

Office of Governor Mark Dayton

A Much Better Minnesota

Detailing Our Accomplishments Since 2011

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CATE	TEGORY A: Fiscal Responsibility				
#	Accomplishment	Description			
# A.1	Delivered Eight Straight Forecasted Budget Surpluses; Nine out of Ten	When Governor Dayton took office in January 2011, Minnesota faced a \$6.2 billion budget deficit. That deficit was the seventh straight forecasted deficit since November 2007. With sound fiscal management, Governor Dayton has restored a balanced budget in Minnesota – delivering repeated budget surpluses. In fact, between November 2013 and February 2017, Minnesota Management and Budget (MMB) forecasted eight straight budget surpluses. The November 2017 forecasted deficit came after Republican majorities in the Minnesota House and Senate insisted on \$648 million in tax cuts for the next biennium and \$790 million in the subsequent one. Governor Dayton opposed these cuts because they jeopardized Minnesota's fiscal stability.			
		Budget Forecasts November 2010 (\$6.19 billion) February 2011 (\$5.03 billion) November 2011 \$0 February 2012 \$0 November 2012 (\$1.1 billion) February 2013 (\$627 million) November 2013 \$825 million February 2014 \$1.23 billion November 2014 \$1.04 billion February 2015 \$1.87 billion November 2015 \$1.21 billion February 2016 \$900 million November 2016 \$1.4 billion February 2017 \$1.65 billion November 2017 (\$188 million) February 2018 \$329 million			

A.2	Secured the Largest State Budget Reserves in History to Protect Minnesota from Future Economic Downturns	When Governor Dayton took office in January 2011, Minnesota had almost nothing in the state budget reserve account. In 2013, the Governor and DFL Legislature changed the law to require more funds to be put into the state budget reserves to protect Minnesota from future economic downturns. By 2017, the state budget reserves were the largest in Minnesota history, at \$1.6 billion – providing the security Minnesota needs to protect the state's fiscal integrity, and the services we all rely on. In 2018, a Pew Charitable Trust analysis of the National Association of State Budget Officers ranked Minnesota's state budget reserves as the tenth strongest in the nation. Following nearly eight years of strong fiscal management, Minnesota's economic turnaround was affirmed by two national bond rating agencies. Fitch Ratings and Standard and Poor's (S&P) gave the State of Minnesota their highest "AAA" bond ratings in July 2018.
A.3	Paid Back All the Debt Owed to Minnesota Schools	When Governor Dayton took office in January 2011, Minnesota owed our public schools \$1.8 billion that previous Legislatures had borrowed in order to balance the state budget. In May 2013, the Governor and DFL Legislature accelerated the repayment of those funds, mandating that any additional budget surplus be dedicated to immediately paying off any outstanding debt to our schools. By December 2013, the state's debt to public school districts had been repaid in full.
A.4	Returned Minnesota to Tax Fairness	When Governor Dayton took office in January 2011, the richest Minnesotans paid about 9.5 percent of their income in state and local taxes, compared to 12 percent for most Minnesotans. Tax policies enacted by Governor Dayton during his tenure have restored tax fairness in Minnesota, with the wealthiest Minnesotans now paying about 12 percent of their income in state and local taxes, just like the rest of Minnesotans. This increased revenue went to pay back our schools, expand all-day kindergarten, balance the budget, provide tax cuts for middle-income Minnesotans, and more.
A.5	Cut Taxes by \$900 Million for 2.3 Million Minnesotans	When Governor Dayton took office in January 2011, he promised to raise taxes 2 percent on the wealthiest 2 percent of Minnesotans, and then invest those revenues in a better Minnesota. Governor Dayton and the DFL Legislature delivered on that promise in 2013. While raising taxes on the rich, Governor Dayton cut taxes for middle and lower-income Minnesotans. During Governor Dayton's

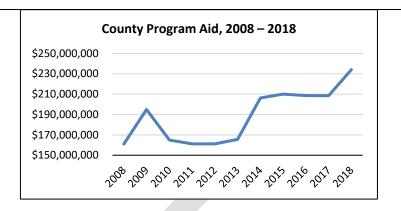
tenure, 98 percent of Minnesotans have seen no increase in their income tax rates. In fact, other than the wealthiest 2 percent of Minnesotans, the state's personal income tax rates for 98 percent of Minnesotans have remained exactly the same for 17 years.

Since 2013, Governor Dayton has signed into law \$1.5 billion in tax cuts benefiting over 2.3 million hard working Minnesota families and farmers. – These tax cuts have included:

- Increased Renter Tax Credit in 2013 Tax cuts signed by Governor Dayton increased refunds for approximately 24 percent of filers (about 80,000 taxpayers). The average renter property tax refund increase was \$152. Renters earning more than \$59,000 are not eligible for the credit. This change cut taxes by \$15.5 million in the first year.
- Expanded Homestead Credit Property Tax Refund in 2013 The cuts signed by Governor Dayton expanded homeowner refunds to approximately 76 percent (312,000) of current filers. Approximately 112,000 new claimants became newly eligible. The average refund increased by approximately \$219. Homeowners earning over \$109,000 are not eligible for the refund. This change cut taxes by \$85.6 million in the first year.
- Strengthened Working Family Tax Credit in 2014 Governor
 Dayton worked with the Legislature to increase the maximum
 credit for lower income families, and extended the credit to
 reach more middle income families. This expansion of the
 created helped approximately 330,000 taxpayers, providing
 \$50 million in additional relief.
- Expanded the Working Family Credit in 2017 Governor Dayton secured the expansion of the Working Family Tax Credit to include 21 to 24 year olds without children, making less than \$15,000 a year. These Minnesotans saw an average credit of \$79 in 2017.
- Increased Child and Dependent Care Tax Credit in 2017 The cuts signed by Governor Dayton increased the credit for all eligible and extended it to more low and middle income families. Thanks to this expansion, 26,900 more Minnesota taxpayers receive this credit. For 43,000 Minnesotans the average credit increased by \$342. Overall, this change provided Minnesotans \$17 million in additional assistance in the first year.
- Signed New Student Loan Credit into Law in 2017 The Governor provided important tax relief to Minnesotans paying back undergraduate or graduate degree loans. Thanks to this

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		new credit worth up to \$500, about 65,000 Minnesotans receive \$27 million to help pay back their students loans.
A.6	Invested More than \$175 Million in Direct Property Tax Relief	Before Governor Dayton took office, Minnesota's income tax system was broken, outdated, and unfair. The richest 2 percent paid a lower percentage of their income in total taxes than lower- and middle-income earners. Most low- and middle-income earners in Minnesota paid about 10 percent more of their income in state and local taxes than the richest Minnesotans.
		Governor Dayton has worked to improve tax fairness – asking the richest 2 percent of Minnesotans to pay 2 percent more in income taxes. With this additional revenue, Governor Dayton worked with the Legislature to make critical investments in job creation and education, and provide more than \$188.8 million in direct property tax relief for Minnesotans.
		• Invested \$85.6 Million in Homestead Credit Property Tax Refund – In 2013, Governor Dayton worked with the Legislature to expand the Homestead Credit Property Tax Refund to 76 percent of all fliers. Thanks to this change, approximately 112,000 new claimants became eligible. The average refund increased by approximately \$219. Homeowners earning over \$109,000 are not eligible for the refund. This change cut taxes by \$85.6 million in the first year.
		• Increased Renter Tax Credit by \$15.5 million – Tax cuts signed by Governor Dayton increased refunds for approximately 24 percent of filers (about 80,000 taxpayers). The average renter property tax refund increase was \$152. Renters earning more than \$59,000 are not eligible for the credit. This change cut taxes by \$15.5 million in the first year.
		• Increased Homestead Credit for Homeowners – In 2014, Governor Dayton worked with the Legislature to increase the Homestead Credit by 3 percent for homeowners, providing \$12.1 million in property tax relief. The additional assistance benefited 500,000 homeowners, with an average refund of \$837 in 2014.
		• Increased Homestead Credit for Family Farms – In 2014, Governor Dayton worked with the Legislature to increase the Homestead Credit for farmers who live on their land by approximately \$16.9 million. An estimated 90,000 farms would benefit with the typical farmer seeing an additional \$200 in aid.
		 Increased Renter's Credit In 2014, Governor Dayton worked with the Legislature to increase the Renter's Credit by 6 percent, providing \$12.5 million in property tax relief. The additional

assistance benefited 350,000 homeowners, with an average refund of \$643 in 2014. • Reduced Property Taxes for Minnesota Farmers by \$35 Million - Farm property taxes in Minnesota have increased 114 percent in the last decade. This problem has been compounded by low commodity prices and high agricultural land values. To help relieve property tax burdens on Minnesota farmers, Governor Dayton worked with the Legislature in 2017 to provide a tax credit worth \$35 million for owners of agricultural property. The credit is equal to 40 percent of farm property taxes attributable to school district debt levies. **A.7 Invested \$380 Million** Minnesotans rely on their city and county governments to provide in Local Governments essential services like police and fire protection. Since taking office, to Reduce Property Governor Dayton has worked with the Legislature to provide cities an **Tax Increases, Protect** additional \$100 million in Local Government Aid, including \$53 million **Essential Services** for Greater Minnesota communities, townships an additional \$10 million in Township Aid, and counties an additional \$65 million in County Program Aid to support these important community services and relieve the burden on Minnesota property owners. Governor Dayton also worked with the Legislature to exempt local governments from having to pay state sales taxes, saving them approximately \$140 million each year. Local Government Aid, 2008 - 2018 \$550,000,000 \$500,000,000 \$450,000,000 \$400,000,000



Loc	Local Government Aid – 2011 to 2018			
City	2011	2018	Change	
Ada	\$571,600	\$635,009	\$63,409	
Adams	\$208,384	\$254,719	\$46,335	
Adrian	\$362,303	\$418,742	\$56,439	
Aitkin	\$732,618	\$758,689	\$26,071	
Akeley	\$48,881	\$73,207	\$24,326	
Albany	\$627,315	\$716,736	\$89,421	
Albert Lea	\$4,724,618	\$5,360,456	\$635,838	
Alberta	\$28,357	\$24,477	(\$3,880)	
Albertville	\$0	\$111,024	\$111,024	
Alden	\$145,081	\$189,103	\$44,022	
Aldrich	\$6,423	\$6,189	(\$234)	
Alexandria	\$1,204,947	\$1,519,648	\$314,701	
Alpha	\$35,367	\$36,252	\$885	
Altura	\$43,918	\$73,284	\$29,366	
Alvarado	\$55,149	\$78,470	\$23,321	
Amboy	\$125,545	\$148,410	\$22,865	
Annandale	\$260,224	\$451,853	\$191,629	
Anoka	\$901,095	\$1,794,225	\$893,130	
Appleton	\$876,061	\$820,931	(\$55,130)	
Arco	\$24,655	\$22,630	(\$2,025)	
Argyle	\$197,165	\$221,955	\$24,790	
Arlington	\$636,892	\$748,914	\$112,022	
Ashby	\$102,139	\$119,971	\$17,832	
Askov	\$64,584	\$81,282	\$16,698	
Atwater	\$231,643	\$312,202	\$80,559	
Audubon	\$98,560	\$124,770	\$26,210	
Aurora	\$605,415	\$646,926	\$41,511	
Austin	\$7,122,450	\$8,151,133	\$1,028,683	
Avoca	\$26,223	\$22,245	(\$3,978)	

	Avon	\$175,958	\$288,655	\$112,697
	Babbitt	\$299,542	\$388,684	\$89,142
	Backus	\$28,410	\$26,870	(\$1,540)
	Badger	\$100,302	\$113,028	\$12,726
	Bagley	\$368,125	\$457,895	\$89,770
	Balaton	\$198,557	\$226,599	\$28,042
	Barnesville	\$604,051	\$795,001	\$190,950
	Barnum	\$128,897	\$162,850	\$33,953
	Barrett	\$57,809	\$78,765	\$20,956
	Barry	\$2,476	\$1,956	(\$520)
	Battle Lake	\$42,044	\$88,061	\$46,017
	Baudette	\$289,939	\$305,830	\$15,891
	Bayport	\$335,228	\$549,715	\$214,487
	Beardsley	\$74,065	\$68,286	(\$5,779)
	Beaver Bay	\$12,520	\$5,230	(\$7,290)
	Beaver Creek	\$40,373	\$51,001	\$10,628
	Bejou	\$19,645	\$20,348	\$703
	Belgrade	\$180,345	\$220,954	\$40,609
	Belle Plaine	\$54,473	\$392,053	\$337,580
	Bellechester	\$17,774	\$22,306	\$4,532
	Bellingham	\$61,143	\$54,787	(\$6,356)
	Beltrami	\$25,817	\$21,637	(\$4,180)
	Belview	\$103,367	\$118,599	\$15,232
	Bemidji	\$2,906,194	\$3,343,186	\$436,992
	Bena	\$27,257	\$30,030	\$2,773
	Benson	\$776,650	\$1,045,773	\$269,123
	Bertha	\$132,871	\$155,907	\$23,036
	Bethel	\$31,203	\$51,372	\$20,169
	Big Falls	\$67,827	\$71,856	\$4,029
	Big Lake	\$156,014	\$618,610	\$462,596
	Bigelow	\$49,185	\$56,975	\$7,790
	Bigfork	\$80,363	\$100,406	\$20,043
	Bingham Lake	\$26,063	\$21,063	(\$5,000)
	Bird Island	\$370,344	\$394,504	\$24,160
	Biscay	\$12,136	\$17,288	\$5,152
	Biwabik	\$263,385	\$237,671	(\$25,714)
	Blackduck	\$205,021	\$253,712	\$48,691
	Blomkest	\$16,533	\$19,539	\$3,006
	Blooming Prairie	\$647,677	\$715,803	\$68,126
ļ	Blue Earth	\$1,535,819	\$1,876,089	\$340,270
	Bluffton	\$32,101	\$38,168	\$6,067

Bock	\$15,437	\$17,053	\$1,616
Borup	\$17,772	\$22,441	\$4,669
Bovey	\$251,002	\$284,878	\$33,876
Bowlus	\$36,888	\$52,506	\$15,618
Boy River	\$4,648	\$7,585	\$2,937
Boyd	\$65,766	\$59,176	(\$6,590)
Braham	\$423,901	\$582,253	\$158,352
Brainerd	\$3,637,320	\$4,199,674	\$562,354
Brandon	\$86,841	\$106,045	\$19,204
Breckenridge	\$1,168,004	\$1,558,129	\$390,125
Brewster	\$180,836	\$161,716	(\$19,120)
Bricelyn	\$122,801	\$128,646	\$5,845
Brook Park	\$17,784	\$21,412	\$3,628
Brooklyn Center	\$411,378	\$1,768,919	\$1,357,541
Brooklyn Park	\$0	\$1,375,850	\$1,375,850
Brooks	\$28,524	\$30,301	\$1,777
Brookston	\$6,665	\$12,657	\$5,992
Brooten	\$138,694	\$184,779	\$46,085
Browerville	\$206,697	\$252,935	\$46,238
Browns Valley	\$357,430	\$334,090	(\$23,340)
Brownsdale	\$168,304	\$213,012	\$44,708
Brownsville	\$58,162	\$68,424	\$10,262
Brownton	\$230,476	\$277,434	\$46,958
Bruno	\$17,945	\$16,030	(\$1,915)
Buckman	\$15,859	\$32,262	\$16,403
Buffalo	\$145,886	\$846,345	\$700,459
Buffalo Lake	\$203,623	\$231,918	\$28,295
Buhl	\$326,569	\$366,649	\$40,080
Burnsville	\$0	\$6,318	\$6,318
Burtrum	\$27,162	\$32,639	\$5,477
Butterfield	\$160,498	\$197,536	\$37,038
Byron	\$135,120	\$310,679	\$175,559
Caledonia	\$832,011	\$983,894	\$151,883
Callaway	\$34,220	\$44,687	\$10,467
Calumet	\$118,691	\$115,293	(\$3,398)
Cambridge	\$426,004	\$802,355	\$376,351
Campbell	\$58,644	\$52,474	(\$6,170)
Canby	\$664,915	\$716,449	\$51,534
-	\$469,740	\$652,555	\$182,815
Cannon Falls	7402,740		
Cannon Falls Canton	\$78,420	\$89,682	\$11,262

Carlton	\$226,274	\$262,218	\$35,944
Carver	\$40,299	\$111,631	\$71,332
Cass Lake	\$411,951	\$381,491	(\$30,460)
Cedar Mills	\$5,968	\$5,707	(\$261)
Center City	\$26,951	\$42,824	\$15,873
Centerville	\$0	\$76,357	\$76,357
Ceylon	\$127,725	\$135,925	\$8,200
Chandler	\$68,662	\$64,468	(\$4,194)
Chaska	\$37,441	\$1,306	(\$36,135)
Chatfield	\$666,960	\$785,832	\$118,872
Chisago City	\$0	\$180,412	\$180,412
Chisholm	\$2,711,002	\$3,168,745	\$457,743
Chokio	\$119,050	\$127,263	\$8,213
Circle Pines	\$27,244	\$370,140	\$342,896
Clara City	\$358,536	\$410,737	\$52,201
Claremont	\$153,171	\$163,642	\$10,471
Clarissa	\$157,119	\$206,957	\$49,838
Clarkfield	\$344,785	\$360,489	\$15,704
Clarks Grove	\$165,361	\$208,869	\$43,508
Clear Lake	\$10,244	\$54,582	\$44,338
Clearbrook	\$146,914	\$168,041	\$21,127
Clearwater	\$102,433	\$301,951	\$199,518
Clements	\$33,903	\$35,888	\$1,985
Cleveland	\$124,558	\$168,516	\$43,958
Climax	\$43,962	\$58,245	\$14,283
Clinton	\$137,750	\$152,446	\$14,696
Clitherall	\$16,870	\$21,541	\$4,671
Clontarf	\$22,120	\$20,947	(\$1,173)
Cloquet	\$1,968,020	\$2,478,140	\$510,120
Cobden	\$3,505	\$3,057	(\$448)
Cokato	\$401,045	\$602,611	\$201,566
Cold Spring	\$456,875	\$635,172	\$178,297
Coleraine	\$285,046	\$410,624	\$125,578
Cologne	\$59,597	\$210,811	\$151,214
Columbia Heights	\$895,180	\$1,655,746	\$760,566
Comfrey	\$99,593	\$107,950	\$8,357
Comstock	\$16,780	\$14,553	(\$2,227)
Conger	\$19,961	\$25,910	\$5,949
Cook	\$156,578	\$163,361	\$6,783
Coon Rapids	\$0	\$1,190,819	\$1,190,819
 Correll	\$8,253	\$7,000	(\$1,253)

Cosmos	\$128,232	\$146,675	\$18,443
Cottage Grove	\$0	\$86,218	\$86,218
Cottonwood	\$259,768	\$307,678	\$47,910
Courtland	\$61,726	\$82,335	\$20,609
Cromwell	\$24,038	\$27,622	\$3,584
Crookston	\$3,056,748	\$3,700,601	\$643,853
Crosby	\$756,240	\$836,281	\$80,041
Crystal	\$1,455,066	\$1,744,269	\$289,203
Currie	\$68,556	\$70,784	\$2,228
Cuyuna	\$2,164	\$11,056	\$8,892
Cyrus	\$75,669	\$83,935	\$8,266
Dakota	\$34,858	\$44,032	\$9,174
Dalton	\$47,177	\$58,524	\$11,347
Danube	\$133,480	\$149,860	\$16,380
Danvers	\$9,517	\$6,768	(\$2,749)
Darfur	\$38,379	\$34,239	(\$4,140)
Darwin	\$37,512	\$50,361	\$12,849
Dassel	\$301,387	\$382,725	\$81,338
Dawson	\$540,099	\$587,026	\$46,927
Dayton	\$0	\$5,387	\$5,387
Deer Creek	\$57,092	\$69,853	\$12,761
Deer River	\$281,538	\$305,005	\$23,467
Deerwood	\$2,495	\$16,420	\$13,925
Degraff	\$24,544	\$24,786	\$242
Delano	\$0	\$241,248	\$241,248
Delavan	\$48,781	\$42,011	(\$6,770)
Delhi	\$15,650	\$12,970	(\$2,680)
Denham	\$234	\$384	\$150
Dennison	\$7,209	\$11,793	\$4,584
Dent	\$41,956	\$45,982	\$4,026
Detroit Lakes	\$690,536	\$701,459	\$10,923
Dexter	\$70,342	\$64,076	(\$6,266)
Dilworth	\$493,847	\$654,669	\$160,822
Dodge Center	\$624,915	\$723,526	\$98,611
Donaldson	\$4,638	\$4,974	\$336
Donnelly	\$50,497	\$54,734	\$4,237
Donnelly Doran	\$50,497 \$12,030	\$54,734 \$13,296	\$4,237 \$1,266
Doran	\$12,030	\$13,296	\$1,266
Doran Dover	\$12,030 \$93,649	\$13,296 \$146,667	\$1,266 \$53,018

Dundas	\$43,894	\$175,039	\$131,145
Dundee	\$21,200	\$18,530	(\$2,670)
Dunnell	\$61,112	\$54,692	(\$6,420)
Eagle Bend	\$156,373	\$178,386	\$22,013
Eagle Lake	\$480,947	\$631,402	\$150,455
East Bethel	\$0	\$19,643	\$19,643
East Grand Forks	\$2,471,550	\$2,399,237	(\$72,313)
Easton	\$31,062	\$35,124	\$4,062
Echo	\$70,726	\$75,642	\$4,916
Eden Valley	\$228,099	\$297,606	\$69,507
Edgerton	\$293,365	\$345,125	\$51,760
Effie	\$9,544	\$14,986	\$5,442
Eitzen	\$32,958	\$39,826	\$6,868
Elba	\$29,764	\$24,894	(\$4,870)
Elbow Lake	\$349,082	\$403,940	\$54,858
Elgin	\$281,551	\$334,201	\$52,650
Elizabeth	\$29,650	\$36,840	\$7,190
Elk River	\$0	\$324,688	\$324,688
Elko New Market	\$164,986	\$225,909	\$60,923
Elkton	\$11,799	\$11,393	(\$406)
Ellendale	\$124,811	\$174,569	\$49,758
Ellsworth	\$161,977	\$172,571	\$10,594
Elmdale	\$5,281	\$8,443	\$3,162
Elmore	\$216,939	\$247,752	\$30,813
Elrosa	\$24,938	\$32,022	\$7,084
Ely	\$1,713,366	\$2,198,886	\$485,520
Elysian	\$20,524	\$12,165	(\$8,359)
Emmons	\$80,748	\$98,588	\$17,840
Erhard	\$25,909	\$29,989	\$4,080
Erskine	\$95,104	\$129,305	\$34,201
Evan	\$14,726	\$13,202	(\$1,524)
Evansville	\$119,255	\$160,137	\$40,882
Eveleth	\$2,186,891	\$2,654,136	\$467,245
Eyota	\$422,699	\$528,089	\$105,390
Fairfax	\$398,946	\$454,600	\$55,654
Fairmont	\$3,722,165	\$3,457,546	(\$264,619)
Falcon	\$310,126	\$600,591	\$290,465
Heights			
Faribault	\$4,772,748	\$5,607,141	\$834,393
Farmington	\$0	\$313,641	\$313,641

Farwell \$14,192 \$13,073 (\$1,119) Felton \$25,659 \$30,123 \$4,464 Fergus Falls \$3,563,824 \$3,672,125 \$108,301 Fertile \$259,982 \$301,619 \$41,637 Finlayson \$34,625 \$44,993 \$10,368 Fisher \$70,862 \$96,162 \$25,300 Flensburg \$20,226 \$29,932 \$9,706 Floodwood \$133,152 \$160,029 \$26,877 Florence \$9,193 \$9,845 \$652 Foley \$634,131 \$768,328 \$134,197 Forest Lake \$0 \$93,743 \$93,743 Foreston \$68,533 \$102,898 \$34,365 Foston \$531,772 \$581,972 \$50,200 Fountain \$61,595 \$71,880 \$10,285 Foxhome \$24,020 \$27,247 \$3,227 Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$497,844 \$68,469		T	1	1		
Fergus Falls \$3,563,824 \$3,672,125 \$108,301 Fertile \$259,982 \$301,619 \$41,637 Finlayson \$34,625 \$44,993 \$10,368 Fisher \$70,862 \$96,162 \$25,300 Flensburg \$20,226 \$29,932 \$9,706 Floodwood \$133,152 \$160,029 \$26,877 Florence \$9,193 \$9,845 \$652 Foley \$634,131 \$768,328 \$134,197 Forest Lake \$0 \$93,743 \$93,743 Foreston \$68,533 \$102,898 \$34,365 Foston \$531,772 \$581,972 \$50,200 Fountain \$61,595 \$71,880 \$10,285 Foxhome \$24,020 \$27,247 \$3,227 Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$497,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 <		Farwell	\$14,192	\$13,073	(\$1,119)	
Fertile \$259,982 \$301,619 \$41,637 Finlayson \$34,625 \$44,993 \$10,368 Fisher \$70,862 \$96,162 \$25,300 Flensburg \$20,226 \$29,932 \$9,706 Floodwood \$133,152 \$160,029 \$26,877 Florence \$9,193 \$9,845 \$652 Foley \$634,131 \$768,328 \$134,197 Forest Lake \$0 \$93,743 \$93,743 Foreston \$68,533 \$102,898 \$34,365 Foston \$531,772 \$581,972 \$50,200 Fountain \$61,595 \$71,880 \$10,285 Foxhome \$24,020 \$27,247 \$3,227 Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$497,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528		Felton	\$25,659	\$30,123	\$4,464	
Finlayson \$34,625 \$44,993 \$10,368 Fisher \$70,862 \$96,162 \$25,300 Flensburg \$20,226 \$29,932 \$9,706 Floodwood \$133,152 \$160,029 \$26,877 Florence \$9,193 \$9,845 \$652 Foley \$634,131 \$768,328 \$134,197 Forest Lake \$0 \$93,743 \$93,743 Foreston \$68,533 \$102,898 \$34,365 Foston \$531,772 \$581,972 \$50,200 Fountain \$61,595 \$71,880 \$10,285 Foxhome \$24,020 \$27,247 \$3,227 Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$447,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gilbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Fergus Falls	\$3,563,824	\$3,672,125	\$108,301	
Fisher \$70,862 \$96,162 \$25,300 Flensburg \$20,226 \$29,932 \$9,706 Floodwood \$133,152 \$160,029 \$26,877 Florence \$9,193 \$9,845 \$652 Foley \$634,131 \$768,328 \$134,197 Forest Lake \$0 \$93,743 \$93,743 Foreston \$68,533 \$102,898 \$34,365 Fosston \$531,772 \$581,972 \$50,200 Fountain \$61,595 \$71,880 \$10,285 Foxhome \$24,020 \$27,247 \$3,227 Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$497,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Gilencoe \$1,063,153 \$1,404,201 \$341,048		Fertile	\$259,982	\$301,619	\$41,637	
Flensburg \$20,226 \$29,932 \$9,706 Floodwood \$133,152 \$160,029 \$26,877 Florence \$9,193 \$9,845 \$652 Foley \$634,131 \$768,328 \$134,197 Forest Lake \$0 \$93,743 \$93,743 Foreston \$68,533 \$102,898 \$34,365 Fosston \$531,772 \$581,972 \$50,200 Fountain \$61,595 \$71,880 \$10,285 Foxhome \$24,020 \$27,247 \$3,227 Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$497,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57		Finlayson	\$34,625	\$44,993	\$10,368	
Floodwood \$133,152 \$160,029 \$26,877 Florence \$9,193 \$9,845 \$652 Foley \$634,131 \$768,328 \$134,197 Forest Lake \$0 \$93,743 \$93,743 Foreston \$68,533 \$102,898 \$34,365 Fosston \$531,772 \$581,972 \$50,200 Fountain \$61,595 \$71,880 \$10,285 Foxhome \$24,020 \$27,247 \$3,227 Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$497,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Fisher	\$70,862	\$96,162	\$25,300	
Florence \$9,193 \$9,845 \$652 Foley \$634,131 \$768,328 \$134,197 Forest Lake \$0 \$93,743 \$93,743 Foreston \$68,533 \$102,898 \$34,365 Fosston \$531,772 \$581,972 \$50,200 Fountain \$61,595 \$71,880 \$10,285 Foxhome \$24,020 \$27,247 \$3,227 Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$497,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gilbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Flensburg	\$20,226	\$29,932	\$9,706	
Foley \$634,131 \$768,328 \$134,197 Forest Lake \$0 \$93,743 \$93,743 Foreston \$68,533 \$102,898 \$34,365 Fosston \$531,772 \$581,972 \$50,200 Fountain \$61,595 \$71,880 \$10,285 Foxhome \$24,020 \$27,247 \$3,227 Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$497,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gilbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Floodwood	\$133,152	\$160,029	\$26,877	
Forest Lake \$0 \$93,743 \$93,743 Foreston \$68,533 \$102,898 \$34,365 Fosston \$531,772 \$581,972 \$50,200 Fountain \$61,595 \$71,880 \$10,285 Foxhome \$24,020 \$27,247 \$3,227 Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$497,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Florence	\$9,193	\$9,845	\$652	
Foreston \$68,533 \$102,898 \$34,365 Fosston \$531,772 \$581,972 \$50,200 Fountain \$61,595 \$71,880 \$10,285 Foxhome \$24,020 \$27,247 \$3,227 Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$497,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Foley	\$634,131	\$768,328	\$134,197	
Foston \$531,772 \$581,972 \$50,200 Fountain \$61,595 \$71,880 \$10,285 Foxhome \$24,020 \$27,247 \$3,227 Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$497,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Forest Lake	\$0	\$93,743	\$93,743	
Fountain \$61,595 \$71,880 \$10,285 Foxhome \$24,020 \$27,247 \$3,227 Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$497,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Foreston	\$68,533	\$102,898	\$34,365	
Foxhome \$24,020 \$27,247 \$3,227 Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$497,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 \$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon		Fosston	\$531,772	\$581,972	\$50,200	
Franklin \$132,445 \$159,259 \$26,814 Frazee \$429,375 \$497,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 \$(\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert		Fountain	\$61,595	\$71,880	\$10,285	
Frazee \$429,375 \$497,844 \$68,469 Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman		Foxhome	\$24,020	\$27,247	\$3,227	
Freeborn \$58,270 \$73,739 \$15,469 Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe		Franklin	\$132,445	\$159,259	\$26,814	
Freeport \$84,947 \$115,291 \$30,344 Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Frazee	\$429,375	\$497,844	\$68,469	
Fridley \$759,414 \$1,486,942 \$727,528 Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Freeborn	\$58,270	\$73,739	\$15,469	
Frost \$49,882 \$53,510 \$3,628 Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Freeport	\$84,947	\$115,291	\$30,344	
Fulda \$402,389 \$462,218 \$59,829 Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Fridley	\$759,414	\$1,486,942	\$727,528	
Funkley \$141 \$198 \$57 Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Frost	\$49,882	\$53,510	\$3,628	
Garfield \$31,896 \$50,757 \$18,861 Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Fulda	\$402,389	\$462,218	\$59,829	
Garvin \$35,795 \$38,114 \$2,319 Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Funkley	\$141	\$198	\$57	
Gary \$49,407 \$53,751 \$4,344 Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Garfield	\$31,896	\$50,757	\$18,861	
Gaylord \$768,161 \$866,520 \$98,359 Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Garvin	\$35,795	\$38,114	\$2,319	
Geneva \$64,937 \$105,661 \$40,724 Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048	K	Gary	\$49,407	\$53,751	\$4,344	
Genola \$547 \$0 (\$547) Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Gaylord	\$768,161	\$866,520	\$98,359	
Georgetown \$12,022 \$15,085 \$3,063 Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Geneva	\$64,937	\$105,661	\$40,724	
Ghent \$78,035 \$96,440 \$18,405 Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Genola	\$547	\$0	(\$547)	
Gibbon \$216,241 \$268,175 \$51,934 Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Georgetown	\$12,022	\$15,085	\$3,063	
Gilbert \$685,125 \$713,855 \$28,730 Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Ghent	\$78,035	\$96,440	\$18,405	
Gilman \$9,574 \$21,852 \$12,278 Glencoe \$1,063,153 \$1,404,201 \$341,048		Gibbon	\$216,241	\$268,175	\$51,934	
Glencoe \$1,063,153 \$1,404,201 \$341,048		Gilbert	\$685,125	\$713,855	\$28,730	
		Gilman	\$9,574	\$21,852	\$12,278	
		Glencoe	\$1,063,153	\$1,404,201	\$341,048	
Glenville \$181,068 \$196,308 \$15,240		Glenville	\$181,068	\$196,308	\$15,240	
Glenwood \$634,282 \$681,022 \$46,740		Glenwood	\$634,282	\$681,022	\$46,740	
Glyndon \$259,159 \$374,496 \$115,337		Glyndon	\$259,159	\$374,496	\$115,337	
Golden Valley \$0 \$37,185 \$37,185		Golden Valley	\$0	\$37,185	\$37,185	
Gonvick \$60,511 \$73,322 \$12,811		Gonvick	\$60,511	\$73,322	\$12,811	
Good Thunder \$146,720 \$170,084 \$23,364			\$146,720	\$170,084	\$23,364	

Goodhue	\$199,382	\$285,445	\$86,063
Goodridge	\$22,707	\$30,256	\$7,549
Goodview	\$37,598	\$311,906	\$274,308
Graceville	\$186,713	\$207,854	\$21,141
Granada	\$91,663	\$96,911	\$5,248
Grand Marais	\$96,422	\$56,581	(\$39,841)
Grand Meadow	\$266,391	\$339,883	\$73,492
Grand Rapids	\$963,410	\$1,424,202	\$460,792
Granite Falls	\$631,865	\$977,808	\$345,943
Grasston	\$14,388	\$22,761	\$8,373
Green Isle	\$52,511	\$91,922	\$39,411
Greenbush	\$220,770	\$261,129	\$40,359
Greenwald	\$27,389	\$35,995	\$8,606
Grey Eagle	\$59,124	\$73,828	\$14,704
Grove City	\$156,743	\$198,111	\$41,368
Grygla	\$42,945	\$51,092	\$8,147
Gully	\$16,711	\$15,108	(\$1,603)
Hadley	\$15,455	\$13,235	(\$2,220)
Hallock	\$375,642	\$396,339	\$20,697
Halma	\$10,985	\$13,016	\$2,031
Halstad	\$164,085	\$192,876	\$28,791
Hamburg	\$58,777	\$78,032	\$19,255
Hammond	\$42,992	\$38,162	(\$4,830)
Hampton	\$88,374	\$116,024	\$27,650
Hancock	\$231,189	\$277,346	\$46,157
Hanley Falls	\$72,453	\$85,272	\$12,819
Hanover	\$63,203	\$117,651	\$54,448
Hanska	\$111,632	\$123,453	\$11,821
Harding	\$1,181	\$7,990	\$6,809
Hardwick	\$45,323	\$40,216	(\$5,107)
Harmony	\$320,299	\$346,233	\$25,934
Harris	\$129,844	\$183,563	\$53,719
Hartland	\$48,121	\$63,762	\$15,641
Hastings	\$0	\$704,122	\$704,122
Hatfield	\$3,830	\$1,960	(\$1,870)
Hawley	\$538,040	\$625,042	\$87,002
Hayfield	\$352,569	\$411,669	\$59,100
Hayward	\$28,981	\$37,613	\$8,632
Hazel Run	\$13,871	\$11,671	(\$2,200)
Hector	\$294,846	\$354,773	\$59,927
Heidelberg	\$0	\$478	\$478

Henderson	\$265,687	\$298,070	\$32,383
Hendricks	\$214,826	\$252,670	\$37,844
Hendrum	\$57,667	\$71,421	\$13,754
Henning	\$251,273	\$290,468	\$39,195
Henriette	\$10,694	\$13,172	\$2,478
Herman	\$107,927	\$119,625	\$11,698
Hermantown	\$331,873	\$0	(\$331,873)
Heron Lake	\$287,970	\$297,259	\$9,289
Hewitt	\$59,776	\$68,429	\$8,653
Hibbing	\$7,994,316	\$8,143,558	\$149,242
Hill City	\$50,998	\$107,547	\$56,549
Hillman	\$2,746	\$4,727	\$1,981
Hills	\$140,126	\$191,590	\$51,464
Hilltop	\$116,309	\$148,954	\$32,645
Hinckley	\$217,396	\$345,735	\$128,339
Hitterdal	\$38,852	\$44,694	\$5,842
Hoffman	\$139,624	\$188,541	\$48,917
Hokah	\$154,315	\$172,569	\$18,254
Holdingford	\$165,544	\$207,734	\$42,190
Holland	\$46,655	\$41,974	(\$4,681)
Hollandale	\$38,035	\$55,327	\$17,292
Holloway	\$9,065	\$5,555	(\$3,510)
Holt	\$15,629	\$18,856	\$3,227
Hopkins	\$0	\$549,019	\$549,019
Houston	\$437,975	\$361,972	(\$76,003)
Howard Lake	\$476,814	\$571,873	\$95,059
Hoyt Lakes	\$360,759	\$404,858	\$44,099
Humboldt	\$12,042	\$12,100	\$58
Hutchinson	\$1,784,272	\$2,395,326	\$611,054
Ihlen	\$16,654	\$14,384	(\$2,270)
International Falls	\$3,710,994	\$4,124,091	\$413,097
Iona	\$37,043	\$36,651	(\$392)
Iron Junction	\$12,230	\$10,539	(\$1,691)
Ironton	\$114,741	\$147,642	\$32,901
Isanti	\$313,359	\$631,811	\$318,452
Isle	\$25,272	\$48,908	\$23,636
Ivanhoe	\$203,179	\$217,713	\$14,534
Jackson	\$1,086,755	\$1,363,490	\$276,735
Janesville	\$724,872	\$798,499	\$73,627
Jasper	\$182,806	\$215,126	\$32,320
Jeffers	\$112,493	\$117,820	\$5,327

Jenkins	\$0	\$9,115	\$9,115
Johnson	\$7,000	\$5,860	(\$1,140)
Jordan	\$0	\$331,860	\$331,860
Kandiyohi	\$97,952	\$122,288	\$24,336
Karlstad	\$232,848	\$271,700	\$38,852
Kasota	\$143,296	\$177,198	\$33,902
Kasson	\$780,209	\$1,076,622	\$296,413
Keewatin	\$343,738	\$391,327	\$47,589
Kelliher	\$107,307	\$98,647	(\$8,660)
Kellogg	\$83,859	\$97,615	\$13,756
Kennedy	\$66,764	\$61,367	(\$5,397)
Kenneth	\$10,330	\$8,700	(\$1,630)
Kensington	\$54,270	\$63,727	\$9,457
Kent	\$20,567	\$20,588	\$21
Kenyon	\$466,643	\$544,571	\$77,928
Kerkhoven	\$185,283	\$230,330	\$45,047
Kerrick	\$3,489	\$6,148	\$2,659
Kettle River	\$22,510	\$28,952	\$6,442
Kiester	\$151,029	\$171,092	\$20,063
Kilkenny	\$35,924	\$31,976	(\$3,948)
Kimball	\$117,942	\$160,070	\$42,128
Kinbrae	\$201	\$0	(\$201)
Kingston	\$12,833	\$20,357	\$7,524
Kinney	\$59,925	\$53,175	(\$6,750)
Lacrescent	\$422,847	\$568,881	\$146,034
Lafayette	\$120,676	\$134,351	\$13,675
Lake Benton	\$198,628	\$233,960	\$35,332
Lake Bronson	\$71,423	\$75,877	\$4,454
Lake City	\$610,347	\$822,751	\$212,404
Lake Crystal	\$621,727	\$745,545	\$123,818
Lake Henry	\$5,886	\$11,974	\$6,088
Lake Lillian	\$33,155	\$42,710	\$9,555
Lake Park	\$231,084	\$261,805	\$30,721
Lake St Croix Beach	\$4,243	\$81,665	\$77,422
Lake Wilson	\$76,722	\$78,637	\$1,915
Lakefield	\$614,261	\$664,786	\$50,525
Lakeland	\$33,574	\$52,939	\$19,365
Lamberton	\$287,784	\$309,994	\$22,210
Lancaster	\$75,242	\$91,521	\$16,279
Landfall	\$79,977	\$90,857	\$10,880
Lanesboro	\$204,520	\$213,561	\$9,041

Laporte \$10,915 \$9,102 (\$1,813) Laprairie \$66,553 \$66,065 (\$488) Lasalle \$16,635 \$17,789 \$1,154 Lastrup \$2,491 \$6,779 \$4,288 Lauderdale \$516,153 \$539,562 \$23,409 Lecenter \$708,459 \$810,978 \$102,519 Lengby \$21,916 \$20,949 (\$967) Leonard \$4,065 \$6,187 \$2,122 Leonidas \$34,670 \$32,630 (\$2,040) Leroy \$296,859 \$333,760 \$36,901 Lester Prairie \$404,098 \$518,199 \$114,101 Lesueur \$767,922 \$975,349 \$207,427 Lewiston \$383,755 \$457,770 \$74,015 Lewisville \$67,068 \$72,810 \$5,742 Lexington \$295,659 \$406,651 \$110,992 Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Littlefork \$214,814 \$240,284 \$25,470 Long Lake \$26,410 \$6,521 (\$19,889) Long Prairie \$735,532 \$1,003,429 \$267,897 Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$20,000 \$2,275,165 \$72,560				
Lasalle \$16,635 \$17,789 \$1,154 Lastrup \$2,491 \$6,779 \$4,288 Lauderdale \$516,153 \$539,562 \$23,409 Lecenter \$708,459 \$810,978 \$102,519 Lengby \$21,916 \$20,949 (\$967) Lendrad \$4,065 \$6,187 \$2,122 Leonidas \$34,670 \$32,630 (\$2,040) Leroy \$296,859 \$333,760 \$36,901 Lester Prairie \$404,098 \$518,199 \$114,101 Lesueur \$767,922 \$975,349 \$207,427 Lewiston \$383,755 \$457,770 \$74,015 Lewiston \$383,755 \$457,770 \$74,015 Lewiston \$295,659 \$406,651 \$110,992 Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Littchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$42,323 <t< td=""><td>Laporte</td><td>\$10,915</td><td>\$9,102</td><td>(\$1,813)</td></t<>	Laporte	\$10,915	\$9,102	(\$1,813)
Lastrup \$2,491 \$6,779 \$4,288 Lauderdale \$516,153 \$539,562 \$23,409 Lecenter \$708,459 \$810,978 \$102,519 Lengby \$21,916 \$20,949 (\$967) Lendard \$4,065 \$6,187 \$2,122 Leonidas \$34,670 \$32,630 (\$2,040) Leroy \$296,859 \$333,760 \$36,901 Lester Prairie \$404,098 \$518,199 \$114,101 Lesueur \$767,922 \$975,349 \$207,427 Lewiston \$383,755 \$457,770 \$74,015 Lewisville \$67,068 \$72,810 \$5,742 Lexington \$295,659 \$406,651 \$110,992 Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 <td>Laprairie</td> <td>\$66,553</td> <td>\$66,065</td> <td>(\$488)</td>	Laprairie	\$66,553	\$66,065	(\$488)
Lauderdale \$516,153 \$539,562 \$23,409 Lecenter \$708,459 \$810,978 \$102,519 Lengby \$21,916 \$20,949 (\$967) Leonard \$4,065 \$6,187 \$2,122 Leonidas \$34,670 \$32,630 (\$2,040) Leroy \$296,859 \$333,760 \$36,901 Lester Prairie \$404,098 \$518,199 \$114,101 Lesueur \$767,922 \$975,349 \$207,427 Lewiston \$383,755 \$457,770 \$74,015 Lewisyille \$67,068 \$72,810 \$5,742 Lexington \$295,659 \$406,651 \$110,992 Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Little Falls \$20,089,080 <	Lasalle	\$16,635	\$17,789	\$1,154
Lecenter \$708,459 \$810,978 \$102,519 Lengby \$21,916 \$20,949 (\$967) Leonard \$4,065 \$6,187 \$2,122 Leonidas \$34,670 \$32,630 (\$2,040) Leroy \$296,859 \$333,760 \$36,901 Leroy \$767,922 \$975,349 \$114,101 Lesueur \$767,922 \$975,349 \$207,427 Lewiston \$383,755 \$457,770 \$74,015 Lewiston \$383,755 \$457,770 \$74,015 Lewiston \$295,659 \$406,651 \$110,992 Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Little Falls \$20,89,080 \$2,575,455 \$486,375 Little Falls \$20,89,080	Lastrup	\$2,491	\$6,779	\$4,288
Lengby \$21,916 \$20,949 (\$967) Leonard \$4,065 \$6,187 \$2,122 Leonidas \$34,670 \$32,630 (\$2,040) Leroy \$296,859 \$333,760 \$36,901 Lester Prairie \$404,098 \$518,199 \$114,101 Lesueur \$767,922 \$975,349 \$207,427 Lewiston \$383,755 \$457,770 \$74,015 Lewiston \$67,068 \$72,810 \$5,742 Lexington \$295,659 \$406,651 \$110,992 Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Little Falls \$2,089,080 \$2,575,455 \$486,375 Little Falls \$2,089,080 \$2,575,455 \$486,375 Long Prairie \$735,532	Lauderdale	\$516,153	\$539,562	\$23,409
Leonard \$4,065 \$6,187 \$2,122 Leonidas \$34,670 \$32,630 (\$2,040) Leroy \$296,859 \$333,760 \$36,901 Lester Prairie \$404,098 \$518,199 \$114,101 Lesueur \$767,922 \$975,349 \$207,427 Lewiston \$383,755 \$457,770 \$74,015 Lewiston \$295,659 \$406,651 \$110,992 Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Long Lake \$26,410 \$6,521 (\$19,889) Long Prairie <	Lecenter	\$708,459	\$810,978	\$102,519
Leonidas \$34,670 \$32,630 (\$2,040) Leroy \$296,859 \$333,760 \$36,901 Lester Prairie \$404,098 \$518,199 \$114,101 Lesueur \$767,922 \$975,349 \$207,427 Lewiston \$383,755 \$457,770 \$74,015 Lewisville \$67,068 \$72,810 \$5,742 Lexington \$295,659 \$406,651 \$110,992 Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Littlefork \$214,814 \$240,284 \$25,470 Long Lake \$26,410 \$6,521 \$(\$19,889) Long Prairie \$735,532 \$1,003,429 \$267,897 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954	Lengby	\$21,916	\$20,949	(\$967)
Leroy \$296,859 \$333,760 \$36,901 Lester Prairie \$404,098 \$518,199 \$114,101 Lesueur \$767,922 \$975,349 \$207,427 Lewiston \$383,755 \$457,770 \$74,015 Lewiston \$295,659 \$406,651 \$110,992 Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Little Fork \$214,814 \$240,284 \$25,470 Long Lake \$26,410 \$6,521 \$(\$19,889) Long Prairie \$735,532 \$1,003,429 \$267,897 Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Loury \$49,088 \$59,916 \$10,828 Lucan \$49,989	Leonard	\$4,065	\$6,187	\$2,122
Lester Prairie \$404,098 \$518,199 \$114,101 Lesueur \$767,922 \$975,349 \$207,427 Lewiston \$383,755 \$457,770 \$74,015 Lewiston \$295,659 \$406,651 \$110,992 Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Littlefork \$214,814 \$240,284 \$25,470 Long Lake \$26,410 \$6,521 \$(\$19,889) Long Prairie \$735,532 \$1,003,429 \$267,897 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 \$(\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Lyle \$163,174 \$186,665	Leonidas	\$34,670	\$32,630	(\$2,040)
Lesueur \$767,922 \$975,349 \$207,427 Lewiston \$383,755 \$457,770 \$74,015 Lewisville \$67,068 \$72,810 \$5,742 Lexington \$295,659 \$406,651 \$110,992 Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Littlefork \$214,814 \$240,284 \$25,470 Long Lake \$26,410 \$6,521 \$(\$19,889) Long Prairie \$735,532 \$1,003,429 \$267,897 Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Luverne \$1,194,175 \$1,4	Leroy	\$296,859	\$333,760	\$36,901
Lewiston \$383,755 \$457,770 \$74,015 Lewisville \$67,068 \$72,810 \$5,742 Lexington \$295,659 \$406,651 \$110,992 Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Littlefork \$214,814 \$240,284 \$25,470 Long Lake \$26,410 \$6,521 \$19,889 Long Prairie \$735,532 \$1,003,429 \$267,897 Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Lyle \$163,174 \$186,665	Lester Prairie	\$404,098	\$518,199	\$114,101
Lewisville \$67,068 \$72,810 \$5,742 Lexington \$295,659 \$406,651 \$110,992 Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Littlefork \$214,814 \$240,284 \$25,470 Long Lake \$26,410 \$6,521 \$19,889 Long Prairie \$735,532 \$1,003,429 \$267,897 Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665	Lesueur	\$767,922	\$975,349	\$207,427
Lexington \$295,659 \$406,651 \$110,992 Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Littlefork \$214,814 \$240,284 \$25,470 Long Lake \$26,410 \$6,521 \$19,889 Long Prairie \$735,532 \$1,003,429 \$267,897 Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804	Lewiston	\$383,755	\$457,770	\$74,015
Lindstrom \$32,418 \$350,439 \$318,021 Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Littlefork \$214,814 \$240,284 \$25,470 Long Lake \$26,410 \$6,521 \$(\$19,889) Long Prairie \$735,532 \$1,003,429 \$267,897 Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Madelia \$860,375 \$942,572	Lewisville	\$67,068	\$72,810	\$5,742
Lismore \$65,548 \$67,514 \$1,966 Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Little Fork \$214,814 \$240,284 \$25,470 Long Lake \$26,410 \$6,521 (\$19,889) Long Prairie \$735,532 \$1,003,429 \$267,897 Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Lexington	\$295,659	\$406,651	\$110,992
Litchfield \$1,588,853 \$1,935,223 \$346,370 Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Littlefork \$214,814 \$240,284 \$25,470 Long Lake \$26,410 \$6,521 (\$19,889) Long Prairie \$735,532 \$1,003,429 \$267,897 Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783	Lindstrom	\$32,418	\$350,439	\$318,021
Little Canada \$195,843 \$432,383 \$236,540 Little Falls \$2,089,080 \$2,575,455 \$486,375 Littlefork \$214,814 \$240,284 \$25,470 Long Lake \$26,410 \$6,521 (\$19,889) Long Prairie \$735,532 \$1,003,429 \$267,897 Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Lismore	\$65,548	\$67,514	\$1,966
Little Falls \$2,089,080 \$2,575,455 \$486,375 Littlefork \$214,814 \$240,284 \$25,470 Long Lake \$26,410 \$6,521 (\$19,889) Long Prairie \$735,532 \$1,003,429 \$267,897 Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Litchfield	\$1,588,853	\$1,935,223	\$346,370
Littlefork \$214,814 \$240,284 \$25,470 Long Lake \$26,410 \$6,521 (\$19,889) Long Prairie \$735,532 \$1,003,429 \$267,897 Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) <td>Little Canada</td> <td>\$195,843</td> <td>\$432,383</td> <td>\$236,540</td>	Little Canada	\$195,843	\$432,383	\$236,540
Long Lake \$26,410 \$6,521 (\$19,889) Long Prairie \$735,532 \$1,003,429 \$267,897 Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mannomen \$446,371 \$643,573 \$197,202 Mankato \$6,228,727 \$7,102,050 \$873,323	Little Falls	\$2,089,080	\$2,575,455	\$486,375
Long Prairie \$735,532 \$1,003,429 \$267,897 Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560 <td>Littlefork</td> <td>\$214,814</td> <td>\$240,284</td> <td>\$25,470</td>	Littlefork	\$214,814	\$240,284	\$25,470
Lonsdale \$245,346 \$436,723 \$191,377 Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560 <	Long Lake	\$26,410	\$6,521	(\$19,889)
Loretto \$0 \$31,158 \$31,158 Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mannomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Long Prairie	\$735,532	\$1,003,429	\$267,897
Louisburg \$7,954 \$7,333 (\$621) Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Lonsdale	\$245,346	\$436,723	\$191,377
Lowry \$49,088 \$59,916 \$10,828 Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Loretto	\$0	\$31,158	\$31,158
Lucan \$49,989 \$53,263 \$3,274 Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Louisburg	\$7,954	\$7,333	(\$621)
Luverne \$1,194,175 \$1,422,198 \$228,023 Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Lowry	\$49,088	\$59,916	\$10,828
Lyle \$163,174 \$186,665 \$23,491 Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Lucan	\$49,989	\$53,263	\$3,274
Lynd \$55,313 \$76,530 \$21,217 Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Luverne	\$1,194,175	\$1,422,198	\$228,023
Mabel \$223,127 \$269,804 \$46,677 Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Lyle	\$163,174	\$186,665	\$23,491
Madelia \$860,375 \$942,572 \$82,197 Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Lynd	\$55,313	\$76,530	\$21,217
Madison \$729,097 \$746,783 \$17,686 Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Mabel	\$223,127	\$269,804	\$46,677
Madison Lake \$119,406 \$164,216 \$44,810 Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Madelia	\$860,375	\$942,572	\$82,197
Magnolia \$43,194 \$48,081 \$4,887 Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Madison	\$729,097	\$746,783	\$17,686
Mahnomen \$446,371 \$643,573 \$197,202 Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Madison Lake	\$119,406	\$164,216	\$44,810
Manchester \$14,717 \$14,108 (\$609) Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Magnolia	\$43,194	\$48,081	\$4,887
Mankato \$6,228,727 \$7,102,050 \$873,323 Mantorville \$209,003 \$281,563 \$72,560	Mahnomen	\$446,371	\$643,573	\$197,202
Mantorville \$209,003 \$281,563 \$72,560	Manchester	\$14,717	\$14,108	(\$609)
	Mankato	\$6,228,727	\$7,102,050	\$873,323
14	Mantorville	\$209,003	\$281,563	\$72,560
Maple Lake \$402,771 \$496,577 \$93,806	Maple Lake	\$402,771	\$496,577	\$93,806

_[Maple Plain	\$240,047	\$251,796	\$11,749
l	Mapleton	\$481,246	\$576,278	\$95,032
l	Mapleview	\$50,167	\$52,308	\$2,141
l	Maplewood	\$0	\$864,788	\$864,788
_ [Marble	\$221,504	\$250,074	\$28,570
1	Marietta	\$50,577	\$52,415	\$1,838
١	Marshall	\$2,110,608	\$2,471,597	\$360,989
ı	Mayer	\$220,680	\$312,296	\$91,616
ı	Maynard	\$121,181	\$117,269	(\$3,912)
ı	Mazeppa	\$158,301	\$209,302	\$51,001
ı	Mcgrath	\$6,687	\$12,525	\$5,838
П	Mcgregor	\$89,434	\$91,193	\$1,759
ı	Mcintosh	\$199,366	\$229,650	\$30,284
ı	Mckinley	\$51,142	\$46,062	(\$5,080)
ı	Meadowlands	\$21,477	\$24,882	\$3,405
ı	Medford	\$161,120	\$218,540	\$57,420
Ī	Meire Grove	\$11,640	\$22,781	\$11,141
ı	Melrose	\$614,850	\$835,093	\$220,243
ī	Menahga	\$281,960	\$372,135	\$90,175
ı	Mendota	\$13,184	\$16,860	\$3,676
ı	Mentor	\$32,824	\$35,552	\$2,728
ı	Middle River	\$78,955	\$88,279	\$9,324
ı	Milaca	\$562,714	\$814,132	\$251,418
ı	Milan	\$87,281	\$103,199	\$15,918
ı	Millerville	\$7,791	\$10,227	\$2,436
ı	Millville	\$18,803	\$24,692	\$5,889
ı	Milroy	\$57,009	\$62,252	\$5,243
Ī	Miltona	\$30,433	\$60,710	\$30,277
ı	Minneapolis	\$64,142,268	\$79,268,565	\$15,126,297
ı	Minneiska	\$5,781	\$4,085	(\$1,696)
ı	Minneota	\$412,603	\$478,737	\$66,134
	Minnesota City	\$39,186	\$37,357	(\$1,829)
	Minnesota Lake	\$128,750	\$172,623	\$43,873
	Mizpah	\$6,246	\$9,238	\$2,992
Ī	Montevideo	\$1,674,841	\$2,106,681	\$431,840
L	Montgomery	\$628,916	\$790,657	\$161,741
l	Montrose	\$448,893	\$594,051	\$145,158
L	Moorhead	\$6,790,628	\$7,179,877	\$389,249
	Moose Lake	\$543,526	\$838,822	\$295,296
1	Mora	\$710,562	\$926,098	\$215,536

	Morgan	\$292,157	\$334,245	\$42,088	
	Morris	\$2,110,244	\$2,314,785	\$204,541	
	Morristown	\$230,442	\$295,669	\$65,227	
	Morton	\$131,431	\$138,580	\$7,149	
	Motley	\$131,075	\$165,950	\$34,875	
	Mound	\$0	\$377,783	\$377,783	
	Mounds View	\$232,078	\$736,425	\$504,347	
	Mountain Iron	\$1,156,268	\$1,330,075	\$173,807	
	Mountain Lake	\$807,450	\$887,932	\$80,482	
	Murdock	\$69,561	\$58,991	(\$10,570)	
	Myrtle	\$11,424	\$9,756	(\$1,668)	
	Nashwauk	\$403,480	\$373,839	(\$29,641)	
	Nassau	\$17,638	\$14,948	(\$2,690)	
	Nelson	\$23,990	\$28,950	\$4,960	
	Nerstrand	\$19,328	\$33,222	\$13,894	
	Nevis	\$41,623	\$58,806	\$17,183	
7	New Auburn	\$106,481	\$129,908	\$23,427	
	New Brighton	\$0	\$671,484	\$671,484	
	New Germany	\$11,743	\$21,289	\$9,546	
	New Hope	\$41,843	\$693,117	\$651,274	
	New London	\$274,860	\$326,149	\$51,289	
	New Munich	\$69,686	\$74,488	\$4,802	
	New Prague	\$515,478	\$856,000	\$340,522	
	New Richland	\$325,599	\$401,496	\$75,897	
	New Trier	\$779	\$3,200	\$2,421	
	New Ulm	\$4,111,762	\$4,309,714	\$197,952	
	New York Mills	\$342,150	\$391,500	\$49,350	
	Newfolden	\$75,781	\$93,693	\$17,912	
	Newport	\$588,876	\$599,605	\$10,729	
	Nicollet	\$175,536	\$246,711	\$71,175	
	Nielsville	\$21,942	\$24,259	\$2,317	
	Nimrod	\$2,542	\$5,968	\$3,426	
	Norcross	\$16,497	\$13,717	(\$2,780)	
	North Branch	\$146,132	\$677,878	\$531,746	
	North Mankato	\$1,358,107	\$1,724,343	\$366,236	
	North St Paul	\$1,863,726	\$1,790,351	(\$73,375)	
	Northfield	\$2,243,397	\$3,012,061	\$768,664	
	Northome	\$65,984	\$58,638	(\$7,346)	

1	T	Т	Т
Northrop	\$45,444	\$54,312	\$8,868
Norwood Young America	\$108,482	\$400,418	\$291,936
Nowthen	\$0	\$27,774	\$27,774
Oak Grove	\$0	\$115,653	\$115,653
Oakdale	\$0	\$192,838	\$192,838
Odessa	\$37,973	\$37,218	(\$755)
Odin	\$24,822	\$24,887	\$65
Ogema	\$26,614	\$36,166	\$9,552
Ogilvie	\$123,218	\$114,465	(\$8,753)
Okabena	\$49,544	\$52,993	\$3,449
Oklee	\$107,276	\$128,791	\$21,515
Olivia	\$696,152	\$796,265	\$100,113
Onamia	\$239,116	\$273,113	\$33,997
Ormsby	\$24,183	\$27,077	\$2,894
Oronoco	\$23,998	\$77,920	\$53,922
Orr	\$41,927	\$49,556	\$7,629
Ortonville	\$703,420	\$743,573	\$40,153
Osakis	\$380,867	\$458,501	\$77,634
Oslo	\$74,947	\$79,743	\$4,796
Osseo	\$634,438	\$625,162	(\$9,276)
Ostrander	\$52,825	\$56,601	\$3,776
Otsego	\$0	\$143,430	\$143,430
Owatonna	\$3,153,124	\$4,266,457	\$1,113,333
Palisade	\$14,295	\$20,429	\$6,134
Park Rapids	\$314,126	\$495,215	\$181,089
Parkers Prairie	\$225,671	\$270,621	\$44,950
Paynesville	\$679,593	\$735,389	\$55,796
Pease	\$15,421	\$32,840	\$17,419
Pelican Rapids	\$908,614	\$967,909	\$59,295
Pemberton	\$25,203	\$36,245	\$11,042
Pennock	\$109,031	\$138,511	\$29,480
Pequot Lakes	\$0	\$19,411	\$19,411
Perham	\$459,137	\$617,862	\$158,725
Perley	\$22,100	\$21,719	(\$381)
Peterson	\$45,675	\$40,473	(\$5,202)
Pierz	\$362,938	\$427,315	\$64,377
Pillager	\$124,543	\$125,795	\$1,252
Pine City	\$426,553	\$614,102	\$187,549
Pine Island	\$498,960	\$612,558	\$113,598

Pine River	\$247,854	\$285,646	\$37,792
Pipestone	\$1,535,857	\$2,068,458	\$532,601
Plainview	\$544,648	\$757,262	\$212,614
Plato	\$22,094	\$34,905	\$12,811
Plummer	\$49,211	\$57,699	\$8,488
Porter	\$35,295	\$28,466	(\$6,829)
Preston	\$484,980	\$497,233	\$12,253
Princeton	\$535,932	\$888,633	\$352,701
Prinsburg	\$75,659	\$95,530	\$19,871
Proctor	\$955,226	\$1,047,771	\$92,545
Quamba	\$15,487	\$20,625	\$5,138
Racine	\$61,097	\$77,376	\$16,279
Randall	\$124,275	\$176,003	\$51,728
Randolph	\$11,015	\$27,884	\$16,869
Ranier	\$21,685	\$50,244	\$28,559
Raymond	\$203,926	\$246,841	\$42,915
Red Lake Falls	\$546,204	\$595,021	\$48,817
Red Wing	\$619,586	\$959,516	\$339,930
Redwood Falls	\$1,075,270	\$1,531,545	\$456,275
Regal	\$2,115	\$1,081	(\$1,034)
Remer	\$56,366	\$69,039	\$12,673
Renville	\$408,605	\$459,044	\$50,439
Revere	\$20,990	\$19,673	(\$1,317)
Rice	\$134,865	\$179,020	\$44,155
Rice Lake	\$0	\$429,943	\$429,943
Richfield	\$1,218,346	\$2,229,280	\$1,010,934
Richmond	\$236,283	\$313,263	\$76,980
Richville	\$14,049	\$16,087	\$2,038
Riverton	\$5,562	\$3,679	(\$1,883)
Robbinsdale	\$1,170,849	\$1,822,775	\$651,926
Rochester	\$5,101,571	\$7,497,955	\$2,396,384
Rock Creek	\$112,206	\$239,685	\$127,479
Rockford	\$202,623	\$517,088	\$314,465
Rockville	\$0	\$194,456	\$194,456
Rollingstone	\$135,555	\$164,591	\$29,036
Roosevelt	\$18,647	\$25,369	\$6,722
Roscoe	\$21,702	\$18,314	(\$3,388)
Rose Creek	\$71,101	\$90,455	\$19,354
Roseau	\$569,076	\$683,472	\$114,396
Roseville	\$0	\$74,275	\$74,275
Rothsay	\$116,916	\$134,213	\$17,297

Round Lake	\$119,605	\$122,368	\$2,763
Royalton	\$187,267	\$303,739	\$116,472
Rush City	\$620,496	\$844,285	\$223,789
Rushford	\$559,018	\$596,559	\$37,541
Rushford Village	\$43,944	\$27,676	(\$16,268)
Rushmore	\$101,319	\$108,591	\$7,272
Russell	\$81,277	\$90,181	\$8,904
Ruthton	\$80,121	\$71,051	(\$9,070)
Rutledge	\$3,257	\$14,509	\$11,252
Sabin	\$73,496	\$105,294	\$31,798
Sacred Heart	\$192,791	\$208,778	\$15,987
Saint Anthony	\$0	\$552,240	\$552,240
St. Bonifacius	\$294,333	\$358,278	\$63,945
St. Louis Park	\$0	\$566,591	\$566,591
Sanborn	\$121,650	\$108,540	(\$13,110)
Sandstone	\$825,349	\$1,102,879	\$277,530
Sargeant	\$12,070	\$9,810	(\$2,260)
Sartell	\$3,554	\$209,050	\$205,496
Sauk Centre	\$966,004	\$1,138,674	\$172,670
Sauk Rapids	\$1,579,706	\$2,074,726	\$495,020
Scanlon	\$175,093	\$216,322	\$41,229
Seaforth	\$16,402	\$16,153	(\$249)
Sebeka	\$169,550	\$224,663	\$55,113
Sedan	\$7,025	\$6,118	(\$907)
Shafer	\$139,140	\$232,630	\$93,490
Shelly	\$65,258	\$61,886	(\$3,372)
Sherburn	\$291,361	\$367,567	\$76,206
Shevlin	\$24,244	\$32,469	\$8,225
Silver Bay	\$450,020	\$521,942	\$71,922
Silver Lake	\$168,619	\$224,288	\$55,669
Skyline	\$4,344	\$14,417	\$10,073
Slayton	\$762,656	\$813,533	\$50,877
Sleepy Eye	\$1,274,191	\$1,494,801	\$220,610
Sobieski	\$11,997	\$20,440	\$8,443
Solway	\$4,975	\$10,374	\$5,399
South Haven	\$32,626	\$35,463	\$2,837
South St Paul	\$1,663,720	\$2,523,081	\$859,361
Spicer	\$45,440	\$37,538	(\$7,902)
Spring Grove	\$367,822	\$429,716	\$61,894
		\$6,360	_

Spring Lake	\$0	\$393,162	\$393,162
Park			
Spring Valley	\$797,702	\$886,719	\$89,017
Springfield	\$875,030	\$924,193	\$49,163
Squaw Lake	\$9,160	\$11,398	\$2,238
St Anthony	\$7,166	\$10,644	\$3,478
St Augusta	\$0	\$75,160	\$75,160
St Charles	\$757,339	\$903,185	\$145,846
St Clair	\$182,675	\$247,604	\$64,929
St Cloud	\$10,081,386	\$12,505,070	\$2,423,684
St Francis	\$80,929	\$406,858	\$325,929
St Hilaire	\$68,008	\$70,137	\$2,129
St James	\$1,336,057	\$1,690,976	\$354,919
St Joseph	\$645,151	\$989,464	\$344,313
St Leo	\$16,916	\$20,661	\$3,745
St Martin	\$42,909	\$47,544	\$4,635
St Michael	\$0	\$285,892	\$285,892
St Paul	\$50,320,488	\$65,071,723	\$14,751,235
St Paul Park	\$143,307	\$573,679	\$430,372
St Peter	\$2,616,126	\$3,039,687	\$423,561
St Stephen	\$105,818	\$164,172	\$58,354
St Vincent	\$21,076	\$18,884	(\$2,192)
Stacy	\$227,714	\$305,449	\$77,735
Staples	\$957,573	\$1,191,547	\$233,974
Starbuck	\$316,109	\$369,810	\$53,701
Steen	\$33,495	\$39,687	\$6,192
Stephen	\$193,225	\$229,167	\$35,942
Stewart	\$131,959	\$162,337	\$30,378
Stewartville	\$599,307	\$949,458	\$350,151
Stillwater	\$174,580	\$732,107	\$557,527
Stockton	\$154,893	\$186,857	\$31,964
Storden	\$68,812	\$60,312	(\$8,500)
Strandquist	\$17,869	\$19,289	\$1,420
Strathcona	\$3,615	\$6,580	\$2,965
Sturgeon Lake	\$25,896	\$54,701	\$28,805
Sunburg	\$25,134	\$24,448	(\$686)
Swanville	\$85,817	\$91,129	\$5,312
Taconite	\$92,714	\$105,144	\$12,430
Tamarack	\$2,541	\$16,594	\$14,053
Taopi	\$9,097	\$9,948	\$851
Taunton	\$43,070	\$37,760	(\$5,310)

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Taylors Falls	\$144,304	\$177,647	\$33,343
Tenney**	\$773	\$0	(\$773)
Tenstrike	\$2,960	\$7,825	\$4,865
Thief River Falls	\$2,418,906	\$3,056,996	\$638,090
Thomson**	\$9,022	\$0	(\$9,022)
Tintah	\$11,846	\$10,779	(\$1,067)
Tower	\$80,156	\$92,294	\$12,138
Tracy	\$859,170	\$927,648	\$68,478
Trail	\$2,350	\$710	(\$1,640)
Trimont	\$218,148	\$258,890	\$40,742
Trommald	\$6,968	\$6,884	(\$84)
Trosky	\$18,940	\$15,860	(\$3,080)
Truman	\$392,748	\$424,212	\$31,464
Twin Lakes	\$26,141	\$30,609	\$4,468
Twin Valley	\$269,231	\$315,468	\$46,237
Two Harbors	\$1,107,828	\$1,605,237	\$497,409
Tyler	\$387,654	\$434,418	\$46,764
Ulen	\$138,006	\$147,769	\$9,763
Underwood	\$70,902	\$77,344	\$6,442
Upsala	\$64,069	\$83,107	\$19,038
Urbank	\$6,744	\$7,524	\$780
Utica	\$30,803	\$40,640	\$9,837
Vergas	\$30,206	\$34,828	\$4,622
Vermillion	\$5,649	\$19,747	\$14,098
Verndale	\$130,357	\$172,457	\$42,100
Vernon Center	\$66,020	\$68,508	\$2,488
Vesta	\$82,326	\$87,739	\$5,413
Viking	\$18,592	\$22,502	\$3,910
Villard	\$36,658	\$43,763	\$7,105
Vining	\$9,042	\$10,313	\$1,271
Virginia	\$4,062,905	\$5,315,117	\$1,252,212
Wabasha	\$584,751	\$599,756	\$15,005
Wabasso	\$183,887	\$220,579	\$36,692
Waconia	\$0	\$8,614	\$8,614
Wadena	\$1,191,075	\$1,620,066	\$428,991
Waldorf	\$41,621	\$48,696	\$7,075
Walker	\$79,001	\$51,394	(\$27,607)
Walnut Grove	\$225,413	\$279,947	\$54,534
Walters	\$18,983	\$20,382	\$1,399
Waltham	\$33,076	\$33,848	\$772

Wanamingo	\$182,565	\$245,543	\$62,978
Wanda	\$22,194	\$20,586	(\$1,608)
Warba	\$12,403	\$14,220	\$1,817
Warren	\$561,156	\$617,875	\$56,719
Warroad	\$732,836	\$850,398	\$117,562
Waseca	\$2,273,651	\$2,786,056	\$512,405
Watertown	\$0	\$359,297	\$359,297
Waterville	\$438,284	\$492,784	\$54,500
Watkins	\$251,433	\$301,258	\$49,825
Watson	\$59,458	\$63,969	\$4,511
Waubun	\$93,242	\$113,644	\$20,402
Waverly	\$666	\$172,105	\$171,439
Welcome	\$216,934	\$191,129	(\$25,805)
Wells	\$893,883	\$942,669	\$48,786
Wendell	\$34,022	\$33,528	(\$494)
West Concord	\$261,011	\$295,498	\$34,487
West St Paul	\$773,763	\$1,341,723	\$567,960
West Union	\$5,713	\$13,548	\$7,835
Westbrook	\$230,048	\$272,540	\$42,492
Westport	\$5,898	\$7,988	\$2,090
Whalan	\$8,001	\$5,461	(\$2,540)
Wheaton	\$562,909	\$590,685	\$27,776
White Bear Lake	\$1,532,448	\$1,587,299	\$54,851
Wilder	\$16,106	\$13,636	(\$2,470)
Willernie	\$75,922	\$81,378	\$5,456
Williams	\$41,672	\$44,986	\$3,314
Willmar	\$4,052,790	\$4,616,342	\$563,552
Willow River	\$45,572	\$63,182	\$17,610
Wilmont	\$86,327	\$94,970	\$8,643
Wilton	\$7,670	\$17,644	\$9,974
Windom	\$1,202,917	\$1,481,660	\$278,743
Winger	\$33,075	\$43,766	\$10,691
Winnebago	\$503,310	\$533,026	\$29,716
Winona	\$9,162,003	\$9,955,895	\$793,892
Winsted	\$547,848	\$649,209	\$101,361
Winthrop	\$393,587	\$424,609	\$31,022
Winton	\$23,847	\$29,059	\$5,212
Wolf Lake	\$8,042	\$10,384	\$2,342
Wolverton	\$24,318	\$28,204	\$3,886
		\$124,289	\$16,081
Wood Lake	\$108,208	Σ124,20 2) JIU,UOI I

Worthington	\$2,705,107	\$3,273,551	\$568,444
Wrenshall	\$42,399	\$53,166	\$10,767
Wright	\$7,938	\$12,370	\$4,432
Wykoff	\$118,215	\$130,323	\$12,108
Wyoming	\$0	\$236,945	\$236,945
Zemple	\$742	\$4,437	\$3,695
Zimmerman	\$235,842	\$532,649	\$296,807
Zumbro Falls	\$34,610	\$36,946	\$2,336
Zumbrota	\$426,975	\$602,005	\$175,030

Со	unty Program <i>F</i>	Aid – 2011 to 201	18
County	2011	2018	Change
Aitkin	\$311,483	\$766,339	\$454,856
Anoka	\$13,560,479	\$17,806,161	\$4,245,682
Becker	\$1,018,764	\$1,271,081	\$252,317
Beltrami	\$3,106,197	\$6,225,628	\$3,119,431
Benton	\$1,802,531	\$2,410,592	\$608,061
Big Stone	\$264,116	\$455,874	\$191,758
Blue Earth	\$2,434,865	\$2,955,885	\$521,020
Brown	\$1,196,683	\$1,061,806	(\$134,877)
Carlton	\$1,618,634	\$2,126,560	\$507,926
Carver	\$1,455,284	\$3,390,711	\$1,935,427
Cass	\$359,016	\$1,183,951	\$824,935
Chippewa	\$492,985	\$572,396	\$79,411
Chisago	\$1,543,611	\$2,879,215	\$1,335,604
Clay	\$2,987,138	\$3,133,882	\$146,744
Clearwater	\$850,604	\$777,784	(\$72,820)
Cook	\$125,919	\$462,962	\$337,043
Cottonwood	\$256,500	\$587,080	\$330,580
Crow Wing	\$604,300	\$2,246,481	\$1,642,181
Dakota	\$12,630,881	\$18,446,084	\$5,815,203
Dodge	\$741,724	\$798,773	\$57,049
Douglas	\$773,851	\$1,497,275	\$723,424
Faribault	\$457,544	\$638,487	\$180,943
Fillmore	\$817,961	\$698,998	(\$118,963)
Freeborn	\$1,381,865	\$1,533,034	\$151,169
Goodhue	\$1,326,881	\$1,637,506	\$310,625
Grant	\$124,611	\$467,859	\$343,248
Hennepin	\$18,333,110	\$32,203,561	\$13,870,451
Houston	\$906,225	\$957,183	\$50,958
Hubbard	\$273,058	\$847,014	\$573,956

Isanti	\$1,570,555	\$2,268,477	\$697,922
Itasca	\$1,066,845	\$2,137,461	\$1,070,616
Jackson	\$175,958	\$517,632	\$341,674
Kanabec	\$772,966	\$1,063,055	\$290,089
Kandiyohi	\$1,553,284	\$1,906,917	\$353,633
Kittson	\$164,301	\$425,502	\$261,201
Koochiching	\$773,315	\$832,109	\$58,794
Lac Qui Parle	\$125,562	\$478,915	\$353,353
Lake	\$120,153	\$552,975	\$432,822
Lake of the Woods	\$269,852	\$423,797	\$153,945
Le Sueur	\$816,500	\$1,130,721	\$314,221
Lincoln	\$98,614	\$452,854	\$354,240
Lyon	\$976,002	\$838,374	(\$137,628)
Mcleod	\$1,511,249	\$1,851,298	\$340,049
Mahnomen	\$632,982	\$674,298	\$41,316
Marshall	\$663,562	\$486,441	(\$177,121)
Martin	\$729,739	\$790,159	\$60,420
Meeker	\$778,495	\$1,097,905	\$319,410
Mille Lacs	\$1,214,150	\$1,679,723	\$465,573
Morrison	\$1,330,083	\$1,814,911	\$484,828
Mower	\$2,027,705	\$2,170,801	\$143,096
Murray	\$99,461	\$502,874	\$403,413
Nicollet	\$1,423,781	\$1,534,905	\$111,124
Nobles	\$801,981	\$754,958	(\$47,023)
Norman	\$263,924	\$479,661	\$215,737
Olmsted	\$5,367,987	\$7,111,017	\$1,743,030
Otter Tail	\$1,255,124	\$2,092,576	\$837,452
Pennington	\$820,412	\$712,923	(\$107,489)
Pine	\$1,199,083	\$1,909,048	\$709,965
Pipestone	\$691,843	\$528,361	(\$163,482)
Polk	\$1,417,670	\$991,760	(\$425,910)
Pope	\$327,095	\$573,358	\$246,263
Ramsey	\$12,440,432	\$17,476,864	\$5,036,432
Red Lake	\$488,528	\$418,247	(\$70,281)
Redwood	\$377,525	\$626,328	\$248,803
Renville	\$233,326	\$626,080	\$392,754
Rice	\$2,787,080	\$3,613,509	\$826,429
Rock	\$157,389	\$520,654	\$363,265
Roseau	\$841,850	\$893,965	\$52,115
St Louis	\$9,808,900	\$12,282,151	\$2,473,251
Scott	\$3,082,002	\$5,555,965	\$2,473,963

		Ch a what was a	¢2.640.272	¢4.202.012	¢1.762.740	
		Sherburne	\$2,618,273	\$4,382,013	\$1,763,740	
		Sibley	\$273,026	\$557,273	\$284,247	
		Stearns	\$6,359,846	\$8,509,251	\$2,149,405	
		Steele	\$1,569,074	\$1,928,679	\$359,605	
		Stevens	\$772,281	\$499,092	(\$273,189)	
		Swift	\$384,876	\$540,981	\$156,105	
		Todd	\$1,202,259	\$1,441,269	\$239,010	
		Traverse	\$123,976	\$428,974	\$304,998	
		Wabasha	\$842,276	\$919,178	\$76,902	
		Wadena	\$791,320	\$947,021	\$155,701	
		Waseca	\$819,957	\$867,568	\$47,611	
		Washington	\$5,506,651	\$10,104,335	\$4,597,684	
		Watonwan	\$627,502	\$548,930	(\$78,572)	
		Wilkin	\$98,425	\$483,071	\$384,646	
		Winona	\$2,483,289	\$2,768,406	\$285,117	
		Wright	\$3,354,458	\$5,805,886	\$2,451,428	
		Yellow Medicine	\$264,763	\$518,942	\$254,179	
A.8	Invested \$4.5 Million in Tax Credits for Border Communities	The Border Cities Enterprise Zone Program provides business tax credits to qualifying businesses in the Border-Cities Enterprise Zone cities of Breckenridge, Dilworth, East Grand Forks, Moorhead, and Ortonville. The program makes the following types of development incentives available: property tax credits, debt financing credit on new construction, sales tax credits on construction equipment and materials, and new or existing employee credits. Governor Dayton invested an additional \$1.5 million in border city enterprise zones during the 2013 session. Again, in 2017, Governor Dayton worked with Legislature to provide an additional \$3 million in aid for these communities.				
A.9	Invested \$7 Million in the Greater Minnesota Sales Tax Exemption	The Greater Minnesota Business Expansion Sales Tax Refund Program provides tax benefits to businesses located in Greater Minnesota that increase employment. Qualifying businesses that meet job-growth goals may receive sales tax refunds for purchases made during a seven-year period. Businesses may be eligible for up to \$2 million in sales tax refunds per year and up to \$10 million over the seven-year certification period. In 2013, Governor Dayton worked with the Minnesota Legislature to invest \$7 million in this program.				
A.10	Invested \$905 Million in Preservation of Public Facilities	Governor Dayton ch throughout his two t more expensive to remain in disrepair.	terms because estore facilities	he understood the longer they	it is exponential y are allowed	

		a structure in "poor" condition than maintain a building in "fair" condition. During his two terms, the Governor secured \$906 million to repair and maintain state-owned buildings, including \$310 million to restore the Minnesota State Capitol. The Dayton Administration also worked to catalog the condition of state-owned facilities. Under his leadership, the percentage of facilities with condition data has increased from 20 percent to 85 percent.
A.11	Returned \$230 Million in Unclaimed Property to Minnesotans	Each year, the Minnesota Department of Commerce receives millions of dollars in unclaimed property from businesses and 92 organizations that have lost contact with the owners. Under the Dayton Administration's leadership, the Commerce Department has implemented reforms that have increased the amount of money returned to Minnesotans by more than 61 percent. The Commerce Department paid out 116,265 claims to Minnesotans totaling \$230.4 million since July 2011 (FY12-FY18 to date). This compares to 77,220 claims totaling \$143.5 million in the equivalent prior time period (FY05-FY11).
A.12	Earned AAA Bond Ratings	When Governor Dayton took office in January, 2011, Minnesota had received AA+ bond ratings from Fitch Ratings.

CATE	GORY B: Jobs and Eco	onomic Growth
#	Accomplishment	Description

B.1 Reached 2.5 Million
Private Sector Jobs
for the First Time in
Minnesota History

Reached 2.98 Million Total Jobs for the First Time in Minnesota History In January 2017, Minnesota's private sector employed over 2.5 million people for the first time in the state's history. The state exceeded 2 million private sector jobs in July 1995.

In July 2018, Minnesota had a total 2.98 million jobs – the most ever in the state's history. This marks nearly a 10 percent increase in the total number of jobs in Minnesota since Governor Dayton took office in 2011.

Month	Employment	Unemployment Rate
Jan-11	2,737,393	6.9%
Feb-11	2,741,696	6.8%
Mar-11	2,745,212	6.7%
Apr-11	2,747,838	6.7%
May-11	2,749,971	6.7%
Jun-11	2,752,143	6.7%
Jul-11	2,755,094	6.6%
Aug-11	2,758,898	6.5%
Sep-11	2,762,924	6.3%
Oct-11	2,766,525	6.1%
Nov-11	2,769,210	6.0%
Dec-11	2,770,778	5.9%
Jan-12	2,771,438	5.8%
Feb-12	2,771,941	5.7%
Mar-12	2,772,639	5.7%
Apr-12	2,773,408	5.7%
May-12	2,774,614	5.6%
Jun-12	2,776,729	5.6%
Jul-12	2,779,732	5.6%
Aug-12	2,783,485	5.6%
Sep-12	2,787,876	5.6%
Oct-12	2,792,315	5.5%
Nov-12	2,796,171	5.5%
Dec-12	2,799,077	5.4%
Jan-13	2,801,058	5.3%
Feb-13	2,802,512	5.2%
Mar-13	2,803,957	5.2%
Apr-13	2,805,906	5.1%
May-13	2,808,169	5.0%
Jun-13	2,810,445	5.0%
Jul-13	2,812,690	4.9%

Aug-13	2,814,962	4.9%	
Sep-13	2,817,257	4.8%	
Oct-13	2,819,676	4.7%	
Nov-13	2,822,308	4.7%	
Dec-13	2,825,014	4.7%	
Jan-14	2,827,708	4.6%	
Feb-14	2,830,593	4.6%	
Mar-14	2,833,935	4.5%	
Apr-14	2,837,663	4.4%	
May-14	2,841,849	4.3%	
Jun-14	2,846,646	4.2%	
Jul-14	2,851,689	4.0%	
Aug-14	2,856,542	4.0%	
Sep-14	2,860,853	3.9%	
Oct-14	2,864,393	3.9%	
Nov-14	2,867,193	3.8%	
Dec-14	2,869,729	3.8%	
Jan-15	2,872,393	3.8%	
Feb-15	2,875,222	3.7%	
Mar-15	2,878,381	3.7%	
Apr-15	2,881,802	3.7%	
May-15	2,885,083	3.7%	
Jun-15	2,887,737	3.7%	
Jul-15	2,889,785	3.7%	
Aug-15	2,891,547	3.6%	
Sep-15	2,893,651	3.6%	
Oct-15	2,896,714	3.6%	
Nov-15	2,900,741	3.6%	
Dec-15	2,905,136	3.7%	
Jan-16	2,909,097	3.7%	
Feb-16	2,912,078	3.7%	
Mar-16	2,913,936	3.7%	
Apr-16	2,914,965	3.8%	
May-16	2,915,706	3.8%	
Jun-16	2,916,634	3.8%	
Jul-16	2,918,113	3.9%	
Aug-16	2,920,164	4.0%	
Sep-16	2,922,606	4.0%	
Oct-16	2,925,350	4.0%	
Nov-16	2,928,681	4.0%	
Dec-16	2,932,663	3.9%	

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			Jan-17	2,937,135	3.8%	
			Feb-17	2,941,922	3.7%	
			Mar-17	2,946,452	3.6%	
			Apr-17	2,950,655	3.5%	
			May-17	2,954,733	3.5%	
			Jun-17	2,958,660	3.4%	
			Jul-17	2,962,549	3.4%	
			Aug-17	2,965,558	3.4%	
			Sep-17	2,967,990	3.3%	
			Oct-17	2,969,194	3.3%	
			Nov-17	2,968,697	3.3%	
			Dec-17	2,968,202	3.3%	
			Jan-18	2,975,997	3.3%	
			Feb-18	2,986,232	3.2%	
			Mar-18	2,994,723	3.2%	
			Apr-18	3,001,827	3.2%	
			May-18	3,009,521	3.1%	
			Jun-18	3,015,451	3.1%	
			Jul-18	3,018,729	3.0%	
					loyment Statistics,	
			LAUS (Loc	<u>al Area Unemplo</u>	<u>yment Statistics) Data</u>	
B.2	Added 302,600 New Minnesota Jobs Since 2011	Minnesot gained ba Minnesot This repre during Go The 302,6	ans were under the call of the	nemployed. Sind e jobs lost during is have added m 1.3 percent incre tton's tenure in ated under Gov	n January 2011, 204,000 ce January 2011, Minnesota g the Great Recession. In factore than 302,600 new jobs. ease in total Minnesota jobs office. ernor Dayton's leadership is ated in Wisconsin over the	t,

B.3 48-Straight Months with Unemployment At/Below 4 Percent

When Governor Dayton took office in January 2011, the state's unemployment rate was at 6.9 percent. Now, for the last 48-straight months, unemployment in Minnesota has been at or below 4 percent. Most recently, in July 2018, the statewide unemployment rate was 3.0 percent. Minnesota's unemployment rate continues to remain lower than the national average of 4.0 percent.

City	Jan. 2011	June 2018	Change
Albert Lea	8.6%	3.4%	-60%
Alexandria	11.7%	2.7%	-77%
Andover	7.2%	2.6%	-64%
Apple Valley	6.6%	2.7%	-59%
Austin	6.6%	2.7%	-59%
Bemidji	15.3%	4.0%	-74%
Blaine	7.3%	2.7%	-63%
Bloomington	7.1%	2.9%	-59%
Brainerd	19.1%	4.0%	-79%
Brooklyn Center	8.8%	3.5%	-60%
Brooklyn Park	8.1%	3.2%	-60%
Burnsville	6.9%	2.7%	-61%
Champlin	6.6%	2.5%	-62%
Chanhassen	4.3%	2.9%	-33%
Cloquet	9.7%	4.4%	-55%
Coon Rapids	7.7%	2.8%	-64%
Cottage Grove	6.5%	2.7%	-58%
Crystal	8.2%	2.9%	-65%
Duluth	7.7%	3.3%	-57%
Eagan	6.0%	2.7%	-55%
Eden Prairie	5.7%	2.5%	-56%
Edina	5.3%	2.6%	-51%
Fairmont	7.9%	3.5%	-56%
Fairbault	11.3%	3.6%	-68%
Fergus Falls	8.7%	2.7%	-69%
Fridley	8.0%	3.3%	-59%
Grand Rapids	17.2%	4.4%	-74%
Hibbing	9.9%	5.0%	-49%
Hutchinson	9.2%	2.9%	-68%
Inver Grove Hts.	7.4%	2.6%	-65%
Lakeville	6.2%	2.5%	-60%
Mankato	6.5%	2.8%	-57%
Maple Grove	6.9%	2.4%	-65%

			Maplewood	7.4%	3.1%	-58%	I
			-	7.470	3.1/0	-36%	
			Marshall	6.1%	3.1%	-49%	
			Minneapolis	6.6%	2.9%	-56%	
			Minnetonka	5.9%	2.6%	-56%	
			Moorhead	5.2%	3.0%	-42%	
			New Brighton	6.5%	2.6%	-60%	
			New Ulm	6.4%	2.9%	-55%	
			N. Mankato	5.6%	2.2%	-61%	
			Northfield	6.3%	2.7%	-57%	
			Oakdale	7.2%	2.8%	-61%	
			Owatonna	8.1%	3.2%	-60%	
			Plymouth	5.9%	2.6%	-56%	
			Prior Lake	7.6%	2.7%	-64%	
			Ramsey	7.4%	2.6%	-65%	
			Red Wing	7.3%	2.9%	-60%	1
			Richfield	6.9%	2.6%	-62%	
			Rochester	6.1%	2.4%	-61%	
			Roseville	6.3%	2.8%	-56%	
			St. Cloud	8.2%	3.5%	-57%	
			St. Louis Park	5.8%	2.5%	-57%	
			St. Paul	7.5%	3.1%	-59%	
			Savage	6.2%	2.7%	-56%	
			Shakopee	6.8%	2.4%	-65%	
			Shoreview	6.1%	2.7%	-56%	
			Virginia	11.4%	4.5%	-61%	
			Waseca	8.1%	3.8%	-53%	
			White Bear Lake	9.1%	3.0%	-67%	
			Willmar	7.4%	2.9%	-61%	
			Winona	7.1%	3.6%	-49%	
			Woodbury	5.2%	2.6%	-50%	
			Worthington	5.6%	3.2%	-43%	
B.4	Supported the Creation of More than 14,100 Jobs Across Minnesota Through Investments in Job Creation and Business Expansion Programs	corn Gove Mine Mine Thar appr	ernor Dayton made eco er of Minnesota a prio ernor's leadership, \$55 nesota Investment Fun nesota Job Creation Fun nks to the investments, roximately 8,710 new june e than \$1.6 billion in ac	rity throughou million has b ad (MIF) and s and (JCF). MIF has supp obs created si	ut his two ter een invested 39 million in oorted 107 pr nce 2011. It h	ms. Under t in the the ojects with nas leverage	he

projected to create 5,392 positions and leverage \$1.1 billion in private investment.

