legislature enacted legislation providing that a minor is not subject to prosecution for underage drinking or possession if they contact 911 to report that the

		person or another person is in need of medical assistance for an immediate health or safety concern.
		The person who initiates the contact must be the first person to make such a report, provide their name and contact information, remain at the scene until assistance arrives, and cooperate with the authorities at the scene in order for this provision to apply. This immunity may apply to one or two persons acting in concert if all the requirements are met. The bill also provides immunity for the person receiving medical assistance.
E.51	Led Automobile Insurance Fraud Crackdown	In 2015, Governor Dayton and the Minnesota Legislature authorized the Commissioner of Commerce to impose administrative penalties on those involved in fraudulent behavior. In addition, any person convicted of insurance fraud under the automobile insurance chapter or of employment of runners is prohibited (for 5 years) from collecting medical benefits on their no-fault automobile insurance policy.
E.52	Cracked Down on Insurance Fraud	In 2017, Governor Dayton and the Minnesota Legislature worked together to pass legislation that allows the Minnesota Department of Commerce to order restitution to a company for the cost of an investigation in connection with insurance fraud. The law gives further identity protection to mandated fraud reporters working with the Commerce Fraud Bureau and ensures authority for applying and executing warrants to the Bureau's agents as included in the definition of peace officers.
E.53	Created New Protections for Firefighters from Harmful Chemicals	In 2015, Governor Dayton and the Minnesota Legislature enacted legislation to begin the phase-out of the manufacture and sale of products for (or to be used by) children or upholstered residential furniture containing high levels of four flame retardant chemicals was passed.
		On or after July 1, 2018, the manufacture of products offered for sale for use as a children's product or upholstered residential furniture containing the offending chemicals is prohibited. The prohibition extends to the sale of the same products by retailers on or after July 1, 2019. Food, beverages, dietary supplements, pharmaceuticals, certain toys and medical devices are excluded from the definition of "children's product" in the bill.
E.54	Mandated Use of Carbon Monoxide Detectors on Certain Classes of Boats	Following the tragic death of 7-year-old Sophia Baechler, who died from carbon monoxide poisoning on boat on Lake Minnetonka, Governor Dayton and the Minnesota Legislature required that boats with enclosed cabins include carbon monoxide detectors. Baechler had been resting in the boat's cabin where there was a hole in the exhaust

		pipe. Minnesota became the first state to require carbon monoxide detectors on boats.
E.55	Modernized Requirements for Proof of Auto Insurance	Previously, proof of insurance was defined as an insurance identification card, written statement or insurance policy. In 2015, Governor Dayton and the Minnesota Legislature worked together to update state law to allow motorists to provide proof of insurance in an electronic format. The change allows law enforcement to accept electronic proof of insurance on a cellular phone or a portable electronic device. Many insurance companies now offer applications that can be downloaded to a smartphone or tablet.
E.56	Cracked Down on Revenge Pornography	In 2016, Governor Dayton and the Minnesota Legislature enacted new legislation to crack down on a practice commonly referred to as revenge porn. Based on the recommendations of a working group, the legislation created creating a civil cause of action for distributing photos or videos of a person who is naked or engaged in a sex act to another person or who has solicited sex on behalf of another person.  The legislation made the offense a gross misdemeanor punishable by not more than three years in jail and up to a \$5,000 fine. It also allows the court to award damages for specific damages and financial losses due to the distribution of the image, and damages for pain and suffering and mental anguish. The legislation also allows a damage award equal to the amount of profits made off of the distribution of an image, as well as an award for court costs, fees, and reasonable attorneys' fees. Finally, it allows the court to award a civil penalty to the plaintiff for an amount up to \$10,000.
E.57	Savings Incentive Programs Authorized	In 2015, Governor Dayton and the Minnesota Legislature authorized promotional raffle programs designed to encourage people to make deposits into a qualified saving account at a participating credit union or bank. The legislation exempts such raffles from consumer protection statutes on prize notices and solicitations, and exempt from the prohibition on gambling.
E.58	Authorized Presidential Primary	In 2016, Governor Dayton signed a bill, passed by the Legislature, to move Minnesota to a presidential primary election – instead of caucuses – for the 2020 presidential elections. The election will be held on the first Tuesday in March, unless an alternative date is agreed upon by the leaders of all major political parties.
E.59	Authorized Online Voter Registration	In 2014, Governor Dayton and the Minnesota Legislature authorized individuals to register to vote and submit absentee ballot applications online with the Secretary of State's website. The Secretary of State

		must take steps to ensure that the website contains security measures necessary to prevent unauthorized access to data.
E.60	Passed Legislation to Help Child Victims of Abuse Seek Damages as Adults	In 2013, Governor Dayton and the Minnesota Legislature enacted the Child Victim Act, which provides that an action for damages based on sexual abuse must be commenced within 6 years of the alleged abuse of someone 18 years or older. Actions for damages may be commenced at any time in the case of alleged sexual abuse of an individual under the age of 18. An action must be commenced before the plaintiff is 24 years of age in a claim against a natural person alleged to have sexually abused a minor if the alleged defendant was under the age of 14. The bill provides that claims based on vicarious liability must be brought within 6 years of the alleged abuse except when the plaintiff was under the age of 18 and then no later than the plaintiff's 24th birthday.  The legislation provides a three-year window from the time of the
		effective date of the bill for individuals to bring forward current time-barred claims under this section. Prior to this legislation, state statute provided that any action for damages based on personal injury caused by sexual abuse must be commenced within 6 year from the time the plaintiff knew or had reason to know that the injury was caused by sexual abuse.  The Minnesota Supreme Court interpreted the statute of limitations to begin running at the age of 18, thus putting a hard cap on any claims
		by the age of 24.
E.61	Enhanced School Bus Safety	In 2012, Governor Dayton and the Minnesota Legislature enhanced school bus safety by requiring all school buses used in Minnesota that are manufactured after January 1, 2013, be equipped with a crossing control arm on the front right bumper.
E.62	Created Stronger Protections for Police Dogs	In 2011, Governor Dayton signed legislation that enhanced penalties for assaulting a police dog. The enhanced penalties were implemented after a criminal suspect repeatedly stabbed a Roseville police dog, leaving the animal permanently paralyzed.
E.63	Improved Safety for Window Washers	In 2012, Governor Dayton and the Minnesota Legislature amended the State Building Code to require that all new buildings (four stories or taller) include anchors on the roof to support suspended window cleaning personnel.
E.64	Enhanced Penalties	In 2016, Governor Dayton worked with the Legislature to increase penalties to a 15-year felony for vehicular homicide while intoxicated,

	for Criminal Vehicular Homicide	occurring within 10 years of a prior incident. A qualified prior driving offense under the law includes a prior conviction for a DWI, or criminal vehicular homicide or injury involving impairment.
E.65	Cracked Down on Identity Theft	In 2016, Governor Dayton and the Legislature extended the statute of limitations for large scale identity theft schemes from 3 years to 5 years, to better hold perpetrators of mass identity theft accountable.
E.66	Increased Penalties for Attempted Child Exploitation	In 2016, Governor Dayton signed a law, passed by the Legislature, to increase two felony penalties for attempting to exploit a child through prostitution. Under prior law, there was 20- year felony in cases where the victim was known to be under 13. The new penalties extended to include cases where the offender reasonably believed the victim was under that age.
E.67	Invested \$7 Million in Voting Equipment Improvements	In 2017, Governor Dayton and the Minnesota Legislature invested \$7 million in a grant program to help local governments replace aging electronic voting equipment.
E.68	Automated Manual Processes and Reduced Paper Usage	The Minnesota Board of Medical Practice is charged with protecting the public's health and safety by assuring that" the people who practice medicine or as an allied health professional are competent, ethical practitioners with the necessary knowledge and skills appropriate to their title and role." The Board has implemented a paperless meeting and document distribution system using secured iPads.
		Previously, documents were printed and couriered to Board member's homes. The project streamlined the process of distributing important files to Board Members charged with protecting the public's health and safety. It also ensures that documents are available to the Board quickly and enables the Board Members to rapidly view large files which ensure that they are able to fully review the file prior to meeting. Total estimated cost savings over three years is \$106,800.
E.69	Simplified Licensing Process for Food Business Entrepreneurs	The Minnesota Department of Agriculture (MDA) Food Business Licensing and Food Safety Wizard is a web-based tool. The tool walks people through a series of simple questions presented in plain language to help them determine the proper type of license they need and the next steps for starting their new food business. The web-based licensing tool is multilingual – available in English, Spanish, Somali, and Hmong – and formatted to be accessible from any computer or mobile device connected to the internet.

- Increased Access to Food Safety Information Food businesses are a popular entry point for entrepreneurs, especially for new Minnesota citizens. MDA has been struggling to meet the demand for educating entrepreneurs and getting them pointed in the right direction for their food licensing needs. These challenges are compounded when there is a language barrier. The wizard is an innovative solution to help Minnesotans navigate the laws and get key information prior to their initial meeting with an inspector to open their business.
- Increased Efficiency at MDA Historically, MDA's inspectors would need to field these entrepreneurial inquiries in between conducting inspections. This often meant playing phone tag, creating delays and frustrations. MDA has partnered this webbased tool with a new staff position, a Licensing Liaison. Together, the tool and the liaison get people ready for that first licensing inspection with MDA inspectors much more quickly and easily. This saves time for the entrepreneurs and the inspectors.
- Public Awareness and Outreach After several rounds of testing with the MNIT@MDA project team, MDA staff and with native speakers of the various languages represented, MNIT rolled out the tool successfully. The web-based tool was launched in April 2017 and MDA has received very positive feedback. A Google Analytics report of the site showed over 10,000 visits to the site since the rollout, including almost 300 each in the Hmong, Somali and Spanish pages of the tool. MDA has been working with local community groups to get the word out about the application.

For example, the African Development Center hosts entrepreneurship classes for Minnesotans who have recently emigrated from African countries. They will be using the MDA tool in their classes to help those interested in starting a food business. This web-based tool was the first of its kind at MDA and the agency has plans to expand the type of information provided in the tool to make it even more user friendly and helpful to the public.

# E.70 Reduced Administrative Costs and Optimized Law Enforcement Data Entry

Real-time Office Activity Reporting (ROAR) is a web-based application. It allows law enforcement users to accurately and efficiently capture and report traffic stop information during federally funded overtime shifts. ROAR reduces the time needed to track grant activity for reporting and evaluation purposes. It is used by law enforcement throughout the state and by Office of Traffic Safety to perform administrative functions. Key features of the ROAR system include:

- Reduces administrative costs by streamlining grant administration processes for grantees and grant managers
- Electronically captures citation and warning information; allowing real time access to data and statistics

- Provides reports used to evaluate grantee eligibility and performance at both an individual, agency, and grant level
- Tracks grant activity and produces invoice reports used for law enforcement agency reimbursement
- Promotes a paperless grant process

Original version developed by St Paul Police Department (SPPD) to capture information for their own agency. DPS in partnership with MNIT expanded and updated the application to include administrative features for audits and reporting. The system serves users state-wide including over 300 law enforcement agencies. The first state-wide deployment was 10/1/2012. Application enhancements continue to be made, for example: requirements are being gathered for pedestrian safety enforcement.

#### E.71 Used Technology to Match Job Seekers with Employers

Launched in 2014 and 2017 with an updated system, Workforce One (WF1) is a web-based case management application used by 2,000 state, city, county, and non-profit employees to track services to more than 100,000 customers across Minnesota's county offices, Workforce Centers, and Rehabilitation Services Offices. Minnesota IT Services created WF1 through a partnership of two Minnesota state agencies – the Department of Human Services (DHS) and the Department of Employment and Economic Development (DEED).

As part of Minnesota IT Services partnering with DEED and DHS, the WF1 Team at Minnesota IT Services created a custom-built, innovative, accessible, and secure case management system over the course of the multi-year agile project. WF1 includes the following improvements as a result of these projects:

- Case managers use Talent Pool Search and Work Preferences in conjunction to match up job requests from employers with job seekers who are getting services, getting customers a job faster
- Electronic Document Storage functionality allows case managers to upload the documents that would typically be part of a customer's paper case file, increasing visibility to customer needs and saving on the cost of storing and shipping paper files
- Connections to other systems such as SWIFT (The State of Minnesota's accounting system) Minnesota Works.net (Minnesota's job bank), Unemployment Insurance, and Minnesota Department of Human Services' public assistance eligibility system (known as MAXIS) which provide necessary insight into services, allow for program coordination, and save staff time and program funding
- Streamlined state and federal programs and reporting to avoid duplicate data entry and errors, while still maintaining fiscal accountability

		<ul> <li>Online employment plans that allow case managers to document the barriers a customer is facing and how they intend to address them</li> <li>Accessibility for reader and dictation software (WF1 is Web Content Accessibility Guidelines 2.0. Level AA compliant)</li> <li>Through our effort to be transparent and accountable, the WF1 Team of Minnesota IT Services employees and the Product Owner at DEED worked closely with our funders and key stakeholders to ensure that the WF1 projects launched on time and on or under budget. The 2014 launch was under budget and the 2017 launch was on budget.</li> <li>A 2018 Customer Satisfaction Survey of WF1 users and stakeholders revealed that 98 percent expressed that WF1 is valuable to the work they do and 93 percent indicated that the new WF1 enhances their efficiency in doing their jobs. Minnesota IT Services continues to maintain WF1 and has released more than 500 improvements since the 2017 launch.</li> </ul>
E.72	Provided the Public with Timely and Accurate Information to Simplify Their Vacation Planning	By developing a responsive website in 2014, Explore Minnesota made information easily accessible on computers, tablets and mobile devices. Since July 2017, 67 percent of traffic to exploreminnesota.com has come from tablets and mobile devices. Having a responsive website allows the traveling public to access information in real time from any device.  ExploreMinnesota.com is a one-stop shop where travelers can find lodging, attractions, events, and dining in addition to travel ideas on a single website, rather than having to visit multiple sites or wait for print materials to arrive in the mail saving them time.  At no expense to the consumer, we provide travelers with information in their requested format. Since July 2017, our website has served over 1.8 million users. Our website also promotes economic development by giving qualifying Minnesota businesses (lodging properties, attractions, restaurants, etc.) a free listing and added exposure to travelers.
E.73	Created TransparencyMN Website to Provide Checkbook-level Information on Government to the Public	Minnesota Management and Budget operates TransparencyMN, a website that provides checkbook-level information on government spending to the public. TransparencyMN contains information on state agency budgets and payments, state employee salary information, information on Minnesota tax expenditures, state agency audits, state financial reports, and information on local government and school district finances.  Since the site's launch, multiple innovative features and datasets have been added to give the public more (and easier) access to monitor how

Minnesota allocates resources. Visualization tools including maps, graphs, and a taxpayer "receipt" that explains how a citizen's tax dollar is distributed to different state spending functions. Unlike other states that use transparency portals simply to make data available, TransparencyMN focuses on creating a useful and engaging experience for the public. TransparencyMN was even recognized by United States Public Research Group for providing transparency in government spending in a way viewers could understand.

TransparencyMN uses a robust business intelligence tool to make complex financial information understandable to citizens. It provides citizens with information on how their tax dollars are being spent in a concise and user friendly format. The information is updated daily to provide citizens with timely information on state budgeting and spending. The site greatly reduces the amount of time a citizen invests to have insight into state data without the need of a formal public data request. Often from a week or more to a few minutes. This effort has saved both the citizens and the state time and money that would otherwise been spent in both requesting and fulfilling many types of inquiries.

# E.76 Improved the Management of Newborn Screening Information and Provided Faster Response to Requests for Information

The Minnesota Department of Health's Newborn Screening Program had a successful collaboration with MN.IT staff to purchase and implement a new laboratory information management system (LIMS) by Neometrics (Natus). Moving to this new system was a smooth transition with no service interruption.

As part of this project, the program also implemented an online portal known as SRV (secure remote viewer) for physicians, midwives, clinics, and hospitals to view and obtain patient results. The new process reduces the amount of time from the date of the screening results to the date that report is received by the submitter. It also assists the submitter with knowing the status of a specimen sent to the newborn screening laboratory, which allows facilities to meet a regulatory requirement set by their licensing body, the College of American Pathologists (CAP). They are able to see if we have received a specimen, if it has results pending, or if results have been completed. Users are able to download a pdf report that can be scanned into the patient's electronic medical record.

With the implementation of the Natus LIMS, MDH staff time has been reduced by not having to respond to individual requests for reports. The system has allowed expedited addition of screening for new disorders, which now only takes a few weeks rather than over 3 months with our previous LIMS.

The MDH was able to reduce costs in several areas. The MDH no longer needs to mail the paper screening reports to the submitter, which today saves the program \$600 per month on postage and \$400 per

		year on faxing. These savings will increase as more facilities complete the on-boarding process. MDH was also able to sunset the communication tool IBM Lotus QuickR program for specialist referral and diagnostic follow-up which saves the program an additional \$20,000 per year.  This new system is faster and offers many benefits that were not possible with the old system. Internal and external users have been extremely pleased with the transition to a new LIMS.  The project kicked off in the Spring of 2014 which included requirements gathering and RFP work. The system was fully implemented and project closed by December 2016.
E. 77	Revised Minnesota Law to Increase Driving Restrictions Following a DWI Offense	In 2018, Governor Dayton and the Minnesota Legislature enacted legislation to increase driving restrictions for individuals convicted of driving while intoxicated in a highway-licensed vehicle. Individuals convicted of DWI will lose their driver's license and be prohibited from operating motor vehicles, including all-terrain vehicles, motorboats and snowmobiles. Before this legislation, people with DWI convictions could legally operate ATVs, motorboats, and snowmobiles.
E.78	Delivered Text-to- 911 Service Statewide to Ensure Alternative Options for Safety in Emergency Situations	Under Governor Dayton's leadership, the Department of Public Safety developed a Text-to-911 service on Minnesota's Next Generation 911 network. In 2017, the service was made available throughout the state.  By connecting Minnesotans directly with an operator via text messaging, Text-to-911 provides individuals a valuable alternative to contact emergency services if it is too dangerous to speak during an emergency. Additionally, the service provides a direct lifeline to emergency services for the 20 percent of Minnesotans with some form of hearing loss. People have also utilized the service when signal strength was lacking or when their microphones/speakers were inoperable.  Since the program's deployment in December 2017, dispatchers have received more than 4,500 texts, averaging 375 texts per month.

CATE	CATEGORY F: Diversity and Inclusion			
#	Accomplishment	Description		
F.1	Worked to Build a State Workforce that Reflects the Diversity of Minnesota	Governor Dayton made building a state workforce that reflects the diversity of Minnesota a significant priority for his Administration.		

In 2014, Governor Dayton issued Executive Order 14-14, which directed all state government agencies to increase their employment of Minnesotans with disabilities. To reach this goal, Minnesota state agencies implemented a training programs for hiring managers and human resources personnel, set clear goals and benchmarks for hiring, promoted employment opportunities for individuals with disabilities, and created new support programs for workers with disabilities to improve retention.

In 2015, Governor Dayton signed Executive Order 15-02, which established the Diversity and Inclusion Council to improve the recruiting and retention of state employees from diverse backgrounds, improve the contracting process for businesses owned by Minnesotans from diverse backgrounds, and promote civic engagement in the State of Minnesota. The council focused its work in three areas:

- The Council provided recommendations that will improve the recruiting, retention, and promotion of state employees from diverse backgrounds
- The Council provided recommendations to improve the contracting process with business owned by Minnesotans from diverse backgrounds
- The Council provided recommendations to improve civic engagement with diverse communities.

In 2016, Governor Dayton announced a goal to ensure that 20 percent of the state workforce was comprised of people of color by 2019.

Thanks to these efforts Minnesota has significantly improved state workforce diversity, better reflecting the richness of the people state government serves. When Governor Dayton took office, 8.1 percent of state employees were people of color. By 2018, 13.1 percent of state employees were people of color, a 62 percent increase. Similarly, 4.6 percent of state employees were people with disabilities in 2011. In 2018, 7.2 percent of state employees were people with disabilities.

### F.2 Increased Racial Diversity of Minnesota's Judges by 104 Percent, Gender Diversity by 47 Percent

As Governor, Mark Dayton appointed 174 new judges to fill vacancies in Minnesota's ten judicial districts, the Court of Appeals, and the Minnesota Supreme Court. In making these appointments, Dayton was mindful of improving diversity on the bench – helping ensure that the state's judges better-reflect the cultural, racial, and gender diversity of the Minnesotans they

serve. Those intentional efforts have greatly improved diversity in Minnesota's Judicial Branch. • 104 Percent – Governor Dayton has increased the racial diversity of Minnesota's judges by 104 percent • 82 Percent – Governor Dayton has appointed 82 percent of all Hispanic judges in Minnesota (9 of 11 judges) • 47 Percent – Governor Dayton has increased the proportion of female judges in Minnesota by 47 percent • 90 Percent – Governor Dayton has increased the proportion of female judges in Greater Minnesota by 90 percent • 157 Percent – Governor Dayton has increased diversity in the 4th District (Hennepin County) by 157 percent Governor Dayton appointed the first Hispanic appellate court judge in Minnesota's history (Hon. Peter Reyes). He also appointed the first Hmong judge in Minnesota (Hon. Sophia Vuelo). Governor Dayton appointed the first African American female to the Minnesota Supreme Court (Justice Wilhelmina Wright). Since Justice Page was first elected, Justice Wright also was technically the first African American appointed to the Supreme Court. He also appointed the first openly gay justice, Justice Margaret H. Chutich. In addition, Governor Dayton appointed the first Native American woman to the Minnesota Supreme Court, also the first to any state's highest court. Governor Dayton's appointment of Justice Anne McKeig to the Minnesota Supreme Court also created a female-majority on the court for the first time since 1991. F.3 **Increased Diversity of** Since 2011, Governor Dayton has made nearly 3,000 appointments to Minnesota's boards and commissions. In Minnesota Board and **Commissions by 98** making these appointments, Governor Dayton has worked to **Percent** improve the diversity of these boards – helping ensure that these organizations better reflect the people who live in our state. In making these appointments, Governor Dayton's Administration has collaborated with a wide-range of partners, including the African American Leadership Forum, Coalition of Asian American Leaders, Latino LEAD, the Tiwahe Foundation, Nexus Community Partners, and other community and business leaders.

- 98 Percent Governor Dayton has increased the racial diversity of Minnesota's boards and commissions by 98 percent.
  - 122 Percent Governor Dayton has increased the proportion of Asian/Pacific Islander board members by 122 percent.
  - 120 Percent Governor Dayton has increased the proportion of African American board members by 120 percent.
  - 65 Percent Governor Dayton has increased the proportion of Native American board members by 65 percent.
  - 5 Percent Governor Dayton has increased the proportion of Hispanic board members by 5 percent.
- 47 percent Nearly 47 percent of Governor Dayton's appointees have been women.

## F.4 Developed and Implemented a Comprehensive Strategy to Improve Outcomes for Minnesotans with Disabilities

In January 2013, Governor Mark Dayton issued Executive Order 13-01 establishing a Subcabinet to develop and implement a comprehensive plan supporting freedom of choice and opportunity for people with disabilities. The Olmstead Subcabinet includes the commissioner or commissioner's designee from a number of State agencies as well as representatives from pertinent State entities. The Subcabinet includes the following:

- Department of Corrections
- Department of Education
- Department of Employment and Economic Development
- Department of Health
- Department of Human Rights
- Department of Human Services
- Department of Transportation
- Minnesota Housing Finance Agency
- Office of the Ombudsman for Mental Health and Developmental Disabilities
- Governor's Council on Developmental Disabilities

In January 2015, Governor Dayton issued Executive Order 15-03 which further defined the role and nature of the Olmstead Subcabinet and the Olmstead Implementation Office (OIO). He subsequently designated Commissioner Mary Tingerthal of the Minnesota Housing Finance Agency to be the chair of the Subcabinet.

To make the promise of Olmstead a reality in Minnesota, the Subcabinet has adopted a vision statement to guide the implementation of the Plan:

People with disabilities are living, learning, working, and enjoying life in the most integrated setting. There have been four major phases in the development of the current Olmstead Plan:

- The development of the August 2015 Olmstead Plan approved by the Court on September 29, 2015
- The June 2016 Plan amendment incorporating additional goals and strategies
- The first annual Plan review and amendment process resulting in the February 2017 Plan
- The second annual Plan review and amendment process resulting in the March 2018 Plan

The Minnesota Olmstead Plan is organized into topic areas and goals that cover different aspects of improving the quality of life for people with disabilities. Key topic areas are included below along with the vision statement, key strategies being implemented to accomplish the goals, and some outcomes through February 2018.

- Improved Employment Opportunities People with disabilities should have choices for competitive, meaningful, and sustained employment in the most integrated setting. Since setting this goal, the State of Minnesota has worked to ensure that people with disabilities are connected to work opportunities before being provided services in segregated settings. Minnesota also has worked to implement reforms that improve access to competitive, integrated employment. Thanks to these efforts, the number of Minnesotans with disabilities working in competitive settings has increased more than 120 percent from 9,654 people in 2014 to more than 21,300 today.
- Better Housing Choices People with disabilities should be able to choose where they live, with whom, and in what type of housing. Since setting this goal, the State of Minnesota has worked to create more affordable housing, provide greater choice to people with disabilities, and reform housing funding to support the development of integrated housing models. Since 2014, approximately 2,590 people with disabilities have secured integrated housing and Minnesota Housing has financed the construction of over 2,500 new rental homes. In addition, Bridges, a program that provides rental assistance for

people with a mental illness, has seen a 20 percent increase in the number of households served from 704 households in 2014 to 882 in 2017.