	Minnesota Investment Fund	Job Creation Fund	Total
Number of Projects Funded	107	89	196
Number of Jobs Created	8,710	5,392	14,102
Total State Investment	\$55.5 million	\$39.9 million	\$95.4 million
Private Sector Investments Leveraged	\$1.6 billion	\$1.11 billion	\$2.71 billion
Projects in Greater Minn.	50 percent	53 percent	51.5 percent

	N	linnesota Inve	estment Fun	d	
Year	City	Company	Award	Leverage	Jobs
2011	Bloomington	Electronic Controlled Systems	\$227,500	\$547,000	12
2011	Brooklyn Park	Metro Mold & Design	\$500,000	\$2,450,000	32
2011	Faribault	Sage Electrochro mics	\$1,000,000	\$196,928,00 0	145
2011	Waseca	Birds Eye Foods	\$100,000	\$1,810,443	37
2011	Deerwood	Magnum Machining	\$175,000	\$388,000	30
2011	Eden Prairie	Rosemount, Inc.	\$500,000	\$35,547,796	416
2011	Owatonna	Chart Industries, Inc.	\$300,000	\$4,938,499	60
2012	Maple Grove	Aspen Research Corporation	\$450,000	\$1,900,000	14
2012	Eagan	Prime Therapeutics	\$499,000	\$7,044,687	300
2012	Bloomington	Tata America International Corp	\$232,000	\$5,200,000	302
2012	Duluth	AAR Aircraft Services, Inc.	\$1,000,000	\$4,550,000	270
2012	New Prague	Chart Industries, Inc.	\$221,834	\$22,631,000	80
2012	Wyoming	Polaris Industries, Inc.	\$400,000	\$21,300,000	269

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2013	Lake Elmo	Valley Cartage Group, Inc.	\$500,000	\$3,790,000	72
2013	Richfield	Endeavor Airlines Corporation	\$550,000	\$550,000	399
2013	Minnetonka		\$500,000	\$5,000,000	81
2013	St. Cloud	Geringhoff Manufacturi	\$146,649	\$8,700,000	75
2013	Duluth	Altec HiLine	\$250,000	\$1,126,678	87
2013	St. Cloud	New Flyer of America, Inc.	\$1,000,000	\$3,997,333	215
2013	Wadena	Kern Technologie s	\$195,000	\$423,000	11
2013	Sauk Rapids	WFSI, Inc.	\$200,000	\$428,000	32
2013	Shakopee	Rosemount, Inc.	\$500,000	\$32,500,000	125
2013	Paynesville	Louis Industries	\$78,100	\$3,132,000	6
2013	Shakopee	Inc.	\$1,000,000	\$33,140,000	258
2013	Bloomington	The Toro Company	\$750,000	\$22,618,492	66
2013	Chatfield	EZ Fabricating	\$408,000	\$1,000,000	24
2013	Marshall	Action Manufacturi ng	\$215,349	\$1,160,000	5
2013	Winona	Cytec Engineered Materials, Inc.	\$500,000	\$8,460,000	60
2013	St. Paul	Pearson Candy Company	\$200,000	\$1,925,000	59
2014	Maple Grove	Price Mechanical, Inc.	\$180,660	\$894,515	31
2014	Pine River	American Mfg. dba Ice Castle Fish Houses	\$107,500	\$107,500	20
2014	Chaska	Beckman Coulter, Inc.	\$700,000	\$4,697,000	106
2014	Minneapolis	Link Snacks	\$100,000	\$100,000	20
2014	Chisago City	LEI Packaging	\$320,000	\$5,354,000	20
2014	Owatonna	Daikan Applied Americas	\$600,000	\$7,837,552	87
2014	Bayport	Andersen Corporation	\$500,000	\$17,300,000	190
2014	La Crescent	Crest Precast	\$192,000	\$941,650	16
	2013 2013 2013 2013 2013 2013 2013 2013	2013 Richfield 2013 Minnetonka 2013 St. Cloud 2013 Duluth 2013 St. Cloud 2013 Wadena 2013 Sauk Rapids 2013 Shakopee 2013 Paynesville 2013 Shakopee 2013 Bloomington 2013 Chatfield 2013 Marshall 2013 Winona 2014 Maple Grove 2014 Pine River 2014 Chaska 2014 Chisago City 2014 Owatonna 2014 Bayport	2013 Lake Elmo Cartage Group, Inc. Endeavor Airlines Corporation 2013 Minnetonka IMRIS, Inc. 2013 St. Cloud Manufacturi ng 2013 Duluth Altec HiLine 2013 St. Cloud New Flyer of America, Inc. Kern 2013 Sauk Rapids WFSI, Inc. 2013 Shakopee Rosemount, Inc. 2013 Shakopee ILouis Industries 2013 Shakopee Shutterfly, Inc. 2013 Bloomington The Toro Company 2013 Chatfield Fabricating Action Manufacturi ng 2013 Marshall Manufacturi ng 2013 St. Paul Candy Company 2014 Maple Grove Mechanical, Inc. 2014 Pine River Mechanical, Inc. 2014 Chaska Beckman Coulter, Inc. 2014 Chisago City Packaging Daikan Applied Americas 2014 Payport Corporation 2014 Bayport Corporation 2014 La Crescent Crest	2013	2013

		I	C			1
			Concrete, Inc.			
	2014	Brooklyn Center	Sign Zone	\$125,000	\$4,092,000	59
	2014	Owatonna	Jostens, Inc.	\$500,000	\$798,786	160
	2014	Plymouth	Polaris Industries, Inc.	\$500,000	\$21,700,000	100
	2014	Owatonna	Viracon, Inc.	\$400,000	\$39,906,803	197
	2014	Red Wing	DB Industries dba Capital Safety USA	\$500,000	\$4,300,000	40
	2014	Sauk Rapids	C4 Welding	\$200,000	\$1,300,000	40
	2014	Mora	Northland Process Piping	\$440,000	\$2,245,000	23
	2014	West Saint Paul	IEM Incorporate d d/b/a Prime Design	\$150,000	\$3,795,000	42
	2014	West Saint Paul	Tapemark Company	\$500,000	\$3,703,805	51
	2014	Rogers	Advanced Extrusion	\$280,000	\$2,894,500	17
	2015	Dilworth	Axis Clinicals	\$1,000,000	\$10,000,000	100
	2015	Shakopee	Entrust DataCard Corporation	\$500,000	\$14,700,000	100
	2015	Cottage Grove	Renewal by Andersen	\$500,000	\$37,500,000	200
	2015	Winona	Beneficial Reuse Mgmt.	\$300,000	\$4,205,000	20
	2015	Eagan	DataBank Holdings, LP	\$135,000	\$48,500,000	18
	2015	Plymouth	Smiths Medical ASD, Inc.	\$1,000,000	\$12,295,000	162
	2015	Verndale	Verndale Custom Builders	\$140,000	\$410,000	14
	2015	Cottage Grove	American Logistics Services, LLC	\$400,000	\$7,520,128	60
	2015	Isanti	SnoBear USA	\$400,000	\$2,802,214	35
	2015	Wyoming	Polaris Industries	\$205,000	\$5,575,000	90
	2015	St. Cloud	Arctic Cat	\$150,000	\$250,000	10
	2015	Thief River Falls	Arctic Cat	\$850,000	\$25,220,274	39
	2015	Sauk Rapids	Talon Innovations Corporation	\$250,000	\$750,000	50

2015	Delano	Sil-Pro, LLC	\$750,000	\$10,250,000	32
2015	St. Paul	Comcast Cable Communicat ions Mgmt.	\$1,000,000	\$2,900,000	330
2015	Lakeville	Post Holdings	\$750,000	\$750,000	
2015	Big Lake	The Maxson Company dba Acucraft	\$100,000	\$1,024,000	23
2015	Minnetonka	NatureWork s	\$250,000	\$625,000	6
2016	Owatonna	Viracon, Inc.	\$1,000,000	\$25,000,000	100
2016	Duluth	Cirrus Industries	\$4,000,000	\$11,621,989	150
2016	St. Louis Park	Moneygram Payment Systems Inc	\$302,325	\$427,250	52
2016	Brooklyn Park	Millennium Pharmaceuti cal	\$2,000,000	\$68,000,000	190
2016	New Ulm	Kraft Heinz Foods Company	\$450,000	\$99,550,000	50
2016	Apple Valley	Uponor, Inc.	\$500,000	\$17,500,000	127
2016	Minneapolis	Link Snacks	\$850,000	\$13,000,000	85
2016	Arden Hills	Land O'Lakes	\$1,000,000	\$79,000,000	200
2016	Eagan	J & J Solutions	\$360,000	\$3,840,000	17
2016	Eden Prairie	Clim-A-Tech Industires, Inc.	\$370,000	\$6,269,965	20
2016	Windom	Prime Pork, LLC	\$1,000,000	\$38,702,000	250
2016	Coon Rapids	rms Companies	\$700,000	\$16,243,000	100
2016	Brooklyn Park	Star Exhibits	\$250,000	\$18,991,363	11
2016	Brooklyn Park	BioMerics LLC	\$1,000,000	\$5,500,000	120
2016	Shakopee	Anchor Glass Container Corporation	\$400,000	\$15,373,397	
2016	Becker	Manufacturi ng Partners	\$384,000	\$3,941,000	16
2017	Fairmont	Zierke Built Manf. Inc.	\$360,000	\$2,521,944	15
2017	Eagan	Prime Therapeutics	\$1,000,000	\$49,000,000	200
2017	Little Falls	Wabash National, LP	\$400,000	\$10,600,000	70
2017	Mankato	Medieval Metalwerx	\$192,000	\$1,836,956	10
2017	Rice	Hydrostat	\$239,000	\$708,500	30

2017	Apple Valley	Uponor, Inc.	\$400,000	\$15,551,992	66
2017	Rochester	Vyriad, Inc.	\$400,000	\$5,800,000	30
2017	Thief River Falls	Digi-Key Corporation	\$4,000,000	\$196,000,00 0	305
2017	Princeton	Crystal Cabinet Works, Inc.	\$450,000	\$7,080,000	26
2017	Rogers	Access Point Technologie s EP, Inc.	\$300,000	\$670,000	20
2017	Plymouth	Energy Mgmt Collab.	\$900,000	\$4,600,000	150
2017	Grand Rapids	ASV Holdings	\$125,000	\$125,000	13
2017	Chanhassen	Rosemount, Inc.	\$450,000	\$14,550,000	80
2017	Oakdale	Optimize Social Media, Inc.	\$129,000	\$129,000	50
2017	Duluth	Altec Industries	\$550,000	\$11,950,000	100
2017	Blaine	General Pattern, Inc.	\$450,000	\$2,958,000	30
2018	Chaska	Jabil LLC	\$210,000	\$8,040,000	35
2018	Eagan	Medical Equipment Solutions dba Purair	\$200,000	\$560,741	10
2018	Maple Grove	Illume Holding Company	\$450,000	\$10,132,522	73
2018	Rochester	Kerry Biofunctiona I Ingredients	\$220,000	\$23,980,000	22
2018	Bemidji	Stratacor	\$1,000,000	\$15,867,000	165

		Minnesota Job Creation Fund									
	Year	City	Company	Amount Awarded	Leverage Attained	New Jobs					
/	2014	Dilworth	Axis Clinicals	\$482,988	\$15,659,213	41					
	2014	Harmony	Harmony Enterprises	\$187,000	\$1,065,000	14					
	2014	Minneapolis	DC Group	\$535,516	\$6,200,000	33					
	2014	Cottonwood	North Star Mutual Insurance Company	\$620,000	\$9,515,654	12					
	2014	Bayport	Andersen Corporation	\$626,900	\$21,570,526	190					
	2014	Farmington	Valmont Industries	\$129,000	\$1,100,000	15					

	2014	White Bear Township	Heraeus Medical Components	\$498,100	\$7,762,000	55	
	2014	Glencoe	Miller Manufacturi ng Company	\$185,018	\$3,479,188	20	
	2014	Owatonna	Daikin Applied Americas	\$880,000	\$8,437,552	40	
	2014	Brooklyn Park	Wurth Adams Nut and Bolt Co	\$670,000	\$27,568,593	59	
	2014	Red Wing	Capital Safety	\$750,000	\$11,750,000	100	
	2014	New Brighton	Cardiovascul ar Systems	\$1,900,000	\$30,676,000	205	
	2014	Plymouth	Polaris Industries	\$697,000	\$21,511,087	81	
	2014	Litchfield	Custom Products of Litchfield	\$188,684	\$2,151,126	31	
	2014	Brooklyn Park	Perbix Machine Company	\$185,000	\$2,129,069	28	
	2014	Chaska	Super Radiator Coils	\$214,500	\$2,564,645	14	
	2014	Eagan	DataBank Holdings LP	\$183,000	\$48,635,000	18	
	2014	Lakeville	Menasha Packaging Company	\$422,520	\$7,802,244	24	
	2014	St. Cloud	Park Industries	\$624,266	\$5,980,218	25	
	2014	Minneapolis	Unison Comfort Technologie s	\$400,000	\$626,883	75	
	2014	Stewartville	Halcon Corporation	\$175,000	\$3,300,000	10	
	2015	Plymouth	Smiths Medical ASD	\$877,133	\$13,295,000	162	
	2015	Cottage Grove	Werner Electric	\$325,250	\$30,700,000	46	
	2015	Elk River	Sportech Inc	\$175,000	\$7,269,888	14	
	2015	Shakopee	Rahr Corporation	\$790,000	\$14,613,223	55	
	2015	Apple Valley	Uponor Inc - Apple Valley	\$840,000	\$18,000,000	82	
	2015	Cottage Grove	Renewal by Andersen	\$1,477,000	\$38,000,000	200	
	2015	Shoreview	Ally Financial	\$648,301	\$6,522,967	247	
	2015	Avon	Blattner Energy	\$533,000	\$6,200,000	12	
	2015	Murray County	Monogram Meat Snacks	\$96,560	\$1,580,068	26	

	2015	St. Cloud	Dubow Textile	\$176,575	\$2,101,000	20
	2015	Chaska	Lifecore Biomedical	\$834,000	\$18,041,760	68
	2015	Chanhassen	The Bernard Group Inc 1	\$547,495	\$1,581,539	125
	2015	Windom	FAST Manufacturi ng	\$539,375	\$4,211,200	143
	2015	Minneapolis	Ability Network	\$500,000	\$1,018,149	167
	2015	Wyoming	Polaris Industries	\$695,000	\$5,780,000	90
[:	2015	Ramsey	Life Fitness	\$441,600	\$5,617,000	26
	2015	Ramsey	Dedicated Networks	\$130,548	\$1,375,955	30
	2015	Chanhassen	The Bernard Group Inc 2	\$530,363	\$1,054,783	115
	2015	Apple Valley	Abdallah Candies	\$170,000	\$12,000,000	16
	2015	Otsego	P and F Machining	\$170,000	\$6,837,242	17
	2016	Roseville	Calyxt Inc	\$477,000	\$16,670,000	69
	2016	Otsego	Wagner SprayTech Corp	\$180,000	\$15,000,000	12
	2016	Arden Hills	Land O'Lakes	\$1,900,000	\$80,000,000	200
	2016	Pipestone	Hocking International Laboratories LLC	\$365,500	\$5,850,000	36
	2016	Lake City	Hearth and Home Technologie s	\$194,010	\$1,452,869	37
	2016	Plymouth	Wagner SprayTech	\$840,000	\$14,468,740	66
	2016	Owatonna	Life Fitness - Owatonna	\$850,000	\$22,850,000	110
	2016	Brooklyn Park	Biomerics	\$460,000	\$6,500,000	120
	2016	Aitkin	Stern Rubber Company	\$79,875	\$1,263,206	10
	2016	St. Cloud	Microbiologi cs	\$182,000	\$7,240,000	35
	2016	Fergus Falls	Aura Fabricators	\$189,195	\$3,760,500	14
	2016	Long Prairie	Long Prairie Packing Company LLC	\$180,000	\$10,314,000	62
	2016	Brooklyn Park	MMD Medical LLC	\$175,000	\$9,497,556	40

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	2016	Rochester	Kerry Biofunctiona I Ingredients	\$175,000	\$28,563,557	
	2016	Chaska	US Bank National Association	\$287,000	\$141,500,00 0	18
	2016	St. Charles	Envirolastec h	\$183,766	\$3,036,879	27
	2016	Minneapolis	Ovative Group LLC	\$605,000	\$2,100,000	100
	2017	Big Lake	LISI MEDICAL Remmele Inc	\$345,000	\$9,400,000	19
	2017	Rogers	Midwest Steel Supply	\$255,828	\$5,178,565	15
	2017	Eagan	Prime Therapeutics LLC - Eagan	\$920,000	\$50,000,000	200
	2017	Paynesville	Stang Precision	\$157,500	\$1,750,000	10
	2017	Morrison County	Wabash National LP	\$188,500	\$11,000,000	70
	2017	Rochester	Pace Electronics	\$196,000	\$1,950,000	22
	2017	Chanhassen	Rosemount Inc	\$850,000	\$15,000,000	80
	2017	St. Louis Park	Concur Technologie s	\$475,000	\$2,606,620	229
	2017	Hibbing	L and M Radiator Inc	\$354,000	\$17,597,747	22
	2017	Princeton	Crystal Cabinet Works Inc	\$160,500	\$7,530,000	30
	2017	St. Cloud	Geringhoff Corporation	\$169,000	\$520,000	20
	2017	Cambridge	Stars Hollow Company	\$812,960	\$12,255,847	156
	2017	Rosemount	Spectro Alloys Corporation	\$146,007	\$5,771,844	10
	2017	Maple Grove	Caisson Intervention al LLC	\$359,850	\$750,000	50
	2018	Rock County	Midwest Dry Cast	\$176,750	\$5,416,528	12
	2018	New Hope	Safco Products Company	\$409,000	\$1,100,000	43
	2018	Delano	Pizzey Ingredients USA LLC	\$196,969	\$3,681,062	14
	2018	Rainier	Cantilever Bridge Distillery LLC	\$175,000	\$5,732,674	10

2018	Maple Grove	Illume Holding Company	\$175,000	\$10,582,522	100
2018	Beltrami County	Stittsworth Smokehouse	\$175,000	\$2,535,821	27
2018	Barnesville	Stoneridge Software LLC	\$140,000	\$725,000	7
2018	Brooklyn Park	Proto Labs	\$850,000	\$29,850,000	139
2018	Norwood Young America	Vickerman Company	\$110,000	\$6,899,016	11
2018	Cottage Grove	CMC Enterprises Inc dba Modern Automotive Performance	\$135,013	\$1,620,269	21
2018	Stewartville	GEOTEK	\$175,400	\$5,817,000	62
2018	Glenwood	Clyde Machines	\$100,000	\$9,200,000	15
2018	Albert Lea	Mortarr LLC	\$175,400	\$1,000,000	34
2018	Zimmerman	Reliant Systems Inc	\$80,000	\$2,400,000	5
2018	Faribault	Daikin	\$1,600,000	\$40,300,000	132
2018	Monticello	Bondhus Corporation	\$175,300	\$2,304,000	15

B.5 Invested \$3.5 Billion in Public Works
Projects Since 2011,
Creating an Estimated 53,500 Minnesota
Jobs

Since 2011, Governor Dayton has signed into law five bonding bills totaling \$3.5 billion. According to an economic model used by the U.S. Bureau of Economic Analysis, those investments created an estimated 53,500 Minnesota jobs. The model estimates that for every \$1 million in construction project spending in Minnesota, it generates approximately 15.3 jobs.

I	Year	Project	Agency	Location	Investment
	2011	HEAPR	University of Minnesota	University of Minnesota	\$25,000,000
	2011	Physics and Nanotechnology	University of Minnesota	University of Minnesota	\$51,333,000
	2011	Central Corridor Transit Way Laboratory Mitigations	University of Minnesota	University of Minnesota	\$12,500,000
	2011	Anoka-Ramsey Community College - Fine Arts Building Renovation	Minnesota State	Anoka County	\$5,357,000
	2011	Hennepin Technical College - Learning Resource and Student Services Renovation	Minnesota State	Hennepin County	\$10,566,000

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	2011	Metropolitan State University - Science Education Center	Minnesota State	Ramsey County	\$3,444,000
	2011	Minnesota State Moorhead - Livingston Lord Library and IT Renovation	Minnesota State	Clay County	\$14,901,000
	2011	Normandale Community College - Academic Partnership Center and Student Services	Minnesota State	Hennepin County	\$21,984,000
	2011	Mesabi Range College Range CTC Virginia - Iron Range Engineering Program Facilities	Minnesota State	St. Louis County	\$3,000,000
	2011	SCSU - Integrated Science and Engineering Lab	Minnesota State	Stearns County	\$42,334,000
	2011	Asset Preservation	Minnesota State Academies	Statewide	\$2,160,000
	2011	Natural Resource Asset Preservation	DNR	Statewide	\$17,000,000
	2011	Flood Hazard Mitigation	DNR	Statewide	\$50,000,000
	2011	Roads and Bridges	DNR	Statewide	\$4,800,000
	2011	Lake Vermillion State Park Development	DNR	St. Louis County	\$8,000,000
	2011	Ground Water Monitoring and Observation Wells	DNR	Statewide	\$600,000
	2011	Coon Rapids Dam Renovation	DNR	Anoka County	\$16,000,000
	2011	State Trail Acquisition and Development	DNR	Statewide	\$5,800,000
	2011	Lake Superior Campground Expansion	DNR	Two Harbors	\$1,250,000
	2011	Closed Landfill Clean Up Program	MPCA	Statewide	\$7,000,000
	2011	Capital Assistance Program	MPCA	Statewide	\$550,000
	2011	RIM Conservation Research	BWSR	Statewide	\$20,000,000
	2011	Area II Minnesota River Basin	BWSR	Statewide	\$1,000,000
	2011	Grass Lake	BWSR	Kanabec County	\$1,614,000
	2011	Asset Preservation and Improvement	MN Zoo	Dakota County	\$4,000,000

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		Capital Asset			
	2011	Preservation and	Admin	Statewide	\$2,830,000
		Replacement	7 (3.11)	otateac	Ψ=/000/000
		Account (CAPRA)			
	2011	Asset Preservation	Admin	Statewide	\$8,150,000
	2011	State Data Centers	MN.IT Services	Statewide	\$5,659,000
	2011	Asset Preservation	National Guard	Statewide	\$3,775,000
	2011	Camp Ripley State Education Complex	National Guard	Morrison County	\$1,830,000
	2011	Hennepin County Regional Communications Center	DPS	Hennepin County	\$4,700,000
	2011	East Metro Fire Safety Training Facility	DPS	Ramsey County	\$3,000,000
	2011	Regional Public Safety Training Center	DPS	Scott County	\$1,000,000
	2011	Local Bridge Replacement and Rehabilitation	MnDOT	Statewide	\$33,000,000
	2011	Local Road Improvement Fund Grants	MnDOT	Statewide	\$10,000,000
	2011	Railroad Grade Warning Devices Replacement	MnDOT	Statewide	\$3,000,000
	2011	Greater MN Transit	MnDOT	Statewide	\$2,500,000
	2011	Port Development Assistance	MnDOT	Statewide	\$3,000,000
	2011	Airport Infrastructure Program	MnDOT	Statewide	\$3,700,000
	2011	Rail Service Improvement - St. Louis Park Noise Barrier	MnDOT	Hennepin County	\$700,000
	2011	Transit Capital Improvement Program	METC	Metro	\$20,000,000
	2011	Metropolitan Regional Parks and Trails	METC	Metro	\$5,000,000
	2011	Asset Preservation	DHS	Statewide	\$4,700,000
	2011	Early Childhood Learning and Child Protection Facilities	DHS	Statewide	\$1,900,000
	2011	MSOP - Shantz Building Renovation, St. Peter	DHS	Nicollet County	\$7,000,000

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2011	Dignity	DHS	Statewide	\$300,000
2011	Asset Preservation	MDVA	Statewide	\$2,300,000
2011	Asset Preservation	DOC	Statewide	\$19,000,000
2011	Greater MN Business Development Public Infrastructure Grant Program	DEED	Statewide	\$4,000,000
2011	Innovative Business Development Public Infrastructure Grant Program	DEED	Statewide	\$5,000,000
2011	Bloomington - Lindau Lane Corridor	DEED	Hennepin County	\$15,450,000
2011	Hennepin County - MN African American History Museum and Cultural Center	DEED	Hennepin County	\$1,000,000
2011	Wastewater Infrastructure Funding Program	Public Facilities Authority	Statewide	\$20,000,000
2011	Asset Preservation	Historical Society	Statewide	\$1,900,000
2012	Higher Education Asset Preservation and Replacement (HEAPR)	University of Minnesota	Statewide	\$50,000,000
2012	Combined Heat and Power Plant	University of Minnesota	Minneapolis	\$10,000,000
2012	Itasca Biological Station - Itasca Facilities Improvements	University of Minnesota	Clearwater County	\$4,060,000
2012	Higher Education Asset Preservation and Replacement (HEAPR)	Minnesota State	Statewide	\$20,000,000
2012	Anoka-Ramsey Community College, Coon Rapids - Bioscience and Allied Health Addition	Minnesota State	Anoka County	\$980,000
2012	Bemidji State University - Business Building Addition / Renovation Design and Demo	Minnesota State	Beltrami County	\$3,303,000
2012	Century College - Academic Partners Classroom	Minnesota State	Ramsey County	\$5,000,000

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	Addition Design and Construction			
	Dakota CTC -			
2012	Transportation and Emerging Technologies Lab Renovation	Minnesota State	Dakota County	\$7,230,000
2012	Minnesota State University Mankato - Clinical Science Center	Minnesota State	Blue Earth, Le Suer, Nicollet Counties	\$2,065,000
2012	Minneapolis Community and Technical College - Workforce Program Renovation	Minnesota State	Hennepin County	\$13,389,000
2012	North Hennepin Community College - Bioscience and Health Careers Addition	Minnesota State	Hennepin County	\$26,292,000
2012	Northland Community & Technical College C&TC Design Aviation Expansion	Minnesota State	Polk County	\$300,000
2012	Ridgewater College, Willmar - Technical Instruction Lab Renovation	Minnesota State	Kandiyohi County	\$13,851,000
2012	St. Cloud Technical & Community College - Medium Heavy Truck & Auto Body Addition	Minnesota State	Stearns County	\$4,000,000
2012	St. Paul College - Health and Science Alliance Center Design	Minnesota State	Ramsey County	\$1,500,000
2012	Minnesota West Community and Technical College, Worthington - Renovation and Addition	Minnesota State	Nobles County	\$4,606,000
2012	NHED Itasca CC - Demolition, Renovation and Addition	Minnesota State	Clearwater County	\$4,549,000
2012	Rochester Community & Technical College - Workforce Center Co-Location	Minnesota State	Olmsted County	\$8,746,000

	2012	South Central College, Faribault Classroom Renovation and Addition	Minnesota State	Rice County	\$13,315,000
	2012	Southwest Minnesota State University - Science Lab Renovation Design	Minnesota State	Lyon County	\$500,000
	2012	Science, Technology, Engineering and Math Initiative (9 campuses)	Minnesota State	Statewide	\$2,500,000
	2012	Library Accessibility and Improvement Grants	Education	Statewide	\$1,000,000
	2012	Asset Preservation	Minnesota State Academies	Rice County	\$1,000,000
	2012	Loading Dock Repair	Perpich Center for the Arts Education	Golden Valley	\$64,000
	2012	Road Repair	Perpich Center for the Arts Education	Golden Valley	\$99,000
	2012	Storm Drainage	Perpich Center for the Arts Education	Golden Valley	\$100,000
	2012	Flood Hazard Mitigation	DNR	Statewide	\$30,000,000
	2012	Dam Repair, Reconstruction and Removal	DNR	Statewide	\$3,000,000
	2012	Roads and Bridges	DNR	Statewide	\$2,000,000
	2012	State Land Reforestation and Stand Improvement	DNR	Statewide	\$2,500,000
	2012	Parks and Trails Development	DNR	Statewide	\$4,000,000
	2012	Lake Vermillion State Park Development	DNR	St. Louis County	\$2,000,000
	2012	Lake Zumbro Reclamation	DNR	Olmsted County	\$3,000,000
	2012	Closed Landfill Program	МРСА	Hopkins, Eden Prairie	\$2,000,000
	2012	Reinvestment in Minnesota (RIM) Program	BWSR	Statewide	\$6,000,000
	2012	Wetland Restoration Due to	BWSR	Statewide	\$6,000,000

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		Public Road Projects			
		•			
	2012	Emergency power	MDA	C+ Doub	¢706.000
	2012	supply for	MDA	St. Paul	\$706,000
		MDA/MDH Labs	Dunal Finance		
	2012	Rural Finance	Rural Finance	Statewide	\$33,000,000
		Authority Grants	Authority		
		Asset		Dakota	4
	2012	Preservation/Exhib	MN Zoo	County	\$4,000,000
		it Renewal		-	
	2012	Asset Preservation	ADMIN	Statewide	\$500,000
	2012	Capitol Restoration	ADMIN	St. Paul	\$44,000,000
	2012	Statewide CAPRA	ADMIN	Statewide	\$1,000,000
		Hennepin County,		Hennepin	
	2012	Washburn Center	ADMIN	County	\$5,000,000
		for Children			
		Peace Officer's			
	2012	Memorial Capitol	ADMIN	St. Paul	\$55,000
	2012	Grounds	7.511111	Jan 1 dan	433,000
		Restoration			
		National Sports	Amateur		
	2012	Center - HVAC	Sports	Blaine	\$375,000
		Replacement	Commission		
	2012	Asset Preservation	National	Statewide	\$4,000,000
	2012		Guard	Statewide	74,000,000
		Camp Ripley	National	Morrison	
2	2012	Education Asset	Guard	County	\$19,500,000
		Center Addition	Guara	country	
		Local Bridge			
	2012	Replacement and	MnDOT	Statewide	\$30,000,000
		Rehabilitation			
	2012	Local Road	MnDOT	Statewide	\$10,000,000
	2012	Improvements	14111201	Statewide	\$10,000,000
	2012	Greater Minnesota	MnDOT	Statewide	\$6,400,000
	2012	Transit	WIIIDOT	Statewide	70,400,000
		Railroad Warning			
	2012	Devices	MnDOT	Statewide	\$2,000,000
		Replacement			
		Port Development		St. Paul,	
	2012	Assistance	MnDOT	Winona,	\$1,000,000
				Duluth	
		Metropolitan			
	2012	Regional Parks	METC	Metro	\$4,586,000
	2012	Capital	IVILIC	1410010	у - ,,500,000
		Improvements			
		Metropolitan			
Cities Was 2012 Inflow & Infiltration		Cities Wastewater			
			METC	Metro	\$4,000,000
		Infiltration			
		Abatement Grants			
		Minneapolis Parks			
		and Rec. Phillips			
	2012	Community Center	METC	Minneapolis	\$1,750,000
		Pool Renovation			
		(H.F. 307)			
	2012	Hennepin County	METC	Minnoanalia	¢2 E00 000
	2012	Minneapolis	METC	Minneapolis	\$2,500,000

1		Interchange			
		Facility			
	2012	Systemwide Asset Preservation	DHS	Statewide	\$2,000,000
	2012	Maplewood, Harriet Tubman Center East	DHS	Maplewood	\$2,000,000
	2012	MSH, St. Peter Campus - Design & Construct New Facilities, Phase 1	DHS	St. Peter	\$3,683,000
	2012	Asset Preservation	MDVA	Statewide	\$3,000,000
	2012	Minneapolis Nursing Care Bed Replacement - Phase 3	MDVA	Minneapolis	\$3,050,000
	2012	Minneapolis Building 13 Centralized Pharmacy	MDVA	Minneapolis	\$1,366,000
	2012	Asset Preservation	DOC	Statewide	\$5,000,000
	2012	MCF, Stillwater - Well and Water Treatment Facility	DOC	Stillwater	\$3,391,000
	2012	Northeast Regional Correctional Center Facility Improvements	DOC	Northeast	\$737,000
	2012	Greater MN Business Development Public Infrastructure Grant Program	DEED	Statewide	\$6,000,000
	2012	Redevelopment Account	DEED	Statewide	\$3,000,000
	2012	Transportation Economic Development Program	DEED	Statewide	\$3,000,000
	2012	Business Development Through Capital Project Grant Program	DEED	Statewide	\$47,500,000
	2012	Austin, International Center of Research and Technology (Hormel Institute)	DEED	Austin	\$13,500,000
	2012	Bemidji, Lakeland Public Television Media Center	DEED	Bemidji	\$3,000,000
	2012	South St. Paul - Floodwall Extension	DEED	South St. Paul	\$500,000

	2012	State Match for Federal Grants	Public Facilities Authority	Statewide	\$8,500,000
	2012	Wastewater Infrastructure Funding Program	Public Facilities Authority	Statewide	\$15,000,000
	2012	Public Housing Rehabilitation	MHFA	Statewide	\$5,500,000
	2012	Foreclosure Remediation, Supportive Housing and Preservation	МНГА	Statewide	\$30,000,000
	2012	Asset Preservation	Historical Society	Statewide	\$2,500,000
	2012	County and Local Historic Preservation Grants	Historical Society	Statewide	\$750,000
	2012	State Match for Public Assistance	DPS	Statewide	\$22,690,000
	2012	State Match for Public Assistance	DPS	Statewide	\$2,285,000
	2012	Grants for Debris Removal and Burial	DPS	Statewide	\$500,000
	2012	Long-Term Recovery Assistance	DPS	Statewide	\$500,000
	2012	Transportation Infrastructure Operation and Maintenance	MnDOT	Statewide	\$3,000,000
	2012	Program Planning and Delivery	MnDOT	Statewide	\$11,000,000
	2012	State Trunk Highways and Bridges	MnDOT	Statewide	\$35,000,000
	2012	Local Road and Bridge Reconstruction	MnDOT	Statewide	\$30,000,000
	2012	Minnesota Investment Fund	DEED	Statewide	\$15,000,000
	2012	Disaster Relief Facilities Grants	Public Facilities Authority	Statewide	\$6,000,000
	2012	Economic Development and Housing Challenge Program	МНҒА	Statewide	\$12,220,000
	2012	Capacity Building Grants	MHFA	Statewide	\$250,000
	2012	Family Homeless Prevention and Assistance	MHFA	Statewide	\$250,000
	2012	Historic Structure Grants	Historical Society	Statewide	\$250,000

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	2212	Facility and			46.055.000
	2012	Natural Resource	DNR	Statewide	\$6,855,000
		Damage			
	2012	Flood Hazard	DNR	Statewide	\$9,000,000
		Mitigation Grants			, - , ,
	2012	Flood Hazard	DNR	Statewide	\$1,000,000
		Mitigation Grants			, , , , , , , , , , , , ,
	2012	Debris Removal;	DNR	Statewide	\$2,000,000
		Public Waters			Ψ=/000/000
		RIM (Reinvest in			
	2012	Minnesota)	BWSR	Statewide	\$1,500,000
		Conservation			. , ,
		Reserve			
		Erosion, Sediment			
	2012	and Water Quality	BWSR	Statewide	\$11,000,000
		Control Cost-Share			
	2012	Program	NADA	Chahamida	¢600,000
	2012	Farm Assistance	MDA	Statewide	\$600,000
	2012	Disaster	MDE	Statewide	¢C1 000
	2012	Enrollment Impact	MDE	Statewide	\$61,000
		Aid Disaster Relief			
	2012	Facilities Grants	MDE	Statewide	\$700,000
		Contaminated			
	2012	private wells and	MDH	Statewide	\$300,000
	2012	clean water access	WIDII	Statewide	\$500,000
		Assistance during			_
	2012	and after flooding	MDH	Statewide	\$26,000
	2012	Behavioral health	MDH	Statewide	\$239,000
	2012	Flood Loss City	MDOD	Chahamida	¢00.000
	2012	Replacement Aid	MDOR	Statewide	\$80,000
	2013	Flood Mitigation	DNR	Statewide	\$20,000,000
	2013	Program	DINK	Statewide	320,000,000
	2013	Capitol Restoration	ADMIN	St. Paul	\$109,000,000
	2013	Parking Facilities	ADMIN	St. Paul	\$22,680,000
		Minneapolis			
	2013	Veterans Home -	MDVA	Minneapolis	\$18,935,000
		Building 17			
		State Match for	Public		
	2013	Federal Grants	Facilities	Statewide	\$8,000,000
			Authority		
	2014	Flood Hazard	DNR	Statewide	\$7,500,000
		Mitigation		Facebour	
	2014	Fountain Lake Restoration	DNR	Freeborn	\$7,500,000
		Aitkin County		County	
	2014	Agricultural	MDA	Aitkin County	\$325,000
	2014	Society	IVIDA	Aitkiii County	3323,000
		Capital Asset			
		Preservation and			
	2014	Replacement	ADMIN	Statewide	\$1,000,000
		Account			
			Amateur		
	2014	Air Quality Improvement	Sports	Statewide	\$1,500,000
			Commission		
	2014	Cyrus City Hall and	DPS	Cyrus	\$225,000
	2017	Fire Department		Cy1 43	7223,000

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	2014	Local Bridge Replacement and Rehabilitation	MnDOT	Statewide	\$20,743,000
	2014	Local Road Improvement Fund Grants	MnDOT	Statewide/Ra msey County	\$29,750,000
	2014	Local Road Improvement Fund Grants - Pine Lake Township	MnDOT	Otter Tail County	\$250,000
	2014	Safe Routes to School	MnDOT	Statewide	\$1,000,000
	2014	All Veterans Memorial	MDVA	Edina	\$225,000
	2014	Minnesota Correctional Facility - St. Cloud	DOC	St. Cloud	\$18,000,000
	2014	Innovative Business Development Public Infrastructure Grant Program	DEED	Statewide	\$500,000
	2014	NorShor Theatre	DEED	Duluth	\$6,950,000
	2014	Spirit Mountain Recreation Area	DEED	Duluth	\$3,400,000
	2014	Wade Stadium	DEED	Duluth	\$2,300,000
	2014	Regional Health and Wellness Center	DEED	Hermantown	\$250,000
	2014	Lake Superior - Poplar River Water District	DEED	St. Louis County	\$1,110,000
	2014	Arena and Events Center Auditorium	DEED	Mankato	\$14,500,000
	2014	Mayo Civic Center Complex	DEED	Rochester	\$35,000,000
	2014	Sandstone - Business Park	DEED	Pine County	\$200,000
	2014	River's Edge Convention Center	DEED	St. Cloud	\$11,560,000
	2014	Minnesota Children's Museum	DEED	St. Paul	\$7,485,000
	2014	Lewis and Clark Joint Powers Board	Public Facilities Authority	Southwest	\$22,000,000
	2014	Oslo Water Infrastructure Study	Public Facilities Authority	Oslo	\$200,000
	2014	Oslo Water Infrastructure Study - Middle Snake Tamarac Watershed District	Public Facilities Authority	Oslo	\$75,000

	2014	Historic Preservation Projects	Historical Society	Statewide	\$1,400,000
	2014	Giants Ridge	IRRRB	St. Louis County	\$3,800,000
	2014	Higher Education Asset Preservation and Replacement (HEAPR)	University of Minnesota	Statewide	\$42,500,000
	2014	Tate Laboratory Renovation	University of Minnesota	Metro	\$56,700,000
	2014	Wellness Center	University of Minnesota	Crookston	\$10,000,000
	2014	Research Laboratories	University of Minnesota	Metro	\$8,667,000
	2014	Chemical Sciences and Advanced Materials Building	University of Minnesota	Duluth	\$1,500,000
	2014	Higher Education Asset Preservation and Replacement (HEAPR)	Minnesota State	Statewide	\$42,500,000
	2014	Metropolitan State University	Minnesota State	Metro	\$35,865,000
	2014	Bemidji State University	Minnesota State	Bemidji	\$13,790,000
	2014	Lake Superior College	Minnesota State	St. Louis County	\$5,266,000
	2014	Minneapolis Community and Technical College	Minnesota State	Metro	\$3,600,000
	2014	St. Paul College	Minnesota State	Metro	\$1,500,000
	2014	Southeast Technical	Minnesota State	Winona and Goodhue Counties	\$1,700,000
	2014	Central Lakes College	Minnesota State	Staples	\$4,234,000
	2014	Minnesota State University - Mankato	Minnesota State	Mankato	\$25,818,000
	2014	Minnesota State Community and Technical College - Moorhead	Minnesota State	Moorhead	\$6,544,000
	2014	Rochester Community and Technical College	Minnesota State	Rochester	\$1,000,000
	2014	Century College	Minnesota State	Ramsey County	\$2,020,000
	2014	Northland Community & Technical College Community and Technical College	Minnesota State	East Grand Forks	\$5,864,000
	2014	Northeast Higher Education District	Minnesota State	Iron Range	\$3,344,000

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	2014	Winona State University	Minnesota State	Winona	\$5,902,000
	2014	St. Cloud State University	Minnesota State	St. Cloud	\$865,000
	2014	Independent School District No. 38, Red Lake	MDE	Red Lake	\$5,491,000
	2014	Library Construction Grants	MDE	Statewide	\$1,123,000
	2014	Library Construction Grants - Jackson	MDE	Jackson	\$570,000
	2014	Library Construction Grants - Perham	MDE	Perham	\$257,000
	2014	Library Construction Grants - Bagley	MDE	Bagley	\$50,000
	2014	Asset Preservation	Minnesota State Academies	Metro	\$700,000
	2014	Minnesota State Academy for the Deaf New Residence Hall	Minnesota State Academies	Metro	\$10,654,000
	2014	Perpich Asset Preservation	Perpich Center for the Arts Education	Metro	\$2,000,000
	2014	Natural Resources Asset Preservation	DNR	Statewide	\$10,000,000
	2014	Flood Hazard Mitigation	DNR	Statewide	\$4,500,000
	2014	Buildings and Facilities Development	DNR	Statewide	\$2,000,000
	2014	Dam Renovation, Repair, Removal - Champlin Mill Pond Dam	DNR	Champlin	\$2,750,000
	2014	Dam Renovation, Repair, Removal - Blue Earth Rapidan Dam	DNR	Blue Earth County	\$2,400,000
	2014	Dam Renovation, Repair, Removal - Lake Byllesby Dam	DNR	Dakota County	\$1,350,000
	2014	Lake Vermilion State Park Development	DNR	St. Louis County	\$14,000,000
	2014	RIM Critical Habitat	DNR	Statewide	\$2,000,000
	2014	Fish Hatchery Improvements	DNR	Statewide	\$2,000,000
	2014	Forest Land for the Future	DNR	Statewide	\$2,963,000

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2014	State Trails Acquisition and Development - Blazing Star Trail	DNR	Freeborn County	\$433,000
2014	State Trails Acquisition and Development - Camp Ripley/Veterans Trail	DNR	Morrison County	\$1,732,000
2014	State Trails Acquisition and Development - Cuyuna Lakes Trail	DNR	Crow Wing County	\$2,381,500
2014	State Trails Acquisition and Development - Gateway Trail	DNR	Metro	\$519,600
2014	State Trails Acquisition and Development - Gitchi-Gami Trail	DNR	St. Louis County	\$1,472,200
2014	State Trails Acquisition and Development - Glacial Lakes Trail	DNR	Kandiyohi County	\$1,299,000
2014	State Trails Acquisition and Development - Goodhue Pioneer Trail	DNR	Goodhue County	\$259,800
2014	State Trails Acquisition and Development - Heartland Trail	DNR	Becker County	\$2,684,600
2014	State Trails Acquisition and Development - Luce Line Trail	DNR	Carver, McLeod, and Meeker Counties	\$1,732,200
2014	State Trails Acquisition and Development - Mill Towns Trail	DNR	Rice County	\$476,300
2014	State Trails Acquisition and Development - Minnesota River Trail	DNR	Nicollet County	\$346,400
2014	State Trails Acquisition and Development - Minnesota Valley Trail	DNR	Hennepin County	\$2,165,000
2014	State Trails Acquisition and Development - Shooting Star Trail	DNR	Mower County	\$2,165,000

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	2014	Central Minnesota Regional Parks	DNR	Sartell	\$500,000
	2014	Fort Snelling Upper Post, Paths	DNR	Metro	\$500,000
	2014	Red River Recreation Area	DNR	East Grand Forks	\$250,000
	2014	Lake Zumbro Restoration	DNR	Olmsted County	\$500,000
	2014	Grant County Trail Grant	DNR	Grant County	\$100,000
	2014	State Forest Campground Connection to Sewer System	DNR	St. Louis County	N/A
	2014	Solid Waste Capital Assistance Grant - Becker County	MPCA	Becker County	\$2,625,000
	2014	MDA Laboratory Renovation	MDA	Metro	\$203,000
	2014	Reinvest in Minnesota (RIM) Reserve Program	BWSR	Statewide	\$6,000,000
	2014	Local Government Roads Wetland Replacement Program	BWSR	Statewide	\$2,000,000
	2014	Asset Preservation and Exhibit Renewal	Minnesota Zoo	Metro	\$7,000,000
	2014	Heart of the Zoo	Minnesota Zoo	Metro	\$5,000,000
	2014	Capitol Renovation and Restoration Continued	ADMIN	Metro	\$126,300,000
	2014	Minnesota Hmong- Lao Veterans Memorial	ADMIN	Metro	\$450,000
	2014	Minnesota Workers Memorial	ADMIN	Metro	\$250,000
	2014	Southwest Regional Amateur Sports Center	Amateur Sports Commission	Marshall	\$4,298,000
	2014	National Sports Center Expansion	Amateur Sports Commission	Blaine	\$3,200,000
	2014	National Sports Center Asset Preservation	Amateur Sports Commission	Blaine	\$475,000
	2014	National Guard Facilities Asset Preservation	National Guard	Owatonna	\$2,000,000
	2014	Brooklyn Park Armory	National Guard	Brooklyn Park	\$1,244,000
	2014	HERO Center	DPS	Cottage Grove	\$1,460,000

	2014	East Metro Public Safety Training Center	DPS	Maplewood	\$1,650,000
	2014	Public Safety Facility	DPS	Montgomery	\$220,000
	2014	Sheriff's Rescue Squad Facility	DPS	St. Louis County	\$700,000
	2014	Local Bridge Replacement and Rehabilitation - Hennepin County	MnDOT	Hennepin County	\$11,750,000
	2014	Local Bridge Replacement and Rehabilitation	MnDOT	Statewide	\$507,000
	2014	Local Road Improvement Fund Grants	MnDOT	Statewide	\$24,356,000
	2014	Greater Minnesota Transit - St. Cloud Metropolitan Transit Commission	MnDOT	St. Cloud	\$1,100,000
	2014	Greater Minnesota Transit - Kandiyohi Area Transit Joint Powers Board	MnDOT	Kandiyohi County	\$400,000
	2014	Railroad Warning Devices	MnDOT	Statewide	\$1,250,000
	2014	Railroad Warning Devices - Little Canada	MnDOT	Little Canada	\$500,000
	2014	Railroad Warning Devices - Shoreview	MnDOT	Shoreview	\$250,000
	2014	Willmar District Headquarters	MnDOT	Willmar	\$4,370,000
	2014	Little Falls Truck Station	MnDOT	Little Falls	\$3,580,000
	2014	Range Regional Airport	MnDOT	Iron Range	\$5,000,000
	2014	International Falls - Airport	MnDOT	Koochiching County	\$2,200,000
	2014	Port Development Assistance	MnDOT	Statewide	\$2,000,000
	2014	Transit Capital Improvement Program	METC	Metro	\$15,000,000
	2014	Metropolitan Regional Parks and Trails Capital Improvements	METC	Metro	\$4,000,000
	2014	Inflow and Infiltration	METC	Metro	\$2,000,000
	2014	Springbrook Nature Center	METC	Fridley	\$5,000,000
	2014	Heritage Village Park	METC	Inver Grove Heights	\$2,000,000

2014	Fish Creek Trail	METC	Maplewood	\$318,000	
2014	Sculpture Garden	METC	Minneapolis	\$8,500,000	
	Drainage Control				
2014	Nature Preserve	METC	Oakdale	\$150,000	
2014	Como Regional Park Access	METC	St. Paul	\$5,400,000	
	Hastings Bridge		Washington		
2014	Trail Connection	METC	County	\$1,600,000	
	North Urban		country		
2014	Regional Trail	METC	West St. Paul	\$2,000,000	
	Bridge			. , ,	
	Minnesota				
2014	Security Hospital -	DHS	St. Peter	\$56,317,000	
	St. Peter				
2014	Minnesota Sex	DHS	St. Peter	\$7,405,000	
	Offender Program				
	Early Childhood				
2014	Learning and Child Protection	DHS	Statewide	\$3,000,000	
	Facilities				
	Early Childhood				
	Learning and Child				
2014	Protection	DHS	Hennepin County	\$3,000,000	
	Facilities -		County		
	Hennepin County				
2014	DHS Facilities	DHS	Statewide	\$3,000,000	
2014	Asset Preservation	= 1.0	- 10.00.1.00		
2014	Harriet Tubman	DHS	Maplewood	\$720,000	
	Center East St. David's Center				
	for Child and		Hennepin County	\$3,750,000	
2014	Family	DHS			
	Development		county		
	Arrowhead				
	Economic				
2014	Opportunity	DHS	St. Louis	\$3,000,000	
2014	Agency and Range	DIIS	County	73,000,000	
	Mental Health				
	Office				
2014	Dorothy Day	DHS	St. Paul	\$6,000,000	
	Center Advocating for				
2014	Change Together	DHS	Statewide	\$195,000	
	Veterans Homes				
2014	Asset Preservation	MDVA	Statewide	\$1,930,000	
	Veterans Homes				
2014	Asset Preservation	MDVA	Little Falls	\$70,000	
	- Little Falls				
2014	Deep Tunnel	MDVA	Minneapolis	\$700,000	
2014	Veterans Memorial	MDVA	North St. Paul	\$100,000	
	Minnesota				
2014	Correctional	DOC	Statewide	\$5,500,000	
	Facilities Asset			<i>φο,οσο,σσο</i>	
	Preservation				
204.4	Minnesota	DOC	Challant	ĆE 204 000	
2014	Correctional	DOC	Shakopee	\$5,381,000	
	Facility - Shakopee				

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2014	Northeast Regional Corrections Center	DOC	St. Louis County	\$1,000,000
2014	Greater Minnesota Business Development Public Infrastructure Grants	DEED	Statewide	\$4,000,000
2014	Alexandria - Redevelopment	DEED	Alexandria	\$1,400,000
2014	Chatfield - Center for the Arts	DEED	Chatfield	\$5,352,000
2014	Clara City - Business Park	DEED	Clara City	\$748,000
2014	Cosmos - Municipal Building	DEED	Cosmos	\$600,000
2014	Fosston - Second Street Road Improvement	DEED	Fosston	\$400,000
2014	Grand Rapids - Independent School District No. 318	DEED	Grand Rapids	\$3,897,000
2014	Hanover - Bridge	DEED	Hanover	\$78,000
2014	Lake Elmo - Water Supply	DEED	Lake Elmo	\$3,500,000
2014	Litchfield - Electrical	DEED	Litchfield	\$250,000
2014	Brian Coyle Community Center	DEED	Minneapolis	\$330,000
2014	Hennepin Center for the Arts	DEED	Minneapolis	\$550,000
2014	Nicollet Mall	DEED	Minneapolis	\$21,500,000
2014	Upper Mississippi Arts Center	DEED	Park Rapids	\$2,500,000
2014	Red Wing - River Renaissance	DEED	Red Wing	\$1,560,000
2014	Minnesota Children's Museum	DEED	St. Paul	\$6,515,000
2014	Historic Palace Theater Renovation	DEED	St. Paul	\$5,000,000
2014	Ordway Center for the Performing Arts	DEED	St. Paul	\$4,000,000
2014	Minnesota Public Media Commons	DEED	St. Paul	\$9,000,000
2014	Thief River Falls Airport - Public Infrastructure	DEED	Thief River Falls	\$650,000
2014	Thief River Falls - Public Infrastructure	DEED	Thief River Falls	\$800,000
2014	Highway 53 Utilities Relocation	DEED	Virginia	\$19,500,000

2014	State Match for Federal Grants	Public Facilities Authority	Statewide	\$12,000,000
2014	Wastewater Infrastructure Funding Program	Public Facilities Authority	Statewide	\$18,333,000
2014	Big Lake Area Sanitary District	Public Facilities Authority	Carlton County	\$4,500,000
2014	Rice Lake Township - Water Main Replacement	Public Facilities Authority	St. Louis County	\$1,168,000
2014	Truman - Storm Water Project	Public Facilities Authority	Truman	\$1,425,000
2014	Voyageurs National Park Clean Water Joint Powers Board - Crane Lake Water and Sanitary District	Public Facilities Authority	Crane Lake	\$750,000
2014	Voyageurs National Park Clean Water Joint Powers Board - Koochiching County	Public Facilities Authority	Koochiching County	\$7,817,000
2014	Public Housing Rehabilitation	MHFA	Statewide	\$20,000,000
2014	Oliver H. Kelley Farm Historic Site	Historical Society	Sherburne County	\$10,562,000
2014	Historic Sites Asset Preservation	Historical Society	Statewide	\$1,440,000
2015	Minneapolis Veterans Home Bridge Rehabilitation	MDVA	Metro	\$650,000
2015	Northeast Regional Corrections Center Renovations	DOC	St. Louis County	\$1,200,000
2015	Greater Minnesota Business Development Infrastructure Grant Program	DEED	Statewide	\$1,000,000
2015	Transportation Economic Development	DEED	Statewide	\$2,000,000
2015	Eagle's Healing Nest	DEED	Sauk Centre	\$300,000
2015	Wastewater Infrastructure Grants	Public Facilities Authority	Statewide	\$10,000,000
2015	Lewis and Clark Water Authority Statutory	Public Facilities Authority	Southwest	\$19,000,000

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	Appropriations Bonding			
2015	Fort Snelling	Historical Society	Metro	\$500,000
2015	Facility and Natural Resource Damage	DNR	Statewide	\$2,140,000
2015	Flood Hazard Mitigation Grants	DNR	Prior Lake	\$3,015,000
2015	Reinvest in Minnesota (RIM) Conservation Easements	BWSR	Statewide	\$4,700,000
2015	Erosion, Sediment, and Water Quality Control Cost-Share Program	BWSR	Statewide	\$10,600,000
2015	Local Bridge and Road Reconstruction	MnDOT	Statewide	\$800,000
2015	Assessment of Damage and Repair of Historic Structures or other Historic Resources	Historical Society	Jordan	\$100,000
2015	Children's Museum of Southern Minnesota	DEED	Mankato	\$100,000
2015	Public Works Building	DEED	Steele County	\$4,000,000
2017	Sewage Treatment System Improvements	Public Facilities Authority	Dennison	\$726,000
2017	East Grand Forks Wastewater Interconnection Infrastructure	Public Facilities Authority	East Grand Forks	\$5,300,000
2017	Highway 13 Storm Water Conveyance	Public Facilities Authority	Lilydale	\$275,000
2017	Voyageurs National Park Clean Water Project	Public Facilities Authority	Koochiching County	\$2,000,000
2017	Wastewater Collection and Treatment Facilities	Public Facilities Authority	Olmsted County	\$500,000
2017	Lewis and Clark Regional Water System Project	Public Facilities Authority	Nobles County	\$3,500,000
2017	MHFA	Minnesota MHFA	Statewide	\$55,000,000
2017	Historic Sites Asset Preservation	Historical Society	Statewide	\$2,500,000
2017	Historic Fort Snelling	Historical Society	Metro	\$4,000,000
	2015 2015 2015 2015 2015 2015 2015 2017 2017 2017 2017 2017	2015 Fort Snelling Facility and Natural Resource Damage 2015 Flood Hazard Mitigation Grants Reinvest in Minnesota (RIM) Conservation Easements Erosion, Sediment, and Water Quality Control Cost-Share Program Local Bridge and Reconstruction Assessment of Damage and Repair of Historic Structures or other Historic Resources Children's Museum of Southern Minnesota 2015 Public Works Building Sewage Treatment System Improvements East Grand Forks Wastewater Interconnection Infrastructure 2017 Water Conveyance Voyageurs National Park Clean Water Project Wastewater Collection and Treatment Facilities Lewis and Clark Regional Water System Project 2017 MHFA 2017 Historic Sites Asset Preservation Historic Fort	Bonding	Bonding

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	2017	State match for Federal Grants	Public Facilities Authority	Statewide	\$17,000,000
	2017	Water Infrastructure Fund (WIF)	Public Facilities Authority	Statewide	\$55,000,000
	2017	Point Source Implementation Grants (PSIG)	Public Facilities Authority	Statewide	\$33,737,000
	2017	Clearbrook Infrastructure Restoration	Public Facilties Authority	Clearbrook	\$850,000
	2017	Clearlake and Clear Water Wastewater Treatment Facility	Public Facilities Authority	Clearlake and Clear Water	\$300,000
	2011	Learning Resource Ctr & Student Svc Ctr Renov	Hennepin Technical College	Brooklyn Park	\$10,566,000
	2011	Integrated Science & Engineering Laboratory Facility	St. Cloud State University	St. Cloud	\$42,334,000
	2011	Fine Arts Building Renovation	Anoka- Ramsey Community College	Coon Rapids	\$5,357,000
	2011	Science Ed Ctr Dsgn & Property Acquisition	Metropolitan State University	St. Paul	\$3,444,000
	2011	Livingston Lord Library & Info Tech Renov	Minnesota State University Moorhead	Moorhead	\$14,775,762
	2011	Tom Rukavina Engineering Center	Mesabi Range College	Virginia	\$3,000,000
	2011	Academic Partnership Ctr & Student Svcs	Normandale Community College	Bloomington	\$21,984,000
	2012	Business Building Addition/Renovati on Design & Demolition	Bemidji State University	Bemidji	\$3,303,000
	2012	Clinical Science Design	Minnesota State University, Mankato	Mankato	\$2,065,000
	2012	Willmar Technical Instruction Lab Construction & Renovation	Ridgewater College	Willmar	\$13,851,000
	2012	Workforce Center	Rochester Community & Technical College	Rochester	\$8,746,000
	2012	Health & Science	Saint Paul	St. Paul	\$1,500,000
	2012	Center Design Faribault Classroom	College South Central College	Faribault	\$13,315,000
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	Renovation & Addition			
2012	Coon Rapids Bioscience & Allied Health Addition	Anoka- Ramsey Community College	Coon Rapids	\$954,588
2012	Chemistry Lab	Bemidji State University	Bemidji	\$542,601
2012	Academic Partners Classroom Design & Construction	Century College	White Bear Lake	\$5,000,000
2012	Transportation & Emerging Technical Lab Renovation	Dakota County Technical College	Rosemount	\$7,230,000
2012	General Biology Lab	Inver Hills Community College	Inver Grove Heights	\$450,000
2012	Workforce Program Renovation	Minneapolis Community & Technical College	Minneapolis	\$13,389,000
2012	Nursing Lab to Microbiology, Mhd	Minnesota State Community & Technical College	Moorhead	\$325,111
2012	Worthington Classroom Renovation & Addition	Minnesota West Community & Technical College	Worthington	\$4,606,000
2012	Biology & Chemistry Lab	Hibbing Community College	Hibbing	\$544,953
2012	Demolition, Renovation & Addition	Itasca Community College	Grand Rapids	\$4,549,000
2012	Bioscience & Health Careers Center Addition	North Hennepin Community College	Brooklyn Park	\$26,292,000
2012	Aviation Maintenance Facility Expansion	Northland Community & Technical College	Thief River Falls	\$300,000
2012	Simulation Lab Renovation	Pine Technical College	Pine City	\$288,397
2012	Science Lab Renovation	Southwest Minnesota State University	Marshall	\$500,000
2012	Medium Heavy Truck & Auto Body Addition & Renovation	St. Cloud Technical & Community College	St. Cloud	\$4,000,000

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2014	Memorial, Decker Renovation, Sanford Hall Demolition	Bemidji State University	Bemidji	\$12,777,000
2014	Hagg Sauer Design	Bemidji State University	Bemidji	\$1,013,000
2014	Campus Rightsizing Renovation	Central Lakes College	Staples	\$4,234,000
2014	East Campus Solar, Fab Lab, Kitchen	Century College	White Bear Lake	\$2,020,000
2014	Allied Health ('86 Wing) Renovation	Lake Superior College	Duluth	\$5,266,000
2014	Science Education Center Construction	Metropolitan State University	St. Paul	\$35,865,000
2014	Workforce, Phase 2 Renovation	Minneapolis Community & Technical College	Minneapolis	\$3,600,000
2014	Transportation Center Addition, Renovation, and Demolition	Minnesota State Community & Technical College	Moorhead	\$6,544,000
2014	Classrooms Renovation	Minnesota State College Southeast	Red Wing	\$498,398
2014	Science Labs Renovation	Minnesota State College Southeast	Winona	\$412,583
2014	Welding and Mechatronics Renovation	Minnesota State College Southeast	Winona	\$643,755
2014	Clinical Science Facility Construction	Minnesota State University, Mankato	Mankato	\$25,818,000
2014	Campus Rightsizing Dsgn, Renovation, Demolition	Hibbing Community College	Hibbing	\$387,000
2014	Biomass Boiler System	Itasca Community College	Grand Rapids	\$965,000
2014	Natural Science Labs Renovation	Vermilion Community College	Ely	\$525,000
2014	Art Classroom Renovation	Vermilion Community College	Ely	\$525,000
2014	Aviation Maintenance Facility Addition and Demolition	Northland Community & Technical College	Thief River Falls	\$5,849,000
2014	Plaza & Memorial Halls Demolition Design and Renovation	Rochester Community & Technical College	Rochester	\$1,000,000

2014	Machine Tool Renovation	Saint Paul College	St. Paul	\$750,000
2014	Student Health and Academic Renovation, Eastman Hall	St. Cloud State University	St. Cloud	\$865,000
2014	Education Village, Phase I, Renovation	Winona State University	Winona	\$5,902,000
2014	Kitchen Space Renovation and Renewal	Century College	White Bear Lake	\$0
2014	Solar Technician Lab Renovation	Century College	White Bear Lake	\$0
2014	Transportation AHU - 2	Minnesota State Community & Technical College	Moorhead	\$200,000
2014	Wilson Hall Lab Renovation	Itasca Community College	Grand Rapids	\$631,000
2014	Nursing Lab Renovation	Rainy River Community College	International Falls	\$278,494
2014	Culinary Arts Lab Renovation	Saint Paul College	St. Paul	\$750,000
2015	Manufacturing Technology Hub and Auto Tech Lab Renovation	Anoka Technical College	Anoka	\$2,114,000
2015	Transportation and Emerging Technologies Renovation	Dakota County Technical College	Rosemount	\$7,733,000
2015	Geothermal HVAC System	Minnesota West Community & Technical College	Canby	\$857,000
2015	Powerline Technology Training Facility	Minnesota West Community & Technical College	Jackson	\$2,410,000
2015	Health & Science Alliance Center Addition	Saint Paul College	St. Paul	\$18,829,000
2017	MSTATE/W-17- Library & Student Development Renovation	Minnesota State Community & Technical College	Wadena	\$820,000
2017	MSTATE/FF-17- CSWS Renovation	Minnesota State Community & Technical College	Fergus Falls	\$978,000

2017	HCC-14-Campus Rightsizing & Renovation	Hibbing Community College	Hibbing	\$11,223,000
2017	NCTC/EGF-17- Laboratory Renovation	Northland Community & Technical College	E Grand Forks	\$826,000
2017	SCC/NM-17-STEM & Healthcare Renovation	South Central College	N Mankato	\$9,600,000
2017	SCSU-Student Health & Academic Renovation	St. Cloud State University	St. Cloud	\$18,572,000
2017	WSU-14-Education Village Renovation	Winona State University	Winona	\$25,306,000
2011	Heintz Center HVAC Upgrades – Phase I	Rochester Community & Technical College	Rochester	\$11,193
2011	Replace Boiler & Chiller Systems Dsgn	Alexandria Technical & Community College	Alexandria	\$399,725
2011	HVAC, Misc Plbg Repairs & ADA Restroom Upgrades	Alexandria Technical & Community College	Alexandria	\$42,943
2011	Replace Roof Main Bldg Areas K1, K2	Alexandria Technical & Community College	Alexandria	\$380,368
2011	ADA Rest Room Modifications & 300 Wing Fire Life Safety	Alexandria Technical & Community College	Alexandria	\$230,000
2011	Replace 700 Building Boilers	Alexandria Technical & Community College	Alexandria	\$174,689
2011	Replace Air Handlers (Main)	Anoka Technical College	Anoka	\$249,984
2011	Replace Boilers (Main)	Anoka Technical College	Anoka	\$0
2011	Demo Old Pumphouse & Abandon Well	Anoka Technical College	Anoka	\$23,007
2011	Regrade for Stormwater Drainage	Anoka Technical College	Anoka	\$39,797
2011	Rpl Windows & Doors & Tkpnt, Main Bldg	Anoka Technical College	Anoka	\$5,603
2011	Wall Pack Lighting Replacement	Anoka Technical College	Anoka	\$1,608

	2011	Voltage Dist Loop & Switch Gears	Anoka- Ramsey Community College	Coon Rapids	\$209,097
	2011	Kalwall Panel Maintenance	Anoka- Ramsey Community College	Coon Rapids	\$103,683
	2011	Rpl Primary Boiler Pump	Anoka- Ramsey Community College	Cambridge	\$41,355
	2011	Roof Design, PE Rec Center Area A1, A6, 1C1	Bemidji State University	Bemidji	\$39,761
	2011	Corrections to Cooling Tower	Bemidji State University	Bemidji	\$315,271
	2011	Replace Steam Line to AIRC	Bemidji State University	Bemidji	\$568,133
	2011	Bathroom Septic Renovations	Bemidji State University	Bemidji	\$84,785
	2011	Replace Roof, Education Arts Bldg	Bemidji State University	Bemidji	\$537,746
	2011	Repair Chiller Line	Bemidji State University	Bemidji	\$41,252
	2011	Phys Ed Bldg Improvements to Stair Landings	Bemidji State University	Bemidji	\$83,052
	2011	Rpl AHUs, HVAC Dist & Ctrls (Ph 1)	Central Lakes College	Brainerd	\$550,000
	2011	Switch Gear Replacement	Central Lakes College	Staples	\$90,000
	2011	Replace Library & Fine Arts Roof	Central Lakes College	Brainerd	\$100,000
	2011	Replace Rooftop Central AHU	Century College	White Bear Lake	\$497,520
	2011	Repair & Replace Masonry Walls, W	Century College	White Bear Lake	\$503,327
	2011	Rpl Primary Elec Feeders, Panels, & Motor Controls	Century College	White Bear Lake	\$64,310
	2011	Replace Roof, West Campus Area J	Century College	White Bear Lake	\$243,523
	2011	Asbestos Abatement	Century College	White Bear Lake	\$22,603
:	2011	East/West Campus Boiler/Chiller	Century College	White Bear Lake	\$148,718
	2011	Replace AHUs for HVAC Indoor Air Quality, Ph 1	Dakota County Technical College	Rosemount	\$899,813
	2011	Repair Restrooms, ADA Code Compliance	Fond du Lac Tribal and Community College	Cloquet	\$91,225

	2011	Replace Boiler	Fond du Lac Tribal and Community College	Cloquet	\$21,598
	2011	Replace Windows	Hennepin Technical College	Brooklyn Park, Eden Prairie	\$572,777
	2011	Energy Management System Upgrade	Hennepin Technical College	Eden Prairie	\$28,819
	2011	Replace Mechanical & Electrical Systems	Inver Hills Community College	Inver Grove Heights	\$380,607
	2011	Replace Roof, Area A	Inver Hills Community College	Inver Grove Heights	\$916,047
	2011	Chiller Plant Mechanical Repairs	Inver Hills Community College	Inver Grove Heights	\$207,218
	2011	Heritage Hall Roof Stack Repairs	Inver Hills Community College	Inver Grove Heights	\$46,595
	2011	Library Mechanical Project	Inver Hills Community College	Inver Grove Heights	\$49,579
	2011	Rpl & Configure Mech & Elec Syst in Htg Plant & Boiler Rm	Lake Superior College	Duluth	\$683,057
	2011	Replace Roof & Skylight, Area A3	Lake Superior College	Duluth	\$45,663
	2011	ERTC Electrical Raceway Water Infiltration Remediation	Lake Superior College	Duluth	\$6,279
	2011	Roof Repairs	Metropolitan State University	St. Paul	\$80,023
	2011	Main Energy Improvements	Minneapolis Community & Technical College	Minneapolis	\$153,104
	2011	Helland Skyway	Minneapolis Community & Technical College	Minneapolis	\$67,789
	2011	Physical Plant Wall Stabilization	Minneapolis Community & Technical College	Minneapolis	\$5,479
	2011	Window Replacement, Mhd	Minnesota State Community & Technical College	Moorhead	\$287,873
	2011	OCR/ADA Restroom	Minnesota State Community &	Fergus Falls	\$50,185

		Compliance Project	Technical College		
	2011	Replace Roof, Area G1 & G2	Minnesota State Community & Technical College	Detroit Lakes	\$832,783
	2011	Replace Radiology Technology VAV HVAC System	Minnesota State Community & Technical College	Detroit Lakes	\$236,000
	2011	Remove Underground Fuel Oil Storage Tanks	Minnesota West Community & Technical College	Canby, Granite Falls	\$147,242
	2011	Repair Damaged Precast Facia Panels	Minnesota West Community & Technical College	Worthington	\$47,507
	2011	Demolition & Repair	Minnesota West Community & Technical College	Pipestone	\$274,455
	2011	Replace Roof Areas B1, B2, B3, C3	Minnesota West Community & Technical College	Pipestone	\$534,337
	2011	Boiler & HVAC Replacement Design	Minnesota West Community & Technical College	Jackson	\$96,415
	2011	Entry Door System Upgrades	Minnesota West Community & Technical College	Granite Falls, Worthington	\$25,594
	2011	Fire Alarm System Upgrades	Minnesota West Community & Technical College	Canby	\$23,117
	2011	Auditorium Stage Rigging Upgrade	Minnesota West Community & Technical College	Worthington	\$19,820
	2011	Exterior Fascia Repairs	Minnesota West Community & Technical College	Canby, Granite Falls, Pipestone	\$52,377

	2011	Site Lighting Improvements	Minnesota West Community & Technical College	Pipestone & Worthington	\$46,198
	2011	Program Relocation & Rightsizing	Minnesota West Community & Technical College	Jackson	\$164,845
	2011	Worthington Fieldhouse Addition and Renovation	Minnesota West Community & Technical College	Worthington	\$63,096
	2011	Replace Emergency Generator, W	Minnesota State College Southeast	Winona	\$263,698
	2011	Replace Auto Body Paint Ctr, W	Minnesota State College Southeast	Winona	\$366,650
	2011	Tech Program Ventilation & Exhaust System	Minnesota State College Southeast	Winona	\$121,069
	2011	Replace Low Pressure Boiler/Replace Critical Sections of Main Piping	Minnesota State University Moorhead	Moorhead	\$232,468
	2011	Replace Roof Bridges Hall Area A	Minnesota State University Moorhead	Moorhead	\$607,537
	2011	Replace Roof Memorial Hall	Minnesota State University, Mankato	Mankato	\$1,414,864
	2011	Replace Elevator, Wigley Admin	Minnesota State University, Mankato	Mankato	\$163,122
	2011	Replace Elevator, Highland North	Minnesota State University, Mankato	Mankato	\$150,453
	2011	Wigley ADMIN Center Electrical Upgrade	Minnesota State University, Mankato	Mankato	\$48,190
	2011	Central and Satellite Chiller Plant Controls Upgrade	Minnesota State University, Mankato	Mankato	\$35,200
	2011	ADA Correction; 12 Drinking Fountains	Minnesota State University, Mankato	Mankato	\$28,352

		ADA Correction;	Minnesota State		
	2011	Elevators Nelson and Memorial	University, Mankato	Mankato	\$5,819
	2011	Replace HVAC	Hibbing Community College	Hibbing	\$681,866
	2011	Hibbing, Replace Windows, Science Bldg	Hibbing Community College	Hibbing	\$31,134
	2011	Replace Sewage Lift Station, Itasca	Itasca Community College	Grand Rapids	\$90,000
	2011	Mesabi, Virginia Theater Electrical, Lighting, and Renovations	Mesabi Range College	Virginia	\$105,876
	2011	Toilet Room Remodel in Fine Arts Building	Mesabi Range College	Virginia	\$37,422
	2011	Replacement Gym Bleachers, Virginia	Mesabi Range College	Virginia	\$6,702
	2011	Replace Roof Humanities, RR	Rainy River Community College	International Falls	\$669,402
	2011	Replace Chilled & Hot Water Loop	Normandale Community College	Bloomington	\$80,000
	2011	Restore & Repair Exterior Covered Walkways & Roofing	North Hennepin Community College	Brooklyn Park	\$748,863
	2011	Restore & Repair Exteriors (Campus Ctr & Fine Arts Ctr)	North Hennepin Community College	Brooklyn Park	\$87,039
	2011	Replace Roof, Plant Services Building	North Hennepin Community College	Brooklyn Park	\$73,723
	2011	Reroute 3 Runs of Conduit	Northland Community & Technical College	Thief River Falls	\$155,562
	2011	Replace Roof, Main Bldg Area A1, EGF	Northland Community & Technical College	East Grand Forks	\$282,160
	2011	HVAC, Elec, Door Hdwe Equipment	Northland Community & Technical College	East Grand Forks	\$142,780
	2011	Main Campus Security Project	Northland Community & Technical College	Thief River Falls	\$26,889

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2011	Replace Maintenance Building	Pine Technical College	Pine City	\$170,000
2011	Replace HVAC Roof-Top Air Handler	Ridgewater College	Hutchinson	\$345,009
2011	Replace Roof, Area C2	Ridgewater College	Willmar	\$407,544
2011	Science Bldg North Entrance	Ridgewater College	Willmar	\$15,000
2011	Technical Instruction Lab Renovation	Ridgewater College	Willmar	\$72,456
2011	Phase II HVAC Project	Riverland Community College	Albert Lea	\$59,730
2011	Rooftop Removal, HVAC & Distribution Upgrade- AHU Rpl	Riverland Community College	Austin	\$110,831
2011	Electrical Distribution Upgrade	Riverland Community College	Albert Lea, Austin	\$395,960
2011	Rooftop AHU Heating Coils	Riverland Community College	Albert Lea	\$56,384
2011	Rplc West Bldg C Air Handlers & Convert Dstr Syst	Riverland Community College	Austin	\$1,042,452
2011	Replace Electrical Distribution	Rochester Community & Technical College	Rochester	\$394,084
2011	Replace Roof Singley	Rochester Community & Technical College	Rochester	\$576,200
2011	Campus-wide Exterior Envelope Renovation - Adv Dsgn	Rochester Community & Technical College	Rochester	\$54,728
2011	East Hall Exterior Window Replacement - Design	Rochester Community & Technical College	Rochester	\$13,794
2011	Replace Energy Management Control System	Saint Paul College	St. Paul	\$800,202
2011	Door Replacement	Saint Paul College	St. Paul	\$99,798
2011	Rpr &Rpl HVAC Carpentry Shop	South Central College	Faribault	\$61,873
2011	Repair and Replace Restroom	South Central College	North Mankato	\$224,762
2011	HVAC, Admin Bldg	South Central College	North Mankato	\$552,629

	2011	Replace Building D Roof, Areas E1-3, NM	South Central College	North Mankato	\$30,737
	2011	Replace Filter System in Natatorium	Southwest Minnesota State University	Marshall	\$250,000
	2011	Replace Roof Founders Hall	Southwest Minnesota State University	Marshall	\$500,297
	2011	Mattke Stadium Seating Replacement	Southwest Minnesota State University	Marshall	\$199,703
	2011	Lewis House, Int & Ext Repair	St. Cloud State University	St. Cloud	\$293,186
	2011	Energy Projects	St. Cloud State University	St. Cloud	\$419,114
	2011	Restore Campus Emergency Generator System	St. Cloud State University	St. Cloud	\$250,073
	2011	Add Air Conditioning, Halenbeck (Design)	St. Cloud State University	St. Cloud	\$0
	2011	Stewart Hall, Replace Roof (Area B) Design Only	St. Cloud State University	St. Cloud	\$24,602
	2011	Replace Chiller Plant	St. Cloud State University	St. Cloud	\$7,448
	2011	Replace Central Heating Plant Boiler, Dsgn	St. Cloud Technical Community College	St. Cloud	\$43,187
	2011	Library Bldg Mechanical & Electrical	St. Cloud Technical Community College	St. Cloud	\$0
	2011	A, B, C & D Wings Tuckpointing	St. Cloud Technical Community College	St. Cloud	\$694,141
	2011	ADA Restrooms	St. Cloud Technical Community College	St. Cloud	\$239,080
	2011	Health Sciences Building Envelope Restoration	St. Cloud Technical Community College	St. Cloud	\$3,593
	2011	Replace Roof Memorial Hall	Winona State	Winona	\$854,113
	2011	Replace Roof Stark	Winona State	Winona	\$708,078
	2011 2011 2011 2011 2011 2011 2011 2011	Lewis House, Int & Ext Repair Energy Projects Restore Campus Emergency Generator System Add Air Conditioning, Halenbeck (Design) Stewart Hall, Replace Roof (Area B) Design Only Replace Chiller Plant Replace Central Heating Plant Boiler, Dsgn Library Bldg Mechanical & Electrical A, B, C & D Wings Tuckpointing ADA Restrooms Health Sciences Building Envelope Restoration Replace Roof Memorial Hall	St. Cloud State University St. Cloud Technical Community College	St. Cloud	\$419,1 \$250,0 \$0 \$24,60 \$7,44 \$43,18 \$0 \$694,1 \$239,0 \$3,59 \$854,1

2011	PAC HVAC Ph 2 Arch/Eng Svcs	Winona State University	Winona	\$103,156
2011	Wabasha Hall Asbestos Abatement	Winona State University	Winona	\$10,036
2011	Academic Hall Exterior Door Rplc & Security Upgr	Winona State University	Winona	\$35,956
2011	Somsen Hall Auditorium Light Fixture Rpl	Winona State University	Winona	\$63,543
2011	Wabasha Hall Improvements	Winona State University	Winona	\$49,818
2011	Cooling Tower Support Structure Refinishing	Winona State University	Winona	\$115,315
2011	Facilities Services Building Recirculation Line	Winona State University	Winona	\$9,985
2012	Main Campus Renovation	Minnesota State Community & Technical College	Moorhead	\$152,850
2012	Roof Repair	Minnesota State Community & Technical College	Fergus Falls	\$36,434
2012	Electrical Distribution Phase 2	Rochester Community & Technical College	Rochester	\$1,077,085
2012	Heintz Center HVAC Upgrades – Phase I	Rochester Community & Technical College	Rochester	\$83,571
2012	Main Campus Boiler Repair	Alexandria Technical & Community College	Alexandria	\$24,873
2012	Design and Renovation of Motorcycle Program	Alexandria Technical & Community College	Alexandria	\$423,500
2012	Replace Failed Entrance Doors and Stairs, Phys Ed Bldg	Bemidji State University	Bemidji	\$502,682
2012	Benson Hall Renovation	Bemidji State University	Bemidji	\$297,318
2012	Repair & Replace West Campus Masonry Walls - Ph 2	Century College	White Bear Lake	\$20,490
2012	East/West Campus Boiler/Chiller	Century College	White Bear Lake	\$588,510

2012	Replace Main Campus Plumbing	Dakota County Technical College	Rosemount	\$369,370
2012	Replace Air Handler 5	Dakota County Technical College	Rosemount	\$30,630
2012	Replace Main Building Boiler	Fond du Lac Tribal & Community College	Cloquet	\$313,084
2012	Water Main Repair	Fond du Lac Tribal & Community College	Cloquet	\$9,018
2012	LRC/SS Cabling and Infrastructure	Hennepin Technical College	Brooklyn Park	\$298,475
2012	Energy Management System Upgrade	Hennepin Technical College	Eden Prairie	\$267,962
2012	Repair Cooling Tower Foundation & Platform	Inver Hills Community College	Inver Grove Heights	\$0
2012	Electrical Infrastructure Design	Inver Hills Community College	Inver Grove Heights	\$30,000
2012	Repair & Replace Commons & Stair Tower Walls - Dsgn	Lake Superior College	Duluth	\$24,312
2012	ERTC Electrical Raceway Water Infiltration Remediation	Lake Superior College	Duluth	\$8,688
2012	Replace Chiller Tower & Connections	Metropolitan State University	St. Paul	\$350,000
2012	Stabilize Physical Plant Wall	Minneapolis Community & Technical College	Minneapolis	\$122,938
2012	Helland Skyway	Minneapolis Community & Technical College	Minneapolis	\$823,970
2012	Sidewalk Repair	Minneapolis Community & Technical College	Minneapolis	\$39,182
2012	Bowman Hall Roof Repair	Minneapolis Community & Technical College	Minneapolis	\$81,940
2012	Kopp Hall Elevator Repair	Minneapolis Community & Technical College	Minneapolis	\$20,390

2012	Restroom Remodel Dsgn	Minneapolis Community & Technical College	Minneapolis	\$29,840
2012	Plaza Phase 3	Minneapolis Community & Technical College	Minneapolis	\$25,580
2012	Heat Loop Filtration System	Minneapolis Community & Technical College	Minneapolis	\$7,599
2012	Replace Windows & Doors, Mhd	Minnesota State Community & Technical College	Moorhead	\$101,435
2012	Replace Electrical Service & Fire Alarm System, Wadena	Minnesota State Community & Technical College	Wadena	\$314,063
2012	Replace Main Building Boilers & Convert Distribution System, Jackson	Minnesota West Community & Technical College	Jackson	\$700,255
2012	Worthington Fieldhouse Addition and Renovation	Minnesota West Community & Technical College	Worthington	\$59,745
2012	Chiller Replacement, Academic & Tech Resource Ctr	Minnesota West Community & Technical College	Worthington	\$68,181
2012	Dsgn Roof Replacement Section A, Wellness	Minnesota West Community & Technical College	Worthington	\$35,069
2012	Replace Boilers and Related HVAC	Minnesota West Community & Technical College	Pipestone	\$650,006
2012	Replace Low Pressure Boiler & Main Piping Sections	Minnesota State University Moorhead	Moorhead	\$2,204,373
2012	Replace Critical Sections of Main Piping, Dsgn	Minnesota State University Moorhead	Moorhead	\$564,552
2012	Replace Morris Hall HVAC	Minnesota State	Mankato	\$1,643,184

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			University, Mankato		
	2012	ADA Correction; Elevators Nelson and Memorial	Minnesota State University, Mankato	Mankato	\$7,330
	2012	Digital Control Panel for York Chiller	Hibbing Community College	Hibbing	\$32,250
	2012	Remodel of Physical Education Building Bathrooms	Hibbing Community College	Hibbing	\$39,731
	2012	Itasca, Replace Main Electrical Distribution	Itasca Community College	Grand Rapids	\$120,500
	2012	Dailey Hall HVAC	Itasca Community College	Grand Rapids	\$160,000
	2012	RR Tuck Pointing	Rainy River Community College	International Falls	\$108,769
	2012	Masonry Vermilion Hall	Vermilion Community College	Ely	\$84,000
	2012	Exterior Door Replacement & DDC Controls Upgrade	Vermilion Community College	Ely	\$1,999
	2012	Replace Chilled Water Loop	Normandale Community College	Bloomington	\$693,461
	2012	Replace Fire Alarm System	Normandale Community College	Bloomington	\$26,539
	2012	Fine Arts Building Sprinkler & Safety Updates	North Hennepin Community College	Brooklyn Park	\$278,655
	2012	Replace Roof, Areas A5, D3, EGF	Northland Community & Technical College	East Grand Forks	\$889,223
	2012	Repair of Airport Exterior Wall (design)	Northland Community & Technical College	Thief River Falls	\$25,114
	2012	Replace Roof, Areas A6, D1, D2, E2	Northland Community & Technical College	East Grand Forks	\$43,016
	2012	Welding Lab Electrical Upgrade	Northland Community & Technical College	East Grand Forks	\$119,654
	2012	Replacement of Sprinkler Heads in 1993 Bldg Addition	Northland Community &	East Grand Forks	\$2,993

		Technical College		
2012	ECE Building Asbestos Abatement	Pine Technical and Community College	Pine City	\$4,140
2012	Renovate Data Center HVAC & Electrical	Pine Technical and Community College	Pine City	\$418,634
2012	ECE Building Repairs & Improvements	Pine Technical and Community College	Pine City	\$556,969
2012	Upgrade Security Equipment	Pine Technical and Community College	Pine City	\$16,666
2012	Ceiling Repair, Main Campus	Ridgewater College	Hutchinson	\$16,500
2012	Technical Instruction Lab Renovation	Ridgewater College	Willmar	\$22,000
2012	Austin, Rplc West Bldg C Air Handlers & Convert Dstr Syst	Riverland Community College	Austin	\$380,571
2012	Endicott Hall & Coffman Hall Roof Rplcmnt Dsgn	Rochester Community & Technical College	Rochester	\$29,045
2012	East Hall Exterior Window Replacement - Design	Rochester Community & Technical College	Rochester	\$83
2012	Fire Alarm Upgrade - PH IV Health Science Building	Rochester Community & Technical College	Rochester	\$10,217
2012	NM, Replace Building E Roof - Areas E1-3	South Central College	North Mankato	\$1,150,000
2012	Building Envelope Curtain Wall Replacement	South Central College	Faribault	\$350,000
2012	Energy Projects	St. Cloud State University	St. Cloud	\$258,194
2012	Replace Performing Arts HVAC & Fire Protection System - Ph 2	Winona State University	Winona	\$1,544,200
2014	Ph 1B - Replace Main Campus Boiler/Chiller & 700 North & South Chillers	Alexandria Technical & Community College	Alexandria	\$2,471,125

	2014	Main Campus Domestic Water Replacement- Phase 1/Phase 2	Alexandria Technical & Community College	Alexandria	\$958,997
	2014	ARCC/C-17- Campus Center Roof Replacement	Anoka- Ramsey Community College	Cambridge	\$31,000
	2014	Replace and Convert Air Handler Units, Main, PH 2a-b	Anoka Technical College	Anoka	\$1,346,262
	2014	Concrete & Masonry Work in Tunnels	Bemidji State University	Bemidji	\$89,815
	2014	Deputy Hall Fire Alarm Upgrade	Bemidji State University	Bemidji	\$203,869
	2014	Building Envelope & Infrastructure Repair	Central Lakes College	Brainerd	\$237,227
	2014	Staples West Mezzanine Renovation	Central Lakes College	Staples	\$19,900
	2014	East Campus Solar Lab Window Replacement	Century College	White Bear Lake	\$1,979
	2014	Replace Air Handlers, Ph2, Pod 5	Dakota County Technical College	Rosemount	\$1,004,516
	2014	Replace Water- Damaged Drywall	Fond du Lac Tribal & Community College	Cloquet	\$3,159
	2014	Energy Management System Upgrade	Hennepin Technical College	Brooklyn Park	\$87,365
	2014	LEC Firing Range Renovations	Hennepin Technical College	Brooklyn Park	\$584,613
	2014	Replace High Voltage Transformers, Ph1	Inver Hills Community College	Inver Grove Heights	\$1,227,935
	2014	Boiler System Repairs	Inver Hills Community College	Inver Grove Heights	\$272,085
	2014	Boiler Project	Lake Superior College	Duluth	\$83,637
	2014	Campus Exterior Lighting Upgraded & Augmented	Metropolitan State University	St. Paul	\$241,212
	2014	Electrical Service Upgrade, Wadena	Minnesota State Community & Technical College	Wadena	\$243,493

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	2014	Transportation Center AHU Replacement	Minnesota State Community & Technical College	Moorhead	\$240,924
	2014	Roof Repair	Minnesota State Community & Technical College	Fergus Falls	\$8,541
	2014	Morris Addition HVAC Upgrade	Minnesota State University, Mankato	Mankato	\$1,489,250
	2014	Geothermal HVAC System	Minnesota West Community & Technical College	Canby	\$1,000,000
	2014	Powerline Technology Trng Facility	Minnesota West Community & Technical College	Jackson	\$223,500
	2014	Replace Entire Campus Fire Alarm System	Normandale Community College	Bloomington	\$1,105,510
	2014	Fine Arts Exterior Wall/Window Replacement	Normandale Community College	Bloomington	\$28,825
	2014	Fire Suppression System; Asbestos Abatement, Fine Arts Bldg	North Hennepin Community College	Brooklyn Park	\$370,810
	2014	Ventilation in Welding Labs	Mesabi Range College Range	Eveleth	\$150,000
	2014	Replace Gas/Oil Boiler	NHED Itasca CC	Grand Rapids	\$673,977
	2014	Exterior Door Replacement & DDC Controls Upgrade	Vermilion Community College	Ely	\$28,340
	2014	Security & ADA Compliance Door Locks & HVAC Repairs	Northland Community & Technical College	E Grand Forks	\$476,515
	2014	NCTC/TRF-17- Water Main Replacement	Northland Community & Technical College	Thief River Falls	\$21,000
	2014	VCC-17-Natural Sciences F1 & F2 Roof Replacement	Vermilion Community College	Ely	\$174,765
	2014	Replace Ruptured Hot Water Heating Line	Vermilion Community College	Ely	\$25,000
	2014	Water Main Replacement	Northland Community &	E Grand Forks	\$73,673

			Technical		
			College		
	2014	Bldgs B&C HVAC Controls	Ridgewater College	Willmar	\$48,235
	2014	Phase 2 HVAC, Albert Lea	Riverland Community College	Albert Lea	\$1,601,132
	2014	Heintz Center HVAC Upgrades – Phase I	Rochester Community & Technical College	Rochester	\$552,225
	2014	Penthouse Sprinkler Fire Suppression System Phase 1_Phase 2	Saint Paul College	St. Paul	\$280,000
	2014	Roof Replacement, West Tower	Saint Paul College	St. Paul	\$535,053
	2014	Replace Roof A4, A6,D1,D2, Faribault	South Central College	Faribault	\$965,340
	2014	Building and Equipment Integrity	St. Cloud State University	St. Cloud	\$750,000
	2014	Energy and Conservation	St. Cloud State University	St. Cloud	\$319,000
	2014	Health and Safety	St. Cloud State University	St. Cloud	\$710,000
	2014	Preventative/Impr ovements	St. Cloud State University	St. Cloud	\$470,000
	2014	Tunnel Repairs	St. Cloud State University	St. Cloud	\$7,800
	2014	Halenbeck Door Security Upgrade Phase 2	St. Cloud State University	St. Cloud	\$10,865
	2014	Stewart Hall Masonry Restoration	St. Cloud State University	St. Cloud	\$1,811,561
	2014	Campus Wide Door Security	St. Cloud State University	St. Cloud	\$69,448
	2014	Halenbeck Hall Roof Repair	St. Cloud State University	St. Cloud	\$65,635
	2014	Health Sciences Building Envelope Restoration	St. Cloud Technical Community College	St. Cloud	\$1,407,272
	2017	ATCC-17-Phases 2 & 3 HVAC Replacement	Alexandria Technical & Community College	Alexandria	\$448,800

2017	ARCC/C-17- Campus Center Roof Replacement	Anoka- Ramsey Community College	Cambridge	\$827,405
2017	BSU-17-Phase 1 Energy Controls Replacment	Bemidji State University	Bemidji	\$2,650,000
2017	CEN-17-EAST & West Campus Exterior Wall Restoration	Century College	White Bear Lake	\$2,303,716
2017	FDLTCC-17- Cultural Center Floor Repair & Replacement	Fond du Lac Tribal & Community College	Cloquet	\$96,106
2017	HTC/BP-17-Main Building C1 Roof Replacement	Hennepin Technical College	Brooklyn Park	\$1,168,467
2017	IHCC-17-Phase 2 Electrical System Upgrade	Inver Hills Community College	Inver Grove Heights	\$1,341,160
2017	IHCC-17-Science Building Roof Replacement	Inver Hills Community College	Inver Grove Heights	\$1,522,800
2017	LSC-17-Main Building A-2 & 4 Roof Replacement & HVAC Upgrade	Lake Superior College	Duluth	\$2,108,277
2017	MCTC-17-MEC HVAC & E Roof Replacement	Minneapolis Community & Technical College	Minneapolis	\$177,125
2017	MCTC-17- Hennepin Avenue Skyway Repair	Minneapolis Community & Technical College	Minneapolis	\$431,000
2017	MSCSE/RW-17- Bergwall Arena Demolition	Minnesota Southeast Tech	Red Wing	\$307,000
2017	MSCTC/W-17- Main Campus Boiler Replacement	Minnesota State Community & Technical College	Wadena	\$711,600
2017	MWCTC-C-17-Tech Roof Replacement	Minnesota West Community Technical College	Canby	\$541,000
2017	RRCC-17-Admin Building B & C Roof Replacement	Rainy River Community College	International Falls	\$892,100
2017	VCC-17-Natural Sciences F1 & F2 Roof Replacement	Vermilion Community College	Ely	\$194,104
2017	NCC-17-Tunnel Repair	Normandale Community College	Bloomington	\$295,250

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	2017	NCTC/EGF-17- Main A2, A3, E1, B1, B2, B3 Roof Replacement	Northland Community & Technical College	East Grand Forks	\$1,051,745
	2017	RWC/H-17- Welding Grinding Room HVAC Renovation	Ridgewater College	Hutchinson	\$498,500
	2017	RWC/W Theater Cat Walk Repair	Ridgewater College	Wilmar	\$63,000
	2017	SCC/NM-17- Building B C2, C4, & K1 Roof Replacement	South Central College	Faribault	\$1,700,681
	2017	SMSU-17-Link B Curtain Wall Replacement	Southwest Minnesota State University	Marshall	\$1,935,813
	2017	WSU-17-Phelps Hall Roof Replacement	Winona State University	Winona	\$1,416,500
	2017	WSU-17- Wabasha Rec Roof	Winona State University	Winona	\$207,229
	2017	IHCC-17 Phase 3 Electrical upgrade	Inver Hills Community College	Inver Grove Heights	\$98,000
	2017	ICC-17 Media Center Roof Replacement	Itasca Community College	Grand Rapids	\$93,500
	2017	MSUM-17 Maclean Hall Roof Replacement	Minnesota State University Moorhead	Moorhead	\$64,000
	2017	SCSU 17 - utility tunnel repair	St. Cloud State	St. Cloud	\$95,000
	2017	PTCC 17 - ADA/Haz Mat Updates	Pine Technical and Community College	Pine City	\$471,956
	2017	RWC/H-17-Theater Catwalk	Ridgewater College	Wilmar	\$65,170
	2018	Capital Asset Preservation and Replacement	Admin	Statewide	\$5,000,000
	2018	Capitol Complex Security Upgrades	Admin	St. Paul	\$10,000,000
	2018	Rural Finance Authority Loan	MDA	Statewide	\$35,000,000
	2018	National Sports Center Asset Preservation	National Sports Center	Blaine	\$1,000,000
	2018	Asset Preservation	DOC	Statewide	\$20,000,000
	2018	Moose Lake Control Room Renovation	DOC	Moose Lake	\$1,950,000
	2018	St. Cloud Plumbing and Vent Upgrades	DOC	St. Cloud	\$16,000,000

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		2018	ISD 38 (Red Lake) Facility Projects	MDE	Beltrami County	\$14,000,000
		2018	Library Construction Grants	MDE	Statewide	\$1,000,000
		2018	School Safety Grants (cash)	MDE	Statewide	\$25,000,000
		2018	Transportation Economic Development Program	DEED	Statewide	\$1,000,000
		2018	Greater Minnesota Business Development Infrastructure	DEED	Statewide	\$5,000,000
		2018	Innovative Business Development Infrastructure	DEED	Statewide	\$2,000,000
		2018	Fort Snelling Visitor Center	MNHS	Hennepin County	\$15,000,000
		2018	Historic Sites Asset Preservation	MNHS	Statewide	\$8,000,000
	2018	Housing Infrastructure Bonds	MHFA	Statewide	\$50,000,000	
	2018	Housing Infrastructure Bonds (Behavioral Health)	MHFA	Statewide	\$30,000,000	
		2018	Public Housing Rehabilitation	MHFA	Statewide	\$10,000,000
		2018	St. Peter Dietary Building Asset Preservation	DHS	St. Peter	\$2,200,000
		2018	Anoka Metro Regional Treatment Center	DHS	Anoka	\$6,750,000
		2018	DHS Asset Preservation	DHS	Statewide	\$10,000,000
		2018	Regional Mental Health Crisis Center Grants	DHS	Statewide	\$28,100,000
	2018	Metro Inflow/Infiltration Grant Program	METC	Metro	\$5,000,000	
		2018	Metro Regional Parks (LCCMR bonds)	METC	Metro	\$10,000,000
		2018	St. Cloud Armory	National Guard	St. Cloud	\$4,450,000
	2018	Wadena Armory	National Guard	Wadena	\$2,157,000	
		2018	Brainerd Armory	National Guard	Brainerd	\$4,143,000
		2018	Grand Rapids Armory	National Guard	Grand Rapids	\$2,126,000

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	2018	Higher Education Asset Preservation and Replacement	Minnesota State	Statewide	\$45,000,000
	2018	Bemidji State University	Minnesota State	Bemidji	\$15,008,000
	2018	Rochester Community and Technical College	Minnesota State	Rochester	\$15,235,000
	2018	Minnesota State University, Mankato	Minnesota State	Mankato	\$4,319,000
	2018	Anoka–Ramsey Community College	Minnesota State	Anoka	\$379,000
	2018	Century College	Minnesota State	White Bear Lake	\$4,241,000
	2018	Normandale Community College	Minnesota State	Bloomington	\$8,424,000
	2018	Minnesota State Moorhead	Minnesota State	Moorhead	\$419,000
	2018	Inver Hills Community College	Minnesota State	Inver Grove Heights	\$465,000
	2018	Riverland Community College	Minnesota State	Albert Lea	\$6,748,000
	2018	Fond du Lac Tribal and Community College	Minnesota State	Cloquet	\$771,000
	2018	Asset Preservation	MN ZOO	Apple Valley	\$6,000,000
	2018	Asset Preservation	DNR	Statewide	\$30,000,000
	2018	Betterment of Buildings	DNR	Statewide	\$6,000,000
	2018	Improving Accessibility to State Parks	DNR	Statewide	\$500,000
	2018	Reforestation and Stand Improvement	DNR	Statewide	\$3,000,000
	2018	Flood Hazard Mitigation Grant Assistance	DNR	Statewide	\$20,000,000
	2018	Glendalough State Park	DNR	Otter Tail County	\$750,000
	2018	Blufflands State Trails – Harmony Trail	DNR	Fillmore County	\$1,500,000
	2018	Chester Woods State Trail	DNR	Eyota	\$2,500,000
	2018	Lake Vermillion/Soudan State Park	DNR	St. Louis County	\$4,000,000
	2018	Mill Towns State Trail	DNR	Rice and Faribault Counties	\$500,000

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	2018	Shooting Star State Trail	DNR	Mower County	\$250,000
	2018	Asset Preservation	Perpich Center	Golden Valley	\$250,000
	2018	WDE Landfill Andover	МРСА	Andover	\$6,000,000
	2018	Becker County – Capital Assistance Grant	МРСА	Becker	\$750,000
	2018	State Matching Funds for US EPA	PFA	Statewide	\$20,000,000
	2018	Water Infrastructure Fund	PFA	Statewide	\$39,652,000
	2018	Point Source Implementation	PFA	Statewide	\$38,348,000
	2018	Asset Preservation	Minnesota State Academies	Faribault	\$2,000,000
	2018	Stone Arch Bridge	MNDOT	Minneapolis	\$1,000,000
	2018	Local Road Replacement Program	MNDOT	Statewide	\$35,000,000
	2018	Local Bridge Replacement Program	MNDOT	Statewide	\$5,000,000
	2018	Ports Development Program	MNDOT	Statewide	\$5,200,000
	2018	Safe Routes to Schools	MNDOT	Statewide	\$1,000,000
	2018	Corridors of Commerce (THB)	MNDOT	Statewide	\$400,000,000
	2018	Higher Education Asset Preservation and Replacement	University of Minnesota	University of Minnesota	\$45,000,000
	2018	Greater Minnesota Academic Renewal	University of Minnesota	University of Minnesota	\$6,400,000
	2018	Pillsbury Hall	University of Minnesota	University of Minnesota	\$24,000,000
	2018	Glensheen Capital Renewal	University of Minnesota	University of Minnesota	\$4,000,000
	2018	Asset Preservation	MDVA	Statewide	\$9,000,000
	2018	New Veterans Home – Bemidji	MDVA	Bemidji	\$12,400,000
	2018	New Veterans Home – Montevideo	MDVA	Montevideo	\$9,400,000
	2018	New Veterans Home – Preston	MDVA	Preston	\$10,200,000
	2018	Reinvest in Minnesota Program	BWSR	Statewide	\$10,000,000
	2018	Local Government Roads Wetland Replacement	BWSR	Statewide	\$6,700,000

	2018	Clean Water Grant	Local Govt./Commu nity Org.	Albertville	\$2,000,000
	2018	American Indian Center	Local Govt./Commu nity Org.	Minneapolis	\$5,000,000
	2018	Thurston Boulevard	Local Govt./Commu nity Org.	Anoka County	\$15,000,000
	2018	Ramsey Boulevard Rail Grade Separation	Local Govt./Commu nity Org.	Anoka County	\$2,000,000
	2018	Water Main	Local Govt./Commu nity Org.	Arden Hills	\$500,000
	2018	Cosmos-Grove City Elementary School	Local Govt./Commu nity Org.	Atwater	\$5,000,000
	2018	Multicity Water Infrastructure	Local Govt./Commu nity Org.	Aurora	\$2,500,000
	2018	Austin Public Television	Local Govt./Commu nity Org.	Austin	\$2,500,000
	2018	Recreation Area	Local Govt./Commu nity Org.	Babbit	\$1,300,000
	2018	Industrial Park Improvements	Local Govt./Commu nity Org.	Becker	\$3,300,000
	2018	Wastewater Treatment Facility	Local Govt./Commu nity Org.	Big Lake	\$1,000,000
	2018	Highway 169/101st Ave	Local Govt./Commu nity Org.	Brooklyn Park	\$4,000,000
	2018	Second Harvest Heartland	Local Govt./Commu nity Org.	Brooklyn Park	\$18,000,000
	2018	Hwy 101 Turnback	Local Govt./Commu nity Org.	Carver County	\$9,000,000
	2018	Lake Waconia Park	Local Govt./Commu nity Org.	Carver County	\$1,500,000
	2018	Wellness Center - Centra Healthcare Systems	Local Govt./Commu nity Org.	Long Praire	\$700,000
	2018	Hwy 8 Reconstruction	Local Govt./Commu nity Org.	Chisago County	\$3,000,000
	2018	Cohasset Trail	Local Govt./Commu nity Org.	Cohasset	\$1,000,000
	2018	Water Treatment Facility	Local Govt./Commu nity Org.	Cold Spring	\$4,000,000

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		2018	HERO Center	Local Govt./Commu nity Org.	Cottage Grove	\$9,500,000
		2018	Regional Public Safety Center	Local Govt./Commu nity Org.	Dakota County	\$6,200,000
		2018	Brockton Interchange	Local Govt./Commu nity Org.	Dayton	\$13,500,000
		2018	Lake Superior Zoo	Local Govt./Commu nity Org.	Duluth	\$1,900,000
		2018	Superior Street Steam Project	Local Govt./Commu nity Org.	Duluth	\$6,900,000
		2018	Lake Orono	Local Govt./Commu nity Org.	Elk River	\$1,500,000
		2018	Trailhead Development	Local Govt./Commu nity Org.	Ely	\$1,360,000
		2018	Regional Treatment Center Demo	Local Govt./Commu nity Org.	Fergus Falls	\$3,500,000
		2018	Hwy 23 Safety Improvements	Local Govt./Commu nity Org.	Foley	\$500,000
		2018	Wastewater Treatment Center	Local Govt./Commu nity Org.	Glencoe	\$3,000,000
		2018	Historical Society Museum	Local Govt./Commu nity Org.	Goodhue County	\$616,000
		2018	Railroad Crossing Quiet Zone	Local Govt./Commu nity Org.	Goodview	\$330,000
		2018	Water Access	Local Govt./Commu nity Org.	Grand Marais	\$2,000,000
		2018	Arts Space (cash)	Local Govt./Commu nity Org.	Hennepin County	\$1,400,000
		2018	Regional Medical Center	Local Govt./Commu nity Org.	Hennepin County	\$15,073,000
		2018	Children's Theatre	Local Govt./Commu nity Org.	Hennepin County	\$1,000,000
		2018	CSAH 9/494	Local Govt./Commu nity Org.	Hennepin County	\$4,860,000
		2018	CSAH 9/494 (THB)	Local Govt./Commu nity Org.	Hennepin County	\$4,860,000
		2018	Argenta Trail 70th Street	Local Govt./Commu nity Org.	Inver Grove Heights	\$6,100,000

	2018	Radio Infrastructure	Local Govt./Commu nity Org.	Itasca County	\$514,000
	2018	Memorial Park Redevelopment	Local Govt./Commu nity Org.	Jackson	\$290,000
	2018	Water Infrastructure	Local Govt./Commu nity Org.	Keewatin/Nas hwauk	\$850,000
	2018	Wagon Wheel Trail	Local Govt./Commu nity Org.	La Crescent	\$2,500,000
	2018	Opera House	Local Govt./Commu nity Org.	Litchfield	\$100,000
	2018	Water Connection	Local Govt./Commu nity Org.	Loretto	\$400,000
	2018	Rail Crossing Safety	Local Govt./Commu nity Org.	Loretto/Medi na/Wayzata	\$1,200,000
	2018	Hwy 169 Levee Reconstruction (THB)	Local Govt./Commu nity Org.	Mankato	\$830,000
	2018	MERIT Center	Local Govt./Commu nity Org.	Marshall	\$3,100,000
	2018	Malmo East ATV Loop	Local Govt./Commu nity Org.	Mille Lacs	\$1,500,000
	2018	Family Partnership	Local Govt./Commu nity Org.	Minneapolis	\$10,000,000
	2018	Upper Harbor Terminal	Local Govt./Commu nity Org.	Minneapolis	\$15,000,000
	2018	Minnesota Valley Regional Rail Authority	Local Govt./Commu nity Org.	Redwood Falls	\$1,000,000
	2018	Rice Creek Bridge	Local Govt./Commu nity Org.	New Brighton	\$1,550,000
	2018	Flood Hazard Mitigation	Local Govt./Commu nity Org.	Minnesota River Basin	\$700,000
	2018	21st Street Grade Separation	Local Govt./Commu nity Org.	Moorhead	\$6,000,000
	2018	50 meter pool	Local Govt./Commu nity Org.	New Hope	\$2,000,000
	2018	Lake Zumbro Sedimentation Removal	Local Govt./Commu nity Org.	Olmsted	\$640,000
	2018	Wastewater Infrastructure	Local Govt./Commu nity Org.	Oronoco	\$2,500,000

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		2018	School Repurposing	Local Govt./Commu nity Org.	Perham	\$6,000,000
		2018	Dental Center	Local Govt./Commu nity Org.	Pipestone County	\$500,000
		2018	North Country Food Bank	Local Govt./Commu nity Org.	Polk County	\$3,000,000
		2018	Glenwood Railroad Separation (THB)	Local Govt./Commu nity Org.	Pope County	\$10,500,000
		2018	Landmark Bathrooms	Local Govt./Commu nity Org.	Ramsey County	\$350,000
		2018	Lake Redwood	Local Govt./Commu nity Org.	Redwood County	\$7,300,000
		2018	Water Main Replacement	Local Govt./Commu nity Org.	Rice Lake	\$359,000
		2018	Rochester Bus Garage	Local Govt./Commu nity Org.	Rochester	\$2,500,000
		2018	Bonaire Path Railroad Quiet Zone	Local Govt./Commu nity Org.	Rosemount	\$1,000,000
		2018	Family Resource Center	Local Govt./Commu nity Org.	Rosemount	\$450,000
		2018	Stormwater Retention	Local Govt./Commu nity Org.	Saint James	\$3,000,000
		2018	Mesabi Trail	Local Govt./Commu nity Org.	Saint Louis County	\$1,138,000
		2018	Crisis Center	Local Govt./Commu nity Org.	Scott County	\$1,900,000
		2018	Black Beach Campground	Local Govt./Commu nity Org.	Silver Bay	\$1,765,000
		2018	Seidl's Lake	Local Govt./Commu nity Org.	South Saint Paul	\$781,000
		2018	Conway Center	Local Govt./Commu nity Org.	St. Paul	\$4,500,000
		2018	Humanities Center	Local Govt./Commu nity Org.	St. Paul	\$1,000,000
		2018	Minnesota Museum of Art	Local Govt./Commu nity Org.	St. Paul	\$2,500,000
		2018	RiverCentre Parking Ramp	Local Govt./Commu nity Org.	St. Paul	\$5,000,000

		2010	SE Asian Language	Local	Ct. Doul	¢5 500 000	
		2018	Job Training Facility	Govt./Commu nity Org.	St. Paul	\$5,500,000	
		2018	Wakan Tipi Nature Center	Local Govt./Commu nity Org.	St. Paul	\$3,000,000	
		2018	Saint Croix Riverbank Restoration	Local Govt./Commu nity Org.	Stillwater	\$1,650,000	
		2018	Rivertown Resurgence	Local Govt./Commu nity Org.	Wabasha	\$8,100,000	
		2018	Hwy 10 Enviro Cleanup (THB)	Local Govt./Commu nity Org.	Wadena	\$5,000,000	
		2018	Quarry Redevelopment	Local Govt./Commu nity Org.	Waite Park	\$5,000,000	
		2018	200th Street	Local Govt./Commu nity Org.	Wakefield	\$600,000	
		2018	Wastewater Treatment	Local Govt./Commu nity Org.	Waldorf	\$1,900,000	
		2018	Northwest Angle School	Local Govt./Commu nity Org.	Warroad School District	\$600,000	
		2018	White Bear Lake Trail	Local Govt./Commu nity Org.	White Bear Lake	\$4,000,000	
		2018	Opioid Center	Local Govt./Commu nity Org.	White Earth	\$900,000	
		2018	Wastewater Treatment Plant Upgrade	Local Govt./Commu nity Org.	Windom	\$3,000,000	
		2018	Water Infrastructure	Local Govt./Commu nity Org.	Winnebago	\$3,000,000	
B.6	Invested \$30.67 Million in Agriculture Innovation, Creating	create	, Governor Dayton the Agricultural Gro	owth Research	and Innovation	(AGRI) Fund.	
	More than \$2,500	The AGRI Fund provides grants for start-up, transition and expansion of family farm livestock operations; assistance for farm start-up;					
	Jobs	research on conventional and cover crops; and renewable energy					
		researc	n.				
		Under	Governor Dayton's	leadership, \$30	0.67 million wa	s invested in	
		the AGRI Fund, which has supported more than 1,000 projects and					
		2,500 jobs across Minnesota. These projects are supporting the development of value-added products that strengthen and diversify					
		our sta	te's agriculture ind	ustry. Below is	a description o	f all the grant	
		prograi	ms that AGRI Fund	resources can b	oe used to supp	oort.	

- Beginning Farmer Scholarships This program helps farmers in Minnesota learn good business management strategies that will lead to profitable farming operations. Scholarships pay 50 percent of the tuition for up to 40 credits, which make Farm Business Management education more affordable for beginning farmers.
- Minnesota Value Added-Grant Program –The goal of the program is to increase sales of Minnesota agricultural products by diversifying markets, increasing market access, and increasing food safety. The Value-Added Grant Program focuses on areas of greatest opportunity and potential economic impact to create agricultural jobs, profitable businesses, and encourage development of value-added agriculture. Farmers, agricultural businesses, cooperatives, and entrepreneurs with new business or market plans, diversification or expansion goals are the primary target for the program.
- Livestock Investment Grant The program helps encourage long-term development in Minnesota's \$7 billion livestock sector. These grants have enabled livestock farmers to pay for new buildings or make renovations to existing ones. In some cases, the recipients used the grants for modernizations and improvements that would help expedite the farm transition process to the next generation. Eligible producers can get up to 10 percent of the first \$500,000 of their investment reimbursed.
- Farm to School Grants The grants support Minnesota school
 districts in the processing of Minnesota agricultural products.
 Grants can be used to create plans that identify specific
 equipment, tools, training, or policies needed by school districts.
 They also can be used to purchase equipment necessary to
 prepare and serve more Minnesota grown and raised food.
- New Markets Program The Minnesota Tradeshow &
 Demonstration Support Program is designed to help small to
 medium-sized Minnesota food companies, farmers, and ranchers
 who add value to their products, agricultural cooperatives, and
 others, to investigate new markets by attending and participating
 in more local, regional, and international wholesale food events,
 and do more retail product sampling events.
- Minnesota Pavilion Program The Minnesota Pavilion program is designed to help Minnesota companies showcase their products at wholesale tradeshows. By sharing booth space with other Minnesota companies, small businesses can save money while creating brand synergy, helping them stand out at crowded tradeshows.
- Sustainable Agriculture Demonstration Grant Program These grants support innovative on-farm research and demonstrations.

		Projects must explore sustainable agricultural practices and
		systems. The program is designed to help farmers maximize profitability, energy efficiency, and the benefits of sustainable agriculture practices and systems from production through marketing.
		Biofuel Infrastructure Partnership Grant Program – The program provides grants for ethanol compatible pumps, underground storage tank installations, and retrofitting fuel pumps and storage tanks for the purpose of offering E15 and E85 for retail sales.
		 Bioincentive Program – This program, established by Governor Dayton and the Legislature in 2015, provides production payments to encourage commercial-scale production of advanced biofuels, renewable chemicals, and thermal energy production from biomass.
		• Crop Research Grants – The grants fund applied crop research that will improve agricultural product quality, quantity, or value. Any Minnesota organization, research entity, individual, or business with agricultural research capability is eligible to apply and receive funding.
		• Farm to Early Care and Education Grants — These grants support early care and education organizations in the processing of Minnesota agricultural products. Grants are intended to create plans that identify specific equipment, tools, training, or policies needed by early care and education programs. They also facilitate the purchase of equipment to allow early care and education programs to purchase, prepare, and serve more Minnesota grown and raised food.
		 Good Agricultural Practices/Good Handling Practices Certification Cost Share Program – This cost share program helps producers and handlers implement food safety plans that enhance the integrity of our food supply. Eligible producers can receive reimbursement for up to 75 percent of their certification costs.
B.7	Invested an Additional \$150,000 in AURI	In 2017, Governor Dayton and the Minnesota Legislature invested an additional \$150,000 a year in the Agricultural Utilization and Research Institute (AURI), which helps develop new uses for agricultural products through science and technology by partnering with businesses and entrepreneurs. AURI helps generate economic impact in Minnesota communities by helping businesses take advantage of innovative opportunities in four focus areas: bio-based products, renewable energy, coproducts, and food.
B.8	Invested an Additional	In 2017, Governor Dayton and the Minnesota Legislature invested an

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	\$800,000 in the Agriculture Research, Education, Extension, and Technology Transfer program; and \$1 million for Avian Flu Research at the University of Minnesota	 additional \$800,000 a year in the Agriculture Research, Education, Extension, and Technology Transfer program. The purpose of the grant program is to provide investments to efficiently achieve long-term agricultural productivity increases through improved infrastructure, vision, and accountability. The legislation requires that: At least \$600,000/year is for the Minnesota Ag Experiment Station's Ag rapid response fund; \$2 million/year is for the Minnesota Ag Education Leadership Council to enhance Ag education. Up to \$350,000/year is for potato breeding research; Up to \$450,000/year is for the wild rice breeding project at the North Central Research and Outreach Center; and Up to \$1 million each year is for avian flu related research at the University of Minnesota.
B.9	Invested \$1.35 million in Strategies to Combat Noxious Weeds and Pests	 In 2017, Governor Dayton and the Minnesota Legislature invested an additional \$1.35 million in strategies to address known and emerging noxious weeds and invasive plants and pests. \$600,000 was invested in the Noxious Weed and Invasive Plant Species Assistance Account to award grants to local units of government to manage noxious weeds. Preference is to be given to counties responding to Palmer Amaranth or other weeds on the eradicate list; An additional \$250,000 was invested to enhance the Department of Agriculture's capacity to address noxious weeds. \$500,000 in one-time funding was invested to expand current efforts on high priority plant pests and pathogens.
B.10	Made Investments to Improve Pesticide Application Strategies, Protecting Environmental and Human Health	Minnesota farmers rely on the strategic use of pesticides to limit weeds, insects, diseases, and funguses that can seriously hurt crop yields. In 2013, Governor Dayton and the Minnesota Legislature invested \$200,000 to update pesticide and training manuals for farmers. The old manuals were outdated and did not reflect current technology or the growing number of products the agriculture industry uses. This change has resulted in some of the most up-to-date pesticide manuals in the country, allowing Minnesota farmers to safely apply their pesticides. In 2017, Governor Dayton and the Minnesota Legislature enacted several provisions in a continuing effort to balance the benefits of pesticides with environmental and human protection. • Pesticide Education and Training – In an effort to help provide greater awareness of pollinators and the impact of neonicotinoids

B.11	Created First Time Farmer Tax Incentives	on pollinator habitat, the education and training component for those seeking licensure/certification as a pesticide applicator was modified. The current label requirements have been expanded to address thresholds and guidance to reduce the impact of insecticides on pollinators. In addition, training manuals and examinations must now also include the economic thresholds and guidance for insecticide use. • Modification of Experimental Pesticide Use Permit – Responding to uncertainty in current law, a new experimental pesticide use permit was established to clearly define when this registration is necessary and what the application requires. These changes more closely align the state permit process with the U.S. EPA's Experimental Use Permit process. • Pesticide Use Notification – Structural pest control applicators are now required to provide an after-pesticide application notification to an apartment dweller. The notification must list key pesticide label instructions so that a resident knows the precautions that should be taken to comply with directions on the pesticide label and limit risk of exposure to pesticide residues. In 2017, Governor Dayton and the Minnesota Legislature created several incentives in support of beginning farmers, including an
		expansion of the RFA beginning farmer program and a series of income/franchise tax credits available to owners or beginning farmers on the sale or rental of Ag assets to a beginning farmer. Thanks to this change, beginning in tax year 2018, beginning farmers in Minnesota may be eligible for a nonrefundable credit of up to \$1,500 for the amount paid for participating in a financial management program approved by the Rural Finance Authority. Unused portions of this credit can be carried over for 3 years.
B.12	Invested \$300,000 in Assistance for Farmers Impacted by Wolves and Elk	While the recovery of Minnesota's wolf and elk populations are ecological success stories, they create challenges for farmers and ranchers who must find a way to protect livestock and crops from these species. In 2017, Governor Dayton and the Minnesota Legislature invested \$300,000 in Minnesota's wolf and elk depredation programs, which provide financial assistance to farmers who experience damage to or loss of livestock and crops.
B.13	Invested \$400,000 in the Farm Advocates Program	In 2011, Governor Dayton worked with the Minnesota Legislature to invest \$360,000 in the Farm Advocates Program. In 2017, the Governor and Legislature invested an additional \$40,000 each year in the program.

		Farm Advocates provide one-on-one assistance for Minnesota farmers who face crisis caused by either a natural disaster or financial problems. Farm Advocates understand the needs of our agricultural families and communities. They are trained and experienced in agricultural lending practices, mediation, lender negotiation, farm programs, crisis counseling, disaster programs, and to recognize the need for legal and/or social services.
B.14	Invested \$9.818 million in Food Assistance Programs	In 2011, Governor Dayton worked with the Minnesota Legislature to invest \$500,000 in the Second Harvest Milk Grant program, which purchases milk for distribution to food shelves throughout the state. Governor Dayton and the Legislature also provided \$177,000 for Farmers Market Nutrition programs that connect low-income seniors and children/families with fresh food from farmers markets across the state.
		In 2013, Governor Dayton and the Minnesota Legislature invested \$1 million for grants to purchase milk at wholesale prices for the Second Harvest Food Shelf.
		In 2014, Governor Dayton and the Minnesota Legislature provided an additional \$2 million to reimburse farmers for the cost of harvesting, packaging, and transporting surplus crops. The estimated retail cost of the same amount of food is more than \$20 million. The funding is enough for the Farm-to-Food Shelf program to provide 10 million pounds of fresh, nutritious food (an estimated 7.6 million meals) for low-income families.
		In 2015, Governor Dayton and the Minnesota Legislature allocated an additional \$50,000 each year for a total of \$550,000 annually. This will provide additional milk to more families served by the six Second Harvest food banks located throughout the state.
B.15	Created Minority Farmer Microloan Program	In 2012, Governor Dayton and the Minnesota Legislature created a new Minority Pilot Microloan Program to help finance the production of specialty crops and qualifying livestock. The program makes loans of up to \$10,000 available to legal Minnesota residents who are qualified immigrants or members of a protected group (women, persons with disabilities, members of identified minority groups).
B.16	Created Uniform Food Safety Standards for Farmers Markets and Community Events	In 2014, Governor Dayton and the Minnesota Legislature created uniform food safety standards for farmers markets and food sampling, ensuring community food events can take place safely.
B.17	Exempted Cottage	In 2015, Governor Dayton and the Minnesota Legislature allocated

	Foods from Licensing Requirements	\$25,000 to the Department of Agriculture to develop and maintain cottage food license exemption outreach and training materials. The legislation also updated statutes related to growing food products for farmers markets, craft food, and direct sales.
		Standards are established for labeling of products sold by individuals that are prepared and processed or canned at home. Individuals selling food under this exempted category are limited to total sales of gross receipts of \$18,000 or less in a calendar year. For those selling between \$5,000 and \$18,000 a year, a safe food handling training course approved by the department must be completed every three years and individuals must pay a \$50 registration fee each year. Those earning less than \$5,000 in gross sales each year are exempt from the registration fee and must take an on-line safe food handling course.
B.18	Invested \$1 Million to Develop the Next Generation of Minnesota Agriculture Crops	In 2016, Governor Dayton and the Minnesota Legislature invested \$1 million in the University of Minnesota's Forever Green research program. This funding was used to develop cropping systems that protect our national resources, while increasing the efficiency, profitability, and productivity of Minnesota farmers by incorporating perennial and winter annual crops into existing agriculture rotations.
B.19	Invested \$1.8 Million to Help Protect Minnesota Farms from Disease and Other Agricultural Emergencies	In 2016, Governor Dayton and the Minnesota Legislature allocated \$1 million for a special Department of Agriculture emergency account to ensure the state has sufficient resources immediately available to respond to emergencies (like avian flu). The Governor and Legislature also invested \$283,000 for a Veterinary Diagnostic Laboratory at the University of Minnesota to help identify and monitor emerging diseases and develop new diagnostic methods. An additional \$600,000 was provided to the University of Minnesota to develop a software tool to help veterinarians and producers track pathogen strains in livestock and poultry.
B.20	Created Industrial Hemp Pilot Program to Create New Market Opportunities for Minnesota Farmers	Governor Dayton worked with the Legislature in 2015 to enact the Minnesota Industrial Hemp Development Act, which allowed the Department of Agriculture to create an industrial hemp research pilot program in order to study the growth, cultivation, and marketing of industrial hemp.
		In 2016, there were six participants in Minnesota who grew industrial hemp in MDA's pilot program. In 2017, there were 56 registered pilot participants, producing hemp on 970 total acres.
		Building on this progress, Governor Dayton and the Legislature invested an additional \$400,000 in the Industrial Hemp Development Program in 2017. The Department of Agriculture is using these new resources to improve market opportunities for Minnesota farmers.

B.21	Created Beginning Farmer Tax Credit	The average Minnesota farmer is 55 years-old. Currently only 4 percent of Minnesota farmers are younger than 35 years of age, while research shows the greatest barrier to entry for young farmers is access to land. In 2017, Governor Dayton worked with the Legislature to create a first-of-its-kind \$5 million tax incentive program to help beginning Minnesota farmers get started and have access to land. As many of Minnesota's farmers hit retirement age, the tax incentive will help the next generation of farmers acquire and rent land.
B.22	Invested \$2 Million in Farm to Food Shelf Program	In 2014, Governor Dayton invested \$2 million to reimburse farmers for the cost of harvesting, packaging, and transporting surplus crops to food shelves. The Farm to Food Shelf Program will provide 10 million pounds of fresh, nutritious food (an estimated 7.6 million meals) for low-income families. The estimated retail cost of the same amount of food is \$20 million.
B.23	Expanded Minnesota Grown Directory by 7.1 Percent	Minnesota has experienced steady growth in consumer demand for locally grown and raised foods. Unique visitors to the Minnesota Grown Directory website increased from 222,000 to more than 381,000 between 2012 and 2017. The number of farmers' markets increased from 156 in 2012 to 180 in 2017. The number of farms listed in the MDA's annual Minnesota Grown Directory increased from 945 in 2012 to 1,000 in 2018.
B.24	Secured Minnesota's Place as a Nationally Recognized "Top State for Business"	Under Governor Dayton's leadership, Minnesota has retained its leading business climate. Driven by its skilled workforce and high quality of life, Minnesota has repeatedly been recognized as a top state for business by CNBC. In the annual CNBC report, Minnesota has ranked no worse than sixth since 2014, including a first-place finish in 2015. And in 2016, Minnesota ranked first in Gallup's "Top State for Job Creation" index. In 2011, Minnesota tied with four other states for sixteenth place. Under the Dayton Administration, Minnesota continued to be a hub for major businesses. Minnesota per capita personal income of \$53,043 continues to outpace the national average of \$50,392.
B.25	Annually Exporting \$21 Billion in Minnesota-Made Goods	Minnesota has a thriving and diverse export sector, with state businesses sending \$21 billion worth of products to 203 countries in 2017. Exports are a vital part of Minnesota's economy, supporting nearly 118,000 jobs in the state.

Minnesota's top five export partners in 2017 were Canada, Mexico, China, Japan and Germany. Minnesota's top five manufactured exported product groups in 2017 were optical/medical equipment, machinery, electrical machinery, vehicles, and plastics. Under Governor Dayton's leadership, the State of Minnesota led trade missions to countries around the world. These trips have helped to foster connections between Minnesota companies and growing global markets. • South Korea and Japan – In 2011, Governor Dayton led a Minnesota delegation of 25 business executives, academic leaders and state government officials to South Korea and Japan. The Japan visit help demonstrate importance our state places on the Minnesota-Japan relationship, our fourth largest export market. In addition, the South Korea visit helped to strengthen the ties between Minnesota and our 6th-largest export market. • China – In 2012, Governor Dayton led a Minnesota delegation of 50 business executives, higher education leaders, and state government officials to China. To showcase Minnesota companies and export industries and promote the state as an ideal destination for Chinese foreign direct investment, the delegation hosted three large receptions in Beijing, Shanghai and Xian. **Germany, Norway, and Sweden** – In 2013, Governor Dayton led a delegation to the business centers of Berlin, Dusseldorf, Oslo, and Stockholm for meetings with business leaders and government officials, presentations by market and industry experts, networking activities, and business site visits. Germany was the state's fifth-largest market in 2012, accounting for about \$728 million of Minnesota exports of manufactured and non-manufactured goods and representing almost four percent of the state's exports of goods. Markets in the Nordic Region accounted for slightly more than \$400 million of Minnesota exports of manufactured and non-manufactured goods. Mexico – In 2015, Governor Dayton led a delegation of 48 business and agriculture executives, academic leaders and state government officials to Mexico. The mission focused on growing state exports, building new business opportunities and partnerships for Minnesota companies, and strengthening existing relationships with longstanding partners in México. **B.26** Wages Increased by Under Governor Dayton's leadership, average weekly wages have 17 Percent Since 2011 grown by nearly 17 percent in Minnesota. In 2017, Minnesota's

weekly average wage of \$1,079 was 11th in the nation and third-highest between the two coasts.

Year	Average Weekly Wage			
2011	\$920			
2012	\$949			
2013	\$964			
2014	\$993			
2015	\$1,030			
2016	\$1,045			
2017	\$1,079			
<mark>2018</mark>	\$1,175 (Q1 only)			
Source: U.S. Bureau of Labor Statistics.				



To help achieve these results, Governor Dayton is strong advocate for efforts that increase wages for Minnesota workers.

- Cracked Down on Worker Misclassification Beginning in 2012, the Governor's Administration worked to crackdown on the misclassification of employees as independent contractors in the construction industry. Sometimes employers will deliberately misclassify their employees to avoid having to pay certain benefits and workplace protections. Working with stakeholders, the Department of Labor and Industry developed a program to register independent contractors. The agency also has taken 400 enforcement actions to address contractor registration and misclassification violations.
- Raised and Indexed Minimum Wage In 2014, Governor Dayton worked with the Legislature to increase Minnesota's minimum wage to \$9.50 an hour, a 22 percent increase. This increase benefited an estimated 248,000 Minnesota workers who made less than \$9.50. It also likely lifted wages for thousands more workers who made slightly more than \$9.50 an hour. The bill signed by Governor Dayton also indexed the minimum wage to inflation, ensuring that minimum wage continues to increase in the future. The current state minimum

wage for employers is \$9.65 (when annual gross revenue is more than \$500,000) and \$7.87 (when annual gross revenue is less than \$500,000). On January 1, 2019, Minnesota's minimum wage will be adjusted for inflation to \$9.86 (for large employers) and \$8.04 (for all other state minimum wages).

- Enacted Women's Economic Security Act Governor Dayton also signed the Women's Economic Security Act into law in 2014. The legislation took a number of steps to break down barriers for women:
 - Stronger Workplace Protections WESA requires employers to provide reasonable accommodations to an employee for health conditions related to pregnancy or childbirth. It also requires employers to provide reasonable unpaid break time each day to an employee who needs to express breast milk for her infant child. In addition, it enhances protections for employees seeking to assert rights or remedies if a violation occurs in the workplace.
 - Reduced the Gender Pay Gap WESA reduces the gender pay gap through increased enforcement of equal pay laws for state contractors by requiring businesses with 40 or more employees seeking state contracts over \$500,000 to certify they are paying equal wages to workers regardless of gender. It ensures the rights of employees to voluntarily discuss their compensation without fear of retaliation from their employers.

WESA also decreases the gender pay gap by addressing the "motherhood penalty," requiring businesses to make hiring, promotion, and termination decisions regardless of an employee's "familial status" (Pregnant women and parents and legal guardians of children under 18 who live with them).

- Expanded Family and Sick Leave WESA expands unpaid leave under the Minnesota Parental Leave Act from 6 to 12 weeks and allows use of leave during pregnancy. It also allows grandparents to use existing earned sick leave to care for an ill or injured grandchild.
- Enhanced Support for Violence Victims WESA expands unemployment insurance eligibility currently available to victims of domestic violence to include victims of stalking and sexual assault. It also allows employees to use existing earned sick leave to recover from sexual assault, domestic violence, or stalking.

		 Economic Security in Retirement – WESA enhances retirement security by considering a state retirement savings plan for those without an employer-provided option.
		Proposed Wage Theft Legislation – In 2017, Governor Dayton proposed legislation to crack down on wage theft, which occurs when employees are not paid for hours already worked. While the Legislature rejected tougher penalties for employers who fail to pay employees the wages they are due, Governor Dayton was able to secure additional funding to increase enforcement efforts and reduce wage claim processing time. In July 2018, DLI launched a wage theft initiative to engage employers on labor standards and educate workers about their rights.
B.27	Stabilized Union Membership in Minnesota, Strengthened Labor Rights for Workers	After decades of decline, union membership in Minnesota has stabilized under Governor Dayton's leadership. In 2016, 364,143 Minnesota workers were members of a union up from 350,500 in 2012, a 3.9 percent increase. Minnesota's union membership rate is 14.2 percent, outpacing the national average by 3.5 percent.
		Unions in Minnesota continue to anchor the middle class by increasing wages by an average of 8 percent. They also help to reduce racial and gender-based inequality boosting wages for these Minnesotans by 13.9 percent and 8.7 percent respectively.
		In 2011, Governor Dayton issued an executive order allowing inhome childcare providers to unionize. A district court later determined the order superseded the legislative process. In 2013, Governor Dayton worked with the Legislature to pass a law allowing in-home child-care providers and personal care attendants who receive public funds to vote on forming a union.
		In 2014, personal care attendants in Minnesota voted to unionize. In 2015, thanks to the union, personal care attendants successfully bargained for a \$12 minimum wage, holiday pay, earned paid time off, and paid training. Improved pay and benefits will help ensure that workers make a decent living. More training for workers and less workforce turnover will ultimately benefit personal care attendant clients.
B.28	Clean Energy Usage Increased 400 Percent	Governor Dayton understands that renewable energy is good for Minnesota's public health, its environment, and its economy. Under his leadership, renewable energy usage has increased from 5 percent in 2011 to 25 percent in 2018. At the same time, coal usage dropped from 53 percent to 39 percent – a significant move in the right direction.

			2014	2016	Dorcout Change
		Courses of Floats	2011	2016	Percent Change
		Sources of Electri		20.020/	270/
		Coal	53.2%	39.02%	-27%
		Hydroelectric	1.4%	2.03%	45%
		Natural Gas	6.3%	15.01%	138%
		Nuclear	22.5%	23.30%	4%
		Biomass	1.75%	1.13%	-35%
		Petroleum	0.071%	0.05%	-24%
		Solar	0.00%	0.02%	
		Wind	12.7%	16.70%	32%
		Wood	1.41%	2.05%	45%
		Total Emission Re	ate (lbs/MV	/h)	
		Sulfur dioxide	2.2	0.9	-59%
		Nitrogen oxide	1.7	0.9	-47%
		Carbon dioxide	1,350	1,096	-19%
		Source: U.S. Depar	rtment of End	ergy, <mark>2017 Mir</mark>	nn. State Profile
B.29	Created Office of	Now, more than 59,00 industry. New clean elentire state, and incluprofessional, enginee In 2017, Governor Da Minnesota's renewabto 50 percent by 2030 Minnesota's carbon for across the state. By August 2018, over renewable sources. U Minnesota achieved to ahead of schedule.	ated across the facturing, utilities, instruction fields. an plan to increase 25 percent by 2025 would have reduced ditional job growth s energy came from eadership, indard seven years		
B.29	Created Office of Broadband Development to Support Expansion of High-Speed Internet Access	In 2013, Governor Dayton worked with the Minnesota Legislature to create the Minnesota Office of Broadband Development. Since its creation, the office has coordinated Minnesota's efforts to expand broadband access. It also has connected communities, policymakers, providers, regional support organizations, and state and federal programs with each other and the resources they need to improve broadband access and use in Minnesota.			

B.30 Invested \$85.6 Million in Border-to-Border High-Speed Internet Access

Governor Dayton proposed \$241 million for rural broadband infrastructure during his two terms in office. This would have been enough funding to expand access for 67,989 households, 10,234 businesses, and 787 community institutions. This much funding would have leveraged an estimated \$265.7 million in additional private and local funding.

Efforts to expand access were slowed by Republicans in the Legislature who would only agree to \$85.6 million. Despite these setbacks, this funding was enough to expand broadband access for 33,852 households, 5,189 businesses, and 300 community institutions since 2014, leveraging \$110.6 million in private and local matching funds. Today, 91 percent of Minnesotans have access to wireline broadband speeds of 25 mbps download/3 mbps upload (2022 goal). In 2011, only 56 percent of Minnesotans, largely in urban areas, had access to those speeds.

Year	Company/Org.	Location	State Grant
2014	Arvig	Sauk Lake	\$536,702
2014	Century Link	Benton County	\$152,672
2014	Century Link	Balkan	\$230,211
2014	Con. Tel.	Region 5	\$2,000,000
2014	Fed. Tel.	Big Stone County	\$3,915,026
2014	Hal. Tel.	Tract 27-119-205	\$1,652,150
2014	Interstate Tel.	Hendricks	\$700,000
2014	Mediacom	Pintar Rd.	\$137,848
2014	NESC	Phase 1	\$1,960,000
2014	Otter Tail Tel.	Swan Lake	\$438,937
2014	Otter Tail Tel.	245th St.	\$108,553
2014	Otter Tail Tel.	Stuart Lake	\$105,364
2014	Palmer	Becker Industrial Park.	\$151,934
2014	R-S Fiber	Renville/Sibley County	\$1,000,000
2014	Rock Cty. Broadband Alliance	Rock County	\$5,000,000
2014	Sjoberg's Cable	Roseau County	\$261,575
2014	Wikstrom Tel.	Three Cty. Ext.	\$425,000
2015	BEVCOMM	Freeborn (rural)	\$149,625
2015	BEVCOMM	Winnebago	\$142,690
2015	Con.Tel.	Ft. Ripley Phase II	\$759,525
2015	Fed. Tel.	Swift County	\$4,950,000
2015	Hal. Tel.	Gentilly	\$424,460
2015	Hiawatha Comm.	Whitewater	\$247,000
2015	Midcontinent Comm.	Littlefork	\$277,448
2015	MVTV Wireless	Middle-Mile	\$808,080

	2015	New Ulm Tel.	Goodhue	\$115,934
	2015	Otter Tail Tel.	FF Hwy 59/94	\$164,207
	2015	Otter Tail Tel.	Hwy 59	\$295,432
	2015	Paul Bunyan	Cent. Itasca	\$1,980.00
	2015	Runestone Tel.	Holmes City 2	\$189,990
	2015	W. Cent. Tel.	Wadena N Exp.	\$189,525
	2015	Winona Cty.	Cedar Valley	\$314,450
	2016	Acentek	Rural Lanesboro	\$1,777,936
	2016	Albany Tel.	Big Watab Lake	\$726,185
	2016	Arvig	Red. Cty Tel.	\$27,998
	2016	Benton Coop Tel.	Bock	\$510,000
	2016	Benton Coop Tel.	Buckman	\$276,230
	2016	Benton Coop Tel.	Ramey	\$225,100
	2016	BEVCOMM	Rural Freeborn	\$150,700
	2016	BEVCOMM	Rural Granada	\$157,920
	2016	BEVCOMM	Rural Heidelberg	\$188,000
	2016	BEVCOMM	Rural Winnebago	\$152,828
	2016	CenturyLink	Thief River MM	\$1,324,400
	2016	Frontier	Kandiyohi Initiative	\$1,015,275
	2016	Gard. Val. Tel.	Thief Rvr Falls	\$2,027,035
	2016	Gardon. Coop. Tel.	Lake Louise	\$68,240
	2016	Hal. Tel. Co.	Kertsonville	\$296,665
	2016	KM Telecom	Mantorville	\$764,663
	2016	Lis. Coop. Tel.	Nobles County	\$2,944,578
	2016	Martin Cty.	Rural BB Initiative	\$1,677,823
	2016	Mediacom	Fayal	\$263,345
	2016	Mediacom	Harris	\$224,369
	2016	Midcont.	Yellow Medicine	\$623,000
	2010		Lyon County	7023,000
	2016	MLEC	Mille Lacs Lake	\$1,757,640
			Area Goodhue-	
	2016	NU Tel.	Bellechester	\$332,328
Л	2016	NU Tel.	Hanska	\$200,397
	2016	NU Tel.	Mazeppa	\$317,761
	2016	Otter Tail Tel.	Battle Lake	\$238,170
	2016	Otter Tail Tel.	Fergus Falls	\$279,271
	2016	Palmer	Big Lake	\$90,988
	2016	Palmer	Del Tone Rd,	\$179,400
			Airport	
	2016	Paul Bunyan	Three counties	\$1,742,232
	2016	(RS Fiber/HBC)	Renville County	\$807,966
	2016	Runestone Tel.	Holmes	\$700,674
	2016	Sjoberg's	2 County Locations	\$354,740
	2016	Century Link	Sunrise TWP	\$1,074,852

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2016	TDS	Cass, Crow Wing Counties	\$3,000,000
2016	W. Cent. Tel.	Wadena Rural N	\$718,850
2016	Wikstrom Tel./Beamco	Alvarado	\$43,481
2016	Wikstrom Tel.	Northwest Minnesota	\$950,823
2016	Winona County	Pickwick Area	\$416,640
2016	Woodstock Tel.	Westbrook	\$412,391
2017	Acentek	Rushford Village/Rural Rushford	\$2,011,628
2017	Advantenon	Rural Grant, Stevens and Wilkin Counties	\$316,554
2017	Albany Mutual Telephone Association	Two Rivers Area	\$616,743
2017	Arvig	Pelican Rapids	\$633,642
2017	Benton Cooperative Telephone Company	Rice Ramey	\$765,015
2017	BEVCOMM (Easton Telephone Company)	Delavan SE Rural Project	\$220,350
2017	BEVCOMM (Cannon Valley Telephone)	Freeborn Southwest	\$122,460
2017	BEVCOMM (Granada Telephone Company)	Granada	\$202,410
2017	Carlton County w/ Frontier	I: Cromwell/Kettle River	\$569,058
2017	CenturyLink	Fish Lake Township	\$1,833,724
2017	CenturyLink	Fredenberg Township	\$1,809,312
2017	Farmers Mutual Telephone	City of Watson and SW Lac qui Parle County	\$760,501
2017	Fond du Lac Band of Lake Superior Chippewa	Brookston Project	\$258,265
2017	Garden Valley Telephone Company	Bejou	\$1,304,421
2017	Gardonville Cooperative Telephone Association	Douglas County: Pospisil Drive	\$54,155
2017	Hanson Communications	Minnewaska Area	\$4,996,791
2017	Jaguar Communications	Sand Creek Township Area	\$192,405
2017	KMTelecom	Rural Kasson Fiber Build	\$606,108

2017	Mediacom Minnesota	Fountain	\$202,125
2017	Mediacom Minnesota	Medina	\$62,219
2017	Midcontinent Communications	Annandale East	\$537,050
2017	Midcontinent Communications	Wanamingo	\$768,600
2017	Minnesota Valley Telephone Company	Milroy	\$742,365
2017	New Ulm Telecom	Hanska	\$324,894
2017	New Ulm Telecom	White Rock Rural East	\$411,704
2017	Otter Tail Telcom LLC	Red Oak Drive	\$173,683
2017	Palmer Wireless	Duelm Hwy 95	\$162,814
2017	Palmer Wireless	Sherburne County Road 3	\$110,661
2017	Paul Bunyan Communications	North Central Fiber	\$802,620
2017	Savage Communications Inc.	Dell Grove Township	\$118,248
2017	Savage Communications Inc.	Shamrock Township	\$148,503
2017	Sjoberg's Inc.	NW MN Rural Broadband	\$307,088
2017	West Central Telephone Association	Northern Todd County	\$902,695
2017	West Central Telephone Association	Wadena Rural Phase III	\$874,581
2017	Wikstrom Telephone	Wiktel NW MN	\$1,307,785
2017	Winthrop Telephone Company, Inc.	Cornish Township	\$365,895
2017	Woodstock Telephone Company	Balaton	\$413,009
2017	Woodstock Telephone Company	Pipestone County	\$363,851

Iron Range Resources & Rehabilitation Board also invested an additional \$2.9 million in efforts to connect households, businesses, and public institutions across northeast Minnesota to broadband. These investments leveraged an additional \$7.6 million in private and local government investment to connect more than 3,877 households, businesses, and public institutions to high-speed internet.

Work remains, however, with more than 190,000 households across the state still lacking access to affordable high-speed internet.

B.31	Mining and Forestry Jobs Increased by 3.1 Percent	Governor Dayton understands that the mining and forestry industries help form the economic bedrock of northern Minnesota. Since the governor took office, employment in these sectors has increased from 6,400 in January 2011 to 6,600 total jobs in May 2018, a 3.1 percent increase					
B.32	Created or Retained Over 3,600 Jobs on the Minnesota Iron Range	Governor Dayton is committed to building an economy that works for all Minnesotans, everywhere in the state. During the Governor's two terms, the Iron Range Resources & Rehabilitation Board invested \$94.4 million in 368 economic development projects across northeast Minnesota. These projects leveraged an additional \$649 million in private and local government invest to create more than 1,000 jobs, while sustaining another 2,500 jobs.				the Governor's n Board t projects ed an additional o create more	
			Projects	IRRR Investment	Amount Leveraged	Jobs Created/ Sustained	
		Non-mining economic development	64	\$43.7 million	\$72.9 million	3,310	
		Public infrastructure development	304	\$50.7 million	\$576 million	329	
B.33	Reduced Wage Gap Between Men and Women by 2.1 Percent	Under Governor I reduce the wage of Governor took off percent. Overall, percentage points every \$1 men on cents. In 2017, for average earned 8. The gap reached a year, on Mother's Economic Security protections, impromothers, expanded wage occupations enforcement of ellipse. Under the Dayton Industry has invest the Women's Economic Security protections of ellipse.	gap between the Minneson since Graverage revery \$3 cents. an all-time and recoved flexible and recover flexible a	veen men and gap has never ta's wage gap overnor Dayto earned, wome 1 men on aver ne low of 15.8 evernor Daytor o law, which stability for pregoyment opport duced gender laws. Stration, the Dand addressed ecurity Act. Th	women. Since been greated has shrunk been greated and took office en on average rage earned, percent in 20 a signed the grant women cunities for we pay gap through the pertment of 69 complaint e Department	te the or than 20 oy 2.1 e. In 2011, for e earned 80 women on 014. That same Women's workplace or and nursing omen in high- ugh increased of Labor and ots raised under out of Human	

		opportunities for women and people of color on public works projects, including the Capitol Restoration and U.S. Bank Stadium. This is a 3,200 percent increase over the previous administration.
B.34	Increased Stability for Main Street Banks	Minnesota farmers, entrepreneurs, and small business owners rely on loans from their local banks to invest and grow their operations. In 2011, shortly after Governor Dayton took office, 36 percent of state chartered banks were considered "problem banks." Today, only 5 percent of these institutions are deemed to be at risk. Since 2014, no state chartered banks have failed. The majority of state-chartered banks are located in Greater Minnesota communities, where they provide convenient financial services and access to lending for their communities.
B.35	Trained Nearly 2,700 Criminal Offenders for Brighter Futures	Minnesotans who are incarcerated often lack the job skills they need to be successful open release, which can make it harder for them to reintegrate into society. To help these individuals, the Minnesota Department of Corrections' EMPLOY job readiness program trains and prepares offenders for their return to the community. Since 2011, the EMPLOY Program has trained 2,696 participants. Participants in the EMPLOY program average \$5,400 more each year than those who have not participated. EMPLOY participants have a significantly lowered the risk of recidivism by 35 percent for re-arrest, 32 percent for reconviction, 55 percent for new offense re-incarceration, and 63 percent for re-incarceration for a technical violation revocation. EMPLOY has a positive cost benefit of \$15.90 for every \$1 that goes into the program. In 2013, the Department of Corrections created its Bridge program, which provides three months of employment and work skills training in an "outside the walls" environment. It also connects released offenders with employment opportunities — subcontracting with Minnesota companies.
B.36	Invested More Than \$2 Billion in Mass Transit Projects	Governor Dayton understands that robust investments in mass transportation were critical to the quality-of-life and economic opportunity available to Minnesotans. Governor Dayton has secured more than \$2 billion in investment for Twin Cities metropolitan area transit projects. This funding was critical to the development of the Central Corridor LRT project, Southwest LRT project, Bottineau LRT project, and numerous Bus Rapid Transit projects. In addition to easing congestion, improving air quality, and reducing commuting times, these investments have generated at least \$8.4 billion in economic development.

- Central Corridor (Green Line) LRT Four months after the Governor took office, the Dayton Administration executed a Full Funding Grant Agreement with the Federal Transit Administration totaling \$957 million, completing the financing necessary to build and complete the Central Corridor. The 11-mile Green Line opened for passenger service in June 2014 after 30 years of planning. The project created more than 5,500 construction jobs, with a payroll of \$250 million for workers from more than 60 Minnesota counties. Since the project began, approximately \$5.8 billion in new development in more than 100 projects along the line have been completed. The Green Line now has daily weekday ridership of nearly 40,000.
- Snelling Avenue (A Line) BRT In 2016, Metro Transit opened the A Line, connecting the Blue Line and Green Line with bus rapid transit via Snelling Avenue. The project improves connectivity for transit users and allows them to reach popular destinations, including Highland Village, Rosedale Center, HarMar Mall, Minnehaha Park, and the Midway area. To help complete the project, Governor Dayton secured \$16 million in state funds, which also helped leverage an additional \$11 million in federal and local funds. The A Line grew ridership in the Snelling Avenue corridor by more than 35% in its first two years of operation.
- Red Line BRT The Red Line BRT links the communities of Lakeville, Apple Valley, and Eagan to the Mall of America (MOA), MSP Airport, and downtown Minneapolis (via METRO Blue Line connection at the MOA). The 11-mile corridor began operation in June 2013. Ridership totaled 270,400 in 2017. The METRO Red Line resulted from a collaborative effort among several local, regional and state agencies. Dakota County Regional Railroad Authority led the initial planning for the transitway and the construction of the improved roadway, with the Metropolitan Council overseeing the transit facility and technology components. Funding was provided by federal, state, and local sources, including Dakota County and the Counties Transit Improvement Board.

In Development:

- Orange Line BRT The Orange Line is a 17-mile planned highway Bus Rapid Transit (BRT) line that will connect Minneapolis, Richfield, Bloomington, and Burnsville along I-35W. The Orange Line will provide frequent, all-day service in both directions, seven days a week. Under Governor Dayton's leadership, Minnesota invested \$15.1 million in the project, fulfilling the state portion of the funding.
- Southwest (Green Line Extension) LRT The 14.5-mile Green Line Extension will include 15 new stations and operate from

Minneapolis through St. Louis Park, Hopkins, Minnetonka, and in close proximity to Edina. The project is expected to provide jobs for 7,500 construction workers, with an estimated \$350 million construction payroll. By 2035, employment is expected to grow to 80,900 within one-half mile of the proposed stations and 145,300 in downtown Minneapolis — an 18 percent increase in employment. Communities along the line have already experienced more than \$1 billion in development. Highlights include the \$60 million Mariner apartment project planned near Opus Station in Minnetonka and the \$61 million apartment/retail mixed income Elevate project at SouthWest Station in Eden Prairie.

- Bottineau (Blue Line Extension) LRT The planned Blue Line Extension will help connect workers to jobs and operate 13 miles northwest of downtown Minneapolis, through north Minneapolis, Golden Valley Robbinsdale, Crystal and Brooklyn Park with 11 new stations. With construction due to begin in 2019, the line is to open in 2022. By 2035, employment is expected to grow to 20,800 within ½ mile of the proposed new stations and 159,600 in downtown Minneapolis. An estimated 6,500 construction workers will be needed to build the line, with a \$300 million estimated construction payroll. Planned and recent development along the Blue Line Extension tallies up to \$522 million in investment, up from \$489 million reported in January 2017.
- Gold Line BRT (St. Paul to Woodbury) The Gold Line a planned nine-mile dedicated Bus Rapid Transit (BRT) line that will connect St. Paul, Maplewood, Landfall, Oakdale and Woodbury generally along Interstate 94. It will be Minnesota's first BRT line that operates primarily within exclusive bus-only lanes. Under Governor Dayton's leadership, Minnesota has invested \$2 million in state funding, leveraging an additional \$23 million in local funding to advance the project.
- C Line (Penn Avenue) BRT The 8.5-mile C Line will connect Minneapolis and Brooklyn Center with faster, enhanced bus service when it opens in 2019. The \$35 million transit investment is being leveraged as part of a broader street partnership with Hennepin County and the City of Minneapolis to transform Penn Avenue. More than half of the brand-new C Line bus fleet will be fully battery electric, with zero tailpipe emissions, a first for Metro Transit.
- D Line (Chicago-Fremont) BRT Connecting 18 miles of Brooklyn Center, Minneapolis, Richfield and Bloomington, the D Line is a planned and long-needed upgrade to the state's highest ridership bus route. The \$75 million capital investment in the D Line will serve more than 15,000 rides today, growing

		to over 23,000 daily customers by 2030. The D Line is moving forward into engineering in 2018, while continuing to seek \$35 million to fully fund construction in 2020.
B.37	Allocated Over \$800 Million to Twin Cities Metropolitan Area Transportation Projects	During Governor Dayton's two terms, the Metropolitan Council and its Transportation Advisory Board allocated over \$800 million in federal funding to local transportation projects through the Regional Solicitation in the metro area. These projects, nearly 200 of them, are matched with local funding and resulted in over \$1.5 billion in total project funding.
		The Transportation Advisory Board whose members include local elected officials, agency representatives and citizen members, solicits, reviews and recommends road and bridge, transit, and bike and pedestrian projects for federal funding throughout the region.
		Examples of significant projects include Highway 41 expansion in Chaska, expansion of Hanson Boulevard in Andover and the A Line Bus Rapid Transit along Snelling Avenue.
B.38	Hit 85.8 Million Metro Transit Rides in 2015, the Highest Total since 1981; A Ten Percent Increase Since 2010	Thanks to continued investment in mass transit under Governor Dayton's leadership, Metro Transit has seen the highest ridership numbers in nearly four decades. In 2015, customers took more than 85.8 million rides on buses and trains operated by Metro Transit in 2015.
	Since 2010	In 2016, Metro Transit provided more than 80 million annual rides, reaching the third-highest annual ridership since 1981. In total, Metro Transit, along with suburban transit providers, provided 96 million rides in 2016, helping people to get to school, jobs and other important destinations. Research shows that 80 percent of weekday transit trips are to work or school.
		In 2017, for the seventh consecutive year, Metro Transit's annual ridership exceeded 80 million rides, topping 81.9 million, with average weekday ridership of 264,347. The 2017 ridership total includes a record 13.1 million rides on the METRO Green Line, which has seen ridership grow every year since its 2014 opening and had its highest single-day ridership ever on Aug. 31, 2017. Nearly 10.7 million rides were taken on the Blue Line, breaking the previous record set in 2015. Ridership on the Green Line increased about 3.5 percent compared to 2016, while Blue Line ridership increased nearly 4 percent.
		In 2017, nearly 794,000 rides were provided on the Northstar Commuter Rail Line, a nearly 12 percent increase over 2016. Metro Transit also was recognized for its success as the American Public

		Transportation Association named Metro Transit the "2016 System of the Year."			
Million in the Minnesota Local Road Improvement to lo has l			local agencie nder Governo	es for constructir or Dayton's leade ted in 109 separa	rogram provides funding assistance ag or reconstructing local roads. ership, approximately \$128.4 million ate local road projects across
			Year	Location	Description
			2011-2012	Itasca Country	\$400,000 for pavement reconstruction/rehabilitation on CSAH 10 from TH 169 to TH2
			2011-2012	Chisholm	\$400,000 for reconstruction of MSA 111-238 from Central Avenue to East Iron Drive
			2011-2012	LaPrairie	\$350,000 to consolidate access points and make signal and access road improvements along Glenwood Drive
			2011-2012	Thief River Falls	\$400,000 for roadway and intersection improvement on MSAS 155 from Barzen Avenue to Oakland Park Road
			2011-2012	Fertile	\$300,000 for grade and surface bridge replacement between Summit Avenue and Nature Center
		k	2011-2012	Fosston	\$400,000 for the resurfacing of Second Street between Mark Avenue and CSAH 6
			2011-2012	Isanti County	\$400,000 to widen and resurface CSAH 9 between CR 45 and CSAH 18
			2011-2012	Aitkin County	\$375,000 to rehabilitate CSAH 3 pavement between TH 169 and TH 232
			2011-2012	Buffalo	\$300,000 to grade and pave Settlers Parkway between TH 25 and TH 55
			2011-2012	Stevens County	\$250,000 to grade and pave MCSAH 9 between TH 28 and .26 miles to the north
			2011-2012	Grant County	\$400,000 to implement a concrete overlay on CSAH 7
			2011-2012	Lake Park Twp/City	\$200,000 to improve access and turn lanes and resurface TH 10 frontage roads

2011-2012	Rice County	\$500,000 for reconstruction and intersection improvement on CSAH 1 from TH I-35 to CSAH 9
2011-2012	Steele County	\$85,000 for reconstruction of CSAH 18 from Southwest 13th Street to TH 14
2011-2012	Blue Earth County	\$400,000 for roundabout reconstruction at the intersection of CSAH 60 and CSAH 82
2011-2012	Gibbon	\$500,000 to reconstruct Ash Avenue from TH 19 to CSAH 2
2011-2012	Mound	\$397,000 to reconstruct and resurface 131st Street from TH 75 to Cemetery
2011-2012	Lyon County	\$190,000 for improvements to CSAH 7 from TH 14 to 1,200 feet north
2011-2012	Stewart	\$400,000 for reconstruction on CSAH 111 and Hall Street from TH 212 to CSAH 7
2011-2012	Forest Prairie TWP	\$75,000 for intersection improvements on 380th Street from 672nd Ave to 675th Ave
2011-2012	Agassiz TWP	\$139,500 for reconstruction of TWP Rd T-76 from NTWP RD T-76 to TWP Rd T-76
2011-2012	South St. Paul	\$500,000 to reconstruct Richman/Hardman Avenue from CSAH to I-494
2011-2012	Hastings	\$500,000 to reconstruct 10th Street and Ravenna Trail from Ramsey Street to TH 291
2011-2012	Ramsey	\$500,000 to reconstruct MSAS 199 - 104 -005 from Zeolite Street to CSAH 83
2011-2012	Waconia	\$400,000 to reconstruct TH 284 and 10th Street from CSAH 10 to TH 5
2011-2012	Dayton	\$500,000 to reconstruct South Diamond Lake Road from Vinewood to Zanzibar
2011-2012	Watertown	\$350,000 for a bridge replacement and intersection improvements at CSAH 10/CSAH 27 and Lewis Avenue
2011-2012	Randolph TWP	\$388,500 to reconstruct Harry Avenue from CR 86 to CR 88
2013	Carver County	\$8,684,887 for improvements to CSAH 101 from CSAH 61 to the Scott County Line
2013	Washington County	\$1,315,113 for improvements to TH 36 in Oak Park Heights

	2014-2015	Chisholm	\$500,000 to reconstruct MSAS 111-233 and MSAS 111-246
	2014-2015	Sandstone	\$1,000,000 to add dedicated turn lanes and improve highway access on Lundorrf Drive
	2014-2015	Lake County	\$500,000 to pave and improve CSAH 25 in Silver Creek TWP
	2014-2015	St. Louis County	\$750,000 to install traffic signals and improve Rice Lake Road
	2014-2015	Blackduck	\$357,252 to reconstruct Frontage Road and Pine Avenue Southwest
	2014-2015	East Grand Forks	\$553,106 to construction a new lift station and improve intersections along Fifth Avenue East
	2014-2015	Oklee	\$150,000 to reconstruct Elevator Road
	2014-2015	Thief River Falls	\$613,310 provide access to 1st Avenue and Ruby Avenue for two new apartment buildings
	2014-2015	Beltrami County	\$533,000 to reconstruct CR 402 in Bemidji TWP
	2014-2015	Roseau County	\$151,000 to chip seal intersection of CSAH 46 and TH 11
	2014-2015	Farden TWP	\$115,518 for road realignment and culvert replacement of 279th Avenue
	2014-2015	Middle River TWP	\$134,310 to strengthen and resurface 330th Street Northwest for 10 ton vehicles
	2014-2015	Wadena	\$500,000 to reconstruct local streets to accommodate 10 ton vehicles
	2014-2015	Benton County	\$500,000 to expand CSAH 3 to four lanes with concrete medians and roundabouts
	2014-2015	First Assessment District TWP	\$614,070 to widen and resurface roads in an unincorporated section of Crow Wing County
	2014-2015	St. Joseph TWP	\$750,000 to resurface 320th Street
	2014-2015	Perham	\$750,000 to pave and add burbs to Coney Street East
	2014-2015	Villard	\$559,800 to make improvements to Grove Lake Road
	2014-2015	Douglas County	\$500,000 to widen and improve CR 81 in Alexandria TWP
	2014-2015	Pope County	\$200,000 to widen and strengthen CSAH 28 to accommodate 10 ton vehicles
	2014-2015	Pine Lake TWP	\$250,000 to grade and surface Nitche Lake Road
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2014-2015	Goodview	\$750,000 to improve local roads in Goodview
2014-2015	Fillmore County	\$750,000 to reclaim and resurface CSAH 8 in Spring Valley TWP
2014-2015	Steele County	\$500,000 to reconstruct CSAH 42 and make utility improvements
2014-2015	Wabasha County	\$500,000 to widen and resurface CSAH 25 in Eligin and Elgin TWP
2014-2015	Blue Earth (City)	\$667,200 to reconstruct East 21st Street and improve drainage
2014-2015	Montgomery	\$500,000 to reconstruct and rebuild Fifth Street to the 10 ton standard
2014-2015	Sibley County	\$500,000 to widen and improve CR 160 in Faxon
2014-2015	Watonwan County	\$500,000 to rehabilitate CSAH 5 in Adrian and Butterfield TWPs
2014-2015	Oshawa TWP	\$212,600 to resurface 357th Avenue and make related improvements
2014-2015	Vienna TWP	\$65,000 to resurface and improve drainage on 150th Avenue
2014-2015	Belview	\$174,000 to improve Second Street and repair storm sewers
2014-2015	Bird Island	\$434,900 to add curbs and gutters, complete sewer work, and resurface 13th Street
2014-2015	Glencoe	\$750,000 to reconstruct and resurface 7th Street and Armstrong Avenue
2014-2015	Lincoln County	\$195,555 to improve CSAH 9 in Lake Benton/Verdi
2014-2015	Lyon County	\$243,471 to resurface CSAH 24
2014-2015	Springdale TWP	\$150,000 to realign intersections and replace bridges along Crown Avenue
2014-2015	Richfield	\$2,500,000 to construct new traffic lanes, sidewalks, and trails along 77th Street
2014-2015	Waconia	\$750,000 to realign and extend 10th Street
2014-2015	Anoka County	\$5,036,680 to construct an interchange at CSAH 83 in Ramsey
2014-2015	Ramsey County	\$20,000,000 to design and reconstruct an interchange at CR H and Highway Avenue in Mounds Views and Arden Hills
2014-2015	Ramsey County	\$9,000,000 to reconstruct an interchange at CSAH 96 and I-35W in Arden Hills

2014-2015	Washington County	\$29,000,000 to widen CSAH to three lanes in Mahtomedi and Pine Springs
2018	Cloquet	\$1,000,000 to improve Cloquet Avenue
2018	Proctor	\$750,000 to reconstruct and improve drainage on 6th Street and Almac Drive
2018	Virginia	\$1,000,000 to reconstruct Midway Drive
2018	Bemidji	\$1,000,000 to reconstruct and add roundabouts to Division Street
2018	Spooner TWP	\$366,032 to reconstruct and widen 15th Avenue Southwest
2018	Pennington County	\$1,000,000 to reconstruct and add new bridges on CSAH 8 and Mark Boulevard
2018	Red Lake Falls	\$750,000 to reconstruct 3rd Street Southwest, Polk Avenue SW, and International Drive
2018	Morrison County	\$900,000 to reconstruct 138th Street
2018	Sartell	\$800,000 to reconstruct and add roundabouts to Pinecone Road
2018	Big Lake	\$650,000 to recondition CSAH 5 and Hiawatha Avenue
2018	Aitkin (City)	\$500,000 to reconstruct and improve drainage on 1st Street Northwest
2018	Wakefield TWP	\$750,000 to reconstruct and widen Island Lake Road
2018	Mahnomen County	\$900,000 to replace and line culverts on CR 139
2018	Clay County	\$450,000 to recondition mill and overlay on CSAH 10
2018	Westport	\$400,000 to reconstruct Livingston Avenue
2018	Farwell	\$100,635 to reconstruct Stanley Avenue
2018	Sabin	\$255,800 to reconstruct CR 67
2018	Champion TWP	\$750,000 to reconstruct and widen 500th Street and 330th Avenue
2018	Goodhue County	\$1,000,000 to recondition and replace asphalt with concrete on CSAH 1
2018	Red Wing	\$490,000 to reconstruct Spring Creek Avenue/Drive
2018	Ostrander	\$314,000 to reconstruct CSAH 1 and CSAH 3

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	2018	Carrolton TWP	\$475,000 to reconstruct Goodview Road		
	2018	Carrolton TWP	\$545,200 to reconstruct Heron Road		
	2018	Martin County	\$1,000,000 to recondition CSAH 26		
	2018	North Mankato	\$700,000 to reconstruct Commerce Drive		
	2018	Waseca	\$1,000,000 to reconstruct and improve drainage on 3rd Street Northeast		
	2018	Waldorf	\$750,000 to reconstruct CSAH 3 and 4, CR 74		
	2018	Sweet TWP	\$740,000 to reconstruct and pave Township Road 267		
	2018	Renville County	\$750,000 to reconstruct five miles of CSAH 4		
	2018	Redwood Falls	\$1,000,000 to reconstruct Courthouse Square		
	2018	Canby	\$400,000 to reconstruct and pave 200th Street		
	2018	Laketown TWP	\$750,000 to reconstruct and pave Airport Road		
	2018	Wyoming	\$1,000,000 to reconstruct Pioneer Road		
	2018	Chisago County	\$1,000,000 to reconstruct CSAH 30		
	2018	Cottage Grove	\$600,000 to reconstruct Ravine Parkway as a divided roadway		
	2018	South St. Paul	\$400,000 to reconstruct and improve Southview Boulevard/3rd Avenue		
B.40 Invested \$1.132 Billion in Minnesota's Corridors of Commerce Program	The <u>Corridors of Commerce</u> program supports statewide economic growth by strategically expanding the capacity of Minnesota's transportation system and improving the movement of freight across Minnesota.				
	In 2013, Governor Dayton worked with the Legislature to create the Corridors of Commerce program. Under Governor Dayton's leadership, Minnesota invested \$1.132 billion in the program. The first \$331.5 million has already been allocated to projects across Minnesota, benefiting 48 communities and creating 3,000 construction jobs.				
	Through 2018, approximately 50 percent (\$706.6 million) of these new investments have helped fund road improvement projects in Greater Minnesota.				
1	Projects Project Description				

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Highway 169	About \$8 million for lane expansion in Itasca
	County
Highway 2	Up to \$10 million for passing lanes from
	Cass Lake to Deer River
Interstate 94	Over \$31 million for auxiliary lanes from
	Rogers (MN 101) to St. Michael (MN 241)
Highway 34	Up to \$8 million to add passing lanes from
	Detroit Lakes to Nevis
Highway 14	Up to \$12 million to make the road 4-lane
	from Owatonna to Dodge Center
Highway 14	Up to \$28 million to make the road 4-lane
	from North Mankato to Nicollet
Highway 14	Up to \$35 million for a 4-lane Nicollet
	bypass
Highway 23	Up to \$9 million for passing lanes from
	Willmar to I-90
Highway 14	\$1.5 million to purchase right of way for
	expansion between Dodge Center and
	Owatonna
Highway 23	\$1.5 million for environmental work to
	prepare Highway 23 for future expansion
	from New London to Paynesville and
	Paynesville to Richmond
Highway 34	\$1.9 million for center left turn lane in
	Detroit Lakes from Highway 59 to County
	Road 141
Highway 2	\$2.3 million to reconstruct segment of
	roadway in Deer River
Highway 14/	\$1 million for preliminary design work at the
Highway 15	intersection in New Ulm
Interstate 94	\$1.4 million to design additional lanes from
	St. Michael to Albertville.
Highway 11	\$500,000 to design passing lanes from
	Greenbush to Warroad
Highway 14	\$7.3 million to purchase right-of-way for
	expansion of Highway 14 between
	Owatonna to Dodge Center
Highway 23	\$800,000 for the purchase right-of-way for
	expansion of Highway 23 between New
	London to Paynesville
Highway 34	\$3 million for mill and overlay work on
	Highway 23 from Detroit Lakes to Becker
	CR29
Highway 371	\$45.4 million for an expansion to four lanes
	from Nisswa to Jenkins
Highway 169	\$1.5 million for design work for replacement
	of the Nine Mile Creek Bridge
Interstate 35W	\$5.5 million for design work related to the I-
	35W Minnesota River Crossing
Interstate 35W	\$1.1 million for expansion of the MnPASS
	system in the northern suburbs

	Highway 65	\$1 million for design work for replacement
		of the Third Avenue Bridge of the
		Mississippi River
	Interstate 94	\$2 million for design work for new
		pavement and bridges between St. Paul and
		Minneapolis
	Highway 51	\$14 million for reconstruction of Highway
		51 between Selby Avenue to Pierce Butler
	Interstate 35W	\$18.3 million for MnPASS system expansion
		on I-35W North.
	Interstate 694	Almost \$39 million for reconstruction and
		lane expansion of I-694 in Arden Hills and
		Little Canada
	Highway 610	\$80 million to connect Hwy 610 to I-94
	Highway 14	\$160 million to expand Highway 14 from
		two lanes to four lanes between Owatonna
		and Dodge Center
	Highway 23	\$105 million to create a continuous four-
		lane roadway from Willmar to St. Cloud
	Highway	\$163 million to convert the highway to a
	252/Interstate	freeway and add MnPASS lanes Dowling to
	94	TH 610
	Highway 169	\$157 million to convert Highway 169 in Elk
		River to a freeway
	Interstate 494	\$70 million to construct the first phase of a
		turbine interchange that includes a
		directional ramp for northbound I-35W to
		westbound I-494 traffic
	Interstate 94	\$56 million to expand I-94 from four to six
		lanes between Highway 241 in St. Michael
		and County Road 19 in Albertville

B.41 Invested \$119 Million in the Local Bridge Replacement Program, Replaced More than 400 Bridges

There are 14,814 local bridges in Minnesota. The Local Bridge Replacement Program helps local governments pay for the reconstruction, rehabilitation or removal of their bridges. Governor Dayton worked with the Minnesota Legislature to invest \$119 million in the Local Bridge Replacement Program, enough to complete more than 400 bridge projects in Greater Minnesota.

Year	County	Investment	Description
2012	Aitkin	\$273,527	County Hwy 4 over the
2012	AILKIII	7273,327	Rice River
			County Hwy 28 over
2012	Aitkin	\$72,000	Cahin Between Two
			Lakes
2012	Anoka	\$100,373	0.4 miles west of Trunk
2012	Alloka	\$100,575	Highway 47
2012	Anoka	¢0.709	0.4 miles west of Trunk
2012	ATIOKA	\$9,798	Highway 47
2012	Dockor	¢76.962	County Rd 159 6.2 Miles
2012	Becker	\$76,862	Northwest of Callaway

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		2012	Becker	\$75,615	County Rd 159 6.2 Miles
		2012	Daltus us:		Northwest of Callaway
		2012	Beltrami	\$157,306	On County Dd 207, 0.5
		2012	Beltrami	¢200 101	On County Rd 307, 0.5 miles northeast of County
		2012	Beitrami	\$280,181	Hwy 22 over Turtle River
					0.1 miles north of Trunk
					Highway 23, County Hwy
		2012	Benton	\$159,906	6 over Little St. Francis
					River
					Over creek/ditch, Shelby
		2012	Blue Earth	\$126,336	Township
					County Hwy 14 over the
		2012	Blue Earth	\$28,129	Big Cobb River
					County Hwy 69 over
		2012	Blue Earth	\$234,270	Minneopa Creek, South
					Bend township
		2012	Carlhan	¢222.056	0.3 miles north of Trunk
		2012	Carlton	\$223,856	Highway 210
		2012	Carlton	\$243,418	0.2 miles south of Trunk
		2012	Cariton	Ş243,418	Highway 210
		2012	Carver	\$381,889	0.1 miles southwest of
		2012	Carver	\$301,003	County Hwy 40
					County Hwy 41 over
		2012	Carver	\$229,899	Bevens Creek, Dahlgren
					Township
		2012	Carver	\$384,758	Over Carver Creek,
					Dahlgren township
		2012	Cass	\$400,819	Over unnamed stream
		2012	Cass	\$400,819	4.4 miles south of Longville
		2012	Cass	\$250,669	Over Gulf Creek
		2012	Cass	\$230,009	County Hwy 1 over Stony
		2012	Cass	\$91,701	Brook
					Over Shakopee Creek,
		2012	Chippewa	\$225,016	Louriston township
					2-3050mm X 2440mm X
		2012	Chisago	\$202,721	29.3m PCC BOX CULV
		2012	Chisago	\$133,584	
		2012	Chicago	¢220.000	0.6 miles west of County
		2012	Chisago	\$329,608	Hwy 5
		2012	Chisago	\$224,058	County Hwy 9 over
		2012	Chisago	\$224,036	Sunrise River
		2012	Chisago	\$362,905	County Hwy 19 over
	2012	Cilisago	7302,903	sunrise river	
		2012	Chisago	\$29,156	County Hwy 30 over Rush
			355	7-0,200	Creek
		2012	Chisago	\$142,563	2-3050mm X 2440mm X
			J-	, ,	29.3m PCC BOX CULV
		2040	China	6200 444	Located on County Hwy 8
	2012	Chisago	\$300,411	over goose Creek 1.1	
					miles

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		2012	Chisago	\$184,709	County Hwy 9 over sunrise river
		2012	Chisago	\$474,906	0.8 miles west of County Hwy 9
		2012	Clay	\$588,317	Co road 94 over the Buffalo River
		2012	Clay	\$31,060	0.1 mi s of County Hwy 26
		2012	Clay	\$47,265	0.1 miles south of County Rd 70
		2012	Clay	\$69,922	2.1 miles south of the county line
		2012	Clay	\$50,511	0.1 miles south of County Rd 69
		2012	Cottonwood	\$93,772	Over Highwater Creek, Rose Hill township
		2012	Cottonwood	\$182,343	
		2012	Cottonwood	\$124,257	Over stream
		2012	Crow Wing	\$96,147	Over Cullen Creek
		2012	Crow Wing	\$123,147	Over Daggett Brook, Daggett Brook and Platte Lake Townships
		2012	Douglas	\$132,574	Over Geneva/Le Homme Dieu Channel
		2012	Douglas	\$131,475	Over Geneva/Le Homme Dieu Channel
		2012	Douglas	\$307,789	
		2012	Fairmont	\$1,136,695	Over channel between Bud Lake and Hall Lake
		2012	Fairmont	\$78,852	Over channel between Bud Lake and Hall Lake
		2012	Faribault	\$163,306	Over south Creek, Verona township
		2012	Faribault	\$187,827	Over middle branch of the Blue Earth River, Elmore township
		2012	Faribault	\$277,953	Over Badger Creek, Jo Daviess township
		2012	Faribault	\$55,344	County Hwy 4 over Coon Creek
		2012	Fillmore	\$57,600	Over Shady Creek, township Chatfield
		2012	Fillmore	\$60,093	Over stream, township Chatfield
		2012	Fillmore	\$47,334	0.6 miles west of County Hwy 14
		2012	Fillmore	\$53,271	Over Willow Creek, Carimona township
		2012	Fillmore	\$23,435	Over stream, Holt township
		2012	Fillmore	\$62,985	Arendahl township

2012 Fillmore S22,400 Over Willow Creek, Carimona township			T		
2012 Freeborn \$387,536 Over unamed stream Over Goose Creek, Shell Rock township Over Goose Creek, Shell Rock township Over Goose Creek, Shell Rock township Over Over Query ditch 16, Shell Rock township Over Deer Creek, Newry township Over Steward Creek, Nunda township Over Cooth Creek, Freeborn \$552,609 Over County ditch 124, Riceland township Over Cooth Creek, Freeborn township Over Cooth Creek, Freeborn township Over Cooth Creek, Freeborn township Over Woodburry Creek, Oakland Township		2012	Fillmore	\$222,400	Over Willow Creek, Carimona township
2012 Freeborn \$387,536 Over unnamed stream 0.7 miles east of Country Hwy 18 2012 Freeborn \$268,171 Over Goose Creek, Shell Rock township Over county ditch 16, Shell Rock township Over county ditch 16, Shell Rock township Over county ditch 16, Shell Rock township Over county ditch 16, Shell Rock township Over County ditch 16, Shell Rock township Over Goose Creek, Indon township Over Goose Creek, Indon township Over Goose Creek, Freeman township Over Goose Creek, Nunda township Over Goose Creek, Nunda township Over County ditch #23, Alden Township Over County ditch #24, Riceland township Over County ditch #24, Riceland township Over County ditch #24, Riceland township Over County ditch #26, Freeborn township Over County Hill #26, Freeborn Over County Hill #26, Freeborn Over County Hill #26, Freeborn Over Coun		2012	Fillmore	\$81,847	•
2012 Freeborn \$264,109 Shell Rock township Seek		2012	Freeborn	\$387,536	Over unnamed stream 0.7 miles east of County
Shell Rock township 2012 Freeborn \$263,255 Over Mud Lake Creek, London township 2012 Freeborn \$268,889 Over Deer Creek, Newry township 2012 Freeborn \$279,227 Over Goose Creek, Freeman township 0.9 miles south of County Hwy 17, over county ditch #23, Alden Township 2012 Freeborn \$212,085 Over County ditch #23, Alden Township 2012 Freeborn \$252,609 Over County ditch j24, Riceland township 2012 Freeborn \$55,256 Freeborn township 2012 Freeborn \$55,256 Freeborn township 2012 Freeborn \$50,781 Over County dich j6, Freeborn township 2012 Freeborn \$59,019 Over Woodburry Creek, Oakland Township 2012 Hennepin \$4,078,805 Washington Ave 1.1 miles north of Trunk Highway 7, Vine Hill Road over HCRRA 2012 Houston \$339,593 Trunk Highway 44 over unnamed stream Near 171" west of cut across road on COUNTY HWY 4 2012 Houston \$57,161 2.1 miles west of County Hwy 4 2012 Hugo \$263,243 219th Street over Clearwater Creek 2012 Itasca \$732,409 Rd 127 County Hwy 31 over the 2012 Itasca \$560,164 County Hwy 31 over the 2012 Itasca \$732,409 Rd 127 County Hwy 31 over the 2012 Itasca \$600,164 County Hwy 31 over the 2012 Itasca \$600,164 County Hwy 31 over the 2012 Itasca \$732,409 Rd 127 County Hwy 31 over the 2012 Itasca \$600,164 County Hwy 31 over the 2012 I		2012	Freeborn	\$268,171	•
2012 Freeborn \$268,889 Over Deer Creek, Newry township		2012	Freeborn	\$264,109	-
2012 Freeborn \$279,227 Over Goose Creek, Freeman township 0.9 miles south of County Hwy 17, over county ditch #23, Alden Township Over Steward Creek, Nunda township Over County ditch #23, Alden Township Over County ditch #24, Riceland township Over County ditch #25, Freeborn township Over County dich #26, Freeborn township Over Woodburry Creek, Oakland Township Over Woodburry Creek, Oakland Township Over Hondand Sap, 593 Over Hondand Sap, 593 Over Hondand Sap, 593 Over Steward Creek Over Steward		2012	Freeborn	\$263,255	-
Preeborn \$279,227 Freeman township 0.9 miles south of County Hwy 17, over county ditch #23, Alden Township 2012 Freeborn \$212,085 Over Steward Creek, Nunda township 2012 Freeborn \$252,609 Over county ditch j24, Riceland township 2012 Freeborn \$55,256 Over Cobb Creek, Freeborn township 2012 Freeborn \$50,781 Over county ditch j6, Freeborn township 2012 Freeborn \$59,019 Over Woodburry Creek, Oakland Township 2012 Hennepin \$4,078,805 Over Woodburry Creek, Oakland Township 2012 Hennepin \$1,155,167 Hilles north of Trunk Highway 7, Vine Hill Road over HCRRA 2012 Houston \$39,593 Trunk Highway 4 over unnamed stream Near 171" west of cut across road on COUNTY HWY 4 2012 Houston \$57,161 2012 Hubbard \$391,535 2.1 miles west of County Hwy 2 2012 Hugo \$263,243 219th Street over Clearwater Creek 2012 Isanti \$366,961 Over Stanchfield Creek, Springvale township 2012 Itasca \$732,409 Rd 127 County Hwy 31 over the 2012 Itasca \$600,164 County Hwy 31 over the 2012 Itasca \$600,164		2012	Freeborn	\$268,889	-
2012 Freeborn \$196,853 Hwy 17, over county ditch #23, Alden Township		2012	Freeborn	\$279,227	,
2012 Freeborn \$212,085 Nunda township		2012	Freeborn	\$196,853	0.9 miles south of County Hwy 17, over county ditch #23, Alden
2012 Freeborn \$55,256 Riceland township		2012	Freeborn	\$212,085	*
2012 Freeborn \$55,256 Freeborn township		2012	Freeborn	\$252,609	
2012 Freeborn \$50,781 Freeborn township		2012	Freeborn	\$55,256	
2012 Hennepin \$4,078,805 Oakland Township		2012	Freeborn	\$50,781	· · · · · · · · · · · · · · · · · · ·
Hennepin \$4,078,805 Washington Ave 1.1 miles north of Trunk Highway 7, Vine Hill Road over HCRRA Trunk Highway 44 over unnamed stream Near 171" west of cut across road on COUNTY HWY 4 Public Hubbard \$391,535 Physical Section 12012 Hugo \$263,243 Physical Section 12012 Physical Phys		2012	Freeborn	\$59,019	· · · · · · · · · · · · · · · · · · ·
2012 Hennepin \$1,155,167 Highway 7, Vine Hill Road over HCRRA		2012	Hennepin	\$4,078,805	
2012 Houston \$39,593 unnamed stream Near 171" west of cut across road on COUNTY HWY 4 2012 Houston \$57,161 2012 Hubbard \$391,535 2.1 miles west of County Hwy 2 2012 Hugo \$263,243 129th Street over Clearwater Creek 2012 Isanti \$366,961 Over Stanchfield Creek, Springvale township 2012 Itasca \$732,409 1.1 miles west of County Rd 127 2012 Itasca \$600,164 County Hwy 31 over the		2012	Hennepin	\$1,155,167	Highway 7, Vine Hill Road
2012 Houston \$38,123 across road on COUNTY HWY 4		2012	Houston	\$39,593	
2012 Hubbard \$391,535 2.1 miles west of County Hwy 2 2012 Hugo \$263,243 129th Street over Clearwater Creek 2012 Isanti \$366,961 Over Stanchfield Creek, Springvale township 2012 Itasca \$732,409 1.1 miles west of County Rd 127 2012 Itasca \$600,164 County Hwy 31 over the		2012	Houston	\$38,123	across road on COUNTY
2012 Hugo \$391,535 Hwy 2 2012 Hugo \$263,243 129th Street over Clearwater Creek 2012 Isanti \$366,961 Over Stanchfield Creek, Springvale township 2012 Itasca \$732,409 1.1 miles west of County Rd 127 2012 Itasca \$600,164 County Hwy 31 over the		2012	Houston	\$57,161	
2012 Hugo \$263,243 Clearwater Creek 2012 Isanti \$366,961 Over Stanchfield Creek, Springvale township 2012 Itasca \$732,409 Itasca \$600,164 County Hwy 31 over the		2012	Hubbard	\$391,535	
2012 Isanti \$366,961 Springvale township 2012 Itasca \$732,409 Itasca S600,164 County Hwy 31 over the		2012	Hugo	\$263,243	
2012 Itasca \$732,409 I.1 miles west of County Rd 127 2012 Itasca \$600,164 County Hwy 31 over the		2012	Isanti	\$366,961	-
2012 Itasca \$600 164 County Hwy 31 over the		2012	Itasca	\$732,409	1.1 miles west of County
		2012	Itasca	\$600,164	County Hwy 31 over the

				,
	2012	Itasca	\$10,197	County Hwy 4 over Stream
	2012	Itasca	\$175,675	Over Bigfork River
	2012	Itasca	\$508,603	Over Bigfork River 7 miles east of Wirt
	2012	Jackson	\$140,562	0.1 miles west of County Hwy 3
	2012	Jackson	\$6,051	Over ditch project #4, La Crosse township
	2012	Jackson	\$12,488	0.1 miles west of County Hwy 3
	2012	Jackson	\$254,993	On County Hwy 4 over Little Sioux River
	2012	Jordan	\$729,404	0.1 miles south of Trunk Highway 282
	2012	Kandiyohi	\$52,396	3 ,
	2012	Kandiyohi	\$225,364	In Raymond
	2012	Kittson	\$610,422	Over Kennedy Coulee
	2012	Kittson	\$718,820	Over North Branch of Two Rivers in Hampden Township
	2012	Kittson	\$80,556	Over north branch of Two Rivers in Hampden Township
	2012	Kittson	\$96,274	1.5 miles west of County Hwy 1
	2012	Kittson	\$63,967	County Hwy 15
	2012	Koochiching	\$120,745	0.9 miles east of Trunk Highway 65, County Rd 7 Over Cross River
	2012	Koochiching	\$131,950	Over County Hwy 6 over Caldwell Brook
	2012	Koochiching Lac qui Parle	\$131,950 \$66,419	
				Caldwell Brook 12.9 miles southeast of Marietta Both bridges will be replaced by one structure
	2012	Lac qui Parle	\$66,419	Caldwell Brook 12.9 miles southeast of Marietta Both bridges will be
	2012	Lac qui Parle Lac qui Parle	\$66,419 \$343,858	Caldwell Brook 12.9 miles southeast of Marietta Both bridges will be replaced by one structure 0.4 miles north of County
	2012 2012 2012	Lac qui Parle Lac qui Parle Lac qui Parle	\$66,419 \$343,858 \$51,357	Caldwell Brook 12.9 miles southeast of Marietta Both bridges will be replaced by one structure 0.4 miles north of County Hwy 26
	2012 2012 2012 2012	Lac qui Parle Lac qui Parle Lac qui Parle Lac qui Parle	\$66,419 \$343,858 \$51,357 \$592,123	Caldwell Brook 12.9 miles southeast of Marietta Both bridges will be replaced by one structure 0.4 miles north of County Hwy 26 Over Lac Qui Parle River 2.5 miles northeast of
	2012 2012 2012 2012 2012	Lac qui Parle	\$66,419 \$343,858 \$51,357 \$592,123 \$79,899	Caldwell Brook 12.9 miles southeast of Marietta Both bridges will be replaced by one structure 0.4 miles north of County Hwy 26 Over Lac Qui Parle River 2.5 miles northeast of Dawson County Hwy 4 over Bostic Creek/JD 28 near
	2012 2012 2012 2012 2012 2012	Lac qui Parle Voods	\$66,419 \$343,858 \$51,357 \$592,123 \$79,899 \$45,000	Caldwell Brook 12.9 miles southeast of Marietta Both bridges will be replaced by one structure 0.4 miles north of County Hwy 26 Over Lac Qui Parle River 2.5 miles northeast of Dawson County Hwy 4 over Bostic Creek/JD 28 near Baudette 0.3 Miles northwest of
	2012 2012 2012 2012 2012 2012	Lac qui Parle Lake of the Woods Lakeville	\$66,419 \$343,858 \$51,357 \$592,123 \$79,899 \$45,000 \$282,926	Caldwell Brook 12.9 miles southeast of Marietta Both bridges will be replaced by one structure 0.4 miles north of County Hwy 26 Over Lac Qui Parle River 2.5 miles northeast of Dawson County Hwy 4 over Bostic Creek/JD 28 near Baudette 0.3 Miles northwest of