- Access to Transportation People with disabilities should have access to reliable, cost-effective, and accessible transportation choices that support the essential elements of life such as employment, housing, education, and social connections. Since 2014, the State of Minnesota has worked to improve access to public transportation for people with disabilities and increase the number of accessibility improvements as part of public works projects. Thanks to these efforts, 3,748 curb ramp improvements have been completed, 574 accessible pedestrian signals have been installed, and more than 30 miles of sidewalks have been improved. In addition, public transit services have increased by 21 percent since 2014.
- Transition Supports and Services People with disabilities of all ages should experience meaningful, inclusive, and integrated lives in their communities, supported by an array of services and supports appropriate to their needs and that they choose. Under Governor Dayton's leadership, the State of Minnesota has worked provide opportunities for people with disabilities to choose where and with whom they live, work, go to school, and are integrated into their community. Since 2014, an additional 6,255 people with disabilities have moved from segregated settings to more integrated settings. In addition, a pilot project was created in 2017 to streamline the application process for high risk incarcerated adults to support a successful transition to community.
- Inclusive Educational Options People with disabilities should experience an inclusive education system at all levels and lifelong learning opportunities that enable the full development of individual talents, interests, creativity, and mental and physical abilities. Under Governor Dayton's leadership, the State of Minnesota has worked to expand the use of Positive Behavioral Interventions and Supports, which improves the school district's capacity to reduce use of aversive treatment. Minnesota also has implemented strategies to support student access to integrated education through professional development, technical assistance, provision of assistive technology to students with disabilities and access to qualified educators. In addition, the state has utilized proven strategies that result in improvement in graduation rates for students with disabilities and improved reintegration for students with

disabilities exiting juvenile correctional facilities and returning to their resident schools.

 Coordinated Health Care Systems – People with disabilities, regardless of their age, type of disability, or place of residence, should have access to a coordinated system of health services that meets individual needs, supports good health, prevents secondary conditions, and ensures the opportunity for a satisfying and meaningful life. The State of Minnesota has worked to improve access to health care for people with disabilities through the expansion of health care homes and behavioral health homes. The state also implemented strategies to improve access to dental services for people with disabilities.

Thanks to these efforts, there are 57 new health care homes in Minnesota, which utilize a patient-centered care delivery model, since 2013. There are now a total of 371 health care clinics serving 70 percent of Minnesota counties. The geographic distribution of clinics throughout the state ensures access to patient centered, coordinated care for an estimated 3.9 million Minnesota residents, including people with disabilities.

• Meaningful Community Engagement – People with disabilities should have the opportunity to fully engage in their community and connect with others in ways that are meaningful and aligned with their personal choices and desires. Under Governor Dayton's leadership, the State of Minnesota has worked to increase the number of leadership opportunities for people with disabilities and ensure people with disabilities are given an opportunity to provide input on public projects. During 2016, twelve self-advocates graduated from a "Leading Transportation Access" training. This leadership training helped them gain knowledge and develop skills to advocate effectively for accessible transportation and public infrastructure in the Twin Cities Metro Area.

During 2017, the Olmstead Community Engagement Workgroup was convened. The Workgroup was composed of leaders and advocates with and without disabilities. They provided recommendations to the Olmstead Subcabinet on how state agencies can improve public input, communications and community engagement with diverse communities with disabilities. In fall 2017, seven information sessions were held to recruit more people with disabilities, LGBT individuals, and people of color to Governor-appointed Boards and Commissions. In spring 2018, training was held for members and staff of Governor-

appointed Boards and Commissions on "Creating More Accessible and Inclusive Boards and Commissions."

- Began Conducting Quality of Life Surveys The Olmstead Subcabinet directed the implementation of a longitudinal quality of life survey. The purpose was to measure the impact of the Olmstead Plan on individual's quality of life. The initial Quality of Life baseline survey was implemented in 2017. It was based upon a face-to-face meeting between a person with a disability and a surveyor. The baseline survey report was completed in March 2018 and included a sample of more than 2,000 respondents. This survey report provided important baseline data against which future surveys results can be measured. It is expected that subsequent Quality of Life surveys will be conducted two or three times during the following three years to measure changes from the baseline. The results of each Quality of Life survey will be shared with the Subcabinet and State agencies that are implementing the Plan so that they can evaluate whether changes should be made in these activities. The results of each annual Quality of Life survey will also be shared with the public including people with disabilities and their supporters.
- Awarded Disability Services Innovation Grants Under the leadership of Governor Dayton, the Minnesota Department of Human Services allocated funding for an innovation grant program to support community organizations' efforts to improve outcomes for people with disabilities. Funded projects include new ways to help people with disabilities achieve competitive employment, live in integrated settings, and better connect with others in their community. In 2017, the Department of Human Services awarded \$1.8 million in grant funding to ten recipients. In 2018, the Department of Human Services awarded an additional \$2.6 million in grant funding as of August.

Disability Services Innovations Grant Recipients					
2017	The Arc Minnesota	\$350,000	Funded statewide employment training and capacity building initiative, "A Working Life Alliance."		
2017	Centers for Independent Living	\$149,962	Supported civic engagement training and a mentoring program to help 120 people with disabilities practice self-advocacy.		

2017	Altair Accountable Care Organization	\$150,000	Assisted 50 individuals in developing a Life Plan through Altair Accountable Care Organization, whose goal is to increase the number of people with disabilities working in competitive jobs, living in integrated settings, and having valued roles in their community.
2017	Community Involvement Programs in Minneapolis	\$129,576	Funded training and technical assistance for 36 people with disabilities to direct their own support and services, in order to gain competitive employment.
2017	Kaposia	\$174,000	Helped support Little Canada-based Kaposia secure competitive employment for people with disabilities. The funding assisted partnership with two Twin Cities school districts to establish competitive employment for students with disabilities upon leaving high school.
2017	Lifetrack Resources	\$185,900	Supported the Saint Paul-based organization in its goal to secure competitive employment for refugees and immigrants with disabilities and mental illnesses.
2017	Midwest Special Services (MSS)	\$131,170	Funded the organization's St. Paul facility conversion to a community center for employment and

		1	1	
				art training, and other
				resources for people
				with disabilities.
				Supported the "Work
				is for Everyone"
				program in St. Paul
	2047	DICE	¢450.000	and Minneapolis. The
	2017	RISE	\$150,000	program placed 32
				people with disabilities in
				competitive
				employment.
				Assisted six agencies
				with planning services
				and trainings focused
				on person-centered
		STAR		practices. The
	2017	Services	\$139,731	organization also used
		36. 1.663		funding to provide
				training for
				organizations on
				community inclusion.
			\$219,373	Supported the
				organization's mission
		Touchstone Mental Health		to assist people with
	2017			disabilities in
				maintaining housing
				while experiencing a
				mental health crisis or
				psychiatric
				hospitalization.
			\$283,470	Enables the
				organization's mission
		Guild		to assist youth with
	2018	Employment		disabilities' transition
		Services		into employment, and
				adults with
				disabilities' transition
				into competitive jobs.
				Assists the
				organization in
				helping artists with disabilities market
				original artwork
	2018	Interact	\$391,433	online, and in both
		Center	γυσ <u>τ,4</u> υυ	Minnesota and
				national galleries. The
				"Proclaiming Our
				Place" program helps
				artists earn income
		<u> </u>	<u> </u>	artists carri income

					through the sale of
					their artwork.
	2018	Institutes for Community Inclusion	\$560,000	Supports people with disabilities achieve competitive employment through partnerships with the University of Minnesota and the University of Massachusetts Boston.	
		2018	Opportunity Partners	\$293,035	Supports this agency's ability to provide mentors to people with disabilities interning at Twin Cities businesses.
		2018	RISE	\$294,000	Supports the organization's "Let's Get to Work" program and places young adults in paying jobs with people who do not have disabilities.
		2018	Rochester Public Schools	\$264,927	Supports the school system's "Launching Emerging Adults" program, which provides resources to young people whose needs are not met through traditional programs.
		2018	Touchstone Mental Health	\$235,040	Allows the Minneapolis-based organization to help people find housing of their choice and gain employment. The grant funding supports the cost of housing deposits, moving fees, and apartment set-up.
F.5	Made Historic Investments in Strategies to Close Economic	Governor Dayton directed his administration to tackle racial and economic disparities between white Minnesotans and Minnesotans of color. Under his leadership, the unemployment			

### Disparities Between White Minnesotans and Minnesotans of Color

rate for African Americans and Hispanic/Latino Minnesotans dropped 72 percent and 64percent respectively.

In 2015, Governor Dayton's Administration created the Office of Economic Equity and Opportunity to lead efforts to achieve economic equity for communities of color. The office is charged with identifying and breaking down barriers to opportunity for people of color and businesses owned by people of color.

- The office helps to ensure equitable access to the training and resources needed to find good jobs – as well as resources and opportunities to start and expand businesses for communities of color.
- It assists Minnesota businesses in developing hiring and contracting practices that will expand opportunities for workers of color and businesses owned by people of color.
- The office also works to integrate racial equity principles and practices in all of the work of state government.

In 2016, Governor Dayton secured a historic \$35 million investment in programs aimed at reducing the state's economic disparities between white Minnesotans and Minnesotans of color. Ensuring economic success means all Minnesotans have or are on a path to meaningful employment with a family-sustaining wage. This investment has benefited more than 100,000 people and 400 businesses in Minnesota.

Programs Created and Awarded Funding to Address Disparities:

- Southeast Asian Economic Relief Grant Program
- Pathways to Prosperity Grant Program
- Support Services Grant Program
- Women in High Wage, High Demand, Nontraditional Jobs Grant
- Youth at Work Equity Grant Program
- Somali Youth Equity Competitive Grant Program
- Capacity Building Grant Program

Organizations Awarded Direct Appropriations to Address Disparities:

- American Indian Opportunities & Industrialization Center
- Construction Careers Foundation
- Centers for Independent Living
- Comunidades Latinos Unidas En Servicio
- EMERGE Community Development
- Hennepin County

- Metropolitan Economic Development Association
- Minneapolis Foundation
- Twin Cities R!se
- Uiamma Place
- White Earth Nation
- YWCA Minneapolis
- YWCA St. Paul

In 2017, the Minnesota Department of Employment and Economic Development allocated \$8.1 million in grants to organizations that will work to improve economic opportunities for people of color, women, youth, people with disabilities, and veterans in Minnesota. Review panels – composed of state staff and volunteers from the nonprofit and for-profit communities – selected 87 funding recipients after reviewing \$48.4 million in program proposals from 165 Minnesota organizations.

In addition, Governor Dayton empowered the Minnesota Department of Human Rights to aggressively investigate discrimination based on disability, sex, race, and age in the workplace and enforce Minnesota's human rights laws. Under the Dayton Administration, the Department of Human Rights:

- Increased Funding for Department of Human Rights The previous administration cut funding for the Department of Human Rights by \$1.2 million, or 15 percent. These cuts undermined the ability of the Department to efficiently and effectively investigate allegations of discrimination charges. Since taking office, Governor Dayton has advocated for regional offices and worked to restore the Department of Human Rights' budget by investing an additional \$2.3 million in its operations. This amounts to a 34 percent increase and has allowed the agency to take on additional duties, including operating a St. Cloud regional office, and enforcing the Women's Economic Security Act and Ban the Box law.
- Increased Number of Investigations by 250 Percent Since 2011, the Department has worked to aggressively investigate discrimination in the workplace, housing, and other areas. In the first four years of the Dayton Administration, the Department investigated 2,700 cases. During the previous four years (2006-2010), the Department investigated only 1,080 cases.
- Increased Workplace Audits by 3,200 Percent The
  Department of Human Rights has completed more than 500
  workforce certificate audits since 2011. These audits help
  ensure that contractors are providing equal employment
  opportunities for people with disabilities, women, and

people of color on public works projects. This is a 3,200 percent increase over the previous administration. • Streamlined Workforce Certificate Process – The agency streamlined its workforce certificate application process. Thanks to these process improvement, the wait time for contractors was reduced from 30 days to less than 10 days, a 66 percent improvement. Ensured Equal Pay for Women Working for State **Contractors** – As of April 2018, the agency has initiated more than 122 Equal Pay audits on state contractors doing over \$500,000 worth of business with the state to ensure that they do not have gender-based pay disparities. Increased Opportunities for Employers to Address **Workforce Shortages** – Since 2013, the Department has participated in hundreds of presentations discussing Ban the Box and collateral consequences and has worked with nearly 300 employers to modify their employment applications and pre-hire materials to ensure fair chance opportunities. • Expand Opportunities in Construction – In 2012, the Department increased construction workforce participation goals for people of color in the seven-county metropolitan area on state and major metropolitan agency projects. On construction projects monitored by the Department, the percentage of hours worked on construction projects by people of color between 2011 and 2016 rose from slightly more than 11 percent to 32 percent in Hennepin and Ramsey Counties and from 11 percent to 22percent in Anoka, Carver, Dakota, Scott, and Washington Counties. • Launched Consumer-Friendly Website and Hotline - In 2011, the Minnesota Department of Human Rights streamlined the intake charge process resulting in a reduction of 66 days to complete an administrative charge. In 2016, the Department added foreign language hotlines to assist citizens, business owners and other members of the public. The hotline has served more than 80 Minnesotans with over 32 hours of calls since July 2016. Additionally, the Department's Spanish speaking enforcement officer took about 480 calls from Minnesotans whose primary language is Spanish. In 2016, the Department also redesigned its website to increased efficiency and improve user navigability. F.6 **Set and Achieved** Governor Dayton believes that state contracting opportunities **Aggressive Goals for** should be open to all Minnesotans. In 2015, the Governor's Administration created the Office of Equity in Procurement to **Increasing Percentage of** 

#### Contracts Awarded to Minority Businesses

help minority, women, veterans, and people with physical disabilities-owned businesses navigate the state contract procurement process.

Under Governor Dayton's leadership, Minnesota set aggressive goals to continue increasing the percentage of contracts awarded to small businesses owned by minorities, women, and veterans. This was the first time that has ever been done. The goals require that 8 percent of the value of state contracts should go to businesses from certified targeted groups and 12 percent from all disadvantaged businesses. From 2015 to 2018, the percentage of contracts awarded to diverse small businesses had increased from less than 3 percent to 7.7 percent, just shy of the enterprise goal. Committed to making sure all Minnesotans have access to state contracting opportunities, Dayton's Administration adjusted the state's goals in 2018, increasing diverse spend goals for small, certified businesses from 8 percent to 10 percent, and from 12 percent to 15 percent for all disadvantaged businesses.

To reach these goals, Minnesota implemented a number of critical strategies to increase state spending with targeted businesses and make state government more accessible for all Minnesotans.

- Improved Tracking of Targeted Businesses Under Governor Dayton's leadership in 2015, the state began to track state spending more closely to better ensure these opportunities are available to all Minnesotans. The State of Minnesota also began working with local governments and higher education facilities on a comprehensive review of disparities between majorityowned businesses and businesses owned by underrepresented groups. These studies provide the basis for efforts to increase state spending with targeted groups.
- Increased Subcontractor Diversity Under Governor
  Dayton's leadership, the State of Minnesota developed
  a new method to assess subcontracting goals for
  targeted businesses. These efforts have shown success
  on state projects, and demonstrated the ability to apply
  stronger goals for contracting partners. This new
  methodology could result in as much as a 60 percent
  increase in required subcontracting.
- Increased Number of Minority-Businesses Eligible for State Contracts by 45 Percent – Targeted group businesses must be certified to make sure they meet the criteria for the program. Previously, this

represented a major roadblock for new and smaller businesses. Thanks to efforts led by Governor Dayton, the number of certified businesses owned by people of color, women, and veterans increased by 45 percent, from 898 to 1302. To better ensure that even more targeted group businesses have the same opportunity to compete for state contracts, Governor Dayton has also directed the State of Minnesota's public certifying bodies to streamline the certification process. Businesses can now apply for state, local, or federal certification with one online application.

- Provided Training for Purchasing Agents The
  Department of Administration has designed and
  administered a new Diversity and Inclusion training,
  which was initially delivered to approximately 700 state
  employees who make purchases for state agencies and
  is now an ongoing required class. The training is a
  practical look at ways to include target group businesses
  in the State's supply chain. This includes activities that
  simulate the challenges a small business owner might
  experience as they try to navigate the State's
  purchasing processes and compete against larger or
  incumbent businesses.
- Allowed Direct Purchasing from Targeted Businesses –
  State law now allows for direct purchases of up to a
  \$25,000 from certified targeted group business. This
  new procurement option is identified as "Equity Select,"
  and has helped promote greater equity and offer a
  more efficient and streamlined option for purchasers.
- Created More Opportunities for Targeted Businesses –
  When at least three certified, targeted group businesses
  are available to bid on a contract, state law allows for
  contract bids to be limited only to certified, targeted
  group businesses. While this opportunity was not
  previously utilized, renewed efforts around diversity
  and inclusion have led to 24 contracts being designated
  exclusively for targeted group businesses since June
  2016.
- Enhanced Outreach Efforts The Office of Equity in Procurement was established at the Department of Administration, increasing the number of employees dedicated to working with diverse businesses from less than one full-time employee, to six full-time employees. This has created the bandwidth needed to get out into the community and connect with small business owners, work with agencies to understand purchasing

needs, and create matches between the businesses and agencies. Historically, the Department attended five events per year. In 2017, they attended or hosted 86 events. In 2018, they attended or hosted more than 100 events.

Thanks to these efforts, Minnesota has seen a significant increase in the number of state contracts going to businesses owned by people from communities of colors, women, and veterans. Under Governor Dayton's leadership, the state's diverse spend has increased by 64 percent from 2015 to 2018.

- 1,715 Percent Increase in State Spending with African American Owned Businesses In 2015, state spending on contracts with African American owned businesses totaled \$135,000. In 2017, the state increased spending on contracts with African American owned businesses to \$1.5 million, a 1,075 percent increase. In 2018, the state spent more than \$2.45 million with African American owned businesses, a 1,715 percent increase since 2015.
- 24 Percent Increase in State Spending with Asian American Owned Businesses – In 2015, state spending on contracts with Asian American owned businesses totaled \$11 million. In 2017, the state increased spending on contracts with Asian American owned businesses to \$16.3 million, a 47.5 percent increase. In 2018, the state spent \$13.7 million with Asian American owned businesses, a 24 percent increase compared to 2015.
- 35 Percent Increase in State Spending with Hispanic Owned Businesses In 2015, state spending on contracts with Hispanic owned businesses totaled \$1.1 million. In 2017, the state increased spending on contracts with Hispanic owned businesses to \$2.7 million, a 143 percent increase. In 2018, the state spent \$1.5 million with Hispanic owned businesses, a 35 percent increase compared to 2015.
- 1,455 Percent Increase in State Spending with Indigenous Owned Businesses In 2015, state spending on contracts with Indigenous owned businesses totaled \$73,000 million. In 2017, the state increased spending on contracts with Indigenous owned businesses to \$141,000, a 94 percent increase. In 2018, the state spent more than \$1.13 million with Indigenous owned businesses, a 1,455 percent increase compared to 2015.
- 33 Percent Increase in State Spending with Women Owned Businesses – In 2015, state spending on contracts with women owned businesses totaled \$35.5 million. In 2017, the

		state increased spending on contracts with Indigenous owned businesses to \$47.2 million, a 33 percent increase. In 2018, the state spent \$47.5 million with women owned businesses, a 33 percent increase compared to 2015.  • 17 Percent Increase in State Spending with Veteran Owned Businesses – In 2017, state spending on contracts with veteran owned businesses totaled \$1.8 million. In 2017, the state increased spending on contracts with veteran owned businesses to \$6.8 million, a 275 percent increase. In 2018, the state spent \$2.1 million with veteran owned businesses, a 17 percent increase compared to 2015.
F.7	Exceeded Diversity Hiring Goals for Major Public Works Projects	Governor Dayton firmly believes that the benefits of major public investments should be felt by all Minnesotans.  Throughout his two terms, the Governor has worked to strengthen diversity hiring requirements to ensure that all Minnesotans have an opportunity to participate in building these communities assets.  • U.S. Bank Stadium – For the U.S. Bank Stadium project, approximately 36 percent of workers were people of color and 9 percent were women—exceeding hiring goals.  • MSFA Ramp and Skyway – On the MSFA Ramp and Skyway project, 35.6 percent of workers were people of color and 9.75 percent were women—exceeding hiring goals.  • State Capitol Interior Restoration – For the State Capitol Interior Restoration, 29.2 percent of workers were people of color and 12.5 percent were women. On this historic project, the hiring goal for people of color was nearly achieved, while hiring goal for women was exceeded.  • MSP Terminal One – For the MSP Terminal One project, 33 percent of workers were people of color and 7 percent were women—exceeding hiring goals.
F.8	Increased Female and Minnesotans of Color Participation in Apprenticeship Programs by 65 Percent; Total Number of Graduates by 23 Percent	Apprenticeship programs train Minnesotans for good paying jobs across our state. Approximately ninety percent of apprentices in Minnesota are in the construction trades. Average starting pay in construction apprenticeship programs is currently \$21 an hour and average ending pay is currently \$35 an hour. Since October 2015, \$8.5 Million dollars in US DOL grant funds have been secured to expand apprenticeship in Minnesota.

Registered Apprenticeship is expanding into high-growth industries in Minnesota. As part of its 5-year Minnesota Apprenticeship Initiative that began in late fall 2015, more than 35 new programs have been developed with Minnesota employers in advanced manufacturing, healthcare, information technology and transportation. The initiative is on track to increase participation by 1,000 apprentices.

Under Governor Dayton's leadership, Minnesota's apprenticeship programs have become more diverse. In 2018 more than 25 percent of participants were female or people of color – a 65 percent increase over 2010. The total number of graduates also increased by 23 percent – increasing from 1,171 graduates in 2011 to 1,456 graduates in 2017. Veteran participation levels in apprenticeship nearly doubled since 2010.

In 2018, Apprenticeship Minnesota received a PROGRESS MINNESOTA award by Finance and Commerce News. The Progress Minnesota awards recognize individuals, companies and organizations that drive Minnesota into the future through economic development, entrepreneurship, technological innovation and workforce development.

#### F.9 Granted Nearly 9,000 Home Loans to Households of Color

Under Governor Dayton's leadership, the Minnesota Housing Finance Agency has worked to expand the American Dream of owning a home to communities of color. Between 2011 and 2018, the agency provided nearly 9,000 first time home loans to households of color.

Between 2014 and 2016, the agency increased annual lending to households of color by over 100 percent, the number of loans increased from 674 loans to 1,377. To achieve these results, Minnesota Housing Finance worked to build trusted relationships, and enhance marketing and outreach efforts.

First-Time Home Loans			
to Household	s of Color		
Year	Loans		
2008	474		
2009	411		
2010	624		
2011	549		
2012	555		
2013	689		
2014	674		
2015	1,141		
2016	1,121		
2017	1,282		

			2046	4 277	1	
			2018	1,377		
		Building on this progress, the agency set a goal of providing 35 percent of all loans to households of color in 2017. In 2017, 31.8 percent of the agency's loans went to households of color. In 2018, 34.4 percent of the agency's loans went to households of color. This is three times higher than the average in the private loan industry, which averages 9 to 11 percent.				
F.10	Provided Down Payment Assistance to More Than 10,000 Homebuyers	Many lower-income Minnesota families could afford to pay a mortgage – helping them to build generational wealth. However market conditions including rising home prices, increasing interest rates and low supply have made it harder to achieve homeownership.  To help eligible homebuyers, the Minnesota Housing Finance Agency offers down payment assistance. In 2015, the program was expanded to provide larger down payment and closing-cost assistance to households. Between 2015 and 2017, these programs served 10,785 homebuyers across the state. One program serves 68 percent people of color. The average amount of assistance is around \$7,000 and the assistance is typically repaid to help additional first-time homebuyers.				
F.11	Launched Program to Support First-Time Homebuyers of Color	Enhanced Home intensive finance training, and ca sustainable hom	se management	acity Initiative, imprehensive services to pre	which provides homebuyer/owner epare families for	
		targeted to con intensively one- financial capabi	nect with housel -on-one with pro lity important to ey management,	nolds of color. spective home pics like credit	It works ebuyers on repair, debt	
		has served 2,20 people of color, nearly 60 perce percent are cur increased their points) and nea	Of the househo nt have purchase rently looking. M credit score (ave rly all household	ebuyers, 87 pe Ids that compl ed a home and Iore than 80 p Prage increase s have increas	ercent of whom are eted the program, I another 20 ercent have	
F.12	Record Mortgage Production for First-Time		ne successful dov nave helped hous			

	Homebuyers Across Minnesota	Housing is seeing record mortgage loan levels. In May of 2018, despite a tight market with little available inventory, Minnesota Housing broke our all-time production record with more than \$110 million in mortgage production, creating homeownership opportunities for 616 households statewide! This compares to May of 2017 with \$88 million for 527 households.
F.13	Released Comprehensive Analysis on Status of Communities of Color & Minnesotans with Disabilities	Governor Dayton's Administration has made closing disparities between white Minnesotans and Minnesotans of color a top priority. In 2016, the Minnesota State Demographer's Office released a first ever report providing detailed analysis of the economic realities facing communities of color in Minnesota.  The data in the report is critical as policymakers make investments intended to expand opportunity and close economic disparities between white Minnesotans and Minnesotans of color.
		The Dayton Administration also is committed to supporting people with disabilities. In 2017, the Minnesota State Demographer's office published a report, "Minnesotans with Disabilities: Demographic and Economic Characteristics," to help Minnesotans learn more about the work status, earnings and income, age, race, and residence of Minnesotans with disabilities.
		The report found that in 2015, approximately 10.9 percent of Minnesotans, or 593,700 people, reported a disability. As Minnesota continues to age, the report concluded that "local communities, employers, nonprofits, transportation and housing service providers, and the state overall will need to plan to be more responsive to a growing disabled population."
F.14	Annually Hired 700 Summer Student Workers and Interns from Diverse Backgrounds	As part of Governor Dayton's commitment to expand opportunity for Minnesotans from diverse backgrounds, Minnesota state agencies have participated in several student worker and internship programs, including Capitol Pathways, STEP-UP Achieve Minneapolis, Right Track in Saint Paul, the Minnesota Conservation Corps, HireUp in southern Minnesota, and the Star of the North Fellowship program.
		In total, Minnesota state government annually hires approximately 700 student workers and interns – giving these students and recent graduates valuable professional experience and connections.

		T
F.15	Annually Provided Employment-Related Services to Between 17,000 and 18,000 Minnesotans with Disabilities Seeking Competitive, Integrated Employment	Minnesota's Vocational Rehabilitation Services program helps to connect Minnesotans with disabilities to competitive, integrated employment opportunities in their communities. During Governor Dayton's two terms, the program assisted a total of 21,872 Minnesotans with disabilities to achieve competitive, integrated employment.  Competitive, integrated employment by definition pays at least minimum wage. The alternatives pay less – sometimes far less – than minimum wage. All Vocational Rehabilitation program participants are placed in competitive, integrated employment. Their average hourly wage over the past eight years has ranged between \$11 and \$13 per hour.
F.16	Saved Minnesotans with Disabilities Millions of Dollars	The Minnesota Department of Administration offers Minnesotans with disabilities free access to a Guide to Assistive Technology. Assistive technology helps people of all ages with disabilities, including older adults with functional needs, increase, maintain, and improve independence at home, school, work, and in their communities. As part of the guide, the Department offers suggestions on appropriate technology for different settings (e.g. work, school). It also provides guidance on how Minnesotans can defray the costs of purchase equipment.  Since 2013, the Minnesota Department of Administration also
		has provided nearly 900 Minnesotans with disabilities with free use of assistive technology, saving these individuals \$1.9 million while they tried different products before purchasing them.
F.17	Upgraded Metro Mobility Computers to Improve Rider Experience	Metro Mobility provides public transportation to Minnesotans who are unable to use regular fixed-route buses due to a disability or health condition. Rides are provided for any purpose. Under Governor Dayton's leadership, the Metropolitan Council has implemented strategies to make Metro Mobility more efficient and improve the experience for Minnesotans who rely upon it.
		Upgraded Computer System to Provide Real-Time     Schedule Information – In 2014, Metro Mobility upgraded its computer systems to provide real-time, up-to-date schedule information to drivers, dispatchers, and customers. This project improved on-time performance and increased the number of riders served per hour while managing an 8.5 percent ridership increase from 2013 to 2014. Overall, Metro Mobility ridership has increased by 41 percent from 1.59 million rides in 2011 to 2.26 million rides

in 2017. In 2017, the program provided service to more than 20,000 active certified users.

In addition to improving on-time performance, this technology has helped reduce Metro Mobility's use of the Emergency Response Radio System for the metropolitan area by 70 percent. The reduction in "talk time" has freed up capacity on the system and helps to ensure that emergency calls will not be disrupted or delayed.

 Created Automated Trip Information System – In 2016, the Metropolitan Council launched an Automatic Vehicle Locator system, which allows customers to receive automated real-time information prior to their ride pick-up time through calls, emails or texts.

The system frees Metro Mobility staff to book rides for customers, rather than providing ride information updates. It also enables greater efficiency in routing and service delivery, and improved information for drivers, including turn-by-turn directions and up-to-the-minute updates on route changes.

### F.18 Launched Office of Equity in Procurement

In 2015, the Minnesota Department of Administration launched an Office of Equity in Procurement to ensure that state contracting reflects Minnesota's diversity. Among the office's accomplishments are:

- Equity Select Purchases In 2016, Governor Dayton and the Legislature amended state law to allow state agencies to directly select targeted group, economically disadvantaged or veteran-owned businesses up to a total dollar value of \$25,000. This procurement option not only promotes greater equity for our targeted, economically-disadvantaged and veteran-owned businesses, but it also offers a more efficient and streamlined option for procurement staff. In 2017, 279 Equity Select purchases were made, totaling \$3.4 million.
- Faster Pay Small businesses often struggle with cash flow issues, which can make it difficult to bid on state contracts. To help address this problem and reduce barriers, the Department of Administration now ensures that certified targeted businesses are automatically paid within 15 days, rather than the standard 30 days. Since the initiative began in 2016, 508 certified vendors have received payments totaling more than \$130 million.
- Training To help encourage equity in procurement, the Department of Administration has trained more than 806

- agency procurement staff who conduct purchasing on behalf of state government. The training focuses on specific techniques to promote diversity and inclusion in the state's contracting processes.
- Subcontractor Goals The Department of Administration has refined its process for setting subcontractor goals in order to increase participation in construction contracting by targeted groups, economically disadvantaged or veteran-owned small businesses. The previous goal-setting process only included the certified targeted group subcontractors. The highest goal allowed was 10 percent of the project, and it was based on the number of already certified vendors. Many outstate projects had no goals as a result. The new goal setting formula is extended to the Economically Disadvantaged and Veteran-Owned businesses as well as the Targeted Group businesses. The new process is based not only on the number of certified vendors, but also on the vendors available to be certified, the location of the project and the scopes of work involved. The result has been goals being set on most projects, and at a higher percentage than previously. Closer monitoring of construction goals has resulted in more compliance and accountability.
- Sheltered Markets Utilizing its statutory authority when it has been determined by the commissioner that at least three businesses are likely to bid on a project or service, the Department of Administration has conducted 18 procurements where the project has been reserved for performance by a certified targeted group business with a value of \$2.4 million. Sheltered Markets are contracts designated for Minnesota-based certified Targeted Group/Economically Disadvantaged/Veteran Owned (TG/ED/VO) small business bidding only. Set-asides are one of the vital tools employed by the State to create contracting opportunities for small businesses to compete for and win State contracts. They are more frequently now referred to as "Sheltered Markets".
- Outreach The creation of the Department of Administration's Office of Equity and Procurement has created the bandwidth needed to conduct the important task of getting out into the community and connecting with small business owners. The department has contacted almost 3,000 vendors by email or letter and has hosted or attended 86 events in 2017 and 53 in the first part of 2018. The Office has registered nearly 100 new businesses and increased purchasing with diverse businesses by nearly \$20 million from 2015 to 2017.

F.19	Developed Mobile Phone App to Help People with Autism in Emergencies	In 2012, the Governor's Council on Developmental Disabilities, in partnership with the Autism Society of Minnesota, developed a mobile device application that helps people with Autism Spectrum Disorders (ASD) to communicate. Innovatively using a proven 5-point, color-coded scale, it can be customized to the specific situation of an individual or family – a key concern given the wide range of ASD needs. The application can be downloaded in the iTunes App Store and is available on Android and Kindle Fire devices. Overall, the application has been downloaded 115,000 times.
F.20	Established Enhanced Veteran and Targeted- Group Preference Initiatives	In 2012, Governor Dayton and the Minnesota Legislature granted counties the option to create a bid preference program for veteran-owned small businesses competing for county contracts for goods and construction-related services. The language is permissive and may only apply to six percent of contracts.
F.21	Enhanced Veteran Employment Opportunities	In 2012, Governor Dayton and the Minnesota Legislature added veterans to the groups targeted for special emphasis given in job recruitment and additional points given in the veterans' credit on civil service exams for nondisabled and disabled veterans.
F.22	Enhanced Protections for Minnesotans with Disabilities	In 2013, Governor Dayton and the Minnesota Legislature improved the Minnesota Human Rights Act. Prior to this law, the Human Rights Act established that it is an unfair discriminatory practice for an owner of a public place to prohibit a blind or deaf person from taking a service animal into a public place if the animal can be properly identified as being from a recognized program that trains service animals. This bill removes the qualifier that the owner must be able to identify the animal as being from a recognized training program.
F.23	Enacted "Ban the Box" Protection	In 2013, Governor Dayton and the Minnesota Legislature passed legislation preventing employers from asking for criminal history information on a job application, or otherwise trying to use criminal history to screen initial applications. The law prevents most private employers from screening for criminal history until after they have selected candidates for an interview. Ban the Box helps individuals with criminal records gain employment, creating an opportunity for meaningful second change and improving public safety through reduced recidivism. In 2018, MDHR released a Ban the Box toolkit to help employers and job seekers.

F.24	Enacted Criminal Record Expungement Reform	<ul> <li>In 2014, Governor Dayton and the Minnesota Legislature enacted legislation to reform the procedures for expungement of prior criminal offenses from an individual's record. These changes include:         <ul> <li>Grants the court the authority to expunge records relating to an eviction action at the time the judgment is entered for the defendant.</li> </ul> </li> </ul>
		<ul> <li>Grants the court the authority to expunge all records related to juvenile delinquency proceedings, including records held by executive agencies.</li> </ul>
		<ul> <li>Allows criminal justice agencies and county attorneys the ability to open and exchange records for the purpose of criminal investigations and prosecution.</li> </ul>
		<ul> <li>Requires business screening services to delete criminal records that have been expunged.</li> </ul>
		<ul> <li>Allows access for the purpose of DHS and teacher licensure background checks, but keeps the record private if it is used to disqualify an applicant.</li> </ul>
		<ul> <li>Outlines the time frames when petitioners may apply for an expungement. For successfully completed diversion programs and stays of adjudication, the waiting period is one year; for petty misdemeanors and misdemeanors, it is two years; for gross misdemeanors, it is four years; and for felonies, it is five years. Only those non-violent felonies listed in the bill may qualify for expungement.</li> </ul>
F.25	Adopted Veteran-Owned Small Business Preference	In 2014, Governor Dayton and the Minnesota Legislature made it easier for Minnesota veteran-owned small businesses to receive preference when responding to solicitations issued by state agencies.
F.26	Cracked Down on Bias- Motivated Assault	In 2016, Governor Dayton worked with the Legislature to crack down on assaults motivated by race, color, religion, sex, sexual orientation, disability, age, or national origin. The new law allows for a maximum penalty 25 percent longer than the penalty would be without bias as a motivating factor.
F.27	Supported Targeted Businesses	In 2016, Governor Dayton worked with the Legislature to secure \$1 million for new software which has helped improve state initiatives to make more state purchases from targeted Minnesota

		businesses, including those owned by women, people of color, and veterans.
F.28	Invested \$100,000 in Crisis Training for Law Enforcement	In 2017, Governor Dayton and the Minnesota Legislature provided \$100,000 a year for training state and local community safety personnel in the use of crisis de-escalation techniques.
F.29	Hosted the Nation's First Tribal Youth Gathering	In 2018, Governor Dayton hosted the Minnesota Tribal Youth Gathering at the University of Minnesota, bringing together Native American youth ages 14-24, tribal and state leaders, civic and business leaders, and education organizations to focus on challenges facing Native American Youth in a first-of-its-kind gathering in the nation. Over 200 Native youth attended the daylong event.
		The gathering recognized and amplified the positive work that Native youth in Minnesota are doing to improve their communities. The gathering addressed topics including culture and language revitalization, health, education, history, self-sufficiency and sovereignty, and youth engagement and public leadership development.
		Governor Dayton appointed a Youth Steering Committee, comprised of 22 Native youth delegates and supported by state agency leaders to plan and lead the day-long event.
		To become eligible to attend the Tribal Youth Gathering, Native American youth were encouraged to complete the Generation Indigenous (Gen-I) Challenge in the months leading up to the conference in August 2018. The Gen-I Challenge is a pledge from Native American youth to make a positive difference in their community. Following challenge submissions, a selected group of Native youth presented their work to tribal and state leaders and fellow youth participants at the Tribal Youth Gathering event.
F.30	Established Young Women's Initiative of Minnesota	In partnership with the Women's Foundation of Minnesota, a statewide community foundation investing in innovation to drive gender equality, Governor Dayton launched the Young Women's Initiative of Minnesota in 2016. Aimed at improving opportunity for young women in Minnesota, the Young Women's Initiative brings together nonprofits, businesses, government, philanthropies, and young women to create a plan to build equity in outcomes for young women in our state, allowing them to lead safe, prosperous lives.
		Minnesota is often ranked a top state for women, but disparities persist for young women of color, American Indian women,

women from Greater MN, LGBTQ youth, and young women with disabilities. Young women of color and American Indian young women in Minnesota experience significantly higher rates of homelessness, teen pregnancy, poor health outcomes, foster care, parental incarceration, involvement in the juvenile justice system, and sex trafficking. Data show that LGBTQ youth and young women with disabilities can face similar challenges.

Designed to be as participatory and inclusive as possible, the Young Women's Initiative seeks to make the invisibility of disparities visible. The first-of-its-kind statewide initiative in the nation, the Young Women's Initiative of Minnesota is comprised of three core committees, the Community-Specific Working Groups, the Young Women's Cabinet, and the Young Women's Initiative Council. The Young Women's Cabinet is comprised of young women (ages 16-24) appointed by Governor Dayton.

In 2017, the Young Women's Initiative of Minnesota released the <u>Blueprint for Action</u>, a plan offering 20 key recommendations to build a Minnesota where every girl thrives and is the champion of her own life. The plan engages cross-sector partners from nonprofits, businesses, government, universities, philanthropies, and young women in strategies to eliminate disparities in outcomes for young women of color, American Indian young women, LGTBQ youth, young women with disabilities, and young women from Greater Minnesota. Collectively, 500 cross-sector leaders – young women and youth ages 16-24, nonprofits, and elected officials – provided input resulting in the <u>Blueprint for Action</u>.

#	Accomplishment	Description									
G.1	Consistently Ranked Among America's Best Places to Live and Work	consistently ra and work. The children's well for business. G our state's suc businesses wh	Under Governor Dayton's leadership, Minnesota has consistently ranked among the best states in the nation to live and work. These national rankings measure everything from children's well-being, to the best-run states, and the best state for business. Governor Dayton has always said that the credit our state's success belongs to the hardworking people and businesses who have made our state so strong.  Below, see how Minnesota has scored on a number of key national rankings, from 2010 to 2018.								
			Nati	onal	Rank	ings_	2010	) – 20	18		
										4.3	(4.0
		Safest States in America, WalletHu	 b				3	5	7	4	<b>18</b>
		Best Run States, 24/7 Wall Street	5	4	10	7	5	5	2	1	
		Best States for Jobs, Wallethul								6	3
		Best States for Business, CNBC	8	7	11	15	6	1	4	3	6
		Gallup's Job Creation Index							1	5	
		Best States to Retire In, AARP		1			1			2	
		Best States for Working Moms, Wallethul					11	2	2	2	2
		U.S. News Best States	_							3	2
		Best States for						1	1	1	2

		Women, Wallethub										
		Strongest States, Politico Magazine					2	1	2		2	
		Best States to Raise a Family, Wallethub								4	2	
		Best States for Kids via Annie E. Casey Fd'n	2	2	5	4	5	1	1	4		
G.2	Secured an Additional \$500 Million for Veterans Health Care; More Than \$2,100 Per Veteran	Under Governor Department of V including the Ver Association of Co Minnesota's 370 process and enco medical coverag  Thanks to this ag \$500 million in for average of \$2,19 addition, thanks percentage of M benefits they have	reterateran ounty ,000 ourage. ggress edera of inces innes	ans Af Serving Veter veter ge usa sive a all fund rease etter a sota v	ffairs fice Or fran S frans th frans of dvoca ding f france per v france cetera	has verganizervice hrough all verganizers or Metericacy and accordance with the control of the c	vorke zatior e Offigh the eteral Minnes an from the eters in the eters	d with as and certon federal f	h par d the o adveral classes efits, has so etera 11 to ch, th e hea	tners Minnocate aims inclu ecure ns, or 2017	esota for ding d mor an 7. In	re
G.3	Tirelessly Advocated on Behalf of LGBTQ Minnesotans; Signed Same-Sex Marriage into Law	Throughout his two terms in office, Governor Dayton has been a committed advocated for LGBTQ Minnesotans. In 2012, Governor Dayton established a Task Force on the Prevention of School Bullying, which took testimony from LGBTQ students as well as their parents and guardians.  In his 2013 State of the State Address, Governor Dayton urged the Legislature to legalize same-sex marriage, "Last year, Minnesotans began a conversation about why marriage matters and we found our common belief that it is about love, commitment and responsibility. I want Minnesota to be a state which affirms that freedom for one means freedom for everyone and where no one is told it is illegal to marry the person you love."										

		In May 2013, Governor Dayton signed same-sex marriage into law, making Minnesota the first Midwestern state to legalize same-sex marriage by legislative vote and the 12th state in the nation.  In 2014, Governor Dayton signed the Safe and Supportive Schools Act ("school bullying") into law. The school bullying law created the School Safety Technical Assistance Council to help schools implement the school bullying law.  In 2015, Department of Commerce and Department of Health began requiring that all state regulated insurance plans not discriminate based on gender identity, and must provide medically necessary treatment to transgender individuals
		including gender confirmation surgery.  In 2017, the School Safety Technical Assistance Council published a Toolkit for Minnesota schools to use to ensure safe and supportive schools for transgender and gender nonconforming students.
G.4	Serious Crime Down 14 Percent Since 2011	Serious crimes have dropped by 14 percent since 2011, decreasing from 2,757 per 100,000 people in 2011 to 2,372 per 100,000 people in 2016. In addition, the Minnesota Department of Corrections has increased the number of offenders who annually receive pre-release planning to 4,900 since 2011. Release planning helps prepare offenders to return to the community, which will help to reduce the likelihood of reoffending and increasing the crime rate.
G.5	Invested \$5 Billion in Quality, Affordable Housing Since 2011; Provided Housing Assistance to 324,400 Households	Despite the end of the Great Recession, housing costs remained unaffordable or unavailable for many Minnesota families during Governor Dayton's two terms. Governor Dayton has worked to raise family incomes and increase the supply of affordable housing.
		Minnesota has invested more than \$5 billion – both public and private sector funding – in quality, affordable housing for lowand moderate-income households during the Governor's two terms. This investment is \$360 million more than was invested during the Pawlenty Administration and \$3.6 billion more than invested during the Ventura Administration.
		Under Governor Dayton's leadership, the Metropolitan Council invested an additional \$82.7 million in affordable housing development and redevelopment projects in the Twin Cities metropolitan area, assisting in the creation of 2,441 affordable units, above and beyond Minnesota Housing's investments.

		As a result of the investi two terms, more than 3 some type of housing as In addition, Governor Do creating the Governor's 2017 to develop solutio challenges, and connect places to live. The nong and advocates from acre August 2018. The report at improving access to co	24,400 M ssistance. ayton issu Task Forc ns to allev more Mi partisan ta oss Minne t recomm	innesota households ded Executive Order : de on Housing in Dec viate Minnesota's ho nnesota families with ask force, comprised esota, released its fin ended 30 actions ste	s received  17-14, ember using h good of experts al report in
		Minnesotans and building future for all Minnesota building 300,000 new he and locations to stabilize	ng a more ins. One ro omes by 2	vibrant, inclusive ed ecommendation incl 2030, across all types	udes
G.6	Minnesota's Foreclosure Rate Dropped 81 Percent with Homeownership on the Rise	Under Governor Dayton rate dropped 81 percen Overall, Minnesota rate the national average. Malso has largely recover 71.3 percent in 2016. At continues to outpace th 8 percent higher than the	t from 2.8 of foreclo linnesota' ed from the nd Minnes e nation;	37 percent to 0.53 percent to	ercent. an half of rship rate reaching ip rate
G.7	Financed Development of More Than 1,900 Units of Greater Minnesota Workforce	Many Greater Minnesota communities lack an adequate supply of housing, even though they have growing businesses and good paying jobs for workers.			
	Housing	To help address this housing imbalance, the Minnesota Housing Finance Agency and Department of Employment and Economic Development have financed more than 1,900 units in both rental and homeownership workforce housing developments in Greater Minnesota since2012. Developments are located across the state.			
		Location	Units	Location	Units
		Thief River Falls	63	Perham	48
		Roseau	40	Rochester	393
		Worthington Jackson	127 50	Austin Owatonna	38
		St. Michael	48	Mankato	110
		Cambridge	28	Duluth	284
		Glenwood	32	Hinckley	28
		Warroad	29	Grand Marais	14

G.8	Reduced Homelessness in Minnesota by 8.5 Percent	In December 2013, Governor Dayton's Administration launched its Plan to Prevent and End Homelessness. Thanks to strong collaboration across all levels of government with private and nonprofit organizations, significant progress has been made to reduce the incidence of homelessness in Minnesota.	
			8 percent 20 percent 27 percent 56 percent
		-	sness
G.9	Invested \$4.6 Million in Efforts to Prevent Veteran Homelessness	In 2012, Governor Dayton and the Minnesota Legislature allocated \$100,000 to the Minnesota Assistance Council for Veterans (MACV) to support efforts to prevent homelessness among veterans and aid those experiencing it. In 2013, Governor Dayton worked with the Minnesota Legislature to provide additional funding to MACV. Since then, from FY13 – FY18, the Legislature has invested \$750,000 in grant funding each year to support MACV and their efforts to serve Minnesota veterans in need. Altogether, these funds total a \$4.6 million investment in efforts to prevent homelessness among veterans.	
G.10	Eliminated Waiting List for Minnesotans in Need of Nursing Home Level Care	terms to invest in services disabilities can live in the n Thanks to Governor Daytor people with disabilities recoversus institutions increase more than 85,000 people viservices and supports in the	ted with the Legislature over his two to help ensure Minnesotans with most integrated setting desired. In a leadership, the percentage of seiving services in the community ed from 90.7 to 92.3 percent. In 2017 with disabilities received long-term eir homes and communities. Of those, vices through one of the disability

		Waivers offer a wide variety of community-based services as options to institutional care. A waiver waiting list for people in need of nursing home level of care, which numbered 1,412 in 2015, has been eliminated. Under a new process for developmental disabilities waiver funding, agencies work to meet goals for the reasonable pace of movement of people waiting for funding.  This has reduced the number of people waiting for funding and the length of time before funding is approved. For example, the number of people waiting longer than 45 days for funding decreased from 152 on Oct. 1, 2017, to 89 on Jan. 1, 2018, compared to 3,576 in June 2015. The average length of time people wait to access funding is now 80 days.
G.11	Released Comprehensive Report on Status of Rural Communities	Recognizing the challenges facing Greater Minnesota, Governor Dayton took actions to support economic development and quality of life in rural communities. In 2017, the Minnesota State Demographer's Office released a first-ever report examining differences in demographic, social and economic conditions across Greater Minnesota; "Greater Minnesota: Refined & Revisited."  The report provided an in-depth understanding of residents living in truly rural areas of the state. The report served as a guide for policymaking by revealing essential baseline data on how migration and natural population change have resulted in population growth or loss between 2000 and 2015 for all counties, grouped by their urban and rural characteristics.
G.12	Support for Minnesota Farm Families	Farm property taxes in Minnesota have increased 114 percent in the last decade. This problem has been compounded by low commodity prices and high agricultural land values. To help relieve property tax burdens on Minnesota farmers, Governor Dayton and Lt. Governor Smith worked with the Legislature to provide a tax credit worth \$35 million for owners of agricultural property in 2017. The credit is equal to 40 percent of farm property taxes attributable to school district debt levies.  The Governor also worked with the Legislature in 2017 to create a first-of-its-kind \$5 million tax incentive program to help beginning Minnesota farmers get started and have access to land. As many of Minnesota's farmers hit retirement age, the tax incentive will help the next generation of farmers acquire and rent land. The incentive is expected to help 370 new farmers each year.