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	2012	Marshall	\$88,218	County Rd 128 over middle river
	2012	Marshall	\$48,467	0.7 miles north of Trunk Highway 89
	2012	Marshall	\$737,082	County Rd 109 over Tamarac River
	2012	McLeod	\$97,469	3 miles northeast of Glencoe
	2012	McLeod	\$434,476	Over south fork of the Crow River
	2012	McLeod	\$112,946	County Rd 58 over JD 1, 4 miles southwest of Hutchinson
	2012	McLeod	\$264,212	1.3 miles west of County Hwy 7, in Hutchinson
	2012	Mille Lacs	\$749,246	County Rd 103 over Rum River, Onamia township
	2012	Mille Lacs	\$67,526	Over Rum River 6 miles north of Princeton
	2012	Mille Lacs	\$131,952	On County Rd 121 between County Hwy 12 and County Hwy 13
	2012	Mille Lacs	\$548,809	Over Rum River 6 miles north of Princeton
	2012	Morrison	\$73,114	Over Skunk river, Leigh township
	2012	Morrison	\$61,369	Over Platte river, Platte township
	2012	Mower	\$70,648	Over tributary to the Little Cedar River, Clayton Township
	2012	Mower	\$64,811	Over tributary to Deer Creek, Grand Meadow Township
	2012	Mower	\$100,086	Over tributary to Orchard Creek, Austin Township
	2012	Mower	\$87,306	Over tributary to Cedar River, Lyle Township
	2012	Mower	\$359,575	0.3 miles south of Oakland Ave
	2012	Mower	\$123,872	Over tributary to Little Cedar River, Adams Township
	2012	Mower	\$135,167	Over Upper Iowa River, Lodi Township
	2012	Mower	\$160,659	County Hwy 46 over Stream, 0.8 miles west of Trunk Highway 58
2012	Mower	\$61,001	Municipal Road 12 over Otter Creek	

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		2012	Murray	\$114,376	0.8 miles west of Trunk Highway 59, County Hwy 21 over Stream
		2012	Murray	\$162,521	2.5 miles west of Hadley
		2012	Nobles	\$171,840	Over Kanaranzi Creek, Larkin township
		2012	Nobles	\$99,804	Over unnamed stream, Graham Lakes Township
		2012	Nobles	\$62,330	Over unnamed drainage, Grand Prairie/Little Rock township
		2012	Olmsted	\$175,833	Over Mayo Run
		2012	Olmsted	\$175,833	0.7 miles south of County Hwy 22
		2012	Olmsted	\$1,331,607	On County Rd 125 over the South Fork of the Zumbro River
		2012	Olmsted	\$84,740	County Hwy 7 over unnamed stream, Orion township
		2012	Pennington	\$46,045	Over county ditch #21, Rocksbury township
		2012	Pennington	\$62,672	County Rd 59 over County Ditch #96, Sanders Township
		2012	Pine	\$283,037	2.01 miles south of County Hwy 41, County Hwy 40 over Pine River
		2012	Pine	\$127,425	Over Grindstone River, Hinckley township
		2012	Pipestone	\$383,488	0.6 miles west of County Hwy 17 on County Hwy 1 over Rock River
		2012	Pipestone	\$226,931	4 miles southeast of Holland
		2012	Pipestone	\$105,884	1 mile southwest of Holland
		2012	Pipestone	\$163,353	0.6 mi E of County Hwy 14
		2012	Pipestone	\$56,388	6 miles north of Pipestone
		2012	Pipestone	\$12,463	0.6 Miles west of Township 278
		2012	Pipestone	\$73,428	3 miles southwest of Ward SD
		2012	Pipestone	\$32,359	0.8 miles north of County Hwy 5
		2012	Pipestone	\$261,820	1.5 miles northwest of Edgerton
	2012	Pipestone	\$345,416	0.1 miles north of county line	

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	2012	Pipestone	\$207,486	0.1 miles east of Township 284, County Hwy 6 over East Branch of Rock River
	2012	Pipestone	\$215,332	0.5 miles west of County Hwy 18, County Hwy 6 over East Branch of the Rock River
	2012	Pipestone	\$123,807	County Hwy 10 over East Branch of Flandreau Creek
	2012	Pipestone	\$44,404	County Hwy 10 over tributary branch of Pipestone Creek
	2012	Pipestone	\$63,844	County Hwy 10 over tributary branch of Pipestone Creek
	2012	Pipestone	\$87,953	0.1 miles east of Township 261, County Hwy 16 over tributary to Rock River
	2012	Polk	\$175,861	Northeast 1/4, northwest 1/4 section 29,
	2012	Polk	\$27,132	Over jd 1 14 mi n of East Grand Forks
	2012	Pope	\$63,116	4.5 Miles east of Trunk Highway 114 and County Hwy 24
	2012	Ramsey	\$1,588,117	Warner Road over railroad in St. Paul
	2012	Ramsey	\$728,497	Hamline Avenue over Ayd Mill Road, St. Paul
	2012	Ramsey	\$765,855	
	2012	Ramsey	\$2,549,016	0.1 miles east of Trunk Highway 49
	2012	Red Wing	\$936,081	Municipal Road 18
	2012	Red Wing	\$936,081	Municipal Road 18 and Municipal Road 11 (Old Bottoms Rd)
	2012	Redwood	\$872,472	County Hwy 15 over Cottonwood River
	2012	Redwood	\$436,120	1.0 miles north of Trunk Highway 19
	2012	Redwood	\$261,750	1.5 miles south of Trunk Highway 19
	2012	Redwood	\$77,931	1.0 miles north of Trunk Highway 19
	2012	Renville	\$184,325	1.8 miles north of County Hwy 11
	2012	Renville	\$266,262	5 miles S of Olivia
	2012	Renville	\$127,503	1.0 MI W of TRUNK HIGHWAY71

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	2012	Renville	\$415,238	0.5 miles northwest of Buffalo Lake
	2012	Renville	\$61,854	1.3 miles south of County Rd 50, 10 miles northwest of Fairfax
	2012	Renville	\$335,985	9.5 miles Northwest of Sacred Heart
	2012	Rice	\$346,769	100 ft. east of Baldwin Avenue
	2012	Rice	\$91,886	Over unnamed, Northfield township
	2012	Rice	\$185,379	Over Heath Creek, Forest township
	2012	Rice	\$85,139	Over unnamed stream, Walcott township
	2012	Rice	\$6,141	
	2012	Rice	\$39,468	0.7 miles south of Trunk Highway 246, over unnamed ditch, Wheeling township
	2012	Rice	\$184,515	County Hwy 46 over Wolf Creek, Forest Township
	2012	Rice	\$139,520	Over Rice Creek, Bridgewater Township, City of Northfield
	2012	Rochester	\$113,382	Over Mayo Run, Rochester township
	2012	Rock	\$175,261	County Hwy 9 over Unnamed Stream
	2012	Rock	\$74,723	County Hwy 8 over Champepadan Creek.
	2012	Rock	\$61,461	0.8 mi east of County Hwy 3 over Unnamed Stream, Kanaranzi Township
	2012	Roseau	\$149,517	2.9 miles north of County Hwy 23
	2012	Roseau	\$4,723	
	2012	Roseau	\$28,110	County Hwy 17 over Willow Creek
	2012	Scott	\$232,590	County Hwy 6 over Unnamed Stream
	2012	Scott	\$507,176	Tributary to Porter Creek
	2012	Sherburne	\$302,561	County Hwy 3 over Rice Creek
	2012	Sibley	\$417,076	Over High Island Creek
	2012	Sibley	\$298,534	0.5 miles south of County Hwy 1 over the Middle Branch of the Rush River
	2012	Sibley	\$227,354	Over south branch of the Rush River

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		2012	Sibley	\$202,072	Over south branch of the Rush River
		2012	Sibley	\$350,500	Over judicial ditch 20, Sibley township
		2012	Sibley	\$450,861	0.8 miles south of County Hwy 8 over county ditch 54
		2012	Sibley	\$88,486	Over north branch of Rush River
		2012	St. Louis	\$115,000	Over Chester Creek
		2012	St. Louis	\$80,040	Skyline Parkway over Stewart Creek
		2012	St. Louis	\$140,288	MacFarland Road over Chester Creek
		2012	St. Louis	\$3,139	Over Embarrass River 0.25 miles south of County Hwy 21
		2012	St. Louis	\$699,450	Over Embarrass River, Embarrass township
		2012	St. Louis	\$383,900	1.6 miles west of the junction with Trunk Highway 33
		2012	St. Louis	\$59,829	Over stream, Duluth township
		2012	St. Louis	\$140,803	Over McNiven Creek, Great Scott Township
		2012	St. Louis	\$67,629	Over Embarrass River 0.25 miles south of County Hwy 21
		2012	St. Louis	\$16,768	Over Embarrass River, Embarrass township
		2012	St. Louis	\$515,721	0.3 miles south of County Rd 837
		2012	St. Louis	\$180,666	0.6 miles south of County Hwy 16, over Stream Co. Br. 784
		2012	St. Louis	\$338,555	Over East Swan River
		2012	St. Louis	\$339,677	0.2 MI W of County Rd 775
		2012	St. Louis	\$464,865	Over Esquamaga Lake
		2012	Stearns	\$5,492	Over north fork of the County Meadow River, Meadow River township
		2012	Stearns	\$876,239	Over Canadian Pacific railroad, Paynesville township
		2012	Stearns	\$163,912	County Rd 182 over Silver Creek, 4 miles northwest of Sauk Centre
	2012	Stearns	\$329,843	County Hwy 7 over St Augusta Creek	

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			2012	Steele	\$289,184	Over Crane Creek, Clinton Falls township
			2012	Steele	\$730,249	County Hwy 12 over Straight River, W of County Hwy 45 in Medford
			2012	Stevens	\$26,705	
		•	2012	Swift	\$262,883	County Hwy 17 over the Chippewa River
			2012	Todd	\$195,541	Over Eagle Creek
			2012	Todd	\$176,868	0.4 miles southwest of County Hwy 14, Township 567, Osakis
			2012	Todd	\$82,561	Over Baugh Creek, Gordon township
			2012	Todd	\$37,894	On County Hwy 23 near 145th Ave. and west of County Rd 68
			2012	Traverse	\$51,342	0.9 miles east of County Rd 82
			2012	Traverse	\$230,044	0.1 Mi. South of the JCT of CO RD 82
			2012	Traverse	\$49,845	West Lake Valley township on County Rd 76 over stream
			2012	Traverse	\$82,266	Over Mustinka River
			2012	Traverse	\$38,920	County Hwy 13 over County Ditch 43.
			2012	Traverse	\$65,287	County Hwy 6 over 12 Mile Creek 3 miles east of Dumont
			2012	Traverse	\$103,094	0.4 miles west of County Rd 71
			2012	Traverse	\$71,965	County Hwy 6 over 12 Mile Creek
			2012	Wabasha	\$543,885	Over Old Channel of Zumbro River, Minneiska Township
			2012	Wabasha	\$320,525	Over Gilbert Creek, Mount Pleasant township
			2012	Wabasha	\$351,323	Over Gilbert Creek, Mount Pleasant township
			2012	Wabasha	\$336,183	0.6 miles west of Trunk Highway 61, County Hwy 10 over dry run, Pepin Township
			2012	Wadena	\$98,695	Over Cat River, Meadow township
			2012	Wadena	\$180,192	0.1 miles east of Trunk Highway 227
			2012	Wadena	\$201,019	County Hwy 26 over Leaf River, Bullard township

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		2012	Wadena	\$143,638	Creek Red Eve township
					Creek, Red Eye township County Hwy 26 over Leaf
		2012	Wadena	\$295,477	River, Bullard township
		2012	Washington	\$247,859	Over Valley Creek
					0.5 miles north of County
		2012	Watonwan	\$78 <i>,</i> 537	Hwy 7 over unnamed
					Creek
		2012	Watonwan	\$180,522	County Hwy 32 over Watonwan River
		2012	Watonwan	\$101,578	County Rd No. 116, Over unnamed Creek,
		2012	VVatorivvari	\$101,578	Butterfield Township
		2012	140	4472.270	0.8 miles southeast of
		2012	Winona	\$172,278	County Hwy 37
		2012	Wright	\$506,804	Over County Crow river,
		2012	vviigiit	7500,804	French Lake Township
		2012	Wright	\$71,000	Over Crow River, French Lake Township
		2014	Blue Earth	\$1,400,028	County Rd 147 over Blue Earth River
					County Rd 131 over
		2014	Blue Earth	\$105,822	Ditch, Vernon Center
					Township
		2011		\$234,019	County Rd 131 over
		2014	Carlton		kettle river, Kalevala
					township County Hwy 10 over S.
		2014	Carver	\$1,200,000	Fork Crow River,
			Carter	Ψ1,200,000	Watertown
					County Hwy 30 over
		2014	Carver	\$214,733	Crane Creek, 0.2 miles
					east of west county line
					County Hwy 10 over
		2014	Carver	\$333,499	Bevens Creek, San
					Francisco township
		2014	Cass	\$166,930	County Hwy 1 over Stony Brook, Maple Township
		2014	Chaska	\$102,437	Creek Road over Chaska Creek
		2014	Chaska	\$300,191	Creek Road over Chaska Creek
					0.9 miles east County
		2014	Chisago	\$236,496	Hwy 30, County Hwy 36
					over Sunrise River
					County Rd 56 over ditch
		2014	Clay	\$122,044	#34, 0.1 miles north of
					County Hwy 2
		2014	Clay	¢65 400	County Rd 56 over ditch
		2014	Clay	\$65,488	#34, 0.1 miles north of County Hwy 2
				County nwy Z	

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		2014	Crow Wing	\$257,442	County Rd 122 over Little Nokasippi River, Mathias Township
		2014	Dakota	\$432,341	County Hwy 36 over Vermillion River, 0.5 miles west of County Hwy 47
		2014	Faribault	\$193,540	County Hwy 9 over Maple River, Lura township
		2014	Faribault	\$220,147	County Hwy 35 over Cobb Creek
		2014	Faribault	\$220,147	County Hwy 35 over Big Cobb River, Township Dunbar
		2014	Fillmore	\$303,438	Over Kendron Brook, Sumner township
		2014	Fillmore	\$297,689	County Hwy 25 over pine Creek
		2014	Hennepin	\$318,941	54th Street over Minnehaha Creek, Edina
		2014	Hennepin	\$12,257,000	County Hwy 5 over West River Road and Mississippi River, Minneapolis
		2014	Hennepin	\$1,025,436	0.8 miles east of County Hwy 5
		2014	Houston	\$416,210	4.7 miles east of Trunk Highway 44, County Rd 249 over Crooked Creek
		2014	Houston	\$290,623	County Hwy 3 over Wildcat Creek, Brownsville township
		2014	Houston	\$78,664	County Hwy 10 over dry run, Caledonia township
		2014	Houston	\$178,557	Over unnamed stream, Crooked Creek township
		2014	Houston	\$35,619	County Hwy 17 over dry run, Wilmington Township
		2014	Le Sueur	\$106,889	County Hwy 7 over County Ditch #59, Elysian Township
	2014	Lincoln	\$158,712	0.7 miles west of County Hwy 4, 8 miles NE of Hendricks	
		2014	Lyon	\$264,529	County Rd 67 over Three Mile Creek, 1 mile north of Green Valley
		2014	Marshall	\$92,770	
	2014	Mille Lacs	\$45,040	0.1 miles south of Trunk Highway 95, County Hwy 7 over Battle Creek	

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	2014	Morrison	\$105,777	County Rd 236 over Little Rock Creek, Buckman Township
	2014	Morrison	\$176,357	County Hwy 1 over Crow Wing River, over Crow Wing River
	2014	Morrison	\$322,620	County Hwy 43 over Platte River, 0.2 miles east of County Hwy 46
	2014	Norman	\$259,888	County Hwy 19 over Ditch #68
	2014	Olmsted	\$345,480	Over Kings Run
	2014	Olmsted	\$24,822	County Rd 148 over Willow Creek
	2014	Pipestone	\$99,157	0.8 MI W of Trunk Highway 23, County Hwy 10 over Tributary Redwood River
	2014	Ramsey	\$255,000	Maryland Avenue over abandoned railroad, St. Paul
	2014	Ramsey	\$1,493,026	Kellogg Boulevard over ravine at Market Street, St. Paul
	2014	Ramsey	\$2,329,345	Kellogg Boulevard over ravine at Market Street, St. Paul
	2014	Redwood	\$246,511	1.6 miles north of County Hwy 4 on County Rd 63 over Sleepy Eye Creek
	2014	Rice	\$47,260	County Hwy 23 over Unnamed stream, Cannon City Township
	2014	Rice	\$229,410	County Hwy 42 Over Prairie Creek, 1.2 miles north of County Hwy 31, Northfield Township
	2014	Rochester	\$754,959	Sixth Street over Bear Creek
	2014	Rock	\$145,060	County Rd 59 over Un- named Stream, Township Springwater
	2014	Rock	\$74,677	County Hwy 1 over stream, 1.8 miles east of County Hwy 3
	2014	Rock	\$185,792	Over Beaver Creek, Mound township
	2014	Rock	\$68,179	County Hwy 13 over Upper Mud Creek, Martin Township

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	2014	Rock	\$76,900	County Hwy 13 over unnamed stream, Martin township
	2014	Rock	\$124,181	County Rd 59 over unnamed Stream, Springwater Township
	2014	Rock	\$34,708	ap g sas s p
	2014	Rock	\$275,707	Over Kanaranzi Creek, Kanaranzi township
	2014	Sherburne	\$109,792	Over Elk River, Clear Lake township
	2014	Sherburne	\$491,896	County Hwy 24 over Elk River
	2014	Sibley	\$53,956	County Hwy 6 over stream, 0.9 miles northeast of County Rd 11
	2014	St. Louis	\$451,896	County Rd 696 over West Rocky Run in Township 49-15
	2014	St. Louis	\$574,053	County Hwy 22 over Sturgeon River
	2014	Stearns	\$138,053	County Rd 172 over Getchell Creek, Oak township
	2014	Stearns	\$243,403	Over Spunk Creek, Brockway township
	2014	Stevens	\$83,269	County Rd 70 over Pomme De Terre River
	2014	Swift	\$119,366	County Rd 54 over county ditch #2, Shible Township
	2014	Todd	\$147,331	County Rd 76 over Partridge River, Bartlett Township
	2014	Todd	\$187,450	County Rd 78 over Eagle Creek,
	2014	Traverse	\$359,516	County Rd 92546 over 12 Mile Creek
	2014	Traverse	\$330,235	County Rd 82 over JD 14 (twelve Mile Creek)
	2014	Wadena	\$181,148	County Hwy 26 over Leaf River, Bullard Township
	2014	Wilkin	\$356,271	County Hwy 1 over Whiskey Creek
	2015	Carlton	\$500,000	County Hwy 8 over Little Net River
	2015	Cass	\$168,425	County Rd 107 over Covy Brook, Homebrook township
	2015	Clay	\$116,879	County Rd 117 over stream

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		2015	Faribault	\$171,037	County Hwy 6 over east fork of the Blue Earth River
	-	2015	Fillmore	\$250,000	County Hwy 1 over Deer Creek, Spring Valley township
	ŀ	2015	Fillmore	\$250,000	County Hwy 1 over Deer Creek, Spring Valley township
	<u> </u>	2015	Fillmore	\$215,813	County Hwy 23 over Weisel Creek, Canton township
	•	2015	Hennepin	\$1,000,000	East 46th Street over Godfrey Road
	-	2015	Hennepin	\$247,780	37th Street over Minnehaha Creek, St. Louis Park
	_	2015	Isanti	\$89,454	County Hwy 9 over Stream east of Trunk Highway 65
		2015	Itasca	\$1,153,320	County Hwy 22 over Bear River, Bearville North township
		2015	Jackson	\$80,831	County Hwy 29, 0.6 miles south of County Hwy 14
		2015	Jackson	\$56,803	County Hwy 29, 8 miles south of Alpha
		2015	Mower	\$1,850,000	Municipal Street 139 over Dobbins Creek, Austin
		2015	Norman	\$73,408	County Rd 161 over Marsh River
		2015	Pennington	\$121,890	County Rd 55 over Black River, Polk Centre Township
		2015	Redwood	\$252,268	County Rd 47 over Sleepy Eye Creek, Willow Lake Township
		2015	Redwood	\$64,559	County Rd 62 over Highwater Creek, 2 miles south and 1/3 mile east of Lamberton
		2015	Sibley	\$59,619	County Hwy 25 over county ditch 23B
	ļ	2015	St. Louis	\$346,913	Pine Street Over East Two River, Tower
	-	2015	Yellow Medicine	\$187,801	County Rd A9 (530th St.) Over Yellow Medicine River
		2017	Becker	\$1,036,145	County Hwy 7 over BNSF Railroad

		2017	Benton	\$150,511	County Rd 42 (135th Street) over Mayhew Creek
		2017	Blue Earth	\$301,813	Over creek, Lime township
		2017	Blue Earth	\$301,813	County Hwy 5 over stream, 1 mile southwest of north county line
		2017	Blue Earth	\$203,751	County Hwy 52 over Big Cobb River, Beauford township
		2017	Carver	\$149,589	County Hwy 20 over joint ditch 4, Hollywood Township
		2017	Chisago	\$871,028	County Hwy 20 over Stream, Lindstrom
		2017	Clay	\$397,503	County Rd 57 over south branch of the Buffalo River, Alliance Township
		2017	Cottonwood	\$98,645	County Hwy 4 over dry Creek, German Town township
		2017	Crow Wing	\$619,927	Dream island Road over Little Pine Lake Channel
		2017	Dodge	\$276,022	665 Street over judicial ditch no. 11, Ripley township
		2017	Hennepin	\$177,178	Red Circle Drive over Ped- Bike, Minnetonka
		2017	Houston	\$197,179	County Hwy 19 over Riceford Creek, Black Hammer township
		2017	Hutchinson	\$400,517	2nd Avenue over South Fork Crow River
		2017	Isanti	\$115,835	County Rd 71 over Seely County Rd
		2017	Itasca	\$433,802	County Rd 336 over west fork of the Prairie River
		2017	Itasca	\$800,000	County Rd 229 over Bigfork River 1.4 miles north of Trunk Highway 1
		2017	Jackson	\$214,308	County Hwy 5 over Judicial Ditch #24, Round Lake Township
		2017	Kandiyohi	\$208,647	County Rd 134 over JD 1 MK, 3.3 miles northwest of Lake Lilian
		2017	Kittson	\$82,679	County Rd 70 over Branch 2 Joe River, St. Vincent/Clow Township

	2017	Kittson	\$49,053	County Rd 56 over little Joe River, Richardville township
	2017	Kittson	\$52,632	County Hwy 13 over County Ditch 7, 2.25 miles west of Donaldson
	2017	Lincoln	\$242,144	County Hwy 1 over Medary Creek
	2017	Lincoln	\$201,848	County Hwy 1 over Spring Creek
	2017	Lincoln	\$235,793	County Hwy 7 over stream
	2017	Marshall	\$64,574	Over judicial ditch 16, township oak park
	2017	McLeod	\$134,730	County Rd 90 over stream, 4 miles south of Silver Lake
	2017	McLeod	\$58,448	On County Hwy 24 over county ditch 26, 4 miles south of Silver Lake
	2017	Morrison	\$153,484	County Hwy 12 over Swan River, Swanville township
	2017	Murray	\$109,185	County Hwy 34 over Stream
	2017	Murray	\$97,010	County Hwy 34 over Jack Creek, 5 1/2 miles west of Fulda
	2017	Nobles	\$33,755	County Hwy 13 over waterway, Wilmont township
	2017	Nobles	\$99,711	County Hwy 13 over waterway, Wilmont township
	2017	Nobles	\$39,632	County Hwy 15 over unnamed, Little Rock Township
	2017	Nobles	\$21,550	County Hwy 15 over waterway, Larkin Township
	2017	Norman	\$87,893	County Rd 167 over County Ditch #67, Lake Ida Township
	2017	Norman	\$93,644	County Rd 105 over ditch, Bear Park Township
	2017	Norman	\$193,055	County Hwy 20 over stream, Winchester Township
	2017	Olmsted	\$214,688	County Rd 125 over Mayo Run, Rochester Township

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		2017	Pennington	\$47,749	County Hwy 17 over county, Rocksbury Township
		2017	Pipestone	\$119,750	71st Street over tributary to Rock River, Hatfield
		2017	Pipestone	\$57,768	County Hwy 11 over tributary of Flandreau Creek
		2017	Pipestone	\$24,625	County Hwy 13 over tributary to Pipestone Creek
		2017	Pipestone	\$31,479	County Hwy 13 over tributary to Pipestone Creek
		2017	Pipestone	\$32,301	County Hwy 13 over tributary to Pipestone Creek
		2017	Pipestone	\$40,128	County Hwy 13, 4 miles west of Ihlen
		2017	Pipestone	\$52,037	County Hwy 13 over tributary to Pipestone Creek
		2017	Redwood	\$212,688	County Hwy 8 over stream
		2017	Renville	\$260,564	On County Hwy 8 over JD in Buffalo Lake
		2017	Rice	\$81,853	County Rd 90 over ditch, Richland Township
		2017	Rock	\$297,945	County Rd 55 over Elk Creek, Township Magnolia
		2017	Sibley	\$142,090	County Hwy 22 over judicial ditch 11, Township Grafton
		2017	St. Louis	\$1,379,437	River Street over Little Fork River
		2017	St. Louis	\$267,880	County Hwy 41 over Little Knife River, Alden township
		2017	Swift	\$250,445	County Rd 85 over Mud Creek in Kildare Township
		2017	Todd	\$216,132	County Hwy 1 over Long Prairie River, Leslie Township
		2017	Wabasha	\$226,885	County Hwy 2 over Miller Creek, Mount Pleasant Township
		2017	Wilkin	\$133,404	County Rd 170 over Whiskey Creek
		2017	Wilkin	\$76,698	County Hwy 3 over county ditch 2

B.42 Invested \$80 Million in 27 Transportation Economic Development Projects, Supporting the Creation of More Than 16,700 Jobs

The Transportation Economic Development Program (TED) is a competitive grant program available to communities for road and public infrastructure projects that create jobs and support economic development. Since taking office, Governor Dayton has worked with the Minnesota Legislature to make additional investments in the program.

Thanks to these investment, the Minnesota Department of Transportation has been able to devote more than \$80 million to 27 projects supporting economic development across Minnesota. These projects have helped to create or maintain at least 16,700 jobs and leverage more than \$312 million in additional investment.

Year	Location	Description	Leveraged Funds	Jobs Created
2017	Anoka	\$5 million for US 10/169 Safety and Mobility Improvements	\$77,920,000	TBD
2017	Brooklyn Park	\$10 million for US 169/101st Avenue North Interchange	\$27,000,000	TBD
2017	Carver County	\$1.5 million for MN 41/CSAH 18 roundabout	\$2,600,000	TBD
2017	Dodge County	\$135,450 for MN 56 Turn and Bypass Lanes	\$58,050	TBD
2017	Duluth	\$247,000 for Kayak Bay Intersection Signalization	\$107,000	TBD
2017	Kittson County	\$315,000 for Canola Oil Processing Plant Frontage Rd	\$135,000	TBD
2017	Pennington County	\$1 million for MN 32/CSAH 16 roundabout and Mark Boulevard extension	\$4,770,000	TBD
2015	Bloomington	\$8 million for East Bush Lake Road I-494	\$15,780,000	2600

			Westbound		
			Entrance Ramp \$3.5 million for		
	2015	Carver	·	¢12.200.000	200
	2015	County	MN 41	\$13,260,000	300
			Expansion		
			\$3.1 million for		
	2015	Dakota	US 52/CSAH 42	\$19,191,168	322
		County	Interchange	7 - 0 / - 0 - / - 0 0	
			Reconstruct		
			\$10 million for		
	2015	Scott County	US 169/MN	\$28,075,533	528
		Scott county	41/CSAH 78	720,073,333	320
			Interchange		
			\$4 million for		
	2015	Washington	MN 36/CSAH	\$14,857,000	275
	2013	County	35/Hadley Ave	\$14,637,000	2/3
			Interchange		
			\$666,000 for		
	2015	Marshall	MN 68 –	62.757.200	40
	2015	Marshall	Michigan Road	\$2,757,300	40
			Turning/Bypass		
			\$110,187 for		
			MN 95		
	2015	Mille Lacs	roundabout	64 704 204	000
	2015	County	and Princeton	\$1,794,284	900
			Business Park		
			Access		
			\$280,000 for		
			CSAH 101/MN		
	2045	Redwood	19/US 71 Union	¢200.000	770
	2015	Falls	Drive	\$200,000	770
			Intersection		
			Traffic Signal		
			\$147,880 for		
	2015	Wells	Wells Business	\$3,609,800	140
			Park Access		
			\$6.8 million for		
			I-94 7th Street		
	2013	Minneapolis	Off Ramp and	\$2,910,000	5000
			Repurposed 5th	, , ,	
			Street Off Ramp		
			\$4.5 million for		
	2013	Waconia	MN 5	\$6,599,103	360
	== ==		Improvements	, , , , , , , , , , , , , , , , , , ,	
			\$2.1 million for		
			US 169 Le Sueur		
	2013	LeSueur	Hill Access and	\$1,642,042	200
		Lesacai	Rest Area	71,072,072	200
			Improvements		
			\$2.2 million for		
	2013	Olmsted Co.	CSAH 16 & US	\$9,295,000	450
	2013	Omisied Co.		, γσ,∠σο,υυυ 	450
	1 1	1	63 Interchange	i l	

		Totals:	\$80.2 million	\$311 million	16,700
	2012	Windom	\$544,960 for North Windom Industrial Park improvements	\$805,500	35
	2012	Delano	\$605,500 for Delano NW Business Park	\$3,313,000	100
	2012	Benton Co	\$2.9 million for US 10 / CSAH 3 Interchange	\$1,956,000	50
	2012	St. Louis Park	\$3 million for MN 7 / Louisiana Interchange	\$22,008,000	450
	2012	Minnetonka	\$1.6 million for I-394 Ridgedale Dr. westbound on ramp	\$6,396,035	450
	2012	Maplewood	\$1 million for MN 36 / English St Interchange	\$21,997,000	230
	2012	Eden Prairie	\$7 million for S. Shady Oak Rd Improvements	\$24,700,000	3500
			Reconstruction and Airport Access Improvement Project		

B.30 Invested \$8.8 Million in 11 Transportation Economic Development Infrastructure Program Projects, Supporting the Creation or Retention of 4,500 Jobs

The Transportation Economic Development Infrastructure Program (TEDI) is a competitive grant program available to communities for road and public infrastructure projects that create jobs and support economic development. Under Governor Dayton's leadership, the State of Minnesota has invested approximately \$8.8 million in projects across the state.

Year	Project	Description	Jobs
2017	Brooklyn Park	\$1,500,000 to construct a new interchange at US Highway 169 and 101st Avenue North	2549
2017	Chaska	\$650,000 to construct a new local street in downtown Chaska that will provide better access to a redevelopment area	72
2017	Pennington County	\$1,000,000 for MN 32 and CSAH 16/Mark Boulevard Roundabout	500

2017 Duluth extension of Waseca Industrial Park Road. \$407,000 to provide two turn lanes off of TH 22 and develop an internal road and infrastructure for a new business park. 2015 Mankato 2015 Mankato 2015 Mankato 2015 Mankato 2015 Princeton 2015 St. John's Township 2016 St. John's Township 2017 St. John's Township 2018 St. John's Township 2019 Rice County 2010 Rice County 2010 Mankato 2010 Mankato 2011 Mankato 2011 Mankato 2012 Mankato 2012 Mankato 2012 Mankato 2013 St. John's Township 2014 Rice County 2015 St. John's Township 2016 St. John's Township 2017 St. John's Township 2018 St. John's Township 2019 Sc. John's Township 2010 Mankato 2010 Sc. John's Township 2011 Sc. John's Township 2012 Mankato 2012 Mankato 2013 Sc. John's Township 2014 Sc. John's Township 2015 St. John's Township 2016 Sc. John's Township 2017 Sc. John's Township 2018 Sc. John's Township 2019 Sc. John's Township 2010 Mankato 2010 Mankato 2011 Sc. John's Township 2012 Mankato 2012 Mankato 2013 Sc. John's Township 2014 Mankato 2015 Sc. John's Township 2016 Township 2017 Mankato 2018 Sc. John's Township 2018 Sc. John's Township 2019 Sc. John's Township 2010 Mankato 2010 Mankato 2011 Mankato 2012 Mankato 2012 Mankato 2012 Delano 2013 Sc. John's Township 2014 Mankato 2015 Sc. John's Township 2016 Township 2017 Mankato 2018 Sc. John's Township 2018 Sc. John's Township 2019 Sc. John's Township 2019 Sc. John's Township 2010 Mankato 2010 Mankato 2010 Mankato 2011 Mankato 2012 Mankato 2012 Mankato 2012 Mankato 2013 Mankato 2014 Mankato 2015 Mankato 2016 Mankato 2017 Mankato 2018 Mankato 2018 Mankato 2018 Mankato 2019 Mankato 2019 Mankato 2010 Mankato	Total:	11 projects	\$8.8 million	4500	
2017 Duluth extension of Waseca Industrial Park Road. \$407,000 to provide two turn lanes off of TH 22 and develop an internal road and infrastructure for a new business park. 2015 Mankato 2015 Mankato 2015 Mankato 2015 Princeton 2015 St. John's Township 2016 St. John's Township 2017 St. John's Township 2018 St. John's Township 2019 Rice County 2010 Rice County 2010 Mankato 2010 Mankato 2011 Palls 2011 Rice County 2012 Mankato 2012 Mankato 2013 Pankato 2014 Palls 2015 Princeton 2016 St. John's Township 2017 St. John's Township 2018 St. John's Township 2019 St. John's Township 2010 St. John's Township 2010 St. John's Township 2011 St. John's Township 2012 Princeton 2013 St. John's Township 2014 St. John's Township 2015 St. John's Township 2016 St. John's Township 2017 St. John's Township 2018 St. John's Township 2019 St. John's Township 2010 St. John's Township 2011 St. John's Township 2012 St. John's Township 2013 St. John's Township 2014 St. John's Township 2015 St. John's Township 2016 Township 2017 St. John's Township 2018 St. John's Township 2019 St. John's Township 2010 Township 2010 Township 2011 St. John's Township 2012 St. John's Township 2013 St. John's Township 2014 St. John's Township 2015 St. John's Township 2016 Township 2017 St. John's Township 2018 Township 2018 Township 2019 Township 2019 Township 2010 Township 2010 Township 2010 Township 2011 Township 2012 St. John's Township 2012 St. John's Township 2013 Township 2015 Township 2016 Township 2017 Township 2018 Township 2018 Township 2018 Township 2019 Township 2019 Township 2010 Township 2010 Township 2010 Township 2011 Township 2012 Township 2012 Township 2013 Township 2015 Township 2016 Township 2016 Township 2017 Township 2017 Township 2018 Township 2018 Township 2018 Township 2018 Township 2019 Township 2019 Township 2010 Township 2			infrastructure improvements are planned in support of a new industrial park		
2017 Duluth extension of Waseca Industrial Park Road. \$407,000 to provide two turn lanes off of TH 22 and develop an internal road and infrastructure for a new business park. \$813,233 for Adams Street Extension, providing access to 170 acres of industrial land adjacent to US Hwy 14 2015 Princeton 2015 St. John's Township \$409,579 for First Avenue West upgrade, providing access to Meadow Star Dairy \$657,000 for installation of utilities and a rail spur to the multi-modal district, which is located adjacent to the busiest rail port of entry in North America \$673,782 to improve access to developable properties north of the Faribault city limits along Interstate 35	2012	Mankato	improvements in Eastwood Energy Industrial Park	405	
2017 Duluth extension of Waseca Industrial Park Road. \$407,000 to provide two turn lanes off of TH 22 and develop an internal road and infrastructure for a new business park. \$813,233 for Adams Street Extension, providing access to 170 acres of industrial land adjacent to US Hwy 14 2015 Princeton \$409,579 for First Avenue West upgrade, providing access to Meadow Star Dairy \$657,000 for installation of utilities and a rail spur to the multi-modal district, which is located adjacent to the busiest rail port of entry in North	2012	Rice County	developable properties north of the Faribault city limits along Interstate 35	93	
2017 Duluth extension of Waseca Industrial Park Road. \$407,000 to provide two turn lanes off of TH 22 and develop an internal road and infrastructure for a new business park. 2015 Mankato \$813,233 for Adams Street Extension, providing access to 170 acres of industrial land adjacent to US Hwy 14 2015 Princeton \$409,579 for First Avenue West upgrade, providing access to 52	2012	Int'l Falls	utilities and a rail spur to the multi-modal district, which is located adjacent to the busiest rail port of entry in North	50	
2017 Duluth extension of Waseca Industrial Park Road. \$407,000 to provide two turn lanes off of TH 22 and develop an internal road and infrastructure for a new business park. \$813,233 for Adams Street Extension, providing access to 170 acres of industrial land adjacent to US Hwy 14	2015		upgrade, providing access to	52	
2017 Duluth extension of Waseca Industrial Park Road. \$407,000 to provide two turn lanes off of TH 22 and develop an internal road and infrastructure for a new business park. \$813,233 for Adams Street Extension, providing access to 170 acres of industrial land \$67	2015	Princeton			1
2017 Duluth extension of Waseca Industrial Park Road. \$407,000 to provide two turn lanes off of TH 22 and develop an internal road and infrastructure for a new	2015	Mankato	Extension, providing access to 170 acres of industrial land	367	
2017 Duluth extension of Waseca Industrial 215	2015	Wells	lanes off of TH 22 and develop an internal road and infrastructure for a new	140	
	2017	Duluth		215	

B.43 Invested \$8.6 Billion in Road and Bridge Construction Projects; a 36 Percent Increase Over Previous Administration

Under Governor Dayton's leadership, Minnesota invested \$8.6 billion in state road construction, an average of \$1.07 billion a year. In contrast, the Pawlenty Administration only invested \$6.3 billion in road construction, an annual average of \$786 million per year.

From 2011-2018, this funding has improved over 8700 miles of state roadway and 1209 bridges. The funding also has supported efforts to improve interchanges and intersections, add more lanes and expand the MnPASS system. These improvements have slowed the increase of congestion during the last 10 years.

The funding has also supported more than 13,000 jobs annually in the road and bridge construction and related sectors between

		2011 and 2016. The new funding of projects for the next several years will continue to support jobs. The funding has also supported more than 13,000 jobs annually in the road and bridge construction and related sectors between 2011 and 2016. The new funding of projects for the next several years will continue to support jobs.
B.44	Provided \$28.5 Million in Aid Program to Help Small Communities Maintain Roads	In 2015, Governor Dayton and the Minnesota Legislature created the Small Cities Assistance Account for cities with a population under 5,000 that did not previously receive municipal state aid for their streets. The assistance is distributed through a formula to the 700 Minnesota cities. Since the program's creation, Governor Dayton and the Legislature have provided \$28.5 million in assistance.
B.45	Improved Rail Safety by passing legislation requiring railroads to providing training to local law enforcement and improved their preparedness during emergencies	In 2014, Governor Dayton and the Minnesota Legislature updated state law "the Spill Bill" to ensure that the State and the railroad corporations are better prepared to respond to rail derailments, and emergencies. Railroads are required to coordinate with and offer training to local law enforcement, fire departments, and emergency managers along the train routes, and the training must include how to respond to incidents that include oil and hazardous materials. Upon confirmation of spill, railroads are required to deliver and deploy sufficient equipment and trained personnel to protect the public and environment within specified timeframes. Railroads are also required to conduct a drill and submit their prevention and
B.46	Secured More than \$8 Million in Back Wages for Minnesota Workers	Governor Dayton has advocated for workers and businesses that follow the law by empowering the Minnesota Department of Labor and Industry to crack down on employers who fail to pay workers for work already done. The agency estimates that more than 39,000 workers experience wage theft in Minnesota each year. Wage theft is most common in the janitorial services, construction, and restaurant industries. Under Governor Dayton's leadership, almost \$8.5 million has been assessed in back wages and penalties for
B.47	Inspected More Than 15,000 Workplaces for Safety Compliance; Reduced Injury Rate	failure to comply with Minnesota wage and hour laws. Minnesota's Occupational Safety and Health Administration conducts more than 1,900 compliance inspections each year and investigates an average of 17 worker deaths annually — not including deaths from traffic accidents, farming accidents, mining accidents and federal worksites. It also provides more than 1,000

		free OSHA consultation assistance and safety training visits to help employers identify safety and health hazards.
		Minnesota OSHA's focus on high-hazard worksites in industries such as construction and manufacturing is helping ensure more workers go home safely at night. In 2011, workers in Minnesota on construction jobs were injured at a rate of 6.5 per every 100 full-time workers. That figure dropped to 3.4 in 2016, a 41% decline. In the past decade, Minnesota has seen a 33 percent decrease in its rate of work-related injuries and illnesses.
B.48	Set All-Time Low for Workplace Injuries	Minnesota's estimated workplace injury and illness rate for 2016 decreased to its lowest rate since measurement started in 1973. According to the annual Survey of Occupational Injuries and Illnesses, the state had an estimated 3.4 OSHA-recordable nonfatal workplace injuries and illnesses per 100 full-time-equivalent (FTE) workers in 2016. The estimated rate was 3.7 cases per 100 FTE workers in 2014 and 3.8 in 2011. The survey estimated Minnesota had 73,000 workers with OSHA-recordable nonfatal workplace injuries and illnesses in 2016, compared to 75,400 estimated cases for 2011. This marks a 2.4 percent drop.
B.49	Launched MnSAFE Safety Initiative, Reducing State Employee Injuries by 27 Percent	In 2011, the Department of Administration launched the MnSAFE program. It is a statewide initiative to reduced work related injuries and illnesses. So far, the program has contributed to a reduction in work related injuries and illnesses of 27 percent, preventing nearly 2500 fewer injuries to state employees over the past 6 years. It is estimated that the MnSAFE initiative has also contributed to \$25.2 million in reduced workers' compensation costs during the same period.
B.50	Reviewed Workplace Safety Violations in One-Half of the Time	The Minnesota Occupational Safety and Health Administration works to improve workplace safety and health. It provides education to employers and employees, consults with organizations in making improvements, and takes enforcement actions against violators.
		Each year, the Minnesota Occupational Safety and Health Administration conducts an average of 2,300 enforcement inspections. On average, it issues reports and citations for safety violations in 19 days in comparison to the national average of 45 days. Similarly, it issues reports and citations for health violations in 24 days in comparison to the national average of 56 days.
		In 2015, the Minnesota Occupational Safety and Health Administration began Serious Injury Inspections, which require employers to report within 24 hours any work-related amputation,

		in-patient hospitalization, or loss of an eye. Since its implementation, Serious Injury Inspections have tripled in reporting.
B.51	Created the State's Farm Safety Program; Provided Roll Bars for 335 Tractors	Between 2006 and 2016, 210 farmworkers were killed in farm accidents – the majority from tractor rollovers. In response, Governor Dayton worked with the Minnesota Legislature in 2016 to invest \$250,000 in a program to help farmers add rollover protection to aging tractors. An additional \$27,500 was raised from private sector donations. In 2017, the Governor and Legislature invested an additional \$150,000 in the program. Rollbar kits typically cost about \$900, but can cost double that amount depending on the tractor and the kit. When the operator also wears a seatbelt, roll bars are 99 percent effective in preventing death or serious injury. Thanks to these new resources, 335 roll bars have been installed on tractors across Minnesota. As of August, 2016, another 16 have ordered their ROPS kits and are waiting for them to arrive; 253 are on the waiting list until more funding is secured.
B.52	Created a First-in-the- Nation Window Washing Safety Standard	After several fatalities in the state, in March 2012 Minnesota became the first state in the country to create a window washing safety standard. The standard applies to workers who are suspended more than 14 feet above grade and provides clear direction to contractors that perform interior or exterior window washing or building maintenance operations. Governor Dayton also worked with Minnesota Legislature in 2012 to require that new buildings have permanent anchoring systems for window washers.
B.53	Workplace Safety and Health Cooperative Compliance Partnership	In September of 2012, MNOSHA Compliance revised its partnerships with both the Associated General Contractors of Minnesota (AGC CHASE- Construction Health and Safety Excellence) program and the Minnesota Chapter of Associated Builders and Contractors (MN ABC). The partnership is managed by both associations and has three levels. Level 1 requires the employer maintain the minimum requirements of a safety and health program. Level 2 requires a more comprehensive safety and health program. Level 3 is Minnesota OSHA's Cooperative Compliance Partnership (CCP) program where MNOSHA Compliance will provide compliance assistance for a specific project. To qualify, contractors must be at Level 2 for a minimum of one year and can then apply for participation in the CCP program for construction projects projected to last at least six months, but fewer than 18 months.

		DLI's Minnesota OSHA Compliance unit has 18 cooperative compliance partnership (CCP) agreements at construction sites across Minnesota to create mutual trust and respect among all parties — including project owners and construction workers — involved in the construction process.
B.54	Completed Safety Training Program for 145 Employers and Over 57,000 Minnesota Workers	During 2014 to 2017, Minnesota OSHA Compliance had 145 employers and more than 57,000 workers participate in a safety stand-down campaign to raise awareness among employers and workers about preventing falls, which account for the highest number of deaths in the construction industry. During the stand-down, employers and workers were asked to pause their workday to talk about fall prevention in construction and discuss topics such as ladder safety, scaffolding safety and roofing work safety.
B.55	Excavation Safety Stand-down campaign	Minnesota OSHA Compliance launched its first Excavation Safety Stand-down campaign during April 17-21, 2017, to raise awareness about preventing excavation accidents. This was the first excavation Safety Stand-down in the country with Federal OSHA starting a National Stand-down on June 2, 2018. To date, over 20 Minnesota employers and their 350 employees paused their workday to talk about excavation safety and discuss ways to protect workers from hazards during excavation projects.
B.56	Created Office of Workers' Compensation Ombudsman, Provided Assistance to 2,250 Minnesota Workers	After a serious injury, it can be difficult to navigate the workers compensation system. In 2011, the Department of Labor and Industry created an Office of Workers' Compensation Ombudsman to provide direct assistance to injured workers and small businesses having difficulties navigating the workers' compensation system. The ombudsman provided assistance to 2,250 citizens from 2011 to 2017. The ombudsman has played a critical role in assisting injured workers who are in the most difficult of circumstances, working to ensure that they receive benefits they deserve.
B.57	Connected Minnesota Workers with Employment-Based Training	Under Governor Dayton's leadership, the Department of Labor and Industry created the Minnesota PIPELINE Program – an innovative approach to address the state's current and future workforce needs that develops industry-based, employer-driven, dual training programs for workers across the state. In 2016, the Program earned a State Government Innovation Award for engaging over 700 industry leaders to invest in employment-based training as a workforce investment strategy.
		Over the course of 2018, the PIPELINE Program team has increased industry leader participation to 828 participants. To date, 67 employers have established dual-training programs that are

		supported by grant funding, impacting 1,219 employees. The PIPELINE Program team has established competency models for 36 occupations, including seven career pathway options. In the upcoming year, the PIPELINE team will host a speaker series for employers to share valuable information, launch a detailed toolkit for dual training program development, and continue to deepen industry and competency work – all with the goal of ensuring employer can give their workers the skills they need to succeed.
B.58	Enhanced Licensing and Registering Requirements for Professional Contractors	Through the licensing and registration of professional construction contractors, the Department of Labor and Industry promotes a fair, competitive marketplace, giving consumers the assurances they need to know their contractors are properly trained and registered. Under Governor Dayton's leadership, the Department of Labor and Industry worked with stakeholders to amend state law and establish a two-year pilot project to register contractors who provide building construction and improvement services. The program became permanent in 2014. Since the program's implementation, an additional 17,000 residential construction service providers have been registered with the State of Minnesota.
B.59	Provided \$8.6 Million in Compensation to Homeowners Harmed by Fraudulent and Deceptive Practices	Under Governor Dayton's leadership, the Department of Labor and Industry ensured that the Contractor Recovery Fund, which serves as the consumer protection program for residential construction contractors, was fully funded and the application process was streamlined for homeowners who have suffered a financial loss due to a licensed contractor's fraudulent, deceptive, or dishonest practices. During Governor Dayton's two terms, the Fund increased the amount of compensation available to homeowners from \$150,000 per contractor to \$300,000 to help them recoup their losses when their contractor fails to perform the services they paid for in the past. From 2012 through 2017, 542 homeowners were compensated a total of \$8.6 million through this fund.
B.60	Less Costly, More Efficient Licensing – Saving Businesses Time and Money	Professional licensing helps ensure a fair and competitive marketplace, while assuring consumers know the professionals they hire are properly trained. Governor Dayton's Administration put the licensing process online for all 82 licenses provided by the Department of Labor and Industry – making it faster, easier, and less costly for every professional and contractor licensed by the Department. These new online innovations reduced the time it takes to issue licenses between 25 percent and 40 percent for individuals and businesses. Average processing times for new professional licenses have dropped from seven days to three days.

		The processing time for business license applications has dropped from 22 days to 11 days. License renewals used to require three days. Now they are renewed online within minutes of an application. In addition to these reforms, the Department of Labor and Industry helped implement an online system for business license renewals, and simplified insurance filings. Because these online processes were more efficient, DLI was able to reduce its license fees by \$20 in 2015 – resulting in lower license costs for contractors, electricians, boiler operators, plumbers, and high-pressure pipefitters. In 2017, the Department of Labor and Industry was able to propose to the Legislature reducing the Department's fees for construction licensing, permitting, and plan review. The proposal was passed by the Legislature, and will save Minnesota businesses an estimated \$5.2 million.
B.61	Moving Permitting Online – Saving Time and Making Business Easier	Since 2011, DLI has allowed electrical contractors, homeowners, and high-pressure piping contractors to apply online for permits, review inspection results, and pay fees – all in a matter of minutes. Under Governor Dayton's Administration, this new online system cut the amount of staff time required to process and issue permits by 90 percent. Prior to 2012, all of the approximately 105,000 electrical permits issued by DLI's Construction Codes and Licensing division (CCLD) were processed manually, which took approximately 8 business days. In FY 2018, 88 percent of electrical permits were applied for and issued instantly online. In 2015, DLI added online E-TRAKIT permits for elevators and boilers. Now, 99.5 percent of these elevator and boiler permits are applied for and issued online – saving time, and making business easier.
B.62	Making It Easier for Minnesotans to Comply with State and Local Building Codes	In 2012, DLI built a one-stop "Local Code Lookup." This new online tool allows homeowners and contractors to find local code requirements and code inspectors, all in one place online. The search tool helps Minnesotans learn which code authority has local jurisdiction for permits, plan reviews and inspections in the areas of boilers, building codes, electrical, elevators, high-pressure piping, plumbing, or other Minnesota construction codes and licensing disciplines.
B.63		Workplace Safety Consultation (WSC) began an alliance agreement with the Consulate of Mexico in Saint Paul on August 31, 2015. The

Building Trust with Minnesota's Latino Workforce

agreement established a collaborative relationship to provide Mexican nationals in Minnesota information, guidance, and access to education and training resources to promote workers' rights in protecting their occupational safety and health, and to help them understand U.S. domestic law on the rights of workers and the responsibilities of employers under the Occupational Safety and Health Act (OSHA Act).

In January 2016, WSC began participating in bimonthly "TALK" sessions to inform consulate attendees about WSC programs and services. To date, there have been over 200 attendees, including mobile consulate events where the consulate travels to northern or southern Minnesota to offer legal services to Mexican nationals who are not be able to travel to Saint Paul.

WSC has also included Vocational Rehabilitation, Labor Standards, and, Apprenticeship divisions from within the Department of Labor and Industry to attend monthly "TALK" sessions at the consulates Saint Paul offices.

B.64 Invested \$58.4 Million in Local Infrastructure

in Northeast
Minnesota,
Leveraging \$718
Million in Total
Investment

The Iron Range Resources and Rehabilitation Board is charged with promoting and investing in business, community and workforce development in northeast Minnesota. Since 2011, the Board has invested \$58.4 million in local infrastructure projects, leveraging an additional \$660 million in investment.

Year	Agency Investment	Total Project Cost		
2011	\$4,970,000	\$83,956,698		
2012	\$8,211,049	\$123,313,493		
2013	\$8,638,074	\$79,777,791		
2014	\$7,371,943	\$48,284,685		
2015	\$7,355,186	\$101,174,893		
2016	\$10,749,851	\$127,313,990		
2017	\$4,835,900	\$69,828,262		
2018	\$6,363,038	\$85,053,665		
Total:	\$58,470,043	\$718,703,477		

Community and Development Infrastructure Grant Awards (2011-2018)

Year	Grantee	IRRR Grant	, Total Investment	Project Description
2011	Aurora	\$100,000	\$367,510	Replace infrastructure for 3rd Avenue North

2011	Babbitt	\$100,000	\$200,000	Replace sewer for Dogwood Street
2011	Bigfork Valley Hospital	\$220,000	\$4,882,940	Infrastructure for expansion
2011	Biwabik	\$100,000	\$350,000	Replace and extend 6th avenue infrastructure
2011	Bois Forte Band of Chippewa	\$100,000	\$3,147,250	Infrastructure and site work for 12 single family homes
2011	Bois Forte Band of Chippewa	\$250,000	\$3,955,766	Infrastructure and site work for 20 single family homes
2011	Buhl	\$200,000	\$528,000	Replace infrastructure for Sharon and Jones Street
2011	Chisholm	\$250,000	\$3,924,079	Infrastructure and site work for Anderson Company
2011	Chisholm- Hibbing Airport Authority	\$300,000	\$3,120,000	Remodel hanger for Life Link III
2011	Chisholm- Hibbing Airport Authority	\$100,000	\$2,845,000	Remodel hanger for Life Link III (hanger door)
2011	Grand Rapids	\$300,000	\$4,723,477	Infrastructure to new school and housing development
2011	Coleraine	\$150,000	\$1,103,300	Improve waste treatment plant
2011	Crosby	\$140,000	\$4,843,717	Install radio transmission- receiver for water system
2011	Eveleth	\$250,000	\$3,415,279	Infrastructure to Grant and Park Avenues

		2011	Gilbert	\$200,000	\$400,000	Improve water treatment facility and infrastructure
		2011	Hibbing	\$200,000	\$4,975,000	Infrastructure Marshview Meadows FY11
		2011	Hoyt Lakes	\$91,500	\$117,957	Westover Road and Kensington Drive Project
		2011	Ironton	\$50,000	\$121,300	Sewer and water line replacement
		2011	McKinley	\$28,500	\$45,000	Improvement s to water plant study
		2011	Meadow- lands	\$10,000	\$24,000	Sewer replacement on Spruce Street
		2011	Mountain Iron	\$150,000	\$300,000	Aeration system at wastewater plant
		2011	Orr	\$300,000	\$2,583,293	Infrastructure and site work for 20 unit assisted living
		2011	Riverton	\$60,000	\$135,000	Water system improvement s
		2011	River-wood Health- care Ctr.	\$250,000	\$21,090,000	Riverwood Healthcare Center
		2011	Tower	\$120,000	\$5,257,630	Phase I East Two Rivers Harbor
		2011	Two Harbors	\$300,000	\$1,690,000	Extend road infrastructure across Hwy 61
		2011	Virginia	\$300,000	\$8,852,200	Infrastructure Menards and Iron Trail Motors expansion
		2011	Virginia	\$350,000	\$959,000	Site work and extend

						utilities on
						9th Ave NW
				\$4,970,000	\$83,956,698	
		2012	Aurora	\$200,000	\$1,770,000	Recon of water storage tank
		2012	Babbitt	\$180,000	\$1,599,598	Emergency water line for Zup's
		2012	Babbitt	\$350,000	\$3,216,040	Infrastructure and site work-assisted living facility
		2012	Biwabik	\$200,000	\$401,075	Infrastructure for northwest redevelopme nt housing
		2012	Breitung Township	\$200,000	\$845,000	Replace water and sewer on Superior and Gordon Streets
		2012	Calumet	\$100,000	\$1,297,776	Infrastructure for Highway 12
		2012	Central Iron Range Sanitary Sewer District	\$500,000	\$20,941,264	Build waste treatment facility and sewer line
		2012	Chisholm	\$200,000	\$450,000	Replace lift station
		2012	Chisholm- Hibbing Airport Authority	\$150,000	\$5,448,000	Engineering for expansion of terminal building
		2012	City of Grand Rapids	\$200,000	\$435,300	Replace lift station for Grand Rapids, Cohasset, LaPrairie
		2012	Clinton Township	\$160,000	\$2,095,500	Infrastructure and site work for Badger Transport Inc
		2012	Coleraine	\$126,815	\$450,000	Reconstructio n of Powell Ave
		2012	Cook Hospital	\$300,000	\$37,898,333	Remodel and expand

				T			
							emergency
							and
							ambulance
							room
							Improve
			2012	Cook	\$65,000	\$245,000	utility and
			2012	COOK	703,000	7243,000	drainage for
							4th Street
							Reconstruct
			2012	Effie	\$20,000	\$1,371,372	Hwy 1 from
							Hwy 38
							Improve
							water and
			2012	Ely	\$150,000	\$515,000	sewer for
							Whiteside
							Park area
							Improvement
			2012	Eveleth	\$250,000	\$636,020	s along Hat
		-					Trick Ave
							Infrastructure
			2012	Eveleth	\$74,059	\$148,118	to Mesabi
							Station
							Improve
						4	Alaska
			2012	Gilbert	\$308,750	\$595,000	Avenue to
							DeCare
		h					Dental
							Infrastructure
			2012	Hibbing	\$211,000	\$1,480,000	and site work
							for Iracore
							expansion
			2012	Hibbing	\$350,000	\$14,554,360	Infrastructure
		T)					and site work
							for hotel
		 	-				project
			2012	Hibbing	\$300,000	¢1 206 456	Replace 60in
			2012	Billiagin	\$300,000	\$1,286,456	sanitary Sewer line
							Safety and
				Kabetogam			health
			2012		\$250,000	\$1,500,000	
				a Township			upgrades to town hall
		 -					Infrastructure
							and site work
							for General
			2012	Keewatin	\$300,000	\$1,144,500	Waste
							Company
							expansion
		 					Refurbish
							water
			2012	Kinney	\$33,700	\$33,957	treatment
							plant filter

		1	1		Т	1
		2012	La Prairie	\$180,000	\$378,862	Phase 1 Lift station repairs
		2012	Lake County	\$313,725	\$10,140,000	Expand rail spur and electrical upgrades for Louisiana Pacific expansion
		2012	McKinley	\$6,000	\$8,033	Replace well pump
		2012	Mountain Iron	\$250,000	\$1,100,000	Install utilities for Highway 102
		2012	Mountain Iron	\$250,000	\$550,000	Water line near Cty Rd 7
		2012	Palisade	\$280,000	\$415,000	Infrastructure for Palisade Manufacturin g and business park
		2012	Range Mental Health Center	\$150,000	\$361,219	Hope House expansion
		2012	Taconite	\$100,000	\$205,130	Replace Nelson - Haynes Street sanitary sewer
		2012	Tower	\$250,000	\$880,000	Phase 2 East Two Rivers project
		2012	Two Harbors	\$150,000	\$1,585,580	Infrastructure for RV campground
		2012	Virginia Regional Medical Center	\$250,000	\$600,000	Renovate elevators
		2012	Virginia	\$125,000	\$1,669,000	Infrastructure and site work for Conveyor Belt Service
		2012	Virginia	\$150,000	\$2,354,000	Infrastructure to Sundell Eye Associates
		2012	Virginia	\$250,000	\$2,150,000	Soil correction for Joy Global

	2012	Warba	\$127,000	\$254,000	Replace Sanitary Sewer Line
	2012	White, Township of	\$200,000	\$305,000	Relocate water main and install lift station for Gardendale addition
			\$8,211,049	\$123,313,493	
	2013	Aurora	\$250,000	\$554,000	Infrastructure to Northeast 1st Street and East Central Avenue
	2013	Babbitt	\$300,000	\$2,075,800	Infrastructure for new hotel and conference center
	2013	Bigfork Valley Hospital	\$250,000	\$4,012,850	Memory care addition
	2013	Bigfork	\$250,000	\$892,800	Improvement s to water treatment and distribution system
	2013	Biwabik	\$250,000	\$615,000	Infrastructure for 2nd Street North
	2013	Bois Forte Band of Chippewa	\$300,000	\$4,975,000	Construct new clinic
	2013	Bovey	\$100,000	\$441,900	Infrastructure for KMDA business expansion
	2013	Buhl	\$250,000	\$377,900	Infrastructure to Pennsylvania Ave
	2013	Calumet	\$150,000	\$300,345	Replace water main and reconstruct 3rd and 4th avenues
	2013	Chisholm	\$20,000	\$210,000	Extend waterline to

					Minnesota
					Discovery
					Center
					Infrastructure to 6th St SE
	2013	Chisholm	\$190,000	\$3,962,000	for Industrial
					Park
					Infrastructure
	2013	Chisholm	¢350,000	\$750,000	to 7th and
	2013	Chisnoini	\$250,000	\$750,000	9th Street on
					Central Drive
		City of		4	Expand
	2013	Grand	\$350,000	\$2,670,000	Hammerlund
		Rapids			Construction New
		City of			entrance to
	2013	Grand Rapids	\$250,000	\$5,591,939	Itasca
			Ψ230,000	\$3,331,333	Community
					College
					Site work for
		City of		4	DC
	2013	Grand	\$150,000	\$2,050,000	Manufacturin
		Rapids			g-Cutsforth Inc
					Extend
					watermain
	2013	Cohasset	\$200,000	\$504,700	off of
					Highway 2
					Infrastructure
	2013	Coleraine	\$70,000	\$450,000	to Powell
					Avenue Infrastructure
					of waste
	2013	Cook	\$150,000	\$288,000	treatment
					pond system
					Retaining
					pond and
	2013	Crosby	\$150,000	\$300,013	overflow area
					at Graphics
					Packaging
					Infrastructure of 1st and 8th
	2013	Ely	\$200,000	\$1,508,500	Avenues and
					Harvey Street
					Infrastructure
					for Aqua
	2013	Eveleth	\$82,221	\$306,637	Power
					business
					expansion
	2013	Eveleth	\$250,000	\$2,855,773	Replace
					Jones Street

	Т	1				
						water and
						sewer line
						Infrastructure
		2013	Gilbert	\$250,000	\$504,000	of Minnesota
						and Michigan
						Streets
						Infrastructure
		2013	Gilbert	\$180,000	\$280,000	to Alaska
				7-00,000	<i>+,</i>	Avenue and
						Circle Drive
						Infrastructure
		2013	Hibbing	\$350,000	\$755,000	along
				,,,,,,,,	<i>+,</i>	Highway 169
						West
						Replace
		2013	Hibbing	\$185,853	\$857,000	sewer and
			J	, ,		water lines in
		<u> </u>				Brooklyn area
		1				Remodel and
		2042		4252.000	¢4.650.000	expansion of
		2013	Hoyt Lakes	\$350,000	\$1,650,800	emergency
						service
						facility
		2012	Keewatin	\$285,000 \$2,937,550	ć2 027 FF0	Infrastructure
		2013	Keewatin		\$2,937,550	for Pro Blast
						Technology Infrastructure
		2013	La Prairie	\$250,000	\$605,664	along
		2013	La Fiairie	\$250,000	7003,004	Highway 169
			Lake			Tilgitway 105
			Superior-			
			Poplar			Waterline to
		2013	River	\$250,000	\$4,874,371	Lutsen
			Water			Mountain
			District			
						Improve
			Lutsen,			irrigation to
		2013	Township	\$300,000	\$4,600,000	Superior
			of			National Golf
						Course
			Mountain			Expand Unity
		2013	Iron	\$250,000	\$600,000	housing
			11 011			addition
		1	Mountain			MRI unit for
		2013	Iron	\$80,000	\$1,281,103	Laurentian
						Clinic
		1				Infrastructure
		1				for expansion
		2013	Nashwauk	\$150,000	\$5,408,500	of Motter
				,,	, - , ,	Equipment
		1				along
]			Highway 169

_				
2013	Nashwauk	\$200,000	\$582,000	Restore 2nd, 3rd, Platt and
2013	, rasiiwaan	\$200,000	4302)000	York Ave
				Construct 24-
2013	Orr	\$50,000	\$2,600,000	unit assisted
		, ,	, , , , , , , , , , , , , , , , , , , ,	living facility
				Upgrade
2013	Riverton	\$150,000	\$330,000	water and
		. ,	, ,	sewer
				Infrastructure
2013	Taconite	\$100,000	\$203,396	to Nelson
			, ,	Street
				Infrastructure
2013	Tower	\$170,000	\$1,145,000	to Main
	•			Street
				Infrastructure
2012	Virginia	¢150,000	¢3.354.000	for Sundell
2013	Virginia	\$150,000	\$2,354,000	Eye
				Associates
				Infrastructure
2013	Virginia	\$350,000	\$12,261,000	to 4th Street
				North
	White,			Infrastructure
2013	Township	\$175,000	\$255,250	to 1st Street
2013	of	\$175,000	\$233,230	and Poplar
	01			Street
		\$8,638,074	\$79,777,791	
			<i>\$13,111,13</i> 1	
			<i>\$13,111,13</i> 1	Brandl
				Motors
2014	Aitkin	\$300,000	\$3,232,000	Motors business
2014	Aitkin			Motors business expansion
2014	Aitkin			Motors business expansion infrastructure
		\$300,000	\$3,232,000	Motors business expansion infrastructure 46-Unit
2014	Aitkin Aurora			Motors business expansion infrastructure 46-Unit Assisted
		\$300,000	\$3,232,000	Motors business expansion infrastructure 46-Unit Assisted Living facility
		\$300,000	\$3,232,000	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II
		\$300,000	\$3,232,000	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure
		\$300,000	\$3,232,000	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel
2014	Aurora	\$300,000 \$350,000	\$3,232,000 \$4,249,548	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and
2014	Aurora	\$300,000 \$350,000	\$3,232,000 \$4,249,548	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference
2014	Aurora	\$300,000 \$350,000	\$3,232,000 \$4,249,548	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference center
2014	Aurora Babbitt	\$300,000 \$350,000 \$150,000	\$3,232,000 \$4,249,548 \$2,075,800	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference center New
2014	Aurora Babbitt Balsam	\$300,000 \$350,000	\$3,232,000 \$4,249,548	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference center New emergency
2014	Aurora Babbitt	\$300,000 \$350,000 \$150,000	\$3,232,000 \$4,249,548 \$2,075,800	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference center New emergency services
2014	Aurora Babbitt Balsam	\$300,000 \$350,000 \$150,000	\$3,232,000 \$4,249,548 \$2,075,800	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference center New emergency services building
2014	Aurora Babbitt Balsam Township	\$300,000 \$350,000 \$150,000 \$200,000	\$3,232,000 \$4,249,548 \$2,075,800 \$700,000	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference center New emergency services building New well for
2014	Aurora Babbitt Balsam	\$300,000 \$350,000 \$150,000	\$3,232,000 \$4,249,548 \$2,075,800	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference center New emergency services building New well for water
2014	Aurora Babbitt Balsam Township	\$300,000 \$350,000 \$150,000 \$200,000	\$3,232,000 \$4,249,548 \$2,075,800 \$700,000	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference center New emergency services building New well for water treatment
2014	Aurora Babbitt Balsam Township	\$300,000 \$350,000 \$150,000 \$200,000	\$3,232,000 \$4,249,548 \$2,075,800 \$700,000	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference center New emergency services building New well for water treatment system
2014	Aurora Babbitt Balsam Township	\$300,000 \$350,000 \$150,000 \$200,000	\$3,232,000 \$4,249,548 \$2,075,800 \$700,000	Motors business expansion infrastructure 46-Unit Assisted Living facility Phase II Infrastructure to new hotel and conference center New emergency services building New well for water treatment

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2014	Bois Forte Band of Chippewa	\$100,000	\$2,358,000	Infrastructure for a new 10- Unit housing development
2014	Breitung Township	\$115,000	\$365,000	Sewer line upgrades
2014	Buhl	\$190,000	\$460,000	Replacement of water and sewer lines on Frantz Avenue South
2014	Calumet	\$350,000	\$798,000	New emergency services building
2014	Chisholm	\$200,000	\$627,000	5th Avenue water and sewer line replacement
2014	Chisholm	\$30,000	\$967,733	3rd Avenue water and 5th Ave sewer line replacement
2014	City of Grand Rapids	\$400,000	\$4,942,380	Grand Itasca Clinic development
2014	Cohasset	\$12,890	\$562,000	Extension of utilities
2014	Cohasset	\$12,500	\$1,173,500	Retail development
2014	Coleraine	\$450,000	\$1,037,500	Emergency services building
2014	Deerwood	\$175,000	\$600,000	Upgrades to mater main
2014	Ely	\$150,000	\$667,300	Sanitary sewer extension and water and sewer upgrades
2014	Eveleth	\$250,000	\$513,757	Water and sewer upgrades and road reconstruction
2014	Eveleth	\$350,000	\$1,396,363	Community auditorium

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		2014	Fayal, Town of	\$35,000	\$35,424	Replacement of culvert on Pleasant Drive
		2014	Gilbert	\$175,000	\$1,029,400	Water and sewer replacement on lower Florida Avenue
		2014	Hibbing	\$600,000	\$3,200,000	Infrastructure along Highway 169 W Phase II
		2014	Hoyt Lakes	\$150,000	\$557,877	Replace storm water collection system
		2014	Keewatin	\$70,000	\$90,275	New waterline 2nd Avenue E to 3rd Avenue E
		2014	Keewatin	\$186,568	\$250,000	Sub station upgrade
		2014	Kinney	\$25,000	\$27,500	Upgrade water reservoir tank
		2014	La Prairie	\$150,000	\$3,782,500	Sewer line extension
		2014	Lake County	\$90,000	\$1,287,000	Infrastructure for a Two Harbors business expansion
		2014	Mountain Iron	\$250,000	\$400,000	Reconstructio n of Mt Iron Drive
		2014	Nashwauk	\$175,000	\$358,000	4th Street sewerline and waterline replacement
		2014	Silver Bay	\$150,000	\$750,000	Replace water main
		2014	Taconite	\$90,000	\$291,128	Sewer upgrades Stephen Street South
		2014	Tofte Township	\$230,000	\$1,757,500	New 10-Unit Senior Housing
		2014	Two Harbors	\$276,500	\$1,361,550	Infrastructure for new retail

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					and manufacturin
					g facility
	2014	Virginia	\$250,000	\$845,000	Kunnari expansion
	2014	Virginia	\$308,485	\$3,350,000	Infrastructure of new ambulatory surgery center
	2014	White, Township of	\$150,000	\$330,400	Water-sewer line replacement of Gardendale Area Phase III
			\$7,346,943	\$48,284,685	Area Priase III
			\$7,540,945	340,204,003	
	2015	Aitkin	\$99,500	\$4,042,000	Rivers Edge Assisted Living facility
	2015	Aurora	\$250,000	\$552,700	Street infrastructure upgrades
	2015	Babbitt	\$150,000	\$827,036	Elm Boulevard infrastructure improvement s
	2015	Balkan Township	\$230,211	\$690,932	CenturyLink Broadband Project
	2015	Biwabik	\$250,000	\$783,000	Main Street infrastructure upgrades
	2015	Bovey	\$120,000	\$249,000	Water and sewer upgrades on several city streets
	2015	Breitung Township	\$46,460	\$495,272	Tower Breitung wastewater project
	2015	Buhl	\$225,000	\$451,300	Water and sewer upgrades
	2015	Calumet	\$40,000	\$60,000	Mesabi Avenue water loop project

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	2015	Chisholm	\$245,000	\$612,875	4th Street infrastructure improvement s
	2015	Chisholm- Hibbing Airport Authority	\$250,000	\$19,138,365	New terminal project
	2015	Clinton Township	\$844,447	\$4,345,206	Frontier Broadband project
	2015	Cohasset	\$250,000	\$3,187,000	Industrial Park Phase II
	2015	Coleraine	\$169,700	\$363,854	Hawkins Avenue reconstructio n
	2015	Cook County	\$100,000	\$5,000,000	Airport runway extension
	2015	Cook	\$130,000	\$1,500,000	Vermilion Motel redevelopme nt
	2015	Crosby	\$150,000	\$1,215,170	True North Basecamp lodging
	2015	Ely	\$150,000	\$4,112,739	Airport runway reconstructio n project
	2015	Ely	\$350,000	\$5,800,000	Vermilion student housing development
	2015	Eveleth	\$150,000	\$455,654	Sewer line replacement Jackson Monroe Garfield
	2015	Eveleth	\$200,000	\$614,630	West Eveleth water tower renovation
	2015	Fayal, Town of	\$110,000	\$349,027	Upgrade to SCADA system
	2015	Gilbert	\$166,002	\$1,961,000	New waterline Indiana Ave to Broadway
	2015	Greenway Township	\$93,671	\$898,000	Collaborative emergency

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						services facility Phase
						II
						Brooklyn
		2015	Hibbing	\$250,000	\$1,498,707	sewer Phase
				. ,		II
						Infrastructure
		2015	Libbing	\$150,000	\$10,580,000	hotel
		2013	Hibbing	\$150,000	\$10,580,000	development
						Phase II
		2015	Hoyt Lakes	\$100,000	\$585,250	Storm sewer
		2013	110 ye zakes	\$100,000	\$303)230	replacement
		2015		422.222	404.000	Waterloop
		2015	Keewatin	\$20,000	\$34,000	project Phase
						 Davidson
		2015	Keewatin	\$200,000	\$256,000	Replace storm sewer
						Infrastructure
						for business
		2015	La Prairie	\$150,000	\$9,448,506	expansion
						Phase II
			Lutsen,			Golf course
		2015	Township	\$300,000	\$5,137,456	upgrades
			of			Phase II
						Replace
		2015	Marble	\$250,000	\$540,000	watermain
			Mauntain			and looping
		2015	Mountain Iron	\$90,000	\$200,000	Replace force main
			Mountain			Improve
		2015	Iron	\$60,000	\$170,000	storm sewer
						Infrastructure
		2015	Nashwauk	\$83,000	\$166,000	for Platt
						Avenue
		2015	Orr	\$12,196	\$581,418	Infrastrure
		2013	OII	712,130	7501,410	Highway 23
						Upgrade
		2015	Silver Bay	\$150,000	\$351,200	wastewater
			,	. ,	, ,	treatment
						facility Infrastructure
						for new
		2015	Tofte	\$120,000	\$2,224,983	housing
			Township	+=20,000	+ -,22 .,303	development
						Phase II
						Infrastructure
		2015	Two	\$150,000	\$2,079,413	for new
		2013	Harbors	\$130,000	32,073,413	development
						Phase II
		2015	Virginia	\$350,000	\$8,900,000	Ulland
				+===,000	+ = ,= 30,000	Brothers

			White,			Donlar Stroot
		2015	Township	\$150,000	\$717,200	Poplar Street and Spruce
		2013	of	\$130,000	\$717,200	Street
			O1	\$7,355,187	\$101,174,893	Street
				Ų1,333,±01	4101,174,033	
						River Oaks
		2016	Aitkin	\$99,000	\$738 <i>,</i> 842	dental
						project
						Reconstruct
		2016	Aitkin	\$250,000	\$1,197,647	SW area
					, , , , , ,	utility and
			Alborn			roads
		2016	Township	\$139,257	\$480,000	Fire hall
						Maple Drive
		2016	Aurora	\$250,000	\$1,454,600	redevelopme
		-				nt
						Recreation area
		2016	Babbitt	\$200,000	\$626,726	improvement
						s
						Garage and
		2016	Balkan	\$60,951	\$121,902	yard
		2010	Township	300,331	7121,302	infrastructure
						upgrades
		2016	Bigfork	\$64,744	\$129,489	Well development
						Emergency
		2016	Bovey	\$230,000	\$1,140,000	services
			Bovey	,	4 = 7 = 1 = 7 = 2	building
			Breitung	\$156,500	\$313,000	Jasper Street
		2016	Breitung Township			water main
			101113111			loop
						Whiteside,
						Grant and Seville
		2016	Buhl	\$198,000	\$396,000	infrastructure
						improvement
						S
		2016	Chisholm	\$250,000	\$425,000	City hall
						upgrade 5th Street
			City of			North and
		2016	Grand	\$100,000	\$3,520,861	8th Ave NE
			Rapids			improvement
						S
		1	City of	4	4	Kiesler
		2016	Grand	\$300,000	\$4,242,250	Wellness
		-	Rapids			Center Swan
			City of	4	4	
		2016	Grand	\$166,000	\$1,495,193	Machine
		1 2016	Grand	\$166 AAA	C1 /105 102	Machina

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	2016	Cohasset	\$300,000	\$3,300,000	MDI expansion
	2016	Cook County	\$100,000	\$2,901,926	Airport runway extension Phase II
	2016	Cook	\$103,000	\$6,206,662	Vermilion Blvd and 5th Street reconstructio n
	2016	Cook	\$50,000	\$587,696	New community center
	2016	Cook	\$200,000	\$6,398,108	Cook Hospital Nursing Home
	2016	Crosby	\$250,000	\$2,535,100	Housing rehab and public infrastructure
	2016	Ely	\$250,000	\$1,064,000	Conan- Harvey and 5th and 6th Ave E reconstructio n
	2016	Ely	\$200,000	\$940,000	Business Park expansion
	2016	Eveleth	\$90,000	\$196,540	Sanitary sewer capital improvement
	2016	Gilbert	\$9,325	\$340,000	NHS infrastructure project
	2016	Gilbert	\$129,203	\$638,658	Industrial Park
	2016	Grand Marais	\$100,000	\$24,707,500	Cook County North Shore Hospital expansion
	2016	Grand Marais	\$100,000	\$3,850,000	Public works facility project
	2016	Hibbing	\$83,699	\$167,398	12th Avenue sewer upgrades
	2016	Hibbing	\$300,000	\$6,976,936	Forest Park housing development
	2016	Hoyt Lakes	\$250,000	\$2,210,708	Wastewater treatment

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					facility
					upgrades
					County Road 33
	2016	Ironton	\$331,000	\$1,000,000	infrastructure
					replacement
					EDA workforce
	2016	Keewatin	\$350,000	\$2,879,554	housing
					development
					Pro-Blast
	2016	Keewatin	\$250,000	\$2,275,162	expansion
		Lake			New
		Vermilion			emergency
	2016	Fire	\$26,614	\$469,500	services
		Brigade			facility
					Superior
		Lutsen,			National Golf
	2016	Township	\$300,000	\$5,137,456	Course
		of			renovations
					Watermain
					replacement
	2016	Marble	\$6,704	\$703,557	and looping
					project -
					Phase II
					Rons Korner
	2016	Marble	\$45,000	\$92,125	Market
					restoration
	2016	McKinley	\$400,000	\$1,800,000	Municipal
	2010	wicking	Ş-100,000	71,000,000	water project
		Morse			Emergency
	2016	Township	\$100,000	\$310,659	services
					facility
	2016	Mountain	\$80,504	\$112,000	Garden Drive
		Iron	. ,	, ,	resurfacing
	2016	Mountain Iron	\$190,440	\$465,000	Trail project
	2016	Mountain Iron	\$269,500	\$539,000	Well project
		Mountain			County Road
	2016	Iron	\$300,000	\$795,014	7 housing
		511			development
					Mountain
	2016	Mountain	\$75,000	\$238,175	Iron Drive lift
		Iron	,		station
	<u> </u>				project
	2016	Nashwauk	\$150,000	\$783,260	New town
		Township			hall
	2016	Nashwauk	\$250,000	\$2,200,000	Community center
	2010	ivasiiwduk	323U,UUU	عد,200,000 عدر	
	1		I	1	project

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	2016	Nashwauk	\$192,500	\$385,000	Platt Avenue infrastructure improvement
	2016	Nashwauk	\$200,000	\$828,013	Bozich Addition
	2016	Northshore Business Enterprise Center	\$38,000	\$100,000	Bio Medical Laboratory build-out project
	2016	Orr	\$90,000	\$180,000	Orr Center gasification boilers and bio-mass project
	2016	Range Regional Health Services	\$250,000	\$664,485	Range Regional Health Services
	2016	Taconite	\$120,000	\$9,650,000	Highway 169 Utility Upgrade
	2016	Tower	\$352,656	\$679,000	Harbor infrastructure project
	2016	Two Harbors	\$100,000	\$758,000	Campground building
	2016	Virginia	\$52,255	\$3,523,332	Coop business expansion
	2016	Virginia	\$250,000	\$3,000,000	Ken Waschke New Auto dealership
	2016	Virginia	\$300,000	\$1,150,000	Joy Global Phase II
	2016	Virginia	\$350,000	\$6,304,956	Carefree Assisted Living facility
	2016	White, Township of	\$250,000	\$588,000	Gardendale infrastructure project Phase V
	2016	Winton	\$100,000	\$400,000	Community center - city hall project
			\$10,749,852	\$127,313,990	
	2017	Biwabik Township	\$200,000	\$978,000	Town hall/commun ity center
	2017	Biwabik	\$250,000	\$7,200,000	City wide infrastructure improvement s

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		2017	Buhl	\$99,500	\$1,814,391	Cornerstone Villa expansion
		2017	Chisholm	\$350,000	\$2,010,001	Market rate housing development
		2017	Chisholm- Hibbing Airport Authority	\$225,000	\$2,623,788	Aircraft paint facility expansion
		2017	Grand Rapids	\$167,500	\$786,500	Airport usiness utility extensions
		2017	Cohasset	\$275,000	\$2,375,000	Iron Range Regional Rail Initiative
		2017	Cohasset	\$32,500	\$978,200	Nelson Wood Shims utilities extension
		2017	Coleraine	\$150,000	\$560,000	Mount Itasca infrastructure improvement
		2017	Cook County/Gr and Marais EDA	\$350,000	\$2,606,700	Lutsen workforce housing
		2017	Cook County/Gr and Marais EDA	\$100,000	\$2,379,400	Workforce housing
		2017	Cook County/Gr and Marais EDA	\$300,000	\$844,585	Superior National Golf Course renovations
		2017	Cook County/Gr and Marais EDA	\$200,000	\$891,403	Airport arrival/depart ure building
		2017	Crane Lake Township	\$87,600	\$1,037,600	Crane Lake gateway project
		2017	Embarrass Township	\$25,800	\$361,300	Post Office
	2017	Eveleth Virginia Airport Authority	\$52,000	\$2,542,619	Taxi lane rehabilitation and T hangar construction	
		2017	Eveleth	\$150,000	\$5,092,470	Lundgren's redevelopme nt

			,		7	
		2017	Gilbert	\$250,000	\$8,545,000	Wastewater treatment facility
	2017	Hibbing	\$350,000	\$4,653,400	Expansion of MDI	
	2017	Hoyt Lakes	\$250,000	\$2,090,000	Wastewater treatment facility improvement	
		2017	Nashwauk	\$170,000	\$552,350	Recycled auto parts
		2017	Reif Arts Council	\$250,000	\$10,404,447	Reif Center revitalization
		2017	Tower	\$350,000	\$8,019,000	Harbor redevelopme nt
		2017	Two Harbors	\$201,000	\$482,108	1st Ave/7th Street water main relocation
				\$4,835,900	\$69,828,262	
		2018	Cook County/Gr and Marais EDA	\$120,000	\$2,625,443	Lutsen workforce housing
		2018	Eveleth Virginia Airport Authority	\$70,000	\$400,000	Hangar infrastructure & site development
		2018	Cook County/Gr and Marais EDA	\$75,238	\$150,476	Lake Superior water line intake
		2018	Chisholm- Hibbing Airport Authority	\$250,000	\$1,982,609	Airfield lighting improvement
		2018	Babbitt	\$50,000	\$99,654	Arena heating system
	2018	Aitkin County	\$93,800	\$187,628	Long Lake Energy Center project	
		2018	Chisholm	\$200,000	\$1,048,075	Business assistance
		2018	Hibbing	\$300,000	\$3,150,000	School & community auditorium restoration

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	2018	Virginia	\$300,000	\$900,000	Olcott Park fountain restoration
	2018	Hibbing	\$350,000	\$17,597,747	L&M Radiator building expansion
	2018	Grand Rapids City of	\$300,000	\$4,100,000	Revolving loan fund business assistance
	2018	Aurora	\$350,000	\$3,399,844	Lakehead expansion
	2018	Aurora	\$150,000	\$1,426,312	Vermillion Credit Union expansion
	2018	Bigfork	\$100,000	\$708,583	Village Hall/Commun ity Center Historic restoration, renovation, and preservation project
	2018	Cohasset	\$189,000	\$13,761,730	Industrial Park/Lake Country Power industrial park site grading
	2018	Cook County/Gr and Marais EDA	\$200,000	\$1,792,500	North House dockside expansion
	2018	Aitkin	\$130,000	\$2,030,966	1st Street NW improvement
	2018	Eveleth Virginia Airport Authority	\$180,000	\$2,280,000	2018 Infrastructure Improvement
	2018	Eveleth	\$175,000	\$637,000	Bright Minds Academy Daycare
	2018	Ely	\$140,000	\$671,100	Rural Living Environments
	2018	Ely	\$450,000	\$1,600,000	Ely 17th Avenue East
	2018	Hibbing	\$225,000	\$1,750,000	Brooklyn Drive sanitary sewer

						reconstructio
		2018	Virginia	\$45,000	\$90,000	n Daycare Facility upgrades
		2018	Mountain Iron	\$260,000	\$1,081,390	Mountain Iron Childcare facility
		2018	Chisholm- Hibbing Airport Authority	\$250,000	\$4,236,200	Taxiway rehabilitation
		2018	Tower	\$350,000	\$2,208,521	Infrastructure & site upgrade for Lamppa Manufacturin g
		2018	Cook County/Gr and Marais EDA	\$192,000	\$1,723,007	Single family housing development Phase II
		2018	Mountain Iron	\$350,000	\$10,384,880	Hotel development
		2018	Tower	\$268,000	\$1,805,000	Lake Vermilion Cultural Center capital improvement Phase II
		2018	Virginia	\$250,000	\$1,225,000	Former Coates Hotel redevelopme nt
			TOTAL:	\$6,363,038	\$85,053,665	
B.65	Invested \$81.98 Million in Rail Safety Projects Across Minnesota	through I and our r public wo for the W grade sep separation Governor \$2 million	Minnesota. The natural resource orks bill signed willmar Wye proparation project. The Dayton also were in in improve sa	ese trains pres ces. To improve by Governor I oject, \$4.7 mill ct, and \$460,00 worked with th	r hazardous mat ent real risks to perailway safety, Dayton provided ion for the Plymo 00 for the Ranier e Legislature in 2 ay-rail grade cros	soublic safety the 2015 \$3.7 million outh rail rail grade

		The 2017 public works bill signed by Governor Dayton provided \$42.3 million for the 21st Street South rail grade separation in Moorhead, \$14.1 million for the Hanson Boulevard rail grade separation in Coon Rapids, and \$14.8 million for the Sturgeon Lake Road rail grade separation. The 2017 public works bill also included \$1 million for railroad warning devices. The 2018 public works bill signed by Governor Dayton provided \$6 million to the 21st Street South rail grade separation in Moorhead, \$10.5 million to the Glenwood rail grade separation and \$1.2 million to construct crossing safety improvements in Hennepin County.			
B.66	Invested \$987,000 in Workforce Training Program, Benefiting 262 Participants	In 2013, Governor Dayton and the Minnesota \$987,000 in a pilot customized training progra manufacturing industries in an effort to expan and apprenticeship opportunities. Thanks to the Alexandria Tech, Century College, Hennepin Tech, College were able to partner with 20 manufacturing order employment and training opportunities demand manufacturing occupations. The curriculum and training are developed specific provides and training are developed specific.	m for skilled d on-the-job training he pilot program, ech, and Central Lakes turing employers to es in high skilled, high		
		employer needs – enrollees both work and att apprenticeship. Upon completion, the average participants was \$14.63.	end class – like an		
		employer needs – enrollees both work and att apprenticeship. Upon completion, the average participants was \$14.63.	end class – like an hourly wage of		
		employer needs – enrollees both work and att apprenticeship. Upon completion, the average participants was \$14.63.	end class – like an hourly wage of		
		employer needs – enrollees both work and att apprenticeship. Upon completion, the average participants was \$14.63. School Alexandria Tech. & Comm. College	e hourly wage of Enrollment 108		
		employer needs – enrollees both work and att apprenticeship. Upon completion, the average participants was \$14.63. School Alexandria Tech. & Comm. College Century College	e hourly wage of Enrollment 108 84		
		employer needs – enrollees both work and att apprenticeship. Upon completion, the average participants was \$14.63. School Alexandria Tech. & Comm. College Century College Central Lakes	e hourly wage of Enrollment 108		
		employer needs – enrollees both work and att apprenticeship. Upon completion, the average participants was \$14.63. School Alexandria Tech. & Comm. College Century College	end class – like an e hourly wage of Enrollment 108 84 43		
B.67	Invested \$41.3 Million in the Minnesota Job Skills Partnership Program, Benefiting 181 in Greater Minnesota	employer needs – enrollees both work and att apprenticeship. Upon completion, the average participants was \$14.63. School Alexandria Tech. & Comm. College Century College Central Lakes	Enrollment 108 84 43 27 ed nearly \$60 million in s. These programs work tutions, and other expand work e state. These training nses incurred by a necessary to meet		

	Regional Water System, Connecting Southwest Minnesota to Reliable, Affordable Water	in Minnesota, Iowa, and South Dakota to reliable, affordable water resources. The failure of the federal government to provide sufficient funding to cover the federal share of the project slowed construction, leaving Minnesotans disconnected from the project. Under Governor Dayton's leadership, the state of Minnesota stepped up to provide the \$44.5 million in funding needed for the federal share of the project. Thanks to Governor Dayton, construction is underway to connect all remaining Minnesota communities to the project. Connecting these communities to reliable water resources is critical to protecting quality of life for area residents and attracting and retaining economic development.			
		Year	State Investment	Construction Funded	
		2014	\$22 Million	lowa to Luverne, Magnolia, Rock County Water District	
		2015	\$19 Million	Magnolia to Lincoln Pipestone Rural Water System	
		2017	\$3.5 Million	Lincoln Pipestone Rural Water System to Worthington	
				System to worthington	
B.69	Created Sales Tax Exemption for Data Center Construction	create a sa data cente of at least years quali tax exemp • Comp • Coolin • Energ • Softwa Companies least 25,00	les tax exemption for restance of the companies that buing 25,000 square feet and fighter for valuable tax breations for 20 years on: but a square feet and servers and servers and energy equipments and energy equipments are	or network operations center of at st \$50 million in the first 2 years also	
в.70	Secured Legislative Support for People's Stadium, Creating Over 8,000 Jobs	In 2012, Governor Dayton signed legislation investing \$348 million in the construction of a new Minnesota Vikings Stadium. This project created 8,000 jobs, leveraged \$750 million in additional local and private investment, and spurred \$1 billion in additional economic activity and development in downtown Minneapolis. In addition, 90 percent of companies that participated in the construction process were Minnesota businesses, approximately 36 percent of workers were people of color and 9 percent were women—exceeding hiring goals.			
B.71	Strengthened	In 2012, Go	overnor Dayton and the	e Minnesota Legislature	

	Development of Minnesota Solar Energy Industry	authorized state government to spend up to 5 percent of total appropriations for new or remodeled state buildings to be spent on Minnesota-made solar electric and/or solar thermal energy projects that will reduce long-term energy costs for the state.
B.72	Cracked Down on Employee Misclassification	In 2012, Governor Dayton and the Minnesota Legislature implemented bipartisan reforms to crack down on employee misclassification by requiring independent contractors in the construction industry to register with the Department of Labor and Industry. Misclassification allows employers to unfairly avoid payroll taxes and deprives workers of Workers' Compensation, Unemployment benefits and overtime pay.
B.73	Secured Legislative Support for Rochester Destination Medical Center	In 2013, Governor Dayton and the Minnesota Legislature enacted legislation authorizing the once-in-a-generation Destination Medical Center initiative, which is a multi-billion dollar public-private partnership to make Rochester "America's City for Health." Over the 20-year implementation timeline, DMC will create approximately 35,000 new jobs and generate more than \$7.5 billion in new tax revenue. DMC is a unique public private partnership. The private investment by Mayo Clinic and others is projected at more than \$5 billion. No public dollars will go to Mayo Clinic buildings or facilities. The \$585 million public investment by the state, Olmsted County, and the City of Rochester will go to building public infrastructure.
B.74	Enacted \$350 Million Business Tax Cut	In 2013, Governor Dayton and the Minnesota Legislature enacted a \$350 million business tax cut by reducing the assessment charged to employers for unemployment insurance. Prior to the tax cut, Unemployment Insurance Trust Fund had a large and growing surplus.
B.75	Competitive Grants for Small Businesses and Entrepreneurs	In 2013, Governor Dayton and the Minnesota Legislature invested \$2.85 million in a competitive grant program designed to help entrepreneurs and helps small businesses grow.
B.76	Invested \$10 Million in Snowbate Program, Attracting \$51 Million in Private Spending	In 2013, Governor Dayton and the Minnesota Legislature invested \$10 million in the Snowbate Program, which provides rebates (up to 25 percent) to film and television production crews for the production costs they incur in Minnesota. This investment generated more than \$51 million in private spending in Minnesota and attracted high profile projects such as feature films "Dear White People" and "Wilson," and TV series "Lady Dynamite," Danger & Eggs," and "20/20: In an Instant" in addition to multiple commercial, TV and film projects.