		In 2013, Governor Dayton's Administration created a first-of-its-kind agricultural bank credit to support Minnesota farmers.  Administered by the Board of Soil and Water Resources, the Minnesota Ag Wetland bank has provided 560 credits to offset wetland impacts resulting from agricultural projects, and more are in the pipeline.  Minnesota stands out nationally as <i>the</i> state with the most advanced and successful program. National and State resource agencies, conservation groups, and agricultural interests are now looking to Minnesota as the model for establishing similar agricultural wetland banking programs across the country.
G.13	Invested \$103 Million in the Minnesota Rural Finance Authority	Delivering needed assistance to Minnesota's 74,000 farms, Governor Dayton worked with the Legislature to invest \$103 million in Minnesota's Rural Finance Authority since 2011. This funding allows the Authority to offer eligible Minnesota farmers affordable financing and terms and conditions not offered by other traditional lenders. Without this investment, some farmers would have faced a credit crunch caused by several years of low commodity prices and rising expenses.
G.14	Extended Minnesota's Farmer-Lender Mediation Program in 2013 and 2017	Minnesota farmers who are facing debt have the opportunity to renegotiate, restructure, or resolve their farm debt through the Farmer-Lender Mediation Program. Governor Dayton worked with the Legislature to extend the program first in 2013 and again 2017, providing important assistance to Minnesota farmers who are facing low commodity prices and high input costs.
G.15	Expanded the Minnesota Farm Advocates Program	Governor Dayton worked with the Legislature in 2017 to invest \$80,000 to expand the Farm Advocates program, which provides one-on-one assistance for farmers who face natural disasters or other financial challenges. Farm Advocates understand the needs of farming families and are trained and experienced in agricultural lending practices, farm programs, mediation, and disaster relief, among other assistance.
G.16	Invested \$1.2 Million in Noxious and Invasive Weed Programs	Invasive and noxious can have a significant impact on farm productivity and ecological diversity. Weeds invade crops, reducing output and raising costs. In 2017, Governor Dayton worked with the Legislature to invest \$500,000 in an effort to enhance the Department of Agriculture's capacity to protect our crops from pests and diseases. The Governor and Legislature also invested \$850,000 in 2017 to address noxious weeds that threaten Minnesota crops, including grants to local weed inspectors to address noxious weeds at the local level.

		Under Governor Dayton's leadership, the Department of Agriculture also has developed and began implemented strategies for eradicating highly damaging invasive plant populations before they could spread. This had not been attempted at a statewide level prior to this project and our target plants had been spreading for years, sometimes decades.  Since efforts began in 2013, the Department of Agriculture has focused on plants such as cutleaf teasel, Dalmation toadflax, Grecian Foxglove and Oriental Bittersweet. A total of 34 workshops educated 772 people about target plants. Surveys totals are 1,542 road miles and 125 river and trail miles. Agreements were written with 162 private landowners for initial treatment on their lands. Many landowners have done follow up
		treatment on their own. A total of 1,360 acres were treated by crews.
G.17	Expanded Waste Pesticide Collection Program	The Waste Pesticide Collection Program provides safe disposal of waste pesticides at no cost to Minnesotans. This program has been a great success, collecting more than 500,700 pounds of household and agricultural waste pesticides all 87 counties.
G.18	Invested \$26.5 Million to Renovate and Construct Modern Agricultural Laboratories	Governor Dayton worked with the Legislature in 2015 to secure \$18 million to replace two obsolete veterinary laboratories at the University of Minnesota with a new veterinary isolation facility. The new facility will help the state address new disease challenges, including avian influenza, and help Minnesota become a leader in infectious disease research. In 2015, the Governor and Legislature also invested \$8.5 million in improvements to the University of Minnesota poultry testing laboratory in Willmar. Upgrading the facilities and equipment will help the lab diagnose and test for avian influenza and other diseases. The new facility tests approximately 300,000 tests each year.
G.19	Protected Minnesota's \$800 Million Turkey Industry	Minnesota is the top turkey producing state in the country, annually raising between 44 and 46 million birds. The state's approximately \$800 million turkey industry supports families and communities across Minnesota.  In 2015, the Minnesota Board of Animal Health and Department of Agriculture worked with poultry producers to stop the spread of Highly Pathogenic Avian Influenza. Together, they were able stop the spread of avian flu and ensure producers were able to restock their barns as soon as possible.

		2015 Avian Influenza Outbreak	
		Farms Affected:	108
		Turkeys Affected:	9,024,632
		Counties Impacted:	23
		Total Economic Impact:	\$650 Million
		Last Case of Avian Influenza:	June 5, 2015
		Quarantine Ended:	July 2015
		The Board of Animal Health and the Departure also worked with producers to develop number protocols to avoid future outbreaks.	_
G.20	Improving Disease Prevention and Response for Minnesota Farmers	Animal diseases can have a devastating in of Minnesota livestock producers. Under leadership, the Board of Animal Health h to develop secure food supply plans for the beef, pork, and dairy industries.  These plans will allow the state to better to an animal disease and help keep farmer.	Governor Dayton's as worked with producers he turkey, egg, broiler, coordinate its response
		will help keep unaffected farms in operated dedicated experts to help impacted prod	ion and provide
G.21	Saved Minnesotans \$729 Million on their Utility Bills	Under Governor Dayton's leadership, the Department of Commerce worked to red requested by utility providers by 57.3 per Minnesotans more than \$729 million on natural gas they need for their homes an 2010.	uce rate increases rcent. This has saved the electricity and
G.22	Reformed and Strengthened Minnesota's NextGen Biofuels Standard	Governor Dayton and the Legislature refoliofuel standard in 2013, expanding the lof biofuels that meet federal standards. Year escalating biofuel and ethanol standstrengthening Minnesota's standard. The date "E20" language, which was continged government approving "E20" through the approval has not occurred.	aw to include other forms They also created a 12- lard, which is gradually by also repealed out-of- ent on the federal
G.23	Implementation of Minnesota's B20 Mandate	In 2018, Governor Dayton's administration biodiesel standard moving Minnesota to blend (B20) at pumps across the state. The Minnesota's national leadership – in 2000 first state in the nation to require all diese at least 2 percent biodiesel, known as B2	a 20 percent biodiesel his new standard builds on 5, Minnesota became the el fuel to have a blend of

The biodiesel industry adds an average of 63 cents to the market price of a bushel of soybeans for Minnesota farmers. B20 is expected to reduce 130 tons of particulate emissions and approximately 1 million tons of  $CO_2$  next year.

In 2013, Governor Dayton successfully defeated an attempt led by the oil industry to repeal Minnesota's B10 mandate, which required that 10 percent of all diesel fuel sold in Minnesota between April and October comes from soybeans or other biobased materials beginning in 2014. Since then, he has steadfast protected biodiesel mandate from big oil companies.

### G.24 Expanded Hunting, Fishing, Outdoors Opportunities for All Minnesotans

Under Governor Dayton's leadership, the Department of Natural Resources has made significant progress to improve and expand the outdoor recreational opportunities available to all Minnesotans. The Department has launched programs designed to share Minnesota's hunting, fishing, and outdoors traditions.

- Expanded Youth Hunting Opportunities Between 2011 and 2017, the agency increased the number of special youth deer hunting participants by 130 percent, totaling 25,961 participating youth.
- Shared Outdoor Traditions With 81,482 People -- Since 2011, 81,482 people have participated in the DNR's "I Can!" program, sharing Minnesota's proud traditions with the next generation of outdoors enthusiasts. 21,700 participants took part in the "I Can Fish" programs, with another 44,500 potential archers participating in the "Archery in the Park" series provided by Minnesota's Parks and Trails Division. These programs provides hands-on instruction from experienced and friendly individuals to families interested in learning more about lifelong outdoors activities, including fishing, canoeing, camping, mountain biking, and archery. These introductory programs are designed for families and provide all the gear needed to participate.
- Becoming An Outdoors Woman Program The Department of Natural Resource's "Becoming an Outdoors Woman" Program offers a wide range of opportunities for women who want to learn how to hunt, fish or develop other outdoor skills. Since 2011, the DNR has offered more than 527 workshops for women, and 6,722 women and girls have participated in the program.
- Expanded Access for Minnesotans with Disabilities Under Governor Dayton's leadership, the Department of Natural Resources is opening the outdoors to people with disabilities by updating its public spaces and programs. The DNR is

opening the outdoors to people with disabilities by updating its public spaces and programs. o Parks and Trails Division has constructed or acquired 97 fully accessible buildings since 2010, 21 in 2017 alone. o Since 2011, we have implanted new guidelines for OPDMD (Other Power Driven Mobility Devices), and have issued permits to people requesting such use to get better access on parks and trails. o 72 public water access sites made accessible. o Recent 2017 construction of Minneiska Campground at Whitewater State Park and Vermilion Ridge Campground at Lake Vermilion-Soudan Underground Mine State Park were designed and built for full ADA compliance. o As of July 1, 2017 active military personnel in any branch or unit of the United States Armed Forces and Veterans with a service-connected disability are eligible to receive a free year-round vehicle permit, providing unlimited access to all 75 Minnesota state parks and recreation areas. G.25 **Expanded Water Fowl** During the Dayton Administration, the Department of Natural and Game Bird Hunting Resources expanded waterfowl and game birding hunting **Opportunities** opportunities by: • Continuing to offer a Sandhill Crane season in northwest Minnesota every year since 2010. Maximizing waterfowl hunter opportunities since 2011 by providing the maximum season length and bag limits for Canada geese and ducks during the regular season as allowed by Federal frameworks. Restoring key waterfowl habitat to increase waterfowl populations, by designating 13 shallow lakes as "State Waterfowl Lakes." This designation has encompassed more than 3,435 acres since 2011, with water control structures added to 21 existing Waterfowl Lakes to allow the improvement of 14,000 total lake acres. • Expanding possession limits, starting in 2013, for migratory small- game birds, allowing hunters to possess three times the daily limit of each species (up from two times the daily limit). This change adds convenience for those whose hunting trips are three days or longer.

 Reducing the number of Turkey Permit Areas in 2012 (from 81 to 12 permit areas), increasing hunting opportunity and flexibility. Additionally, in 2016, DNR increased the number of days available to hunt turkeys during the spring season. From 2011-2016, the number of fall turkey licenses sold increased by 60 percent. Spring turkey licenses increased by 10 percent.

#### G.25 Hundreds of Campsites Became Reservable

Between 2011 and 2017, overnight campers in Minnesota's state parks increased from 286,000 to 360,000 campsites per year. In 2016, Minnesota state parks and recreation areas made hundreds of previously "first-come, first-served" campsites reservable, in response to customer feedback that showed families preferred this option.

It used to be that visitors without prior reservations would show up at the park entrance on busy weekends in hopes of getting one of the "first-come, first-served" sites, but there was no guarantee of getting one. Now the DNR takes reservations for those sites, allowing campers to reserve a potential campsite up to a year in advance, which typically make up 25 to 30 percent of the total sites at each campground. Sales of year-round park permits increased by 37 percent during the past 7 years, with Minnesota state parks hosting more than 1 million visitors per year.

The change comes as the result of a pilot project in 2014 and 2015, when about 20 percent of Minnesota's state parks made all of their campsites reservable. Occupied sites increased about 6 percent from 2015 to 2016 and another 4 percent between 2016 and 2017.

Making sites 100 percent reservable makes trip-planning easier for campers, especially families with kids, because they know they will have a campsite waiting for them at the park when they arrive. Prior to having all sites be reservable, families would pack up and drive, sometimes several hours to a park only to find out they wouldn't be able to stay.

People who are last minute campers will be able to use the website to see where there are still sites available and people can even check for availability on their way to the park if they have a smartphone. First come, first served sites are still available at State Forest Recreation Areas for those who prefer that method as well.

## G.26 Increased State Parks and Trails Visits by 15 Percent; Campsite Visits by 21 Percent

Under Governor Dayton's leadership, the Minnesota Department of Natural Resources implemented innovative programs to introduce Minnesotans to the outdoors, make it easier to find outdoors opportunities, while adding hundreds of new campsites, and thousands of acres of new parkland.

Thanks to these investments, state park visits reached an all-time high in 2016, with 10.3 million visits. This marks a 15 percent increase over 2012. Camping has similar increased, with 346,106 overnight stays in 2016, a 21 percent increase.

In addition, one-day state park vehicle permits sold increased from 244,269 in 2012 to 327,814 in 2016. And year-round state park vehicle permits sold increased from 133,527 to 173,718.

# G.27 Expanded Minnesota's Beyond the Yellow Ribbon Network for Veterans and Military Families

Governor Dayton appreciates the immense sacrifices that military members and their families make for Minnesota and the country. Under his leadership, the Minnesota Department of Military Affairs and the Minnesota National Guard worked to expand the state's Beyond the Yellow Ribbon Program which connects service members, veterans and military families with community, government, and private sector support.

The program also works with businesses to recruit, hire and retain currently serving and veteran employees, support military connected employees and support local community Yellow Ribbon Networks. Over 200 Minnesota Communities and 65 companies have created networks of support across the state:

Yellow Ribbon Communities			
Afton	Harding	Oakdale	
Albert Lea	Hastings	Odin	
Alexandria	Hector	Okabena	
Alpha	Heidelberg	Olivia	
Amboy	Heron Lake	Ormsby	
Anoka	Hibbing	Ortonville	
Apple Valley	Hopkins	Owatonna	
Appleton	Hugo	Pemberton	
Arden Hills	Inver Grove Heights	Pierz	
Austin	Jackson	Pine City	

Baxter	Jordan	Pipestone
Bayport	Kasota	Plymouth
Baytown Township	Kilkenny	Prior Lake
Becker	Kingston	Proctor
Belle Plaine	La Center	Randall
Bemidji	La Salle	Red Wing
Big Lake	La Sueur	Redwood Falls
Bird Island	Lafayette	Renville
Blaine	Lake Crystal	Richfield
Bloomington	Lake Elmo	Richmond
Bowlus	Lake St. Croix Beach	Robbinsdale
Brainerd	Lakefield	Rochester
Brooklyn Park	Lakeland	Rockville
Buckman	Lakeland Shores	Rollingstone
Buffalo	Lakeville	Rosemount
Buffalo Lake	Lastrup	Roseville
Burnsville	Lauderdale	Royalton
Butterfield	Lewiston	Sacred Heart
Cambridge	Lewisville	Sartell
Ceylon	Lino Lakes	Sauk Centre
Chanshassen	Litchfield	Sauk Rapids
Chaska	Little Canada	Savage
Champlin	Little Falls	Shakopee
Chisholm	Long Prairie	Sherburn
Cleveland	Louisburg	Shoreview
Cold Spring	Luverne	Sioux Valley
Cottage Grove	Madelia	Skyline
Courtland	Madison	Sobieski
Crookston	Madison Lake	South St. Paul
Crystal	Mahtomedi	Spring Lake Park
Danube	Mankato	St. Augusta
Darfur	Maple Grove	St. Charles
Dassel	Mapleton	St. Clair
Dawson	Maplewood	St. Cloud
Detroit Lakes	Marshall	St. James
Duluth	Minneapolis	St. Joseph
Dunnell	Minnesota City	St. Louis Park
Eagan	Minnesota Lake	St. Mary's Point
Eagle Lake	Minnetonka	St. Paul
East St. Paul	Montevideo	St. Peter
Eden Prairie	Montgomery	Stillwater

Eden Valley	Montrose	Swanville
Edina	Monticello	Thief River Falls
Elk River	Moorhead	Trimont
Elko	Morris	Truman
Elmdale	Morton	Upsala
Elysian	Motley	Utica
Fairfax	Mounds View	Vadnais Heights
Fairmont	Nassau	Vernon Center
Falcon Heights	New Brighton	Wadena
Faribault	New Hope	Waite Park
Farmington	New Market	Waterville
Fergus Falls	New Prague	Watkins
Forest Lake	Nicollet	Welcome
Franklin	North Mankato	West Lakeland Township
Gem Lake	North Oaks	West St. Paul
Golden Valley	North St. Paul	White Bear Lake
Good Thunder	Northfield	White Bear
Goodview	Northrop	Township Wilder
GOOGVIEW	·	vviiuci
Granada	Norwood Young America	Willmar
Grand Rapids	Oak Park Heights	Winona
		Woodbury

Yellow Ribbon Companies			
3M	Hennepin Technical College	Normandale Community College	
ALLETE/Clean Energy	Hibbing Community College	North Hennepin Community College	
ALLETE/Minnesota Power	Hiway Federal Credit Union	Northwestern Mutual-Bohanon Group	
Allianz Life	Hormel Foods Corporation	Prudential Financial	
Ameriprise Financial	Inver Hills Community College	Rasmussen College	
Best Buy	Land O' Lakes, Inc.	Rochester Community and Technical College	
Blue Cross Shield of MN	Mall of America	Regions Hospital	

		Capella University	Marvin Windows and Doors	RSM US LLP
		Capital One Financial Corporation	Mayo Clinic	South Central College, Mankato/Fairbault
		Central Lakes College	McGough Construction	St. Cloud State University
		Dakota County Technical College	Metropolitan Council	St. Cloud VA Health Care System
		MN Department of Corrections	Metropolitan State University	Southwest Minnesota State University
		MN Department of Natural Resources	Minnesota State	Superamerica/Nor thern Tier Energy
		Custom and Border Patrol Hiring Center for the Department of Homeland Security	Minnesota State College- Southeast Technical	Target Corporation
		Experis IT	Minneapolis Community and Technical College	Thomson Reuters
		Experis Engineering	Minnesota Sport and Entertainment (Xcel Energy Center, St. Paul River Centre & Roy Wilkins	Twin Cities Habitat for Humanity
		Faelon Partners	Auditorium) Minnesota Twins	UPS
		General Mills	Minnesota Vikings	USAA
		Great River Energy	Minnesota West Community and Technical College	U.S. Bancorp
		The Goodman Group	Moorhead State University	Wells Fargo
				Xcel Energy
G.28	Authorized Gold Star License Plates for Families of Fallen Heroes	Minnesota's Gold Star Far every fallen Minnesota he families. In 2011, Governo	ro, while suppor	ting the needs of their

		surviving legal guardians, children, and siblings to apply for Gold Star License plates. Previously, these plates were only available to the surviving spouse and parents of a veteran who has died while serving honorably in active military service.
G.29	Military Driver's License Renewal Reforms	In 2011, Governor Dayton worked with the Minnesota Legislature to provide active service members and their spouses 12 months to renew their driver's licenses. Previously, these individuals only had 90 days following separation or discharge from active service outside the state and until the person's birthday, a full four-years following the previous renewal, if that is later to renew their driver's licenses.
G.30	Invested \$200,000 to Help Veterans with PTSD	In 2012, Governor Dayton and the Minnesota Legislature allocated \$200,000 to the Minnesota County Veteran Service to help veterans identify benefits for which they are eligible, especially those related to posttraumatic stress disorder.
G.31	Provided Funding for Military Funeral Honor Guards	In 2012, Governor Dayton and the Minnesota Legislature provided \$100,000 to support honor guard services. In 2013, the Governor and Legislature provided \$200,000 in permanent funding for honor guards at veteran funerals.
G.32	Expanded the Minnesota GI Bill	In 2012, Governor Dayton and the Minnesota Legislature expanded the Minnesota GI Bill, which provides postsecondary financial assistance to eligible Minnesota veterans and service members, to all veterans and included apprenticeships and onthe-job training.
G.33	Allowed Active Duty Military Personnel to Take Peace Officer Reciprocity Exam	In 2013, Governor Dayton and the Minnesota Legislature enacted legislation allowing active duty soldiers with relevant experience can take a peace officer reciprocity exam. Those who pass the exam cannot be licensed as a peace officer until after being honorably discharged. Previously, only honorably discharged soldiers were eligible to take the exam. This change allows veterans to move into civilian service without a long delay in employment.
G.34	Restructured County Veterans Service Officer (CVSO) Grant Program	In 2013, Governor Dayton and the Minnesota Legislature restructured the County Veterans Service Officer (CVSO) grant program and increased the grant amounts. Thanks to these changes, each county in Minnesota is eligible to receive a minimum annual grant of \$7,500 for outreach and enhanced services for veterans. In addition, the Minnesota Association of

		CVSOs is eligible to receive an annual grant of \$50,000 for operations, training and accreditation of CVSOs, and reintegration services.					
G.35	Replaced Federal Funding for Gold Star Family Program	Each year, the Gold Star Program holds retreats and other supportive services where deceased veterans' surviving family members are able to honor and remember their loved ones in a safe environment and are provided tools that build resilience. The retreat grew from 70 participants in 2008 to 180 in 2012. After federal funding was cut for the program, Governor Dayton and the Minnesota Legislature appropriated \$100,000 in 2013 to ensure the program can continue.					
G.36	Provided Additional State Aid for Emergency Heating Assistance	In 2014, Governor Dayton and the Minnesota Legislature invested \$20 million in emergency Low Income Home Energy Assistance Program funding. This ensured that the program would last through the cold-weather season after heavy demand from propane users and other heating customers during the extremely cold winter.					
G.37	Provided Tax Relief to Victims of N. Minneapolis Tornado	In 2011, Governor Dayton worked with the Minnesota Legislature to authorize the City of Minneapolis to transfer extra money from TIF districts in Minneapolis and use them for tornado disaster relief in North Minneapolis. The legislation also allows abatement and allowance for Minneapolis to include 200 more homes in a redevelopment district.					
G.38	Provided Grants for Trapshooting Facilities	In 2014, Governor Dayton and the Minnesota Legislature provided grants for up to 50 percent of the cost of updating or expanding a public trapshooting facility that is used to accommodate the rapid expansion of organized high school trapshooting.					
G.39	Provided Community- Based Grants for Sexual Assault Prevention and Domestic Abuse Service	In 2014, Governor Dayton and the Minnesota Legislature provided \$300,000 for community-based grants to sexual assault advocacy programs for sexual violence community prevention networks. They also provided \$500,000 in one-time funding for fund emergency shelter and programming for victims of domestic abuse and trafficking. The program provides shelter to East African women and children.					
G.40	Required Mobile Home Parks to Provide Relocation Assistance	In 2016, Governor Dayton and the Minnesota Legislature required mobile home park owners to provide relocation assistance to residents if the park is closed. The maximum assistance available					

		for relocation costs to a new location within a 25 mile radius of the closed park is \$7,000 for a single-section and \$12,500 for a multisection manufactured home.
		If the homeowner chooses not to move their manufactured home, they can opt for a buyout. The maximum amount that may be reimbursed under the fund is \$8,000 for a single-section and \$14,500 for a multi-section manufactured home.
		A new minimum is established for reimbursement through the fund at \$2,000 for a single section and \$4,000 for a multi-section manufactured home. The annual fee that may be charged to fund the program is \$1.25 a month and \$15 a year.
G.41	Excluded Military Pension Income from Taxes	In 2016, Governor Dayton worked with the Legislature to eliminate taxes on pension income for Minnesota veterans with 20 or more years of military service.

### G.42 Supported Youth Hockey Throughout the State

The Mighty Ducks grant program was created in 1995 to help Minnesota communities address a serious shortage of ice time available throughout the state, especially for newly developing girls' hockey programs. By the time the program was suspended in 2004, 61 new ice sheets had been added.

Governor Dayton and the Legislature resurrected the program in 2014 when the federal government announced it would no longer import Freon. Since 2014, Governor Dayton has worked with the Legislature to secure \$13.5 million to help small cities and hockey associations pay to replace expensive refrigeration systems for indoor ice facilities.