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B.77	Expanded Sick Time Usage	Previously, employers with 21 or more employees were required to allow their employees to use their accrued sick leave for time off to care for a sick child.
		In 2013, Governor Dayton and the Minnesota Legislature passed legislation expanding the scope of the requirement to include the employee's extended family—spouse, sibling, parent, grandparent, stepparent and the employee's children over 18. Workers can now use sick leave time to provide care to spouses or parents who develop dementia or similarly debilitating conditions.
		In 2014, the law was further expanded to allow sick time to be used to care for in-laws or grandchildren, and to receive assistance in cases of domestic abuse, stalking, or sexual assault.
B.78	Invested \$11.4 Million Effort to Close Skills Gaps	In 2013, Governor Dayton and the Minnesota Legislature appropriated \$3 million to the FastTRAC program (now Pathways to Prosperity), which provides training to Minnesotans in fields that are high in demand. The Governor and Legislature also invested \$8.4 million to continue the Job Skills Partnership, which provides customized training for incumbent workers when a business wants to employ new technology or expand its operations.
B.79	Created Public Benefit Corporate Form	In 2014, Governor Dayton and the Minnesota Legislature authorized the creation of public benefit corporations, which are a hybrid between a for-profit business and a non-profit organization. They allow the business to designate a social purpose in the corporate governing documents. The corporation is then responsible to its shareholders for pursuing those social goals.
B.80	Invested in Efforts to Support Small Businesses	In 2014, Governor Dayton and the Minnesota Legislature invested \$475,000 to each of the six Initiative Foundations located in Greater Minnesota. This funding is designated for the lending programs that each of the Initiative Foundations operates to help small businesses.
B.81	Provided \$500,000 to Small Business Development Centers	In 2014, Governor Dayton and the Minnesota Legislature invested \$500,000 in the network of Small Business Development Centers (SBDCs) operating throughout Minnesota. The SBDCs provide expert advice and consulting services designed to get small businesses up-and running.
B.82	Unemployment Insurance Tax Cut for Employers	In 2013, Governor Dayton and the Minnesota Legislature passed a bill to accelerate unemployment insurances tax reductions for tens of thousands of Minnesota businesses. This tax reduction put

		hundreds of millions of dollars back into the pockets of employers working to recover from the Great Recession.
B.83	Secured Additional Unemployment Benefits for Unemployed Workers Affected by Steel Dumping and the Avian Flu Outbreak	Governor Dayton and the Minnesota Legislature acted in 2015 to provide laid off steel workers full unemployment benefits without regard to cashing in unused vacation days. That law also provided an extra 13 weeks of unemployment benefits for workers who were laid-off from farms and processing facilities due to an outbreak of the avian flu. In 2016, Governor Dayton and the Minnesota Legislature passed a law providing 26 weeks of additional benefits for laid off workers affected by the global downturn in steel prices.
B.84	Ensured Unemployment Insurance Trust Fund Solvency	Governor Dayton and the Minnesota Legislature passed a law in 2016 that made Minnesota one of the only states in the nation with a statutory solvency threshold for its Unemployment Insurance Trust Fund. This reform helps keep employer UI taxes down while limiting the need for future borrowing from the federal government.
B.85	Created Siding Production Incentive to Support Growth in Minnesota's Forestry Industry	In 2016, Governor Dayton and the Minnesota Legislature create a siding production incentive credit for eligible facilities who turn forest resource raw materials into siding. Payments are made on a basis of \$7.50 per 1,000 siding square feet for 10 years with a maximum. Maximum payments to producers are based on 400 million of siding square feet. Total incentive funding may not exceed \$3 million a year and is awarded on a first-come-first-served basis.
B.86	Created New Protections Against Patent Trolling	In 2016, Governor Dayton and the Minnesota Legislature created additional protections and remedies against "patent trolling," which is when a person sends written communications claiming patent infringement even though they are not legitimate claims. The law now prohibits a person from sending written communications in which a bad faith claim of patent infringement is made against an end user located or doing business in Minnesota. The Attorney General is authorized to pursue these claims, and pursue civil fines of up to \$50,000 per instance.
B.87	Provided \$3.65 Million in Assistance to Struggling Mille Lacs Area Businesses	In 2016, Governor Dayton and the Minnesota Legislature provided \$3.65 million in relief to individual businesses that have seen at least a 10 percent reduction in gross receipts since 2010. The Governor and Legislature also provided \$300,000 to Explore Minnesota Tourism to promote tourism in the Mille Lacs area.

B.88	Invested \$94 Million in Minnesota Small Businesses, Leveraging an Additional \$393 Million in Private Sector Investment	The Angel Tax Credit Program provided a 25-percent credit to investors or investment funds that put money into startup companies focused on high technology, new proprietary technology, or a new proprietary product, process or service in specified fields. Since 2011, Governor Dayton has secured \$94 million for Minnesota's Angel Investment Tax Credit, which supports the growth of small businesses across the state. This investment has leveraged nearly \$400 million in additional private sector investment.				
			Businesses	Investments Made	Angel Tax Credits Issued	
		2011	113	\$63,148,784	\$15,787,196	
		2012	117	\$46,150,674	\$11,415,751	
		2013	128	\$50,657,447	\$12,365,229	
		2014	110	\$59,783,632	\$13,841,673	
		2015	114	\$70,411,833	\$15,542,608	
		2016	105	\$58,894,095	\$14,723,711	
		2017	101	\$44,474,766	\$10,723,963	
		Total:	788	\$393,521,231	\$94,400,131	
B.89	Invested \$30 Million in Workforce Housing	In 2017, Governor Dayton and the Minnesota Legislature invested \$30 million in Minnesota workforce housing program. This funding allowed Minnesota to leverage additional federal funding, which will help to address the serious lack of workforce housing found in many parts of the state.				
B.90	Implemented a Statewide Brand for All Minnesota State Agencies	In 2012, the Governor-appointed Explore Minnesota Tourism Council imagined a statewide branding initiative that would make Minnesota government agencies look cohesive, approachable and modern. In collaboration with Governor Dayton and a diverse taskforce of tourism industry and state agency partners, Explore Minnesota began surveying, interviewing and documenting perceptions and perspectives of the state. Creative options were developed and tested, and Explore Minnesota debuted the new brand mark in conjunction with the #OnlyinMN campaign launch in 2014. Seeing the success and use of the new Minnesota brand by Explore Minnesota, Governor Dayton directed all state agencies to adopt the new mark and create a unified brand for the state in 2016.				

B.91	Provided \$1.5 Million in Grant Funding for New Events	In 2017, Governor Dayton and the Minnesota Legislature created the New Event Grant program as a vehicle for communities throughout Minnesota to generate economic impact and awareness through new major events. In the program's first year, the \$673,000 appropriation funded 22 events across greater Minnesota and the seven-county metro area, ranging from sporting events and nationally recognized competitions to cultural festivals and homegrown flagship community events.
		In 2018, the program was expanded to \$900,000, allowing another 18 new events and two event bids to be funded, which will result in increased tourism spending and amplify the visibility of Minnesota to a global audience.

CATE	CATEGORY C: Education										
#	Accomplishment	Description									
C.1	Invested \$2 Billion in E-12 Education Since 2011	When Governor Dayton was elected, he promised to increase state investments in public education every year he was Governor; no excuses, no exceptions. Governor Dayton has delivered on that promise, increasing E-12 education spending by nearly \$2 billion since he took office in January 2011.									
C.2	Invested \$326 Million in High-Quality Early Learning Programs	Under the leadership of Governor Dayton, Minnesota made historic investments in giving more kids great starts, investing in Early Learning Scholarships, and beginning to offer free, voluntary preKindergarten to Minnesota families in school districts around the state. During the Governor's two terms, Minnesota invested \$326 million in the state's youngest students. With those funds, more than 29,500 young kids have gained access to early learning programs with Early Learning Scholarships; and 6,100 four-year-olds across Minnesota enrolled in school-based preKindergarten and school readiness plus programs during the 2017-2018 school.									
		Yea	ır	Scholarships Awarded	Voluntary PreK						
		201	1								
		201:	2								
		201		507							
		201	4	5,871							
		201	5	8,225							
		201	6	11,219	3,300						
		201	7	15,079	6,100						

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			2018	15,779	7,160*			
			Total:	56,680	16,560			
		These early learning opportunities help close the state's persistent achievement gaps, and expand opportunities for success for students and families across Minnesota.						
C.3	Delivered Free, All- Day Kindergarten for 55,000 Kids Per Year Since 2014	When Governor Dayton was elected, he promised to extend the option of free, all-day Kindergarten to every Minnesota family. Governor Dayton and the DFL Legislature delivered on that promise during the 2013 Legislative Session. In 2013, only 54 percent of kids were enrolled in all-day Kindergarten. At that point, many families were forced to pay \$2,500-4,500 out-of-pocket for all-day Kindergarten. By 2014 (the first school year statewide funding took effect), 99.6 percent of school districts had chosen to provide free, all-day Kindergarten for their students, benefiting 57,000 kids in the first year alone. To-date, 165,000 children have benefited from free, all-day Kindergarten.						
C.4	Provided Early Learning Scholarships to Nearly 30,000 Young Children	When Governor Dayton took office in January 2011, no child in Minnesota had access to state-funded early learning scholarships. Working with Republicans and Democrats, Governor Dayton created the state's Early Learning Scholarship Program. Since the scholarships were created in 2011, about 29,500 low-income, atrisk children have gained access to early learning programs, preparing them for success in school and life.						
C.5	Implemented New Voluntary Pre-K Program	investment for year-olds acros In 2017, Governanother \$50 m preKindergarte proposed \$175 voluntary preKinto attend free, school year. Th	voluntary pass Minnesot nor Dayton illion in one n or school million to indergarter nding allow voluntary passe progra reparing M	secured a histopreKindergarten a to attend preserved with the time funding foreactions are severy solution to their families are saving fainnesota's your	n — allowing 3 school free of the Legislature or voluntary grams. The Go hool district des free of charmonic for during the 20 millies thousants.	to secure overnor had could offer rge. ur-year-olds 017-2018 ands of		

C.6	Trained Educators at 583 Schools Working with Students with Challenging Behavior	In 2016, Governor Dayton worked with the Minnesota Legislature to secure \$2.75 million for school wide positive behavioral interventions and supports (PBIS). The statewide program provides districts and individual schools throughout Minnesota with training and technical support to improve student behavior, especially for students with challenging social behaviors. To date, more than 300,000 Minnesota students at 645 schools have benefited from this training. Once implemented, PBIS utilizes an evidence-based framework for preventing problem behavior, providing instruction and support for positive behaviors, and supporting social, emotional, and behavioral needs for all students Schools that implement PBIS have experienced increases in instructional time and decreases in office discipline referrals and suspensions. For example, one large district that implemented PBIS over time experienced a 58 percent reduction in disciplinary incidents from 2011 to 2017.
C.7	Launched an Early Childhood Longitudinal Data System	Governor Dayton is a champion for early learning opportunities as an effective tool for closing achievement gaps throughout his tenure as Governor. In 2016, the Dayton Administration developed and launched a new Early Childhood Longitudinal Data System. This innovative tool combines data collected by each agency to show children's growth and achievement in relation to their participation in a variety of educational and social programs over time. Lawmakers, educators, community members and parents use this resource for general information and to inform policies and practices. It is the first-ever comprehensive picture of public
		investments in early childhood in Minnesota, has led to Increased collaboration across state and local programs and allows us to track the long-term impact of investments and programs for further evaluation.
C.8	Posted Record 82.7 Percent Graduation Rate in 2017	Governor Dayton was committed to ensuring all students received an education that prepared them for future success. Under his leadership, Minnesota increased funding for education every year – no excuses, no exceptions.
		Continuing a steady upward trend, more Minnesota students are graduating from high school than ever before. Rates for all students increased 5 percentage points from 2011, showing that more Minnesota students are graduating from high school. During Dayton's two terms, graduation rates for non-white students increased by 13.1 percentage points. Rates for white students have increased by 3.2 points during that time.

	Four-Year Graduation Rates					
	Latino	Latino Asian		African American	White	
2013	59.2%	48.1%	79.7%	57.7%	85.9%	
2014	63.2%	48.2%	82.4%	60.2%	86.5%	
2015	65.9%	49.1%	83.5%	62.2%	87.2%	
2016	66.0%	49.5%	84.4%	64.9%	87.5%	
2017	66.3%	50.7%	85.5%	64.7%	88.0%	
<mark>2018</mark>						
Change	11.8%	5.4%	7.2%	12.1%	2.4%	

C.9 Invested \$12 Million to Expand Student Access to School Counselors and Student Support Staff at 79 Schools

After a decade of funding cuts before Governor Dayton took office, many Minnesota schools lacked enough guidance counselors to help support students. In 2011, Minnesota schools had one counselor for every 771 students – more than triple the ratio recommended by education experts.

In 2016, Governor Dayton secured a \$12 million investment for school support staff from the Legislature, and established a one-time grant program for schools. The new resources are now helping 77 schools across Minnesota add school counselors, school psychologists, social workers, chemical dependency counselors, and school nurses for the next six years. The additional counselors and other support staff will begin to alleviate Minnesota's shortage of student support personnel.

School	Position	Status
Lincoln Elementary School	School Social Worker	Part-
Lincolli Elementary School	School Social Worker	time
Alexandria Area High School	School Social Worker	Part-
Alexandria Area riigii Scrioor	School Social Worker	time
Becker Primary	School Social Worker	Full-time
Becker Intermediate School	School Social Worker	Full-time
Columbia Academy	School Social Worker	Full-time
Cornerstone Montessori	School Psychologist	Part-
Elementary	School i sychologist	time
East Range Academy of	School Nurse	Part-
Technology and Science	School Nuise	time
East Range Academy of	School Counselor	Full-time
Technology and Science	School Counselor	ruii-tiiiie
Hayes Elementary	School Social Worker	Full-time
Fridley High School	School Social Worker	Full-time
Fridley Middle School	School Social Worker	Full-time
Stevenson Elementary	School Social Worker	Full-time
Fridley ALC	School Social Worker	Full-time
Cohasset Elementary	School Counselor	Full-time
Grand Rapids High School	School Counselor	Full-time
Murphy Elementary	School Counselor	Full-time

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Area Learning Center	School Social Worker	Part- time
Harvest Preparatory	School Psychologist	Full-time
	·	Part-
Winsted Elementary	School Counselor	time
		Part-
Humphrey Elementary	School Counselor	time
FFC Consist Education	Chemical Dependency	Part-
EEC Special Education	Counselor	time
NEC Special Education	Chemical Dependency	Part-
NEC Special Education	Counselor	time
WEC Special Education	Chemical Dependency	Part-
WEC Special Education	Counselor	time
Simley High School	School Social Worker	Full-time
Kenyon Wanamingo Middle School	School Counselor	Full-time
Madelia Elementary	School Social Worker	Full-time
Prairie Winds Middle School	School Counselor	Full-time
Park Side Elementary	School Counselor	Full-time
Elizabeth Hall International	School Counselor	Full-time
Harrison Education Center	Chemical Dependency	Part-
Harrison Education Center	Counselor	time
Nellie Stone Johnson Community	School Counselor	Full-time
River Bend	Chemical Dependency Counselor	Part- time
Richard R. Green Central Park	School Counselor	Full-time
Sheridan Arts Dual Spanish Immersion	School Counselor	Full-time
Minnesota Online High School	School Social Worker	Full-time
Minnesota Valley Area Learning Center	Social Worker	Full-time
North Branch Area High School	School Social Worker	Full-time
Princeton ALC in HS	School Counselor	Part- time
Educational Options	School Counselor	Part- time
Online Academy	School Counselor	Part- time
Red Wing High School	School Counselor	Part- time
Twin Bluff Middle School	School Counselor	Part- time
Rochester Alternative Learning Center	Chemical Dependency Counselor	Full-time
George W. Gibbs Jr. Elementary	School Counselor	Full-time

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John Marshall High School	Chemical Dependency Counselor	Full-time
Sunset Terrace Elementary	School Counselor	Full-time
Rothsay Schools	School Counselor	Full-time
CE Jacobson Elementary	School Counselor	Full-time
Pleasantville Elementary	School Social Worker	Full-time
Tokata Learning Center	School Nurse	Full-time
Southwest Metro High School	School Counselor	Full-time
River Valley ED Center	School Psychologist	Full-time
Shakopee Town Square	School Nurse	Full-time
	School Counselor	Full-time
Humboldt Secondary School		
Creative Arts Secondary	School Counselor	Full-time
Highland Park Senior High School	School Counselor	Part- time
Washington Tech Magnet Schools	School Social Worker	Full-time
St. Louis Park Middle School	School Counselor	Full-time
Fieldstone Elementary	School Counselor	Part- time
Big Woods Elementary	School Counselor	Part- time
TCU Le Center K-8	School Counselor	Part- time
TCU Montgomery K-8 School	School Counselor	Part- time
Upper Mississippi Academy	School Counselor	Part- time
Area Learning Center	School Social Worker	Part- time
Moreland Arts and Health Sciences	School Counselor	Part- time
Mendota Elementary	School Counselor	Part- time
Pilot Knob STEM	School Counselor	Part- time
Garlough Elementary Magnet	School Counselor	Part- time
Heritage E-STEM Magnet	School Counselor	Part- time
Friendly Hills Middle School	School Counselor	Part- time
Somerset Elementary	School Counselor	Part- time
White Bear Lake High School South and North Campus	School Counselor	Full-time
Winona Middle School	School Social Worker	Full-time
Prairie Elementary	School Psychologist	Part- time
Worthington Area Learning Center	School Social Worker	Full-time

C.12	Made Schools Safer by Establishing Anti-				
	Create Regional Centers of Excellence	expand the statewide system of regional centers to help struggli strategic interventions to help of graduation rates, and create the These centers offer Greater Mir support to help improve student were only three Regional Center Cloud, and Rochester. Thanks to are now three more – in Mount In 2015, the Regional Centers of Harvard Ash Center's Top 25 Into 2015, center specialists spent to 78 schools. As a result, 65 per Focus schools showed improved Moving forward under the Even Minnesota will expand center stranger improvement needs and ESSA resupport in reading, math, district reform, dropout prevention and	Ing schools implement to close the achievement gree World's Best Workford annesota school districts at achievement. Previous rs of Excellence in Thief of Governor Dayton's lead ain Iron, Fergus Falls, are Excellence was named novations in Government nearly 13,000 hours in recent of Priority and 63 digrowth in just one yearly Student Succeeds Act taffing to address specificat support, equity, graduate world active to the support of the support o	argeted, ap, increase ie. hands-on sly, there River Falls, St. dership, there id Marshall. one of it. From 2014 direct service percent of r. (ESSA), ic specialist	
C.10	Expanded State Support for American Indian Students Invested \$2 Million to	Worthington Middle School School Psychologist Part- time As Governor, Mark Dayton worked to close opportunity gaps for			
		Worthington High School	School Psychologist	Part- time	

bullying Law and School Safety Technical Assistance Center

In 2011, Governor Dayton convened the Governor's Task Force on the Prevention of School Bullying to develop legislative solutions to prevent bullying in Minnesota schools.

In 2014, Governor Dayton signed into law the Safe and Supportive Schools Act, which addresses bullying in Minnesota schools. The law provides local school districts the guidance, support, and flexibility to adopt clear and enforceable school policies to help protect all children from bullying, and to reinforce the principles of tolerance and respect in our schools.

The Act puts the following measures in state law to help protect Minnesota children from the threat of bullying:

- Locally-Implemented School Policies The Act directs public and charter schools to adopt local policies to prevent and prohibit school bullying. School districts will also have the option to adopt anti-bullying policy language drafted by the state.
- Defines Bullying The Act clearly defines what behaviors, and patterns of behaviors, should be considered bullying in Minnesota schools – including online forms of bullying through social media.
- Helps Train Teachers and Staff The Act designates a staff
 member at each school to monitor and investigate reports of
 bullying behavior. It also provides regular training and
 professional development for teachers and staff to identify and
 prevent bullying behavior.
- Provides Support for Schools The Act creates a School Safety
 Technical Assistance Center at the Minnesota Department of
 Education to help schools with training for teachers and staff,
 gather data on bullying in Minnesota schools, review best
 practices, and help school districts develop and implement antibullying policies at the local level.

From November 2016 to November 2017, the School Safety Center provided an estimated 1,900 hours of technical assistance to students, families, teachers, school support staff, schools and school districts. During that period, center staff provided nearly 500 hours of training and presentations attended by nearly 3,000 people on a range of topics. These topics included restorative practices; identifying, investigating and addressing bullying; school climate improvement; rethinking discipline policies and practices; trauma-informed approaches to supporting students; using student data to inform school improvement planning; and practices to ensure that LGBTQ students feel safe, supported and welcome at school.

C.14	Improved Support for English Learners	Legislature helped reduce the inequity between the districts with the highest and lowest funding by more than 39 percent. By 2016, the gap between the districts with the highest and lowest funding dropped to 18.5 percent, a more than 12 percentage point reduction since 2013. Ensuring that all schools have the resources they need will help Minnesota students in every corner of the state get the world class education they need for success in life. Under Governor Dayton's leadership, the Minnesota Department of Education completed a comprehensive overhaul of the English learner (EL) system, emphasizing dual language proficiency. The aim of the changes was to help students achieve English academic
		proficiency in the main classroom setting, provide English learner training to all teachers, and leverage state accountability systems to track and improve EL academic achievement. Additionally, with an understanding that students who speak English as their second language may need additional support on their path to career and college, the number of years an English learner is eligible for funding was extended from five to seven years.
C.15	Provided More Than 33 Million Nutritious,	In January 2014, Mid-Minnesota Legal Aid released a report revealing that 46 Minnesota school districts had policies that

Students were even being shamed for their family's inability to pay.		to Minnesota	not have	sufficient fur	nds to nay for their	meal Some students		
In May 2014, Governor Dayton and the Legislature invested \$3.5 million in school lunch, ensuring no child is denied a nutritious lunch or shamed in the lunch room. Now, students who qualify reduced-price lunches will receive a free lunch. In addition, the Governor signed into law a nearly \$570.000 investment in 2014 that provides free breakfasts for all of the state's kindergarten students. Meals Served Kindergarten Reduced Price Breakfast Lunches L							,	
million in school lunch, ensuring no child is denied a nutritious lunch or shamed in the lunch room. Now, students who qualify reduced-price lunches will receive a free lunch. In addition, the Governor signed into law a nearly \$570,000 investment in 2014 that provides free breakfasts for all of the state's kindergarten students. Meals Served			Were eve	in Demig Silan	red for erren ranning	s masmey to pay.		
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Governor signed into law a nearly \$570,000 investment in 2014 that provides free breakfasts for all of the state's kindergarten students. Meals Served Year Kindergarten Reduced Price Lunches Lu								
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C.16 Continued Leadership on the Nation's Report Card Secured \$45 Million Federal Grant to Develop Quality Early Learning Choices C.17 Secured \$45 Million Federal Grant to Develop Quality Early Learning Choices C.18 Continued Leadership on the Nation's Report Card Secured \$45 Million Federal Grant to Develop Quality Early Learning Choices C.19 Continued Leadership on the Nation's Report Card." Minnesota black students were fourth in nation, and Minnesota fourth graders 10th in nation in reading, the from 22th Minnesota black students were fourth in nation, and Minnesota fourth graders 10th in nation in reading, the from 32th in nation in 4th and 8th grade math, and our raking increased to 16th 4th grade reading. C.18 Continued Leadership on the Nation's Report Card." Minnesota black students were fourth in nation, and Minnesota fourth graders 10th in nation in reading, the from 22th Minnesota black students were fourth in nation, and Minnesota fourth graders 10th in nation. In 2018, NAE released results showing Minnesota students rank second in the nation in 4th and 8th grade math, and our raking increased to 16th 4th grade reading. C.17 Secured \$45 Million Federal Grant to Develop Quality Early Learning Choices As Governor, Mark Dayton made improving the quality of Minnesota's young and development opportunities for Minnesota's young children. The grant addresses a critical need to provide more high needs children from birth to age five with access to high-quality early care and education programs. • Children participating in Three- and Four-Star Parent Aware Rated programs increased from 11,485 prior to the grant to 83,887 at the end of the grant. • 964 children from 733 families were served by Race to the T				-	·			
C.16 Continued Leadership on the Nation's Report Card In 2013, the latest year of available results, Minnesota fourth graders were first in nation for mathematics on the National Assessment of Educational Progress, commonly known as the "Nation's Report Card Minnesota fourth graders dosed the white/black achievement gap in half from 33 rd to 17 th in nation. In 2018, NAE released results showing Minnesota students rank second in the nation in 4 th and 8 th grade math, and our raking increased to 16 th 4 th grade reading. C.17 Secured \$45 Million Federal Grant to Develop Quality Early Learning Choices As Governor, Mark Dayton made improving the quality of Minnesota's early learning programs and statewide access to programs a priority. In 2011, Minnesota was one of only nine states awarded a federal Race to the Top-Early Learning Challer grant. This \$45 million award is supporting efforts to improve ea learning and development opportunities for Minnesota's young children. The grant addresses a critical need to provide more hig needs children from birth to age five with access to high-quality early care and education programs. C.18 C.19 Continued Leadership on the National Assessment of Educational Programs and Statewide access to programs a priority. In 2011, Minnesota was one of only nine states awarded a federal Race to the Top-Early Learning Challer grant. This \$45 million award is supporting efforts to improve ea learning and development opportunities for Minnesota's young children. The grant addresses a critical need to provide more hig needs children from birth to age five with access to high-quality early care and education programs. C.19 C.10 Continued Leadership on the provide more high needs children from birth to age five with access to high-quality early care and education programs.					akfasts for all of the	e state's kindergarter	1	
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Northside Achievement Zone in Minneapolis, the Saint Paul			Rated programs increased from 11,485 prior to the grant to					

		Promise Neig Earth Nation		int Paul, Itasca Cou	unty, and White
		Medicine Pro processes for development in 19,859 we	oject, improved r children ages b tal or social-emo II child visits wit 513 children wh	alth Development screening, referral, birth to age five wit otional delays. The th 16,832 children v o were referred fo	, and feedback th suspected project resulted who completed
C.18	Minnesota Remained National Leader on ACT Exam Scores	the nation's high	est ACT scores f esota high scho	ched the milestone for ten straight yea ol seniors again ou h at least 50 perce	rs. According to tperformed
		In 2017, Minnesota students once again led the nation on ACT college entrance exam scores, with an average score of 21.5, compared to the national average of 21. As Minnesota students earned the top national ranking among states where all students take the test, all measured student groups increased their ACT scores, with black students, Hispanic students, and Pacific Islander students all increasing average scores by 0.5 points. Among states who give the test to more than half their students, Minnesota ranked fifth in the nation.			
		to ensure that all ability to pay. In 3 states that provide	students could 2016, Minnesot ded the ACT to a of taking the ex	ed with the Minnes take the ACT, rega a students were fir all students. The sta am for all students	ordless of their st among the 18 ate currently
C.19	Invested \$40 Million in Special Education Reform	to invest \$40 mill working to bette	ion in special ed r support specia , allowing teach	ed with the Minnes ducation reform. T Il education teache ners focus their effo	he state is also ers by cutting
C.20	Invested \$32 Million in Local School Improvements		lp school distric	ne Minnesota Legis ts provide importa acilities.	
		School District	State Aid	School District	State Aid
		Adrian	\$21,023	Mahtomedi	\$164,352

Albany	\$174,978	Mankato	\$330,789
Albert Lea	\$333,369	Maple Lake	\$62,818
Alden	\$60,182	Maple River	\$25,135
Annandale	\$20,596	Marshall	\$126,786
Anoka- Hennepin	\$2,522,864	Medford	\$37,845
Ashby	\$11,047	Melrose	\$121,034
Austin	\$521,757	Menahga	\$105,285
Badger	\$31,596	Mesabi East	\$55,621
Bagley	\$105,789	Milaca	\$191,858
Barnesville	\$43,299	Minneota	\$5,995
Barnum	\$74,525	Minnetonka	\$29,244
Becker	\$73,985	Montevideo	\$160,762
Belgrade- Brooten-Elr	\$23,918	Monticello	\$142,831
Belle Plaine	\$124,583	Moorhead	\$417,397
Bemidji	\$284,176	Moose Lake	\$40,638
Bertha-Hewitt	\$55,483	Mora	\$166,371
Big Lake	\$183,770	Morris Area	\$55,903
Blackduck	\$55,027	Mounds View	\$236,496
Blooming Prairie	\$35,503	Mountain Iron- Bu	\$22,437
Braham	\$70,074	Mountain Lake	\$9,424
Brainerd	\$169,471	Nashwauk- Keewatin	\$23,729
Brooklyn Center	\$223,715	Nett Lake	\$4,295
Browerville	\$39,609	New Prague	\$275,929
Buffalo	\$462,192	New Ulm	\$4,466
Burnsville	\$399,548	New York Mills	\$65,979
Byron	\$122,760	Newfolden	\$743
Caledonia	\$27,825	Norman County East	\$15,902
Cambridge- Isanti	\$480,619	North Branch	\$209,512
Canby	\$5,622	North St. Paul-M	\$401,077
Cannon Falls	\$55,503	Northfield	\$266,592

Carlton	\$40	Norwood-Young America	\$31,102
Cass Lake	\$54,816	NRHEG	\$27,355
Centennial	\$481,509	Ogilvie	\$38,185
Charter Schools	\$1,952,519	Ortonville Public Schools	\$4,793
Chaska	\$312,469	Osakis	\$76,501
Chatfield	\$84,213	Osseo	\$848,595
Chisago Lakes Area	\$237,321	Owatonna	\$411,648
Chisholm	\$74,979	Parkers Prairie	\$42,264
Cloquet	\$254,191	Paynesville	\$46,531
Cold Spring	\$143,371	Pierz	\$129,966
Columbia Heights	\$187,887	Pine City	\$146,790
Cromwell	\$29,989	Pine Island	\$101,386
Crookston	\$80,569	Pine Point	\$1,119
Dassel-Cokato	\$228,534	Plainview-Elgin- Millville	\$140,199
Delano	\$173,846	Princeton	\$281,645
Detroit Lakes	\$121,960	Prior Lake	\$366,529
Dilworth- Glyndon	\$155,192	Proctor	\$126,478
Dover-Eyota	\$120,619	Randolph	\$44,934
Eagle Bend- Clarissa	\$23,320	Red Lake	(\$323,038)
East Grand Forks	\$160,827	Red Lake Falls	\$39,063
Eden Valley	\$94,469	Redwood Area Schools	\$16,790
Elk River	\$974,571	Richfield	\$38,190
Esko	\$104,387	Rockford	\$83,219
Eveleth-Gilbert	\$78,607	Roseau	\$119,291
Fairmont Area Schools	\$77,724	Rosemount- Apple	\$1,871,059
Faribault	\$273,848	Roseville	\$120,926
Farmington	\$493,080	Rothsay	\$926

Fergus Falls	\$174,766	Royalton	\$93,881
Fertile- Beltrami	\$8,765	Rush City	\$62,412
Foley	\$152,284	Rushford- Peterson	\$47,646
Forest Lake	\$266,192	Sandstone- Askov	\$51,328
Fosston	\$65,222	Sartell	\$289,033
Frazee	\$42,041	Sauk Centre	\$29,357
Fridley	\$242,631	Sauk Rapids	\$358,707
Glencoe-Silver Lake	\$99,138	Sebeka	\$51,582
Goodhue	\$69,818	Shakopee	\$308,278
Goodridge	\$11,784	Sibley East	\$71,349
Grand Meadow	\$5,783	South Koochiching	\$28,625
Greenbush- Middle River	\$43,445	South St. Paul	\$264,040
Greenway	\$67,323	South Washington	\$1,235,658
Grygla	\$10,875	Spring Grove	\$28,553
Hancock	\$24,752	Spring Lake Park	\$235,963
Hawley	\$88,607	Springfield	\$25,517
Hayfield	\$14,247	St. Anthony- New	\$122,215
Hermantown	\$98,488	St. Charles	\$89,945
Hibbing	\$205,142	St. Clair	\$57,094
Hill City	\$22,318	St. Cloud	\$454,945
Hinckley- Finlayson	\$57,531	St. Francis	\$322,223
Holdingford	\$124,279	St. James	\$62,721
Houston	\$221,922	St. Michael- Albertville	\$261,141
Howard Lake- Waverly- Winsted	\$37,646	St. Peter	\$175,456
Hutchinson	\$271,528	Staples-Motley	\$55,719
International Falls	\$67,687	Stewartville	\$207,832
Inver Grove	\$182,154	Swanville	\$22,424

		Jordan	\$93,232	Thief River Fall	\$172,603
		Kasson- Mantorvil	\$240,976	Tri-City United (Montgomery- Lonsdale- Lecenter)	\$156,147
		Kelliher	\$17,742	Triton	\$52,438
		Kenyon- Wanamingo	\$40,375	Ulen-Hitterdal	\$6,827
		Kimball	\$45,569	Underwood	\$42,605
		Kingsland	\$14,103	Upsala	\$33,617
		Lacrescent	\$89,866	Verndale	\$58,881
		Lake City	\$59,178	Virginia	\$178,320
		Lakeview	\$10,538	Waconia	\$183,339
		Lakeville	\$681,513	Wadena-Deer Creek	\$92,710
		Lancaster	\$12,162	Warroad	\$95,086
		Lanesboro	\$24,285	Waseca	\$183,946
		Laporte	\$7,073	Watertown- Mayer	\$92,481
		Lester Prairie	\$40,496	Waterville- Elysian- Morristown	\$25,312
		Lesueur- Henderso	\$48,224	Waubun	\$23,085
		Lewiston	\$76,158	White Bear Lake	\$114,580
		Litchfield	\$130,013	Willmar	\$343,035
		Little Falls	\$242,847	Willow River	\$20,291
		Littlefork-Big F	\$20,442	Windom	\$51,681
		Long Prairie- Grey Ea	\$67,042	Win-E-Mac	\$1,107
		Luverne	\$5,879	Winona	\$26,399
		Lyle	\$7,672	Worthington	\$300,158
		Madelia	\$12,294	Wrenshall	\$7,324
		Mahnomen	\$71,431	Zumbrota- Mazeppa	\$95,911
C.21	Reduced Funding Gap between Rural and Metro Schools by 23 Percent	equity gap between impacting the quicodes. Under Go	een metro and r ality of education's vernor Dayton's	nor Dayton took off rural schools grew b on for students bas s leadership, Minne by 23 percent. The	by 49 percent – sed on their zip esota enacted

worked with the Minnesota Legislature to increase per pupil funding for students in Greater Minnesota by \$2,562.

- Small schools Revenue In 2011, Governor Dayton and the Minnesota Legislature created small schools revenue that provides additional funds for school districts that have fewer than 1,000 students.
- American Indian Education Aid enacted In 2015, Governor
 Dayton and the Minnesota Legislature enacted an American
 Indian Education aid program, which provides funding for
 school districts, charters and American Indian controlled tribal
 contract schools with at least 20 American Indian students.
 Districts are guaranteed at least \$20,000.
- Agricultural School Bond Credit Enacted under Governor Dayton's leadership in 2017, the bond credit pays 40 percent of debt service levy on agriculture land, helping districts with large amounts of farm land to pass and maintain levies.
- Long Term Facilities Maintenance In 2015, Governor Dayton and the Legislature created the Long Term Facilities Maintenance program, which helps school districts maintain school buildings. This per pupil driven formula can be used to increase facility accessibility, and health and safety. School districts receive \$193 per students for fiscal year 2017, \$292 for fiscal year 2018, and \$380 for fiscal year 2019 and later.
- Local Optional Revenue In 2013, Governor Dayton and the Minnesota Legislature established an additional category of general education revenue, called local optional revenue, which makes all districts eligible for \$424 per pupil in additional revenue.

C.22 Invested \$1.3 Million in Agricultural Literacy

Under Governor Dayton's leadership, \$1.3 million has been invested in the Minnesota Agriculture in the Classroom Program, which works to increase agricultural literacy through K-12 education. The program provides resources to Minnesota educators to help them teach core curriculum concepts in science, social studies, language arts and nutrition using authentic, agricultural-based content.

Through the Minnesota Agriculture in the Classroom Program, teachers can apply for Ag Literacy Grants to bring agriculture and food systems into the classroom, or support field trips to working farms or agriculture businesses. The program also funds Ag Literacy Grants to help FFA chapters and 4-H programs promote agricultural literacy in their communities.

		In addition to funding ag literacy efforts, the Minnesota Agriculture			
		in the Classroom Program provides funding for an Outstanding			
		Teacher Award, which allows that educator to attend the National			
		Agriculture in the Classroom Conference.			
				- "	
			Year	Funding	
			2011	\$110,000	
			2012	\$131,000	_
			2013	\$220,000	_
			2014	\$193,000	
			2015	\$207,000	_
			2016	\$228,000	_
			2017	\$253,000	
			Total:	\$1,342,000	
C.23	Provided \$4 Million Strengthen and Expand Agricultural Education	improve agriculture people to enter or and serving as a sequestions. Under Governor Destruction of the serving as a sequestion of the serving as a sequestion of the serving and serving as a serv	ral education remain in the ource of infor Dayton's Admit to help increative ructors that we their farm. In	by fostering new ide e agriculture educat mation for agriculture inistration, the Count se the number of Fa york one on one with ling of financial deci- addition, a small po ntor new instructors	eas, encouraging ion profession, ral education ncil has provided rm Business h farmers to help sions that have rtion of the funds
C.24	Invested Additional \$250,000 in Agricultural Education Programs	In 2016, Governor Dayton and the Minnesota Legislature invested \$250,000 in a competitive grant program for high schools with approved agricultural education programs. For the 2017-18 school year, the Department of Education awarded grants to 43 different schools, totaling \$233,839. High schools that received grants were required to match the funding dollar for dollar. The grants helped 61 teachers enhance student learning opportunities in the following five areas: service learning, experiential learning, career exploration, farm safety, and program development.			
C.25	Invested \$500,000 to Improve High-Speed Internet Access for Greater Minnesota Students	In addition to the \$85 million investment in high-speed internet for homes and businesses, Governor Dayton worked with the Minnesota Legislature to invest \$500,000 in grants for school-based high-speed internet in 2016.			

		These grants are designed to expand broadband access to students across Minnesota, with priority given to applicants demonstrating a combination of students from low-income families and with long bus routes. Without this funding, these students would lack access to reliable high-speed internet, putting them at a competitive disadvantage with their urban peers. Given the limited funding, only 12 of the 33 applicants were awarded funding – highlighting the ongoing need for investment in rural high-speed internet. Of the 12 districts receiving funding, 11 are in Greater Minnesota. The legislation capped the grants at \$50,000 per		
		district.		
		School District	Broadband Grant Award	
		Deer River School District	\$39,267	
		Fertile-Beltrami School District	\$41,922	
		Lake of the Woods School District	\$49,840	
		Lake Superior School District	\$50,000	
		McGregor School District	\$46,500	
		Pine City School District	\$44,831	
		Princeton School District	\$44,916	
		Rothsay School District	\$46,500	
		Shakopee School District	\$34,574	
		St. Cloud School District	\$40,546	
		Thief River Falls School District	\$30,484	
		Tracy School District Total:	\$30,620 \$500,000	
		Total.	\$300,000	
C.26	Established Early	In August 2011, Governor Dayton reaf	firmed his commitment to	
C.20	Learning Council to	making quality early childhood educat		
	Improve Access Early	administration, appointing 22 Minneso	•	
	Childhood Care and	Council. The Early Learning Council is r		
	Education Programs	governor, the Children's Cabinet, and t		
		increase access to high quality state ar	•	
		care and education programs for all M	innesota learners—including	
		those who are part of underrepresente	ed and special programs.	
C.27	Invested \$523 Million in Additional Assistance for Minnesota Public Colleges and Universities	Thanks to Governor Dayton's leadership, Minnesota's public postsecondary institutions now receive an additional \$523 million a year in state funding. Since 2011, Minnesota State schools have received a total of \$328 million in additional state aid. Similarly, the University of Minnesota now receives an additional \$194.8 million a year in state funding.		
		This additional funding has helped Mir universities cover their operating expe expand educational offerings for thous These investments and the expansion	nses and maintain and sands of students since 2011.	

		also have helped reduce student de student debt for Minnesotans gradu in 2016 had dropped 5.5 percent, re	uating with a ba	chelor's degree
C.28	Provided \$1 Billion in the Minnesota State Grant Program Funding, Providing 553,000 Grants to Minnesota Students	Governor Dayton is a strong advocate for improving higher education affordability and accessibility. The Minnesota State Grant Program helps students afford the higher education they need to succeed. Since taking office, the Governor worked with the Legislature to invest \$269.2 million in additional funding in the Minnesota State Grant program.		
		As a result, about 287,000 students have received State Gran make their higher education more affordable, and all State G recipients have seen increases in their State Grants, averaging \$796. These grants have helped students build better futures themselves and their families, by making two-year schools, for year schools, and technical school training programs more affordable.		all State Grant , averaging er futures for schools, four-
		Institution	State Grant Recipients (2012-2017)	Total State Grant Awards (2012-2017)
		Alexandria Technical & Community College	5,061	\$5,939,000
		Anoka Technical College	5,505	\$4,862,000
		Anoka-Ramsey Community College	14,888	\$9,704,400
		Central Lakes College	8,082	\$7,178,200
		Century College	21,729	\$15,053,900
		Dakota County Technical College	5,864	\$6,496,800
		Fond du Lac Tribal & Community College	2,465	\$1,868,000
		Hennepin Technical College	12,331	\$9,552,200
		Hibbing Community College	3,624	\$3,267,900
		Inver Hills Community College	10,301	\$7,325,900
		Itasca Community College	2,992	\$2,731,100
		Lake Superior College	7,946	\$5,761,300
		Mesabi Range College	2,788	\$2,616,600
		Minneapolis Community & Technical College	23,554	\$15,382,700
		Minnesota State College- Southeast Technical	3,829	\$3,415,600
		Minnesota State Community & Technical College	8,693	\$7,937,500
		Minnesota West Community & Technical College	5,573	\$5,113,900
		Normandale Community College	19,841	\$16,810,600

North Hennepin Community College	15,968	\$10,733,700
Northland Community & Technical College	3,964	\$3,899,400
Northwest Technical College	2,266	\$1,937,300
Pine Technical & Community College	2,165	\$1,443,900
Rainy River Community College	560	\$461,300
Ridgewater College	9,586	\$9,373,000
Riverland Community College	6,068	\$5,156,500
Rochester Community & Technical College	13,026	\$10,835,500
Saint Paul College	16,595	\$11,137,000
South Central College	8,991	\$7,448,800
St. Cloud Technical & Community College	11,908	\$10,331,700
Vermilion Community College	1,189	\$1,241,300
Bemidji State University	9,539	\$19,303,600
Metropolitan State University	13,075	\$15,706,500
Minnesota State University Moorhead	12,401	\$24,520,200
Minnesota State University, Mankato	17,419	\$35,633,000
Southwest Minnesota State University	5,058	\$10,765,200
St. Cloud State University	24,824	\$42,430,400
Winona State University	10,802	\$26,380,300
University of Minnesota Crookston	2,998	\$9,075,700
University of Minnesota Duluth	17,053	\$64,255,200
University of Minnesota Morris	3,840	\$14,485,000
University of Minnesota Twin Cities	43,064	\$173,679,500
Augsburg College	6,077	\$24,936,000
Bethany Lutheran College	1,284	\$5,344,100
Bethel University	5,662	\$21,519,300
Carleton College	649	\$2,659,000
College of Saint Benedict	3,464	\$14,858,100
College of St. Scholastica	5,328	\$21,310,200
College of Visual Arts	201	\$707,000
Concordia College, Moorhead	4,013	\$16,298,100
Concordia University, St. Paul	3,628	\$13,689,000
Crossroads College	235	\$759,000
Crown College	1,788	\$6,249,600
Dunwoody College of Technology	3,280	\$4,933,300
Gustavus Adolphus College	4,540	\$19,524,900

Hamline University	5,131	\$22,172,800
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Herzing University	1,100	\$2,007,200
Leech Lake Tribal College	724	\$413,000
Macalester College	749	\$3,293,300
Martin Luther College	356	\$1,520,500
Minneapolis College of Art and Design	967	\$4,124,800
North Central University	1,819	\$7,002,200
Northwestern Health Sciences University	151	\$249,800
Northwestern University	4,659	\$17,869,000
Oak Hills Christian College	353	\$1,223,600
Presentation College	207	\$698,000
Saint John's University	2,575	\$10,611,900
Saint Mary's University of		
Minnesota	2,239	\$8,038,100
St. Catherine University	7,641	\$23,134,700
St. Olaf College	2,365	\$10,006,100
Summit Academy Opportunities Industrialization Center	1,479	\$1,117,800
Takoda Institute	471	\$325,400
University of St. Thomas	8,176	\$32,709,700
White Earth Tribal & Community College	27	\$6,000
Academy College	337	\$357,700
Anthem College	378	\$343,000
Argosy University/Twin Cities	1,310	\$1,926,800
Art Institutes International Minnesota	3,132	\$7,771,800
Avalon School of Cosmetology	157	\$197,000
Aveda Institute Minneapolis	1,503	\$2,276,400
CenterPoint Massage and Shiatsu Therapy School & Clinic	119	\$64,600
Cosmetology Training Center (Mankato)	67	\$89,000
DeVry University-Minnesota	195	\$500,000
Duluth Business University	680	\$429,200
Empire Beauty School	1,717	\$1,589,900
Everest Institute	232	\$85,000
Globe University	1,607	\$2,582,700
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Hastings Beauty School Institute of Production and	195	\$222,800
Recording	469	\$549,000
ITT Technical Institute (Eden Prairie)	543	\$527,000

		LA Boouty School	4.4	¢22.000
		LA Beauty School	44	\$22,000
		Le Cordon Bleu College of Culinary Arts	1,091	\$1,176,600
		McNally Smith College of Music	689	\$2,066,200
		Minneapolis Business College	1,313	\$1,830,100
		Minneapolis Media Institute	316	\$432,000
		Minnesota School of Barbering	71	\$74,600
		Minnesota School of Beauty	104	\$164,500
		Minnesota School of Business	9,353	\$14,853,600
		Minnesota School of Cosmetology	786	\$896,100
		Model College of Hair Design	452	\$684,200
		Moler Barber School of Hairstyling	248	\$421,700
		Moler Barber School-St.Cloud	12	\$21,600
		National American University	4,584	\$4,270,600
		Nova Academy of Cosmetology	467	\$610,200
		NTI School of CAD Technology	50	\$73,000
		Park Avenue School of Cosmetology	306	\$375,900
		Professional Salon Academy	139	\$198,400
		Rasmussen College - Minnesota	17,204	\$17,943,200
		Regency Beauty Institute (Blaine)	2,329	\$2,814,400
		Rochester School of Hair Design	199	\$217,500
		Sanford Brown College	887	\$1,604,000
		Transportation Center for Excellence	142	\$81,000
		University of Phoenix-Minnesota	767	\$1,399,000
C.29	Froze College Tuition at Public Colleges and Universities	Governor Dayton signed into law at Minnesota State and University of Menefiting an estimated 282,000 stuworked with the Legislature to extery ear Minnesota State institutions, so Moorhead or St. Cloud State University In 2017, the Governor and Legislature at the Minnesota State Colleges and school year.	Alinnesota camp idents. In 2016, nd the tuition fr uch as Minneso sity. re implemented	uses in 2013, Governor Dayton eeze at all four- ta State
C.30	Launched Tool to Help Students Secure Need-Based Financial Aid	Paying for college can be expensive and the financial aid system can be difficult to navigate. In 2016, the Minnesota Office of Higher Education launched a FAFSA completion outreach program. The FAFSA is the form that all students must complete to apply for state and federal financial aid.		

		The outreach program connects community partners at high schools to help graduating high school seniors complete the FAFSA form and get the financial aid they need to pay for higher education.
		For the first two years of the program, there were 56 districts/designated entities (college prep programs), 110 schools or programs who had an active Data Sharing Agreements (DSA) and 279 individual users able to use the technical tool.
C.31	Created Grant Program to Expand Higher Education Opportunities for Students of Color	In 2016, Governor Dayton worked with the Minnesota Legislature to invest \$500,000 in the Equity in Education and Job Connection Grant program designed to increase opportunities and outcomes for students of color. Grants were awarded to:
	Students of Color	 Provide proactive advising and support to help students of color enrolled in developmental education be successful in college and into the workforce.
		 Provide proactive advising, academic support services and performance based scholarships to racially/ethnically diverse pool of students to help them access and succeed in college.
		 Historically underrepresented first-year students are offered college and career coaching and increased knowledge of campus-based resources, increasing their social and campus integration.
		Since the program began, more than 12,350 students have already been served at the two schools providing data about the program (Riverland Community College and Minnesota State University Mankato).
C.32	Enacted Minnesota Dream Act to Support Undocumented Higher Education Students	Minnesota is home to nearly 6,300 DREAMers; unauthorized individuals brought to this country as children. A survey of DACA recipients found that 95 percent of them were currently employed or enrolled in school. It is estimated that removing DACA eligible-workers from the state would cost Minnesota's economy an estimated \$387 million a year.
		To help these Minnesotans pursue higher education, Governor Dayton signed the Minnesota Dream Act into law in 2013. The law helps qualifying undocumented students improve their lives by providing higher education benefits. Because Dream Act students are not eligible to fill out the FAFSA to access financial aid programs, the Office of Higher Education created a separate online Dream Act application.

		Since 2013, an estimated 1,396 students have received some assistance with their postsecondary education as a result of the Minnesota Dream Act.
C.33	Invested \$3.4 Million in the Minnesota Indian Scholarship Program, Eliminated Waiting List	In 2014, Governor Dayton worked with the Minnesota Legislature to invest \$3.4 million in the Minnesota Indian Scholarship program. Thanks to this investment, the Minnesota Office of Higher Education was able to eliminate the 500-student waiting list, helping these Minnesota American Indian students afford college education. The investments also improved awareness of the scholarship funding program and has led more American Indian students to attend college. The 2017 average award was \$3,291 per student.
C.34	Strengthened Minnesota Childcare Grant Program	The average community college student is 29 years old, while 40 percent of all college students are older than 25. These older students may have family responsibilities that can make it hard to complete their educations. To help these students, the Minnesota Office of Higher Education reformed its Childcare Grant Program to increase the grant sizes and expand eligibility. Under the Dayton Administration, the grant expanded eligibility to include graduate students, extended eligibility from the equivalent of eight semesters to ten semesters and increased the maximum Childcare Grant from \$2,600 per child per year to \$3,000 per child per year.
C.35	Funded Summer Enrichment Program, Benefiting Over 5,400 Minnesota Children Since 2012	Since 2012, the Minnesota Office of Higher Education, supported by the federal College Access Challenge Grant, managed the Summer Academic Enrichment Program, which enables low-income students to attend a rigorous educational summer camp offered by Minnesota postsecondary institutions and nonprofit organizations. When federal funding ended in 2014, Governor Dayton helped secure state appropriations to continue that program. Between 600 and 900 low-income children are able to participate in the program each summer. Since 2012, approximately 5,400 students have benefited.
C.36	Launched Loan Refinance Program to Save Minnesotans with College Debt Money	In 2016, the Office of Higher Education launched a new student loan refinancing program is now available to Minnesota residents who want to lower their monthly payments or overall student debt burden. Called the SELF Refi program, the initiative helps eligible borrowers manage and reduce their student loan debt by refinancing their debt at a lower rate.

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		In 2014, Governor Mark Dayton and the Minnesota Legislature enacted crucial reforms giving the Office of Higher Education the authority to refinance student loans through the sale of revenue bonds. Since its creation, the SELF Refi program has helped nearly 1,000 Minnesotans reduce their loan payments and save money.
C.37	Enacted Legislation to Reduce Sexual Violence on College Campuses	To do homework, get a good night's sleep, and be ready to succeed in the classroom, every college student needs a safe environment. In 2017, Governor Dayton secured a \$250,000 investment to hire a Campus Sexual Violence Prevention and Response Coordinator at the Office of Higher Education, who will support efforts to reduce sexual violence at campuses around the state. Governor Dayton also signed legislation requiring college campuses to track and report sexual assaults on campus. The new law also encourages more partnerships with campuses and their local law enforcement entities through memos of understanding.
C.38	Invested \$600,000 in Large Animal Veterinarian Loan Forgiveness Program	Governor Dayton worked with the Legislature to invest \$600,000 in the state's Large Animal Veterinarian Loan Forgiveness Program, which supports veterinarians working in rural communities across the state. To qualify for the program, a participant must be a graduate of the University of Minnesota veterinary program, and work full-time in an underserved rural community, caring for food animals at least 50 percent of the time. Qualified veterinarians can receive up to \$15,000 in total loan forgiveness for up to five years. Eight University of Minnesota veterinary graduates practicing in rural areas have benefited by receiving a total commitment of \$600,000.
C.39	Allowed 9 th and 10 th Graders to Take Concurrent Enrollment Classes	In 2011, Governor Dayton worked with the Minnesota Legislature to allow 9 th and 10 th graders to take concurrent enrollment courses if additional students are needed to allow the course to be offered. The program allows high school students to earn college credits by taking college classes at their own high schools.
C.40	Authorized Alternative Licensure for K-12 Teachers	In 2011, Governor Dayton worked with the Minnesota Legislature to authorize alternative teacher licensure programs. Eligible college graduates must receive at least a 200-hour training and pass basic skills tests prior to entering the classroom with a two-year limited term license. While teaching, candidates receive further review and evaluation, in hopes of acquiring a standard teaching license.

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C.41	Expanded Access to School-Linked Mental Health Grants	In 2013, Governor Dayton and the Minnesota Legislature expanded the number of grants available for school-linked mental health services. School-linked mental health grants allow licensed mental health professionals to provide behavioral and mental health services to children in public schools and cover the costs of care not typically covered by a child's health insurance. The expansion allows school districts across the state, in conjunction with local mental health professionals, to apply for the school-linked grants program.
C.42	Eliminated Barriers for High Quality Teacher Candidates	In 2014, Governor Dayton and the Minnesota Legislature authorized teacher licensure candidates to take the ACT or SAT as an alternative to the MTLE reading, writing and math tests. In addition, nonnative English speaker candidates seeking to teach direct instruction in their native language or world language instruction do not need to pass a basic skills test.
C.43	Authorized Military Veterans to Pay In- State Tuition	In 2014, Governor Dayton and the Minnesota Legislature authorized that all honorably discharged military veterans will be eligible for resident tuition rates at all U of M and MnSCU campuses, regardless of their Minnesota resident status otherwise.
C.44	Reformed High Stakes Testing as Graduation Requirement	In 2013, Governor Dayton and the Minnesota Legislature repealed the GRAD test requirements. The GRAD tests were a set of reading, mathematics, and writing tests that students enrolled in grade 8 through 11 had to pass to meet graduation requirements. The GRAD test was not aligned to career and college standards. It also acted as a barrier to graduation for students who had completed every other graduation requirement. The test was replaced with a suite of career and college readiness tests.
C.45	Funded Full Service Community Schools	Full Service Community Schools seek to meet all of the countless factors that affect student performance ranging from nutrition to mental and physical health by offering wrap-around services oncampus. Governor Dayton and the Legislature first funded full service community schools in 2015, allocating \$250,000 for FY16 and \$250,000 for FY17. In the 2016 session, an additional \$1 million was appropriated for FY17.
C.46	Northside Achievement Zone & St. Paul Promise Neighborhood	In 2015, Governor Dayton and the Minnesota Legislature provided annual increases of \$1 million each to these grants for the biennium, accounting for a \$4 million increase over the biennium.

C.47	Higher Education Grants for Children of Fallen Law Enforcement Officers	In 2015, Governor Dayton and the Minnesota Legislature authorized \$100,000 per year to assist eligible dependent children and spouses of public safety officers killed in the line of duty.
C.48	Authorized Scholarships for American Indian Students	In 2015, Governor Dayton and the Minnesota Legislature authorized \$3.5 million per year with a requirement that at least one person with demonstrated competence in American Indian culture and who lives in or near Bemidji be employed to assist students with the American Indian scholarship and other financial aid programs
C.49	Authorized \$150,000 for Tribal College Grants	In 2015, Governor Dayton and the Minnesota Legislature provided \$150,000 a year to support enrollment of students at tribal colleges who are not members of a federally-recognized tribe. Existing federal grant funding is not available for educational costs associated with enrollment of these students.
C.50	Directed Department of Education and Minnesota State to Develop Career and College Readiness Benchmarks	In 2016, Governor Dayton and the Minnesota Legislature directed Minnesota State to review and confirm career and college readiness benchmarks established by the Department of Education that show students are able to successfully complete creditbearing coursework at a Minnesota State school. The legislation also bars Minnesota State from requiring a student to take a remedial, noncredit course in a subject area if they have received a college-ready MCA score in that subject area.
C.51	Invested \$10.3 Million to Address Teacher Shortages	In 2016, Governor Dayton and the Minnesota Legislature invested over \$10 million to address teacher shortages in Minnesota. The funding supports teacher prep programs to recruit and prepare American Indian students and students of color for the teaching profession, and to grow the number of teachers qualified in shortage subjects throughout the state. Funding also supports nontraditional students through their education and students interested in teaching in shortage areas.
C.52	Invested \$6 Million in Staff Development Grants	In 2016, Governor Dayton and the Minnesota Legislature invested \$6 million in efforts to provide staff development grants to intermediate school districts or cooperatives in a Level 4 or higher institution to be used for proactive behavior management, personal safety training, de-escalation techniques, and adapting curriculum and pedagogy for students with complex learning and behavioral needs.

C.53	Invested \$6 Million in Homeless and Highly Mobile Students and Homework Starts with Home Program	Approximately 167,000 Minnesota households with children face housing instability. Research shows that homeless and mobile children are more likely to be absent from school, perform worse on math and reading tests, and eventually drop out. Since 2014, \$6 million in housing resources have been targeted to nearly 500 homeless families and students across the state. In 2017, Governor Dayton and the Minnesota Legislature invested \$2 million in the Homework Starts with Home program to provide housing assistance to Minnesota families with children to ensure that students have stable housing throughout the school year. An evaluation of the Homeless and Highly Mobile Student Program showed that housing stability, school attendance and academic performance improved. Additionally, parents increased their income.	
C.54	Invested \$175,000 in Emergency Housing Assistance for Post- Secondary Students	In 2017, Governor Dayton and the Minnesota Legislature invested \$175,000 a year in a grant program for higher education students at-risk of homelessness.	
C.55	Funded Campus Sexual Violence Prevention and Resp. Coordinator	In 2017, Governor Dayton and the Minnesota Legislature provided \$150,000 a year for new coordinator position at the Office of Higher Education to serve as a statewide resource and provide assistance to campuses for on-campus sexual violence.	
C.56	Created Aviation Degree Loan Forgiveness Program	In 2017, Governor Dayton and the Minnesota Legislature invested \$25,000 a year in a new program to help people with aviation or aviation mechanic educational loans to attract more people to the program and available for work in smaller Greater Minnesota regional airports.	
C.57	Invested \$500,000 in a Grant Program to Support Teacher Candidates	In 2017, Governor Dayton and the Minnesota Legislature invested \$500,000 a year for a new program to increase the number of teacher candidates of color and teachers in shortage areas. The program provides stipends of up to \$7,500 that may be awarded to cover student teaching.	
C.58	Invested \$400,000 in Grants for Higher Education Students with Developmental Disabilities	In 2017, Governor Dayton and the Minnesota Legislature invested \$400,000 in a new grant program to increase opportunities for higher education students with developmental disabilities.	

C.59	Provided \$150,000 in Student Debt Relief for Ag Educators and Attorneys Serving Low-Income Clients	In 2017, the Governor and the Legislature authorized \$100,000 in loan forgiveness for ag educators and \$50,000 in loan repayment assistance for attorneys with full-time employment providing legal advice or representation for low-income clients.
C.60	Recognized the Nation's First-Of-Its- Kind Youth Council, and Established a Voice for Minnesota Youth	In 2013, Governor Dayton and the Legislature formally recognized the work of the Minnesota Youth Council, a collaboration of youth and adults working together to empower and mobilize young people across the state to exercise their voices, opinions and ideas, and take action on issues affecting youth, by passing the Minnesota Youth Council Committee Bill into law. The law established the council as the "voice of the youth" to the Minnesota Legislature and the Governor. At the time, the Minnesota Youth Council was the only legislatively mandated council of its kind in the country. During Governor Dayton's two terms, the Minnesota Youth Council has offered testimony and input on numerous issues that have shaped policy and practices in Minnesota schools.

CATE	CATEGORY D: Health and Human Services			
#	Accomplishment	Description		
D.1	Helped 380,000 Minnesotans Gain Access to Health Coverage and Reduced the State's Uninsured Rate to Its Lowest Levels Ever	When Governor Dayton took office in January 2011, 8 percent of Minnesotans were uninsured. By 2016, the state's overall uninsured rate had been cut in half to just 4 percent. Over 380,000 Minnesotans gained access to health coverage. To achieve these historic results, Governor Dayton worked to enact policies that expanded access to coverage: • Expanded Medicaid Coverage (MinnesotaCare) to 80,000 Minnesotans – In his first official act as Governor, Dayton signed two executive orders implementing Minnesota's early Medicaid enrollment on January 5, 2011. In February 2013, Governor Dayton signed legislation cementing his executive order into law, while further expanding coverage to additional 35,000 low-income adults.		
		Created MNsure Health Insurance Exchange – Governor Dayton signed legislation creating MNsure, the Minnesota health exchange, on March 20, 2013. By creating MNsure, Governor Dayton and the Legislature ensured that Minnesota would have a health insurance marketplace tailored to the unique needs and		

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		characteristics of Minnesota's families, economy, and nation-leading health care system.
		 2.4 Million Enrollments – since the creation of MNsure, the Minnesota exchanged has processed 2.4 million health insurance enrollments.
		 \$824 Million in Tax Credits since the creation of MNsure, Minnesotans have received more than \$824 million in premium tax credits available only through MNsure.
		 105,000 Minnesotans – since the creation of MNsure, 105,000 Minnesotans have received premium tax credits.
		 \$5,600 – since the creation of MNsure, the average annual tax credit is nearly \$5,600 a year. Current recipients, however, are receiving an average annual tax credit of \$7,020 per household.
		 Created Basic Health Plan – Under Governor Dayton's leadership, MinnesotaCare was transformed into a Basic Health Plan under the federal Affordable Care Act. This increased the federal funding for Minnesota, which resulted in the Basic Health Plan being nearly 100 percent federally funded in 2017. Minnesota became the first state to create a Basic Health Plan and remains only one of two states to do so. Under Governor Dayton, Minnesota remained a leader in health care reform.
D.2	Reduced the Uninsured Rate in Greater Minnesota by Nearly 60 Percent	When Governor Dayton took office in January 2011, 12 percent of Greater Minnesota residents did not have health insurance coverage. By, 2015, the uninsured rate in Greater Minnesota had dropped to just 5 percent, reducing the number of uninsured Greater Minnesota residents by nearly 60 percent.
		As a result of expanded health insurance coverage, uncompensated care at Minnesota's hospitals in 2015 dropped to the lowest level since 2008.
D.3	Chronic Disease and Injury Risk Factors Declined	Chronic diseases and injury are Minnesota's leading causes of death and disability. Under Governor Dayton's leadership, Minnesota took action to prevent the most common chronic diseases and injuries, promote access to screenings that detect disease early when treatment is most effective, and help people reach better health by encouraging ongoing treatment and self-management.
		Minnesota was ranked the sixth healthiest state in the nation in 2017. According to the state's chronic disease and injury dashboard, which

tracks 31 different measures of health, 19 indicators remain stable, while 9 are improving.

- Decreased Preventable Hospitalizations by 30 Percent Under Governor Dayton's leadership, the number of preventable hospitalizations decreased from 52.9 per 1,000 Medicare recipients in 2011 to 36.6 per 1,000 in 2017. Preventable hospitalizations are often linked to issues like inactivity and obesity, smoking and drinking, drug abuse, and health insurance coverage.
- Increased the Number of Primary Care Doctors by 16 Percent Primary care physicians can develop strong relationships with their patients, identify issues requiring additional care, and provide preventative care. Under Governor Dayton's leadership, the number of primary care physicians increased from 139.5 per 1,000 Minnesotans in 2010 to 162.3 per 1,000 Minnesotans in 2017.
- Reduced Air Pollution Exposure by 12 Percent Under Governor Dayton's leadership, average exposure of the general public to particulate matter of 2.5 microns or less in size decreased by 12% from 2011 to 2017.
- Reduced Infant Mortality by 12 Percent Under Governor
 Dayton's leadership, infant mortality declined from 5.8 per 1,000
 live births in 2010 to 5.1 per 1,000 births in 2017

Under Governor Dayton's leadership, a statewide focus on redesign of primary care delivery promoting access, prevention, management of chronic disease and meaningful engagement of patients in their care is ongoing. Since 2011, the number of Minnesota's primary care clinics who have voluntarily certified as a Health Care Home has increased from 10 percent to 58 percent with 70 percent of counties having at least one certified clinic to ensure access to patient centered, coordinated care for an estimated 3.9 million Minnesota residents.

D.4 Secured \$187.4 Million in Federal Funding for Community-Based Services to Provide Care to Minnesotans with Disabilities and Older Minnesotans in their Homes

In April 2011, the Minnesota Department of Human Services received \$187.4 million from the U.S. Department of Health and Human Services to improve community services and support people in their homes rather than institutions. Based on changes, the budget has been adjusted to \$76,608,425. The project expects to serve approximately 650 people between 2011 and 2020.

Through the Moving Home Minnesota program, these dollars help the Minnesota Department of Human Services provide more individualized care for some of Minnesota's most vulnerable residents. The funding, part of the Affordable Care Act administered by the Centers for Medicare & Medicaid Services, is a Money Follows the Person demonstration program.

		At the time of the award, the Money Follows the Person demonstration program had operated for approximately five years. Minnesota had not applied for the funding until Governor Dayton directed state agencies to more aggressively pursue opportunities for health reform funding.		
D.5	Improved Health for Low to Moderate Income Newborns and New Mothers	Under Governor Dayton's leadership, the Minnesota Department of Health has worked to improve the health of pregnant women, new mothers, babies and young children. Since 2011, the agency through the Minnesota WIC program, has assisted nearly 1.4 million Minnesotans – reducing the risk for low birth weight and associated health care costs, while increasing breastfeeding rates. Investing in the health of newborns and new mothers has paid significant dividends for Minnesotans. Women participating in Minnesota WIC during their pregnancy had significantly fewer low birth weight infants than women eligible for WIC but not participating. The state also has seen breastfeeding rates increase 5 percentage points to 90 percent for all babies born in Minnesota since 2012. In Minnesota, an estimated lifetime savings of 208 million in medical costs could be saved annually if breastfeeding recommendations were met.		
		The Governor's Administration also has worked to expand access to healthy foods including fruits, vegetables, whole grains, and low fat dairy. Since 2011, Minnesota local grocery stores have distributed nearly 634 million dollars in WIC foods to low- income families.		
		Minnesota also saw the percentage of mothers in WIC who breastfed for the first eight weeks of their babies' lives increased by nearly 12 percent between 2012 and 2017. Breastfed babies visit the physician less often, are less likely to be hospitalized, and need fewer prescriptions than formula-fed infants.		
D.6	Reduced Smoking Rates in Children and Adults	In Minnesota, the estimated health care costs of smoking exceed \$3.2 billion a year. Under Governor Dayton's leadership, Minnesota has worked to deter our children from starting to smoke and help current smokers kick the habit. Those efforts are paying off.		
		In 2013, Governor Dayton worked with the Legislature to raise cigarette taxes by \$1.30 a pack, which incentivized an estimate 36,000 Minnesotan to quit smoking, while saving Minnesotans \$1.65 billion in long-term health care costs.		
		Since 2013, the smoking rate for 9th graders has dropped 43 percent and for 11 th graders by 31 percent. Among adults, 61 percent		

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		considered quitting smoking, 48 percent cut down on smoking, and more than 44 percent attempted to quit.
D.7	Invested More Than \$280 Million in Mental Health Services, Annually Benefiting 12,000 of the Most Vulnerable Minnesotans	Too many Minnesotans lack access to quality mental health services. Some of these Minnesotans end up in state hospitals, crisis centers, and county jails. Under Governor Dayton's leadership, however, Minnesota reversed course, investing more than \$280 million in better facilities, improved safety and security, increased staff and preserved access to care and treatment statewide for people with mental illness. This funding helps more than 12,000 Minnesotans treated each year in state-operated psychiatric hospitals and other direct care facilities and many more who are treated in communities statewide.
		Under Governor Dayton's leadership, Minnesota also began to improve the way services were delivered, which has improved the efficiency of the mental health system. Among these investments and reforms include:
		Created Mental Health Special Treatment Service – In 2013, Governor Dayton and the Minnesota Legislature created a 24/7 medically monitored mental health special treatment service as a transition service from psychiatric hospitalization for individuals with mental illness and complex treatment needs who require a longer stabilization period.
		• Expanded Access to School-Linked Mental Health Services — School-linked mental health programs connect or locate effective mental health services in schools. They increase accessibility for children and youth who are uninsured or underinsured. School-linked programs are particularly effective in reaching children who have never accessed mental health services. In addition, students of color served were significantly more likely to be accessing mental health services for the first time compared to white students. Since 2011, Governor Dayton has worked with the Legislature to invest more than \$60 million in these programs, currently benefiting nearly 15,000 students at 953 schools across the state.
		Minnesota Security Hospital – The Minnesota Security Hospital (MSH) is the only secure facility in the state designed to provide assessment and treatment of individuals who have been civilly committed as mentally ill and dangerous. Recognizing that the antiquated facilities did not provide the proper treatment atmosphere and were a danger to patients and staff, Governor Dayton worked with the Minnesota Legislature to invest a total of \$126.5 million in a major expansion and renovation of the Security Hospital. The \$56.3 million Phase I was completed in January 2017 and has already resulted in marked improvements in safety and therapeutic atmosphere. Construction on the

\$70.2 million Phase II is underway and is expected to be complete in 2020.

- Created Community Competency Restoration Program In 2016, Governor Dayton and the Minnesota Legislature invested \$6.7 million to create and \$8.4 million per year in ongoing funding to operate a new 32-bed Community Competency Restoration Program in St. Peter. The facility treats individuals living with a mental illness who have been charged with a crime, and are deemed incompetent to stand trial. The 32-bed facility focuses on clients who do not need to be hospitalized or treated in a secure setting. The program takes pressure off regional Community Behavioral Health Hospitals, the Anoka-Metro Regional Treatment Center, and the Minnesota Security Hospital, freeing up much-needed psychiatric beds at those facilities.
- Anoka-Metro Regional Treatment Center The Anoka-Metro Regional Treatment Center is Minnesota's largest psychiatric hospital. It provides care to patients with serious mental health conditions from across the state. Unfortunately, rising demand for services left the facility ill-equipped to provide care to these Minnesotans. Under Governor Dayton's leadership, Minnesota has invested \$14.65 million to hire additional staff, improve the quality of care, strengthen security, and enhance staff and patient safety. These improvements help ensure that patients are cared for in a therapeutic environment, and that staff are safe in their workplace.
- Community-Based Services The Minnesota Department of Human Services provides residential and vocational services to people with developmental disabilities and mental illness at 150 sites statewide. The programs, which serve clients with complex and challenging behaviors, have been operating at a financial loss because the current rate system does not cover the actual cost of care. Under Governor Dayton's leadership, Minnesota has invested \$38 million to sustain the programs, benefiting 1,100 Minnesotans in need of care.
- Funded a New Psychiatric Hospital for Children In 2017,
 Governor Dayton and the Minnesota Legislature invested \$7.5
 million to build a new 16-bed psychiatric hospital for children
 and teens with serious and complex mental health conditions
 including autism spectrum disorder and fetal alcohol spectrum
 disorder. The new hospital will replace an outdated facility and
 greatly increase access to treatment and cut down on long
 waiting lists that force some children to seek treatment in other
 states.

- Hired Additional Treatment Staff and Improved Wages In the face of a growing demand for services, Minnesota has struggled to maintain sufficient staff levels to provide needed care. In 2016, Governor Dayton and the Minnesota Legislature invested \$18.5 million initially and \$24 million per year ongoing to staff the statewide network of six community behavioral health hospitals up to full capacity. In 2017, Governor Dayton and the Legislature invested an additional \$58.1 million to hire an extra 150 full-time equivalent staff over three years at the Security Hospital, which had been greatly understaffed compared to facilities in other states. They also have provided \$32.8 million in salary supplements for direct care and treatment staff at mental health and forensics facilities since 2014. These investments are helping to reduce staff shortages, improve staff retention rates, and improve treatment and quality of care.
- Made Historic Mental Health Care Investments In 2015, Governor Dayton and the Minnesota Legislature made a historic \$46 million investment in Minnesota's mental health system. This included additional resources for community-based services to care for people with the most intensive needs, additional beds for those needing a hospital-level of care, and more safe and affordable housing with supports for people with mental illness. In particular great strides were made in children's mental health, with critical investments in services to reach kids earlier and in the places where they can access help easiest, like schools.
 - Expanded Mental Health Crisis Services As part of this historic investment, Governor Dayton and the Legislature provided \$8.6 million to enhance and expand mental health crisis services for both children and adults. Initiatives included a single statewide telephone number for mental health crisis services, expanded mobile crisis services, improved consistency and quality of mobile crisis services, as well as expanded availability of telephone consultation to mobile crisis teams.
 - Implemented Behavioral Health Homes Model People with serious, persistent mental illness die on average 25 years earlier than the general population. The reasons for this premature death can mostly be traced to physical causes such as heart disease and cancer. In response, Governor Dayton and the Legislature provided \$5.4 million to help ensure adults and children with serious mental illness have access to coordinated delivery of primary care and behavioral health services.
 - Strengthened Mental Health Services Provider Rates –
 Over the years the payment structure for mental health

services has become fragmented and underfunded. As a result, Minnesota has a fragile and unsustainable provider network, leaving people unable to access needed services. In 2015, Governor Dayton and the Legislature invested \$5.5 million to stabilize Minnesota's intensive mental health services infrastructure, while also providing an immediate rate increase for Mobile Crisis services to retain existing services and promote expansion.

- O Housing Support for Adults with Serious Mental Illness In 2015, Governor Dayton and the Legislature invested \$4.7 million to help an additional 840 individuals experiencing serious mental illness secure stable housing and connect them with health care and other services. With safe, stable housing and connection to support services these individuals will have a stronger recovery and better opportunity to live more fully integrated in their communities.
- Expanded Assertive Community Treatment Program Minnesota's Assertive Community Treatment Program is often called a "hospital without walls" because it provides an intensive level of service wherever a person resides. Services are offered by a team of professionals with 24-hour availability for crises. The team and the client meet daily, and together they focus on solving practical problems of daily living while also making progress toward personally defined goals. In 2015, Governor Dayton and the Legislature invested \$1.3 million to expand access to these services around Minnesota.
- Expanded Mental Health Crisis Response Services Minnesota's Adult Mental Health Crisis Response Services help people who are experiencing mental health crisis to cope with that crisis and stay in their own home and community. A mental health crisis responder assesses the crisis, assists the recipient in coping with the crisis, and follows up with the person to assure that he or she receives longer term support and services, if needed, in order to remain at home. Since 2011, Governor Dayton and the Minnesota Legislature have invested \$9.4 million to expand access to these services. Thanks to these investments, crisis services are now available in all counties across the state, 24/7, serving over 22,000 people in the past two years.
- Created Mental Health Task Force In April 2016, Governor
 Dayton created the Governor's Task Force on Mental Health to
 advise the Governor and Legislature on improvements to
 Minnesota's mental health systems. The task force took a
 comprehensive look at the state's mental health system and

made nine recommendations. They recommended improvements to the governance of mental health services to achieve that continuum. These recommendations continue to provide guidance as the state works to improve the continuum of mental health services, including strengthening access through streamlining standards, integrating the mental health and alcohol and drug abuse divisions to leverage existing funds serving those experiencing addiction and mental illness, and expanding the Medicaid benefit set to include services that assist people in securing and maintaining housing.

Awarded Mental Health Innovation Grants – Under Governor Dayton's Administration, the Minnesota Department of Human Services has awarded six grants to support counties, tribes and non-profits helping people with mental illnesses receive effective services in their community. In 2017, the Minnesota legislature allocated \$2.171 million in grant funding to support the Mental Health Innovation Grant Program. The program's goal is to help expedite discharges for those in state facilities by supporting each individual's specific needs in their own communities. In 2018, the Department of Human Services awarded these grants to six recipients.

2018 Mental Health Innovation Grant Recipients			
Recipient	Grant	Summary	
Adult Mental Health Initiative Region V+	\$260,958	Supports transition services in Aitkin, Cass, Crow Wing, Morrison, Todd, and Wadena counties, along with the Leech Lake Band of Ojibwe and the Mille Lacs Band of Ojibwe.	
American Indian Family Center: Healing Journey	\$218,425	Supports the urban American Indian population in Anoka, Carver, Dakota, Hennepin, Ramsey, Scott, and Washington counties, and ensures culturally specific and responsive services from the multidisciplinary mental health staff.	
Hennepin Country Adult Behavioral Health: Behavioral Health Care Center	\$867,074	Funds a new collaborative triage, urgent care, and care coordination unit of the Behavioral Health Care Center in Hennepin County.	
Human Development Center: Emergency Department Case Management	\$348,442	The grant allows the St. Luke's and Essentia Hospitals to develop discharge and follow up plans that include	

				connections to community
				services.
		Kanabec County: Care Connector/Navigator Model	\$195,512	Funds the development of a Care Connector/Navigator program to assist residents with mental health issues as they transition from the hospital, treatment centers, or prison to programs in the
		White Earth Mental Health Program: Holistic Health Practitioners	\$280,558	community. Supports the addition of certified and licensed Holistic Health Practitioners to the team of caretakers in White Earth Mental Health program, to ensure the physical, emotional, mental, and spiritual needs of people with mental illness are met.
D.8	Strengthened the Minnesota Sex Offender Program	Minnesota's Sex Offender Program is a civil commitment program for the most serious sexual offenders. In 2011, a lawsuit was filed challenging the constitutionality of the program. Governor Dayton supported successful efforts by the Department of Human Services and the Minnesota Attorney General's Office to defend the constitutionality of Minnesota's Sex Offender Program. Governor Dayton also has taken steps to further protect public safety and ensure the program is safe from legal attacks in the future. In YEAR, Governor Dayton worked with the Legislature to invest \$7 million in bonding to renovate the Shantz Building on the Minnesota Department of Human Services' St. Peter campus. The renovation provided needed bed space for MSOP and began the process of separating the vulnerable adult and sex offender populations. That investment continued in 2014 with another \$7.4 million to complete the first phase of a three-phase renovation.		
D.9	Strengthened Continuing Care Programs	In 2011, Governor Dayton and the Minnesota Legislature made a number of changes to maintain more home and community-based services for people with disabilities and the elderly by reducing costs for those services. Reforms also were introduced to sustain these services for the future. • Medical Assistance Reform Waiver – With approval from the federal government, projects were created to reform Medical Assistance to achieve better outcomes for people with disabilities, older adults and other enrollees. Desired outcomes include greater community integration and independence, improved health, reduced reliance on institutional care,		

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		attainment of employment and housing and long-term sustainability of needed services.
		• Long Term Care Consultation Expansion — People interested in entering a registered housing with services setting, such as assisted living, must now be offered a long-term care consultation before signing a lease. These individuals can opt for a simplified consultation through the Senior LinkAge Line® or a full consultation used for people seeking help with long-term care decisions. Individuals can continue to choose their service provider.
D.10	Invested \$24.7 Million in Substance Abuse Screening, Intervention, and Treatment	Approximately 290,000 Minnesotans meet the criteria for a drug or alcohol abuse disorder. Since 2011, Governor Dayton and the Minnesota Legislature have invested \$24.7 million to prevent, assess, treat, and help Minnesotans struggling with substance abuse recover.
D.11	Reduced Drug Abuse by Minnesota Criminal Offenders	Incarcerated individuals frequently struggle with drug abuse and addiction. In Minnesota approximately 90 percent of offenders abuse drugs and alcohol, which can make it difficult to successfully reintegrate into the community after finishing their sentence. Governor Dayton's Administration made addressing chemical dependency a priority. Under his leadership, the Minnesota Department of Corrections added more space to treat an additional 300 people at a time for chemical dependency and other conditions.
		Since 2011, more than 6,000 offenders have completed chemical dependency treatment, while serving their sentences.
D.12	Strengthened Minnesota's Rural Health Care System	Under Governor Dayton's leadership, the rate of uninsurance dropped dramatically in rural Minnesota – from 12 percent in 2011 to 8 percent in 2017. To spur the drop, Governor Dayton worked with the Minnesota Legislature to expand MinnesotaCare in 2013. Dayton also worked with the Legislature to invest in rural health care workforce development, including support for rural family medicine residency programs, primary care and mental health training programs, an immigrant physician integration program, interstate physician licensure compact, and a long-term care scholarship program.
		In 2015, Governor Dayton secured a \$15 million investment for the University of Minnesota Medical School. He worked throughout his two terms to expand loan forgiveness programs for medical students willing to practice in rural communities. Governor Dayton also signed legislation creating a Community Emergency Medical Technician licensure, a new type of practitioner expected to make a difference in rural areas.

D.13 Invested \$59.3 Million in the Training of Rural Health Care Professionals

Roughly a third of rural physicians plan to retire in the next 5 years, but incoming medical school class sizes have stayed fairly constant. Significant numbers of nurses, dentists and other health care providers also report that they are unlikely to still be practicing in Minnesota in 5 years. This means that rural areas will struggle to find health care providers they need to provide high-quality care. A key strategy to address that shortfall is the Medical Education and Research Costs program, which provides funding for hospitals and clinics across Minnesota train the health care professionals of tomorrow, and encourages these future doctors, nurses, and other professionals to find satisfaction in working in underserved areas – especially in Greater Minnesota.

In 2011, the Republican Legislature cut Medical Education and Research Costs program funding in half. But during the 2013 Legislative Session, Governor Dayton restored that funding – investing \$12.8 million in the program. This new funding supported clinical training for more than 3,237 health profession students and residents 604 clinical training sites across Minnesota.

Overall, since Governor Dayton took office, the state of Minnesota has provided more than 460 grants to rural health care providers, totaling \$59.3 million. These grants have helped to train thousands of medical professionals for practice in rural communities across Minnesota.

Note: that partial FTEs have rounded up to the nearest round number.

Year	Clinical Facility	Location	Trainees	Grant
2011	Riverwood Healthcare Center	Aitkin	3	\$89,890
2011	Mchs Albert Lea & Austin	Albert Lea	6	\$330,009
2011	Mchs Albert Lea & Austin	Albert Lea	1	\$86,028
2011	Alexandria Clinic Pa	Alexandria	2	\$51,728
2011	Douglas County Hospital	Alexandria	2	\$60,915
2011	Sanford Bemidji Main Clinic	Bemidji	2	\$69,818
2011	Essentia Health-St Josephs Med.	Brainerd	2	\$62,612
2011	Buffalo Clinic	Buffalo	4	\$79,444
2011	Cambridge Medical Center	Cambridge	4	\$158,607

2011	Community Memorial Hospital	Cloquet	1	\$97,524
2011	Fond Du Lac Human Services	Cloquet	4	\$161,568
2011	Central Lakes Medical Center Pa	Crosby	2	\$30,776
2011	Cuyuna Regional Medical Center	Crosby	1	\$54,421
2011	St Marys Innovis Health	Detroit Lakes	3	\$92,960
2011	Essentia Health Duluth	Duluth	3	\$175,753
2011	Essentia Health Duluth Clinic	Duluth	11	\$296,340
2011	Essentia Health Third St Pharmacy	Duluth	2	\$34,449
2011	Essentia Hlth St Marys Medical	Duluth	29	\$958,830
2011	Falks Nursing Service Pharmacy	Duluth	2	\$104,718
2011	Human Development Center Inc	Duluth	1	\$72,306
2011	Lake Superior Community Hlth Ctr	Duluth	2	\$30,751
2011	Northwood Childrens Services	Duluth	1	\$26,285
2011	St Lukes Hospital	Duluth	18	\$466,442
2011	Walgreens Pharmacy #13877	Duluth	1	\$46,875
2011	Riverway Clinics- Elk River	Elk River	1	\$34,732
2011	Fairmont Med Ctr Mayo Health	Fairmont	2	\$223,400
2011	Allina Health Faribault Clinic	Faribault	1	\$29,136
2011	District One Hospital	Faribault	1	\$44,099
2011	Lake Region Healthcare Corp	Fergus Falls	3	\$155,067
2011	Glencoe Regional Health Services	Glencoe	2	\$74,777
2011	Grand Itasca Clinic & Hospital	Grand Rapids	6	\$268,326
2011	Barons Pharmacy	Hibbing	1	\$41,299
2011	Essentia Health Hibbing Clinic	Hibbing	1	\$37,528
2011	University Medical Center - Mesabi	Hibbing	3	\$297,909

	2011	Hutchinson Medical Center Pa	Hutchinson	2	\$33,155
	2011	Lake City Med Ctr Mayo Health Sys	Lake City	1	\$34,804
	2011	Northern Pines Mental Health Center	Little Falls	2	\$79,200
	2011	Centracare HIth System Long Prairie	Long Prairie	3	\$59,494
	2011	Mankato Clinic Ltd	Mankato	1	\$177,885
	2011	Mayo Clinic Health System - Mankato	Mankato	12	\$292,117
	2011	Mayo Clinic Health System - Mankato	Mankato	1	\$26,078
	2011	Mayo Clinic Hlth System - Eastridge	Mankato	2	\$38,341
	2011	Firstlight Health System	Mora	4	\$63,342
	2011	Mchs - New Prague	New Prague	1	\$29,136
	2011	New Ulm Medical Center	New Ulm	3	\$142,651
	2011	Allina Health Northfield Clinic	Northfield	2	\$28,750
	2011	Northfield Hospital	Northfield	1	\$47,764
	2011	Ortonville Municipal Hospital	Ortonville	2	\$27,446
	2011	Owatonna Clinic Mayo Health Sys	Owatonna	3	\$97,273
	2011	Owatonna Hospital	Owatonna	5	\$174,997
	2011	Fairview Northland Regional Hosp	Princeton	2	\$142,028
	2011	Mayo Clinic Health System Red Wing	Red Wing	1	\$28,223
	2011	Mayo Clinic	Rochester	435	\$798,072
	2011	Mayo Clinic Hospital Rochester	Rochester	451	\$2,001,856
	2011	Mayo Clinic Hospital Rochester	Rochester	173	\$486,139
	2011	Olmsted Medical Center	Rochester	6	\$278,374
	2011	Healthpartners Central Mn Clinics	Sartell	1	\$46,879
	2011	St Cloud Orthopedics	Sartell	1	\$31,186

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	2011	Centracare Clinic River Campus	St Cloud	3	\$111,548
	2011	Centracare Clinic- Women Childrens	St Cloud	2	\$52,063
	2011	St Cloud Hospital	St Cloud	14	\$1,999,411
	2011	St Cloud Medical Group	St Cloud	3	\$49,754
	2011	Lakewood Health System	Staples	3	\$124,075
	2011	Essentia Health Virginia	Virginia	2	\$53,480
	2011	Essentia Health Virginia Clinic	Virginia	3	\$52,477
	2011	Mchs - Waseca Medical Center	Waseca	1	\$35,059
	2011	Rice Memorial Hospital/Hospice	Willmar	5	\$193,505
	2011	Winona Health Services	Winona	2	\$148,715
	2011	Fairview Clinics - Wyoming	Wyoming	1	\$27,451
	2011	Fairview Lakes Regional Medical Ctr	Wyoming	4	\$198,715
	2012	Riverwood Healthcare Center	Aitkin	6	\$92,511
	2012	Mchs Albert Lea & Austin	Albert Lea	5	\$371,578
	2012	Douglas County Hospital	Alexandria	2	\$62,093
	2012	Sanford Bemidji Main Clinic	Bemidji	2	\$53,318
	2012	Essentia Health St Joseph's Med Center	Brainerd	5	\$209,879
	2012	Allina Health Clinic - Buffalo	Buffalo	1	\$27,360
	2012	Buffalo Clinic	Buffalo	5	\$85,755
4	2012	Cambridge Medical Center	Cambridge	3	\$128,891
	2012	Community Memorial Hospital	Cloquet	3	\$108,041
	2012	Fond Du Lac Human Services Division	Cloquet	2	\$86,137
	2012	Cuyuna Regional Medical Center	Crosby	2	\$69,798
	2012	St Mary's Innovis Health	Detroit Lakes	2	\$78,093
	2012	Accend Services Incorporated	Duluth	1	\$31,488

2012	Essentia Health Duluth	Duluth	6	\$282,760
2012	Essentia Health Duluth Clinic	Duluth	15	\$314,004
2012	Essentia Health St Mary's Medical Center	Duluth	27	\$981,297
2012	Essentia Health Third Street Pharmacy	Duluth	3	\$30,753
2012	Falks Nursing Service Pharmacy	Duluth	1	\$36,420
2012	Human Development Center Inc	Duluth	3	\$99,300
2012	Lake Superior Community Health Center	Duluth	2	\$26,502
2012	St Luke's Hospital	Duluth	17	\$557,079
2012	Walgreens Pharmacy #07126	Duluth	1	\$60,458
2012	Walgreens Pharmacy #13877	Duluth	1	\$44,995
2012	Riverway Clinics - Elk River	Elk River	1	\$26,572
2012	Fairmont Med Center Mayo Health	Fairmont	2	\$201,380
2012	Allina Health Faribault Clinic	Faribault	1	\$32,115
2012	District One Hospital	Faribault	2	\$43,455
2012	Lake Region Healthcare Corp	Fergus Falls	2	\$45,111
2012	Glencoe Regional Health Services	Glencoe	4	\$93,490
2012	Grand Itasca Clinic & Hospital	Grand Rapids	6	\$272,892
2012	Essentia Health Hibbing Clinic	Hibbing	2	\$39,734
2012	University Medical Center - Mesabi	Hibbing	5	\$235,512
2012	Northern Pines Mental Health Center	Little Falls	3	\$103,310
2012	St Gabriel's Hospital	Little Falls	2	\$87,445
2012	Centracare Health System Long Prairie	Long Prairie	3	\$51,433
2012	Mankato Clinic Ltd	Mankato	2	\$127,808

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	2012	Mayo Clinic Health System - Eastridge	Mankato	2	\$41,842
	2012	Mayo Clinic Health System - Mankato	Mankato	13	\$308,038
	2012	Affiliated Community Medical Center	Marshall	1	\$57,424
	2012	Avera Marshall Regional Medical Center	Marshall	2	\$81,471
	2012	Chippewa County Montevideo Hospital	Montevideo	2	\$57,043
	2012	Firstlight Health System	Mora	7	\$148,881
	2012	Mchs - New Prague	New Prague	2	\$41,782
	2012	New Ulm Medical Center	New Ulm	5	\$163,128
	2012	Allina Health Northfield Clinic	Northfield	2	\$26,365
	2012	Northfield Hospital	Northfield	1	\$48,051
	2012	Owatonna Clinic Mayo Health System	Owatonna	4	\$98,251
	2012	Owatonna Hospital	Owatonna	5	\$163,622
	2012	Essentia Health Park Rapids Clinic	Park Rapids	2	\$38,267
	2012	Centracare Health-Paynesville Hospital	Paynesville	3	\$41,695
	2012	Fairview Northland Regional Hospital	Princeton	5	\$140,235
	2012	Mayo Clinic Health System Red Wing	Red Wing	5	\$179,817
	2012	Mayo Clinic	Rochester	451	\$854,654
	2012	Mayo Clinic Hospital Rochester	Rochester	453	\$2,016,219
	2012	Mayo Clinic Hospital Rochester	Rochester	165	\$489,669
	2012	Olmsted Medical Center	Rochester	4	\$169,956
	2012	Healthpartners Central Mn Clinics	Sartell	1	\$32,655
	2012	St Cloud Orthopedics	Sartell	1	\$34,095

2012	Lakewood Health System	Staples	3	\$118,523
2012	Essentia Health Virginia	Virginia	2	\$64,148
2012	Essentia Health Virginia Clinic	Virginia	3	\$45,727
2012	Tri County Hospital	Wadena	1	\$53,604
2012	Affiliated Medical Centers Pa	Willmar	1	\$69,116
2012	Rice Memorial Hospital / Hospice	Willmar	7	\$240,764
2012	Winona Health Services	Winona	1	\$159,489
2012	Fairview Clinics - Wyoming	Wyoming	2	\$28,569
2012	Fairview Lakes Regional Med Center	Wyoming	2	\$181,419
2015	Riverwood Healthcare Center	Aitkin	3	\$117,542
2015	Mchs Albert Lea & Austin	Albert Lea	6	\$408,746
2015	Coborn's Pharmacy #29	Albertville	1	\$9,824
2015	Douglas County Hospital	Alexandria	1	\$32,638
2015	Sanford Health Broadway Clinic	Alexandria	1	\$11,370
2015	Trumm Drug Downtown	Alexandria	1	\$6,358
2015	Allina Health Annandale Clinic	Annandale	1	\$7,071
2015	Fairview Cedar Ridge Pharmacy	Apple Valley	1	\$9,749
2015	Fairview Clinics - Apple Valley	Apple Valley	1	\$15,308
2015	Healthpartners Apple Valley Clinic	Apple Valley	1	\$18,467
2015	Ppmns Apple Valley	Apple Valley	1	\$15,143
2015	Walgreens Pharmacy #02661	Apple Valley	1	\$32,089
2015	Appleton Municipal Hospital	Appleton	1	\$6,398
2015	Essentia Health Northern Pines	Aurora	1	\$26,095
2015	Essentia Health- Baxter Specialty Clinic	Baxter	1	\$12,312

	2015	Mchs - New Prague In Belle Plaine	Belle Plaine	1	\$19,786
	2015	Iverson Corner Drug Inc	Bemidji	1	\$10,788
	2015	Sanford Bemidji Medical Center	Bemidji	1	\$21,617
	2015	Affiliated Community Medical Center	Benson	1	\$8,094
	2015	Coborn's Pharmacy #31	Big Lake	1	\$18,650
	2015	Scenic Rivers Health Services	Bigfork	1	\$8,692
	2015	United Hospital District	Blue Earth	1	\$14,893
	2015	Essentia Health-St Joseph's Med Center	Brainerd	3	\$256,808
	2015	Guidepoint Pharmacy #101	Brainerd	2	\$38,253
	2015	Northern Pines Mental Health Center	Brainerd	1	\$36,186
	2015	Allina Health Clinic - Buffalo	Buffalo	1	\$6,177
	2015	Buffalo Clinic	Buffalo	1	\$32,876
	2015	Allina Health Cambridge Clinic	Cambridge	1	\$39,825
	2015	Allina Health Cambridge Pharmacy	Cambridge	1	\$5,086
	2015	Cambridge Medical Center	Cambridge	2	\$84,743
	2015	Fairview Clinics - Chisago City	Chisago City	1	\$8,683
	2015	Coborn's Pharmacy #8	Clearwater	1	\$11,021
	2015	Community Memorial Hospital	Cloquet	2	\$122,087
	2015	Cuyuna Regional Medical Center	Crosby	2	\$68,252
	2015	Guidepoint Pharmacy #106	Crosby	1	\$19,237
	2015	Deer River Healthcare Center	Deer River	1	\$37,266
	2015	Eh St Mary's Detroit Lakes Hospital	Detroit Lakes	1	\$42,623

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2015	Sanford Health Detroit Lakes Clinic	Detroit Lakes	1	\$8,319
2015	Accend Services Incorporated	Duluth	1	\$22,733
2015	Cadt Residential Treatment Facility	Duluth	1	\$8,054
2015	Duluth Family Medicine Clinic	Duluth	9	\$17,130
2015	Essentia Health 1st St Pharmacy	Duluth	1	\$49,991
2015	Essentia Health Duluth	Duluth	11	\$701,823
2015	Essentia Health Lakewalk Pharmacy	Duluth	1	\$10,686
2015	Essentia Health St Mary's Medical Center	Duluth	30	\$1,176,478
2015	Essentia Health Third St Pharmacy	Duluth	1	\$47,183
2015	Falks Nursing Service Pharmacy	Duluth	1	\$20,015
2015	Human Development Center Inc	Duluth	2	\$148,624
2015	Lake Superior Community Health Center	Duluth	1	\$49,526
2015	Northland Pharmacy	Duluth	1	\$5,955
2015	Northwood Children's Services	Duluth	1	\$43,704
2015	St Luke's Hospital	Duluth	14	\$928,240
2015	Walgreens Pharmacy #07126	Duluth	1	\$60,403
2015	Walgreens Pharmacy #13877	Duluth	1	\$67,072
2015	Woodland Hills	Duluth	1	\$8,994
2015	Fairview Clinics - Elk River	Elk River	1	\$19,807
2015	Goodrich Pharmacy Elk River	Elk River	2	\$5,879
2015	Riverway Clinics- Elk River	Elk River	1	\$15,981
2015	Essentia Health Ely Clinic	Ely	1	\$9,513
2015	Wellstone Center For Recovery	Eveleth	1	\$8,302

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	2015	Fairmont Med Center Mayo Health System	Fairmont	2	\$52,166
	2015	Allina Health Faribault Clinic	Faribault	1	\$52,057
	2015	District One Hospital	Faribault	1	\$37,677
	2015	Hy-Vee Pharmacy #1177	Faribault	1	\$24,584
	2015	Mayo Clinic Health System Faribault	Faribault	1	\$18,212
	2015	Lake Region Healthcare Corp	Fergus Falls	3	\$106,312
	2015	First Choice Pharmacy	Gaylord	1	\$7,839
	2015	Glencoe Regional Health Services	Glencoe	2	\$72,644
	2015	Glacial Ridge Hospital	Glenwood	1	\$15,351
	2015	Sawtooth Mountain Clinic	Grand Marais	1	\$10,238
	2015	Globe Drug And Medical	Grand Rapids	1	\$24,584
	2015	Grand Itasca Clinic & Hospital	Grand Rapids	3	\$106,703
	2015	Northland Counseling Center	Grand Rapids	1	\$7,676
	2015	Barons Pharmacy	Hibbing	1	\$8,054
	2015	Fairview Univ Medical Center Mesabi	Hibbing	2	\$285,805
	2015	Walgreens Pharmacy #11125	Hibbing	1	\$20,726
	2015	Firstlight Hinckley	Hinckley	1	\$7,799
	2015	Hutchinson Community Hospital	Hutchinson	1	\$34,254
	2015	Essentia Health International Falls	Intl Falls	1	\$6,596
	2015	Lake City Med Center Mayo Health System	Lake City	1	\$34,254
	2015	Coborn's Pharmacy #2006	Little Falls	1	\$34,462
	2015	Northern Pines Mental Health Center	Little Falls	1	\$25,265
	2015	Centracare Health System Long Prairie	Long Prairie	1	\$47,842

2015	Sanford Luverne Medical Center	Luverne	1	\$51,947
2015	Southwestern Mental Health Center	Luverne	1	\$16,313
2015	Mankato Clinic @ Wickersham	Mankato	1	\$82,348
2015	Mankato Clinic Ltd	Mankato	2	\$61,581
2015	Mayo Clinic Health System - East Ridge	Mankato	5	\$26,511
2015	Mayo Clinic Health System - Mankato	Mankato	12	\$605,899
2015	Mayo Clinic Health System - Mankato	Mankato	1	\$29,232
2015	Open Door Health Center	Mankato	1	\$10,922
2015	Orthopaedic & Fracture Clinic Pa	Mankato	1	\$23,023
2015 Chippewa County Montevideo Hospital		Montevideo	2	\$66,840
2015	Centracare Health Monticello Hosp	Monticello	1	\$11,457
2015	Gateway Family Health Clinic	Moose Lake	2	\$18,069
2015	Firstlight Health System	Mora	4	\$186,673
2015	Stevens Community Medical Center	Morris	1	\$27,340
2015	Mchs - New Prague	New Prague	1	\$49,213
2015	New Ulm Medical Center	New Ulm	2	\$104,649
2015	Allina Health Northfield Clinic	Northfield	2	\$43,802
2015	Northfield Hospital	Northfield	1	\$49,213
2015	Mille Lacs Family Clinic Onamia	Onamia	1	\$17,356
2015	Allina Health Owatonna Pharmacy	Owatonna	1	\$5,237
2015	Owatonna Clinic Mayo Health Sys	Owatonna	2	\$113,876
2015	Owatonna Hospital	Owatonna	3	\$160,704
2015	Coborn's Pharmacy #30	Park Rapids	1	\$6,782

2015	St Joseph's Area Health Services	Park Rapids	1	\$5,977
2015	Centracare Health-Paynesville Hosp	Paynesville	1	\$31,036
2015	Perham Health	Perham	1	\$44,014
2015	Firstlight Pine City	Pine City	1	\$9,787
2015	Therapeutic Services Agency Inc	Pine City	1	\$50,030
2015	Fairview Clinics - Princeton	Princeton	1	\$34,638
2015	Fairview Northland Regional Hosp	Princeton	3	\$229,618
2015	Mayo Clinic Health System Red Wing	Red Wing	2	\$107,676
2015	Affiliated Community Medical Center	Redwood Falls	1	\$20,670
2015	Mayo Clinic	Rochester	444	\$610,758
2015	Mayo Clinic Hospital Rochester	Rochester	676	\$2,458,166
2015	Olmsted Medical Center	Rochester	2	\$56,695
2015	Walgreens Pharmacy #11834	Rochester	1	\$17,072
2015	Healthpartners Central Mn Clinics	Sartell	1	\$25,770
2015	St Cloud Orthopedics	Sartell	1	\$18,848
2015	Sleepy Eye Medical Center	Sleepy Eye	1	\$5,957
2015	Centracare Clinic Internal Medicine	St Cloud	1	\$6,189
2015	Centracare Clinic River Campus	St Cloud	2	\$157,533
2015	Centracare Clinic- Women Children's	St Cloud	1	\$18,184
2015	Centracare Pharmacy Health Plaza	St Cloud	1	\$12,292
2015	Centracare Surgery Center Llc	St Cloud	1	\$21,614
2015	Central Minnesota Mental Health Center	St Cloud	1	\$15,485
2015	Eye Surgeons & Physicians Pa	St Cloud	1	\$9,783

2015	St Cloud Ear Nose & Throat	St Cloud	1	\$18,468
2015	St Cloud Hospital	St Cloud	17	\$2,471,992
2015	St Cloud Medical Group	St Cloud	1	\$8,792
2015	Walgreens Pharmacy #15051	St Cloud	1	\$35,864
2015	Mayo Clinic Health System St James	St James	1	\$10,974
2015	Allina Health St Michael Clinic	St Michael	1	\$10,717
2015	Lakewood Health System	Staples	4	\$509,749
2015	Lake View Memorial Hospital	Two Harbors	1	\$10,161
2015	Lake View Pharmacy	Two Harbors	1	\$5,024
2015	Essentia Health Virginia	Virginia	2	\$68,140
2015	St Elizabeth's Medical Center	Wabasha	1	\$21,618
2015	Tri County Hospital	Wadena	1	\$50,140
2015	Cash Wise Pharmacy #9	Waite Park	1	\$8,054
2015	Mchs - Waseca Medical Center	Waseca	1	\$57,577
2015	Affiliated Medical Centers Pa	Willmar	2	\$75,248
2015	Family Practice Med Center	Willmar	1	\$26,723
2015	Rice Memorial Hospital	Willmar	7	\$355,350
2015	Winona Health Services	Winona	1	\$90,796
2015	Fairview Clinics - Wyoming	Wyoming	1	\$36,050
2015	Fairview Lakes Regional Medical Center	Wyoming	2	\$239,049
2015	Ump Radiation Therapy Center	Wyoming	1	\$5,030
2013-14	Riverwood Healthcare Center	Aitkin	8	\$121,546
2013-14	Fountain Centers Albert Lea	Albert Lea	1	\$17,004
2013-14	Mchs Albert Lea & Austin	Albert Lea	6	\$737,167
2013-14	Coborn's Pharmacy #29	Albertville	1	\$7,083

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	2013-14	Douglas County Hospital	Alexandria	2	\$150,431
	2013-14	Sanford Health Broadway Clinic	Alexandria	2	\$62,201
	2013-14	Trumm Drug Downtown	Alexandria	1	\$17,896
	2013-14	Allina Health Annandale Clinic	Annandale	1	\$5,961
	2013-14	Fairview Cedar Ridge Pharmacy	Apple Valley	1	\$9,469
	2013-14	Fairview Clinics - Apple Valley	Apple Valley	1	\$12,193
	2013-14	Healthpartners Apple Valley Clinic	Apple Valley	1	\$12,185
	2013-14	Walgreens Pharmacy #02661	Apple Valley	1	\$23,888
	2013-14	Essentia Health Northern Pines	Aurora	1	\$35,102
	2013-14	Essentia Health- Baxter Specialty	Baxter	2	\$9,748
	2013-14	Mchs - New Prague In Belle Plaine	Belle Plaine	1	\$7,329
	2013-14	Iverson Corner Drug Inc.	Bemidji	1	\$6,490
	2013-14	Progressive Health Care Of Bemidji	Bemidji	1	\$6,227
	2013-14	Sanford Bemidji Main Clinic	Bemidji	4	\$116,291
	2013-14	Affiliated Community Medical Center	Benson	1	\$8,454
	2013-14	Coborn's Pharmacy #31	Big Lake	1	\$13,864
	2013-14	Bigfork Valley Hospital	Bigfork	1	\$15,852
	2013-14	Scenic Rivers Health Services	Bigfork	1	\$5,673
	2013-14	United Hospital District	Blue Earth	1	\$23,776
	2013-14	Essentia Health Brainerd Specialty	Brainerd	2	\$8,217
	2013-14	Essentia Health-St Josephs Med	Brainerd	7	\$493,393
	2013-14	Guidepoint Pharmacy #101	Brainerd	2	\$41,186
	2013-14	Allina Health Clinic - Buffalo	Buffalo	1	\$8,007
	2013-14	Buffalo Clinic	Buffalo	2	\$102,588
	2013-14	Allina Health Cambridge Clinic	Cambridge	1	\$31,734

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2013-14	Allina Health Cambridge Pharmacy	Cambridge	1	\$9,672
2013-14	Cambridge Medical Center	Cambridge	5	\$280,916
2013-14	Mayo Clinic Health Sys - Cannon Falls	Cannon Falls	1	\$22,659
2013-14	Phs Indian Hospital	Cass Lake	1	\$19,650
2013-14	Fairview Clinics - Chisago City	Chisago City	1	\$6,515
2013-14	Coborn's Pharmacy #8	Clearwater	1	\$7,519
2013-14	Community Memorial Hospital	Cloquet	2	\$122,902
2013-14	Fond Du Lac Human Services	Cloquet	1	\$48,825
2013-14	Raiter Clinic Ltd	Cloquet	2	\$14,884
2013-14	Cuyuna Regional Medical Center	Crosby	3	\$192,606
2013-14	Guidepoint Pharmacy #106	Crosby	1	\$19,506
2013-14	Deer River Healthcare Center	Deer River	3	\$87,366
2013-14	EH St Mary's Detroit Lakes Hosp.	Detroit Lakes	2	\$92,840
2013-14	Sanford Health Detroit Lakes	Detroit Lakes	1	\$5,910
2013-14	Accend Services Incorporated	Duluth	2	\$68,524
2013-14	Denfeld Medical Center	Duluth	1	\$5,384
2013-14	Duluth Family Medicine Clinic	Duluth	8	\$12,443
2013-14	Essentia Health 1st St Pharmacy	Duluth	1	\$18,865
2013-14	Essentia Health Duluth	Duluth	7	\$449,091
2013-14	Essentia Health Duluth Clinic	Duluth	24	\$405,721
2013-14	Essentia Health Duluth Mental Health	Duluth	3	\$17,115
2013-14	Essentia Health Lakeside Clinic	Duluth	1	\$10,237
2013-14	Essentia Health Lakewalk Clinic	Duluth	2	\$8,932
2013-14	Essentia Health Lakewalk Pharmacy	Duluth	1	\$7,351
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2013-14	Essentia Health St Mary's Medical	Duluth	30	\$893,691
2013-14	Essentia Health Third St Pharmacy	Duluth	1	\$29,293
2013-14	Essentia Health West Duluth	Duluth	1	\$15,879
2013-14	Falk's Nursing Service Pharmacy	Duluth	1	\$73,049
2013-14	Human Development Center Inc.	Duluth	3	\$122,196
2013-14	Lake Superior Community Health	Duluth	2	\$28,581
2013-14	Northland Pharmacy	Duluth	1	\$5,233
2013-14	Orthopaedic Associates of Duluth	Duluth	1	\$21,395
2013-14	P S Rudie Medical Clinic	Duluth	1	\$6,191
2013-14	St Luke's Hospital	Duluth	18	\$623,258
2013-14	St Luke's Ob-Gyn Associates	Duluth	1	\$13,727
2013-14	Walgreens Pharmacy #07126	Duluth	1	\$65,626
2013-14	Walgreens Pharmacy #13877	Duluth	1	\$62,767
2013-14	Walgreens Pharmacy #15149	Duluth	1	\$13,103
2013-14	Woodland Hills	Duluth	1	\$18,581
2013-14	Allina Health Elk River Clinic	Elk River	1	\$8,381
2013-14	Fairview Clinics - Elk River	Elk River	2	\$15,488
2013-14	Walgreens Pharmacy #10289	Elk River	1	\$19,632
2013-14	Essentia Health Ely Clinic	Ely	2	\$10,390
2013-14	Dulcimer Medical Center Pa	Fairmont	2	\$6,507
2013-14	Fairmont Medical Center Mayo Health System	Fairmont	2	\$146,746
2013-14	Allina Health Faribault Clinic	Faribault	2	\$46,226
2013-14	District One Hospital	Faribault	1	\$60,015
2013-14	Hy-Vee Pharmacy #1177	Faribault	1	\$7,990
	2013-14 2013-14	2013-14 Essentia Health Third St Pharmacy 2013-14 Essentia Health West Duluth 2013-14 Falk's Nursing Service Pharmacy Human Development Center Inc. 2013-14 Community Health 2013-14 Northland Pharmacy Orthopaedic Associates of Duluth 2013-14 P S Rudie Medical Clinic 2013-14 St Luke's Hospital 2013-14 St Luke's Ob-Gyn Associates Walgreens Pharmacy #07126 2013-14 Walgreens Pharmacy #13877 2013-14 Walgreens Pharmacy #15149 2013-14 Woodland Hills 2013-14 River Clinic 2013-14 River Clinic 2013-14 Parmacy #10289 2013-14 Pharmacy #10289 2013-14 Center Mayo Health System 2013-14 Pisting Medical Center Pa Fairmont Medical Center Pa Fairmont Medical Center Mayo Health System 2013-14 Pisting Medical Center Mayo Health System 2013-14 Pisting Medical Center Mayo Health System 2013-14 Dulcimer Medical Center Mayo Health System 2013-14 Pisting Medical Center Mayo Health System	2013-14 Mary's Medical 2013-14 Essentia Health Third St Pharmacy 2013-14 Falk's Nursing Service Pharmacy 2013-14 Development Center Inc. 2013-14 Community Health 2013-14 Properties 2013-14 Orthopaedic 2013-14 Associates of Duluth 2013-14 St Luke's Hospital 2013-14 St Luke's Ob-Gyn Associates 2013-14 Walgreens Pharmacy #10289 2013-14 Woodland Hills 2013-14 River Clinic 2013-14 Essentia Health 2013-14 Pharmacy 2013-14 Pharmacy 2013-14 Bik River 2013-14 Pharmacy #15149 2013-14 Pharmacy #10289 2013-14 Essentia Health Ely Clinic 2013-14 Dulcimer Medical Center Pa 2013-14 Fairmont Medical Center Pa 2013-14 Fairmont Medical Center Mayo Health System 2013-14 District One Hospital 2013-14 Hy-Vee Pharmacy Estibult 2013-14 Faribault 2013-14 Hy-Vee Pharmacy Estibult 2013-14 Hy-Vee Pharmacy	Mary's Medical Duluth 30

2013-14	Lake Region Healthcare Corp	Fergus Falls	3	\$192,969
2013-14	Riverwood Garrison Clinic	Garrison	1	\$5,576
2013-14	Glencoe Regional Health Services	Glencoe	3	\$123,997
2013-14	Glacial Ridge Hospital	Glenwood	1	\$10,835
2013-14	Sawtooth Mountain Clinic	Grand Marais	1	\$6,568
2013-14	Globe Drug & Medical Equipment	Grand Rapids	1	\$18,533
2013-14	Grand Itasca Clinic & Hospital	Grand Rapids	4	\$145,059
2013-14	Northland Counseling Center	Grand Rapids	1	\$6,188
2013-14	Affiliated Community Medical Center	Granite Falls	1	\$12,360
2013-14	Essentia Health Hermantown Clinic	Hermantown	2	\$9,166
2013-14	Barons Pharmacy	Hibbing	1	\$16,687
2013-14	Essentia Health Hibbing Clinic	Hibbing	2	\$35,245
2013-14	Fairview University Medical Center Mesabi	Hibbing	7	\$376,519
2013-14	Walgreens Pharmacy #11125	Hibbing	1	\$18,077
2013-14	Firstlight Hinckley	Hinckley	1	\$5,174
2013-14	Essentia Health International Falls Clinic	Intl Falls	1	\$12,396
2013-14	Rainy Lake Medical Center	Intl Falls	1	\$15,852
2013-14	Lake City Med Center Mayo Health Sys	Lake City	1	\$39,315
2013-14	Affiliated Community Medical Center	Litchfield	1	\$6,531
2013-14	Coborn's Pharmacy #2006	Little Falls	2	\$27,154
2013-14	Northern Pines Mental Health Center	Little Falls	1	\$51,064
	2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14	Healthcare Corp Riverwood Garrison Clinic Pharmacy 2013-14 Glencoe Regional Health Services 2013-14 Glacial Ridge Hospital 2013-14 Mountain Clinic Globe Drug & Medical Equipment 2013-14 Grand Itasca Clinic & Hospital 2013-14 Counseling Center Affiliated Community Medical Center Essentia Health Hermantown Clinic 2013-14 Barons Pharmacy Essentia Health Hibbing Clinic Fairview University Medical Center Mesabi Valgreens Pharmacy #11125 2013-14 Firstlight Hinckley Essentia Health International Falls Clinic 2013-14 Rainy Lake Medical Center Lake City Med Center Mayo Health Sys Affiliated 2013-14 Community Medical Center Lake City Med Center Mayo Health Sys Affiliated 2013-14 Community Medical Center 2013-14 Community Medical Center Coborn's Pharmacy #2006 Northern Pines Mental Health	Riverwood 2013-14 Garrison Clinic Pharmacy 2013-14 Glencoe Regional Health Services 2013-14 Glacial Ridge Hospital 2013-14 Mountain Clinic Grand Marais 2013-14 Medical Equipment Grand Rapids 2013-14 Grand Itasca Clinic & Grand Rapids 2013-14 Community Medical Center Mesabi 2013-14 Essentia Health Hibbing Clinic 2013-14 Essentia Health Hibbing Clinic 2013-14 Firstlight Hinckley Essentia Health International Falls Clinic 2013-14 Firstlight Hinckley Essentia Health Clinic 2013-14 Firstlight Hinckley Essentia Health Hibbing Clinic 2013-14 Firstlight Hinckley Hinckley 2013-14 Essentia Health Hibbing Hibbing Hibbing 2013-14 Firstlight Hinckley Hinckley 2013-14 Firstlight Hinckley Hinckley 2013-14 Center Mesabi Lake City Med 2013-14 Center Mayo Lake Medical Center Lake City Med 2013-14 Community Medical Center Mealth Sys Affiliated 2013-14 Center Mayo Lake City Med 2013-14 Center Mayo Lake City Med 2013-14 Community Medical Center Lake City Med 2013-14 Community Medical Center Mealth Sys Affiliated Little Falls	Riverwood Garrison Clinic Pharmacy Glencoe Regional Health Services Glacial Ridge Hospital Collar-14 Sawtooth Mountain Clinic Grand Medical Equipment Grand Itasca Clinic & Rapids Community Medical Center Collar-14 Essentia Health Hibbing Clinic Collar-14 Essentia Health Hibbing Clinic Collar-14 Hibbing Collar-14 Essentia Health Hibbing Clinic Collar-14 Hibbing Collar-14 Hibbing Italia International Falls Collar-14 Community Hibbing Collar-14 Hibbing Italia International Falls Collar-14 Community Hibbing Collar-14 Community Hibbing Collar-14 Hibbing Clinic Collar-14 Hibbing Clinic Collar-14 Hibbing Clinic Fairview Collar-14 Firstlight Hinckley Collar-14 Firstlight Hinckley Collar-14 International Falls Clinic Collar-14 Rainy Lake Medical Center Collar-14 Community Lake City Med Collar-14 Center Mayo Health Sys Affiliated Consumity Little Falls Collar-14 Community Little Falls Collar-14 Collar-14 Community Little Falls Collar-14 Colla

2013-14	Centracare Health System Long Prairie	Long Prairie	2	\$68,943
2013-14	Sanford Luverne Medical Center	Luverne	1	\$43,511
2013-14	Mankato Clinic Ltd	Mankato	2	\$248,247
2013-14	Mayo Clinic Health System - Eastridge	Mankato	7	\$48,294
2013-14	Mayo Clinic Health System - Mankato	Mankato	11	\$690,782
2013-14	Mayo Clinic Health System - Mankato	Mankato	2	\$56,437
2013-14	Open Door Health Center	Mankato	1	\$16,015
2013-14	Orthopaedic & Fracture Clinic Pa	Mankato	1	\$27,980
2013-14	Pharmacy #07290	Mankato	1	\$26,886
2013-14	Affiliated Community Medical Center	Marshall	1	\$32,593
2013-14	Avera Marshall Regional Medical Center	Marshall	2	\$156,456
2013-14	Centracare Health System - Melrose	Melrose	1	\$24,906
2013-14	Fairview Clinics - Milaca	Milaca	1	\$5,910
2013-14	Chippewa County Montevideo Hospital	Montevideo	2	\$74,722
2013-14	Centracare Health Monticello Hospital	Monticello	1	\$17,296
2013-14	Monticello Clinic	Monticello	1	\$5,930
2013-14	Walgreens Pharmacy #13938	Monticello	1	\$18,750
2013-14	Gateway Family Health Clinic	Moose Lake	5	\$33,236
2013-14	Firstlight Health System	Mora	5	\$186,368
2013-14	Affiliated Community Medical Center	New London	1	\$7,761
2013-14	Mchs - New Prague	New Prague	1	\$32,906
2013-14	New Ulm Medical Center	New Ulm	7	\$194,552
2013-14	Mayo Clinic Health System-North Ridge	North Mankato	1	\$13,347
	2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14 2013-14	2013-14 System Long Prairie 2013-14 Sanford Luverne Medical Center 2013-14 Mankato Clinic Ltd 2013-14 Mayo Clinic Health System - Eastridge 2013-14 Mayo Clinic Health System - Mankato 2013-14 Mayo Clinic Health System - Mankato 2013-14 Open Door Health Center 2013-14 Walgreens Pharmacy #07290 Affiliated Community Medical Center Avera Marshall Regional Medical Center 2013-14 Regional Medical Center 2013-14 Centracare Health System - Melrose Pairview Clinics - Milaca Chippewa County Montevideo Hospital 2013-14 Monticello Clinic 2013-14 Monticello Clinic 2013-14 Monticello Clinic 2013-14 Firstlight Health System Pharmacy #13938 2013-14 Firstlight Health System Affiliated Community Medical Center 2013-14 Community Monticello Clinic 2013-14 Pealth Clinic 2013-14 Regional Medical Center Monticello Clinic 2013-14 Monticello Clinic 2013-14 Nonticello Clinic 2013-14 Monticello Clinic 2013-14 Nonticello Clinic 2013-14 System-North	2013-14 System Long Prairie 2013-14 Sanford Luverne Medical Center 2013-14 Mankato Clinic Ltd Mankato 2013-14 Mayo Clinic Health System - Eastridge 2013-14 Mayo Clinic Health System - Mankato 2013-14 Mayo Clinic Health System - Mankato 2013-14 Open Door Health Center 2013-14 Orthopaedic & Fracture Clinic Pa Pharmacy #07290 Affiliated Community Medical Center 2013-14 Centracare Health System - Melrose 2013-14 Fairview Clinics - Milaca 2013-14 Centracare Health System - Melrose 2013-14 Monticello Hospital 2013-14 Monticello Clinic Monticello 4 Walgreens Pharmacy #107290 Affiliated Marshall Marshall 2013-14 Centracare Health System - Melrose 2013-14 Monticello Linics - Milaca Chippewa County Montevideo Hospital 2013-14 Monticello Clinic Monticello 4 Walgreens Pharmacy #13938 Monticello 2013-14 Firstlight Health System Mora 2013-14 Firstlight Health System Affiliated 2013-14 Community Monticello New London Medical Center 2013-14 Nora Monticello Clinic Mora 2013-14 Firstlight Health System Mora Affiliated 2013-14 Community Moose Lake 4 Prague New Ulm Medical Center 2013-14 New Ulm Medical Center Mayo Clinic Health System-North Markato North Mankato	2013-14 System Long

2013-14	Allina Health Northfield Clinic	Northfield	2	\$34,978
2013-14	Northfield Hospital	Northfield	1	\$48,435
2013-14	Mille Lacs Family Clinic Onamia	Onamia	1	\$6,362
2013-14	Ortonville Municipal Hospital	Ortonville	1	\$27,389
2013-14	Nystrom & Associates Ltd	Otsego	1	\$23,923
2013-14	Owatonna Clinic Mayo Health Sys	Owatonna	4	\$377,005
2013-14	Owatonna Hospital	Owatonna	6	\$184,330
2013-14	Essentia Health Park Rapids Clinic	Park Rapids	1	\$13,670
2013-14	Centracare Health-Paynesville Hospital	Paynesville	3	\$50,915
2013-14	Perham Health	Perham	1	\$11,773
2013-14	Firstlight Pine City	Pine City	1	\$7,756
2013-14	Therapeutic Services Agency Inc.	Pine City	1	\$57,753
2013-14	Allina Health Westhealth Pharmacy	Plymouth	1	\$6,631
2013-14	Fairview Clinics - Princeton	Princeton	3	\$28,669
2013-14	Fairview Northland Regional Hospital	Princeton	5	\$201,415
2013-14	Mayo Clinic Health System Red Wing	Red Wing	4	\$194,508
2013-14	Walgreens Pharmacy #12404	Red Wing	1	\$11,294
2013-14	Affiliated Community Medical Center	Redwood Falls	1	\$22,132
2013-14	Highland Meadows Counseling Center	Rochester	1	\$6,397
2013-14	Mayo Clinic	Rochester	448	\$1,840,321
2013-14	Mayo Clinic Hospital Rochester	Rochester	658	\$1,674,301
2013-14	Olmsted Medical Center	Rochester	3	\$210,918
2013-14	Walgreens Pharmacy #11834	Rochester	1	\$9,471

20	13-14	Walgreens Pharmacy #13463	Rochester	1	\$8,957
20	13-14	Essentia Health Sandstone	Sandstone	1	\$32,260
20	13-14	Healthpartners Central Mn Clinics	Sartell	1	\$38,341
20	13-14	St Cloud Orthopedics	Sartell	1	\$20,256
20	13-14	Walgreens Pharmacy #10210	Sartell	1	\$7,414
20)13-14	Centracare Health System Sauk Centre	Sauk Centre	1	\$36,711
20	13-14	Option Care	Sauk Rapids	1	\$24,375
20)13-14	Springfield Med Center - Mayo Health	Springfield	1	\$13,662
20	13-14	Centracare Clinic Heartland Family	St Cloud	4	\$9,110
20	13-14	Centracare Clinic River Campus	St Cloud	5	\$124,040
20	13-14	Centracare Clinic- Women Children's	St Cloud	2	\$88,268
20)13-14	Centracare Pharmacy Health Plaza	St Cloud	1	\$15,936
20	13-14	Centracare Pharmacy Northway	St Cloud	1	\$7,149
20	13-14	Centracare Surgery Center	St Cloud	1	\$11,328
20	13-14	St Cloud Hospital	St Cloud	22	\$1,768,835
20	13-14	St Cloud Medical Group	St Cloud	3	\$65,202
20)13-14	Goodrich Pharmacy St Francis	St Francis	1	\$10,542
20	13-14	Mayo Clinic Health System St James	St James	1	\$30,252
20	13-14	Lakewood Health System	Staples	5	\$288,159
20	13-14	Longbella Drug Inc.	Staples	1	\$6,258
20	13-14	Sanford Thief River Falls	Thief River Falls	1	\$20,827
20	13-14	Lake View Memorial Hospital	Two Harbors	1	\$25,951
20	13-14	Essentia Health Virginia	Virginia	3	\$183,597
20	13-14	Range Mental Health Center	Virginia	2	\$47,290

		2013-14	St Elizabeth's Medical Center	Wabasha	2	\$15,738
		2013-14	Tri County Hospital	Wadena	1	\$79,368
		2013-14	Mchs - Waseca Medical Center	Waseca	1	\$46,827
		2013-14	Park Nicollet Clinic Wayzata	Wayzata	1	\$8,748
		2013-14	Affiliated Medical Centers Pa	Willmar	5	\$414,543
		2013-14	Family Practice Med Center	Willmar	2	\$20,677
		2013-14	Greater Minn. Family Services	Willmar	2	\$64,782
		2013-14	Rice Memorial Hospital	Willmar	7	\$274,126
		2013-14	Winona Health Services	Winona	5	\$229,913
		2013-14	Fairview Clinics - Wyoming	Wyoming	3	\$46,511
		2013-14	Fairview Lakes Regional Medical Center	Wyoming	4	\$230,410
D.14	Provided \$13.4 million in Student Loan Relief to 376 Rural Health Care Professionals	Roughly a third of rural physicians plan to retire in the next 5 years, but incoming medical school class sizes have stayed fairly constant. Significant numbers of nurses, dentists and other health care providers also report that they are unlikely to still be practicing in Minnesota in 5 years. This means that rural areas will struggle to find health care providers they need to provide high-quality care. Under Governor Dayton's leadership, Minnesota has invested \$13.4 million in Health Professional Education Loan Forgiveness Program funding since 2011 to attract and retain workers. This program provides assistance to physicians, nurses, nurse practitioners, physician assistants, mental health professionals, pharmacists, dentists, and dental therapists working in rural or underserved urban communities. In return for completing up to a four-year service obligation, these medical professional receive payments equal to 15 percent of the average educational debt load for graduates in their profession. The program has benefited 376 health care professionals for a total commitment of \$13.4 million.				constant. are ticing in ggle to find are. sted \$13.4 Program gram ers, cists, erved on, these at of the ession. The
D.15	Held Minnesota's Obesity Rate Below National Average	During Governor Dayton's two terms, Minnesota made significant investments in public health designed to combat obesity. Minnesota invested \$167 million in the Statewide Health Improvement Partnership program to increase access and opportunities for active living and healthy eating.				

Under the Dayton Administration's leadership, the Minnesota Department of Human Services and community partners launched the Market Bucks program in 2011 to incentivize Supplemental Nutrition Assistance Program (SNAP) recipients to purchase fresh fruits and vegetables at farmers markets by offering a \$10 match of SNAP benefits spent. In addition to helping recipients, use of SNAP benefits at farmers markets also helps Minnesota family farmers and communities by supporting the local economy.

As a result of these efforts, Minnesota's obesity rate increased only 2.1 percentage points between 2011 and 2016. Minnesota's obesity rate also remains lower than the national average during the same period of time

Year	Percent of obese adults (Body Mass Index of 30+)	State Rank
2011	25.7%	36
2012	25.7%	36
2013	25.5%	41
2014	27.6%	36
2015	26.1%	39
2016	27.8%	34

D.16 Invested More Than \$16 Million in the Safe Routes to School Initiative

The State of Minnesota invested more than \$16 million in public infrastructure to encourage walking and biking, and to create Safe Routes to Schools for Minnesota kids.

	Safe Routes to School Investments						
Year	Community	Investment					
2011	Thomson Township	\$243,211					
2011	East Grand Forks	\$193,460					
2011	Pierz	\$446,704					
2011	Alexandria	\$268,432					
2011	Detroit Lakes	\$278,083					
2011	Goodview	\$282,690					
2011	Lewiston	\$101,500					
2011	Eyota	\$355,950					
2011	Windom	\$252,919					
2011	Fairmont	\$124,064					
2011	Arlington	\$199,980					
2011	Pipestone	\$219,828					
2011	Blaine	\$202,426					
2011	Burnsville	\$107,100					
2011	Fridley	\$108,840					

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2011	Minnetonka	\$357,662
2012	Alexandria	\$16,000
2012	Canby	\$20,000
2012	Cook County	\$27,000
2012	Detroit Lakes	\$5,000
2012	East Grand Forks	\$20,000
2012	McGregor	\$10,000
2012	Minneapolis	\$60,000
2012	Moose Lake	\$10,000
2013	Stearns & Benton Counties	\$96,000
2013	Carlton County	\$25,300
2013	Red Wing	\$27,700
2013	Columbia Heights	\$12,000
2013	Mankato	\$52,000
2013	Minneapolis	\$96,000
2013	Rochester	\$83,000
2013	South Washington County Schools	\$62,000
2013	Upper Minnesota Valley	\$71,000
2013	Argyle	\$300,000
2013	Barnesville	\$300,000
2013	Brainerd	\$300,000
2013	Byron	\$296,370
2013	Delano	\$292,110
2013	Dilworth	\$300,000
2013	Grand Rapids	\$157,968
2013	Mankato	\$200,647
2013	Minneapolis	\$296,610
2013	Pipestone	\$245,719
2013	Princeton	\$299,019
2013	Sauk Rapids	\$300,000
2013	Wadena	\$297,418
2015	Battle Lake	\$283,888
2015	Frazee	\$196,032
2015	Grygla	\$144,960
2015	Lakefield	\$157,766
2015	Maplewood	\$392,800
2015	Perham	\$216,800
2015	Red Wing	\$343,575
2015	Wells	\$262,086
2016	Cloquet	\$113,400
2016	Deer River	\$203,600

		TOTAL:	\$16,181,725
	2016	Olivia	\$200,000
	2016	North Mankato	\$200,000
	2016	Becker	\$175,080
	2016	Vineland	\$240,000
	2016	Brainerd	\$408,000
	2016	Halstad	\$200,000
	2016	West St. Paul	\$288,400
	2016	Mankato	\$229,616
	2016	Barnum	\$213,086
	2016	St. Charles	\$300,000
	2016	Minneapolis	\$299,920
	2016	Cass Lake-Bena	\$168,538
	2015	Lake Crystal	\$2,500
	2015	Pine River-Backus	\$2,491
	2015	Upper Minnesota Valley	\$8,985
	2015	Red Wing	\$3,900
	2015	St. Paul	\$9,430
	2015	West Central Initiative	\$2,000
	2015	Arrowhead Regional Development Commission	\$29,949
	2015	East Central Regional Development Commission	\$6,754
	2015	Mid-Minnesota Development Commission	\$8,625
	2015	CentraCare Health Foundation	\$9,769
	2015	Southwest Regional Development Commission	\$17,917
	2015	Milaca	\$92,400
	2015	Edina	\$209,307
	2015	Bloomington	\$185,059
	2015	Thief River Falls	\$185,000
	2015	Minneapolis	\$256,000
	2015	Grand Rapids	\$261,000
	2016	West St. Paul	\$125,200
	2016	Two Harbors & Silver Bay	\$165,500
	2016	Stewartville	\$140,000
	2016	Sartell	\$435,287
	2016	Rosemount	\$213,000
	2016	Jordan	\$80,600
	2016	Forest Lake	\$471,795

D.17	Top State for Child Well-Being and Health	Under Governor Dayton's leadership, Minnesota has consistently ranked among the top five states for overall child well-being. Minnesota was named the top state for child health in both 2015 and 2016. Minnesota also ranked third for economic well-being, sixth in education and fourth in family and community in 2016. Governor Dayton's administration also worked to expand access to health insurance for kids – cutting Minnesota's rate of uninsured children nearly in half from 6.3 percent to 4.3 for children under age 5 and 3.6 percent for children ages 6 to 17. Thanks to these investments, Minnesota children experience better health than children across the United States. Approximately 6.4 percent of Minnesota babies are born with low birth-weights compared with 8.1 percent nationally. Minnesota's rate of insurance for children in 3 percent compared with 5 percent nationally. Minnesota child and teen fatality rate also lower, at 21 deaths per 100,000 compared with 25 per 100,000 nationally. A lower percentage of Minnesota teens abuse alcohol or drugs than American teens overall (4 percent vs. 5 percent).
		overall (4 percent vs. 5 percent).
D.18	Dropped Minnesota's Teen Pregnancy Rate 29 Percent	When teenagers become parents they face significant educational, economic, social and emotional challenges. Throughout his two terms, Governor Dayton's administration worked to reduce the incidence of teen pregnancies and provide teenage parents and their babies needed support. In 2017, Governor Dayton and the Legislature invested \$12 million in the Department of Health's highly effective Home Visiting Program.
		Home visiting helps young parents develop the skills they need to care for their children. This investment will reach an additional 2,300 families statewide after four years.
D.19	Fourth Highest Participation Rate in Nutrition Assistance Programs	Nutrition assistance programs help the most vulnerable Minnesotans, including children, seniors, and people with disabilities, access the healthy foods they need. Under Governor Dayton's leadership, Minnesota's Women, Infants, and Children nutrition program had the fourth highest participation rate in the country, with 57 percent of all estimated eligible Minnesotans participating.
		Funded 31 community-based organizations to provide education and information, screening and application assistance across 84 counties to more than 12,000 households.
		During Governor Dayton's two terms, the percentage of eligible senior citizens receiving Supplemental Nutrition Assistance Program

increased 31 percent. By 2016, more than 58 percent of eligible seniors were enrolled, or about 50,000 individuals. The increasing rate of participation is a testament to outreach efforts led by the Minnesota Health Department and the Minnesota Department of Human Services. Efforts to increase participation in food assistance programs among eligible Minnesotans also increased the rate of breastfeeding in new mothers from 74 percent in 2010 to 82 percent in 2016. According to the Minnesota Department of Health, breastfeeding improves the health of infants and mothers and results in cost savings for parents, insurers, employers, and society. Mothers who breastfeed have less risk of breast cancer, ovarian cancer, diabetes, and heart disease. Breastfed babies visit the physician less often, are less likely to be hospitalized, and need fewer prescriptions than formula-fed infants. D.20 Top State for Long-Since 2011, the AARP has consistently ranked Minnesota among the term Services for top states for long-term services and supports. Under Governor **Vulnerable and Older** Dayton's leadership, the percentage of older adults receiving services **Adults** in the community, instead of institutional setting increased 6.2 percent. To help achieve these results, the Department of Human Services implemented several initiatives to help Minnesotans stay in their homes and stay safe: • Expansion of the Return to Community Program – Since 2011 the Department of Human Services has expanded Return to Community. The program now not only helps people move from nursing homes to homes in the community but also helps people remain in their homes rather than move to a nursing home. Since the program's start (in 2010) it has helped nearly 5,700 people move home from nursing homes. Community living specialists more recently are developing support plans to help older adults remain at home. • Launched Minnesota Adult Abuse Reporting Center – In 2015, the Department of Human Services and Minnesota Board on Aging launched the Minnesota Adult Abuse Maltreatment Center (MAARC). The center serves as the state's single toll-free hotline to report suspected maltreatment of vulnerable adults, including older adults and people with disabilities. The new center consolidated 169 county phone numbers into one toll-free number, 1-844-880-1574, that any Minnesotan can call 24/7 to report abuse. Reports of maltreatment increased 33 percent in the first year of the center's operation. The simplified centralized

reporting system supports discovery of suspected maltreatment by counties and state licensing agencies for the protection of vulnerable adults.

- Helped to Support Older Adults at Home In 2014, as part of a broader home and community-based services reform initiative (Reform 2020), the Department of Human Services began to receive federal funding for the Alternative Care program, which provides home-and community-based services to people who need nursing home level of care but choose to live in the community. This recognized Alternative Care, previously funded by the state only, as a providing critical assistance, at a lower cost than institutional care, to people with modest income and assets who are not yet eligible for Medical Assistance. This is part of a strategy that has helped the state serve more older adults on public programs in the community rather than institutions.
- Received SCAN Foundation Pacesetter Award In 2017,
 Minnesota received The SCAN Foundation's Pacesetter Prize in
 2017 for supporting vital family caregivers, who provide the
 majority of long-term services and supports to older Minnesotans.
 SCAN cited new Minnesota laws that: require expanded employee
 sick leave benefits to care for a relative; require health care
 facilities to instruct family members on how to care for older
 adults after discharge; allow advanced practice nurses to delegate
 tasks, which increases families' access to affordable health care.

D.21 Increased Rates for Personal Care Workers by 10.5 Percent

Home care workers play a critical role in Minnesota's health care system – providing important services such as health care, food preparation, employment support, and crisis management. Their services help vulnerable Minnesotans live longer, healthier, more independent lives.

However, Minnesota's provider reimbursement rate for home care workers rose less than two percent, while inflation increased by more than ten percent from 2007 to 2011. Stagnant wages have created significant hardships for home care providers – straining their ability to care for our parents, grandparents, and friends and relatives with disabilities.

Working with the Minnesota Legislature, Governor Dayton increased rates for personal care workers by nearly 10.5 percent (from SFY2014 through SFY2018). Raising the wages that home care workers will help attract and maintain a high-quality workforce – helping improve the lives and care options of older Minnesotans and people with disabilities.

In addition to saving families money and allowing Minnesotans to live more independently, in-home care providers help ease strain on

		the state's budget. In fact, for every additional senior who receives care in their home instead of a nursing facility, the state saves an estimated \$18,706 per year. And for every additional Minnesotan with disabilities who receives assistance at home instead of a nursing facility, the state saves an estimated \$10,090 per year.
D.22	Reformed Opioid Abuse Treatment to Improve Outcomes and Save Money	Opioid addiction has had a devastating impact on families and communities in Minnesota, and across the country. Overdoses involving prescription opioids account for more overdoses than any other drug, and the great majority of heroin and other illicit opioid users start with prescriptions. In 2016, 395 people died from opioid overdoses in Minnesota – an 18 percent increase over the previous year.
		In response, Governor Dayton and his Administration have worked to curb opioid use disorder and save lives. Since 2014, the Dayton Administration has implemented aggressive strategies to reduce the flow of illicit opioids into our communities, improve treatment and prevention options, and support disproportionately impacted communities.
		Expanded Access to Life-Saving Opioid Overdose Medication — Governor Dayton and the Minnesota Legislature enacted "Steve's Law" in 2014, which allows non-health care providers to administer Naloxone, a life-saving drug used to treat those who have overdosed on opioids. The law also provides immunity from criminal and civil charges if an individual seeks emergency medical assistance in the case of a drug overdose. Immunity also is provided for the individual experiencing the overdose.
		Joined National Task Force Focused on Addressing Prescription Drug Abuse – Under Governor Dayton's leadership, Minnesota joined a prescription drug abuse taskforce coordinated by the National Governors Association in 2014. Working with state policymakers from across the country, Minnesota has developed strategies to address prescribing practices, disposal options, prescription drug monitoring programs, public and provider education, treatment strategies and data, and metrics and evaluation. Building on this work, the Dayton Administration formed the State Government Opioid Oversight Project. The project connects policymakers from across Minnesota state government to coordinate opioid-related activities.
		Established Opioid Prescribing Workgroup to Reduce Abuse – In 2015, Governor Dayton worked with the Legislature to establish an Opioid Prescribing Workgroup to reduce opioid dependency and substance use from prescription drugs. The Opioid Prescribing Work Group is comprised of consumers, health care and mental health professionals, law enforcement and

representatives of the managed care organizations that contract to serve Minnesota Health Care Program members. The group is developing resources for providers to communicate with patients about pain management. It also is implementing an opioid prescribing quality improvement program for health care providers whose practices do not meet required standards.

- Provided Additional Support for Pregnant Women Struggling
 with Addiction Untreated opioid addiction during pregnancy
 can have devastating consequences. In 2015, Governor Dayton
 signed legislation providing \$1.4 million for 2016 and 2017 and
 \$2.4 million for 2018 and 2019 to help ensure pregnant women
 struggling with opioid addiction receive the support they need.
 The law directs state government to support efforts of five
 Minnesota tribes, by providing integrated services to identify and
 treat pregnant mothers and infants exposed to opioids, including
 community supports.
- Convened Tribal-State Opioid Summit to Develop Prevention and Treatment Strategies – In partnership with Minnesota's 11 Tribal Nations, Governor Dayton's Administration convened a Tribal-State Opioid Summit in 2016 to discuss strategies to address the opioid crisis in American Indian communities. A final report issued in March 2017 summarized policy and budget recommendations in five areas: prevention, intervention and treatment, prenatal exposure, prescription monitoring, and law enforcement and public safety. These recommendations included key takeaway information, such as supporting culture and value based services and improving data collection to inform future practices. The report also highlighted measures that had already been taken by the state that are working, and further recommendations for how the state and tribes can continue to work together in order to fully address the opioid crisis in Minnesota. Tribal Nations held their own Tribal Opioid Summit in November 2017 to further discuss and refine their recommendations.
- Improved Access to Prescription Drug Drop-Off Sites Old or unneeded prescriptions left in medicine cabinets can be an easy source for people who are living with an addiction to. To help Minnesotans more easily dispose of medications, Governor Dayton signed legislation in 2016 allowing any Minnesota pharmacy to be a drop-off site for unused prescriptions, including opioids. By creating a designated location to safely dispose of unwanted or expired medication, the risk of harmful abuse, crime, and accidental poising can be substantially reduced.
- Secured \$1.5 Million Federal Grant for Opioid Abuse Prevention
 In 2016, Governor Dayton's Administration secured a \$1.5 million federal grant over five years to prevent and reduce opioid

abuse and reduce opioid overdoses. Thanks to the grant money, Minnesota is developing evidence-based prevention strategies, working with pharmaceutical and medical communities to prevention overprescribing, raising community awareness, and improving educational offerings for schools, communities, parents, prescribers, and patients.

- Reformed Minnesota's Substance Abuse Disorder Treatment
 System Governor Dayton worked with the Minnesota
 Legislature in 2017 to transition Minnesota's substance use
 disorder treatment system into a client-centered system, with an
 emphasis on managing substance abuse as a chronic condition.
 These changes remove barriers that previously prevented
 Minnesotans on Medical Assistance from accessing substance
 abuse treatment. The reform package allows patients to more
 quickly access services, and adds important services like
 withdrawal management, care coordination and peer support.
- Expanded Prescription Monitoring Program to Crack Down on "Doctor Shopping" – "Doctor shopping" occurs when patients struggling with addiction seek out multiple opioid prescriptions from different doctors. To prevent this behavior, Minnesota's state health licensing boards began collaborating with the Board of Pharmacy in 2017 to maximize the number of providers who are using the Prescription Monitoring Program system. This system allows prescribers and pharmacies to view controlled substance prescription histories for individual patients, and sends alerts to prescribers and pharmacies about individuals who may be doctor shopping.
- Secured Grant to Expand Access to Naloxone In 2017, Governor Dayton's Administration secured a \$300,000 annual federal grant, which will be used to purchase Naloxone, a medication designed to rapidly reverse an opioid overdose, for emergency service providers across Minnesota.
- Mandated Addiction Risk Warning on Opioid Prescriptions –
 Governor Dayton and the Legislature enacted legislation in 2017
 that requires opioid prescriptions to contain a warning about the
 addiction risk. The law limits opiates to a four-day supply for
 certain situations of dental or ophthalmic pain, but provides
 health care providers discretion if a larger quantity is necessary.
- Established Grant Programs to Expand Opioid Addiction
 Treatment Programs The Governor and Legislature created a \$1 million grant program in 2017 to build capacity among health care and other service providers to prevent and treat opioid addiction, especially in rural Minnesota. The Governor and Legislature also invested an additional \$1 million in a chronic pain rehabilitation therapy demonstration project.

- Expanded Access to Medication-Assisted Treatment for Opioid Addiction – Medication-Assisted Treatment programs help relieve withdrawal symptoms and psychological cravings as individuals are treated for opioid use disorder. In 2017, Governor Dayton and the Minnesota Legislature provided \$825,000 for health care providers to purchase direct injectable drugs to treat opioid addiction.
- Secured \$6 Million Grant to Expand Access to Medication-Assisted Treatment – In 2017, Governor Dayton's Administration secured a \$6 million Medication-Assisted Treatment expansion grant from the federal government. The project is a partnership with the Red Lake Nation, the White Earth Nation, and Fairview Health Services. The grants are being used to build the capacity to provide office based medication assisted therapy that integrates primary care with behavioral health services and makes these services more accessible. This grant in particular will be serving American Indian and African American communities most adversely affected by opioids. It is estimated that more than 440 clients will annually benefit.
- Secured \$10 Million Federal Grant to Improve Opioid Prevention and Treatment In 2017, Governor Dayton's Administration secured funding of more than \$10 million in federal grants to encourage collaborative care between opioid treatment programs, health care clinics, care coordinators, and County and Tribal entities. Grants will focus on improving provider capacity to identify and treat opioid addiction and improving access to Naloxone to treat opioid overdoses. In addition, the grant is supporting the development of a statewide "Know the Dangers" public service awareness campaign. After launch, the campaign will increase awareness of opioid abuse and offer information and overdose intervention resources to potential and current opioid users.
- Opioid Stewardship Program to Fund Statewide Opioid Abuse
 Prevention and Treatment In 2017, Governor Dayton proposed
 an Opioid Stewardship Program, which would have been
 dedicated exclusively to opioid abuse prevention and treatment
 in Minnesota. The program would have required opioid
 manufacturers to pay a "penny-a-pill" fee on pharmaceutical
 companies that produce opioids in order to fund these programs.
 The Legislature did not pass this proposal in 2017.
- Supporting Opioid Abuse Prevention Efforts in Minnesota's
 American Indian Communities American Indians lose their lives at five times the rate of white Minnesotans from opioid overdoses. To help address this serious issue, Governor Dayton proposed \$4 million for prevention programs to reduce the

number of opioid users and overdoses in American Indian communities. The Legislature did not pass this proposal in 2017.

- Improving Drug Monitoring Governor Dayton's 2017 budget included \$200,000 for a drug analyst position at the Bureau of Criminal Apprehension (BCA). This position would have allowed the BCA to begin work monitoring the drug threat to Minnesota, and to work closely with the Minnesota Department of Health (MDH) and other state and local agencies to allow more timely deployment of opioid response resources throughout the state. The Legislature did not pass this proposal in 2017.
- Minnesota Opioid Action Plan During the 2018 legislative session, Governor Dayton announced the Minnesota Opioid Action Plan, a slate of legislative proposals to the combat opioid crisis and save lives across Minnesota. The action plan proposed an annual \$12 million investment in high-impact strategies to treat and prevent opioid abuse and identified four key areas for action: prevention, emergency response, treatment and recovery, and law enforcement. The plan also included an Opioid Stewardship Program, which would fund opioid abuse prevention and treatment strategies through stewardship fees collected from opioid manufacturers.
- Provided Resources for Employers In 2018, Governor Dayton's
 Administration created an Opioid Epidemic Response Employer
 Toolkit in collaboration with the Minnesota Business Partnership.
 Employers are in a unique position to identify early signs and
 symptoms of substance use disorder, and help connect
 employees to treatment and recovery supports. The <u>online</u>
 <u>Toolkit</u> identifies five key steps and best practices to equip
 employers to effectively and proactively respond to the opioid
 epidemic.

D.23 Strengthened Child Protection System for Minnesota Youth

After the tragic death of three-year-old Eric Dean, Governor Dayton created the Governor's Task Force on the Protection of Children to identify strategies for improving Minnesota's child protection system. The bipartisan taskforce comprised of heads of social service and law enforcement agencies, child outreach workers for nonprofit agencies, and legislators developed more than 90 recommendations to improve screening and transparency, family assessment, and training and supervision for child protection workers.

In 2015, Governor Dayton worked with the Legislature to implement many of the taskforce's recommended reforms. Governor Dayton also secured an additional \$52 million to help the Department of Human Services and county governments better serve at-risk children and families. In 2017, 39,606 children received a child protection investigation or alternative response, a 25 percent increase from 2015.

Response time to first face-to-face contact with alleged victims of maltreatment has improved over the last two years. For cases that require a face-to-face contact within 5 days, the median time to contact went from 65 hours in 2015 down to 54 hours in 2017 (preliminary results for 2018 show a continuation of this trend). For cases that require a face-to-face contact within 24 hours, the median time to contact remains steady at around 5 hours. The department revised the Minnesota Child Maltreatment Intake, Screening and Response Path Guidelines, which went into effect January 1, 2016. For the first time in Minnesota's history, local child welfare agencies throughout Minnesota were required to implement the guidelines requiring a minimal information standard for information gathered at the point of intake, review of past screenedout reports and multi-disciplinary team decision-making in screening reports of maltreatment. The guidelines reinforced that Family Assessment Response is a serious involuntary child protective services response to allegations of maltreatment. As statewide implementation of the Collaborative Safety critical incident review process and use of the tools began in 2016, the department engaged professionals at all levels of the state's child welfare system. In the first year of work, more than 1,500 child welfare professionals and stakeholders have engaged in training regarding the Collaborative Safety Model and creating a culture of safety throughout Minnesota's child welfare system. The department continues to review the local agency screening decisions on a statewide random selection of screened-out reports of child maltreatment. D.24 **Required Health** In 2013, Governor Mark Dayton worked with the Minnesota Insurance to Cover Legislature to require health insurance cover early intensive **Care for Minnesotans** intervention for children and young adults with autism spectrum with Autism disorder. Early intervention services is believed to be critical for children on the autism spectrum, but can be very expensive for families. That same year, Governor Mark Dayton worked with the Minnesota Legislature to pass a new benefit under Medical Assistance that provided early intervention services for children and young adults with autism spectrum disorder. Approximately 70-80 children access that benefit at any given time. D.25 **Created Office of** Furthering Governor Dayton's commitment toward cultivating a more **Inspector General at** transparent state government that works for all Minnesotans, the **Department of Human** Department of Human Services revamped its fraud prevention and

	Services, Saving Minnesotans \$48.9	recovery efforts in 2011, organizing them into a single office based on the federal inspector general model.
	Million	This reorganization allows the agency to increase its focus on fraud prevention and recovery, streamline its external program integrity operations, and more effectively structure staff who investigate, audit and evaluate others. Since then, the OIG has recovered \$48.9 million (2012-2016).
D.26	Created Certified Community Behavioral Health Clinics Pilot Program	Under Governor Dayton's leadership, Minnesota became one of eight states to pilot a new model of mental health care and substance use disorder treatment, called Certified Community Behavioral Health Clinics. These clinics provide behavioral and chemical health services and coordinate physical health care for people with mental and substance use disorders and serve as a "one-stop-shop" for both adults and children who have trouble getting the services they need. Six clinics across the state are now open for business and are expected to serve more than 17,000 total people in the first year. The pilot runs until June 30, 2019.
D.27	Launched Behavior Health Home Model for Health Care	The behavioral health home model offers a coordinated approach to health care, serving the whole person across all areas of health and wellness, from primary care to social services. Behavioral health home services are covered by Medical Assistance, Minnesota's Medicaid program. Certified providers deliver behavioral health home services using a strength-based approach, assessing and employing the cultural values and practices of the individual and their family in supporting their health goals. To date, 26 Minnesota providers are certified to offer behavioral health home services.
D.28	Reformed Incentives Program to Encourage Adoption by Relatives	Children in foster care, who cannot be reunited with their parents, need stable, permanent, and loving homes. Adoption or transfer of custody to a relative can provide children with a permanent place to call home. In 2015, the Minnesota Department of Human Services implemented the Northstar Care for Children Program. Previously the financial incentives across the three programs were inconsistent, with family foster care — a temporary setting — typically providing higher levels of financial support than Adoption Assistance for adoptive families or Relative Custody Assistance for relatives who
		offer permanent homes for children. Under Northstar Care for Children, children age 6 and older in adoptive families and relative families receive the same benefit they would have received while in foster care. As part of Northstar Care for Children, there were 757 children who were adopted and 232 children who experienced a transfer of custody to a relative in 2015. In 2016,

		919 children were adopted and 411 children experienced a transfer of custody to a relative. In 2017, 1,024 children were adopted and 542 children experienced a transfer of custody to a relative.			
D.29	Health Insurance Premium Relief	In October 2016, Governor Dayton proposed that the Minnesota Legislature hold a special session to provide a 25 percent health insurance premium rebate to address rising premiums for Minnesotans expected to purchase health insurance on the individual market in 2017, and are not eligible for a federal tax credit due to their income. Eventually in late January 2017, the Minnesota Legislature finally passed Governor Dayton's proposal, providing an automatic 25 percent reduction in health insurance premiums for 118,000 Minnesotans facing significant premium increases in the individual market. Thanks to the premium rebate program, Minnesota families saved an average \$350 per month, or \$4,200 per year. Individuals saw an average saving \$136 per month, or \$1,632 per year.			
Ī		Dyaminus Bahata Dyamasa			
		Premium Rebate Program - Total Minnesotans Receiving	- 2017 Totals		
		Assistance	117,985		
		Total Number of Policies	78,677		
l		Total Amount Reimbursed	\$137.3 Million		
		If the Governor's proposal had been passed during a special session, it could have taken effect immediately in January, and would have given Minnesotans more certainty about what their premium costs would be, and what coverage they could afford.			
D.30	Invested More than \$900 Million in Nursing Homes and Community-Based Services Across Minnesota	Under Governor Dayton's leadership, the Department of Human Services has made critical investments to ensure that seniors and people with disabilities are able to get the care they need at home, or in a nursing home setting. Since taking office, Governor Dayton had worked with the Minnesota Legislature to invest \$375 million in state resources in nursing homes across the state. These new resources are critical to helping rural facilities stay open. In the past, many nursing homes were faced with the threat of closure because they couldn't afford to pay staff. In addition, more than \$530 million in state resources have been invested in home and community based services for seniors and people with disabilities since 2011.			
D.31					

	Required CPR for Day Care Providers	In 2011, Governor Dayton signed legislation enacting "Hannah's Law," which requires all child care teachers, assistants, and other staff to take cardiopulmonary resuscitation (CPR) training. The measure is named for 4-year-old Hannah Kozitza, who died after choking on a grape at a North Mankato day care center.
D.32	Created Community Paramedic Classification	In 2011, Governor Dayton worked with the Minnesota Legislature to create a community paramedic classification. The bill allows community paramedics (paramedics that receive additional training) to provide additional services in limited circumstances. The goal is to allow more flexibility and get more services to underserved areas, especially in Greater Minnesota.
D.33	Provided Natural Disaster Nursing Home Relief	In 2011, Governor Dayton worked with the Minnesota Legislature to provide tax relief to nursing homes that are forced to close and remodel in the wake of a natural disaster. The law also gives nursing homes more flexibility to move beds to where they are needed.
D.34	Required Carbon Monoxide Education	In 2011, Governor Dayton signed legislation enacting "Tyler's Law," which requires driver's education teachers talk about the dangers of carbon monoxide and require a related question on permit tests. In December 2010, Tyler Lavers was installing a new speaker system on his car in the garage at the family's cabin. Even though he had the garage door open, the cold air and confined space exacerbated the effects of the gas, killing him within 15 minutes.
D.35	Started Initiatives to Reduce Incidence of Low Birth Weight	In 2012, Governor Dayton and the Minnesota Legislature required managed care and county-based purchasing plans to implement plans strategically to reduce low birth weight babies in high-incidence areas. Not only are the health risks of low birth weight babies high, but the cost of having a low birth weight baby is tens of thousands of dollars more than the birth of a healthy weight baby.
D.36	Support for Child and Maternal Health	In 2012, Governor Dayton and the Minnesota Legislature re- established a Maternal and Child Health Advisory Task Force bringing the voices of the community into policy discussions around maternal and child health.
D.37	Enhanced Penalties for Synthetic Cannabinoids	In 2012, Governor Dayton and the Minnesota Legislature increased the penalty for the sale of synthetic cannabinoids from a gross misdemeanor to a felony, punishable by imprisonment for up to five years, a \$10,000 fine or both. The legislation also allows the Board of Pharmacy to add a substance to Schedule I provided that it finds that the substance has a high potential for abuse, has no currently

		accepted medical use in the United States, has a lack of accepted safety for use under medical supervision, has known adverse health effects, and is currently available for use within the state. The Board may use an expedited rulemaking process to make this addition with specific requirements. Finally, the legislation allows courts to stay the adjudication of guilt for first time possessors of synthetic cannabinoids.
D.38	Enhanced Penalties for Neglect of Vulnerable Adults and Children	In 2012, Governor Dayton and the Minnesota Legislature made it a felony for caregivers or operators to intentionally deprive a vulnerable adult of necessary food, clothing, shelter, health care or supervision when the caregiver is reasonably able to make the necessary provision and if the caregiver or operator knew the deprivation could result in substantial bodily harm or great bodily harm or the deprivation occurred over a long period of time. The legislation also created three new affirmative defenses for gross misdemeanor neglect and felony deprivation if proven by a preponderance of the evidence.
D.39	Authorized Anatomical Gift Donations	In 2012, Governor Dayton and the Minnesota Legislature authorized vehicle owners to make a voluntary \$2 donation to help conduct public information and education about anatomical gifts when they renew their vehicle registration. As a result of the change, the donation is only available for in-person transactions conducted by a deputy registrar appointed under applicable law. This replaces a part of the 2011 initiative on donations, which authorized donations when renewing vehicle registration.
D.40	Strengthened Health Insurance Consumer Protections	In 2013, Governor Dayton and the Minnesota Legislature adopted popular health reforms, including a prohibition on pre-existing conditions, allowing adult children up to age 26 to retain family policy coverage, limited cost-sharing, and ensuring a minimum standard of benefits in all plans. In addition, the legislation requires health plans must cover at least 60 percent of expected medical costs, maintain accessible networks in the areas they serve, and implement quality assurance systems to keep quality high and prices low.
D.41	Repealed MFIP Family Cap	In 2013, Governor Dayton and the Minnesota Legislature repealed the MFIP family cap, which prevented an MFIP parent from receiving a benefit increase for a new baby. The change allows approximately 8,000 low-income Minnesota children to receive an average MFIP benefit increase of \$125/month. The provision had broad bipartisan support and brought together a diverse range of stakeholders, including the Minnesota Catholic Conference, Minnesota Citizens Concerned for Life, Legal Aid and NARAL Pro-Choice Minnesota.

D.42	Approved MFIP Housing Assistance	In 2013, Governor Dayton and the Minnesota Legislature authorized MFIP enrollees to receive a \$110 monthly housing assistance grant, and makes the program a forecasted program. MFIP enrollees who are currently receiving rental assistance are not eligible for this grant.
D.43	Created Chemical Health Navigator Program	In 2013, Governor Dayton and the Minnesota Legislature created a state-county chemical health navigation program to provide intensive wrap-around services to best address an individual's chemical dependency needs. Key services provided include housing, employment and medical services, as well as chemical dependency services. Results from the original pilot project found an increase in housing stability, employment and sobriety across participants, along with a decline in detox admissions.
D.44	Strengthened Oversight of Pharmacies	In response to the 2012 fungal meningitis outbreak associated with improperly compounded drugs, Governor Dayton and the Minnesota Legislature strengthened pharmaceutical oversight. The legislation applied stringent Minnesota licensing and inspection standards to out-of-state pharmacies, distributors and manufacturers that sell into Minnesota.
D.45	Strengthened Protections Against Maltreatment of Older and Vulnerable Adults	 In 2013, Governor Dayton and the Minnesota Legislature enacted legislation to ensure quality care and services for seniors and disabled adults. These improvements include: Strengthening protections and procedures for nursing home residents who are being relocated from nursing facility that is closing. Initiating service grants and providing standardized decision making tools to county adult protection units to increase consistency in service outcomes for vulnerable adults, who were the subject of a report of suspected maltreatment, regardless of the person's county location. Recommendations for improving case management services for nursing home residents and vulnerable adults. In 2018, Governor Dayton proposed comprehensive legislation to strengthen protections for vulnerable adults against maltreatment.
D.46		In 2013, Governor Dayton and the Minnesota Legislature enacted legislation aimed at improving Minnesota's long-term care system to

	Enacted Reforms to Improve Long-Term Care System	 meet the dual challenges of rising health care costs and a growing aging population. These reforms include: Enhancing vulnerable adult protections by making a common entry point for receiving and processing reports of vulnerable adult abuse and maltreatment. Streamlining access to services and supports for older adults and their families to better navigate long-term care options. Reducing unnecessary hospital admissions and stays by improving crisis diversion and discharge planning.
		 Improving access to home and community-based waiver services for people age 65 and older who are ventilator dependent.
D.47	Enhanced Penalties for Financial Exploitation of Vulnerable Adults	In 2013, Governor Dayton and the Legislature enhanced penalties for the financial exploitation of vulnerable adults. A provision was added to the Financial Exploitation of Vulnerable Adult statute to allow the value of the money, property or services received by the defendant within any 6-month period to be aggregated and subject to the penalties for this crime. The legislation also allows that when two or more offenses are committed by the same person in two or more counties, the accused may be prosecuted in any county in which one of the offenses was committed for all of the aggregated offenses.
D.48	Protected Seniors from Financial Exploitation	In 2017 and 2018, under Governor Dayton's leadership, the Commerce Department took increased steps to protect seniors and vulnerable adults from financial exploitation. In 2017, the Commerce Department created a statewide education
		and outreach campaign to protect older and vulnerable adults and their caregivers from financial fraud and exploitation. Since November of 2017, the Department presented the Hang Up on Fraud campaign to more than one thousand people in over 75 locations across the state. In addition, the Department has supplied close to 26,500 toolkits to seniors and caregivers around the state. As part of the campaign, the Department also advertised in newspapers, radio, targeted emails, and by digital means. In 2018, under the Governor's leadership, the Commerce Department initiative, Minnesota's Safe Seniors Financial Protection Act was passed into law. This Act provides financial professionals who work with senior or vulnerable adult clients the tools to report and stop suspected fraud against their clients.

D.49	Enacted Medical Cannabis Therapeutic Research Act	In 2014, Governor Dayton and the Minnesota Legislature enacted the Medical Cannabis Therapeutic Research Act, which allows Minnesotans to access medical cannabis through a system of eight distribution centers overseen by the Minnesota Department of Health. Two in-state manufacturers grow and cultivate all medical cannabis and process it into pill and liquid/oil forms for distribution to patients.
D.50	Increased the Tobacco Tax and Annual Inflator	In 2013, Governor Dayton signed into law a \$1.60 per pack tax and 95% wholesale tax on other tobacco products. This law also included an annual inflator on cigarettes. The purpose of the tobacco tax was to reducing smoking in Minnesota particularly among youth. Each year, more than 6,300 Minnesotans die from smoking related illnesses and smoking costs Minnesota more than \$3 billion in excess health care costs.
		Minnesota's cigarette tax is \$3.04 per pack and the state ranks seventh in the Nation. Increasing the tobacco tax is a CDC Best Practice and the Surgeon General states it is one of the most effective tobacco control interventions to prevent youth initiation, reduce smoking and promote cessation. Since the tobacco tax increase took effect, adult cigarette smoking use has declined by at least 16% and youth use has declined by at least 31%.
D.51	Regulated E- Cigarettes Like Traditional Tobacco Products	In 2014, Governor Dayton and the Minnesota Legislature enacted legislation to regulate e-cigarettes in many of the same ways as tobacco cigarettes. Among other provisions, e-cigarettes are prohibited in any facility owned or licensed by any government entity, as well as on public school property and on daycare premises.
D.52	Enacted Right to Try Act	In 2015, Governor Dayton and the Minnesota Legislature enacted the Right to Try Act, which allows patients diagnosed with terminal illnesses better access to drugs, procedures or medical devices that are still undergoing clinical trials.
D.53	Streamlined Licensing Requirements for Physicians	In 2015, Governor Dayton and the Minnesota Legislature established an interstate medical licensure compact to create a streamlined and expedited process for physicians to be licensed in other compact states. The result is improved portability of a medical license across state lines.
D.54		

	Banned Harmful Chemicals from Child Products	In 2013, Governor Dayton and the Legislature enacted bipartisan legislation banning bisphenol-A (BPA) from children's food containers and formaldehyde in children's personal care products. In 2017, the Minnesota Department of Commerce, Minnesota Department of Health and the Minnesota Pollution Control Agency established the Chemicals in Products Interagency Team (CPIT) to reduce the amount of chemical hazards in products, their dispersion into Minnesota's environment, and their presence. WHERE
D.55	Strengthened Caregiver Connections	This law, passed by the Legislature and signed by Governor Dayton in 2016, allows patients to designate a caregiver to assist with aftercare needs after hospital discharge. More than 670,000 family caregivers in Minnesota help their loved ones live independently, providing \$8.2 billion in unpaid care each year.
D.56	Invested \$2.45 Million in School- Based Mental Health Grants	In 2017, Governor Dayton and the Minnesota Legislature invested \$2.45 million a year in a Department of Human Services grant program that funds innovative projects to improve mental health outcomes for youth attending an intermediate district or the Southwest/West Central service cooperative that provides instruction to students in a setting of federal instructional level four or higher.
D.57	Required Lead Testing in School Drinking Water	In 2017, Governor Dayton and the Minnesota Legislature required the Departments of Health and Education to develop a plan for requiring school districts to test for lead in drinking water in public school buildings. Testing must begin by July 1, 2018 and school buildings must be tested at least once every five years. Districts must make test results available to the public and must notify parents of the availability of the information.
D.58	Reduced the Number of Children with Elevated Blood Lead Levels	The number of children under 6 years with a blood lead level of at least 5 μ g/dL has fallen by almost 60 percent during the Dayton administration:
		3000 2555

		 Over 814,000 blood lead tests have been completed during the Dayton administration. Over 717,000 of these were for children under 6 years of age. Over 485,000 children under 6 years age received a blood lead test during the Dayton administration. 82 percent (11,669) of the 14,219 children under 6 years with a blood lead level of at least 5 μg/dL received a follow-up test.
D.59	Invested \$3 Million in Spinal Cord and Traumatic Brain Injury Research	In 2017 and 2018, Governor Dayton and the Minnesota Legislature invested \$5 million in Spinal Cord and Traumatic Brain Injury Research Grant Program. The program provides grant funding for research into new and innovative treatments and rehabilitative efforts for the functional improvement of people with spinal cord and traumatic brain injuries. Research topics may include, but are not limited to, pharmaceutical, medical device, brain stimulus, and rehabilitative approaches and techniques.
D.60	Increased Child Care Assistance Program Maximum Rates for High Quality Child Care Providers	Beginning March 2014, family child care providers and child care centers are eligible for 15 percent higher rates if they achieve a three-star Parent Aware rating and 20 percent higher rates if they achieve a four-star Parent Aware rating.
D.61	Improved the Experience Children, Families and Providers Have with the Child Care Assistance Program	Child Care Assistance Program changes in 2017 simplify the program, improve school readiness, and encourage parents to pursue increased income and career advancement. The changes benefit approximately 30,000 children from 15,000 families and 3,450 providers each month. Changes include: 12 month redeterminations rather than 6 months; education added as an allowed activity for all sub-programs; up to 3 months of continued care when a parent's work or school activity ends; and during the 12 month eligibility period copayments do not increase, the income exit is higher, authorized hours generally do not decrease, and families have fewer reporting requirements.
D.62	Expanded Parent Aware, Minnesota's Quality Rating and Improvement System for child care and early learning programs statewide	This easy-to use tool is designed to help Minnesota parents find high-quality child care and early learning programs that prepare children for kindergarten. Child care and early learning programs volunteer to participate and seek a rating. As of December 2017, 2,705 or 25 percent of eligible programs had a Parent Aware rating. Since its launch in 2014, DHS has also helped connect approximately 283,864 visitors to a database of more than 12,000 child care and



D.64	Public Health and Response Fund	In 2017, Governor Dayton and the Minnesota Legislature worked together to create a public health response account that strengthens Minnesota's state and local infrastructure against urgent new public health threats. The new law provides \$5 million for the account but limits its uses to major infectious disease outbreaks. Infectious diseases can strike at any time with little warning, and they require a rapid response by public health officials to save lives. In some cases, those response efforts can pose significant costs. The response account helps ensure that public health responders will have access to all resources necessary to move fast and protect public health and well-being.
D.65	Strengthened Public Health Protections Against Infectious Disease	Following the 2017 measles outbreak, Governor Dayton and the Minnesota Legislature worked together to pass legislation that updated the Isolation and Quarantine statute. It clarifies that the Isolation and Quarantine Statute includes Ebola and other infectious diseases. There is new language that links the list of included diseases to federal isolation and quarantine language to ensure that MN has at least the same isolation and quarantine provisions as the federal government. In addition, it protects parents or guardians of children or caregivers of vulnerable adults who are in isolation or quarantine. The existing language had only protected the individual being isolated or quarantined. The new language protects the caregivers and guardians who must be home to care for the individual under isolation or quarantine.
D.66	Provided Access to Newborn Screening Testing and Follow- Up Services for 478,757 Minnesota Newborns	When Governor Dayton took office in January 2011, the Minnesota Department of Health's (MDH) Newborn Screening program was testing for 56 congenital and heritable conditions that, without early treatment, can lead to illness, physical disability, developmental delay, or death. By 2018, the Newborn Screening program had increased the number of conditions universally screened for to 61. Minnesota is among the first states to implement screening for these new conditions. Expanded the Minnesota Newborn Screening Panel to include detection of 61 medical conditions - The following screens were added to the newborn screening panel from 2011 to 2018: • Severe Combined Immunodeficiency (SCID) • Critical Congenital Heart Disease (CCHD) • X-linked Adrenoleukodystrophy (XALD) • Pompe disease • Mucopolysaccharidosis, type I (MPS I) • Spinal Muscular Atrophy (SMA)

By adding these conditions to the screening panel universally available in Minnesota, 37 additional Minnesota newborns each year are able to receive early life-saving treatment. Initiated an improved sickle cell trait notification process to address inequitable access to health information – Screening for sickle cell disease and other hemoglobinopathies began in 1988. While MDH has always actively notified medical providers of disease states and trait status (carriers), before 2015 MDH did not notify parents with this information. In 2015, informed by focus groups with the at-risk community, MDH began directly notifying parents of these test results. This has resulted in over 1,100 infants and their parents (or legal guardians) each year made more aware of this important health information. D.67 Protected Groundwater is a precious resource that supplies drinking water for Minnesota's three out of four Minnesotans. Gov. Dayton recognizes the need to Groundwater protect this invisible resource for current and future generations. **Through Proper Well** Properly constructed wells protect the groundwater aquifer from **Construction and** pollution and those who drink from that well. Unused wells that are **Sealing of Unused** not correctly sealed can contaminant groundwater. Minnesota leads Wells the nation in sealing unused wells. • 54,779 wells were sealed during the Dayton Administration 1,252 bored geothermal systems have been permitted • 37,210 domestic water supply wells were installed • 132 community water supply wells were installed 664 non community water supply wells were installed D.68 **Helped Minnesotans** During the Dayton Administration, 386 drinking water source **Protect Their Sources** protection plans have been developed for communities that serve of Drinking water drinking water to 91 percent of Minnesotans who receive public drinking water. To date, 1.28 million acres of land have been identified as important for drinking water source protection. 677 Source Water Protection Grants totaling \$4,371,957 were awarded during the Dayton Administration. Under Governor Dayton, in addition to routine sampling and evaluation of public drinking water quality, MDH studied public drinking water sources for other contaminant risks: Assessed groundwater used by selected public water supply sources for contaminants. • Surveilled at-risk public water supply systems for pesticides, in cooperation with Minnesota Department of Agriculture • Conducted a Groundwater Virus Monitoring Study to help MDH understand and reduce the public health risk from viruses in groundwater used for drinking water.

		 Developed a Reuse water study and recommendations to serve as a foundation to move safe and sustainable reuse forward in Minnesota Developed a Lead in drinking water report to serve as a foundation for an evaluation of removing all sources of lead in drinking water in Minnesota Developed a guide for reducing risk of lead in drinking water systems at public schools
D.69	Helped Minnesotans rebuild their public water supply infrastructure	Governor Dayton, through the Public Facilities Authority and MDH, awarded \$306M in infrastructure loans and \$48M in grants for 147 community projects to rebuild drinking water infrastructure including treatment plants, storage systems, and water mains and distribution systems.
D.70	Protected the health of Minnesotans by providing guidance for drinking water contaminants	New or updated health-based guidance values were derived for 62 contaminants that have the potential to be found or have been found in potential drinking water sources, including groundwater. These values are used by risk managers, the public, and stakeholders to make decisions about managing the health risks of contaminants in groundwater and drinking water. Rapid assessment screening values were derived for 200 pesticides and for 119 active pharmaceutical ingredients. The values are used by risk managers, the public, and stakeholders to provide context when these chemicals are found in water.
D.71	Strengthened Drinking Water Protections for Minnesotans Living in Perfluoroalkyl Affected Areas	In the east Twin Cities metropolitan area PFAS-impacted communities, the Department of Health, in collaboration with the Pollution Control Agency and local communities, has: • Sampled 1689 individual private wells • Taken 3142 samples from private wells • Reported 3102 results to the well owner • Issued 758 well advisories for private wells
D.72	Ensured that the Potential Impact of policies, Programs, Projects on People's Health was Systematically Evaluated	Twelve Health Impact Assessments were completed with assistance from MDH. Many of these were comprehensive plans or transportation projects.

D.73	Protected More Minnesotans from Harmful Radon Gas	Radon is a colorless, odorless gas that is known to cause lung cancer. It exists naturally in Minnesota soils, but it can seep into homes through cracks and foundations. Minnesota has a higher radon risk than almost every other state due its geology and homes being closed up most of the year. An estimated 500-700 radon-related lung cancer deaths occur each year in Minnesota. They can be prevented by radon testing and mitigation. During the Dayton administration, MDH's outreach, education and research contributed to: • 252,196 homes tested for radon • 112,565 new homes built radon resistant The installation of radon reduction systems has increased from about 1,000 per year in 2010 to nearly 5,000 per year in 2017. This increase is due in part to a radon disclosure and notification law that went into effect in 2014. There have been more than 120,000 residential units built radon resistant in the last 9 years since a radon-resistant new construction law went into effect. The code was expanded in 2015 to cover multifamily housing of four units or more.
D.74	Protected More Minnesotans From Foodborne Illness	Food safety practices in the state were strengthened through the development and adoption of a new Minnesota Food Code during the Dayton administration. The code is used to guide and regulate the practices of restaurants, grocery stores, and food manufacturers and distributors to ensure as far as possible that the food they are selling or producing won't make people sick.
		In the past eight years, MDH's Food Pools and Lodging Services unit has responded to more than 5,000 complaints. These were both illness complaints that may have led to outbreak investigations, as well as best practices complaints at food, beverage and lodging establishments, swimming pools, manufactured home parks and campgrounds and youth camps.
D.75	Obtained a Section	In 2017, in response to market instability in the individual health
	1332 Waiver to Establish the	insurance market, the Commerce Department submitted a waiver application to the federal government for a reinsurance program
	Minnesota Premium	designed to stabilize and lower health plan premiums. Minnesota was
	Security Plan (MPSP),	only the second state to receive a 1332 waiver for a reinsurance
	a State-Based	program, and the only state to produce a successful 1332 waiver
	Reinsurance Program	complete in-house without the assistance of outside consultants.
	to Stabilize	
	Minnesota's	As a result of the state's reinsurance program, health insurance rates
	Individual Health	on the individual market held steady during the 2017 Open Enrollment
	Insurance Market	

		period. Preliminary health insurance rates for the 2018 Open Enrollment period could decrease by as much as 3 to 12 percent.
D.76	Strengthened Mental Health Parity Outreach, Education and Compliance Efforts	The Commerce Department received a Health Insurance Enforcement and Consumer Protections Grant by the U.S. Centers for Medicare & Medicaid Services to provide education and enforcement of Mental Health Parity Act ensuring equitable coverage for mental health and substance use disorder care.
		Commerce worked with patients to understand their health insurance coverage, as well as providers, advocacy groups, and insurance agents and brokers. Commerce expanded its enforcement capabilities to more closely scrutinize complaints from patients, providers, and advocacy groups.
		Commerce led an inter-agency team with DHS and MDH as Minnesota's participation in the Substance and Mental Health Services Administration (SAMHSA) Commercial Parity Policy Academy. This year-long academy brought together state and federal regulators, mental health providers stakeholders to drive implementation of best practices, provide technical assistance and generate recommendations for better parity implementation and enforcement in the future.
D.77	Strengthened Health Insurance Consumer Protections and Market Rules	In 2013, the Commerce Department on behalf of the Dayton Administration, guided the adoption of legislation to implement popular health reforms in the state, including a prohibition on pre-existing conditions, allowing adult children up to age 26 to retain family policy coverage, limited cost-sharing, and ensuring a minimum standard of benefits in all plans. In addition, the legislation requires health plans must cover at least 60 percent of expected medical costs, maintain accessible networks in the areas they serve, and implement quality assurance systems to keep quality high and prices low. The Commerce Department implemented unified, annual rate review for state-regulated health insurance products in compliance with the Affordable Care Act (ACA). This process standardized the regulatory process by which health insurers bring products to market in Minnesota.
D.78	Opened the Nation's First Fixed Dental Clinic on a State Veterans Home Campus	Under Governor Dayton's leadership, the State of Minnesota opened the nation's first fixed dental clinic on a State Veterans Home campus in August 2018. The new clinic provides more efficient dental care to the 300 residents of the Minneapolis Veterans Home, as well as the participants in the campuses Adult Day Center program. Previously, the Minneapolis Veterans Home, like other skilled care model facilities across the country, relied on mobile clinic dentistry programs to provide dental care for veterans. The new fixed dental clinic addresses

•	the space limitations, increased cost, and inconsistencies of the
	previous model, and is expected to provide dental services to 500
	Minnesota veterans in its first year.

CATEG	CATEGORY E: Reform				
#	Accomplishment	Description			
# E.1	Implemented "Plain Language" Requirements to Make Government Easier to Understand	In March 2014, Governor Dayton signed Executive Order 14-07 directing all state government agencies to communicate in "Plain Language." Plain Language is communication that an audience can understand the first time they read or hear it. To-date, trainings have been held for state employees shave been trained in how to use Plain Language in their day-to-day work, transforming the way the state's workforce communicates with the Minnesotans they serve. Plain Language has provided Minnesotans better state services by reducing confusion, saving time, and improving customer satisfaction. • Simplified Forms at the Department of Labor and Industry — Building on this order, the Department of Labor and Industry's Plain Language team completed more than 60 projects to simplify forms, procedures, and online information to make it easier for Minnesotans to read and understand. • Child Care Licensing at the Speed of Business — Many Minnesota communities, particularly those in rural areas, face a shortage of quality child care providers. As part of Governor Dayton's plain language initiative, the Department of Human Services redesigned its child care center application, which was complex and confusing for applicants. The agency also reformed the way it processed license applications, ensuring that 87 percent of all applications are completed within 150 days; prior to the project, the average was 183 days. An additional 130 programs were opened from November 2016 through May 2018. • Simplified Permitting for Restaurateurs — In 2016, the Minnesotans interested in starting a restaurant. The agency's Food Business Licensing and Food Safety Wizard tool enables anyone wanting to make or sell food in Minnesota to more quickly get a food license. The web-based licensing tool is multilingual — available in English, Spanish, Somali, and Hmong — and formatted to fit mobile screens to make it easy-to-use and accessible. This wizard is an innovative solution to help Minnesotans navigate the laws and get critical information on starting			

		 Redesigned Metro Transit Website – In 2014, Metro Transit introduced a redesigned, mobile-friendly website based on customer feedback that emphasizes popular trip planning features. It also it more accessible on mobile devices. In 2016, Metro Transit also introduced a mobile app that allows customers to purchase fares using a mobile device. By March 2018, more than 80,000 people used the mobile app at least once. The agency has found that both regular riders and visitors use the app and enjoy the flexibility it provides. Redesigned Bus Stop Signs to Make Trip Planning Even Easier – Metro Transit replaced of all 12,000 of its bus stop signs. The new signs include route information and instructions for accessing real-time bus departure information for that specific stop via text messaging. In addition to indicating which route serves a stop, each bus stop has a decal providing instructions on how to access real-time bus departure information for that specific stop via text message. Since the inception of the program, the number of monthly text messages inquiries has grown from 521 to 284,386 in March 2018. Additionally, the
		 Created Plain Language Local Planning Handbook for Twin Cities Communities – In 2015, the Metropolitan Council launched an online, plain language Local Planning Handbook to help local officials complete their comprehensive plans for growth and development. The new handbook provides local officials additional resources and examples to support their work. In addition, beginning in 2016, the Metropolitan Council's began the <i>PlanIt</i> educational event series, which provides further technical assistance to local officials and consultants through in-person training events and a variety of online educational events, self-guided learning, and planning resources.
E.2	Improving Transparency in Government	Since Governor Dayton took office, the Department of Administration has trained over 8,500 government employees on data practices and open meeting laws. Employees trained in 2017 has increased by 78 percent since 2011, when the Governor took office. The training sessions included individuals from all levels of state and local government and the Legislature.
E.3	Implemented Nearly 700 Reform Projects to Make Government Work Better for People	Governor Dayton is committed to making government more efficient, effective, and accountable. Under the Dayton Administration, more than 9,000 state employees participated in a Continuous Improvement training. Minnesota's Continuous Improvement strategy to make state government work better by emphasizing a customer focus, data driven decision-making, a focus on results, and a willingness to challenge the

status quo. This training is helping state employees save time and money, reduce waste, and improve the quality of government services.