	James Metzen M	ighty Ducks Ice Arena Gra	nts
Year	Community/Org	Arena	Grant
	community, or g	7	Award
2014	Austin	Riverside Ice Arena	\$150,000
2014	Champlin	Ice Forum	\$32,925
2014	Dassel-Cokato	Dassel-Cokato Ice Arena	\$200,000
2014	East Grand Forks	Civic Center	\$148,375
2014	International Falls	Kerry Park	\$20,000
2014	Kittson Central	Hallock Arena	\$200,000
2014	New Hope	New Hope Ice Arena	\$98,700
2014	Sartell	Bernick's Pepsi Arena	\$100,000
2014	Winona	Bud King Ice Arena	\$150,000
2014	West St. Paul	John V. Hoene Arena	\$200,000
2015	Farmington	Schmitz-Maki Arena	\$50,000
2015	Grand Rapids	IRA Civic Arena	\$135,000
2015	Hennepin County	Augsburg Ice Arena	\$400,000
2015	Kasson	Dodge County Ice Arena	\$100,000
2015	La Crescent	Community Arena	\$30,293
2015	Lake of the Woods County	Baudette Arena	\$400,000
2015	Litchfield	Civic Arena	\$50,000
2015	New Prague	Community Center	\$3,468
2015	Pine City ISD 578	Pine City Civic Center	\$45,000
2015	St. Louis Park	Recreation Center	\$400,000
2015	Shakopee	Shakopee Ice Arena	\$192,645
2015	Silver Bay	Rukavina Arena	\$72,000
2015	Steele County	Four Seasons Centre	\$12,988
2015	Stillwater	St. Croix Valley Rec Center	\$58,606
2015	STMA Ice Arena Board	STMA Ice Arena	\$250,000
2016	Albert Lea	City Arena	\$71,000
2016	Austin	Riverside Arena	\$60,000

		2016	Baudette	Baudette Arena	\$30,000		
		2016	Centennial ISD	Contonnial Coarts Arona	¢82.500		
			12	Centennial Sports Arena	\$82,500		
		2016	Crookston	Crookston Sports Center	\$136,000		
		2016	Duluth	Heritage Sports Center	\$49,000		
		2016	East Bethel	East Bethel Ice Arena	\$72,000		
		2016	Fergus Falls	Community Arena	\$137,000		
		2016	Greenway Joint Rec. Assn.	Hodgins-Berardo Arena	\$63,000		
		2016	Hibbing	Memorial Building	\$69,000		
		2016	La Crescent	Community Arena	\$78,000		
		2016	Lakeville	Ames Arena	\$71,000		
		2016	Luverne	Blue Mound Ice Arena	\$3,500		
		2016	Moorhead	Moorhead Sports Center	\$68,000		
		2016	Moose Lake	Riverside Arena	\$125,000		
		2016	Mora	Mora Civic Center	\$50,000		
		2016	New Ulm	Civic Center	\$70,000		
		2016	NSP- Maplewood- Oakdale ISD 622	Polar Arena	\$400,000		
		2016	Northfield	Northfield Ice Arena	\$50,000		
		2016	Orono ISD 278	Orono Ice Arena	\$15,000		
		2016	Plymouth	Plymouth Ice Arena	\$100,000		
		2016	Red Lake Falls	Cardin Hunt Arena	\$15,000		
		2016	Red Wing ISD 256	Prairie Island Arena	\$80,000		
		2016	Rochester	Recreation Center	\$45,000		
		2016	St. Louis County	Mars Lakeview Arena	\$150,000		
		2016	Super Rink Joint Powers Board	Schwan Super Rink	\$175,000		
		2016	Virginia	Miners Memorial Ice Rink	\$69,000		
G.43	Provided Critical Funding for the 2020 Census	\$380,000 the feder counted i of federa	to fund the State al 2020 Census to in the upcoming ce I funds are distribu	nd the Minnesota Legislatu Demographic Center's part help assure all Minnesotans ensus. Each decade, more the ited to Minnesotans on the each individual counted by	icipation in s are nan \$15,000 basis of the		
G.44	Approved Free State Park Permits for Active Military and Disabled Veterans	In 2017, Governor Dayton and the Minnesota Legislature authorized the Department of Natural Resource to provide free annual state park permits to active military personnel, their dependents, and to the recipients of a Purple Heart medal. Also, requires the issuance of a free annual state park permit to a veteran with any level of service-connected disability.					

G.45	Approved Sunday Liquor Sales	In 2017, Governor Dayton and the Minnesota Legislature authorized Sunday liquor sales. The legislation allows all liquor stores in the state to be open on Sunday. The change began on July 2, 2017.
G.46	Authorized Minnesota Municipalities to become Purple Heart Cities or Counties	In 2018, Governor Dayton worked with the Minnesota Legislature to pass legislation authorizing Minnesota municipalities to become Purple Heart cities or counties. Under this legislation, a city or county may designate itself as a Purple Heart County or Purple Heart City, reserve parking spaces for Purple Heart recipients, accept donations to fund plaques or signs to publicize the Purple Heart status, and proclaim August 7 <sup>th</sup> as Purple Heart Day. The legislation recognizes and remembers Minnesota's veterans and recipients of the Purple Heart medal across the state.

CATE	GORY H: Environment a	and Natural Resources
#	Accomplishment	Description
H.1	Comprehensively Monitored Minnesota Watersheds for Impairment	Governor Dayton has made clean water a priority throughout his tenure as governor. Under his leadership, the Minnesota Pollution Control Agency completed the first-ever comprehensive evaluation of the state's water resources. This program has identified where waters are safe and clean, and where work is needed to ensure that Minnesota's lakes and streams support the recreational and economic activities that we all depend on and value.  Now Minnesotans have the information we need to target and prioritize action to clean up the roughly 5,000 current impairments of Minnesota waters, and to prevent future problems. Continued monitoring – closely coordinated with local resource managers – will tell us if those actions are making a difference, and where different approaches are needed.
H.2	Enacted Bipartisan Water Quality Buffer Strip Legislation	In 2015, Governor Dayton worked with the Minnesota Legislature to pass legislation requiring perennial vegetation buffers of up to 50 feet along lakes, rivers, and streams and buffers of 16.5 feet along public ditches. These buffers will help filter out phosphorus, nitrogen and sediment. Studies show that buffers are critical to protecting and restoring water quality and healthy aquatic life, natural stream functions and aquatic habitat due to their immediate proximity to the water.

		In 2016, after receiving additional feedback from farmers and landowners across Minnesota, Governor Dayton signed another bipartisan bill into law making changes to the program to provide more flexibility and clarity for Minnesotans.
		In 2017, Governor Dayton worked with the legislature to secure new funding for direct payments to farmers and for local buffer program support which includes:
		<ul> <li>\$5 million in new Clean Water funding for direct cost- share payments to landowners.</li> </ul>
		<ul> <li>\$8 million the first year, and \$10 million each year after for counties and watershed districts to enact buffer compliance and implementation.</li> </ul>
		Additionally, Governor Dayton signed a law in 2017, for landowners who faced hardships meeting the November 1 deadline to commit to a compliance plan with their local SWCD to receive a waiver until July 1, 2018.
Н.3	Engaged Thousands of Minnesotans in Conversations and Efforts to Improve Water Quality	Raising awareness of Minnesota's water quality challenges is one of Governor Dayton's lasting legacies. As Governor, Mark Dayton declared a "Year of Water Action," a "Water Action Week," held 10 water quality town hall meetings attended by more than 2,000 Minnesotans all across the state, and facilitated a water quality poster contest for children.
		In 2017, Governor Dayton also announced a new "25 by '25" Water Quality Goal to spur innovation and collaboration around strategies to improve Minnesota's water quality 25 percent by 2025. Without additional action, the quality of Minnesota's waters is expected to improve only 6 to 8 percent by 2034.
н.4	Invested Over \$1.651 Billion in More Than 480 Clean Water Infrastructure Projects Across Minnesota	In the Land of 10,000 Lakes, Minnesotans expect clean, affordable water, no matter where they live. However, more than 40 percent of Minnesota's waters are listed as impaired or polluted. Experts estimate that Minnesota communities will need \$11 billion in water infrastructure improvements over the next two decades to replace and upgrade aging treatment facilities and expand systems to accommodate economic growth and increased demand.
		Under Governor Dayton's leadership, the Public Facilities Authority has invested more than \$1.651 billion in 485 clean water infrastructure projects. Nearly 450 of the projects are located in Greater Minnesota communities, totaling approximately \$1.01 billion in state investment.

Desired at	V	e	B	
Recipient	Year	Funding	Description Technical	Area
Afton	2011	\$19,836	assistance- feasibility of a soil based system in downtown Afton; includes cluster site id, soil investigation and cluster system preliminary layout. If soils are suitable, work will also include collection system preliminary layout and design	Metro
.mador WP	2011	\$25,500	Technical assistance grant to facilitate the proper design, installation, and management of proposed onsite WWTS.	Non- metro
Annandale	2011	\$1,217,500	Water main improvements for Chestnut Street, Myrtle and Popular Avenues.	Non- metro
Arlington	2011	\$4,782,271	Rehabilitation and expansion of the WWTP, which also serves the nearby city of Green Isle.	Non- metro
Atwater	2011	\$496,770	Replacement of sanitary sewer mains and manholes.	Non- metro
Atwater	2011	\$897,318	Replace and loop watermain.	Non- metro
eardsley	2011	\$111,100	Rehabilitate the 50,000 gallon elevated storage tower.	Non- metro
eaver Bay	2011	\$1,971,086	Rehabilitation of the existing collection system lift stations, improvements to the stabilization pond treatment (secondary) system and rehabilitation of the tertiary treatment filter system.	Non- metro

Belgrade Biscay	2011	\$1,401,224 \$25,475	Improvements at the water treatment plant, two new wells and water meters.  Technical assistance grant to facilitate the proper design, installation, and management of proposed onsite	Non- metro
Blooming Prairie	2011	\$2,173,590	WWTS.  Utility work to alleviate storm and sanitary cross connections along Third Avenue North, which have resulted in surface flooding and sewer backups.	Non- metro
Blue Earth	2011	\$1,791,176	3rd and final phase of a sanitary sewer project that includes reduction of clearwater inflow and infiltration by replacing sanitary sewer lines and storm sewer line beneath Fourth Street.	Non- metro
Brookside Motel (Raymond C Beyer)	2011	\$3,690	Amend #1: \$683 grant increase. Total contract amount now: \$3,795.	Non- metro
Butterfield	2011	\$2,600,000	Improve WWTS.	Non- metro
Canby	2011	\$4,860,517	Remove and replace sanitary sewer lines from 1st Street (MN TH 68) to fairgrounds Avenue and between Poplar Avenue and Haarfager Avenue.	Non- metro
Canby	2011	\$3,970,711	Remove and replace watermain from 1st Street (MN TH 68) to fairgrounds Avenue and between Poplar	Non- metro

			I	ı ı
			Avenue and	
	-		Haarfager Avenue.	
Claremont	2011	\$689,465	A water project that includes rehabilitation of the city's well house, installation of equipment to remove iron and treat for radium, and modifications to city wells,	Non- metro
			including sealing well #2.	
Crosby	2011	\$5,727,879	Replacing the water treatment plant, four wells, and the water tower.	Non- metro
Crystal	2011	\$347,404	Create a new stormwater treatment basis in line with an existing storm sewer. This project is in the Twin and Ryan Lakes Excess Nutrients TMDL with an EPA approval date of November 9, 2007.	Metro
Doran	2011	\$70,000	Construct five individual mound systems and three cluster mound systems, each with its own low-pressure sewer collection system.	Non- metro
Dover- Eyota-Saint Charles SD	2011	\$145,900	WWTP; multiple items to mitigate future flood damage.	Non- metro
Duluth	2011	\$12,504,224	Construction of Phase 2 of the East Interceptor WW overflow prevention storage tank, which includes an 8.2 million gallon sewage overflow prevention storage tank and reconstruction/	Non- metro

	1		1	
			relocation of pump station	
Duluth	2011	\$7,753,059	Construction of Phase 3 of the East Interceptor WW overflow prevention storage tank, including mechanical, electrical components of the tank and construction of a diversion structure and 36-inch relief sewer line.	Non- metro
Duluth	2011	\$1,293,200	Rehabilitate Highland pump station, removing four existing pumps installing HVAC equip, MCC and SCADA equip, plumbing, electrical, two split case pumps and 800 lineal feet of watermain.	Non- metro
Duluth	2011	\$3,344,131	Demolition of two elevated water storage tanks and replacement with one elevated tank with a one million gallon capacity and a single pedestal, spheroid design.	Non- metro
Eagle Lake	2011	\$543,454	Replacement of watermain in locations on 3rd Street, 2nd Street and Parkway Avenue.	Non- metro
Elgin	2011	\$816,607	Replacement of existing cast iron watermain and lateral service lines, fittings and appurtenances, along with associated pavement restoration, in an older section of the city.	Non- metro

Elmore	2011	\$343,707	Rehabilitation and expansion of the city's WWT stabilization pond system, along with sewer collection system work. The TMDL funding will be used for the pond expansion	Non- metro
Forest City TWP	2011	\$86,536	Construction of a midsize community WWTS with a low-pressure collection system consisting of septic tanks and dosing tanks, and a pressurized drain field bed for WWT and disposal.	Non- metro
Foxhome	2011	\$31,535	Technical assistance grant to facilitate the proper design, installation, and management of proposed onsite WWTS.	Non- metro
Gilbert	2011	\$1,337,076	Installation of a mechanical bar screen, replacement of trickling filter distribution system, tertiary filter repairs along with structural, electrical, mechanical and other rehabilitation work throughout the existing facility.	Non- metro
Glyndon	2011	\$1,073,735	Replace and rehabilitate 8,880 feet of existing clay sanitary sewer and replacement of main lift station.	Non- metro
Grand Lake TWP	2011	\$24,500	Technical assistance grant to facilitate the proper design, installation, and management of proposed onsite WWTS.	Non- metro

Green-bush	2011	\$1,418,697	Construction of a new package water treatment plant and installation of water meters.  Construction of well	Non- metro
Hendrum	2011	\$229,684	#3 and installation of 138 distribution system water meters.	Non- metro
Hibbing	2011	\$876,873	Rehabilitate the one million gallon Highland Park elevated water storage tower.	Non- metro
Hibbing	2011	\$2,500,000	WW and stormwater infrastructure improvements.	Non- metro
Hibbing	2011	\$1,533,748	Rehab 2ndry plant at class A ww/piping, dredging, lagoon; N/S plant solids; add grit classifier, clarifier roof, vent pump controls,2nd/3rd stage trickling filter bearing sys, mod 1st stage clarifier pump,3rd stage skimmer arm/valves, to chlorine cylinder sys.	Non- metro
Howard Lake	2011	\$2,508,122	Sanitary sewer improvements.	Non- metro
Howard Lake	2011	\$2,059,069	Replace watermain.	Non- metro
Isle	2011	\$215,506	Recoat Water Tower.	Non- metro
Larsmont Cottages Lk Sup OA	2011	\$9,923	Installation of a new well and sealing an existing well.	Non- metro
Leaf Valley TWP	2011	\$20,269	Technical assistance grant to facilitate the proper design, installation, and management of proposed onsite WWTS.	Non- metro
Lester Prairie	2011	\$1,788,806	Installation of water treatment plant for	Non- metro

			iron and	
			manganese	
			removal, and	
			watermain loop	
			along Highway 9.	
			Construction of a	
			new water	
			treatment plant for	
		4	radionuclides	Non-
Lonsdale	2011	\$1,210,591	(radium and radon),	metro
			and installation of a	
			diesel fueled	
			emergency power	
			generator.	
			Lining a segment of	
			42" gravity sanitary	
			sewer with Cured-	
			In-Place Pipe (CIPP)	
Mankato	2011	\$5,006,168	lining, rehabilitating	Non-
		. = , = = = , = 0	manholes and	metro
			constructing a by-	
			pass near the	
			Mulberry Street lift	
			station.	
			Construction of a	
			WW collection	
			system to serve 20	
Mantorville	2011	\$528,302	households with	Non-
			inadequate or out	metro
			of compliance	
			private septic	
			systems.	
			Enlargement of the	
Marshall	2011	\$309,215	Tiger Lake storm	Non-
iviai siiaii			water management	metro
			pond.	
			Construction of a	
			water treatment	
			plant to address	
			radon, iron and	
			manganese in the	
			drinking water,	Non
Medford	2011	\$2,802,176	construction of a	Non-
			new water tower,	metro
			demolition of the	
			old water tower	
			and construction of associated water	
			transmission lines	
Motro	-		and main.	
Metro-	2044	670.070.434	MCES cash flow	Metine
politan	2011	\$70,870,121	financing, multiple	Metro
Council			projects	Nan
Middle	2011	\$437,593	Construction of a	Non-
River	1		new primary pond,	metro

T	Midway TWP (Saint ouis County)	2011	\$630,041	new lift station and rehabilitation of existing pond dikes and sanitary sewer rehabilitation.  Rehabilitation of a WW collection system owned by Midway TWP.	Non- metro
	∕Iilford ™P	2011	\$190,000	On behalf of Essig Sewer District: TMDL wasteload reduction costs associated with the collection system and forcemain construction to convey WW to the City of Sleepy Eye.	Non- metro
II II	Milford TWP	2011	\$170,000	On behalf of Essig Sewer District: Collection system and forcemain construction to convey WW to the City of Sleepy Eye.	Non- metro
	∕liltona 'WP	2011	\$2,447	Technical assistance grant to facilitate the proper design, installation, and management of proposed onsite WWTS.	Non- metro
N	<b>M</b> inneota	2011	\$1,436,500	Sanitary sewer improvements, constr related to correction of cross connections between storm and sanitary sewer.  Jefferson St from the S Branch Yellow Medicine River to MN TH 68 (Front St) and W on TH 68 to near Washington St and E on TH 68 to Madison St.	Non- metro
N	Mora	2011	\$1,565,220	Rehabilitation of water treatment plant.	Non- metro
N	Motley	2011	\$2,630,293	Replacement of the existing lift station on main street, 1,684 feet of gravity	Non- metro

	1		T	<del>                                     </del>
			sewer line, a new	
			aeration system,	
			chemical addition	
			for phosphorus	
			removal, a two	
			stage effluent	
			filtration system	
			and UV disinfection.	
			Replacement of	
New			sanitary sewer	Non-
London	2011	\$1,638,981	mains, manholes	metro
_0.1.0011			and a lift station.	
			Replacement of	
			-	
l Na			watermains for	l Name
New	2011	\$801,430	Birch Street, 1st and	Non-
London		, , ,	2nd Avenues East,	metro
			Ash and Cedar	
			Streets North.	
			Construction of a	
New	2011	¢E62 172	primary pond and	Non-
Munich	2011	\$562,173	three rapid	metro
			infiltration basins.	
			Replacement of	
			water distribution	
			piping along	
Ì			Highway 67 South,	
New York	2011	¢206.006	further identified as	Non-
Mills	2011	\$206,096		metro
			the 2010 Street and	
			Utility	
			Rehabilitation	
			Project.	
			Replacement of	
			sanitary sewer	
			piping along	
New York		4	Highway 67 South,	Non-
Mills	2011	\$99,331	further identified as	metro
			the 2010 Street and	
			Rehabilitation	
			Project.	
			Technical assistance	
			grant to facilitate	
			the proper design,	
Northern	2011	\$19,500	installation, and	Non-
TWP		7-0,000	management of	metro
			proposed onsite	
			WWTS for	
			Birchmont Court.	
			Replacing the	
			existing water	
			treatment plant in	
Norwood			the north service	
Young	2011	\$5,618,868	area with a new	Metro
America				
			1,000 gallon per	
			minute iron and	
	I		manganese removal	i l

			water treatment	1
			plant.	
			Construction of gravity WW	
			collection lines and a lift station, along with a forcemain	
Odin	2011	\$1,328,058	leading to a two cell stabilization pond	Non- metro
			treatment system, which will also accept WW from	
			the City of Ormsby.	
			Construction of	
			WW collection lines	
			and a lift station, along with a	Non-
Ormsby	2011	\$1,000,000	forcemain that will	metro
			transmit the city's	
			WW to a treatment	
			site in nearby Odin.  Rehabilitation of	
			the city's WWTP,	
			including	
Owa-tonna	2011	\$8,429,333	phosphorus	Non-
Owa tomia	2011	70,423,333	removal and	metro
			construction of an off-site biosolids	
			storage bunker.	
			Construction of a	
			25-acre primary and	
Pipestone	2011	\$3,474,924	25 acre secondary	Non-
<b>P</b> 2222		, , , , , , , , , , , , , , , , , , , ,	WW stabilization	metro
			pond adjacent to the existing WWTP.	
			Construction of	
			WWTP	
Dutares	2044	¢500.000	improvements	Non-
Princeton	2011	\$500,000	expanded capacity, and tertiary	metro
			filtration and UV	
			disinfection.	
			Engineering,	
			construction and	
			other costs associated with	
0.45			providing the	
Red Rock TWP	2011	\$584,380	Nicolville area in	Non- metro
IVVI			Red Rock TWP with	medio
			a new onsite	
			sanitary sewer collection and	
			treatment system.	
Rushford	2011	\$1,396,704	Expansion, repair	Non-
Nusiliolu	2011	71,330,704	and upgrade of	metro

Saint Augusta Saint Cloud	2011	\$3,269,993	components of the City's existing WWTP. St. Augusta's financial allocation relating to the expansion, upgrade and improvement at the St. Cloud WWTP. Rehabilitate water	Non- metro
Saint Paul	2011	\$5,960,000	treatment plant.  Demolish and replace the existing Dale Street Reservoir.	metro Metro
Saint Paul	2011	\$23,107,000	Replace approximately 1,600 lead service lines and replace or retrofit approximately 93,270 water meters.	Metro
Sauk Centre	2011	\$6,596,236	Improve wastewater treatment facility	Non- metro
Sherburn	2011	\$1,296,848	Rehabilitation of the existing WWTP, including conversion of the existing anaerobic digester to storage with aeration, and sewer collection system work along First Street, from Elm to Osborne South.	Non- metro
Sports- man's Last Chance Inc.	2011	\$4,872	Install water treatment equip incl Grundfos MQ345 self-priming multistage pump, GE Homespring Model UF211 ultrafiltration membrane unit, 2 165-gallon atmostpheric storage tanks, 1 Stenner Model 45MHP10 chemical feed mechanism	Non- metro

П			:	
			with 15 gallon poly tank.	
Trosky	2011	\$18,300	Technical assistance grant to facilitate the proper design, installation, and management of proposed onsite WWTS.	Non- metro
Truman	2011	\$393,771	Construction of a storm sewer outlet to Judicial Ditch 47, to relieve infiltration and inflow to the city's WWTP.	Non- metro
Tyler	2011	\$5,396,215	Loop and replace watermain and install a 150,000 gallon elevated water storage tank.	Non- metro
Verndale	2011	\$336,932	Replace existing sewer line with conventional digging on Fifth Ave. South between Brown St and Farwell St and on alley 2 and alley 3 between First Ave South and Third Ave South.	Non- metro
Warren	2011	\$362,774	Improvements to the lift station and collection systems; replacement of sewer lines in 7th St, Fletcher Ave, Ross Ave, 1st St N, 5th St, Marshall and Park Ave, 4th St; in other places it will be relined or replaced.	Non- metro
Warren	2011	\$394,424	Replacement of cast iron watermain for 7th St and Pleasant Ave w/90 ft of 6-inch and 2,210 ft of 8-inch polyvinyl chloride watermain. Eligible costs include installing fittings, gate valves, boxes,	Non- metro

Watson	2011	\$1,502,344	hydrants, curb stops and lateral leads. Replacement of the City's existing WW collection system as well as a lift station and forcemain that will run from Watson to the City	Non- metro
Western Lake Superior SD	2011	\$234,360	of Montevideo.  Rehabilitation of the existing Hermantown interceptor.	Non- metro
Western Lake Superior SD	2011	\$540,030	Rehabilitation of the existing Woodland interceptor.	Non- metro
Western Lake Superior SD	2011	\$991,190	Construction of a 114,000 gallon capacity storage overflow tank at the existing Pike Lake pump station.	Non- metro
Western Lake Superior SD	2011	\$5,079,385	Reconstruction of the existing Polk Street collection system pump station along with construction of a 1 million gallon sewage overflow tank.	Non- metro
Williams	2011	\$2,800,000	Corrective action on a WWTS built since 2001 with federal funds.	Non- metro
Wilmont	2011	\$714,321	Remove and replace the 3rd, 4th and 5th Avenue watermain segments.	Non- metro
Winnebago	2011	\$3,538,722	Rehabilitation of WW treatment plant, which also serves the unincorporated community of Huntley. Includes addition of a phosphorus removal system and cured-in-place (CIP) sewer lining along	Non- metro

York TWP	2011	\$21,858	Hwy 169 in Winnebago, and sewer service replacement. Technical assistance grant to facilitate the proper design, installation, and management of proposed onsite WWTS.	Non- metro
Albertville	2012	\$3,513,551	Improve the interchange including reconfiguration of the existing CSAH 19 and CSAH 37. The proposed collector would connect the half diamond interchange at Wright County CSAH 19 with a full diamond interchange at CSAH 37.	Non- metro
Alexandria LASR	2012	\$228,823	Additional legal and engineering costs incurred associated with MPCA 2006 PPL/IUP Project No. 272468-01.	Non- metro
Barnesville	2012	\$512,203	Sanitary sewer rehabilitation for Front Street.	Non- metro
Barnesville	2012	\$537,082	Water main replacement for Front Street.	Non- metro
Bearskin Lodge	2012	\$8,534	Installation of three GE Homespring UF211 ultra- filtration units for water treatment.	Non- metro
Benson	2012	\$3,431,145	Rehabilitation of water treatment plant including demolition and removal of existing plant equipment, including existing filters, chemical feed equipment, and all interior process piping.	Non- metro

Bertha	2012	\$1,315,000	Rehabilitation of the collection system, a new lift station, a new force main, and a new waste stabilization pond system to replace the existing mechanical plant.	Non- metro
Blue Earth	2012	\$529,757	Improvements and repairs to the primary anaerobic digester tank, replacement of the secondary anaerobic digester floating cover and replacement of the air lines to the aeration basins, with associated mechanical, electrical and site work.	Non- metro
Central Iron Range SSD	2012	\$3,687,048	Rehabilitation of Kinney lift station and construction of new lift stations for Buhl and Chisholm and new forcemain for Buhl.	Non- metro
Central Iron Range SSD	2012	\$16,361,329	Decommissioning two aging WWTPs and construction of one new facility to service both areas as detailed in the plans and specifications approved by the MPCA on June 29, 2010.	Non- metro
Chisago County	2012	\$17,000	Small Community WWT program technical assistance.	Non- metro
Cleveland	2012	\$530,370	Replacement and looping of watermain	Non- metro
Deer-wood	2012	\$450,883	East watermain supply improvement.	Non- metro
Dover- Eyota-Saint Charles SD	2012	\$1,567,234	Rehabilitation of the District's existing WWTP,	Non- metro