The state also embarked on nearly 700 projects to streamline processes and save taxpayer money. These projects included a drone vehicle used by the Department of Transportation to inspect culverts for potential programs, efforts at Department of Veterans Affairs to improve sleeping among veterans and reduces falls, an initiative at the Department of Corrections to reduce document storage costs by 20 percent, and program and the Pollution Control Agency to reduce contract processing time for 7 months to 3.5 months.

	Year	Agency	Project
1	2011	MDA	Individual Award: Harley Olinske,
1	2011	IVIDA	Licensing Program improvement
2	2011	MDH	Newborn screening long term follow- up
3	2011	MDOR	Electronic check processing
4	2011	MDOT and MDNR	Reduction in construction delays on MnDOT projects
5	2011	ADM	Accessibility project procurement component
6	2011	ADM	Autism Emergency Planning App
7	2011	ADM	Making Your Caseonline course for teaching citizens how to lobby
8	2011	ADM	MNDisability.Gov website
9	2011	сомм	Established Performance Review and Measurement Agency-wide
10	2011	DEED	Business Enterprises Program Parts Inventory Standardization
11	2011	DEED	CAR: Quarterly Census of Employment and Wages Kaizen Event
12	2011	DEED	Establish and support a continuous improvement program and FTE
13	2011	DEED	Minnesota Works Help Desk Improvement Project
14	2011	DEED	Positively Minnesota's Virtual Calendar
15	2011	DEED	State Services For the Blind Technical Assessment Referral Kaizen Event
16	2011	DEED	Unemployment Insurance: "Uldeas"
17	2011	DEED	Unemployment Insurance: Adjudication
18	2011	DEED	Unemployment Insurance: Appeals
19	2011	DEED	Unemployment Insurance: Appeals
20	2011	DEED	Unemployment Insurance: CWC – Combined Wage Claim
21	2011	DEED	Unemployment Insurance: Debt Write- Off Kaizen Event

	22	2011	DEED	Unemployment Insurance: Employer Bankruptcy Design Process
	23	2011	DEED	Unemployment Insurance: Employer Enhancements
•	24	2011	DEED	Unemployment Insurance: Extended Benefits
	25	2011	DEED	Unemployment Insurance: Extension Modified Application
Ī	26	2011	DEED	Unemployment Insurance: Extensions
•	27	2011	DEED	Unemployment Insurance: Fax Server Enhancement
•	28	2011	DEED	Unemployment Insurance: Fiscal Reporting
ŀ	29	2011	DEED	Unemployment Insurance: Greenfield
•	30	2011	DEED	Unemployment Insurance: ICON Cross Match
•	31	2011	DEED	Unemployment Insurance: Overpayment
•	32	2011	DEED	Unemployment Insurance: Overpayments
	33	2011	DEED	Unemployment Insurance: Re- employment Activities – REA
	34	2011	DEED	Unemployment Insurance: Reemployment Assistance:
	35	2011	DEED	Unemployment Insurance: Revenue Recapture
	36	2011	DEED	Unemployment Insurance: Shared Work
Ī	37	2011	DEED	Unemployment Insurance: Succession
	38	2011	DEED	Unemployment Insurance: Trade Readjustment Allowance (TRA)
	39	2011	DEED	Unemployment Insurance: Trust fund projections (borrowing)
	40	2011	DEED	Vocational Rehabilitation Services: Placement 101
	41	2011	DEED	WDD: Trade Adjustment Assistance Financial Process Redesign
	42	2011	DEED	Workforce One and SWIFT Integration Project
	43	2011	DHS	DHS Public Dashboard
	44	2011	DHS	Minnesota State Industries products and services work flow improvements
Ī	45	2011	DLI	Office Closure (Fergus Falls)
İ	46	2011	DLI	Office Consolidation (Bemidji)
	47	2011	DMA	Line of Duty Investigation (LODI) Process Improvement
	48	2011	DPS	Improved Restitution and Subrogation Collections
ŀ	49	2011	MDA	Automation of Export Certification
			1	- Application

			l	Ctroomlining the Cruit Vegetable and
	50	2011	MDA	Streamlining the Fruit, Vegetable and Grain Unit
	51	2011	MDNR	Game and Fish Fund Restructuring/Revenue Project
•	52	2011	MDOR	eCRV (Electronic Certificate of Real Estate Value)
•	53	2011	MDOR	e-Services
	54	2011	MDOT	Emagination Jam
ŀ	55	2011	MDOT	Shared Competencies (B Campaign)
	56	2011	MDOT	State Register Invoice Process
	57	2011	MDOT	Transit Grant Agreement Approval Process
	58	2011	MDOT	We are MnDOT: A Look Inside
	59	2011	MMB	ARRA Reporting application
	60	2011	MMB	Cash Balance Reporting
	61	2011	ММВ	County Receipts
	62	2011	ММВ	Delivery of Human Resource Core Curriculum to state agency HR staff
	63	2011	ММВ	Grievance Tracking System
	64	2011	ММВ	Implement Roth Deferred Comp Deductions through payroll
	65	2011	ММВ	Management Analysis & Development Time Reporting Application Development
	66	2011	ММВ	Mass Update to Position Funding Added to State HR/Payroll System
	67	2011	ММВ	MnSCU Implementation of Interface Containing Employee eTimesheet Data
	68	2011	MMB	Pay Equity Tool redesign
	69	2011	ММВ	Statewide Integrated Financial Tools (SWIFT) phase 1
	70	2011	MPCA	New strategy for watershed protection and restoratino
	71	2011	OHE	Online Application for Licensed and Registered Institutions
	72	2012	ADM	Individual Award: Tom Baumann, Enterprise LEAN Program
	73	2012	DHS	Return to Community Initiative, tracking patients moving from nursing homes back to their personal homes
	74	2012	MDOR	Electronic, web-based application for business taxpayers
	75	2012	MDVA	Reduced rate of pressure ulcer wounds in MDVA homes patients
	76	2012	METC	Conservation and sustainability improvements in facilities

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	77	2012	MPCA, MDH, MDNR, METC, BWSR, MPFA, U of M	Development of a measurement framework for results of Clean Water Legacy Funds investments
	78	2012	ADM	History Center Heat Recovery
•	79	2012	ADM	Procurement success through negotiations
	80	2012	ADM	Redesign Quarterly Operations Review Process
	81	2012	ADM	Reduce cycle time for grant policy exception requests
	82	2012	ADM	Slip, tip, fall prevention campaign
	83	2012	ADM	State Capitol Complex Energy Conservation
	84	2012	сомм	Auto Theft Prevention Program
	85	2012	сомм	Broadband Development Task Force
	86	2012	сомм	Consumer and Business Outreach Plan
	87	2012	сомм	Economy
	88	2012	сомм	Education
	89	2012	сомм	Elder Fraud Abuse Outreach/Training
	90	2012	сомм	Environment
	91	2012	сомм	Established Internal Controls Staff and Framework
	92	2012	сомм	Financial Literacy
	93	2012	сомм	Financial Literacy
	94	2012	сомм	Further Automate Securities Licensing
	95	2012	сомм	Government
	96	2012	сомм	Health
	97	2012	сомм	IT Consolidation
	98	2012	сомм	Marketplace Analysis of Fleet Management Best Practices
	99	2012	сомм	Minnesota Energy Assistance Program (LIHEAP)
	100	2012	сомм	Minnesota Weatherization Assistance Program (WAP)
	101	2012	сомм	Mobility
	102	2012	сомм	Safety
	103	2012	сомм	Securities Division Compliance with Dodd-Frank Act Provisions
	104	2012	сомм	Strategic Planning
	105	2012	сомм	Transmission Line Expansion
	106	2012	сомм	Unclaimed Property Program improvement
	107	2012	СОММ	Website Redesign

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108	2012	сомм	Weights and Measures Safety Committee
109	2012	DEED	Angel Investment Program Streamlining
110	2012	DEED	Business Enterprises Program Software Database Development
111	2012	DEED	DDS Medical Records Payment Automation
112	2012	DEED	Disaster Recovery Contingency process
113	2012	DEED	Grants Payment & Reporting Forms Integration
114	2012	DEED	Human Resource Improvement
115	2012	DEED	Minneapolis Resource Room Kaizen Event
116	2012	DEED	Minneapolis WorkForce Center Dislocated Worker Kaizen Event
117	2012	DEED	UI: Federal Treasury Offset Program (TOP)
118	2012	DEED	Unemployment Insurance Garnishment Process Kaizen Event
119	2012	DEED	Unemployment Insurance: Automated Benefit Accuracy Measurement (BAM) reports and case files
120	2012	DEED	Unemployment Insurance: Call Center Enhancement
121	2012	DEED	Unemployment Insurance: Fed Audit (FA)
122	2012	DEED	Unemployment Insurance: Garnishment Redesign
123	2012	DEED	Unemployment Insurance: Special Monetary (UCFE and UCX) Process Kaizen Event
124	2012	DEED	Unemployment Insurance-UIMN website redesign
125	2012	DEED	Vocational Rehabilitation Services: Project SEARCH
126	2012	DEED	WDD Grant Management System - Phase I
127	2012	DHS	ApplyMN (online application for health care, cash, food support, and child care assistance)
128	2012	DHS	Child Support Order Modification Initiative
129	2012	DHS	Child Welfare Workforce Development /Redesign of Child Welfare Foundation Training
130	2012	DHS	Child Welfare Workforce Development/Redesign of CW Foundation Training
131	2012	DHS	CMHS Contracts and Grants
132	2012	DHS	DC1 Data Center Relocation

	133	2012	DHS	Implementation of Senior LinkAge Line One Stop Shop for MN Seniors
	134	2012	DHS	Improvement of Child Care Assistance Program Special Needs Rates Process
	135	2012	DHS	Results Based Accountability
	136	2012	DHS	implementation Standardized Health Care Submission
	137	2012	DHS	Streamline Application Process for the Telephone Equipment Distribution Program
	138	2012	DHS	Sustained Increased Efficiency in Closing Charges Filed
	139	2012	DLI	Electronic Licensing
	140	2012	DLI	Electronic Submission of Prevailing Wage Surveys
	141	2012	DLI	Licensing Examination Consolidation
	142	2012	DLI	OET Licensure Surcharge Fee Processing
	143	2012	DLI	Plumbing Plan Review Process Improvements
	144	2012	DLI	Reduction in Paper Usage
	145	2012	DMA	Excess Equipment Process Improvement
	146	2012	DMA	Medical Evaluation Board Process Improvement
┫	147	2012	IRRR	Better Giants Ridge Assessment
	148	2012	IRRR	Better Mining and Mineland Reclamation Assessment
1	149	2012	IRRR	Consolidation of SWIFT Financial Accounts
	150	2012	IRRR	Consolidation of Vendor Account Payments
	151	2012	IRRR	Grants Kaizen
	152	2012	IRRR	IRRRB Internal Database Management
	153	2012	IRRR	Paperless IRRRB
	154	2012	MDA	Protect water quality and profitability
	155	2012	MDC	MCF-Togo Juvenile Program Schedule
	156	2012	MDE	Alternatives to Suspension Grants to Districts
	157	2012	MDE	Connecting for High School to Postsecondary Success Initiative
	158	2012	MDE	District Immigration Grant
	159	2012	MDE	District Immigration Student Grants
İ	160	2012	MDE	Reading Well By Third Grade
-		2012	MDE	Reduced inefficiencies in training &
	161	2012	IVIDE	monitoring

163	2012	MDE	Safety, Health & Nutrition -
			Streamlining Workshops and Training Streamlined TSES manual, reduced
164	2012	MDE	costs
165	2012	MDE	Summer Migrant School Projects
166	2012	MDE	Systemic Middle Level Redesign: Building a Minnesota Model
			MDH Environmental Laboratory Data
167	2012	MDH	Online (ELDO)
168	2012	MDH	Postal Model Full Scale Exercise
169	2012	MDH	Process to verify mail delivery and reduce cost
170	2012	MDH	Streamlined Payment Process to Providers
171	2012	MDHR	Charged to Investigate
		MPUE	Streamlined complaint & charge
172	2012	MDHR	investigation
173	2012	MDHR	Streamlining Enforcement
174	2012	MDNR	Culture of Respect, Phase I
175	2012	MDNR	Improved Fleet Safety and Reliability
176	2012	MDNR	Improving Federal Grant Processes:
			Federal Spending Authority
177	2012	MDNR	Outcomes Tracking System - Phases 1 & 2
178	2012	MDNR	Outdoor Heritage Funding -
			Conservation Legacy Grants
179	2012	MDNR	Restructured timber sale processes
180	2012	MDNR	Streamlined data entry and mapping tools
181	2012	MDNR	Streamlined processes for
			conservation grants Streamlining Environmental Review
182	2012	MDNR	Streamlining Environmental Review and Permitting
183	2012	MDNR	Streamlining Procurement
184	2012	MDNR	Supervisor Safety Training
185	2012	MDOC	Centralizing the Visiting Application Process
186	2012	MDOR	Decommission Legacy Tax Systems
TOO		MDOR	Integrated Tax-GenTax
187	2012	IVIDUK	integrated rax-derirax
	2012	MDOR	Other Agency Debt on the Internet (e-
187			Other Agency Debt on the Internet (e- Services)
187 188	2012 2012	MDOR MDOR	Other Agency Debt on the Internet (e- Services) Power of Attorney Changes
187 188 189	2012 2012 2012	MDOR MDOR MDOR	Other Agency Debt on the Internet (e- Services) Power of Attorney Changes State Reciprocal Program
187 188 189 190	2012 2012	MDOR MDOR	Other Agency Debt on the Internet (e- Services) Power of Attorney Changes

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	194	2012	MDOT	Developed Airport Inspections Program
	195	2012	MDOT	Developed E-Learning Training Program
	196	2012	MDOT	E-learning to Train More Effectively
	197	2012	MDOT	Emergency Management DDIR
	198	2012	MDOT	Leadership Development Model
	199	2012	MDOT	Quality of Life Market Research
•	200	2012	MDOT	Rail Agreement Invoice Payment Process
	201	2012	MDOT	Respectful Workplace Training
	202	2012	MDOT	Schedule of Materials Control for Low Volume State Aid Roads
	203	2012	MDOT	Streamlined Transit Grant Execution
	204	2012	MDOT	Transportation Innovation Knowledge Network
	205	2012	MDVA	Developed Restorative Program
	206	2012	MDVA	Reduced resident falls
	207	2012	MDVA	Reduced ulcer wounds in nursing facility
	208	2012	METC	Savings through Energy Efficiency
	209	2012	MHFA	Electronic Distribution of Housing Assistance Payments
	210	2012	MHFA	Electronic transmission of voucher payments
	211	2012	MHFA	Improved information delivery & investments
	212	2012	MHFA	Increased investment resources
	213	2012	MHFA	Reduced Physical Inspections and Costs
	214	2012	ММВ	Automate collection of employee driver's license and background check authorization data
	215	2012	ММВ	Employee Performance Management Measurement
	216	2012	MMB	Improve MMB Employee Wellbeing
	217	2012	MMB	Improve State Employee Wellbeing
	218	2012	ММВ	Redesign Investments app to work with SWIFT
	219	2012	MMB	Statewide guidelines on investigations
	220	2012	ММВ	Statewide web-based budgeting system
	221	2012	MNIT	IP to IP Gateway Services
	222	2012	MNIT	IT Consolidation - IT Governance
	223	2012	MNIT	IT Consolidation - SLA Development
	224	2012	MNIT	State Recovery Center - Space Reduction

225	2012	MPCA	Billing and Receipting System
			Closed Landfill Program Redesign
226	2012	MPCA	Implementation
227	2012	MPCA	Developed Data Repository System
228	2012	MPCA	Developed measurement system for grants
229	2012	MPCA	Emergency Operation Plan Revision
230	2012	MPCA	Implemented Air Permitting Legislation
231	2012	МРСА	Implemented Watershed Programs Pilot
232	2012	MPCA	Online Payment Portal
233	2012	МРСА	Pesticide General Permit Interagency Cooperation
234	2012	MPCA	Public Comment On-line Project
235	2012	MPCA	SRS to TALES
236	2012	MPCA	Standardized Administrative Rule
237	2012	MPCA	Streamlining Site Remediation and Redevelopment at the MPCA (MERLA)
238	2012	МРСА	Transformation -Business process standards and innovation readiness
239	2012	MPCA	Water Quality Triennial Standards
240	2012	MPCA	Watershed Contracting
241	2012	OHE	Get Ready Program Performance Improvement: Using Monthly Participation Reports to Improve Direct Service Program Delivery
242	2012	OHE	Screen Recorder for Financial Services Processes
243	2012	OHE	SELF Loan Online Application
244	2013	ADM	Development and implementation of MnSAFE to reduce workplace injuries
245	2013	DHS	Improved pharmaceutical safety for patients
246	2013	MDH	Improved access to public health information
247	2013	MDNR	Online fishing licenses and mobile version of LakeFinder
248	2013	MDOC	Increase in restitution payments for crime victims
249	2013	MDOR	Printing and address improvements, reduction in returned mail
250	2013	ADM	Developed an app to communicate with elected officials
251	2013	ADM	FY13 – State Capitol Complex Energy Conservation
252	2013	ADM	FY13- History Center Heat Recovery
253	2013	ADM	Listening to customers procurement office

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	254	2013	DEED	Employee Change Continuous Improvement Project
-	255	2012	DEED	Kaizen Event for Assistive Technology
	255	2013	DEED	Processing
	256	2013	DEED	Minnesota Youth Apprenticeship
-				Program
	257	2013	DEED	State Services for the Blind and Department of Education Kaizen
-				Vocational Rehabilitation Services:
	258	2013	DEED	Placement Next Generation
-	259	2013	DHS	Employee Add/Transfer System (EATS)
-				Improved the Vocational Invoice
	260	2013	DHS	Process
	261	2012	DHC	Keeping Patients Safe Through Better
	261	2013	DHS	Pharmacy Orders
	262	2013	DHS	MnChoices
	263	2013	DHS	Nutritious Food Coalition
Ī	264	2013	DHS	Online Appeals
ļ	265	2013	DHS	Prior Authorization Modernization
		2010	5116	Redesigned Application, Packaging
	266	2013	DHS	Improves Efficiency Fifty Percent
	267	2013	DHS	State Adoption Exchange
	268	2013	DHS	Streamlining the Parent Aware Rating
_	200	2013	υпз	Process
	269	2013	DLI	E-Trakit Implementation
	270	2013	DLI	Virtual Meetings for Placement
	270	2013	DLI	Services
	271	2013	DPS	Alcohol and Gambling Enforcement
1				Division E-Licensing Project
	272	2013	DPS	Driver and Vehicle Services-Title and Registration Process Improvement
1				Minnesota State Patrol
	273	2013	DPS	eCitation/Warning Project
Ţ	274	2013	IDDD	Created SharePoint system to
	274	2013	IRRR	transform grant & loan processes
	275	2013	IRRR	Residential Redevelopment Program
	276	2013	MDA	First Detector Program for Pests of
	,			Fruits and Vegetables
	277	2013	MDA	Helping Some of the Newest
-				Minnesota Farmers Minnesota Department of Agriculture
	278	2013	MDA	Retail Food Establishment
	2,0	2013	WIDA	Construction Guide
ŀ				Project Immediate Feedback: Redesign
	279	2013	MDA	of Reporting and Documentation
				Systems
	280	2013	MDA	Retail Food Establishment
	_50			Construction Guide

281	2013	MDE	Career and Technical Education Redesign	
282	2013	MDE	Continuous Improvement Support Model	
283	2013	MDE	Minnesota College Application Week	
284	2013	MDE	MN Education Data Systems for 21st Century Learning	
285	2013	MDE	MN Student Survey - Transitioning to Electronic Administration	
286	2013	MDE	Revised Statewide System of Support	
287	2013	MDH	Developed a culture management tool resulting in cost savings of \$857,732	
288	2013	MDH	Improving Quality Through Accreditation	
289	2013	MDNR	"5 S-ing" Remarkable Wildlife Area	
290	2013	MDNR	Aquatic plant management permitting process improvement	
291	2013	MDNR	Being Energy Smart at the DNR	
292	2013	MDNR	Enhancing the Culture of Respect at the DNR	
293	2013	MDNR	Improved Grants Management Customer Service	
294	2013	MDNR	Improving efficiency of collecting aquatic invasive species data Land Acquisition Process Improvement	
295	2013	MDNR		
296	2013	MDNR	Land Records Management System	
297	2013	MDNR	Legislative-Citizen Commission on Minnesota Resources (LCCMR) Lessard-Sams Outdoor Heritage Council (LSOHC) Financial Improvements	
298	2013	MDNR	Mobilizing data hunters-anglers want, need and use	
299	2013	MDNR	Online Permitting for Water Appropriation/Public Waters Work Permits (Phase 1)	
300	2013	MDNR	Parks and Trails Fiscal Paperwork Process Improvement	
301	2013	MDNR	Strategic Land Asset Management	
302	2013	MDOC	Controlled Access to Medication	
303	2013	MDOC	Conversion to 4th generation risk assessment tool – Level of Services/Case Management Inventory (LS/CMI) Implementation	
	2013	MDOC	Correctional Operations Management System (COMS) 5.0 Implementation	
304	2013		System (COMS) 5:0 implementation	
304 305	2013	MDOC	Crisis Intervention Training (CIT)	

	307	2013	MDOC	Greening of Prisons: National Institute of Corrections (NIC) grant for technical assistance.
	308	2013	MDOC	Implementation of New Scheduling Software
	309	2013	MDOC	Master Academic Plan
Ī	310	2013	MDOC	Offender Restitution Collection
	311	2013	MDOC	Significantly reduced injuries related to safe patient handling procedures
	312	2013	MDOR	Central Print/Return Mail
	313	2013	MDOR	Contact Center Script Redesign
Ī	314	2013	MDOR	Debit Card Refund
ĺ	315	2013	MDOR	DOR Customer Service Survey
ĺ	316	2013	MDOR	DOR Plain Language Initiative
	317	2013	MDOR	Joint Dept of Public Safety-State Patrol & Dept of Revenue Motor Vehicle Sales & Use Tax Compliance Project
	318	2013	MDOR	M1PR Online Free Filing
	319	2013	MDOR	Small Business Outreach
	320	2013	MDOR	Tax Reform Tour
	321	2013	MDOT	Alternative Bid for Pavements
	322	2013	MDOT	Construction Pay Voucher Approval and Routing
	323	2013	MDOT	Design-Build Pilot Program for Local Transportation Projects
	324	2013	MDOT	Employee Engagement Survey
	325	2013	MDOT	Enterprise Risk Management (ERM)
	326	2013	MDOT	Improved Contract Delivery methods - CMGC
	327	2013	MDOT	Maintenance 35W Corridor Closure
	328	2013	MDOT	Mastic Road Repair
	329	2013	MDOT	Meeting Manufacturers' Transportation Needs (Pilot in SW/west central Minnesota)
	330	2013	MDOT	P/T Contract Closeout
	331	2013	MDOT	SharePoint/Lync
j	332	2013	MDOT	SMART Meetings
j	333	2013	MDOT	Statewide E-workplace
ľ	334	2013	MDVA	Developed a Safer Work Environment While Reducing Injuries
	335	2013	MDVA	Developed and Integrated a lower Cost of House Dog Program
	336	2013	MDVA	Improved Skin Management Process
	337	2013	MDVA	Improving Communication with Minnesota's Veterans
ſ	338	2013	MDVA	Reduced Workers Compensation Costs

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				Improving the Metro Mobility
	339 2013 N	METC	customer experience and creating	
-				service efficiencies
	340	2013	METC	Launched Red Line—Minnesota's First
-				Bus Rapid Transit Created new home financing programs
	341	2013	MHFA	for Minnesotans
-				Framework - Online Homebuyer
	342	2013	MHFA	Education
	343	2013	ММВ	Budget Planning & Analysis System (BPAS)
	344	2013	ММВ	Enterprise Learning Management System
	345	2013	ММВ	MMB Website redesign
	346	2013	ММВ	Statewide Integrated Financial Tools (SWIFT) phase 2
	347	2013	MNIT	Data Center Preparation
	348	2013	MNIT	EUCC Lync Service Migration
j	349	2013	MNIT	IT Consolidation - Financial Planning
Ī	350	2013	MNIT	IT Consolidation - HR Planning
ŀ	351	2013	MNIT	Voicemail Conversion
-	352	2013	MPCA	CEDR Project
}	353	2013	MPCA	Document ID Generation
-	354	2013	MPCA	Priority Air Permit Tracking
	334	2013	IVII CA	Reduced the time needed to develop
◂		2013	МРСА	watershed contract work plans, and
	355			reduce the level of staff dissatisfaction
				with the overall contacting process and
				related communications
	356	2013	MPCA	Standardized Multi-Agency Continuous
1				Improvement Training for Employees
	357	2013	OHE	Creating and Housing Electronic Documents
				Streamlined state and federal
	359	9 2014	MDE	education programs
				Agency Achievement Award: improved
				enforcement documents streamlining
				flu testing process; eliminating delays
	360	2014	MDH	in identifying birth defects; increased
				efficiency and effectiveness of
				Statewide Health Improvement
}				Program (SHIP) Increased efficiency in closing filed
	361	2014	MDHR	discrimination charges
ŀ				Created an accountable, transparent,
	362	2014	MDNR,	and predictable environmental
			MPCA	permitting system
	363	2014	MDOR	Plain language customer approach to
	233	-51-	55.1	communication

	364	2014	MDOT, METC, Federal Highway Administ ration	Improved process for changes to road construction funding
	365	2014	MDVA	Luverne Veterans Home: enhancing dining experience to improve quality food choices
	366	2014	ADM	FMR Accounts Payable
	367	2014	ADM	Implement project reporting and tracking tool
	368	2014	ADM	MnSAFE (Safety Accountability From Everyone)
	369	2014	ADM	Publication of Rules in Register
	370	2014	Board of Nursing	MBN – Complaint Process Kaizen
	371	2014	СОММ	Gas Station Inspections
	372	2014	COMM	Health Insurance Exchange
	373	2014	СОММ	Vehicle Scale Inspections
	374	2014	DEED	AFS Transactional Filing System
	375	2014	DEED	Senior Services Unit Redesign
	376	2014	DHS	AIDS/HIV Assistance Programs - Application Process Streamlining
	377	2014	DHS	Asset Management Database
	378	2014	DHS	Central Imaging Unit (CIU) Mail Services
	379	2014	DHS	Competitive Bidding Pilot Program for Managed Care
	380	2014	DHS	DHS Security Counselor Staffing
	381	2014	DHS	Enterprise FMLA Pilot
	382	2014	DHS	Hennepin Health Demonstration
	383	2014	DHS	INTERACT II – Intervention to Reduce Acute Care Transfers in Nursing Homes
	384	2014	DHS	MN.IT @ DHS Change Management
	385	2014	DHS	MnCare Cashier/Customer Service Process
	386	2014	DHS	MNSCU-CFS Registry
Ī	387	2014	DHS	MNsure 820 Reconciliations
Ī	388	2014	DHS	MNsure Appeals
Ì	389	2014	DHS	MNsure Life Events
	390	2014	DHS	MNsure Manual Enrollments
	391	2014	DHS	MNsure Paper Applications
Ī	392	2014	DHS	Move Matrix Redesign

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393	2014	DHS	MSOP Behavior Expectations Reports (BERs)
394	2014	DHS	MSOP Client Outings
395	2014	DHS	OIG Process Improvement
396	2014	DHS	Pilot Outcomes Monitoring System (POMS)
397	2014	DHS	Policy Quest
398	2014	DHS	Root Cause Analysis Improvement
399	2014	DHS	Schedule and Vacation Leave
400	2014	DHS	SMRT Improvement Project – Improve client experience and reduce processing time
401	2014	DHS	Statewide Reporting of Suspected Vulnerable Adult Maltreatment and Behavior Incidents
402	2014	DHS	Supporting People Using Data (SPUD)
403	2014	DHS	Vulnerable Adult Reporting
404	2014	DPS	State Patrol Workflow Improvement
405	2014	Enterpris e-Wide	Recruiting Solutions Implementation
	Higher Education		
406	2014	(MnSCU & Affiliates)	Faculty Payroll Entry
407	2014	MDA	Investing in Agricultural Economic Development
408	2014	MDA	Pesticide Licensing Process
409	2014	MDA	Quality Management System Improvement
410	2014	MDE	Integration Review Process (School District Budgets)
411	2014	MDE	Online Administration of Reading and Mathematics Assessments
412	2014	MDE	Positive Behavioral Interventions and Supports (PBIS)
413	2014	MDE	Streamlined Annual Application Renewal for USDA Child Nutrition Programs
414	2014	MDE	Streamlining State and Federal Programs by Improving Relationships
414			and Processes

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	416	2014	MDH	Improved Enforcement Documents to Support Swift Compliance with Public Health Laws
	417	2014	MDH	Increased the number of asbestos permits in Greater Minnesota
	418	2014	MDH	Increasing efficiency and integrity of SHIP monitoring and evaluation
•	419	2014	MDH	Interactive Data Portal to Inform Public Health Action
-	420	2014	MDH	Postpartum Depression Screening QIP
•	421	2014	MDH	Streamlining the flu testing process- faster results, zero mistakes
	422	2014	MDH	Trauma Center Designation Application
	423	2014	MDNR	Better DNR Initiative (Continuous Improvement and Innovation)
	424	2014	MDNR	Developing and Implementing the Minnesota DNR Permitting and Reporting System (MPARS)
	425	2014	MDNR	DNR Parks and Trails Enterprise Information System
	426	2014	MDNR	Enforcement Time Entry Process Improvement
	427	2014	MDNR	E-Tracks
	428	2014	MDNR	Financial reporting and accountability project, to focus on reducing correcting entries
	429	2014	MDNR	Firearm safety course improvement
	430	2014	MDNR	Groundwater management designations, concerning permitted water appropriations and allocation plans
	431	2014	MDNR	Hiring Needs Assessment
	432	2014	MDNR	Implementation of new Records Management System
	433	2014	MDNR	Improving Division of Forestry's (DOF) Technology Databases and Tools
	434	2014	MDNR	Lake Survey Program Streamlining
	435	2014	MDNR	PAT Project Prioritization
	436	2014	MDNR	Phase 2 Strategic Land Asset Management
	437	2014	MDNR	Point-of-Sale and Reservation system for State Parks
	438	2014	MDNR	Sped up timber sale process to address a forest products industry wood supply shortage
	439	2014	MDNR	Water Appropriations and Public Waters Work Permits application process

			Wildlife and Aquatic Management	
440	2014	MDNR	Area Work Planning Information	
	204.4	14000	System	
441	2014	MDOC	Electronic Base File (eBF)	
442	2014	MDOC	Minnesota Choice (DOC Web-based Victim Notification and Information	
442	2014	IVIDOC	System-Enhancement)	
			Streamlining the position and staff	
443	2014	MDOC	change process (TRF)	
444	2014	MDOC	Transition from Prison to Community (TPC)	
			Streamlined, electronic solution for the	
445	2014	MDOR	submission of Statewide Certificate of	
			Real Estate Values	
446	2014	MDOT	ADA	
447	2014	MDOT	Digital Signatures	
448	2014	MDOT	Improving the business process for	
448	2014	MDOT	changes to road construction funding	
449	2014	мрот	Sponsorship such as FIRST Trucks and	
			Noisewalls	
450	2014	MDVA	Admission Kaizen III	
451	2014	MDVA	Antimicrobial Stewardship with	
452	2014	NADVA	Minnesota Department of Health	
452	2014	MDVA	Antipsychotic Reduction Team Communication improvement project Dementia and Non Violent Crisis	
453	2014	MDVA		
454	2014	MDVA	Intervention Education	
			Domiciliary Customer Satisfaction	
455	2014	MDVA	Improvement Project	
456	2014	MDVA	Drug Regimen Review Process Team	
457	2014	MDVA	Enhancing the Dining Experience for	
437	2014	IVIDVA	MVH-Luverne Residents	
458	2014	MDVA	Human Resources Hiring Kaizen	
459	2014	MDVA	Improving Employee Satisfaction	
460	2014	MDVA	Lab Process Improvement Team	
461	2014	MDVA	Life Enhancement / Gemini Project	
462	2014	MDVA	Management Leadership Project	
463	2014	MDVA	New Employee Orientation Standards	
464	2014	MDVA	New Resident First Impressions	
			Nursing Department Scheduling	
465	2014	MDVA	Project Team	
466	2014	MDVA	Point Click Care	
467	2014	MDVA	QAPI implementation process	
468	2014	MDVA	Recruitment / Retention	
469	2014	MDVA	Room Order Project Team	
470	2014	MDVA	Sleep Renovation Program	
471	2014	MDVA	Smoking Project Team	

472	2014	MDVA	Supervisor Leadership Project	
473	2014	MDVA	Veterans Information System	
474	2014	MDVA	Wheelchair Maintenance Clinic	
475	2014	METC	Air Permit Reports	
476	2014	METC	Enterprise Content Management Initiative	
477	2014	MHFA	Minnesota Housing Community Profiles	
478	2014	MHS	Gift Acknowledgement Process	
479	2014	MHS	Hiring Process Kaizen	
480	2014	ММВ	HR Process Integration/Vacancy Filling	
481	2014	MNIT	Identity and Access Management System Implementation	
482	2014	MPCA	Air Monitoring at Regulated Facilities	
483	2014	MPCA	Chloride Water Quality Standard Implementation	
484	2014	MPCA	CLP Data Management Kaizen	
485	2014	МРСА	CLP Permit Reporting Requirements Kaizen	
486	2014	МРСА	Community Failing Sewage Treatment Effort	
487	2014	MPCA	Continuous Improvement (CI) Trainin Collaborative	
488	2014	MPCA	CWP/319 Funding Coordination Improvement	
489	2014	MPCA	Documents and Data Management Improvement Project	
490	2014	MPCA	eServices Support	
491	2014	MPCA	MPCA Contracting	
492	2014	МРСА	Revamping the "Leading Continuous Improvement" training	
493	2014	MPCA	SSTS Bond Coordination with the DLI	
494	2014	MPCA	Stipulation Agreement Timeliness	
495	2014	MPCA	Technical Guide for Processing Air Quality Permit Applications	
496	2014	МРСА	Transformation - Business IM Governance Development	
497	2014	MPCA	Transportation Emissions	
498	2014	MPCA	Update Watershed Webpages Process	
499	2014	MPCA	Watershed Assessment Reports	
500	2014	MPCA	Watershed Payment Approval Process	
501	2014	MPCA	WQ Chemical Additive Review Process Improvement	
502	2014	OHE	Duplex printing conversion	
503	2015	Interage ncy Council	Heading Home: Minnesota's Plan to Prevent and End Homelessness	

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		on Homeles sness	
504	2015	MDE and Governor 's Children' s Cabinet	Implement Help Me Grow initiative to improve social work referrals
505	2015	MDH	Improved quality of death records data
506	2015	MDMA	National Guard diversity, inclusion, mentoring initiative
507	2015	MDOT	Improved bridge inspections
508	2015	MDVA	Reduced use of psychotropic medication for veterans
509	2015	MHFA	Increasing communities of color homeownership
510	2015	МРСА	Streamlined information request response
511	2015	ADM	Capital Complex Recycling Upgrades
512	2015	ADM	Data practices advisory opinion process
513	2015	ADM	Federal Grants Process Improvement
514	2015	ADM	Fleet Sustainability
515	2015	ADM	FMR Workout
516	2015	ADM	Parking Services
517	2015	ADM	PT Contract document tracking
518	2015	ADM	Statewide Lean Program
519	2015	Board of Nursing	Compliance Monitoring and Petition
520	2015	DEED	Increasing the Effectiveness of Rapid Response to Mass Layoffs in Minnesota
521	2015	DHS	EATS Improvement
522	2015	DHS	Eliminating the backlog and improving the timeliness of DHS maltreatment investigations
523	2015	DHS	Evidence-based Childbirth Program
524	2015	DHS	Health Care Delivery System (HCDS) Demonstration
525	2015	DHS	Phone Application for Minnesotans Applying for Health Care Coverage
526	2015	DPS	Streamlining the motor vehicle registration refund process, transitioning from a paper-based process to an electronic process within the Driver and Vehicle Services division.

527	2015	Enterpris e-Wide	Enterprise Grants
528	2015	MDA	Selling MN Agriculture to the World - International Trade Activities at the MN Department of Agriculture
529	2015	MDE	Alternative Dispute Resolution
530	2015	MDE	Improving MDEs Contracting Processes
531	2015	MDE	Teacher Development and Evaluation
532	2015	MDH	Documented Complaint Process
533	2015	MDH	Healthy Minnesota 2020
534	2015	MDH	Improvement of Hemoglobin Trait Communication and Outcomes
535	2015	MDH	Improving customer service by standardizing phone conference line scheduling procedures
536	2015	MDH	Improving the quality and availability of Minnesota vital records death data
537	2015	MDH	Improving Timeliness in the Distribution of Funding to Grantees
538	2015	MDH	Infectious Disease Lab Specimen Isolate Collection and Inventory
539	2015	MDH	New Employee Orientation Training
540	2015	MDH	Pre-analytical Process Improvements in Newborn Screening by Utilizing UPS' CampusShip
541	2015	MDH	The Statewide Health Improvement Program (SHIP)
542	2015	MDNR	Conserving the American Plains bison by establishing a new bison herd
543	2015	MDNR	Developing and Implementing the MNDNR Permitting and Reporting System (MPARS)
544	2015	MDNR	Eliminating 60 Tons of Scrap at DNR General Andrews Area Office, Willow River
545	2015	MDNR	Increasing Acres of Hunting Lands for Citizens
546	2015	MDOC	Streamlining the County Financial Reporting Process
547	2015	MDOR	Asset Tracking Application
548	2015	MDOR	Centralized Cross Divisional Impacts from Legislative and Annual Changes
549	2015	MDOR	Electronic Lien Filing (SELWS)
550	2015	MDOR	From More Than a Day, to Less Than an Hour
551	2015	MDOT	Bridge Maintenance BI project
552	2015	MDOT	Rail Safety Project Close-out

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	553	2015	MDOT	Reducing Resources Necessary/Improving Quality of Bridge (UAV, a.k.a "Drone")
	554	2015	MDOT	Tracking and Managing Customer Correspondence
	555	2015	MDVA	Better Heads Up on What's Happening
	556	2015	MDVA	Reducing Psychotropic Medication in our Special Care (Dementia/Alzheimer's) and Skilled Care Households
	557	2015	MDVA	Reducing resident illness and hospitalizations
	558	2015	MDVA	TeleMentalHealth
	559	2015	METC	Data Search Framework
	560	2015	METC	Electronic Device Recycling Program
	561	2015	METC	Improving Bus Reliability
	562	2015	METC	Restructuring Metro Mobility Service
	563	2015	METC	Streamlining Submissions for Local Comprehensive Plans and Plan Amendments
	564	2015	METC	Video Conferencing
	565	2015	MHS	K 12 Product Guest Services
	566	2015	MHS	K12 Service Area 5S Blitz
	567	2015	MMB, ADM, MNIT	Developing TransparencyMN
	568	2015	MNDR and MNZOO	Streamlining DNR Construction Supplemental Agreements and Encumbrances
	569	2015	MNIT	Fighting Bird Flu with Technology
	570	2015	MNIT	Minnesota Geospatial Commons
	571	2015	MNSCU	Curriculum Approval
	572	2015	MPCA	Air Quality Regulatory and Assistance Coordination
	573	2015	MPCA	CI Environmental Review Project
	574	2015	МРСА	Streamlining the system for processing information requests: CI project FY2015
	575	2016	MDOR	"I am Revenue" inclusion campaign
	576	2016	MDOT	Hydraulics Inspection Vehicle Explorer (HIVE), reduced time,cost, traffic delay for culvert inspections and repairs
	577	2016	MDVA	Luverne Veterans Home: enhanced resident lives through music and memory therapy

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	578	2016	MMB with Governor 's Office, DHS, DEED, MDOR, MNIT	Promoting state as great place to start and grow your career
	579	2016	ADM	Big Results on a Budget
ŀ	580	2016	ADM	Capitol Complex Recycling Upgrades
•	581	2016	ADM	Diversity Training and Employee Engagement
	582	2016	ADM	Renewable Energy for the Capitol Complex
	583	2016	DHS	AARP/SCAN Foundation State Scorecard on LTSS – Minnesota Ranked #1
	584	2016	DHS	Annual Health Plan Selection for MN Health Care Programs
	585	2016	DHS	Common Entry Point Centralization- Minnesota Adult Abuse Reporting Center
-	586	2016	DHS	Communication Technology
	587	2016	DHS	DHS Licensed Child Care Center Application Project
	588	2016	DHS	Furniture Fixtures and Equipment for the MSOP St. Peter expansion
	589	2016	DHS	Home and Community-based Services (HCBS) Lead Agency Review
4	590	2016	DHS	Live Well at Home Grants
	591	2016	DHS	Olmstead Plan: Disability Waiver Waiting List Management
	592	2016	DHS	Social Security Benefits Advocacy Provider Payment System
	593	2016	DHS	Supplemental Nutrition Assistance Program (SNAP) – Program Improvement and Integrity
	594	2016	DLI	Solar Photovoltaic Outreach/Education and Inspection Fee Reduction
	595	2016	DLI	Workplace Safety Alliance with the Mexican Consulate
	596	2016	IRRR	IRRRB Grants Management Solution
	597	2016	MDE	Application and Start-Up of Voluntary Pre-Kindergarten (VPK)
	598	2016	MDE	Improving MDE's Contract Process
ſ	599	2016	MDE	The "Doing Social Studies" Video Series
	600	2016	MDH	Minnesota WIC Appformerly called the Minnesota WIC Food Finder
	601	2016	MDH	Minnesota's Stillbirth Tax Credit: Collaboration and Innovation from the

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			Departments of Health and Revenue to Help Parents
602	2016	MDH	Promoting Public Health ActionRadon Health Risks and Home Testing in Minnesota
603	2016	MDH	STAR Results-Statewide Trauma Application and Reporting Results
604	2016	MDH	Time Savings of Notification and Invoicing for Children with Special Needs
605	2016	MDH	Utilizing Community Needs Assessments to Inform Policy: Sickle Cell Trait Example
606	2016	MDHR	Increase Auditing Efforts of Contractors
607	2016	MDNR	Buffer Mapping Project
608	2016	MDNR	Developing a guide to hiring and retaining military/veteran personnel
609	2016	MDNR	DNR incorporates career exploration program to mentor individuals with disabilities
610	2016	MDNR	Information Center Expands Call Hours for Customer Convenience
611	2016	MDNR	Minnesota state parks make customer service improvements including more self-service opportunities and more sites available for reservation
612	2016	MDNR	New wildfire aircraft reduce costs, increase fire response, and reduce acres burned
613	2016	MDOC	Offender Document System ("ODocS")
614	2016	MDOR	Online Delivery of Sales and Use Tax Education
615	2016	MDOT	Minnesota Walks: A pathway to safe, convenient and desirable walking and rolling for all
616	2016	MDOT	MnDOT Highway 53 Relocation Project
617	2016	MDOT	MnDOT's Survey Technical Workshop
618	2016	MDOT	Native plantings on I-35 to control blowing snow
619	2016	MDOT	Snow Plow Operator Training (SPOT)
620	2016	MDOT	Subsurface Sewage Treatment System Risk Management Program
621	2016	MDOT	Transportation Asset Management System
622	2016	MDVA	Operation: Sight and Sound
623	2016	MDVA	Silver Bay's Sleep Efficiency Program
624	2016	MDVA	Veterans SOAR (SSI/SSDI Outreach, Access and Referral)

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			EIMS website redesign
626	2016	METC	Enterprise Content Management Initiative
627	2016	METC	Job Aid (AKA Content Information Development and Delivery)
628	2016	METC	MCES Industrial Online Reporting System
629	2016	METC	River Data Collection and Reporting
630	2016	MHFA	Employee Engagement Infrastructure: Improving morale by creating an effective engagement infrastructure to encourage feedback, improve our workplace and our work
631	2016	MHFA	PORT: A One-Stop Online Shop for Compliance Monitoring and Reporting
632	2016	MMB	Paid Parental Leave
633	2016	ММВ	The Leadership Network
634	2016	MPCA	Improving environmental air data sharing project
635	2016	МРСА	MPCA Contracting Continuous Improvement Team
636	2016	MPCA	Reducing Jurisdictional Overlap for Minnesota's Septic System Professionals
637	2016	MPCA	Streamlining Wastewater Chemical Additive Review and Approval Procedures
638	2017	MDNR	Multicultural media outreach
639	2017	МЕТС	Metro Transit technician training program
640	2017	МРСА	Minnesota watershed approach to clean water
641	2017	ADM	Ambassadors for Respect
642	2017	ADM	EE Safety Survey
643	2017	ADM	OES
644	2017	MDA	Certified Dairy Industry Inspection
645	2017	MDA and MNIT	Food Business Licensing Wizard
646	2017	BWSR	BWSR Academy
647	2017	BWSR and MNIT	BuffCAT
648	2017	MDOC	Staff Professionalism Campaign
649	2017	MDE	Early Childhood Longitudinal Data System
650	2017	MDE	LEAPS Act Implementation
651	2017	MDE	MIT
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653	2017	MDE	Procure to Pay
654	2017	MDH	Adjudication Trifecta
655	2017	MDH	Enhance Understanding New Nursing Home Regs & Survey Process
656	2017	MDH	Measles Response
657	2017	MDH	Mentoring Program
658	2017	MDH	SHIP Porthole
659	2017	DHS	Background Studies Backlog
660	2017	DHS	Black Women Employee Resource Group Effort
661	2017	DHS	Building a Person-Centered Hub for People with Disabilities
662	2017	DHS	Child Safety and Permancency hosted "Supervisor Forums"
663	2017	DHS	DCT Accounts Payable
664	2017	DHS	Minnesota's Integrated Services Business Model
665	2017	IRRR	Downtown and Business Corridor Grant Program
666	2017	ММВ	AMA
667	2017	ММВ	Branding
668	2017	ММВ	HR Toolbox
669	2017	ММВ	VSAM
670	2017	MMB and ADM	Connect 700
671	2017	METC	Customer Workshop
672	2017	METC	MT App
673	2017	MDMA	In House Design
674	2017	MHFA	Customer Portal
675	2017	MNIT	Accessible Templates
676	2017	MNIT	Cybersecurity Risk Scorecards
677	2017	MDNR	Buffer Law Implementation
678	2017	MDNR	FAW Sandhill River
679	2017	MDNR	FOR Rural Fire Program - Final
680	2017	MDNR	New Hire CORE Video
681	2017	MDNR	Tick bite prevention
682	2017	MDNR	The Bridges Project: Diversifying Involvement in the Natural Resources Community
683	2017	MPCA	Work Order Signatures
684	2017	MDOR	Audit Tax Order Consolidation
685	2017	MDOR	Business Center
003		-	
686	2017	MDOR	Stop. Connect. Confirm.

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		688	2017	MDOT	Locally Initiated Cooperative Agreement Streamlining
		689	2017	MDOT	Maintenance Decision Support System Automated Vehicle Location
		690	2017	MDOT	National Road Research Alliance (NRRA)
		691	2017	MDOT	New Employee On- Boarding
		692	2017	MDOT	St Croix Bridge boat tours
		693	2017	MDOT	Step-by-step process for acquiring motor carrier authority
		694	2017	MDOT	TH 53 Relocation Project
		695	2017	MDOT	Tribal Lands Program
		696	2017	MDOT	Tri-Party Tribal Boundary Data MOU
		697	2017	MDVA	DADS Project
E.4	Expanded Administrative Support for Small State Agencies, Allowing Them to Focus on Their Core Missions	The Department of Administration's Small Agency Resource Team provides accounting, budgeting and human resources services to the state's small agencies, boards and councils. By providing these administrative services, the team enables these small organizations to focus their most vital resources on their core businesses. Under Governor Dayton's leadership, the Department of Administration expanded its Small Agency Resources Team to help a total of 20 state agencies.			
E.5	Launched Consumer-Friendly Human Rights Website and Hotline	In 2011, the Minnesota Department of Human Rights streamlined the intake charge process resulting in a reduction of 66 days to complete an administrative charge. In 2016, the Department added foreign language hotlines to assist citizens, business owners and other members of the public. The hotline has served more than 80 Minnesotans with over 32 hours of calls since July 2016. Additionally, the Department's Spanish speaking enforcement officer took about 480 calls from Minnesotans whose primary language is Spanish. In 2016, the Department also redesigned its website to increased efficiency and improve user navigability.			
E.6	Reducing Waste at the State Capitol Complex	In 2016, the Department of Administration introduced an improved recycling system that increased the State Capitol Complex's recycling rate from 70 percent to 80 percent. The agency also set a goal of reaching zero-waste, with a recycle rate over 90 percent, by 2018. As part of the enhanced recycling program, the agency began recycling organic material throughout the Capitol Complex, including the cafeterias. In 2017, the agency diverted more than 390,330 tons of organics from landfills. Some of that organic matter was used as compost to feed the pollinator-friendly gardens around the Capitol Complex. So far, the new system has achieved a 78 percent recycling rate.			

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		In 2016, the Dayton Administration and the Department of Administration partnered with Xcel Energy to create the "Renewable Connect-Government" program that provides 33 percent of the Capitol Complex base electrical need from renewable energy generated in Minnesota. The utility rates negotiated by the state will save taxpayer money over the next two decades. Since 2008, the Department of Administration has reduced energy consumption on the Capitol Complex by 23.7 percent despite the Capitol Complex population growing by 22.5 percent due to consolidation of state workspaces. This has resulted in an estimated \$13 million in electricity costs avoided, and 96,379 tons less CO2 produced to power the Capitol Complex. In addition, the Department of Administration added 193 hybrids and 21 all-electric or plug-in electric hybrid vehicles. In recognition of this work to improve mileage and reduce emissions, the National
		Association of Fleet Administrators certified the state vehicle fleet as a "Green Fleet." The Department of Administration also created a Green Lease program in 2016. The program has initiated more than 149
		negotiated leases in which private sector facilities owners agreed to meet criteria to improve the environmental footprint of state government.
E.8	Saved Taxpayers \$1.5 Billion Through Competitive Health Insurance Contract Bidding	Before Governor Dayton took office, the State of Minnesota was not getting the best value for its Medicaid program provided through health plans. In 2011, Governor Dayton and the Department of Human Services began requiring health plans to compete to provide health care coverage for enrollees in Medicaid and MinnesotaCare. By requiring competitive bidding and introducing other reforms to purchasing Governor Dayton has saved Minnesota taxpayers \$ 1.5 billion.
		In 2013, Minnesota launched its Integrated Health Partnership program in which people receive more coordinated care and health care providers are paid based on the quality of care they provide to their patients. This encourages providers to be innovative in how they provide care and allows them to focus on the quality of care versus the amount of care they provide. The program now serves 465,000 Minnesota with 24 provider groups involved. It also has saved taxpayers \$213 million since 2013.
E.9	Reduced Processing Time for Workforce	Under Governor Dayton's leadership, the Minnesota Department of Human Rights worked to ensure equitable opportunities in state contracting while making the process more efficient for contractors

	Certificate Applications	process, w	cy streamlined its workforce certificate apposition of the contractors are providing ent opportunities all people. Thanks to the reduced from 30 days to less than 10 days tha	g equal se reforms wait						
E.10	Created Disaster Assistance Fund to Quickly Deliver Aid to Minnesota Communities	weather a infrastruct 19 state d	Since 2011, Minnesota communities have experienced severe weather and other disasters – causing \$52 million in damage to public infrastructure. These incidents have resulted in 8 federal disaster and 19 state disaster declarations. Any updates on total damage, and state and federal disasters?							
		In 2014, Governor Dayton signed legislation establishing the State Disaster Assistance Contingency Account to assist local commafter a natural disaster without a special session, even when aid is not available.								
		Emergenc	etion also directs the state to cover the full by Management Agency (FEMA) funding ma ents in federally declared disasters.							
		infrastruct state will infrastruct	Aid from the contingency account will reimburse counties for public infrastructure repairs and clean-up costs. Under Minnesota law, the state will reimburse 75 percent of eligible costs for public infrastructure repairs and clean-up, with local governments responsible for covering the remaining 25 percent.							
		Between 2011 and 2017, Governor Dayton directed more than million in aid to eligible Minnesota communities and Tribal Governments. The creation of the State Disaster Assistance Contingency Account in 2014 has helped to avoid the use of sp sessions to approve aid – saving money and helping get aid to communities more quickly.								
		Year	Community	Assistance						
		2017	Anoka County	Authorized \$522,387						
		2017	Becker, Clay, and Norman Counties	\$619,525						
		2017	Kittson County	\$95,025						
		2017	Freeborn County	\$45,860						
		2017	Redwood and Renville Counties	\$675,750						
		2017	Clearwater County	\$85,875						
		2017	Winona County	\$107,785						
		2017	St. Louis County	\$2,126,130						
		2017	Big Stone and Stevens Counties	\$45,125.63						
		2017	Cass and Crow Wing Counties	\$381,552						

Blue Earth and Nicollet Counties

\$687,314

2016

1 2	016	Itasca County and Leech Lake Band of	Ć05 200
20	016	Ojibwe	\$85,200
20	016	Norman County	\$49,711
20	016	Chippewa County, Yellow Medicine County, and the Upper Sioux Community	\$259,191
20	016	Cass and Crow Wing Counties	\$281,707
20	016	Aitkin, Benton, Carlton, Crow Wing, Kanabec, Meeker, Mille Lacs, Morrison, Pine, and Traverse Counties	\$5,467,599
20	016	Aitkin, Beltrami, Cass, Clearwater, Lake, and St. Louis Counties, and for Bois Forte, Fond du Lac, and Leech Lake Tribal Communities	\$3,291,585
20	015	Beltrami, Blue Earth, Brown, Carver, Chippewa, Dakota, Dodge, Faribault, Freeborn, Hennepin, Jackson, Koochiching, La Qui Parle, Lake of the Woods, Le Sueur, Lyon, Marshall, Martin, McLeod, Morrison, Murray, Nicollet, Nobles, Pipestone, Ramsey, Redwood, Renville, Rice, Roseau, Rock, Scott, Sibley, Steele, Todd, Wadena, Waseca, Washington, Watonwan, Wright, and Yellow Medicine Counties. Tribal governments receiving funding include: Red Lake Band of Chippewa, Prairie Island Indian Community, Bois Forte Band of Chippewa.	\$17,300,000
20	013	Benton, Big Stone, Douglas, Faribault, Fillmore, Freeborn, Grant, Hennepin, Houston, McLeod, Morrison, Pope, Sibley, Stearns, Stevens, Swift, Traverse and Wilkin Counties	\$4,700,000
20	013	Nobles and Rock Counties, City of Worthington	\$219,141
20	012	Aitkin, Kandiyohi, Carlton, Lake, Cass, Meeker, Cook, Pine, Crow Wing, Rice, Dakota, St. Louis, Goodhue, Sibley, and Itasca Counties. Tribal governments receiving funding include: Fond du Lac Band of Lake Superior Chippewa, Grand Portage Band of Lake Superior Chippewa, and Mille Lacs Band of Ojibwe.	\$185,000,000

In addition to creating the State Disaster Assistance Contingency Account, Governor Dayton's Administration developed trainings and workshops for state and local emergency managers to better coordinate recovery efforts, surveyed local officials about how to improve state disaster response, overhauled the state's emergency

		manager training program, and improved communications and coordination with Minnesota's voluntary organizations.
		The Department of Public Safety also created a Community Recovery Specialist to assist communities recovering from the effects of disasters.
E.11	Eliminated Child and Vulnerable Adult Maltreatment Investigation Backlog	As part of Governor Dayton's better government initiative, the Department of Human Services reformed the way it investigates allegations of maltreatment of vulnerable adults and children. In 2014, the agency implemented a paperless reporting system and other efficiencies. As a result, the Department of Human Services eliminated a backlog of 600 reports and now completes 90 percent of reports within 60 days as required by state law. Previously only 14 percent were completed on time.
E.12	Sentencing Reform for Low-Level Drug Offenders	Minnesota still has a relatively small prison population compared with other states. However, the state's incarceration rate has spiked 150 percent over the past 25 years. This has put significant strain on Minnesota prison space and cost taxpayers billions in additional expenses.
		In 2016, the State of Minnesota implemented reforms that reduced sentences for certain low-level drug possession crimes. The state also created a new community justice reinvestment account to help fund community based programing. These reforms expected to reduce Minnesota's prison population by about 600 long-term, reserving space for individuals who belong there and saving taxpayer's money. This will reduce the state's cost by about \$3 million each year.
E.13	Consolidated Metro Mobility Contracts to Improve Service and Save Money	Metro Mobility has 40,000 certified riders and provides rides to more than two million customers a year. With a rapidly growing customer base, Metro Mobility sought ways to save taxpayer dollars, better meet customer needs and accommodate growing ridership. In 2015, Metro Mobility consolidated its contract, which will save an estimated \$4 million annually in state expenses.
E.14	Provided Sustainable, Clean Drinking Water	Industries and the vast majority of homes in the Twin Cities metropolitan area are connected to one of the Metropolitan Council's wastewater treatment plants through an extensive network of sewer pipes. The system's seven treatment plants process some 260 million gallons of wastewater from 105 communities; providing high-quality, cost-efficient service that protects public health and the environment.

Under Governor Dayton's leadership, the Metropolitan Council has worked to further enhance our nation-leading wastewater treatment network:

- Powered with Renewable Energy Reflecting Governor
 Dayton's commitment to sustainability, the Metropolitan Council
 set the goal of purchasing 10 percent of its energy for
 wastewater treatment facilities from renewable source. To help
 meet this goal, the Council has installed solar arrays at its Blue
 Lake and Empire facilities.
- Created Stormwater Reuse Guide In 2011, the Metropolitan
 Council created a StormWater Reuse Guide to promote reuse of
 stormwater to help maintain the region's abundant water
 supply. In 2015, the Council partnered with the St. Paul Saints to
 capture rainwater from a transit facility for irrigation of the
 ballfield and as water for some of the ballpark's toilets.

The success of this work has garnered national attention. In 2016, the region's eight wastewater treatment plants, operated by Metropolitan Council Environmental Services, were recognized for their work in permit compliance.

Six plants received a *Platinum Award* from the National Association of Clean Water for 100 percent compliance with their discharge permit requirements for five or more consecutive years.

- Hastings 26 years
- St. Croix Valley 25 years
- Blue Lake 11 years
- Eagles Point –11 years
- Empire 9 years
- Metro 5 years

E.15 Invested in Sustainable Energy Practices to Save \$16 Million and Improve Air Quality

Under Governor Dayton's leadership, the state of Minnesota is proving that environmental protection and responsible stewardship go hand-in-hand.

Following a comprehensive energy audit of its support facilities, Metro Transit invested more than \$10 million in energy-saving improvements, such as building automation systems, high-speed, insulated garage doors and energy-efficient lighting. More than \$16 million in savings has been realized since the initial facility improvements were made in 2009.

Metro Transit also has installed solar arrays at two support buildings and two Park & Rides and is purchasing solar energy through community solar gardens.

		Metro Transit's fleet includes 134 hybrid-electric buses that have lower emissions and better fuel economy than standard diesel buses. Improvements in bus design and maintenance have also led to steady improvements in fuel conservation fleetwide. In recognition of these investments, Metro Transit received a Gold Level certification through American Public Transportation Association's Sustainability Commitment program in 2014.
E.16	Created Online Rent Payment System, Saving \$450,000 a Year	In 2016 and 2017, the Metropolitan Council developed a new online system for rent assistance tenants and landlords that replaces a paper, in-person and mailing system. Tenants can fill out paperwork on-line, communicate with their caseworker and find out rent portions electronically. Landlords can login into their account and find the status of a housing inspection, view rent payments or communicate electronically with the HRA. This technology change replaces a paper system and in-person meetings, providing for service efficiency and budget savings. Thanks to these changes, the Metropolitan Council is saving an average of \$450,000 a year. The agency estimates that it will save approximately \$2.3 million during the first five years of the new system.
E.17	Redesigned State Websites to Improve Accessibility and User Experience	Under Governor Dayton's leadership, state government was brought into the 21st century with more accessible website, ways to access data and services online, and mobile-friendly tools. During the Dayton Administration, visits to www.mn.gov increased from 1.1 million in 2012 to 18.9 million unique views in 2017. Unique views to DNR's website, mndnr.gov, increased nearly 70 percent, from 4.6 million unique views in 2011 to 7.8 million unique views in 2017. In 2014, Governor Dayton issued an executive order directing state agencies to use plain language to improve communications between government and Minnesotans. As part of the plain language initiative, the Dayton Administration led efforts to redesign state websites to improve user experience, ease of navigation, accessibility, and make it easier to implement upgrades in the future. • Redesigned DNR Website – In 2017 and 2018, the Minnesota Department of Natural Resources redesigned its website and upgraded its platform to make it more user-friendly. The new website is mobile friendly and allows Minnesotans to use interactive maps, access fishing and hunting regulations, buy licenses and park passes, and view up-to-date information about park, lake access, and trail conditions. Other features include:

		 ParkFinder Tool – A new online trip-planning tool, ParkFinder, added to the Parks and Trails website in 2014, allows Minnesotans to search by park feature (e.g. camping or kayak rental) to see which Minnesota state parks have those amenities. Virtual Tours – Virtual tours of all Minnesota state parks and trails have been created over the past eight years. The tours are designed to help Minnesotans with trip-planning. Most of the tours feature 360-degree, interactive panoramic photos; some also include video. Online Campsite Reservations and Park Passes – in 2016, expanded the range of services available online, so that sameday reservations can now be made online or at self-service kiosks in the parks, without a reservation fee. Visitors also can now get daily and annual state park permits online, saving time for both staff and visitors. These reforms earned a State Government Innovation Award.
E.18	Saved Minnesota Taxpayers \$105 Million Through IT Consolidation and Reform	Technology is a ubiquitous part of modern life, and Minnesotans increasingly expect government to deliver services online just like other institutions and businesses. Under Governor Dayton's leadership, the state of Minnesota reformed how it delivers technology to improve experiences for consumers and save money. In 2011, the Office of Enterprise Technology was transformed into Minnesota IT Services, a state department charged with managing technology across state government and protecting information, including personal information of citizens, from cyber-attack. Thanks to this consolidation, the Dayton Administration reduced the state's data center footprint by more than 50 percent, making Minnesota more secure, while saving taxpayer money. In addition, Minnesota IT Services is able to leverage economies of scale to reduce technology purchasing costs. These reforms have saved taxpayers approximately \$15 million a year, or \$90 million in total.
E.19	Modernized IRRRB Grant Management Software	Iron Range Resources & Rehabilitation's Grants Office implemented a new grants management software, called FLUXX. FLUXX has moved the agency from paper applications to efficient, standardized electronic applications that support real time interaction with customers. Now 100 percent of all agency grant program applications, reimbursement requests, correspondence and reports are filed electronically through this system. Applicants have found many benefits, including the ability to apply for grants, track grant

E.20	Continued "Toward Zero Deaths" Initiative That Has Reduced Traffic Fatalities 40 Percent	progress, and request grant reimbursements in a quick, efficient manner. In addition, the system allows IRRRB to electronically streamline grants management, provide timely communication to applicants about grant processes, and provide improved customer service. Minnesota's Toward Zero Deaths traffic safety initiative fosters a safe driving culture. It encourages motorists to practice and promote safe and smart driving behavior. The initiative focuses on educating motorists, enhanced enforcement, construction of safer roads and improved emergency response. Since 2003, Toward Zero Deaths helped reduce traffic-related deaths by 40 percent.
		In addition, Minnesota created additional fines for work zone speed limit convictions, strengthened driver education requirements and increased fines for texting and driving second offenses.
E.21	Implemented Reforms at the Department of Transportation that Saved \$217 Million	As Governor, Mark Dayton prioritized making government more efficient, effective, and accountable to the people it serves. Under his leadership, the Minnesota Department of Transportation implemented reforms that improved the efficiency of construction projects and project development. The agency also make reforms to its administration, maintenance and operations divisions. Overall, these reforms saved more than \$217 million since 2015. The funding saved through improved efficiency were then used to support additional road and bridge projects across the state.
E.22	Reduced Worker Compensation Claims at Department of Veteran Affairs by 12 Percent, Saving Taxpayers \$352,376	Improving worker safety has been a priority throughout Governor Dayton's two terms. Since 2011, the Minnesota Department of Veterans Affairs strengthened its safety program intended to reduce slips, trips, and falls and reduce staff injuries at veterans' homes. The agency has implemented a comprehensive incident review process to ensure timely corrective actions are taken in response to employee injuries/incidents. Thanks to these efforts, worker compensation claims have dropped 24 percent – from 141 claims in 2013 to 107 claims in 2017. In addition to improving employee safety, these reforms are saving taxpayers up to \$88,094 a year. Since 2013, a total of \$352,376 has been saved.
E.23	Ensured Veterans Homes Comply with Best Practices for High-Quality Care	In 2014, the Minneapolis Veterans Home completed the rigorous Centers for Medicare & Medicaid Services (CMS) Certification process. In addition to implementing best practices and high standards of operations for skilled care, this certification allowed the

		Minnesota Department Veterans Affairs to receive additional federal revenues for veterans care. The agency also has started the certification process for the veterans homes in Luverne and Silver Bay, which will make additional federal funding available for veterans in those homes and ensure the homes are using best practices for care.
E.24	Implemented Reforms, Eliminated Taxpayer Subsidies for Combative Sports Commission	Governor Dayton signed legislation in 2012, directing the Department of Labor of Industry to undertake the regulation of boxing and mixed martial arts. Previously, regulation by the Combative Sports Commission had been inefficient and costly resulting in the need for General Fund subsidies. By allocating part time staff members more efficiently and eliminating duplicative regulation, operations have continued to be funded exclusively by fees from the 356 licensed professional and amateur mixed martial arts and boxing combatants and has saved \$80,000 per year since DLI assumed regulatory oversight.
E.25	Workers' Compensation Modernization Program	In 2015, the Department of Labor and Industry adopted a plan to modernize its 20-year-old workers' compensation database system. The plan was approved by the state's Workers' Compensation Advisory Council and \$16 million in funding was approved in 2015 Legislative session. Implementation will begin 2018 with full implementation by the end of 2020 The new system will collect needed information directly from stakeholders as data. The goal is to build a secure, accessible, supportable, cost-effective and stable web-based system that is flexible enough to respond to the present and future needs of the injured workers, the insurers, attorneys and others who rely on DLI to make sure the system operates fairly and to maintain complete and accurate records and files.
E.26	Increased Benefits for Injured Workers and Controlled Workers' Compensation Medical Administration Costs	In 2011, DLI proposed and both the Workers Compensation Advisory Council (WCAC) and legislature approved changes that had the effect of speeding up contested case hearings for injured workers at the Office of Administrative Hearings by 139 days. In 2013, the legislature passed DLI and WCAC changes that raised maximum indemnity benefits and cost of living adjustments for those injured. For the first time, coverage for on-the-job induced post-traumatic stress disorder (PTSD) was required. Limits were also placed on job development services, and DLI was given authority to require injured workers who are prescribed narcotics to enter pain contracts with their treating physician, which it did by rule in 2015.

In 2016, the Department of Labor and Industry implemented a payment system for inpatient hospital care that controls costs by pegging payments to 200 percent of Medicare. This will save Minnesota's workers' compensation system an estimated \$8 to \$15 million a year, without cutting workers' benefits. The new system has increased the use of electronic billing and promptness of payment while reducing line-item denials and the number disputes involving hospitals. In 2018, the Department of Labor and Industry (DLI) implemented payment systems for outpatient hospital care and services provided by ambulatory surgical centers, and increased indemnity benefits for injured workers. The new payment systems will provide an estimated cost savings of \$10.8 million to the workers' compensation system. Certain first responder employees, such as firefighters and police, with a diagnosis of post-traumatic stress disorder will be presumed to be so due to the nature of their employment. DLI will be implementing treatment criteria for all workers suffering from PTSD using the expedited rulemaking process in section 14.389. E.27 **Cut Workers'** In 2011, the Department of Labor and Industry worked with Compensation business, labor, insurers, and the workers' compensation bar to win Dispute Resolution passage of legislation that sped up the system's dispute resolution Times in Half process. The goal was to cut in half the time needed to get to settlement conferences and hearings in contested cases at the Office of Administrative Hearings. Since then, the amount of time to first conference fell by 44 days (20 percent) and time to first hearing fell by 104 days (27 percent), which has helped injured workers resolve their disputes faster. E.28 Enhanced During the Dayton Administration, the Metro Transit Police **Community Policing** Department became one of the state's largest and most diverse within the Metro police agencies, with more than 100 full- and 90 part-time officers. **Transit Police** Department The department was 95 percent white men in 2012. The department is almost 40 percent people of color and women. For example, in 2011 there were two full-time black officers. By 2018, the number of black officers had increased to 20 full-time officers. While calls for service have increased, crimes have declined. MTPD calls for service have increased by 226 percent over the past 5 years going from 21,000 in 2013 to 65,312 in 2017 and continuing to climb in 2018. We attribute this to the presence of beat officers encouraging reporting and Metro Transit Policy community outreach efforts that have reduced barriers to reporting. In addition, technology innovations such a Text for Safety system have allowed more citizens to reach out for police service.

		In 2013 and 2016, Metro Transit was recognized with a "Gold Standard" rating for its transit security program by the Transportation Security Administration. 2018 MTPD was awarded the Gold award for the 2018 Super Bowl Transit operation by APTA.
E.29	Created Online Lender Search Tool that Helped More than 6,000 Minnesotans and Put Them on the Path to Homeownership	In 2016, the Minnesota Housing Finance Agency collaborated with partners from across the state to launch a new online lender search tool, which connects interested homebuyers with expert lenders. Since its launch in April 2016, the tool has had more than 71,000 visits and more than 6,000 inquiries to Minnesota Housing lender partners.
E.30	Coordinated Housing Inspections with Other Agencies Saving Time and Money	In 2015, the Minnesota Housing Finance Agency began coordinating rental licensing inspections with other local agency staff. This coordinated approach saves time and money for both the agency and the property owners who may be subject to multiple inspections by other lenders, investors, and local officials for the same properties. The tenants also experience less disruption in their homes and their daily life. In just the first year, the coordinated approach reduced the volume of inspections and the related costs by 15 percent. Since then, the agency has reduced that number an additional 7 percentage points – for a total drop of 22 percent. This equates to a savings of nearly \$20,000.
E.31	Worked Toward Ensuring all Rental Development Projects Close Within 12 Months	The Minnesota Housing Finance Agency processes hundreds of millions of dollars' worth of housing development projects each year. In 2015, the agency revised its project development process to get projects in the ground and ready for residents faster. In 2016, the agency doubled the percentage of projects processed within 12 months from 50 percent to 100 percent.
E.32	Developed User- Friendly Nursing Home Report Card Website	The Nursing Home Report Card (nhreportcard.dhs.mn.gov) helps consumers compare the quality of care in nursing homes across the state. When launched in 2006, it was the first of its kind in the nation to provide consumers with information on quality of life and resident satisfaction with individual nursing homes.
		In 2012, the Minnesota Department of Human Services developed an improved version of the website, which includes more detailed

		information on quality and more flexibility for consumers in selecting quality measures important to them. Other new features include the display of multiple facilities on the same screen to allow for comparisons, more than a year's worth of data for each facility, lists of facilities by city and links to Google Maps for locations and directions. The report card also includes rate data for each facility, bubbles explaining technical terms, bed capacity, ownership type, state inspection results and contact information. The site averages about 1,300 unique visitors a month or 15,500 annually.
E.33	Launched Program to Modernize and Streamline Technology at the Department of Human Services	The Minnesota Department of Human Services launched an effort in 2013 to improve many of the agency's most important business processes and systems, including those that support health care, child and family services, and chemical and mental health services. The agency's goal is to streamline currently fragmented service models and technologies to support person-centered, integrated services, develop stronger fraud prevention and enforcement tools, and to be more agile in responding to the changing needs of its clients and partners.
E.34	Enhanced Online Licensing Look-Up Tool	In 2011, the Minnesota Department of Human Services significantly enhanced the online Licensing Look-Up so consumers can quickly access important health and safety information about child care providers, group homes for people with disabilities, and a range of other services for children and vulnerable adults. This information had previously been the most frequently requested type of public information at the agency. In May 2018, information from monitoring visits to family child care providers was added and other improvements were made to increase transparency and provide information in plain language. More than 24,000 providers are listed and the site was visited more than 1.2 million times in state fiscal year 2017.
E.35	Streamlined the Child Care Provider Application to Reduce Permitting Times by 27 Percent	The number of licensed family child care providers has decreased almost 30 percent since 2005. This problem is particularly acute in Greater Minnesota, where there is less access to child care centers. In 2015, the Minnesota Department of Human Services streamlined the process for processing child care provider licenses. Prior to the project, 31 percent of applications were completed within 120 days, with applications taking an average of 178 days to process.

		Before the continuous improvement process, the average time to complete the application was 183 days; now DHS is completing 87 percent of applications within 150 days and the new application is available online.
E.36	Streamlined Disability Eligibility Process to Save Money, Improve Service	Governor Dayton is committed to making government more efficient, effective, and accountable. Furthering that goal, the Department of Human Services worked to streamline the disability service eligibility process in 2014, which decides whether children and adults with serious physical and/or mental health impairments are eligible for certain types of assistance.
		Before the improvement process, it could take up to three to four weeks for a client to receive information. By creating fillable online forms, providing assistance filling out those forms over the phone, and only ordering evidence that is needed to make a decision directly from the client's providers, the amount of time to collect medical forms evidence and make a decision was reduced from an average of 54 days per case in 2013 to 39 days in 2014. This is a 27 percent improvement.
E.37	Eliminated Backlog for Vulnerable Adult and Children Maltreatment Investigations	Protecting vulnerable adults and children from abuse is a basic responsibility of government. As Governor, Mark Dayton worked to make government more responsive and efficient in responding to maltreatment allegations. In 2014, the process was streamlined and made paperless, eliminating a backlog of hundreds of reports. The Minnesota Department of Human Services assigns hundreds of reports alleging maltreatment of vulnerable adults and children for an out-of-office investigation every year. Statutory language requires DHS maltreatment investigations be completed within 60 days; prior to this project, only 14 percent of reports were completed within 60 days and a backlog of more than 600 pending reports existed.
		The Minnesota Department of Human Services was able to eliminate the entire backlog of 600 reports by December 2014 and in 2015 completed 99 percent of reports within 60 days. In state fiscal year 2017, 90 percent of investigations were completed within 60 days.
E.37	Eliminated Backlog for Elder and Vulnerable Adult Maltreatment Complaints	The Minnesota Department of Health (MDH) and the Minnesota Department of Human Services (DHS) created an inter-agency team to address the backlog of maltreatment cases for elders, vulnerable adults, and their families in January 2018. MDH was able to successfully eliminate the entire backlog by August 2018, and the Minnesota Department of Health Office of Health Facility Complaints

		(OHFC) now completes initial reviews of all new reports within two days. When the project began in January, there were 2,321 reports awaiting triage and 826 triaged cases awaiting investigation. OHFC received nearly 400 reports a week leading up to this backlog. In order to expedite the process, MDH and DHS collaborated with Minnesota IT Services (MNIT) to implement a new electronic document management system. OHFC staff no longer rely on paper documents.
		MDH and DHS implemented further changes to the process in order to increase efficiency, make improvements to standardized intake, triage, and investigations, and enhance the internal case review process.
E.38	Created the Minnesota Business First Stop Program to Streamline Business Permitting Process	In 2012, Governor Dayton directed his Administration to create a single point of contact for individuals looking to start businesses or businesses seeking to expand in Minnesota. The Minnesota Business First Stop provides coordinated leadership and resources to develop, site or expand technology, renewable energy or clean technology businesses in the state. Businesses previously had to bounce from one agency to another to complete the permitting process, which made the undertaking confusing and take longer. Since its creation, the Business First Stop has contacted over 130 businesses and communities, supported the development of 1,230 new jobs, and secured more than \$100 million in private sector investment.
E.39	Implemented Reform 2020 Program	In 2013, Governor Dayton and the Minnesota Legislature restructured the delivery of services for older adults and people with disabilities. These changes are designed to expand consumer choice as well as consumer protections, improve outcomes, and meet the challenges of rising health care costs with a growing aging population. Since 2014 these changes have leveraged more than \$49 million in new federal funds, creating opportunities for investments in programs designed to expand consumer choice and protections and improve outcomes as well as meet the challenges of rising health care costs with a growing aging population.
E.40	Issued Permitting Reform Executive Order	In 2011, Governor Dayton worked with the Legislature to streamline the permit application process for Minnesota businesses. Those actions shortened the Minnesota Pollution Control Agency's permit review process to a maximum of 150 days.

		In August of 2014, the MPCA appearant that 00 percent of ich
		In August of 2014, the MPCA announced that 99 percent of job-creating permits were being completed in 150 days or less. But Governor Dayton directed agencies to do even better. He signed into law a second goal to speed up turnaround to 90 days for the simplest job-creating permits. These improvements provide more certainty for businesses as they expand and create jobs, while preserving Minnesota's strong environmental protections.
E.41	Made Further Job- Creating Permit Reforms	In 2017, Governor Dayton and the Minnesota Legislature made additional improvements to the permitting process to ensure that job-creating projects are not needlessly sidelined, while also protecting our natural resources. The legislation included the following reforms:
		 Required the Department of Natural Resources and Pollution Control Agency to provide a Tier 2 permit applicant with a schedule for issuing the permit and publish the notice within 150 days of receiving the completed application.
		 Required the Department of Natural Resources and Pollution Control Agency to provide a copy of the draft permit to the applicant and consider comments from the applicant prior to publishing the public notice.
		 Modified provisions of the Department of Natural Resources and Pollution Control Agency's expedited permit review process, an initiative that allows permit applicants to accelerate the permitting process if they are willing to pay additional costs themselves. The modifications expanded the program to include the entire permitting process and required the Pollution Control Agency and Department of Natural Resources to provide cost estimates and a completion schedule for each task.
		Required rules to be adopted to allow a project proposer to prepare a draft Environmental Impact Statement.
E.42	Authorized Administrative Law Judges to Perform Marriages	In 2012, Governor Dayton and the Minnesota Legislature authorized Office of Administrative Hearing (OAH) judges to perform marriages in Minnesota like other judges.
E.43	Closed Pawnbroker Loophole	Some companies were registering as industrial loan and thrift companies instead of as pawnbrokers, arguing that this allowed them to take possession of collateral (car titles) for loans without following any of the pawnbroker laws that restrict title lending. In 2013, Governor Dayton and the Minnesota Legislature closed this loophole by requiring any "title loan" company, however licensed, to follow the

		same rules that pawnbrokers must follow when they take possession of a car title in a pawn transaction.
E.44	Closed Mortgage Loan Loophole	An increasing number of predatory housing lenders were obtaining mortgage originator/servicer licenses solely to avoid regulations intended to eliminate their abuse of consumers. In 2013, Governor Dayton and the Minnesota Legislature closed this loophole by applying the consumer protection rules to licensed originators and servicers; legitimate originators' businesses are not affected by the change.
E.45	Enhanced Penalties for Financial Exploitation of Vulnerable Adults	In 2013, Governor Dayton and the Minnesota Legislature enhanced penalties for the financial exploitation of vulnerable adults. A provision was added to the Financial Exploitation of Vulnerable Adult statute to allow the value of the money, property or services received by the defendant within any 6-month period to be aggregated and subject to the penalties for this crime. The legislation also allows that when two or more offenses are committed by the same person in two or more counties, the accused may be prosecuted in any county in which one of the offenses was committed for all of the aggregated offenses.
E.46	Enhanced Penalties for Assaulting a Transit Operator	In 2013, Governor Dayton and the Minnesota Legislature established that a person is guilty of assault in the fourth degree (a gross misdemeanor) if they assault (or transfer bodily fluid onto) a transit operator when the transit operator is acting in the course of their duties. This includes transit operators of bus service, light rail service, commuter rail service, or other special transportation.
E.47	Enacted Civil Asset Forfeiture Reform	In 2014, Governor Dayton and the Minnesota Legislature enacted legislation to limit civil forfeiture to situation where the underlying offense is established by proof of a criminal conviction or admission of guilt for the following offenses: property associated with certain designated offenses including a controlled substance crime, and a motor vehicle used in a dangerous weapon crime.
E.48	Prohibited Domestic Abusers from Possessing Firearms	In 2014, Governor Dayton and the Minnesota Legislature enacted legislation to prohibit individual with a "criminal domestic abuse no contact order" or "civil domestic abuse order for protection" from possessing firearms. The gun owner does not give up ownership, only possession. These orders are typically issued for two years.
E.49	Required Notification of Release Upon	In 2014, Governor Dayton and the Minnesota Legislature enacted legislation directing the Department of Corrections to notify a victim of domestic violence of the city and zip code of where the offender will

	Request by Victim of Domestic Violence	be living upon release from prison. All identifying information about the victim is classified as private data and is only accessible by the victim.
E.50	Enacted Good Samaritan Immunity	In 2014, Governor Dayton and the Minnesota Legislature enacted legislation to provide civil and criminal immunity to individuals, including law enforcement, who administer life-saving opioid antidotes. Drug overdoses, especially from heroin and other opioids, are a major cause of preventable death in the United States. Medical assistance is often not sought by people or their companions experiencing drug overdoses for fear of being arrested for use, possession or other drug-related crimes. This legislation provides limited immunity from being charged or prosecuted for the possession, sharing or use of a controlled substance or for possession of drug paraphernalia when someone calls for emergency help in a lifethreatening situation.
E.51	Authorized Medical Amnesty for Underage Drinkers	In 2013, Governor Dayton and the Minnesota Legislature enacted legislation providing that a minor is not subject to prosecution for underage drinking or possession if they contact 911 to report that the person or another person is in need of medical assistance for an immediate health or safety concern. The person who initiates the contact must be the first person to make such a report, provide their name and contact information, remain at the scene until assistance arrives, and cooperate with the authorities at the scene in order for this provision to apply. This immunity may apply to one or two persons acting in concert if all the requirements are met. The bill also provides immunity for the person receiving medical assistance.
E.52	Led Automobile Insurance Fraud Crackdown	In 2015, Governor Dayton and the Minnesota Legislature authorized the Commissioner of Commerce to impose administrative penalties on those involved in fraudulent behavior. In addition, any person convicted of insurance fraud under the automobile insurance chapter or of employment of runners is prohibited (for 5 years) from collecting medical benefits on their no-fault automobile insurance policy.
E.53	Cracked Down on Insurance Fraud	In 2017, Governor Dayton and the Minnesota Legislature enacted legislation that allows the Minnesota Department of Commerce to order restitution to a company for the cost of an investigation in connection with insurance fraud, gives further identity protection to mandated fraud reporters working with the Commerce Fraud Bureau and includes that the bureau's agents in the definition of a peace officer so they can have authority applying for and executing warrants.

E.54	Created New Protections for Firefighters from Harmful Chemicals	In 2015, Governor Dayton and the Minnesota Legislature enacted legislation to begin the phase-out of the manufacture and sale of products for (or to be used by) children or upholstered residential furniture containing high levels of four flame retardant chemicals was passed.
		On or after July 1, 2018, the manufacture of products offered for sale for use as a children's product or upholstered residential furniture containing the offending chemicals is prohibited. The prohibition extends to the sale of the same products by retailers on or after July 1, 2019. Food, beverages, dietary supplements, pharmaceuticals, certain toys and medical devices are excluded from the definition of "children's product" in the bill.
E.55	Mandated Use of Carbon Monoxide Detectors on Certain Classes of Boats	Following the tragic death of 7-year-old Sophia Baechler, who died from carbon monoxide poisoning on boat on Lake Minnetonka, Governor Dayton and the Minnesota Legislature required that boats with enclosed cabins include carbon monoxide detectors. Baechler had been resting in the boat's cabin where there was a hole in the exhaust pipe. Minnesota becomes the first state to require carbon monoxide detectors on boats.
E.56	Modernized Requirements for Proof of Auto Insurance	Previously, proof of insurance was defined as an insurance identification card, written statement or insurance policy. In 2015, Governor Dayton and the Minnesota Legislature updated state law to allow motorists to provide proof of insurance in an electronic format. The change allows law enforcement to accept electronic proof of insurance on a cellular phone or a portable electronic device. Many insurance companies now offer applications that can be downloaded to a smartphone or tablet.
E.57	Cracked Down on Revenge Pornography	In 2016, Governor Dayton and the Minnesota Legislature enacted new legislation to crack down on a practice commonly referred to as revenge porn. Based on the recommendations of a working group, the legislation created creating a civil cause of action for distributing photos or videos of a person who is naked or engaged in a sex act to another person or who has solicited sex on behalf of another person.
		The legislation made the offense a gross misdemeanor punishable by not more than three years in jail and up to a \$5,000 fine. It also allows the court to award damages for specific damages and financial losses due to the distribution of the image, and damages for pain and suffering and mental anguish. The legislation also allows a damage award equal to the amount of profits made off of the distribution of an image, as well as an award for court costs, fees, and reasonable

E.58 Savings Incentive Programs Authorized In 2015, Governor Dayton and the Minnesota Legislature aut promotional raffle programs designed to encourage people to deposits into a qualified saving account at a participating cresor or bank. The legislation exempts such raffles from consumer protection statutes on prize notices and solicitations, and exempts are the prohibition on gambling. E.59 Authorized In 2016, Governor Dayton signed a bill, passed by the Legislation exempts are the prohibition on gambling.	o make dit union
E.59 Authorized In 2016, Governor Dayton signed a bill, passed by the Legislar	
Presidential Primary move Minnesota to a presidential primary election – instead caucuses – for the 2020 presidential elections. The election von the first Tuesday in March, unless an alternative date is aguenon by the leaders of all major political parties.	of vill be held
E.60 Authorized Online Voter Registration In 2014, Governor Dayton and the Minnesota Legislature aut individuals to register to vote and submit absentee ballot apponline with the Secretary of State's website. The Secretary of must take steps to ensure that the website contains security necessary to prevent unauthorized access to data.	olications f State
E.61 Passed Legislation to Help Child Victims of Abuse Seek Damages as Adults In 2013, Governor Dayton and the Minnesota Legislature enables sexual abuse must be commenced within 6 years of the alleg of someone 18 years or older. Actions for damages may be commenced at any time in the case of alleged sexual abuse of individual under the age of 18. An action must be commenced the plaintiff is 24 years of age in a claim against a natural per alleged to have sexually abused a minor if the alleged defend under the age of 14. The bill provides that claims based on villability must be brought within 6 years of the alleged abuse when the plaintiff was under the age of 18 and then no later plaintiff's 24th birthday. The legislation provides a three-year window from the time of effective date of the bill for individuals to bring forward curred barred claims under this section. Prior to this legislation, stat provided that any action for damages based on personal injured by sexual abuse must be commenced within 6 year from the plaintiff knew or had reason to know that the injury was cause sexual abuse. The Minnesota Supreme Court interpreted the statute of limbegin running at the age of 18, thus putting a hard cap on an	oased on ed abuse of an ed before son lant was carious except than the of the ent time-e statute ry caused time the sed by

E.62	Enhanced School Bus Safety	In 2012, Governor Dayton and the Minnesota Legislature enhanced school bus safety by requiring all school buses used in Minnesota that are manufactured after January 1, 2013, be equipped with a crossing control arm on the front right bumper.
E.63	Created Stronger Protections for Police Dogs	In 2011, Governor Dayton signed legislation that enhanced penalties for assaulting a police dog. The enhanced penalties were implemented after a criminal suspect repeatedly stabbed a Roseville police dog, leaving the animal permanently paralyzed.
E.64	Improved Safety for Window Washers	In 2012, Governor Dayton and the Minnesota Legislature amended the State Building Code to require that all new buildings (four stories or taller) include anchors on the roof to support suspended window cleaning personnel.
E.65	Enhanced Penalties for Criminal Vehicular Homicide	In 2016, Governor Dayton worked with the Legislature to increase penalties to a 15-year felony for vehicular homicide while intoxicated, occurring within 10 years of a prior incident. A qualified prior driving offense under the law includes a prior conviction for a DWI, or criminal vehicular homicide or injury involving impairment.
E.66	Cracked Down on Identity Theft	In 2016, Governor Dayton and the Legislature extended the statute of limitations for large scale identity theft schemes from 3 years to 5 years, to better hold perpetrators of mass identity theft accountable.
E.67	Increased Penalties for Attempted Child Exploitation	In 2016, Governor Dayton signed a law, passed by the Legislature, to increase two felony penalties for attempting to exploit a child through prostitution. Under prior law, there was 20- year felony in cases where the victim was known to be under 13. The new penalties extended to include cases where the offender reasonably believed the victim was under that age.
E.68	Invested \$7 Million in Voting Equipment Improvements	In 2017, Governor Dayton and the Minnesota Legislature invested \$7 million in a grant program to help local governments replace aging electronic voting equipment.
E.69	Automated Manual Processes and Reduced Paper Usage	The Minnesota Board of Medical Practice is charged with protecting the public's health and safety by assuring that" the people who practice medicine or as an allied health professional are competent, ethical practitioners with the necessary knowledge and skills appropriate to their title and role." The Board has implemented a

paperless meeting and document distribution system using secured iPads. Previously, documents were printed and couriered to Board member's homes. The project streamlined the process of distributing important files to Board Members charged with protecting the public's health and safety. It also ensures that documents are available to the Board quickly and enables the Board Members to rapidly view large files which ensure that they are able to fully review the file prior to meeting. Total estimated cost savings over three years is \$106,800. E.70 Simplified Licensing The Minnesota Department of Agriculture (MDA) Food Business **Process for Food** Licensing and Food Safety Wizard is a web-based tool. The tool walks **Business** people through a series of simple questions presented in plain **Entrepreneurs** language to help them determine the proper type of license they need and the next steps for starting their new food business. The web-based licensing tool is multilingual – available in English, Spanish, Somali, and Hmong – and formatted to be accessible from any computer or mobile device connected to the internet. • Increased Access to Food Safety Information – Food businesses are a popular entry point for entrepreneurs, especially for new Minnesota citizens. MDA has been struggling to meet the demand for educating entrepreneurs and getting them pointed in the right direction for their food licensing needs. These challenges are compounded when there is a language barrier. The wizard is an innovative solution to help Minnesotans navigate the laws and get key information prior to their initial meeting with an inspector to open their business. Increased Efficiency at MDA – Historically, MDA's inspectors would need to field these entrepreneurial inquiries in between conducting inspections. This often meant playing phone tag, creating delays and frustrations. MDA has partnered this webbased tool with a new staff position, a Licensing Liaison. Together, the tool and the liaison get people ready for that first licensing inspection with MDA inspectors much more quickly and easily. This saves time for the entrepreneurs and the inspectors. • Public Awareness and Outreach – After several rounds of testing with the MNIT@MDA project team, MDA staff and with native speakers of the various languages represented, MNIT rolled out the tool successfully. The web-based tool was launched in April 2017 and MDA has received very positive feedback. A Google Analytics report of the site showed over 10,000 visits to the site since the rollout, including almost 300 each in the Hmong, Somali and Spanish pages of the tool. MDA has been working with local

community groups to get the word out about the application.