Duluth	2012	\$1,390,743	serving the communities of Dover, Eyota and St. Charles.  Cured-In-Place-Pipe rehabilitation of 41,833 lineal feet of existing vitrified clay pipe sewer lines in Basin 2 in the Lakeside neighborhood of Duluth.	Non- metro
Duluth	2012	\$1,395,587	Sewer system rehabilitation and replacement in the Riverside neighborhood.	Non- metro
Duluth	2012	\$1,221,631	Replace watermain in Riverside w/9,530 ft 8-inch high density polyethylene. Install fittings, gate valves, boxes, hydrants, curb stops, and lateral leads. Proportionate costs for excavating, backfilling, aggregate, restoring roadway and related.	Non- metro
Duluth	2012	\$1,395,898	Installation of 3400 lineal feet of 16" HDPE sanitary sewer forcemain along with various improvements to lift station No. 45 including upgrading from 32-hp pumps to 50-hp pumps.	Non- metro
Elmore	2012	\$1,506,293	Rehabilitation and expansion of the city's WWT stabilization pond system, along with sewer collection system work.	Non- metro
Evansville	2012	\$319,504	Phosphorus removal improvements include construction of	Non- metro

			harden 199	ı
			boat access in the	
			secondary pond	
			and a storage	
			building.	
			Replacing	
			watermain for CSAH	Non-
Evansville	2012	\$466,601	1 & 5 and a one	metro
			block section for	metro
			First Avenue.	
			Replace water	
Fairfax	2012	\$1,034,260	tower and install	Non-
Tairiax	2012	\$1,034,200	automated reading	metro
			meters.	
			Construction of a	
			new drinking water	Non-
Fairmont	2012	\$33,082,306	treatment plant and	_
			demolition of the	metro
			old plant.	
			Construction of two	
			new 6.0 acre	
			aerated ponds, the	
			elimination of the	
	2042	46.040.000	1.5 acre pre-	Non-
Fosston	2012	\$6,840,082	aeration pond and	metro
			conversion of	
			primary pond cell	
			#2 to a secondary	
			cell.	
			Construction of	
Hamburg	2012	\$290,242	sanitary sewer	Metro
			improvements.	
			Rehabilitate a	
			mobile home	
Hidden			community well	
Valley	2012	\$6,381	that exceeded the	Non-
Mgmt.			public health	metro
-			standards for	
			radionuclides.	
			Replace wellhouse	
			#1, loop watermain	
Isanti	2012	\$785,125	at Bluebird Park and	Non-
		. ,	replace water	metro
			meters.	
			Major rehabilitation	
	2012	4004.000	and expansion of	Non-
Kasson	2012	\$994,038	their existing	metro
			WWTP.	
			Construction of	
			improvements to	Non-
Lafayette	2012	\$1,068,000	the sanitary sewer	metro
			system.	
			Sanitary sewer	Non-
Lake Park	2012	\$1,000,000	rehabilitation.	metro
Long Prairie	2012	\$4,821,000	Expand WWTS.	Non-
	<b></b>	+ -//	P	metro

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Madison Lake	2012	\$820,008	Construction of a new, 200,000 gallon water tower, and demolition of the old, 60,000 gallon water tower.	Non- metro
Metro- politan Council	2012	\$60,000,000	MCES cash flow financing, multiple projects	Metro
Minn. DNR	2012	\$10,000	Install a new Well #9 and associated pumps in Afton State Park. Seal the old well.	Metro
Minn. DNR	2012	\$1,597,175	Re-construction of a 5.3-mile segment of Trunk Highway 1 in Lake from Forest Road #424 to 0.17 miles north of Forest Road #553.	Metro
Minneapoli s	2012	\$1,463,466	Convert 5-1/2 blocks of urban roadway to a pedestrian walkway with rain gardens. Underground flood storage component funded with non- PFA funds.	Metro
Minnesota City	2012	\$1,876,371	Assess the condition of existing septic systems, propose alternatives to remedy failing systems, and assist with design selection.	Non- metro
Monte- video	2012	\$161,967	WWTP modifications phase 2- new storage building.	Non- metro
Morton	2012	\$1,689,000	Construction of a WW collection system for an unincorporated area around Roberds Lake, along with a transmission line to the city of Faribault.	Non- metro
New Richland	2012	\$2,142,895	Rehab WWTS, replace lift station	Non- metro

			Land and the	1
			and sanitary sewer	
			line.	
			Construction of a pedestrian tunnel under T.H. 371 to connect Nisswa	
Nisswa	2012	\$1,500,000	Lake Park and downtown Nisswa; City's cost share of MNDOT 1810- 92(T.H. 371) & Crow Wing County State Aid HWY 18	Non- metro
North Koochichin g ASD	2012	\$14,344,087	construction.  Existing secondary treatment plant rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation.	Non- metro
Nuss Truck and Equip.	2012	\$3,378	Installation of two water parallel plumbed Kinetico filters to solve treatment problem.	Non- metro
Olivia	2012	\$9,013,288	Rehabilitate collection and treatment systems.	Non- metro
Olivia	2012	\$6,346,478	Rehabilitate water treatment plant and water tower, modify well #5 and install watermains.	Non- metro
Oronoco	2012	\$39,937	Small Community WWT program technical assistance grant for Oronoco's historic downtown area.	Non- metro
Oronoco TWP	2012	\$24,000	Construction of a sewage collection and treatment system for fourteen properties in the King's Park portion of Oronoco TWP, all of which have failing or out of compliance septic systems.	Non- metro
Perham	2012	\$337,745	Replace watermain on Southside/5th Ave SE.	Non- metro

Perham	2012	\$148,475	Replace watermain on Southside/5th Ave SE.	Non- metro
Plainview	2012	\$275,304	Replacement of undersized, cast iron watermain on East Broadway, in conjunction with a larger roadway project.	Non- metro
Plummer	2012	\$422,134	Replace well #2 with well #3; rehab the water treatment filtration system; and recoat the interior of the water tower all as detailed in the MN Dept. of Health's certification dated 09/19/11.	Non- metro
Quamba	2012	\$780,000	Construction of new ww collection system, lift station, and forcemain.	Non- metro
Ramsey- Washington MWD	2012	\$1,250,000	Improvements to the Maplewood Mall parking lot including tree trenches, rain gardens, planted end islands and renovations to 4 mall entrances.	Metro
Rush City	2012	\$920,505	Replace Trunk sanitary sewer along CSAH 1 (4th Street) and CSAH 30 (Bremer Avenue) as part of the TH361 Turnback Project.	Non- metro
Sioux Valley Trinity Lutheran Church	2012	\$8,476	Connect to Lincoln- Pipestone Rural Water and seal the old well.	Non- metro
Starbuck	2012	\$1,561,542	Upgrade WWTS to include phosphorus treatment.	Non- metro
Trails Echo Lake LLC	2012	\$10,000	New well with 6- inch diameter steel casing, extending 52 feet; continue to a total depth of 375 feet, terminating in bedrock. The	Non- metro

Ulen	2012	\$1,538,613 \$18,042,427	wellhead will be completed with a pitless adaptor, a submersible pump and a one horsepower motor.  Sanitary sewer rehabilitation.  Reconfiguration and enlargement of a stormwater sediment pond, and the addition of rate control, groundwater	Non- metro Non- metro
Wadena	2012	\$3,811,009	recharge and filtration.  Improve WWTS.	Non- metro
Waverly	2012	\$335,613	Installation of PVC watermain and removal of watermain and appurtenances.	Non- metro
Welcome	2012	\$753,307	Improvements to the existing mechanical WWTP.	Non- metro
Western Lake Superior SD	2012	\$5,310,310	Rehabilitation of various segments of the Scanlon interceptor mainly through the use of Cured-In-Place Pipe (CIPP) lining along with pipe replacement.	Non- metro
Western Lake Superior SD	2012	\$478,998	Rehabilitation of the Proctor interceptor next to the 35W road crossing.	Non- metro
Western Lake Superior SD	2012	\$2,235,959	Upgrade the electrical power system at the WWTP.	Non- metro
Wheaton	2012	\$2,161,816	Sanitary Sewer Rehabilitation- Phase III	Non- metro
Austin TWP	2013	\$7,000	Development of a Community Assessment Report (CAR) and other tasks, for the Turtle Creek 1 area, in preparation for a	Non- metro

Austin TWP	2013	\$10,250	potential Small Community WW construction project.  Development of a Community Assessment Report (CAR) and other tasks, for the Turtle Creek 2 area, in preparation for a potential Small Community WW construction project.	Non- metro
Barnum	2013	\$61,968	Installation of 330 lineal feet of 8-inch ductile iron watermain, 20 lineal feet of 6-inch ductile iron watermain, one hydrant and one gate valve.	Non- metro
Caledonia	2013	\$1,884,688	Rehabilitation and replacement of sanitary sewer to reduce inflow/infiltration, replacing a lift station and replacing individual water meters used for billing of WW service.	Non- metro
Duluth	2013	\$2,382,685	Sewer system rehabilitation phase 2 using cured-inplace pipe (CIPP) technology in the Basin 24 area.	Non- metro
Duluth	2013	\$322,331	Lift Station Number 39 Improvements.	Non- metro
Erskine	2013	\$1,277,250	Construction of a new 150 gallon per minute filtration plant receiving water from two existing wells and removing iron and manganese.	Non- metro
Greenbush	2013	\$841,312	Installation of 3,654 lineal feet of 6-inch C900 PVC watermain, 9	Non- metro

			hydrants and 27	
			gate valves and	
			replacement of	
			water service lines	
			to the curb stop.	
			Addition of tertiary	
			treatment to the	
			City's WWTP	
			consisting of five	
			rectangular dual	
			media	Non-
Hibbing	2013	\$7,912,830	(sand/anthracite)	metro
			filters each with 12	
			inches of sand and	
			18 inches of	
			anthracite and a	
			surface area of 407	
	1		feet (squared) each.	
			Rehab approx 48,500 feet of	
			existing sanitary	
			sewer collection	
			system and 176	
Jackson	2013	\$2,728,116	manholes. The	Non-
		Ψ=,,,==,===	sanitary sewer	metro
			improvements will	
			be made by	
			installing cured-in-	
			place-pipe (CIPP).	
			Installation of	
			10,444 lineal feet of	
			6-inch C900 PVC	
			watermain, 18	Non-
Karlstad	2013	\$1,862,083	hydrants and 70	metro
			gate valves and	
			replacement of	
			water service lines	
	<del> </del>		to the curbstop.	
			Construction of a low pressure	
			sanitary sewer	
			collection system	
			with grinder pumps	
			to serve the	
Lansing	2013	\$598,294	Andyville East area,	Non-
TWP		,	with connection to	metro
			the Lansing TWP	
			treatment ponds, to	
			help resolve TMDL	
			issues in two river	
	<u> </u>		basins.	
			Replacement of all	
McIntosh	2013	\$1,533,018	VCP mains with PVC	Non-
	-3-5	+ =,= = <b>0,0 = 0</b>	mains within the	metro
			project area. All	

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			service holes will be replaced with precast concrete structures and a new lift station will be installed to correct the elevation difference in the system.	
McIntosh	2013	\$471,171	Replacing 340 lineal feet of 6-inch and 2,735 lineal feet of 8-inch pollyvinyl chloride watermain and install valves and hydrants.	Non- metro
Metro- politan Council	2013	\$40,000,000	MCES cash flow financing, multiple projects	Metro
Mountain Lake	2013	\$7,280,435	Rehabilitate collection system.	Non- metro
Mountain Lake	2013	\$179,847	Watermain loop 6th and 11th Streets.	Non- metro
New Hope	2013	\$1,035,000	Installation of 6,280 lineal feet of 12-inch watermain, 1,245 lineal feet of 8-inch ductile iron watermain, 900 lineal feet of 6-inch ductile watermain, 100 lineal feet of 4-inch ductile iron watermain, 16 hydrants, 13 butterfly valves and 48 gate valves.	Metro
New-folden	2013	\$533,066	Installation of approximately 3,250 lineal feet of 6-inch watermain.	Non- metro
Paynes-ville	2013	\$3,044,364	Construction of a new main lift station and rehabilitation of an aerated pond system, spray irrigation lift station and spray irrigation equipment.	Non- metro
Pelican Rapids	2013	\$208,899	Utility and street improvements within portions of 5th Street SE., 7th Ave.SE, 8th Ave.SE,	Non- metro

			254 . 65	<u> </u>
			3.5 Ave. SE, and Sixth Street SE.	
			Utility and street	
Pelican Rapids	2013	\$645,575	improvements within portions of 5th Street SE., 7th Ave.SE, 8th Ave.SE,	Non- metro
			3.5 Ave. SE, and Sixth Street SE.	
Perham	2013	\$3,728,235	Expand WWTP.	Non- metro
Ramsey- Washing- ton MWD	2013	\$1,569,623	Improvements to the Maplewood Mall parking lot including tree trenches, rain gardens, planted end islands and renovations to 4 mall entrances.	Metro
Roseland TWP	2013	\$1,283,584	Construction of a WW collection and stabilization pond system for an unsewered community.	Non- metro
Rushford Village	2013	\$305,167	Construction of a new well to remedy elevated radium levels in the existing well, watermain to convey water to the existing pumphouse, and connection to the existing system within the pumphouse.	Non- metro
Steele County	2013	\$753,289	Construction of a collection system and community WWTS for the east side of Bixby, an unincorporated area in Steele County, to help resolve TMDL issues in two river basins.	Non- metro
Stewart	2013	\$704,888	Replace and loop watermain.	Non- metro
Stewart	2013	\$819,578	Improvements to existing sanitary sewer collection	Non- metro
			system.	

Upper Sioux Indian Cmty.	2013	\$750,000	Upper Sioux Community Water System.	Non- metro
Warren	2013	\$972,472	Construction of a new 200,000 gallon spheroid style elevated water storage tank which includes installation of 60 lineal feet of 12-inch C900 PVC watermain and a new 6-inch hydrant.	Non- metro
Western Lake Superior SD	2013	\$5,195,750	Sewer system rehabilitation project for Scanlon, Phase 2 (Area 3).	Non- metro
Western Lake Superior SD	2013	\$4,384,436	Sewer system rehabilitation for the Cloquet interceptor using cured-in-place pipe lining.	Non- metro
Western Lake Superior SD	2013	\$153,663	Proctor Interceptor Replacement.	Non- metro
Western Lake Superior SD	2013	\$1,999,565	Slope Stabilization / Scanlon Interceptor (Division D).	Non- metro
Western Lake Superior SD	2013	\$2,029,521	Scanlon (Division D) Interceptor and Support Pier Restoration.	Non- metro
Western Lake Superior SD	2013	\$2,059,132	Rehabilitation of the Scanlon Interceptor, Phase 3, which includes MH D080 to MH D068.	Non- metro
Albert Lea	2014	\$1,000,000	Improvements to water and sewer utilities in the area of Broadway Avenue and Main Street, including demolition of deteriorating concrete curbs, gutters, sidewalks and streets above the utilities.	Non- metro
Backus	2014	\$1,628,000	Construction of a new lift station and six-inch forcemain	Non- metro

			along the Paul Bunyan State Trail between Backus and Pine River, the project also includes the abandonment of the existing treatment system.	
Belgrade	2014	\$955,000	Rehabilitation of the sanitary sewer system.	Non- metro
Blue Earth	2014	\$394,873	Repair and replacement of sewer lines and manholes, as part of MN DOT's reconstruction of State Trunk Highway 169.	Non- metro
Brower- ville	2014	\$1,239,330	To replace water, storm water and sanitary sewer systems, lighting and pedestrian facilities on US Highway 71 from Drayer Creek to Harris Creek and on 5th Street from the alley west of US Highway 71 to Railroad Avenue.	Non- metro
Cam-bridge	2014	\$13,105,093	Construction of new oxidation ditch/clarifier system, chemical phosphorus removal, and other miscellaneous improvements to the WWTP.	Non- metro
Cosmos	2014	\$905,941	Watermain replacment for Highway 4 and CSAH 43.	Non- metro
Darwin	2014	\$1,207,419	Construction of a new filtration plant.	Non- metro
Dassel	2014	\$778,420	Sanitary sewer rehabilitation and replacement work, reloacation of the Maple Street Lift Station, and rehabilitation of the	Non- metro

			Fifth Street Lift	
Dassel	2014	\$274,742	Installation of watermain and gate valves.	Non- metro
Duluth	2014	\$4,778,806	Roof demolition and replacement, W Duluth Reservoir and associated valve chamber. Replace existing valves, repairs to existing walls, floor and column.	Non- metro
Dundee	2014	\$1,199,285	Construction of a new two cell stabilization pond facility to serve an unsewered community.	Non- metro
Eden Valley	2014	\$470,625	Sanitary sewer replacement between Trunk Highway 22 and Hutcheson Avenue.	Non- metro
Eden Valley	2014	\$871,645	Replace watermain - Trunk Highway 22.	Non- metro
Elbow Lake	2014	\$310,542	Improvements to the sanitary sewer collection system by replacing the unstable sanitary sewer structures with polyvinyl (PVC) piping, replacing and/or rehabilitating manholes.	Non- metro
Elbow Lake	2014	\$467,794	Installation of 1,625 lineal feet of 6-inch C-900 PVC watermain, 700 lineal feet of 8-inch C-900 PVC watermain, 5 hydrants and 16 gate valves.	Non- metro
Eveleth	2014	\$57,666	Installation of 157 lineal feet of 16- inch ductile iron watermain, 3,572 lineal feet of 6-inch ductile iron watermain, 40 lineal feet of 4-inch	Non- metro

	1		Ι	1									
			ductile iron										
			watermain, 8 hydrants and 24										
			gate valves.										
			Construct a 70,000										
			gallon backwash										
l e	2014	6027.264	reclaim tank and										
Excelsion	2014	\$837,361	modifications to	Metro									
			piping and related										
			controls.										
			Rehabilitation of										
			industrial park lift										
Fosston	2014	\$552,223	station and	Non-									
		,	pretreatment	metro									
			facility improvements.										
			Construction of a										
			new water										
			treatment plant and										
			new clearwell,										
			modifications to										
Gibbon	2014	2014	\$2,197,983	wells 1 and 2,	Non-								
Gibbon			2014	2014	2014	2014	2014	2014	2014	2014	\$2,137,303	associated	metro
						watermain work	metro						
			and demolition of										
			the old water treatment plant and										
			pumphouse.										
			Installation of a										
			350,000 gallon										
			above grade										
			storage reservoir,										
			200 lineal feet of										
			12-inch watermain										
	2011	4760 445	and 120 lineal feet	Non-									
Glenwood	2014	\$768,145	of 8-inch	metro									
			watermain, and the addition of an										
			altitude valve, valve										
			vault, additional										
			SCADA upgrades										
			and security										
			fencing.										
			Replacement of										
			watermain,										
Hanska	2014	\$923,146	hydrants and valves	Non-									
		,,	along Broadway	metro									
			and a portion of										
			2nd Street. Improvements to										
			the sanitary sewer										
			collection system by	Non-									
Henning	2014	\$2,596,463	replacing the	metro									
			unstable sanitary										
			sewer structures										
			sewer structures										

Henning	2014	\$1,907,789	with polyvinyl (PVC) piping and replacing four pump stations. Installation of 4,340 lineal feet of 6-inch C-900 PVC watermain, 26 gate valves and 13 hydrants.	Non- metro
Kenyon	2014	\$1,828,630	Rehabiliitation of the city's existing WWTP and some repair and replacement of sanitary sewer main and associated sewer laterals.	Non- metro
Lewiston	2014	\$593,000	Construction of a wastewater treatment equalization basin, updated lift station pumps and controls, and decommissioning of the old stabilization pond.	Non- metro
Mankato	2014	\$628,193	Reconfiguration and enlargement of a stormwater sediment pond, and the addition of rate control, groundwater recharge and filtration.	Non- metro
Mankato	2014	\$524,085	Extension of a sanitary sewer collection line to the Knollwood Mobile Home Park, to replace failing onsite systems.	Non- metro
Maple Lake	2014	\$1,273,927	Collection System Rehabilitation.	Non- metro
Mapleton	2014	\$1,793,391	Rehabilitation of the wastewater ponds, construction of forcemain, lift station improvements, and replacement/rehabi litation of sewer mains and manholes.	Non- metro

Metro-			MCES cash flow	
politan Council	2014	\$60,929,494	financing, multiple	Metro
Motley	2014	\$3,614,867	construction of a new 425 gallon per minute water treatment plant, and piping modifications to the existing well house.	Non- metro
Northrop	2014	\$1,465,000	WW stabilization pond rehabilitation and collection system improvements.	Non- metro
Oronoco TWP	2014	\$563,517	Construction of a sewage collection and treatment system for fourteen properties in the King's Park portion of Oronoco TWP, all of which have failing or out of compliance septic systems.	Non- metro
Oronoco TWP	2014	\$37,798	Small community wastewater treatment program technical TA grant for the TWP's Cedar Beach area.	Non- metro
Park Rapids	2014	\$1,636,348	Construction of a water treatment plant, backwash holding tank, construction of Well No. 9 and installation of 120 lineal feet of 10-inch C900 watermain.	Non- metro
Paynes-ville	2014	\$3,583,357	Rehabilitation of existing water treatment plant.	Non- metro
Pelican Rapids	2014	\$7,960,380	Improvements to preliminary treatment by adding screening and vortex grit system, construction of a new secondary system by adding moving bed	Non- metro

Prior Lake	2014	\$243,882	biological reactor (MBBR), improvements in disinfection system and solids handling.  Provide sanitary sewer service to unserwered homes through the CSAH 12 and Sunset Avenue proejcts.  Construction of a	Metro
Raymond	2014	\$2,012,000	new 3 cell stabilization pond system that will provide storage capacity to meet TMDL requirements.	Non- metro
Red Rock TWP	2014	\$6,885	Development of a Corrective Action Report, along with other tasks, for the Nicolville Subordinate Service District.	Non- metro
Rice County	2014	\$5,286,291	Construction of a WW collection system for an unincorporated area around Roberds Lake, along with a transmission line to the city of Faribault.	Non- metro
Richmond	2014	\$858,890	Installation of watermain, hydrants and gate valves.	Non- metro
Saint Anthony Village	2014	\$247,442	Installtion of an alum dosing treatment system for phosphorus removal.	Non- metro
Saint Paul	2014	\$2,200,000	Construction of an additional filter press at the McCarrons water treatment plant.	Metro
Saint Paul Park	2014	\$960,953	Recoating and structural modifications and repairs to the 750,000 gallon hydropillar style	Metro

			alayatad starrasa	
			elevated storage tank.	
Stewart	2014	\$190,141	Improvements to existing sanitary sewer collection system.	Non- metro
Stewart	2014	\$140,853	Replace and loop water main.	Non- metro
Swanville	2014	\$1,258,524	Installation of 4,060 lineal feet of 8-inch C900 PVC watermain, 180 lineal feet of 6-inch C900 PVC watermain, 7 hydrants and 21 gate valves.	Non- metro
Willmar	2014	\$2,345,424	Construction of gravity sewer pipe and associated structures (Western Interceptor Sewer).	Non- metro
Audubon	2015	\$2,063,210	Source-Two New Wells, Treatment- New Plant, Watermain-Replace and Loop, Hydrants, Conservation- Replace Meters.	Non- metro
Austin	2015	\$496,931	Extension of sanitary sewer lines to a recently-annexed area of the city known as Turtle Creek 1, to eliminate a public health threat due to non-functioning and non-compliant onsite treatment systems	Non- metro
Biscay	2015	\$1,332,088	Construction and installation of a pressure and gravity sanitary sewer, main lift station, grinder pumps, septic tanks, force main and mound treatment system as well as decommission of existing septic tanks.	Non- metro

Brooklyn Center	2015	\$19,662,352	Construction of a new 10 million gallons per day water treatment plant, clearwell and backwash reservoir, ground storage reservoir and backwash reclaim tank.	Metro
Browns Valley	2015	\$2,091,000	Collection system rehab and construction of upgrades to a Class D wastewater treatment facility. Removal of old mechanical treatment plant.	Non- metro
Canby	2015	\$4,266,964	Replacement of approximately 18,400 lineal feet of sanitary sewer.	Non- metro
Canby	2015	\$4,562,990	Installation of 568 lineal feet of 6-inch C-900 PVC watermain, 17,024 lineal feet of 8-inch PVC watermain, 40 hydrants and 100 gate valves.	Non- metro
Carver County	2015	\$15,835,245	Southwest Reconnection Project	Metro
Central Iron Range SSD	2015	\$458,637	Decommissioning of Buhl and Chisholm's wastewater treatment plants.	Non- metro
Cologne	2015	\$839,216	Replace and loop water main.	Metro
Crow Wing County	2015	\$1,301,730	Collection system improvements including new aerobic treatment system with denitrification prior to subsurface soil disposal	Non- metro
Duluth	2015	\$4,304,234	Cured-In-Place-Pipe Phase 3 rehab of existing vitrified clay pipe sewer lines in Basin 23, 19 and 18.	Non- metro

Elbow Lake	2015	\$1,816,999	Improvements to the sanitary sewer collection system by replacing unstable sanitary sewer structures with PVC piping, replace and/or rehabilitate manholes.	Non- metro
Elbow Lake	2015	\$1,982,844	Installation of 6,349 lineal feet of 6-inch C-900 PVC watermain, 3,809 lineal feet of 8-inch C-900 PVC watermain, 18 hydrants and 79 gate valves.	Non- metro
Elko New Market	2015	\$10,194,232	Construct treatment to remove radium, rehabilitate storage tower and add an additional well.	Metro
Evansville	2015	\$2,918,146	Rehab collection	Non- metro
Evansville	2015	\$1,752,652	system-phase 2. Installation of 3,245 lineal feet of 6-inch C-900 PVC watermain and 5,473 lineal feet of 8-inch PVC watermain.	Non- metro
Fillmore County	2015	\$1,357,940	Construction of low pressure and gravity sanitary sewer lines and a wastewater treatment system for thirty-five households in the Greenleafton Subordinate Service District (SSD) - PSIG.	Non- metro
Fosston	2015	\$1,055,892	Watermains, 4 hydrants and 10 gate valves, and an alternate bid, which includes the installation of various watermains, 4 hydrants and 17 gate valves.	Non- metro
Hayfield	2015	\$2,056,627	Improvements to the city's	Non- metro

Hayward	2015	\$242,684	wastewater treatment system, including those that will bring the city into compliance with the phosphorus limits of its wastewater permit. Wastewater	Non-
Hazel Run	2015	\$512,000	improvements.  Will consist of eight individual Type I mound systems, two Type I cluster mound systems, and two Type V cluster mound systems.	Non- metro
Herman	2015	\$1,259,212	Construction of a new 125 gallon per minute water treatment plant and demolition of the existing plant.	Non- metro
Kandiyohi	2015	\$1,630,400	Replacement and rehabilitation of mains and manholes	Non- metro
Kandiyohi	2015	\$2,157,600	Replace watermain on North Side	Non- metro
Kennedy	2015	\$128,955	Installation of 91 lineal feet of 6-inch C-900 PVC watermain, 140 lineal feet of 8-inch HDPE watermain and 5 gate valves.	Non- metro
Lanesboro	2015	\$3,529,097	Extensive improvements to the city's drinking water system, including work that will reduce Radium 226 and 228 to within standards issued by the EPA, along with related engineering and financing costs.	Non- metro
Lewis and Clark JPB	2015	\$22,000,000	Construction grant for the Lewis & Clark Regional Water System for Minnesota Phase I.	Non- metro

Mankato	2015	\$6,495,931	Primary and secondary clarifier improvements at the existing wastewater treatment facility.	Non- metro
Mankato	2015	\$540,773	Extension of a sanitary sewer collection line to the Schaeffer's Addition area, to replace failing onsite systems	Non- metro
Mankato	2015	\$111,173	Sanitary sewer line rehabilitation	Non- metro
Metro- politan Council	2015	\$70,000,000	MCES cash flow financing, multiple projects	Metro
Middle Snake Tamarac Rivers WD	2015	\$73,794	Red River portion of the North Floodway Hydraulic Study.	Non- metro
Minne- haha Creek WD	2015	\$499,099	Phase I 325 Blake Road stormwater diversion project construction	Metro
Monte- video	2015	\$1,172,558	Watermain - Replace Raw Water Lines	Non- metro
Moor-head	2015	\$12,736,089	Construction of a new high service pump station, installation of baffle walls in the East and West Reservoirs, two new meter vaults, watermain modifications and demolition of the East Booster Station.	Non- metro
Mora	2015	\$7,012,345	Construction of a new aeration basin splitter structure, two new clarifiers, new chemical storage, sludge pumping building and new reed beds and modification to existing digester and existing oxidation ditches to provide for	Non- metro

1 1	1		T	1
			phosphorus removal	
Mountain Lake	2015	\$211,126	The project includes construction of a new well (Well No. 7), modifications to the existing well meter building, installation of a raw watermain and sealing of an old well.	Non- metro
North Mankato	2015	\$1,658,066	Construction of city well #9, well house, and connection to existing drinking water system.	Non- metro
Oslo	2015	\$200,000	Water Infrastructure Study	Non- metro
Prior Lake	2015	\$255,742	Extend sanitary sewer service for homes near Maple Lane, Mushtown Road and Panama Avenue, to reduce a wasteload allocation under the Spring Lake and Upper Prior Lake excess nutrients TMDL	Metro
Rockford	2015	\$216,803	Installation of chemical addition for phosphorus removal and other miscellaneous improvements to the wastewater treatment facility.	Non- metro
Rushford	2015	\$484,860	Replacement of sanitary sewer mains and manholes, as part of theTrunk State Highway 43 Project through downtown Rushford, a partnership with MN DOT.	Non- metro
Rushford	2015	\$671,870	Replacement of watermain, hydrants and gate valves, as part of the Trunk State Highway 43 Project	Non- metro

Steele County	2015	\$24,283	through downtown Rushford, a partnership with MN DOT. Small community wastewater treatment program technical assistance grant for a small area in Steele County known as Pratt.	Non- metro
Summit Lake TWP	2015	\$38,523	Small community wastewater treatment program technical assistance grant for Reading.	Non- metro
Truman	2015	\$1,425,000	Construction of larger storm sewer lines in two areas of the city that experience flooding with heavy rain.	Non- metro
Two Harbors	2015	\$2,019,378	Replacement of the existing filtration system and primary and secondary effluent pumps and filtration system upgrades.	Non- metro
Warren	2015	\$440,884	Replacement of sanitary sewer lines in Fletcher Avenue area.	Non- metro
Warren	2015	\$612,183	Watermain improvements in Fletcher Avenue area.	Non- metro
Western Lake Superior SD	2015	\$10,712,948	Consists of preliminary treatment plant rehabilitation and improvements with the addition of fine screens, channel improvements, grit tank process improvements and scum removal improvements.	Non- metro
Willmar	2015	\$3,000,000	Upgrade and extend the existing Lakeland Drive interceptor and replace State	Non- metro

			T	1
			Hospital	
			(MinnWest) lift	
			station.	
Amador	2016	\$194,630	Almelund	Non-
TWP	2010	Ψ13 1,030	Wastewater Facility	metro
Annan-dale	2016	\$929,105	Replace & loop	Non-
Aiman daic	2010	7525,105	watermain	metro
Annan-dale	2016	\$626,795	Collection system	Non-
Alliali-dale	2010	3020,793	rehab	metro
Atuatas	2016	¢001 C22	Replace South	Non-
Atwater	2016	\$901,632	watermain	metro
A1 -1	2046	64.042.404	Sewer system	Non-
Atwater	2016	\$1,042,194	upgrads	metro
	2212	4	Phosphorus	Non-
Big Lake	2016	\$551,264	removal system	metro
			2015-Water Utility	Non-
Carlos	2016	\$2,272,281	Improvements	metro
Crane Lake			·	Non-
WSD	2016	\$750,000	Sewer Extension	metro
*****			Rehab collection	Non-
Crosby	2016	\$613,432	and lift stations	metro
				Non-
Crosby	2016	\$1,053,952	Water system	-
Dunahaah			improvements	metro
Dresbach	2016	\$59,601	Wastewater study	Non-
TWP		. ,	, , , , , , , , , , , , , , , , , , ,	metro
Eagle Bend	2016	\$336,077	Rehab collection	Non-
		ψ330,011	system-Ph 1	metro
Eagle Bend	2016	\$429,970	Water system	Non-
		Ψ ·==>,σ · · ·	improvements-Ph 1	metro
Elk River	2016	\$2,609,610	Expanding and	Non-
EIK MIVEI	2010	72,003,010	upgrading WWTF	metro
Freeborn	2016	\$741,954	Water transmission	Non-
Heeboili	2010	\$741,554	line.	metro
Grand Lake	2016	¢2.06E.622	Wastewater	Non-
TWP	2016	\$2,065,633	treatment system	metro
Harris and	2016	¢022.256	Mall and wall bases	Non-
Harmony	2016	\$833,356	Well and well house	metro
	2046	457.400	Drinking water	Non-
Henning	2016	\$57 <i>,</i> 409	improvements	metro
			Rehab collection	Non-
Henning	2016	\$79,280	system	metro
			Water Treatment	Non-
Hitterdal	2016	\$374,943	Plant Rehab	metro
			Drinking water	Non-
Lanesboro	2016	\$828,875	improvements	metro
			<u> </u>	
Lewiston	2016	\$925,333	Drinking water	Non-
			improvements	metro
Littlefork	2016	\$270,150	Rehab water	Non-
		7	treatment plant	metro
Littlefork	2016	\$47,669	Drinking water	Non-
-		, ,	improvements	metro
Madison	2016	\$4,535,465	Secondary	Non-
		Ÿ 1,555,765	Treatment	metro

Mankato	2016	\$1,233,405	Water reclamation project	Non- metro
Menahga	2016	\$1,620,651	Water Treatment Plant Rehab	Non- metro
Metro- politan Council	2016	\$70,000,000	MCES cash flow financing multiple projects	Metro
Minne- trista	2016	\$9,074,697	Construction of two water treatment plants	Metro
Monti-cello	2016	\$3,556,526	Chemical feed system	Non- metro
Moor-head	2016	\$2,471,358	2015 Downtown CIMS Replacement	Non- metro
Moose Lake	2016	\$3,009,316	Phosphorous treatment & lift station improvements	Non- metro
New York Mills	2016	\$1,248,494	Rehab Collection System-2015	Non- metro
New York Mills	2016	\$1,309,940	Distribution System Improvements-2015	Non- metro
North Mankato	2016	\$26,273	Construction of city well #9, well house, and connection to existing drinking water system.	Non- metro
Ogilvie	2016	\$980,000	Sanitary sewer improvements	Non- metro
Pelican Rapids	2016	\$401,143	Water Treatment Plant Rehab	Non- metro
Perham	2016	\$1,149,791	Rehab Collection System-CSAH 8	Non- metro
Perham	2016	\$1,049,809	Water Improvements- 2nd Ave SW	Non- metro
Red Rock TWP	2016	\$177,483	Wastewater system improvements	Non- metro
Sacred Heart	2016	\$786,000	Rehab WWTP & Collection system	Non- metro
Saint Cloud	2016	\$11,732,105	Flow Train III	Non- metro
Seaforth	2016	\$367,000	Corrective action	Non- metro
Two Harbors	2016	\$4,741,091	Rehab water treatment plant	Non- metro
Vernon Center	2016	\$361,784	Sewer collection improvements	Non- metro
Vernon Center	2016	\$526,076	Drinking water improvements	Non- metro
Wadena	2016	\$3,718,290	Replace SE Portion of City	Non- metro

Wadena	2016	\$4,102,252	Rehab SS System SE	Non- metro
Wadena	2016	\$5,418,242	SE Stormwater project	Non- metro
Waterville	2016	\$13,422,223	Wastewater improvements	Non- metro
Waverly	2016	\$614,210	Rehab collection system	Non- metro
Western Lake Superior SD	2016	\$2,937,397	Esko pump station improvements	Non- metro
Western Lake Superior SD	2016	\$11,156,620	Treatment plant improvements	Non- metro
Afton	2017	\$1,399,753	Install a storm sewer collection system and incorporate several stormwater treatment components	Metro
Afton	2017	\$7,335,995	Construct a new wastewater treatment and collection system for the downtown village area of Afton	Metro
Aitkin	2017	\$826,952	Collection system improvements	Non- metro
Blackduck	2017	\$836,493	Watermain replacement on Summit Ave and Main St N	Non- metro
Burnsville	2017	\$7,388,970	Replace water meters	Metro
Central Iron Range SSD	2017	\$5,030,626	Wastewater treatment system improvements	Non- metro
Cologne	2017	\$7,715,623	Water treatment and new well	Metro
Comfrey	2017	\$804,314	Water storage and treatment improvements	Non- metro
Cuyuna	2017	\$577,000	Collection system rehabilitation	Non- metro
East Grand Forks	2017	\$6,933,456	Wastewater treatment system improvements	Non- metro
Eveleth	2017	\$289,229	Rehab of the west water tower	Non- metro
Fillmore County	2017	\$37,000	Study septic options for the Cherry Grove area	Non- metro

Hallock	2017	\$511,338	Sanitary sewer rehabilitation	Non- metro
Heron Lake	2017	\$1,492,453	Sewer collection and treatment rehabilitation	Non- metro
Jackson	2017	\$2,236,346	Extension of the sanitary sewer system	Non- metro
Kabe- togama TWP	2017	\$3,238,024	Subsurface wastewater treatment system	Non- metro
Lansing TWP	2017	\$35,485	Septic treatment options for the St. Michaels area	Non- metro
Lewis and Clark JPB	2017	\$11,589,273	Regional Water System	Non- metro
Lincoln Pipestone Rural Water	2017	\$4,708,002	Water improvements to eliminate chloride discharge	Non- metro
Lowry	2017	\$1,802,799	New water treatment plant with arsenic removal	Non- metro
Madison Lake	2017	\$831,417	Water distribution improvements	Non- metre
Maynard	2017	\$2,118,000	Collection system rehabilitation	Non- metro
Metropolita n Council	2017	\$40,000,000	MCES cash flow financing, multiple projects	Metr
Minneota	2017	\$1,427,582	Sewer collection improvements	Non- metro
Nicollet	2017	\$1,993,450	New water plant and well	Non- metro
Oronoco TWP	2017	\$1,079,703	Sanitary sewer collection and treatment	Non- metro
Osakis	2017	\$525,048	Rehab collection system	Non- metro
Osakis	2017	\$522,083	Drinking water improvements	Non- metro
Pipestone	2017	\$1,061,741	TH 30 sewer mains rehab	Non- metro
Pipestone	2017	\$574,493	Th 30 watermain replacement	Non- metro
Saint Cloud	2017	\$4,062,885	Rehab main lift station	Non- metro
Saint Cloud	2017	\$4,643,022	1.5MG south elevated tank	Non- metro
Saint Francis	2017	\$24,982,915	Wastewater treatment system expansion and upgrades	Metr

Saint Louis County	2017	\$60,000	SCWW technical assistance.	Non- metro
Saint Paul	2017	\$7,564,417	Upgrade to the McCarrons Water Treatment Plant switchgear and electrical equipment	Metro
Sher-burne	2017	\$4,181,273	Water treatment and storage improvements	Non- metro
Stockton	2017	\$785,013	Drinking water improvements for radium reduction and supply	Non- metro
Tintah	2017	\$54,000	CAR development	Non- metro
Walker	2017	\$3,305,790	Rehab Collection System	Non- metro
Walker	2017	\$1,913,436	Drinking water improvements	Non- metro
Warren	2017	\$380,999	Sanitary sewer rehabilitation.	Non- metro
Warren	2017	\$743,477	Watermain installation.	Non- metro
Western Lake Superior SD	2017	\$4,964,308	Rehab collection system	Non- metro
Western Lake Superior SD	2017	\$1,786,599	Wastewater treatment improvements	Non- metro
Willmar	2017	\$1,046,528	Rehab Westwood court lift station	Non- metro
Bagley	2018	\$1,030,000	Sanitary Sewer Improvements	Non- metro
Blue Earth	2018	\$7,691,210	Wastewater Treatment Plant Improvements	Non- metro
Brecken- ridge	2018	\$8,983,588	Treatment-Lime Softening Plant	Non- metro
Brownton	2018	\$1,340,000	Water Infrastructure	Non- metro
Detroit Lakes	2018	\$33,376,170	Rehab WWTF, Advanced Treat, Phosphorus	Non- metro
East Grand Forks	2018	\$15,117,000	Wastewater Infrastructure Project	Non- metro
Echo	2018	\$1,365,000	Collection System Rehabilitation	Non- metro
Echo	2018	\$350,000	Distribution System Improvements	Non- metro
Elbow Lake	2018	\$1,300,000	Water Infrastructure	Non- metro

			Water	Non-
Eveleth	2018	\$1,460,000	Infrastructure	metro
				metro
Frazee	2018	\$814,146	2017 Southwest Area/Main Ave. West Utility and Street Improvements	Non- metro
			Sewer System	Non-
Frazee	2018	\$455,067	Rehabilitation	metro
Glyndon	2018	\$543,035	2018 Watermain	Non-
Gryndon	2010	ψ3+3,033	Looping Project	metro
Green-bush	2018	\$601,157	Watermain	Non-
			improvements	metro
Grove City	2018	\$3,510,000	New pond system and forcemain.	Non- metro
			Connecting to the	
Heron Lake	2018	\$1,715,307	Red Rock Rural	Non-
			Water System	metro
			The project consist of a stormwater management basin	
			in the area of 78th and Concord that will provide water	
Inver Grove Heights	2018	\$247,335	quality treatment for 25 acres of	Metro
			upland drainage area, reducing phosphorus runoff to surrounding	
			areas.	
Kasson	2018	\$3,364,994	Wastewater Treatment Plant Improvements	Non- metro
Kelliher	2018	\$109,000	Sewer collection rehabilitation.	Non- metro
Kelliher	2018	\$421,000	Water tower and watermain replacement	Non- metro
Lewis and Clark JPB	2018	\$7,410,727	Lewis & Clark JPB Minnesota Phase 3	Non- metro
Lilydale	2018	\$275,000	Storm water conveyance and improvements	Metro
Mantor- ville	2018	\$2,344,172	Sewer lift station and forcemain	Non- metro
Minneapoli s	2018	\$28,900,000	The project consists of rehabilitating the Fridley filter plant and replacing the carbon dioxide feed system	Metro
Morris	2018	\$18,381,820	Water Treatment Plant	Non- metro

			Watermain	
New			improvements 1st	Non-
London	2018	\$617,000	Avenue SE, NW &	metro
			Oak St	
Nobles	2018	\$11,700	Updating CAR and	Non-
County		Ψ==). σσ	testing soil borings	metro
Northrop	2018	\$342,204	Water Storage	Non-
			Improvements	metro
			Study of Regional	Non-
Oronoco	2018	\$300,000	Wastewater	metro
			Options.	
Oronoco	2018	\$36,000	SCWW TA grant for	Non-
TWP			Sunset Bay	metro
Pipestone	2018	\$15,373,350	New water	Non-
		Ψ = 3,0 · 3,0 σ σ	treatment plant	metro
Randall	2018	\$1,376,270	Treatment-Remove	Non-
		Ψ=,σ: σ,=: σ	Nitrate	metro
		Ac	Soil based	
Randolph	2018	\$60,000	alternatives for	Metro
			wastewater	
Saint Cloud	2018	\$23,354,568	NR2 BioSolids	Non-
			Improvements	metro
Waverly	2018	\$2,470,000	Water	Non-
		Ψ <u>-</u> , σ,σσσ	Infrastructure	metro
Waverly	2018	\$1,030,000	Sanitary Sewer	Non-
	2010	<b>41,030,000</b>	Improvements	metro
Welcome	2018	\$789,200	Water Tower	Non-
		Ψ, σσ, Ξσσ	Construction	metro
Wheaton	2018	\$1,170,000	Water	Non-
		7 - 7 - 1 - 1 - 1 - 1	Infrastructure	metro
_			WWTF	Non-
Winsted	2018	\$4,214,853	Improvements	metro
			(PSIG)	
Zumbro	2018	\$60,000	SCWW TA grant for	Non-
TWP		,	Ryan's Bay	metro
Alden	2019	\$1,815,353	Water Treatment	Non-
	_	. , -,	Plant	metro
Bagley	2019	\$538,157	Water	Non-
		• •	Infrastructure	metro
Bagley	2019	\$490,913	Cast iron watermain	Non-
<del>-</del> ,		•	replacement	metro
D	2015	A4 225 222	Sanitary sewer	Non-
Brownton	2019	\$1,335,000	system	metro
			improvements	
Caralan	2010	ĆE E46 220	Sanitary sewer	Non-
Canby	2019	\$5,516,238	system	metro
			rehabilitation	NI -
Canby	2019	\$6,175,619	Water	Non-
•		•	Infrastructure	metro
C I	2015	6227 512	Drinking water	Non-
Canby	2019	\$237,510	treatment plant	metro
			rehabilitation	
Carlton	2019	\$5,872,881	New Treatment	Non-
	_	. , ,	Plant	metro

			Water	Non-
Chisholm	2019	\$1,498,014	Infrastructure	metro
			Sewer collection	metro
Chisholm	2019	\$2,986,528	system	Non-
CHISHOHH	2013	72,300,320	rehabilitation	metro
			New drinking water	Non-
Cloquet	2019	\$7,582,911	treatment plant	metro
			Water	Non-
Courtland	2019	\$3,177,800	Infrastructure	metro
			Installation of	Non-
Eden Valley	2019	\$864,615	watermain	metro
			Sanitary sewer	Non-
Eden Valley	2019	\$799,239	replacement	metro
			Sanitary sewer	metro
Elbow Lake	2019	\$600,400	collection	Non-
LIDOW Lake	2013	\$550,155	improvements	metro
			Watermain	Non-
Elbow Lake	2019	\$702,193	replacement	metro
			Water	Non-
Erskine	2019	\$376,294	Infrastructure	_
				metro
Eveleth	2019	\$1,458,323	Water tower	Non-
			rehabilitation	metro
	2019 \$11,710,764		Rehabilitation of	Non-
Gilbert		\$11,710,764	water treatment	metro
			facility	
Greenbush	2019	\$1,141,457	Water	Non-
0.00.000.	2013	ψ±,± ,±, ,5,	Infrastructure	metro
Houston	2019	\$2,501,00	New drinking water	Non-
Houston	2013	72,301,00	plant	metro
			Wastewater	Non-
Hoyt Lakes	2019	\$1,400,959	treatment plant	metro
			rehabilitation	metro
Lovers	2019	¢660 0E0	New elevated tower	Non-
Lowry	2019	\$668,850	new elevated tower	metro
	2010	¢455.000	Water	Non-
Lucan	2019	\$455,000	Infrastructure	metro
	2040	44.440.005	Installation of city	Non-
Mankato	2019	\$1,118,925	sanitary sewer	metro
Metropolita n Council	2019	\$45,000,000	Multiple projects	Metro
000.1011			Amendment to	Non-
Oronoco	2019	\$200,000	increase award	metro
			City well	Non-
Pemberton	2019	\$152,049	construction	metro
			New forcemain and	metro
Rice Lake	2010	\$275,024		Non-
NICE LAKE	2019	3213,U24	new grinder	metro
Canad			stations	N
Sacred	2019	\$797,630	Sanitary sewer	Non-
Heart			rehabilitation	metro
Stewart	2019	\$1,538,667	Sanitary sewer	Non-
•		+-,0,00.	replacement	metro
Stewart	2019	\$1,375,893	Water	Non-
JECANAL	2013	71,575,555	Infrastructure	metro

Two	2019	\$1,914,650	Main lift station	Non-
Harbors	_		rehabilitation	metro
Waseca	2019	\$3,692,936	Sewer collection	Non-
		<del>+ + + + + + + + + + + + + + + + + + + </del>	line replacement	metr
Waseca	2019	\$2,573,350	Water distribution	Non-
vvascca	2013	72,575,550	line replacement	metr
Waubun	2019	\$1,477,000	Sanitary sewer	Non-
vvaubun	2019	\$1,477,000	rehabilitation	metr
Waubun	2019	\$600,000	Water	Non-
vvaubuii	2019	\$000,000	Infrastructure	metr
Maranh.	2010	¢2.052.026	Collection system	Non-
Waverly	2019	\$2,052,936	rehabilitation	metr
Marragh.	2010	¢412.000	Terrace wellhouse	Non-
Waverly	2019	\$413,080	rehabilitation	metr
Western			Wastewater	N1 -
Lake	2019	\$3,924,390	treatment plant	Non-
Superior			replacement	metr
Western			Improvements to	
Lake	2019	\$16,175,872	wastewater	Non-
Superior			treatment plant	metr
Western				
Lake	2019	\$708,870	Scanlon interceptor	Non-
Superior		,	rehabilitation	metr
Western				
Lake	2019	\$2,343,195	Water	Non-
Superior		. , , -	Infrastructure	metr
	2046	44.470.050	Storage tank	Non-
Wheaton	2019	\$1,173,852	rehabilitation	metro
Wheelers			New wastewater	
Point	2019	\$3,555,000	collection and	Non-
Sanitation		, ,	treatment system	metr
	2215	4		Non-
Willmar	2019	\$1,558,505	New lift stations	metr
	1		New wells and	Non-
Winger	2019	\$2,383,985	treatment plant	metro

## H.5 Reduced Carbon Emissions in Electricity Sector by 6.5 Percent

Governor Dayton was a strong supporter of strategies that reduce carbon pollution. The Governor understood that proclimate policies were good for public health, the environment, and jobs and the economy. Under his leadership, carbon emissions in the electricity sector dropped by 6.5 percent. During his two terms, Governor Dayton proposed and signed into law a number of critical program to support additional progress:

 Solar Energy Renewable Energy Standard – Governor Dayton signed into law a solar energy standard for Minnesota in 2013, establishing that 1.5 percent of electricity should come solar by 2020 and 10 percent by 2020. In 2017, 715 MW<sub>DC</sub> (600 MW<sub>AC</sub>) solar PV<sup>1</sup> was

		generated contributing 1.2 percent of energy generated in Minnesota.
		<ul> <li>Value of Solar Reimbursement         <ul> <li>to further drive growth in Minnesota's solar industry, Governor Dayton also signed a provision directing the Minnesota Public Utility</li> <li>Commissioner to establish a method of calculating the true "value of solar" rate to compensate solar generators. This rate reflects avoided expenses such avoided construction cost for new power plants and transmission lines, and reduced transmission and distribution line losses.</li> </ul> </li> </ul>
		• Nation-Leading Community Solar Gardens – Governor Dayton approved a bill in 2013 allowing Minnesotans to participate Community Solar Gardens along with other subscribers. A share of the electricity generated by the project is credited to each subscriber's utility bill. The gardens offer Minnesotans the opportunity to benefit from solar energy without installing a system at their home. As of June 2018, Minnesota has 423 MW of Community Solar statewide representing nearly half of Minnesota's total solar capacity. Thanks to these investments, Minnesota is the national leader in community solar garden electricity production.
		• "Made in Minnesota" Solar Incentives – From 2013 to 2017, the Made in Minnesota program provided Minnesotans who installed Minnesota-made solar panels an annual incentive payment for 10 years based on the system's electricity production. For owners of solar thermal systems, the program offers a one-time rebate up to 25 percent of the installed cost.
		• Launched Renewable Connect Program – In 2016, the Dayton Administration announced a new a new partnership with Xcel Energy called the Renewable*Connect Government Pilot Program. The new initiative ensures that 33 percent of the base energy used at the State Capitol Complex comes from renewable sources. In addition to reducing the state's dependency on fossil fuel energy, the partnership is expected to save taxpayers about \$100,000 over the life of the agreement.
H.6	63 Percent Increase in "Good" Air Quality Days; 24 Percent Drop in Emissions	Governor Dayton has strongly supported strategies that reduce carbon pollution. The Governor understood that pro-climate policies were good for public health, the environment, jobs and the economy. Under Governor Dayton's leadership, Minnesota saw a significant improvement in air quality:

		(2) Daniel Lance (10) 111 At D
		• 63 Percent Increase in "Good" Air Days – In 2011, only 46 percent of days had "good" air quality. In contrast, 75 percent of days in 2016 were marked by "good" air quality, a 63 percent increase.
		• 24 Percent Drop in Emissions – Statewide emissions from all sources have decreased by 24 percent between 2011 and 2016.
		• 35 Percent Drop in Permitted Emissions – Emissions from permitted facilities have decreased by 35 percent between 2011 and 2015.
		With the support of the Dayton Administration, the Pollution Control Agency targeted efforts in communities with the highest levels of air pollution. Cleaner air improves our health and means fewer missed work and school days and less spending on air pollution-related illness.
н.7	Secured \$350 Million for Wildlife Habitat and Water Quality	In 2017, Governor Dayton signed an agreement with U.S. Department of Agriculture, securing \$350 million in federal funding to protect wildlife habitat and improve water quality in 60,000 acres across 54 Minnesota counties. The Minnesota Conservation Reserve Enhancement Program (CREP), will target areas of southern and western Minnesota facing significant water quality challenges, to protect and improve our natural resources for future generations.
		Through the Minnesota CREP, farmers and agricultural landowners could voluntarily enroll land in the Conservation Reserve Program (CRP) and Reinvest in Minnesota (RIM) Reserve easement program to create buffers, restore wetlands, and protect wellheads for drinking water. Farmers and other landowners who voluntarily participated in the program were eligible for \$350 million in federal funds for direct payments to farmers.
		Governor Dayton worked with the Legislature to secure \$116 million in state funding for the Conservation Reserve Enhancement Program (CREP). This unlocks an additional \$271 million dollars in federal funding for CREP. Buffers and other water quality practices on agricultural land can be put into CREP.
H.8	Implementing Conservation Practices on More Than 450,000 Acres of Land	In 2012, Governor Dayton signed a Memorandum of Understanding with the federal government that formalized a state-federal commitment to developing and implementing the Minnesota Ag Water Quality Certification Program. The program is a voluntary opportunity for farmers and agricultural landowners to

		take the lead in implementing conservation practices that protect our water.  To date, the program has enrolled over 680 producers and more than 450,000 acres of Minnesota farm land since it began as a pilot in 2013. This program has added 1,300 conservation practices, kept over 48.1 million pounds of sediment out of Minnesota rivers, saved 122 million pounds of soil and 28,291 pounds of phosphorous on farms, and reduced nitrogen losses by up to 49 percent. The MAWQCP has also partnered with Land O' Lakes Inc. to expand this innovative program.
Н.9	Expanded the Twin Cities Regional Park System by 1,275 Acres	Under Governor Dayton's leadership, the Metropolitan Council preserved an additional 2,244 acres of green space for future generations of Minnesotans to enjoy, an increase of more than 3 percent from 2011. Investments in regional parkland also help to protect sensitive environmental areas and improve park experiences for visitors. Thanks to these investments, annual visits to Twin Cities regional parks grew to 58.3 million in 2017, an increase almost 25 percent from 2011.
н.10	Acquired 117 Square Miles of Land for Conservation and Enjoyment by Future Generations	Governor Dayton is a committed advocate for environmental conservation efforts throughout his two terms. He understood that preserving Minnesota's land and water resources was critical to protecting our way of life for future generations. Under Governor Dayton's leadership, the Department of Natural Resources protected thousands of acres of environmentally sensitive areas:
		<ul> <li>43,500 Acres of New Wildlife Management Areas – WMAs are established to protect those lands and waters that have a high potential for wildlife production, public hunting, trapping, fishing, and other compatible recreational uses. They are the backbone to DNR's wildlife management efforts in Minnesota and are key to protecting wildlife habitat for future generations, providing citizens with opportunities for hunting, fishing and wildlife watching, and promoting important wildlife-based tourism in the state.</li> </ul>
		• Acquired 4,960 Acres of New Aquatic Management Areas — the AMAS are located on 90 lakes and 104 trout streams, totaling 440,000 feet of shoreline. Aquatic management areas are established to protect, develop, and manage lakes, rivers, streams, and adjacent wetlands and lands that are critical for fish and other aquatic life, and for water quality and fishing.
		Acquired 38 Miles of Trout Stream Easements – stream easements create quality fishing opportunities for anglers,

	while creating a source of income for the landowners who allow them. Under Governor Dayton's leadership, the Department of Natural Resources acquired an additional 38 miles of trout streams easements for Minnesotans to enjoy.
	• Enrolled 26,700 Acres in the Walk in Access Program. In 2012, Governor Dayton worked with the Minnesota Legislature to create the Walk-In Access Program, which provides public hunting access to wildlife habitat on private land. Since then, 26,700 acres of land have been enrolled in the program.
	Under Governor Dayton's leadership, the Scientific and Natural Areas (SNA) program has conserved an additional 4,645 acres of unique natural ecosystems of Minnesota.
Expanded State Parks and Trails Systems	Under Governor Dayton's leadership, the Department of Natural Resources acquired thousands of acres of additional state parks and trails land.
	Brown's Creek State Trail – Brown's Creek State Trail, completed in 2014, is paved for 6.5-miles from Stillwater to the Gateway State Trail, which continues all the way to St. Paul. It is part of Minnesota's extensive state trail system, which now includes more than 600 miles of paved trails.
	La Salle Lake SRA – Established in 2011, La Salle Lake SRA offers hiking, fishing, camping and more on 940 acres of land in Hubbard County. Recent additions, to be highlighted at a celebration on Aug. 12, 2017, include a picnic pavilion, expanded parking area, nature play area and interpretive hiking trail.
	• Lake Vermilion-Soudan Underground Mine State Park — Since acquiring the land in 2010, the DNR has been working to develop roads, trails, a day-use area and campground facilities at the Lake Vermilion unit of this park. The campground opened in fall 2017.
Restored or Enhanced 481 Square Miles of Native Prairie Grasses	Since 2011, the Department of Natural Resources has restored 17,000 acres (26.5 sq. miles) of prairie and enhanced another 291,000 acres (454.7 sq. miles) of prairie. Grassland restoration, enhancement, and protection efforts occur throughout the farmland region of Minnesota. Activities are focused on strategic areas, guided by the Prairie Conservation Plan and Pheasant Summit Action Plan, where we know they will have the largest benefits for wildlife.
	Restored or Enhanced 481 Square Miles of Native

In addition to the DNR enhancing and restoring former prairie, the Native Prairie Bank program has also helped to protect an additional 4,974 acres of the remaining 2 percent original native prairie in Minnesota through permanent conservation easements.

Enhancement techniques include noxious weed control, removal of invading woody vegetation, conservation grazing, and prescribed burns.

Grassland restorations convert former agriculture fields to permanent grassland cover. Whenever possible, restorations are done using diverse mixes (60-80 species of native grasses and wildflowers) of local ecotype seed to maximize the value of these acres for both wildlife and pollinators. Grassland and wetland restoration in strategic areas is one of the most cost-effective ways to filter and clean water.

## H.13 Restored Lake Superior Lake Trout, Rainy River Sturgeon Populations, and Helped Improve the Lake Mille Lacs Walleye Population

Governor Dayton strongly supported the DNR's science-based efforts to manage wildlife populations and restore some of state's most iconic fisheries. The Department of Natural Resources hit key milestones in the restoration of the following three fish populations during Governor Dayton's two terms in office:

 Lake Superior Lake Trout – The restoration of lake trout in Lake Superior started with efforts 60 years ago. It reached a milestone in 2017 when charter boat captains began reporting that fishing success was excellent and that most fish caught were wild(not stocked), thus eliminating the need for additional stocking.

Survey data were used to model lake trout stocks, and limited commercial fishing was restored in Minnesota waters of Lake Superior. Wild lake trout are now widely caught by anglers and available for purchase along the North Shore. Lake trout restoration is a true success story – and with attentive monitoring and management (including sea lamprey control), should remain strong indefinitely.

 Rainy River/Lake of the Woods Sturgeon – In the past century, pollution and overfishing nearly wiped out Minnesota's lake sturgeon, which can grow to be over 100 pounds. But sturgeon recovery work by the DNR in cooperation with neighboring states and tribal and federal resource agencies has achieved some remarkable successes.

After sturgeon limits and seasons were made more restrictive, in 2012 Minnesota and Ontario officials agreed that the short-

		term recovery goals had been met, shifting management towards the goals of the long-term recovery. Consequently, lake sturgeon are currently managed on a harvest-goal based on the potential yield of approximately 11,600 lbs/year for Lake of the Woods and Rainy River. Long-term population goals include having at least 40 year classes present with male fish to age 40 and female fish up to age 17, fish over 80 inches, and consistent production of young fish.  • Lake Mille Lacs Walleye – Walleye safe harvest level for Lake Mille Lacs is determined annually, based on population status, and predictions of how harvest will affect the walleye population in the future. The safe harvest level is divided between the 1837 Treaty Bands and state anglers. By agreement, the Bands and the state are required to monitor harvest by their members or state anglers, respectively.  In 2018, angler survey results showed that state anglers took walleye at levels far enough under the state's safe harvest allocation of 87,000 pounds to eliminate past years' overages.
H.14	Reintroduced Bison to Minneopa State Park	In 2014, the Minnesota Department of Natural Resources collaborated with the Minnesota Zoo to reintroduce bison at Minneopa State Park near Mankato. Bison historically ranged the prairies of southern Minnesota.  Currently the herd has approximately 130 bison at three different sites: Blue Mounds State Park, Minneopa State Park and the Minnesota Zoo. Eventually the herd will grow to a 500-animal population occupying several locations. Genetic testing of the herd from 2011-2014 found them largely free of any genetic material that would have come from cross-breeding with cattle. This makes them rare among modern bison.  Since the bison arrived in 2014, annual visits to Minneopa State Park have increased 66 percent—from about 173,000 to more than 288,000.
H.15	Nearly Doubled the Number of State Parks and Trails with Renewable Energy	From 2011 to now, Minnesota State Parks and Trails facilities generating renewable energy grew from 12 to 22. These include solar hot water (4), solar PV (27) and wind (1). The total renewable electricity generation capacity is 341 kW, and systems produced 345,802 kWh in 2017. This is approximately 5.8 percent of Parks and Trails electricity consumption and represents an offset of 475,500 lbs. These systems reduce DNR's total carbon foot print by approximately 1 percent.

		Parks and Trails renewable energy projects installed since 2011 have been funded through asset preservation, Legacy appropriation, Environment and Natural Resources Trust Fund and Xcel RDF Grant.
H.16	Improved Accessibility for Minnesotans with Disabilities at State Parks	Governor Dayton and his administration were committed to building a state that worked for everyone. During his two terms, the Minnesota Department of Natural Resources worked to improve accessibility at state parks for people with disabilities.
		The department installed hundreds of accessible picnic tables and fire rings at Minnesota state parks and recreation areas. It also opened an accessible visitor center at Tettegouche State Park, where visitors enjoy a spectacular view of Lake Superior.
H.17	Reduced Costs for Solar Power Installations	The Department of Labor and Industry implemented a new solar photovoltaic inspection fee schedule and reduced permit fees by up to 75 percent, should reduce the cost of solar installations an estimated \$800,000 in one year alone.
H.18	Reduced Costs for Wind Energy	In 2013, the Department of Labor and Industry reduced electrical permit fee schedules for wind generation to reduce costs, and provide a flat fee based on system wattage. This innovative reform reduced fees for wind energy generation by 76 percent.
H.19	Launched Office of Enterprise Sustainability, Set Goal of Reducing Greenhouse Gas Emissions by 30 Percent	In August 2016, the Department of Administration created the Office of Enterprise Sustainability, modeled after similar initiatives in Minnesota's major companies, to partner with state agencies to reduce state government's carbon footprint, leverage industry expertise and best practices, and increase accountability in sustainable operations. With the help of the Office of Enterprise Sustainability, the Department of Administration plans a 30 percent reduction of greenhouse gas emissions by 2025 relative to a 2005 calculated baseline.  The Department of Administration installed a 133 Kw solar array on the roof of the Minnesota Senate Building, now in operation. A second phase will add an additional 50 Kw to the Senate Building's rooftop.  The Department of Administration has created a master contract for small-scale solar installations to make it easier for state agencies and local communities to install on-site solar. Through this contract, the State is working with local communities in a

capacity on public buildings by the end of 2019, including at five additional sites on the Capitol Complex.

The agency also launched a sustainable purchasing program in partnership with the Pollution Control Agency. Through this partnership, the Department of Administration has developed a sustainable purchasing program to ensure that products purchased by state agencies do not harm the environment. State contracts for paper, toner cartridges, and office equipment are examples of products that may have high-recycled content or high-energy efficiency to avoid or mitigate adverse environmental, social, and economic impact.

In 2018, the Office of Enterprise Sustainability released the 2017 Annual Sustainability Report, an evaluation of the state's progress in meeting sustainability goals in fleet, water, energy, solid waste, procurement, and greenhouse gas emissions. Governor Dayton established six sustainability goals for state agencies to meet or exceed by 2027:

- 15% reduction in water use,
- 30% reduction in vehicle fossil fuel consumption,
- 30% reduction in energy use,
- 30% reduction in greenhouse gas emissions
- 25% increase in sustainable purchasing, and
- 75% increase in composting and recycling solid waste.

The 2017 Annual Sustainability Report showed Minnesota's state agencies made positive progress towards reaching the six goals. According to the report, by 2017 Minnesota's state agencies reached:

- 1.7% of the goal to reduce water use,
- 13% of the goal to reduce vehicle fossil fuel consumption,
- 49% of the goal to reduce energy use,
- 56% of the goal to reduce greenhouse gas emissions,
- 64% of the goal to increase sustainable purchasing, and
- 40% of the goal to increase recycling and composting of solid waste.

Additionally, Minnesota's state agencies avoided \$25,927,180 in costs due to conservation measures from 2005-2017.

## H.20 Built 11 Pollinator Friendly Gardens at State Capitol Complex

Beekeepers across the United States have reported losing an average of 30 percent of their bees each year. Multiple factors are harming bees, including loss of habitat. To help, the Department of Administration has built 11 pollinator-friendly gardens on the Capitol Complex by the end of this year. These

		gardens will attract bees and other pollinators essential for creating and maintaining a healthy ecosystem.
H.21	Provided More Than 815 Clean Water Fund Grants; Keeping 100,000 Tons of Sediment and Over 85,000 Pounds of Phosphorus Kept out of Minnesota's Water Each Year	The Minnesota Clean Water Fund provides funding to protect, enhance, and restore water quality in lakes, rivers, and streams and to protect groundwater from degradation. At least five percent of the clean water fund must be spent to protect drinking water sources.  During Governor Dayton's two terms, more than 815 Clean Water Fund grants awarded via the Board of Water and Soil Resources Clean Water Fund allocations. This funding helped to implement more than 5,000 conservation practices – keeping almost 100,000 tons of sediment and over 85,000 pounds of phosphorus out of Minnesota's water annually.
H.22	Launched One Watershed, One Plan to Support Locally Driven Action	Looking to local leaders, the Dayton Administration has grown a recommendation from the Local Government Water Roundtable into a statewide clean water program; this group includes the Association of Minnesota Counties, Minnesota Associate of Watershed Districts, and Minnesota Association of Soil and Water Districts. The One Watershed, One Plan concept is now a statewide program run by the Board of Water and Soil Resources that supports locally led, science-based watershed planning and implementation.  This program recognizes that solutions come from those living on the land, and a holistic perspective that considers the entire watershed. An initial \$9M has been secured for grants to watersheds with the intent that over time this program will provide the blue print for action and focus of implementing the Clean Water Fund goals to restore and enhance state waters.
H.23	Enhanced Pollinator Habitat	In 2013, Governor Dayton and the Minnesota Legislature established criteria for creating pollinator habitat on state lands and prairie restoration. The legislation also allocated \$300,000 for the Department of Agriculture to develop best management practices (BMPs) to protect pollinator habitat and incorporate these BMPs into training for pesticide applicators This will help protect and create habitat for bees, moths, beetles, and other types of pollinators that have seen a dramatic decrease in their population in the last few years. This decline is a national concern in agriculture, and Minnesota is the first state to take steps to protect this vital part of agriculture.

H.24	Created Terrestrial Invasive Species Research Center	In 2014, Governor Dayton and the Minnesota Legislature created the Terrestrial Invasive Species Research Center at the University of Minnesota. The research center is developing new strategies to address invasive plants and pests. The center also is giving farmers and growers more tools to address invasive species.
H.25	Continued Development of Perennial Crops	In 2016, Governor Dayton and the Minnesota Legislature provided \$594,000 to the Pollution Control Agency and Board of Water and Soil Resources to incentivize landowners to plant perennial crops along waterways. Planting perennial crops along waterways helps to capture run-off and sediments that would otherwise end up polluting Minnesota's streams, rivers, and other waters.
H.26	Started Clean-Up of Polluted Locations in the St. Louis River Area of Concern	In 2016, Governor Dayton and the Minnesota Legislature provided \$432,000 to lay the groundwork for cleaning up old industrial pollution at ten locations around the St. Louis River Estuary and the Duluth harbor and bay.
		In 2017, the Minnesota Pollution Control Agency secured an additional \$25.4 million in bonding dollars for the project. These local funds leveraged \$47.2 million in federal Great Lakes Legacy Act funds. Using a portion of these funds, the Pollution Control Agency has begun work on three of the ten projects in the St. Louis River Area of Concern. Plans are well underway for future cleanup of the remaining sites.
H.27	Authorized On-Site Generation Interconnection	In 2013, Governor Dayton and the Minnesota Legislature authorized business and institutional customers in public utility territories to credit their bill with electricity generated by larger on-site generators. Thanks to this legislation, high use customers can now net meter with a generator of up to 1 MW capacity (previously 40 kW). In addition, customers with multiple meters, like a college campus, may request aggregation of their electric meters at one site giving them further flexibility in siting their electric generation and applying the credits.
H.28	Improved Local Air Quality Monitoring	In 2013, Governor Dayton and the Minnesota Legislature invested \$420,000 in mobile air monitoring systems. These movable systems allow the state to test air quality in previously untested areas, which helps the state discover new problems and validate air quality modeling. The legislation also directed the MPCA to monitor areas where low-income, indigenous American Indians, and communities of color are disproportionately impacted by pollution from highway, air, or industrial traffic.

H.29	Enhanced Penalties for Wildfire Arson	In 2013, Governor Dayton and the Minnesota Legislature increased the penalty for wildfire arson based on structures burned or threatened, acreage burned, crops damaged, and whether a person suffered demonstrable harm because of the fire. The legislation also provides that a court may also order restitution for costs associated with injuries sustained by any firefighters in the performance of their duties.
H.30	Worked to Reduce Spread of Aquatic Invasive Species	Governor Dayton and the Minnesota Legislature required that those who purchase watercraft licenses and nonresident fishing licenses are to complete an AIS affirmation when applying for a new, transfer, duplicate or renewal of watercraft license, beginning January 1, 2016. The affirmation portion of the license must be displayed with the signed license certificate.  • Upper St. Anthony Falls Lock Closure – Governor Dayton worked with Congress, the United States Army Corps of Engineers, and industry to enact closure of the Upper St. Anthony Falls Lock and Dam in Minneapolis providing a critical barrier to the movement of invasive carp up the Mississippi.  • Development of the Minnesota Aquatic Invasive Species Research Center (MAISRC) – In partnership with the University of Minnesota and the Minnesota Legislature, Governor Dayton created a new interdisciplinary and innovative research center focused on the prevention and management of aquatic invasive species.  • Aquatic Invasive Species prevention aid – Governor Dayton supported legislation that provides \$10 million of AIS prevention aid funds to MN counties. This has resulted in more than 3,384 watercraft inspectors on our public waters - more than any other state in the nation.  • Invasive Carp prevention and management – Governor Dayton has supported the development of legislation that has allowed the DNR to track and understand the movement of invasive carp. This data provides critical information to the national effort to prevent the spread of invasive carp.
H.31	Enhanced Monitoring for Dangerous Substances	In 2013, Governor Dayton and the Minnesota Legislature invested \$1.5 million in the Department of Health's perfluorochemical biomonitoring program. From the late 1940's until 2002, 3M produced perfluorochemicals for use in its products. However, this lead to water contamination in the east metropolitan area.

H.32	Invested \$250,000 in Pollinator Research	In 2017, Governor Dayton and the Minnesota Legislature invested \$250,000 in pollinator habitat and research at the University of Minnesota. The research includes developing science-based best practices and the identification and establishment of habitat beneficial to pollinators.
H.33	Granted Certificate of Need Exception for Sherburne County Generating Station	Xcel Energy has committed to closing the Sherburne County Generating Station (known as Sherco), which generates more than 2,200MW of electricity for Minnesota. The coal plant, which was built in the 1970s, generates significant fossil fuel emissions. However, the facility also is a major employer for the community of Becker, Minnesota.
		To provide certainty to local economy and reduces emissions, Governor Dayton and the Minnesota Legislature exempted Xcel Energy from the Certificate of Need process in 2017, which allow the company to convert the facility to natural gas.
H.34	Ensured Sustainable Management of Minnesota Forests	Throughout Governor Dayton's administration, Minnesota has worked to ensure that state forest lands are managed sustainably, supporting multiple values important to Minnesotans, including timber supply, habitat, recreation, and clean water. As part of these efforts, Minnesota DNR manages almost 5 million acres of forest under duel third party certification from the Forest Stewardship Council (FSC) and Sustainable Forestry Initiative (SFI). The state has been a steady supplier of timber, helping insulate Minnesota's vital forest products industry from swings in production off of other lands. In 2018, DNR completed state-of-the-art modeling and identified a sustainable harvest level of 870,000 cords annually on state lands for the next 10 years, supplemented with an additional 30,000 cords of ash and tamarack annually for the next five years to address insect threats to these species.
H.35	Achieved Progress on the Fargo-Moorhead Flood Diversion Project	In 2017, Governor Mark Dayton and North Dakota Governor Doug Burgum established a Task Force to develop design principles and concept-level engineering solutions to achieve balanced flood risk management for the Fargo-Moorhead region, including upstream, downstream, and metro-area communities and properties. Governor Dayton's overall goal in this collaborative effort was an approach to flood risk reduction that would meet Minnesota's strong environmental protection standards, reduce risks where possible, and maintain the opportunity for economic growth in the region.  After months of collaborative work with communities impacted by the proposed flood mitigation project, the Task Force released a

<u>final report</u> to the Fargo-Moorhead Diversion Authority. The report provided a roadmap for compromise, identifying key modifications that could provide a path forward. The Diversion Authority revised its project proposal based on the Task Force's work. That project is contingent upon regulatory approvals from both states, including the Minnesota Department of Natural Resources.

In November 2018, the Minnesota Department of Natural Resources issued a Final Supplemental Environmental Impact Statement (Final SEIS) for the Fargo-Moorhead Flood Risk Management project. The DNR is currently considering public comments on the Final SEIS and reviewing the Diversion Authority's permit application. This impartial review is crucial, as the two states work toward a resolution that will fairly and effectively mitigate flood risks for communities on both sides of the Red River Valley.