		For example, the African Development Center hosts entrepreneurship classes for Minnesotans who have recently emigrated from African countries. They will be using the MDA tool in their classes to help those interested in starting a food business. This web-based tool was the first of its kind at MDA and the agency has plans to expand the type of information provided in the tool to make it even more user friendly and helpful to the public.
E.71	Reduced Administrative Costs and Optimized Law Enforcement Data Entry	Real-time Office Activity Reporting (ROAR) is a web-based application. It allows law enforcement users to accurately and efficiently capture and report traffic stop information during federally funded overtime shifts. ROAR reduces the time needed to track grant activity for reporting and evaluation purposes. It is used by law enforcement throughout the state and by Office of Traffic Safety to perform administrative functions. Key features of the ROAR system include: • Reduces administrative costs by streamlining grant administration processes for grantees and grant managers • Electronically captures citation and warning information; allowing real time access to data and statistics • Provides reports used to evaluate grantee eligibility and performance at both an individual, agency, and grant level • Tracks grant activity and produces invoice reports used for law enforcement agency reimbursement • Promotes a paperless grant process
		Original version developed by St Paul Police Department (SPPD) to capture information for their own agency. DPS in partnership with MNIT expanded and updated the application to include administrative features for audits and reporting. The system serves users state-wide including over 300 law enforcement agencies. The first state-wide deployment was 10/1/2012. Application enhancements continue to be made, for example: requirements are being gathered for pedestrian safety enforcement.
E.72	Used Technology to Match Job Seekers with Employers	Launched in 2014 and 2017 with an updated system, Workforce One (WF1) is a web-based case management application used by 2,000 state, city, county, and non-profit employees to track services to more than 100,000 customers across Minnesota's county offices, Workforce Centers, and Rehabilitation Services Offices. Minnesota IT Services created WF1 through a partnership of two Minnesota state agencies – the Department of Human Services (DHS) and the Department of Employment and Economic Development (DEED).
		As part of Minnesota IT Services partnering with DEED and DHS, the WF1 Team at Minnesota IT Services created a custom-built, innovative, accessible, and secure case management system over the course of the

multi-year agile project. WF1 includes the following improvements as a result of these projects: • Case managers use Talent Pool Search and Work Preferences in conjunction to match up job requests from employers with job seekers who are getting services, getting customers a job faster • Electronic Document Storage functionality allows case managers to upload the documents that would typically be part of a customer's paper case file, increasing visibility to customer needs and saving on the cost of storing and shipping paper files • Connections to other systems such as SWIFT (The State of Minnesota's accounting system) Minnesota Works.net (Minnesota's job bank), Unemployment Insurance, and Minnesota Department of Human Services' public assistance eligibility system (known as MAXIS) which provide necessary insight into services, allow for program coordination, and save staff time and program funding • Streamlined state and federal programs and reporting to avoid duplicate data entry and errors, while still maintaining fiscal accountability Online employment plans that allow case managers to document the barriers a customer is facing and how they intend to address them Accessibility for reader and dictation software (WF1 is Web Content Accessibility Guidelines 2.0. Level AA compliant) Through our effort to be transparent and accountable, the WF1 Team of Minnesota IT Services employees and the Product Owner at DEED worked closely with our funders and key stakeholders to ensure that the WF1 projects launched on time and on or under budget. The 2014 launch was under budget and the 2017 launch was on budget. A 2018 Customer Satisfaction Survey of WF1 users and stakeholders revealed that 98 percent expressed that WF1 is valuable to the work they do and 93 percent indicated that the new WF1 enhances their efficiency in doing their jobs. Minnesota IT Services continues to maintain WF1 and has released more than 500 improvements since the 2017 launch. E.73 Provided Public By developing a responsive website in 2014, Explore Minnesota made With Timely And information easily accessible on computers, tablets and mobile **Accurate** devices. Since July 2017, 67% percent of traffic to Information to exploreminnesota.com has come from tablets and mobile devices. **Simplify Their** Having a responsive website allows the traveling public to access **Vacation Planning** information in real time from any device. ExploreMinnesota.com is a one-stop shop where travelers can find lodging, attractions, events, and dining in addition to travel ideas on a

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		single website, rather than having to visit multiple sites or wait for print materials to arrive in the mail saving them time.
		At no expense to the consumer, we provide travelers with information in their requested format. Since July 2017, our website has served over 1.8 million users. Our website also promotes economic development by giving qualifying Minnesota businesses (lodging properties, attractions, restaurants, etc.) a free listing and added exposure to travelers.
E.74	Created TransparencyMN Website to Provide Checkbook-level Information on Government to the Public	Minnesota Management and Budget operates TransparencyMN, a website that provides checkbook-level information on government spending to the public. TransparencyMN contains information on state agency budgets and payments, state employee salary information, information on Minnesota tax expenditures, state agency audits, state financial reports, and information on local government and school district finances.
		Since the site's launch, multiple innovative features and datasets have been added to give the public more (and easier) access to monitor how Minnesota allocates resources. Visualization tools including maps, graphs, and a taxpayer "receipt" that explains how a citizen's tax dollar is distributed to different state spending functions. Unlike other states that use transparency portals simply to make data available, TransparencyMN focuses on creating a useful and engaging experience for the public. TransparencyMN was even recognized by United States Public Research Group for providing transparency in government spending in a way viewers could understand.
		TransparencyMN uses a robust business intelligence tool to make complex financial information understandable to citizens. It provides citizens with information on how their tax dollars are being spent in a concise and user friendly format. The information is updated daily to provide citizens with timely information on state budgeting and spending. The site greatly reduces the amount of time a citizen invests to have insight into state data without the need of a formal public data request. Often from a week or more to a few minutes. This effort has saved both the citizens and the state time and money that would otherwise been spent in both requesting and fulfilling many types of inquiries.
E.75	Improved the Management of Newborn Screening Information and Provided Faster Response to	The Minnesota Department of Health's Newborn Screening Program had a successful collaboration with MN.IT staff to purchase and implement a new laboratory information management system (LIMS) by Neometrics (Natus). Moving to this new system was a smooth transition with no service interruption.

	Requests for Information	As part of this project, the program also implemented an online portal known as SRV (secure remote viewer) for physicians, midwives, clinics, and hospitals to view and obtain patient results. The new process reduces the amount of time from the date of the screening results to the date that report is received by the submitter. It also assists the submitter with knowing the status of a specimen sent to the newborn screening laboratory, which allows facilities to meet a regulatory requirement set by their licensing body, the College of American Pathologists (CAP). They are able to see if we have received a specimen, if it has results pending, or if results have been completed. Users are able to download a pdf report that can be scanned into the patient's electronic medical record.
		With the implementation of the Natus LIMS, MDH staff time has been reduced by not having to respond to individual requests for reports. The system has allowed expedited addition of screening for new disorders, which now only takes a few weeks rather than over 3 months with our previous LIMS.
		The MDH was able to reduce costs in several areas. The MDH no longer needs to mail the paper screening reports to the submitter, which today saves the program \$600 per month on postage and \$400 per year on faxing. These savings will increase as more facilities complete the on-boarding process. MDH was also able to sunset the communication tool IBM Lotus QuickR program for specialist referral and diagnostic follow-up which saves the program an additional \$20,000 per year.
		This new system is faster and offers many benefits that were not possible with the old system. Internal and external users have been extremely pleased with the transition to a new LIMS.
		The project kicked off in the Spring of 2014 which included requirements gathering and RFP work. The system was fully implemented and project closed by December 2016.
E. 76	Revised Minnesota Law to Increase Driving Restrictions Following a DWI Offense	In 2018, Governor Dayton and the Minnesota Legislature enacted legislation to increase driving restrictions for individuals convicted of driving while intoxicated in a highway-licensed vehicle. Individuals convicted of DWI will lose their driver's license and be prohibited from operating motor vehicles, including all-terrain vehicles, motorboats and snowmobiles. Before this legislation, people with DWI convictions could legally operate ATVs, motorboats, and snowmobiles.
E.77	Delivered Text-to- 911 Service Statewide to Ensure Alternative Options	Under Governor Dayton's leadership, the Department of Public Safety developed a Text-to-911 service on Minnesota's Next Generation 911 network. In 2017, the service was made available throughout the state. By connecting Minnesotans directly with an operator via text

for Safety in	messaging, the service gives individuals in emergencies an alternative
Emergency	option to contacting emergency services if it is too dangerous to speak.
Situations	Additionally, the service provides the twenty percent of Minnesotans with some form of hearing loss an alternative option than speaking on the phone.

CATE	CATEGORY F: Diversity and Inclusion			
#	Accomplishment	Description		
F.1	Worked to Build a State Workforce that Reflects the Diversity of Minnesota	Governor Dayton made building a state workforce that reflects the diversity of Minnesota a significant priority for his Administration.		
		In 2014, Governor Dayton issued Executive Order 14-14, which directed all state government agencies to increase their employment of Minnesotans with disabilities. To reach this goal, Minnesota state agencies implemented a training programs for hiring managers and human resources personnel, set clear goals and benchmarks for hiring, promoted employment opportunities for individuals with disabilities, and created new support programs for workers with disabilities to improve retention.		
		In 2015, Governor Dayton signed Executive Order 15-02, which established the Diversity and Inclusion Council to improve the recruiting and retention of state employees from diverse backgrounds, improve the contracting process for businesses owned by Minnesotans from diverse backgrounds, and promote civic engagement in the State of Minnesota. The council focused its work in three areas:		
		The Council provided recommendations that will improve the recruiting, retention, and promotion of state employees from diverse backgrounds		
		 The Council provided recommendations to improve the contracting process with business owned by Minnesotans from diverse backgrounds 		
		The Council provided recommendations to improve civic engagement with diverse communities.		
		In 2016, Governor Dayton announced a goal to ensure that 20 percent of the state workforce was comprised of people of color by 2019.		

Thanks to these efforts Minnesota has significantly improved state workforce diversity, better reflecting the richness of the people state government serves. When Mark Dayton took office 8.1 percent of state employees were people of color. By 2018, 12.8 percent of state employees were people of color, a 63 percent increase. Similarly, 4.6 percent of state employees were people with disabilities in 2011. In 2018, 6.9 percent of state employees were people with disabilities, a 67 percent increase.

We should ask MMB to provide agency-by-agency level statistics for each agency.

- Since 2012, the Minnesota Department of Corrections (DOC) has increased the diversity of its workforce by approximately 8.8 percent. In total, 8.6 percent of all DOC employees are now people of color. The agency also created a Diversity and Inclusion Council to further promote and expand diversity within the agency.
- In 2011, 7.8 percent of service members in the Minnesota National Guard were people of color. By 2016, the National Guard had nearly doubled that percentage to 15.5 percent. The National Guard remains committed to growing that percentage to match the growing diversity of Minnesota as a whole.

F.2 Increased Racial Diversity of Minnesota's Judges by 98 Percent; Gender Diversity by 35 Percent

As Governor, Mark Dayton appointed 145 new judges to fill vacancies in Minnesota's ten judicial districts, the Court of Appeals, and the Minnesota Supreme Court. In making these appointments, Dayton was mindful of improving diversity on the bench – helping ensure that the state's judges better-reflect the cultural, racial, and gender diversity of the Minnesotans they serve. Those intentional efforts have greatly improved diversity in Minnesota's Judicial Branch.

- **99 Percent** Governor Dayton has increased the racial diversity of Minnesota's judges by 98.5 percent
- 82 Percent Governor Dayton has appointed 82 percent of all Hispanic judges in Minnesota (9 of 11 judges)
- **35 Percent** Governor Dayton has increased the proportion of female judges in Minnesota by 35 percent
- **74 Percent** Governor Dayton has increased the proportion of female judges in Greater Minnesota by **74** percent
- 157 Percent Governor Dayton has increased diversity in the 4th District (Hennepin County) by 157 percent

Governor Dayton appointed the first Hispanic appellate court judge in Minnesota's history (Hon. Peter Reyes). He also

appointed the first Hmong judge in Minnesota (Hon. Sophia Vuelo). Governor Dayton appointed the first African American female to the Minnesota Supreme Court (Justice Wilhelmina Wright). Since Justice Page was first elected, Justice Wright also was technically the first African American appointed to the Supreme Court. He also appointed the first openly gay justice, Justice Margaret H. Chutich. In addition, Governor Dayton appointed the first Native American woman to the Minnesota Supreme Court, also the first to any state's highest court. Governor Dayton's appointment of Justice Anne McKeig to the Minnesota Supreme Court also created a female-majority on the court for the first time since 1991. F.3 **Increased Diversity of** Since 2011, Governor Dayton has made over 2,600 Minnesota Board and appointments to Minnesota's boards and commissions. In Commissions by 90 making these appointments, Governor Dayton has worked to **Percent** improve the diversity of these boards – helping ensure that these organizations better reflect the people who live in our state. In making these appointments, Governor Dayton's Administration has collaborated with a wide-range of partners, including the African American Leadership Forum, Coalition of Asian American Leaders, Latino LEAD, the Tiwahe Foundation, Nexus Community Partners, and other community and business leaders. • 90 Percent – Governor Dayton has increased the racial diversity of Minnesota's boards and commissions by 90 percent. o 137 Percent – Governor Dayton has increased the proportion of Asian/Pacific Islander board members by 137 percent. o 117 Percent – Governor Dayton has increased the proportion of African American board members by 117 percent. o 41 Percent – Governor Dayton has increased the proportion of Native American board members by 41 percent. o 4 Percent – Governor Dayton has increased the proportion of Hispanic board members by 4 percent.

		• 49 percent – Approximately 49 percent of Governor Dayton's appointees have been women.
F.4	Developed and Implemented a Comprehensive Strategy to Improve Outcomes for Minnesotans with Disabilities	In January 2013, Governor Mark Dayton issued Executive Order 13-01 establishing a Subcabinet to develop and implement a comprehensive plan supporting freedom of choice and opportunity for people with disabilities. The Olmstead Subcabinet includes the commissioner or commissioner's designee from a number of State agencies as well as representatives from pertinent State entities. The Subcabinet includes the following:
		 Department of Corrections Department of Education Department of Employment and Economic Development Department of Health Department of Human Rights Department of Human Services Department of Transportation Minnesota Housing Finance Agency Office of the Ombudsman for Mental Health and Developmental Disabilities Governor's Council on Developmental Disabilities In January 2015, Governor Dayton issued Executive Order 15-03 which further defined the role and nature of the Olmstead Subcabinet and the Olmstead Implementation Office (OIO). He subsequently designated Commissioner Mary Tingerthal of the Minnesota Housing Finance Agency to be the chair of the Subcabinet. To make the promise of Olmstead a reality in Minnesota, the Subcabinet has adopted a vision statement to guide the
		 People with disabilities are living, learning, working, and enjoying life in the most integrated setting. There have been four major phases in the development of the current Olmstead Plan: The development of the August 2015 Olmstead Plan approved by the Court on September 29, 2015 The June 2016 Plan amendment incorporating additional goals and strategies The first annual Plan review and amendment process resulting in the February 2017 Plan The second annual Plan review and amendment process resulting in the March 2018 Plan The Minnesota Olmstead Plan is organized into topic areas and goals that cover different aspects of improving the quality of life

for people with disabilities. Key topic areas are included below along with the vision statement, key strategies being implemented to accomplish the goals, and some outcomes through February 2018.

- Improved Employment Opportunities People with disabilities should have choices for competitive, meaningful, and sustained employment in the most integrated setting. Since setting this goal, the State of Minnesota has worked to ensure that people with disabilities are connected to work opportunities before being provided services in segregated settings. Minnesota also has worked to implement reforms that improve access to competitive, integrated employment. Thanks to these efforts, the number of Minnesotans with disabilities working in competitive settings has increased more than 120 percent from 9,654 people in 2014 to more than 21,300 today.
- Better Housing Choices People with disabilities should be able to choose where they live, with whom, and in what type of housing. Since setting this goal, the State of Minnesota has worked to create more affordable housing, provide greater choice to people with disabilities, and reform housing funding to support the development of integrated housing models. Since 2014, approximately 2,590 people with disabilities have secured integrated housing and Minnesota Housing has financed the construction of over 2,500 new rental homes. In addition, Bridges, a program that provides rental assistance for people with a mental illness, has seen a 20 percent increase in the number of households served from 704 households in 2014 to 882 in 2017.
- Access to Transportation People with disabilities should have access to reliable, cost-effective, and accessible transportation choices that support the essential elements of life such as employment, housing, education, and social connections. Since 2014, the State of Minnesota has worked to improve access to public transportation for people with disabilities and increase the number of accessibility improvements as part of public works projects. Thanks to these efforts, 3,748 curb ramp improvements have been completed, 574 accessible pedestrian signals have been installed, and more than 30 miles of sidewalks have been improved. In addition, public transit services have increased by 21 percent since 2014.
- Transition Supports and Services People with disabilities of all ages should experience meaningful, inclusive, and

integrated lives in their communities, supported by an array of services and supports appropriate to their needs and that they choose. Under Governor Dayton's leadership, the State of Minnesota has worked provide opportunities for people with disabilities to choose where and with whom they live, work, go to school, and are integrated into their community. Since 2014, an additional 6,255 people with disabilities have moved from segregated settings to more integrated settings. In addition, a pilot project was created in 2017 to streamline the application process for high risk incarcerated adults to support a successful transition to community.

- Inclusive Educational Options People with disabilities should experience an inclusive education system at all levels and lifelong learning opportunities that enable the full development of individual talents, interests, creativity, and mental and physical abilities. Under Governor Dayton's leadership, the State of Minnesota has worked to expand the use of Positive Behavioral Interventions and Supports, which improves the school district's capacity to reduce use of aversive treatment. Minnesota also has implemented strategies to support student access to integrated education through professional development, technical assistance, provision of assistive technology to students with disabilities and access to qualified educators. In addition, the state has utilized proven strategies that result in improvement in graduation rates for students with disabilities and improved reintegration for students with disabilities exiting juvenile correctional facilities and returning to their resident schools.
- Coordinated Health Care Systems People with disabilities, regardless of their age, type of disability, or place of residence, should have access to a coordinated system of health services that meets individual needs, supports good health, prevents secondary conditions, and ensures the opportunity for a satisfying and meaningful life. The State of Minnesota has worked to improve access to health care for people with disabilities through the expansion of health care homes and behavioral health homes. The state also implemented strategies to improve access to dental services for people with disabilities.

Thanks to these efforts, the number of health care homes in Minnesota, which utilize a patient-centered care delivery model, has increased by ______ since 2013. There are now a total of 368 health care clinics serving 70 percent of Minnesota counties. The geographic distribution of clinics throughout the state ensures access to patient centered,

coordinated care for an estimated 3.9 million Minnesota residents, including people with disabilities.

• Meaningful Community Engagement – People with disabilities should have the opportunity to fully engage in their community and connect with others in ways that are meaningful and aligned with their personal choices and desires. Under Governor Dayton's leadership, the State of Minnesota has worked to increase the number of leadership opportunities for people with disabilities and ensure people with disabilities are given an opportunity to provide input on public projects. During 2016, twelve self-advocates graduated from a "Leading Transportation Access" training. This leadership training helped them gain knowledge and develop skills to advocate effectively for accessible transportation and public infrastructure in the Twin Cities Metro Area.

During 2017, the Olmstead Community Engagement Workgroup was convened. The Workgroup was composed of leaders and advocates with and without disabilities. They provided recommendations to the Olmstead Subcabinet on how state agencies can improve public input, communications and community engagement with diverse communities with disabilities. In fall 2017, seven information sessions were held to recruit more people with disabilities, LGBT individuals, and people of color to Governor-appointed Boards and Commissions. In spring 2018, training was held for members and staff of Governor-appointed Boards and Commissions on "Creating More Accessible and Inclusive Boards and Commissions."

Began Conducting Quality of Life Surveys – The Olmstead Subcabinet directed the implementation of a longitudinal quality of life survey. The purpose was to measure the impact of the Olmstead Plan on individual's quality of life. The initial Quality of Life baseline survey was implemented in 2017. It was based upon a face-to-face meeting between a person with a disability and a surveyor. The baseline survey report was completed in March 2018 and included a sample of more than 2,000 respondents. This survey report provided important baseline data against which future surveys results can be measured. It is expected that subsequent Quality of Life surveys will be conducted two or three times during the following three years to measure changes from the baseline. The results of each Quality of Life survey will be shared with the Subcabinet and State agencies that are implementing the Plan so that they can evaluate whether changes should be made in these activities. The results of each annual Quality of Life survey

will also be shared with the public including people with disabilities and their supporters.

• Awarded Disability Services Innovation Grants — Under the leadership of Governor Dayton, the Minnesota Department of Human Services allocated funding for an innovation grant program to support community organizations' efforts to improve outcomes for people with disabilities. Funded projects include new ways to help people with disabilities achieve competitive employment, live in integrated settings, and better connect with others in their community. In 2017, the Department of Human Services awarded \$1.8 million in grant funding to ten recipients. In 2018, the Department of Human Services awarded an additional \$2.6 million in grant funding as of August.

Disability Services Innovations Grant Recipients				
2017	The Arc Minnesota	\$350,000	Funded statewide employment training and capacity building initiative, "A Working Life Alliance."	
2017	Centers for Independent Living	\$149,962	Supported civic engagement training and a mentoring program to help 120 people with disabilities practice self-advocacy.	
2017	Altair Accountable Care Organization	\$150,000	Assisted 50 individuals in developing a Life Plan through Altair Accountable Care Organization, whose goal is to increase the number of people with disabilities working in competitive jobs, living in integrated settings, and having valued roles in their community.	
2017	Community Involvement Programs in Minneapolis	\$129,576	Funded training and technical assistance for 36 people with disabilities to direct their own support and services, in order to gain competitive employment.	
2017	Kaposia	\$174,000	Helped support Little Canada-based Kaposia	

		1	ı	
				secure competitive
				employment for
				people with
				disabilities. The
				funding assisted
				partnership with two
				Twin Cities school
				districts to establish
				competitive
				employment for
				students with
				disabilities upon
				leaving high school.
				Supported the Saint
				Paul-based
				organization in its
		Lifetrack		goal to secure
	2017	Lifetrack	\$185,900	competitive
		Resources		employment for
				refugees and
				immigrants with
				disabilities and
				mental illnesses.
				Funded the
		Midwest	\$131,170	organization's St. Paul
		Special Services		facility conversion to
	2017			a community center
	2017	(MSS)	φ101,170	for employment and
		(11100)		art training, and other
				resources for people
				with disabilities.
				Supported the "Work
				is for Everyone"
				program in St. Paul
				and Minneapolis. The
	2017	RISE	\$150,000	program placed 32
			, ,	people with
				disabilities in
				competitive
				employment.
				Assisted six agencies
				with planning services
				and trainings focused
				on person-centered
		STAR		practices. The
	2017		\$139,731	organization also used
		Services		funding to provide
				training for
				organizations on
			j	community inclusion.

	2017	Touchstone Mental Health	\$219,373	Supported the organization's mission to assist people with disabilities in maintaining housing while experiencing a mental health crisis or psychiatric hospitalization.
	2018	Guild Employment Services	\$283,470	Enables the organization's mission to assist youth with disabilities' transition into employment, and adults with disabilities' transition into competitive jobs.
	2018	Interact Center	\$391,433	Assists the organization in helping artists with disabilities market original artwork online, and in both Minnesota and national galleries. The "Proclaiming Our Place" program helps artists earn income through the sale of their artwork.
	2018	Institutes for Community Inclusion	\$560,000	Supports people with disabilities achieve competitive employment through partnerships with the University of Minnesota and the University of Massachusetts Boston.
	2018	Opportunity Partners	\$293,035	Supports this agency's ability to provide mentors to people with disabilities interning at Twin Cities businesses.
	2018	RISE	\$294,000	Supports the organization's "Let's Get to Work" program and places

			young adults in paying jobs with people who do not have disabilities.
2018	Rochester Public Schools	\$264,927	Supports the school system's "Launching Emerging Adults" program, which provides resources to young people whose needs are not met through traditional programs.
2018	Touchstone Mental Health	\$235,040	Allows the Minneapolis-based organization to help people find housing of their choice and gain employment. The grant funding supports the cost of housing deposits, moving fees, and apartment set-up.

F.5 Made Historic
Investments in Strategies
to Close Economic
Disparities Between
White Minnesotans and
Minnesotans of Color

Governor Dayton directed his administration to tackle racial and economic disparities between white Minnesotans and Minnesotans of color. Under his leadership, the unemployment rate for African Americans and Hispanic/Latino Minnesotans dropped 72 percent and 64percent respectively.

In 2015, Governor Dayton's Administration created the Office of Economic Equity and Opportunity to lead efforts to achieve economic equity for communities of color. The office is charged with identifying and breaking down barriers to opportunity for people of color and businesses owned by people of color.

- The office helps to ensure equitable access to the training and resources needed to find good jobs – as well as resources and opportunities to start and expand businesses for communities of color.
- It assists Minnesota businesses in developing hiring and contracting practices that will expand opportunities for workers of color and businesses owned by people of color.
- The office also works to integrate racial equity principles and practices in all of the work of state government.

In 2016, Governor Dayton secured a historic \$35 million investment in programs aimed at reducing the state's economic disparities between white Minnesotans and Minnesotans of color. Ensuring economic success means all Minnesotans have or are on a path to meaningful employment with a family-sustaining wage. This investment has benefited more than 100,000 people and 400 businesses in Minnesota.

Programs Created and Awarded Funding to Address Disparities:

- Southeast Asian Economic Relief Grant Program
- Pathways to Prosperity Grant Program
- Support Services Grant Program
- Women in High Wage, High Demand, Nontraditional Jobs Grant
- Youth at Work Equity Grant Program
- Somali Youth Equity Competitive Grant Program
- Capacity Building Grant Program

Organizations Awarded Direct Appropriations to Address Disparities:

- American Indian Opportunities & Industrialization Center
- Construction Careers Foundation
- Centers for Independent Living
- Comunidades Latinos Unidas En Servicio
- EMERGE Community Development
- Hennepin County
- Metropolitan Economic Development Association
- Minneapolis Foundation
- Twin Cities R!se
- Ujamma Place
- White Earth Nation
- YWCA Minneapolis
- YWCA St. Paul

In 2017, the Minnesota Department of Employment and Economic Development allocated \$8.1 million in grants to organizations that will work to improve economic opportunities for people of color, women, youth, people with disabilities, and veterans in Minnesota. Review panels – composed of state staff and volunteers from the nonprofit and for-profit communities – selected 87 funding recipients after reviewing \$48.4 million in program proposals from 165 Minnesota organizations.

In addition, Governor Dayton empowered the Minnesota Department of Human Rights to aggressively investigate discrimination based on disability, sex, race, and age in the workplace and enforce Minnesota's human rights laws. Under the Dayton Administration, the Department of Human Rights:

- Increased Funding for Department of Human Rights The previous administration cut funding for the Department of Human Rights by \$1.2 million, or 15 percent. These cuts undermined the ability of the Department to efficiently and effectively investigate allegations of discrimination charges. Since taking office, Governor Dayton has advocated for regional offices and worked to restore the Department of Human Rights' budget by investing an additional \$2.3 million in its operations. This amounts to a 34 percent increase and has allowed the agency to take on additional duties, including operating a St. Cloud regional office, and enforcing the Women's Economic Security Act and Ban the Box law.
- Increased Number of Investigations by 250 Percent Since 2011, the Department has worked to aggressively investigate discrimination in the workplace, housing, and other areas. In the first four years of the Dayton Administration, the Department investigated 2,700 cases. During the previous four years (2006-2010), the Department investigated only 1,080 cases.
- Increased Workplace Audits by 3,200 Percent The Department of Human Rights has completed more than 500 workforce certificate audits since 2011. These audits help ensure that contractors are providing equal employment opportunities for people with disabilities, women, and people of color on public works projects. This is a 3,200 percent increase over the previous administration.
- Streamlined Workforce Certificate Process The agency streamlined its workforce certificate application process.
 Thanks to these process improvement, the wait time for contractors was reduced from 30 days to less than 10 days, a 66 percent improvement.
- Ensured Equal Pay for Women Working for State
 Contractors As of April 2018, the agency has initiated more
 than 122 Equal Pay audits on state contractors doing over
 \$500,000 worth of business with the state to ensure that
 they do not have gender-based pay disparities.
- Increased Opportunities for Employers to Address
 Workforce Shortages Since 2013, the Department has
 participated in hundreds of presentations discussing Ban the
 Box and collateral consequences and has worked with nearly
 300 employers to modify their employment applications and
 pre-hire materials to ensure fair chance opportunities.
- Expand Opportunities in Construction In 2012, the Department increased construction workforce participation

goals for people of color in the seven-county metropolitan area on state and major metropolitan agency projects. On construction projects monitored by the Department, the percentage of hours worked on construction projects by people of color between 2011 and 2016 rose from slightly more than 11 percent to 32 percent in Hennepin and Ramsey Counties and from 11 percent to 22percent in Anoka, Carver, Dakota, Scott, and Washington Counties.

Launched Consumer-Friendly Website and Hotline – In 2011, the Minnesota Department of Human Rights streamlined the intake charge process resulting in a reduction of 66 days to complete an administrative charge. In 2016, the Department added foreign language hotlines to assist citizens, business owners and other members of the public. The hotline has served more than 80 Minnesotans with over 32 hours of calls since July 2016. Additionally, the Department's Spanish speaking enforcement officer took about 480 calls from Minnesotans whose primary language is Spanish. In 2016, the Department also redesigned its website to increased efficiency and improve user navigability.

F.6 Increased State Contracts with MinorityOwned Businesses by 9.2 Percent

Governor Dayton believes that state contracting opportunities should be open to all Minnesotans. In 2015, the Governor's Administration created the Office of Equity in Procurement to help minority, women, veterans, and people with physical disabilities-owned businesses navigate the state contract procurement process.

Under the Dayton Administration's leadership, the Department of Administration implemented a mandatory diversity training program for employees involved in contracting in 2017. It also reduced the amount of time between invoice and payment for targeted businesses removing a barrier of cash flow for small businesses interested in doing business with the state.

In 2016, Governor Dayton also worked with the Legislature to implement legislation allowing agencies to forego the competitive bid process if they select a targeted group business for a state contract between \$5,000 and \$25,000.

Thanks to these efforts, the Minnesota Department of Administration has seen a 1,075 percent increase in the value of contracts with African American businesses, a 94 percent increase with Indigenous businesses, a 143 percent increase in state spending with Hispanic owned businesses, a 47.5 percent increase in state spending with Asian American owned businesses. Overall, there has been an increase of 68 percent in

		state contracting with minority-owned businesses and a 40
		percent increase overall with targeted businesses.
F.7	Set Aggressive Goals for Increasing Percentage of Contracts Awarded to Minority Businesses	Under Governor Dayton's leadership, Minnesota set aggressive goals to continue increasing the percentage of contracts awarded to small businesses owned by minorities, women, and veterans. This was the first time that has ever been done. The goals require that 8 percent of the value of state contracts should go to businesses from certified targeted groups and 12 percent from all disadvantaged businesses.
		To reach these goals, Minnesota implemented a number of critical strategies to increase state spending with targeted businesses and make state government more accessible for all Minnesotans.
		• Improved Tracking of Targeted Businesses – Under Governor Dayton's leadership in 2015, the state began to track state spending more closely to better ensure these opportunities are available to all Minnesotans. The State of Minnesota also began working with local governments and higher education facilities on a comprehensive review of disparities between majority-owned businesses and businesses owned by underrepresented groups. These studies provide the basis for efforts to increase state spending with targeted groups.
		 Increased Subcontractor Diversity – Under Governor Dayton's leadership, the State of Minnesota developed a new method to assess subcontracting goals for targeted businesses. These efforts have shown success on state projects, and demonstrated the ability to apply stronger goals for contracting partners. This new methodology could result in as much as a 60 percent increase in required subcontracting.
		• Increased Number of Minority-Businesses Eligible for State Contracts by 45 Percent – Targeted group businesses must be certified to make sure they meet the criteria for the program. Previously, this represented a major roadblock for new and smaller businesses. Thanks to efforts led by Governor Dayton, the number of certified businesses owned by people of color, women, and veterans increased by 45 percent, from 898 to 1302. To better ensure that even more targeted group businesses have the same opportunity to compete for state contracts, Governor Dayton has also directed the State of Minnesota's public certifying bodies to streamline the certification process. Businesses can now apply for state, local, or federal certification with one online application.

- Provided Training for Purchasing Agents The Department
 of Administration has designed and administered a new
 Diversity and Inclusion training, which was initially delivered
 to approximately 700 state employees who make purchases
 for state agencies and is now an ongoing required class. The
 training is a practical look at ways to include diverse
 businesses in the State's supply chain. This includes activities
 that simulate the challenges a small business owner might
 experience as they try to navigate the State's purchasing
 processes and compete against larger or incumbent
 businesses.
- Allowed Direct Purchasing from Targeted Businesses –
 State law now allows for direct purchases of up to a \$25,000 from certified targeted group business. This new procurement option is identified as "Equity Select," and has helped promote greater equity and offer a more efficient and streamlined option for purchasers.
- Created More Opportunities for Targeted Businesses –
 When at least three certified, targeted group businesses are
 available to bid on a contract, state law allows for contract
 bids to be limited only to certified, targeted group
 businesses. While this opportunity was not previously
 utilized, renewed efforts around diversity and inclusion have
 led to 16 contracts being designated exclusively for targeted
 group businesses since June 2016.
- Enhanced Outreach Efforts –The Office of Equity in Procurement was established at the Department of Administration, increasing the number of employees dedicated to working with diverse businesses from less than one full-time employee, to six full-time employees. This has created the bandwidth needed to get out into the community and connect with small business owners, work with agencies to understand purchasing needs, and create matches between the businesses and agencies. Historically, the Department attended five events per year. In 2017, they attended or hosted 86 events.

Thanks to these efforts, Minnesota has seen a significant increase in the number of state contracts going to businesses owned by people from communities of colors, women, and veterans.

 1,075 Percent Increase in State Spending with African American Owned Businesses – Since 2015, state spending on contracts with African American owned businesses has

increased 1,075 percent – from \$135,000 to more than \$1.5 million in 2017. 47.5 Percent Increase in State Spending with Asian American Owned Businesses – Since 2015, state spending on contracts with Asian American owned businesses has increased 47.5 percent – from \$11 million to more than \$16.3 million in 2017. • 143 Percent Increase in State Spending with Hispanic Owned Businesses – Since 2015, state spending on contracts with Hispanic owned businesses has increased 143 percent – from \$1.1 million to more than \$2.7 million in 2017. 94 Percent Increase in State Spending with Indigenous Owned Businesses – Since 2015, state spending on contracts with Indigenous owned businesses has increased 94 percent – from \$73,000 to more than \$141,000 in 2017. • 33 Percent Increase in State Spending with Women Owned Businesses – Since 2015, state spending on contracts with Women owned businesses has increased 85 percent from \$35.5 million to \$47.2 million in 2017. • 275 Percent Increase in State Spending with Veteran Owned Businesses – Since 2017, state spending on contracts with Veteran owned businesses has increased 275 percent from \$1.8 million to \$6.8 million. F.8 **Exceeded Diversity Hiring** Governor Dayton firmly believes that the benefits of major **Goals for Major Public** public investments should be felt by all Minnesotans. **Works Projects** Throughout his two terms, the Governor has worked to strengthen diversity hiring requirements to ensure that all Minnesotans have an opportunity to participate in building these communities assets. • U.S. Bank Stadium – For the U.S. Bank Stadium project, approximately 36 percent of workers were people of color and 9 percent were women—exceeding hiring goals. • MSFA Ramp and Skyway – On the MSFA Ramp and Skyway project, 35.6 percent of workers were people of color and 9.75 percent were women—exceeding hiring goals. • State Capitol Interior Restoration – For the State Capitol Interior Restoration, 29.2 percent of workers were people of color and 12.5 percent were women. On this historic

		 project, the hiring goal for people of color was nearly achieved, while hiring goal for women was exceeded. MSP Terminal One – For the MSP Terminal One project, 33 percent of workers were people of color and 7 percent were women—exceeding hiring goals.
F.9	Increased Female and Minnesotans of Color Participation in Apprenticeship Programs by 65 Percent; Total Number of Graduates by 23 Percent	Apprenticeship programs train Minnesotans for good paying jobs across our state. Approximately ninety percent of apprentices in Minnesota are in the construction trades. Average starting pay in construction apprenticeship programs is currently \$21 an hour and average ending pay is currently \$35 an hour. Since October 2015, \$8.5 Million dollars in US DOL grant funds have been secured to expand apprenticeship in Minnesota.
		Registered Apprenticeship is expanding into high-growth industries in Minnesota. As part of its 5-year Minnesota Apprenticeship Initiative that began in late fall 2015, more than 35 new programs have been developed with Minnesota employers in advanced manufacturing, healthcare, information technology and transportation. The initiative is on track to increase participation by 1,000 apprentices.
		Under Governor Dayton's leadership, Minnesota's apprenticeship programs have become more diverse. In 2018 more than 25 percent of participants were female or people of color – a 65 percent increase over 2010. The total number of graduates also increased by 23 percent – increasing from 1,171 graduates in 2011 to 1,456 graduates in 2017. Veteran participation levels in apprenticeship nearly doubled since 2010.
		In 2018, Apprenticeship Minnesota received a PROGRESS MINNESOTA award by Finance and Commerce News. The Progress Minnesota awards recognize individuals, companies and organizations that drive Minnesota into the future through economic development, entrepreneurship, technological innovation and workforce development.
F.10	Granted More than 6,000 Home Loans to Households of Color	Under Governor Dayton's leadership, the Minnesota Housing Finance Agency has worked to expand the American Dream of owning a home to communities of color. Between 2011 and 2016, the agency provided over 6,000 first time home loans to households of color. That annually comprises between 23 percent and 32 percent of all first-time homebuyer loans provided by the agency.

			olor by 78 incre sults, Minnesc ationships, and	eased from 674 ota Housing Fin d enhance mar ome Loans	
			2017 2018	1,283 NUMBER	3
F.11	Provided Down Payment	percent of the against three times high industry, which a	gency's loans gher than the averages 9 to 1 production ar e goal of 35 pe	went to house average in the L1 percent. Wit nticipated in 20 ercent.	th record 118, the State is on
	Assistance to More Than 10,000 Homebuyers	mortgage – help market conditior interest rates an homeownership	ns including ris d low supply h	sing home price	_
		was expanded to assistance to how programs served	own payment a provide large useholds. Betv I 10,785 home 58 percent peo round \$7,000	essistance. In 2 er down payme veen 2015 and buyers across tople of color. T and the assista	015, the program ent and closing-cost 2017, these the state. One he average amount ance is typically
F.12	Launched Program to Support First-Time Homebuyers of Color	Enhanced Home	ownership Ca _l	pacity Initiative	ncy launched the e, which provides homebuyer/owner

		training, and case management services to prepare families for sustainable homeownership.
		Working with community-based providers, the program is targeted to connect with households of color. It works intensively one-on-one with prospective homebuyers on financial capability important topics like credit repair, debt reduction, money management, applying for a mortgage loan.
		Since 2015, the Enhanced Homeownership Capacity Initiative has served 2,200 potential homebuyers, 87 percent of whom are people of color. Of the households that completed the program, nearly 60 percent have purchased a home and another 20 percent are currently looking. More than 80 percent have increased their credit score (average increase of nearly 50 points) and nearly all households have increased their savings or reduced their debt with a total financial improvement of \$3,600.
F.13	Record Mortgage Production for First-Time Homebuyers Across Minnesota	In addition to the successful downpayment and mortgage programs that have helped households of color, Minnesota Housing is seeing record mortgage loan levels. In May of 2018, despite a tight market with little available inventory, Minnesota Housing broke our all-time production record with more than \$110 million in mortgage production, creating homeownership opportunities for 616 households statewide! This compares to May of 2017 with \$88 million for 527 households.
F.14	Released Comprehensive Analysis on Status of Communities of Color & Minnesotans with Disabilities	Governor Dayton's Administration has made closing disparities between white Minnesotans and Minnesotans of color a top priority. In 2016, the Minnesota State Demographer's Office released a first ever report providing detailed analysis of the economic realities facing communities of color in Minnesota. The data in the report is critical as policymakers make investments intended to expand opportunity and close economic disparities between white Minnesotans and Minnesotans of color. The Dayton Administration also is committed to supporting people with disabilities. In 2017, the Minnesota State
		Demographer's office published a report, "Minnesota state Demographer's office published a report, "Minnesotans with Disabilities: Demographic and Economic Characteristics," to help Minnesotans learn more about the work status, earnings and income, age, race, and residence of Minnesotans with disabilities. The report found that in 2015, approximately 10.9 percent of Minnesotans, or 593,700 people, reported a disability. As

		Minnesota continues to age, the report concluded that "local communities, employers, nonprofits, transportation and housing service providers, and the state overall will need to plan to be more responsive to a growing disabled population."
F.15	Annually Hired 700 Summer Student Workers and Interns from Diverse Backgrounds	As part of Governor Dayton's commitment to expand opportunity for Minnesotans from diverse backgrounds, Minnesota state agencies have participated in several student worker and internship programs, including Capitol Pathways, STEP-UP Achieve Minneapolis, Right Track in Saint Paul, the Minnesota Conservation Corps, HireUp in southern Minnesota, and the Star of the North Fellowship program. In total, Minnesota state government annually hires approximately 700 student workers and interns – giving these students and recent graduates valuable professional experience and connections.
F.16	Annually Provided Employment-Related Services to Between 17,000 and 18,000 Minnesotans with Disabilities Seeking Competitive, Integrated Employment	Minnesota's Vocational Rehabilitation Services program helps to connect Minnesotans with disabilities to competitive, integrated employment opportunities in their communities. During Governor Dayton's two terms, the program assisted a total of 21,872 Minnesotans with disabilities to achieve competitive, integrated employment. Competitive, integrated employment by definition pays at least minimum wage. The alternatives pay less – sometimes far less – than minimum wage. All Vocational Rehabilitation program participants are placed in competitive, integrated employment. Their average hourly wage over the past eight years has ranged between \$11 and \$13 per hour.
F.17	Saved Minnesotans with Disabilities Millions of Dollars	The Minnesota Department of Administration offers Minnesotans with disabilities free access to a Guide to Assistive Technology. Assistive technology helps people of all ages with disabilities, including older adults with functional needs, increase, maintain, and improve independence at home, school, work, and in their communities. As part of the guide, the Department offers suggestions on appropriate technology for different settings (e.g. work, school). It also provides guidance on how Minnesotans can defray the costs of purchase equipment. Since 2013, the Minnesota Department of Administration also has provided nearly 900 Minnesotans with disabilities with free use of assistive technology, saving these individuals \$1.9 million while they tried different products before purchasing them.

F.18	Upgraded Metro Mobility Computers to Improve Rider Experience	Metro Mobility provides public transportation to Minnesotans who are unable to use regular fixed-route buses due to a disability or health condition. Rides are provided for any purpose. Under Governor Dayton's leadership, the Metropolitan Council has implemented strategies to make Metro Mobility more efficient and improve the experience for Minnesotans who rely upon it.
		Upgraded Computer System to Provide Real-Time Schedule Information – In 2014, Metro Mobility upgraded its computer systems to provide real-time, up-to-date schedule information to drivers, dispatchers, and customers. This project improved on-time performance and increased the number of riders served per hour while managing an 8.5 percent ridership increase from 2013 to 2014. Overall, Metro Mobility ridership has increased by 41 percent from 1.59 million rides in 2011 to 2.26 million rides in 2017. In 2017, the program provided service to more than 20,000 active certified users.
		In addition to improving on-time performance, this technology has helped reduce Metro Mobility's use of the Emergency Response Radio System for the metropolitan area by 70 percent. The reduction in "talk time" has freed up capacity on the system and helps to ensure that emergency calls will not be disrupted or delayed.
		Created Automated Trip Information System – In 2016, the Metropolitan Council launched an Automatic Vehicle Locator system, which allows customers to receive automated real-time information prior to their ride pick-up time through calls, emails or texts.
		The system frees Metro Mobility staff to book rides for customers, rather than providing ride information updates. It also enables greater efficiency in routing and service delivery, and improved information for drivers, including turn-by-turn directions and up-to-the-minute updates on route changes.
F.19	Launched Office of Equity in Procurement	In 2015, the Minnesota Department of Administration launched an Office of Equity in Procurement to ensure that state contracting reflects Minnesota's diversity. Among the office's accomplishments are:
		Equity Select Purchases – In 2016, Governor Dayton and the Legislature amended state law to allow state agencies to

directly select targeted group, economically disadvantaged or veteran-owned businesses up to a total dollar value of \$25,000. This procurement option not only promotes greater equity for our targeted, economically-disadvantaged and veteran-owned businesses, but it also offers a more efficient and streamlined option for procurement staff. In 2017, 279 Equity Select purchases were made, totaling \$3.4 million.

- Faster Pay Small businesses often struggle with cash flow issues, which can make it difficult to bid on state contracts. To help address this problem and reduce barriers, the Department of Administration now ensures that certified targeted businesses are automatically paid within 15 days, rather than the standard 30 days. Since the initiative began in 2016, 508 certified vendors have received payments totaling more than \$130 million.
- Training To help encourage equity in procurement, the
 Department of Administration has trained more than 806
 agency procurement staff who conduct purchasing on behalf
 of state government. The training focuses on specific
 techniques to promote diversity and inclusion in the state's
 contracting processes.
- Subcontractor Goals The Department of Administration has refined its process for setting subcontractor goals in order to increase participation in construction contracting by targeted groups, economically disadvantaged or veteran-owned small businesses. The previous goal-setting process only included the certified targeted group subcontractors. The highest goal allowed was 10 percent of the project, and it was based on the number of already certified vendors. Many outstate projects had no goals as a result. The new goal setting formula is extended to the Economically Disadvantaged and Veteran-Owned businesses as well as the Targeted Group businesses. The new process is based not only on the number of certified vendors, but also on the vendors available to be certified, the location of the project and the scopes of work involved. The result has been goals being set on most projects, and at a higher percentage than previously. Closer monitoring of construction goals has resulted in more compliance and accountability.
- Sheltered Markets Utilizing its statutory authority when it
 has been determined by the commissioner that at least three
 businesses are likely to bid on a project or service, the
 Department of Administration has conducted 18
 procurements where the project has been reserved for
 performance by a certified targeted group business with a
 value of \$2.4 million. Sheltered Markets are contracts

		designated for Minnesota-based certified Targeted Group/Economically Disadvantaged/Veteran Owned (TG/ED/VO) small business bidding only. Set-asides are one of the vital tools employed by the State to create contracting opportunities for small businesses to compete for and win State contracts. They are more frequently now referred to as "Sheltered Markets". • Outreach – The creation of the Department of Administration's Office of Equity and Procurement has created the bandwidth needed to conduct the important task of getting out into the community and connecting with small business owners. The department has contacted almost 3,000 vendors by email or letter and has hosted or attended 86 events in 2017 and 53 in the first part of 2018. The Office has registered nearly 100 new businesses and increased purchasing with diverse businesses by nearly \$20 million from 2015 to 2017.
F.20	Developed Mobile Phone App to Help People with Autism in Emergencies	In 2012, the Governor's Council on Developmental Disabilities, in partnership with the Autism Society of Minnesota, developed a mobile device application that helps people with Autism Spectrum Disorders (ASD) to communicate. Innovatively using a proven 5-point, color-coded scale, it can be customized to the specific situation of an individual or family – a key concern given the wide range of ASD needs. The application can be downloaded in the iTunes App Store and is available on Android and Kindle Fire devices. Overall, the application has been downloaded 115,000 times.
F.21	Established Enhanced Veteran and Targeted- Group Preference Initiatives	In 2012, Governor Dayton and the Minnesota Legislature granted counties the option to create a bid preference program for veteran-owned small businesses competing for county contracts for goods and construction-related services. The language is permissive and may only apply to six percent of contracts.
F.22	Enhanced Veteran Employment Opportunities	In 2012, Governor Dayton and the Minnesota Legislature added veterans to the groups targeted for special emphasis given in job recruitment and additional points given in the veterans' credit on civil service exams for nondisabled and disabled veterans.
F.23	Enhanced Protections for Minnesotans with Disabilities	In 2013, Governor Dayton and the Minnesota Legislature improved the Minnesota Human Rights Act. Prior to this law, the Human Rights Act established that it is an unfair discriminatory practice for an owner of a public place to prohibit a blind or deaf

		person from taking a service animal into a public place if the animal can be properly identified as being from a recognized program that trains service animals. This bill removes the qualifier that the owner must be able to identify the animal as being from a recognized training program.
F.24	Enacted "Ban the Box" Protection	In 2013, Governor Dayton and the Minnesota Legislature passed legislation preventing employers from asking for criminal history information on a job application, or otherwise trying to use criminal history to screen initial applications. The law prevents most private employers from screening for criminal history until after they have selected candidates for an interview. Ban the Box helps individuals with criminal records gain employment, creating an opportunity for meaningful second change and improving public safety through reduced recidivism. In 2018, MDHR released a Ban the Box toolkit to help employers and job seekers.
F.25	Enacted Criminal Record Expungement Reform	In 2014, Governor Dayton and the Minnesota Legislature enacted legislation to reform the procedures for expungement of prior criminal offenses from an individual's record. These changes include: • Grants the court the authority to expunge records relating to an eviction action at the time the judgment is entered for the
		 Grants the court the authority to expunge all records related to juvenile delinquency proceedings, including records held by executive agencies. Allows criminal justice agencies and county attorneys the ability to open and exchange records for the purpose of
		 criminal investigations and prosecution. Requires business screening services to delete criminal records that have been expunged. Allows access for the purpose of DHS and teacher licensure background checks, but keeps the record private if it is used to disqualify an applicant.
		 Outlines the time frames when petitioners may apply for an expungement. For successfully completed diversion programs and stays of adjudication, the waiting period is one year; for petty misdemeanors and misdemeanors, it is two years; for gross misdemeanors, it is four years; and for felonies, it is five years. Only those non-violent felonies listed in the bill may qualify for expungement.

F.26	Adopted Veteran-Owned Small Business Preference	In 2014, Governor Dayton and the Minnesota Legislature made it easier for Minnesota veteran-owned small businesses to receive preference when responding to solicitations issued by state agencies.
F.27	Cracked Down on Bias- Motivated Assault	In 2016, Governor Dayton worked with the Legislature to crack down on assaults motivated by race, color, religion, sex, sexual orientation, disability, age, or national origin. The new law allows for a maximum penalty 25 percent longer than the penalty would be without bias as a motivating factor.
F.28	Supported Targeted Businesses	In 2016, Governor Dayton worked with the Legislature to secure \$1 million for new software which has helped improve state initiatives to make more state purchases from targeted Minnesota businesses, including those owned by women, people of color, and veterans.
F.29	Invested \$100,000 in Crisis Training for Law Enforcement	In 2017, Governor Dayton and the Minnesota Legislature provided \$100,000 a year for training state and local community safety personnel in the use of crisis de-escalation techniques.

CATE	CATEGORY G: Quality of Life		
#	Accomplishment	Description	

G.1 Consistently Ranked Among America's Best Places to Live and Work

Under Governor Dayton's leadership, Minnesota has been consistently ranked among the best states in the nation. These national rankings measure everything from children's well-being, to the best-run states, and the best states for business. Governor Dayton has always said that the credit for our state's success belongs to the hardworking people and businesses who have made our state so strong.

Below, see how Minnesota has scored on a number of key national rankings, from 2010 to 2018.

National Rankings, 2010 – 2018									
	10	11	12	13	14	15	16	17	'18
Safest States in America, WalletHub					3	5	7	4	3
Best Run States, 24/7 Wall Street	5	4	10	7	5	5	2	1	
Best States for Jobs, Wallethub								6	3
Best States for Business, CNBC	8	7	11	15	6	1	4	3	6
Top States on Gallup's Job Creation Index							1	5	
Best States to Retire In, AARP		1	1	1	1	-	-	2	11
Best States for Working Moms, Wallethub					11	2	2	2	2
U.S. News Best States								3	2
Best States for						1	1	1	2

		Women, Wallethub
		Strongest 2 1 2 2 States, 2 1 2 2 Magazine 2 1 2 2
		Best States to Raise a 4 2 Family, Wallethub
		Best States for Kids via 2 2 5 4 5 1 1 4 Annie E. Casey Fd'n
G.2	Secured an Addition \$500 Million for Veterans Health Care; More Than \$2,100 Per Veteran	Under Governor Dayton's leadership, the Minnesota Department of Veterans Affairs has worked with partners including the Veteran Service Organizations and the Minnesota Association of County Veteran Service Officer to advocate for Minnesota's 370,000 veterans through the federal claims process and encourage usage of all veteran benefits, including medical coverage.
		Thanks to this aggressive advocacy, Minnesota has secured more \$500 million in federal funding for Minnesota veterans, or an average of \$2,191 increase per veteran from 2011 to 2017. In addition, thanks to better advocacy and outreach, the percentage of Minnesota veterans accessing the health care benefits they have earned increased by 19 percent.
G.3	Tirelessly Advocated on Behalf of LGBTQ Minnesotans; Signed Same-Sex Marriage into Law	Throughout his two terms in office, Governor Dayton has been a committed advocated for LGBTQ Minnesotans. In 2012, Governor Dayton established a Task Force on the Prevention of School Bullying, which took testimony from LGBTQ students as well as their parents and guardians.

		In his 2013 State of the State Address, Governor Dayton urged the Legislature to legalize same-sex marriage, "Last year, Minnesotans began a conversation about why marriage matters and we found our common belief that it is about love, commitment and responsibility. I want Minnesota to be a state which affirms that freedom for one means freedom for everyone and where no one is told it is illegal to marry the person you love." In May 2013, Governor Dayton signed same-sex marriage into law, making Minnesota the first Midwestern state to legalize same-sex marriage by legislative vote and the 12th state in the nation. In 2014, Governor Dayton signed the Safe and Supportive Schools Act ("school bullying") into law. The school bullying law created the School Safety Technical Assistance Council to help schools implement the school bullying law. In 2015, Department of Commerce and Department of Health began requiring that all state regulated insurance plans not discriminate based on gender identity, and must provide medically necessary treatment to transgender individuals including gender confirmation surgery. In 2017, the School Safety Technical Assistance Council published a Toolkit for Minnesota schools to use to ensure safe
		and supportive schools for transgender and gender nonconforming students.
G.4	Serious Crime Down 14 Percent Since 2011	Serious crimes have dropped by 14 percent since 2011, decreasing from 2,757 per 100,000 people in 2011 to 2,372 per 100,000 people in 2016. In addition, the Minnesota Department of Corrections has increased the number of offenders who annually receive pre-release planning to 4,900 since 2011. Release planning helps prepare offenders to return to the community, which will help to reduce the likelihood of reoffending and increasing the crime rate.
G.5	Invested \$5 Billion in Quality, Affordable Housing Since 2011; Provided Housing Assistance to 324,400 Households	Despite the end of the Great Recession, housing costs remained unaffordable or unavailable for many Minnesota families during Governor Dayton's two terms. Governor Dayton has worked to raise family incomes and increase the supply of affordable housing.
		Minnesota has invested more than \$5 billion – both public and private sector funding – in quality, affordable housing for lowand moderate-income households during the Governor's two

terms. This investment is \$360 million more than was invested during the Pawlenty Administration and \$3.6 billion more than invested during the Ventura Administration. Under Governor Dayton's leadership, the Metropolitan Council invested an additional \$82.7 million in affordable housing development and redevelopment projects in the Twin Cities metropolitan area, assisting in the creation of 2,441 affordable units, above and beyond Minnesota Housing's investments. As a result of the investments made during Governor Dayton's two terms, more than 324,400 Minnesota households received some type of housing assistance. In addition, Governor Dayton issued Executive Order 17-14, creating the Governor's Task Force on Housing in December 2017. The nonpartisan task force, comprised of experts and advocates from across Minnesota, will develop solutions to alleviate Minnesota's housing challenges, and connect more Minnesota families with good places to live. **G.6** Minnesota's Foreclosure Under Governor Dayton's leadership, Minnesota's foreclosure **Rate Dropped 81 Percent** rate dropped 81 percent from 2.87 percent to 0.53 percent. with Homeownership on Overall, Minnesota rate of foreclosure remains less than half of the national average. Minnesota's overall homeownership rate the Rise also has largely recovered from the Great Recession – reaching 71.3 percent in 2016. And Minnesota's homeownership rate continues to outpace the nation; in 2016, Minnesota's rate was 8 percent higher than the national average. **G.7 Financed Development** Many Greater Minnesota communities lack an adequate supply of More Than 1,900 of housing, even though they have growing businesses and good **Units of Greater** paying jobs for workers. **Minnesota Workforce** Housing To help address this housing imbalance, the Minnesota Housing Finance Agency and Department of Employment and Economic Development have financed more than 1,900 units in both rental and homeownership workforce housing developments in Greater Minnesota since 2012. Developments are located across the state. Location Units Location Units **Thief River Falls** 63 **Perham** 48 Roseau 40 Rochester 393 Worthington 127 Austin 38 Jackson 50 **Owatonna** 36 St. Michael 48 Mankato 110 Cambridge 28 **Duluth** 284

		Glenwood	32	Hinckley	28
		Warroad	29	Grand Marais	14
G.8	Reduced Homelessness in Minnesota by 8.5 Percent	In December 2013, Governor Dayton's Administration its Plan to Prevent and End Homelessness. Thanks to scollaboration across all levels of government with privnonprofit organizations, significant progress has been reduce the incidence of homelessness in Minnesota.		strong vate and	
		Population		Improvement Since 2	2014
		Overall		8 percent	
		Families		20 percent	
		Chronic Homelessness		27 percent	
		Veterans		56 percent	
			the follo elessness elessness lomelessi outh and	wing goals:	0
G.9	Invested an Additional \$750,000 in Efforts to Prevent and End Veterans Homelessness	In 2013, Governor Dayton and the Minnesota Legislature provided a 750,000 grant to the Minnesota Assistance Council for Veterans (MACV) to help Minnesota veterans who are homeless or in danger of homelessness.			
G.10	Eliminated Waiting List for Minnesotans in Need of Nursing Home Level Care	Governor Dayton has worked with the Legislature over his two terms to invest in services to help ensure Minnesotans with disabilities can live in the most integrated setting desired. Thanks to Governor Dayton's leadership, the percentage of people with disabilities receiving services in the community versus institutions increased from 90.7 to 92.3 percent. In 2017 more than 85,000 people with disabilities received long-term services and supports in their homes and communities. Of those about 47,000 received services through one of the disability waivers.			ns with ired. age of munity nt. In 2017 ng-term es. Of those,
		Waivers offer a wide va options to institutional need of nursing home lo 2015, has been eliminal developmental disabilit meet goals for the reas	care. A wevel of cated. Under	aiver waiting list for re, which numbered er a new process for r funding, agencies w	people in 1,412 in vork to

		waiting for funding.
		This has reduced the number of people waiting for funding and the length of time before funding is approved. For example, the number of people waiting longer than 45 days for funding decreased from 152 on Oct. 1, 2017, to 89 on Jan. 1, 2018, compared to 3,576 in June 2015. The average length of time people wait to access funding is now 80 days.
G.11	Released Comprehensive Report on Status of Rural Communities	Recognizing the challenges facing Greater Minnesota, Governor Dayton took actions to support economic development and quality of life in rural communities. In 2017, the Minnesota State Demographer's Office released a first-ever report examining differences in demographic, social and economic conditions across Greater Minnesota; "Greater Minnesota: Refined & Revisited." The report provided an in-depth understanding of residents living in truly rural areas of the state. The report served as a guide for policymaking by revealing essential baseline data on how migration and natural population change have resulted in population growth or loss between 2000 and 2015 for all counties, grouped by their urban and rural characteristics.
G.12	Support for Minnesota Farm Families	Farm property taxes in Minnesota have increased 114 percent in the last decade. This problem has been compounded by low commodity prices and high agricultural land values. To help relieve property tax burdens on Minnesota farmers, Governor Dayton and Lt. Governor Smith worked with the Legislature to provide a tax credit worth \$35 million for owners of agricultural property in 2017. The credit is equal to 40 percent of farm property taxes attributable to school district debt levies. The Governor also worked with the Legislature in 2017 to create a first-of-its-kind \$5 million tax incentive program to help beginning Minnesota farmers get started and have access to land. As many of Minnesota's farmers hit retirement age, the tax incentive will help the next generation of farmers acquire and rent land. The incentive is expected to help 370 new farmers each year. In 2013, Governor Dayton's Administration created a first-of-its-kind agricultural bank credit to support Minnesota farmers. Administered by the Board of Soil and Water Resources, the Minnesota Ag Wetland bank has provided 560 credits to offset wetland impacts resulting from agricultural projects, and more are in the pipeline.

		Minnesota stands out nationally as <i>the</i> state with the most advanced and successful program. National and State resource agencies, conservation groups, and agricultural interests are now looking to Minnesota as the model for establishing similar agricultural wetland banking programs across the country.
G.13	Invested \$103 Million in the Minnesota Rural Finance Authority	Delivering needed assistance to Minnesota's 74,000 farms, Governor Dayton worked with the Legislature to invest \$103 million in Minnesota's Rural Finance Authority since 2011. This funding allows the Authority to offer eligible Minnesota farmers affordable financing and terms and conditions not offered by other traditional lenders. Without this investment, some farmers would have faced a credit crunch caused by several years of low commodity prices and rising expenses.
G.14	Extended Minnesota's Farmer-Lender Mediation Program in 2013 and 2017	Minnesota farmers who are facing debt have the opportunity to renegotiate, restructure, or resolve their farm debt through the Farmer-Lender Mediation Program. Governor Dayton worked with the Legislature to extend the program first in 2013 and again 2017, providing important assistance to Minnesota farmers who are facing low commodity prices and high input costs.
G.15	Expanded the Minnesota Farm Advocates Program	Governor Dayton worked with the Legislature in 2017 to invest \$80,000 to expand the Farm Advocates program, which provides one-on-one assistance for farmers who face natural disasters or other financial challenges. Farm Advocates understand the needs of farming families and are trained and experienced in agricultural lending practices, farm programs, mediation, and disaster relief, among other assistance.
G.16	Invested \$1.2 Million in Noxious and Invasive Weed Programs	Invasive and noxious can have a significant impact on farm productivity and ecological diversity. Weeds invade crops, reducing output and raising costs. In 2017, Governor Dayton worked with the Legislature to invest \$500,000 in an effort to enhance the Department of Agriculture's capacity to protect our crops from pests and diseases. The Governor and Legislature also invested \$850,000 in 2017 to address noxious weeds that threaten Minnesota crops, including grants to local weed inspectors to address noxious weeds at the local level.
		Under Governor Dayton's leadership, the Department of Agriculture also has developed and began implemented strategies for eradicating highly damaging invasive plant populations before they could spread. This had not been attempted at a statewide level prior to this project and our target plants had been spreading for years, sometimes decades.

	T	Г		
		Since efforts began in 2013, the Departm focused on plants such as cutleaf teasel, I Grecian Foxglove and Oriental Bitterswee workshops educated 772 people about to totals are 1,542 road miles and 125 river Agreements were written with 162 private treatment on their lands. Many landowned treatment on their own. A total of 1,360 acrews.	Dalmation toadflax, et. A total of 34 arget plants. Surveys and trail miles. te landowners for initial ers have done follow up	
G.17	Expanded Waste Pesticide Collection Program	The Waste Pesticide Collection Program provides safe disposal of waste pesticides at no cost to Minnesotans. This program has been a great success, collecting more than 500,700 pounds of household and agricultural waste pesticides all 87 counties.		
G.18	Invested \$26.5 Million to Renovate and Construct Modern Agricultural Laboratories	Governor Dayton worked with the Legislature in 2015 to secure \$18 million to replace two obsolete veterinary laboratories at the University of Minnesota with a new veterinary isolation facility. The new facility will help the state address new disease challenges, including avian influenza, and help Minnesota become a leader in infectious disease research. In 2015, the Governor and Legislature also invested \$8.5 million in improvements to the University of Minnesota poultry testing laboratory in Willmar. Upgrading the facilities and equipment will help the lab diagnose and test for avian influenza and other diseases. The new facility tests approximately 300,000 tests each year.		
G.19	Protected Minnesota's \$800 Million Turkey Industry	Minnesota is the top turkey producing state in the country, annually raising between 44 and 46 million birds. The state's approximately \$800 million turkey industry supports families and communities across Minnesota. In 2015, the Minnesota Board of Animal Health and Department of Agriculture worked with poultry producers to stop the spread of Highly Pathogenic Avian Influenza. Together, they were able stop the spread of avian flu and ensure producers were able to restock their barns as soon as possible. 2015 Avian Influenza Outbreak Farms Affected: 108		
		Turkeys Affected: Counties Impacted: Total Economic Impact: Last Case of Avian Influenza: Quarantine Ended:	9,024,632 23 \$650 Million June 5, 2015 July 2015	

		The Board of Animal Health and the Department of Agriculture also worked with producers to develop new biosecurity protocols to avoid future outbreaks.
G.20	Improving Disease Prevention and Response for Minnesota Farmers	Animal diseases can have a devastating impact on the livelihoods of Minnesota livestock producers. Under Governor Dayton's leadership, the Board of Animal Health has worked with producers to develop secure food supply plans for the turkey, egg, broiler, beef, pork, and dairy industries. These plans will allow the state to better coordinate its response to an animal disease and help keep farmers in business. They also will help keep unaffected farms in operation and provide dedicated experts to help impacted producers recover.
G.21	Saving Minnesotans \$665.9 Million on their Utility Bills	Under Governor Dayton's leadership, the Minnesota Department of Commerce worked to reduce requested rate increases utility providers by 51 percent. This has saved Minnesotans more than \$665.9 million on the electricity and natural gas they need for their homes and businesses since 2010.
G.22	Reformed and Strengthened Minnesota's NextGen Biofuels Standard	Governor Dayton and the Legislature reformed Minnesota's biofuel standard in 2013, expanding the law to include other forms of biofuels that meet federal standards. They also created a 12-year escalating biofuel and ethanol standard, which is gradually strengthening Minnesota's standard. They also repealed out-of-date "E20" language, which was contingent on the federal government approving "E20" through the 2005 Clean Air Act. That approval has not occurred.
G.23	Implementation of Minnesota's B20 Mandate	In 2018, Governor Dayton's administration implemented the new biodiesel standard moving Minnesota to a 20 percent biodiesel blend (B20) at pumps across the state. This new standard builds on Minnesota's national leadership – in 2005, Minnesota became the first state in the nation to require all diesel fuel to have a blend of at least 2 percent biodiesel, known as B2. The biodiesel industry adds an average of 63 cents to the market price of a bushel of soybeans for Minnesota farmers. B20 is expected to reduce 130 tons of particulate emissions and
		approximately 1 million tons of CO ₂ next year. In 2013, Governor Dayton successfully defeated an attempt led by the oil industry to repeal Minnesota's B10 mandate, which required that 10 percent of all diesel fuel sold in Minnesota

		between April and October comes from soybeans or other bio- based materials beginning in 2014. Since then, he has steadfast protected biodiesel mandate from big oil companies.
G.24	Expanded Hunting, Fishing, Outdoors Opportunities for All Minnesotans	Under Governor Dayton's leadership, the Department of Natural Resources has made significant progress to improve and expand the outdoor recreational opportunities available to all Minnesotans. The Department has launched programs designed to share Minnesota's hunting, fishing, and outdoors traditions.
		• Expanded Youth Hunting Opportunities – Between 2011 and 2017, the agency increased the number of special youth deer hunting participants by 130 percent, totaling 25,961 participating youth.
		• Shared Outdoor Traditions With 81,482 People Since 2011, 81,482 people have participated in the DNR's "I Can!" program, sharing Minnesota's proud traditions with the next generation of outdoors enthusiasts. 21,700 participants took part in the "I Can Fish" programs, with another 44,500 potential archers participating in the "Archery in the Park" series provided by Minnesota's Parks and Trails Division. These programs provides hands-on instruction from experienced and friendly individuals to families interested in learning more about lifelong outdoors activities, including fishing, canoeing, camping, mountain biking, and archery. These introductory programs are designed for families and provide all the gear needed to participate.
		Becoming An Outdoors Woman Program – The Department of Natural Resource's "Becoming an Outdoors Woman" Program offers a wide range of opportunities for women who want to learn how to hunt, fish or develop other outdoor skills. Since 2011, the DNR has offered more than 527 workshops for women, and 6,722 women and girls have participated in the program.
		 Expanded Access for Minnesotans with Disabilities – Under Governor Dayton's leadership, the Department of Natural Resources is opening the outdoors to people with disabilities by updating its public spaces and programs. The DNR is opening the outdoors to people with disabilities by updating its public spaces and programs. Parks and Trails Division has constructed or acquired 97 fully accessible buildings since 2010, 21 in 2017 alone.
		 Since 2011, we have implanted new guidelines for OPDMD (Other Power Driven Mobility Devices), and have issued

		permits to people requesting such use to get better access on parks and trails.
		 72 public water access sites made accessible.
		 Recent 2017 construction of Minneiska Campground at Whitewater State Park and Vermilion Ridge Campground at Lake Vermilion-Soudan Underground Mine State Park were designed and built for full ADA compliance.
		 As of July 1, 2017 active military personnel in any branch or unit of the United States Armed Forces and Veterans with a service-connected disability are eligible to receive a free year-round vehicle permit, providing unlimited access to all 75 Minnesota state parks and recreation areas.
G.25	Expanded Water Fowl and Game Bird Hunting Opportunities	During the Dayton Administration, the Department of Natural Resources expanded waterfowl and game birding hunting opportunities by:
		 Continuing to offer a Sandhill Crane season in northwest Minnesota every year since 2010.
		 Maximizing waterfowl hunter opportunities since 2011 by providing the maximum season length and bag limits for Canada geese and ducks during the regular season as allowed by Federal frameworks.
		 Restoring key waterfowl habitat to increase waterfowl populations, by designating 13 shallow lakes as "State Waterfowl Lakes." This designation has encompassed more than 3,435 acres since 2011, with water control structures added to 21 existing Waterfowl Lakes to allow the improvement of 14,000 total lake acres.
		 Expanding possession limits, starting in 2013, for migratory small- game birds, allowing hunters to possess three times the daily limit of each species (up from two times the daily limit). This change adds convenience for those whose hunting trips are three days or longer.
		 Reducing the number of Turkey Permit Areas in 2012 (from 81 to 12 permit areas), increasing hunting opportunity and flexibility. Additionally, in 2016, DNR increased the number of days available to hunt turkeys during the spring season. From 2011-2016, the number of fall turkey licenses sold increased by 60 percent. Spring turkey licenses increased by 10 percent.

G.25 **Hundreds of Campsites** Between 2011 and 2017, overnight campers in Minnesota's **Became Reservable** state parks increased from 286,000 to 360,000 campsites per year. In 2016, Minnesota state parks and recreation areas made hundreds of previously "first-come, first-served" campsites reservable, in response to customer feedback that showed families preferred this option. It used to be that visitors without prior reservations would show up at the park entrance on busy weekends in hopes of getting one of the "first-come, first-served" sites, but there was no guarantee of getting one. Now the DNR takes reservations for those sites, allowing campers to reserve a potential campsite up to a year in advance, which typically make up 25 to 30 percent of the total sites at each campground. Sales of year-round park permits increased by 37 percent during the past 7 years, with Minnesota state parks hosting more than 1 million visitors per year. The change comes as the result of a pilot project in 2014 and 2015, when about 20 percent of Minnesota's state parks made all of their campsites reservable. Occupied sites increased about 6% from 2015 to 2016 and another 4 percent between 2016 and 2017. Making sites 100 percent reservable makes trip-planning easier for campers, especially families with kids, because they know they will have a campsite waiting for them at the park when they arrive. Prior to having all sites be reservable, families would pack up and drive, sometimes several hours to a park only to find out they wouldn't be able to stay. People who are last minute campers will be able to use the website to see where there are still sites available and people can even check for availability on their way to the park if they have a smartphone. First come, first served sites are still available at State Forest Recreation Areas for those who prefer that method as well. G.26 **Increased State Parks** Under Governor Dayton's leadership, the Minnesota and Trails Visits by 15 Department of Natural Resources implemented innovative **Percent; Campsite Visits** programs to introduce Minnesotans to the outdoors, make it by 21 Percent easier to find outdoors opportunities, while adding hundreds of new campsites, and thousands of acres of new parkland. Thanks to these investments, state park visits reached an alltime high in 2016, with 10.3 million visits. This marks a 15 percent increase over 2012. Camping has similar increased, with 346,106 overnight stays in 2016, a 21 percent increase.

		In addition, one-day state park vehicle permits sold increased from 244,269 in 2012 to 327,814 in 2016. And year-round state				
		park vehicle permits solo	park vehicle permits sold increased from 133,527 to 173,718.			
G.27	Expanded Minnesota's Beyond the Yellow Ribbon Network for Veterans and Military Families	Governor Dayton appreciates the immense sacrifices that military members and their families make for Minnesota and the country. Under his leadership, the Minnesota Department of Military Affairs and the Minnesota National Guard worked to expand the state's Beyond the Yellow Ribbon Program which connects service members, veterans and military families with community, government, and private sector support.				
		The program also works with businesses to recruit, hire and retain				
		currently serving and veteran employees, support military				
		connected employees and support local community Yellow Ribbon				
		Networks. Over 200 Minnesota Communities and 65 companies have created networks of support across the state:				
		nave created networks of support across the state.				
		Yello	w Ribbon Communities	Ribbon Communities		
		Afton	Harding	Oakdale		
		Albert Lea	Hastings	Odin		
		Alexandria	Hector	Okabena		
		Alpha	Heidelberg	Olivia		
		Amboy	Heron Lake	Ormsby		
		Anoka	Hibbing	Ortonville		
		Apple Valley	Hopkins	Owatonna		
		Appleton	Hugo	Pemberton		
		Arden Hills	Inver Grove Heights	Pierz		
		Austin	Jackson	Pine City		
		Baxter	Jordan	Pipestone		
		Bayport	Kasota	Plymouth		
		Baytown Township	Kilkenny	Prior Lake		
		Becker	Kingston	Proctor		
		Belle Plaine	La Center	Randall		
		Bemidji	La Salle	Red Wing		
		Big Lake	La Sueur	Redwood Falls		
		Bird Island	Lafayette	Renville		
		Blaine	Lake Crystal	Richfield		
		Bloomington	Lake Elmo	Richmond		
		Bowlus	Lake St. Croix Beach	Robbinsdale		
		Brainerd	Lakefield	Rochester		
		Brooklyn Park	Lakeland	Rockville		
		Buckman	Lakeland Shores	Rollingstone		

Buffalo	Lakeville	Rosemount
Buffalo Lake	Lastrup	Roseville
Burnsville	Lauderdale	Royalton
Butterfield	Lewiston	Sacred Heart
Cambridge	Lewisville	Sartell
Ceylon	Lino Lakes	Sauk Centre
Chanshassen	Litchfield	Sauk Rapids
Chaska	Little Canada	Savage
Champlin	Little Falls	Shakopee
Chisholm	Long Prairie	Sherburn
Cleveland	Louisburg	Shoreview
Cold Spring	Luverne	Sioux Valley
Cottage Grove	Madelia	Skyline
Courtland	Madison	Sobieski
Crookston	Madison Lake	South St. Paul
Crystal	Mahtomedi	Spring Lake Park
Danube	Mankato	St. Augusta
Darfur	Maple Grove	St. Charles
Dassel	Mapleton	St. Clair
Dawson	Maplewood	St. Cloud
Detroit Lakes	Marshall	St. James
Duluth	Minneapolis	St. Joseph
Dunnell	Minnesota City	St. Louis Park
Eagan	Minnesota Lake	St. Mary's Point
Eagle Lake	Minnetonka	St. Paul
East St. Paul	Montevideo	St. Peter
Eden Prairie	Montgomery	Stillwater
Eden Valley	Montrose	Swanville
Edina	Monticello	Thief River Falls
Elk River	Moorhead	Trimont
Elko	Morris	Truman
Elmdale	Morton	Upsala
Elysian	Motley	Utica
Fairfax	Mounds View	Vadnais Heights
Fairmont	Nassau	Vernon Center
Falcon Heights	New Brighton	Wadena
Faribault	New Hope	Waite Park
Farmington	New Market	Waterville
Fergus Falls	New Prague	Watkins
Forest Lake	Nicollet	Welcome
Franklin	North Mankato	West Lakeland Township

Gem Lake	North Oaks	West St. Paul
Golden Valley	North St. Paul	White Bear Lake
Good Thunder	Northfield	White Bear Township
Goodview	Northrop	Wilder
Granada	Norwood Young America	Willmar
Grand Rapids	Oak Park Heights	Winona
		Woodbury

Yellow Ribbon Companies					
3M	Hennepin Technical College	Normandale Community College			
ALLETE/Clean Energy	Hibbing Community College	North Hennepin Community College			
ALLETE/Minnesota Power	Hiway Federal Credit Union	Northwestern Mutual-Bohanon Group			
Allianz Life	Hormel Foods Corporation	Prudential Financial			
Ameriprise Financial	Inver Hills Community College	Rasmussen College			
Best Buy	Land O' Lakes, Inc.	Rochester Community and Technical College			
Blue Cross Shield of MN	Mall of America	Regions Hospital			
Capella University	Marvin Windows and Doors	RSM US LLP			
Capital One Financial Corporation	Mayo Clinic	South Central College, Mankato/Fairbault			
Central Lakes College	McGough Construction	St. Cloud State University			
Dakota County Technical College	Metropolitan Council	St. Cloud VA Health Care System			
MN Department of Corrections	Metropolitan State University	Southwest Minnesota State University			
MN Department of Natural Resources	Minnesota State	Superamerica/Nor thern Tier Energy			
Custom and Border Patrol Hiring Center for the Department	Minnesota State College- Southeast Technical	Target Corporation			

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			of Homeland		
			Security		
				Minnennie	
				Minneapolis	
			Experis IT	Community	Thomson Reuters
				and Technical	
				College	
				Minnesota	
				Sport and	
				Entertainment	
				(Xcel Energy	Twin Cities Habitat
			Experis Engineering	Center, St.	for Humanity
				Paul River	Tot Trainianity
				Centre & Roy	
				Wilkins	
				Auditorium)	
			Faelon Partners	Minnesota	UPS
			racion rarthers	Twins	013
			General Mills	Minnesota	USAA
			General Willis	Vikings	USAA
				Minnesota	
				West	
			Great River Energy	Community	U.S. Bancorp
				and Technical	
				College	
				Moorhead	
			The Goodman Group	State	Wells Fargo
				University	
					Xcel Energy
G.28	Authorized Gold Star	Mii	nnesota's Gold Star Fan	nily program hor	ors the legacy of
G.20	License Plates for		ery fallen Minnesota he		- '
	Families of Fallen Heroes		nilies. In 2011, Governo	• •	_
	ranimes of ranen nerves				_
		surviving legal guardians, children, and siblings to apply for Gold			
		Star License plates. Previously, these plates were only available to the surviving spouse and parents of a veteran who has died			
		while serving honorably in active military service.			
			-		
G.29	Military Driver's License		•		Minnesota Legislature
	Renewal Reforms	-			ir spouses 12 months to
		renew their driver's licenses. Previously, these individuals only had 90 days following separation or discharge from active service outside the state and until the person's birthday, a full four-years following the previous renewal, if that is later to renew their			
		driver's licenses.			
L					

G.30	Invested \$200,000 to Help Veterans with PTSD	In 2012, Governor Dayton and the Minnesota Legislature allocated \$200,000 to the Minnesota County Veteran Service to help veterans identify benefits for which they are eligible, especially those related to posttraumatic stress disorder.
G.31	Allocated \$100,000 to Prevent Veteran Homelessness	In 2012, Governor Dayton and the Minnesota Legislature allocated \$100,000 to the Minnesota Assistance Council for Vets to support efforts to prevent homelessness among veterans and aid those experiencing it.
G.32	Provided Funding for Military Funeral Honor Guards	In 2012, Governor Dayton and the Minnesota Legislature provided \$100,000 to support honor guard services. In 2013, the Governor and Legislature provided \$200,000 in permanent funding for honor guards at veteran funerals.
G.33	Expanded the Minnesota GI Bill	In 2012, Governor Dayton and the Minnesota Legislature expanded the Minnesota GI Bill, which provides postsecondary financial assistance to eligible Minnesota veterans and service members, to all veterans and included apprenticeships and onthe-job training.
G.34	Allowed Active Duty Military Personnel to Take Peace Officer Reciprocity Exam	In 2013, Governor Dayton and the Minnesota Legislature enacted legislation allowing active duty soldiers with relevant experience can take a peace officer reciprocity exam. Those who pass the exam cannot be licensed as a peace officer until after being honorably discharged. Previously, only honorably discharged soldiers were eligible to take the exam. This change allows veterans to move into civilian service without a long delay in employment.
G.35	Restructured County Veterans Service Officer (CVSO) Grant Program	In 2013, Governor Dayton and the Minnesota Legislature restructured the County Veterans Service Officer (CVSO) grant program and increased the grant amounts. Thanks to these changes, each county in Minnesota is eligible to receive a minimum annual grant of \$7,500 for outreach and enhanced services for veterans. In addition, the Minnesota Association of CVSOs is eligible to receive an annual grant of \$50,000 for operations, training and accreditation of CVSOs, and reintegration services.
G.36	Replaced Federal Funding for Gold Star Family Program	Each year, the Gold Star Program holds retreats and other supportive services where deceased veterans' surviving family members are able to honor and remember their loved ones in a safe environment and are provided tools that build resilience.

		The retreat grew from 70 participants in 2008 to 180 in 2012. After federal funding was cut for the program, Governor Dayton and the Minnesota Legislature appropriated \$100,000 in 2013 to ensure the program can continue.
G.37	Provided Emergency Heating Assistance	In 2014, Governor Dayton and the Minnesota Legislature invested \$20 million in emergency Low Income Home Energy Assistance Program funding. This ensured that the program would last through the cold-weather season after heavy demand from propane users and other heating customers during the extremely cold winter.
G.38	Provided Tax Relief to Victims of N. Minneapolis Tornado	In 2011, Governor Dayton worked with the Minnesota Legislature to authorize the City of Minneapolis to transfer extra money from TIF districts in Minneapolis and use them for tornado disaster relief in North Minneapolis. The legislation also allows abatement and allowance for Minneapolis to include 200 more homes in a redevelopment district.
G.39	Provided Grants for Trapshooting Facilities	In 2014, Governor Dayton and the Minnesota Legislature provided grants for up to 50 percent of the cost of updating or expanding a public trapshooting facility that is used to accommodate the rapid expansion of organized high school trapshooting.
G.40	Provided Community- Based Grants for Sexual Assault Prevention and Domestic Abuse Service	In 2014, Governor Dayton and the Minnesota Legislature provided \$300,000 for community-based grants to sexual assault advocacy programs for sexual violence community prevention networks. They also provided \$500,000 in one-time funding for fund emergency shelter and programming for victims of domestic abuse and trafficking. The program provides shelter to East African women and children.
G.41	Required Mobile Home Parks to Provide Relocation Assistance	In 2016, Governor Dayton and the Minnesota Legislature required mobile home park owners to provide relocation assistance to residents if the park is closed. The maximum assistance available for relocation costs to a new location within a 25 mile radius of the closed park is \$7,000 for a single-section and \$12,500 for a multisection manufactured home.
		If the homeowner chooses not to move their manufactured home, they can opt for a buyout. The maximum amount that may be reimbursed under the fund is \$8,000 for a single-section and \$14,500 for a multi-section manufactured home.

		A new minimum is established for reimbursement through the fund at \$2,000 for a single section and \$4,000 for a multi-section manufactured home. The annual fee that may be charged to fund the program is \$1.25 a month and \$15 a year.							
G.42	Excluded Military Pension Income from Taxes	In 2016, Governor Dayton worked with the Legislature to eliminate taxes on pension income for Minnesota veterans with 20 or more years of military service.							
G.43	Supported Youth Hockey Throughout the State	The Mighty Ducks grant program was created in 1995 to help Minnesota communities address a serious shortage of ice time available throughout the state, especially for newly developing girls' hockey programs. By the time the program was suspended in 2004, 61 new ice sheets had been added. Governor Dayton and the Legislature resurrected the program in 2014 when the federal government announced it would no longer import Freon. Since 2014, Governor Dayton has worked with the							
		Legislature to secure \$13.5 million to help small cities and hockey associations pay to replace expensive refrigeration systems for indoor ice facilities.							
		James Metzen Mighty Ducks Ice Arena Grants Year Community/Org Arena Grant Award							
		2014	Austin	Riverside Ice Arena	\$150,000				
		2014	Champlin	Ice Forum	\$32,925				
		2014	Dassel-Cokato	Dassel-Cokato Ice Arena	\$200,000				
		2014	East Grand Forks	2014 East Grand Civic Center \$148					
			TOTKS		\$148,375				
		2014	International Falls	Kerry Park	\$148,375				
		2014	International Falls Kittson Central	Kerry Park Hallock Arena	\$20,000				
		2014 2014	International Falls Kittson Central New Hope	Kerry Park Hallock Arena New Hope Ice Arena	\$20,000 \$200,000 \$98,700				
		2014 2014 2014	International Falls Kittson Central New Hope Sartell	Kerry Park Hallock Arena New Hope Ice Arena Bernick's Pepsi Arena	\$20,000 \$200,000 \$98,700 \$100,000				
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		2014 2014 2014 2014 2014 2015	International Falls Kittson Central New Hope Sartell Winona West St. Paul Farmington	Kerry Park Hallock Arena New Hope Ice Arena Bernick's Pepsi Arena Bud King Ice Arena John V. Hoene Arena Schmitz-Maki Arena	\$20,000 \$200,000 \$98,700 \$100,000 \$150,000 \$200,000 \$50,000				
		2014 2014 2014 2014 2014	International Falls Kittson Central New Hope Sartell Winona West St. Paul Farmington Grand Rapids Hennepin	Kerry Park Hallock Arena New Hope Ice Arena Bernick's Pepsi Arena Bud King Ice Arena John V. Hoene Arena	\$20,000 \$200,000 \$98,700 \$100,000 \$150,000 \$200,000				
		2014 2014 2014 2014 2014 2015 2015	International Falls Kittson Central New Hope Sartell Winona West St. Paul Farmington Grand Rapids	Kerry Park Hallock Arena New Hope Ice Arena Bernick's Pepsi Arena Bud King Ice Arena John V. Hoene Arena Schmitz-Maki Arena IRA Civic Arena	\$20,000 \$200,000 \$98,700 \$100,000 \$150,000 \$200,000 \$50,000 \$135,000				
		2014 2014 2014 2014 2014 2015 2015 2015	International Falls Kittson Central New Hope Sartell Winona West St. Paul Farmington Grand Rapids Hennepin County	Kerry Park Hallock Arena New Hope Ice Arena Bernick's Pepsi Arena Bud King Ice Arena John V. Hoene Arena Schmitz-Maki Arena IRA Civic Arena Augsburg Ice Arena	\$20,000 \$200,000 \$98,700 \$100,000 \$150,000 \$200,000 \$50,000 \$135,000 \$400,000				
		2014 2014 2014 2014 2015 2015 2015 2015	International Falls Kittson Central New Hope Sartell Winona West St. Paul Farmington Grand Rapids Hennepin County Kasson	Kerry Park Hallock Arena New Hope Ice Arena Bernick's Pepsi Arena Bud King Ice Arena John V. Hoene Arena Schmitz-Maki Arena IRA Civic Arena Augsburg Ice Arena Dodge County Ice Arena	\$20,000 \$200,000 \$98,700 \$100,000 \$150,000 \$200,000 \$50,000 \$135,000 \$400,000				
		2014 2014 2014 2014 2015 2015 2015 2015 2015	International Falls Kittson Central New Hope Sartell Winona West St. Paul Farmington Grand Rapids Hennepin County Kasson La Crescent Lake of the	Kerry Park Hallock Arena New Hope Ice Arena Bernick's Pepsi Arena Bud King Ice Arena John V. Hoene Arena Schmitz-Maki Arena IRA Civic Arena Augsburg Ice Arena Dodge County Ice Arena Community Arena	\$20,000 \$200,000 \$98,700 \$100,000 \$150,000 \$200,000 \$50,000 \$135,000 \$400,000 \$100,000 \$30,293				

			Pine City ISD					
		2015	578	Pine City Civic Center	\$45,000			
		2015	St. Louis Park	Recreation Center	\$400,000			
		2015	Shakopee	Shakopee Ice Arena	\$192,645			
		2015	Silver Bay	Rukavina Arena	\$72,000			
		2015	Steele County	Four Seasons Centre	\$12,988			
		2015	Stillwater	St. Croix Valley Rec Center	\$58,606			
		2015	STMA Ice Arena Board	STMA Ice Arena	\$250,000			
		2016	Albert Lea	City Arena	\$71,000			
		2016	Austin	Riverside Arena	\$60,000			
		2016	Baudette	Baudette Arena	\$30,000			
		2016	Centennial ISD 12	Centennial Sports Arena	\$82,500			
		2016	Crookston	Crookston Sports Center	\$136,000			
		2016	Duluth	Heritage Sports Center	\$49,000			
		2016	East Bethel	East Bethel Ice Arena	\$72,000			
		2016	Fergus Falls	Community Arena	\$137,000			
		2016	Greenway Joint Rec. Assn.	Hodgins-Berardo Arena	\$63,000			
		2016	Hibbing	Memorial Building	\$69,000			
		2016	La Crescent	Community Arena	\$78,000			
		2016	Lakeville	Ames Arena	\$71,000			
		2016	Luverne	Blue Mound Ice Arena	\$3,500			
		2016	Moorhead	Moorhead Sports Center	\$68,000			
		2016	Moose Lake	Riverside Arena	\$125,000			
		2016	Mora	Mora Civic Center	\$50,000			
		2016	New Ulm	Civic Center	\$70,000			
		2016	NSP-					
			Maplewood- Oakdale ISD 622	Polar Arena	\$400,000			
		2016	Northfield	Northfield Ice Arena	\$50,000			
		2016	Orono ISD 278	Orono Ice Arena	\$15,000			
		2016	Plymouth	Plymouth Ice Arena	\$100,000			
		2016	Red Lake Falls	Cardin Hunt Arena	\$15,000			
		2016	Red Wing ISD 256	Prairie Island Arena	\$80,000			
		2016	Rochester	Recreation Center	\$45,000			
		2016	St. Louis County	Mars Lakeview Arena	\$150,000			
		2016	Super Rink Joint Powers Board	Schwan Super Rink	\$175,000			
		2016	Virginia	Miners Memorial Ice Rink	\$69,000			
G.44	Provided Critical Funding for the 2020 Census	In 2017, Governor Dayton and the Minnesota Legislature provided \$380,000 to fund the State Demographic Center's participation in the federal 2020 Census to help assure all Minnesotans are counted in the upcoming census. Each decade, more than \$15,000 of federal funds are distributed to Minnesotans on the basis of the decennial census count for each individual counted by the census.						

G.45	Approved Free State Park Permits for Active Military and Disabled Veterans	In 2017, Governor Dayton and the Minnesota Legislature authorized the Department of Natural Resource to provide free annual state park permits to active military personnel, their dependents, and to the recipients of a Purple Heart medal. Also, requires the issuance of a free annual state park permit to a veteran with any level of service-connected disability.
G.46	Approved Sunday Liquor Sales	In 2017, Governor Dayton and the Minnesota Legislature authorized Sunday liquor sales. The legislation allows all liquor stores in the state to be open on Sunday. The change began on July 2, 2017.

CATE	GORY H: Environment a	and Natural Resources
#	Accomplishment	Description
н.1	Comprehensively Monitored Minnesota Watersheds for Impairment	Governor Dayton has made clean water a priority through his tenure as governor. Under his leadership, the Minnesota Pollution Control Agency completed the first-ever comprehensive evaluation of the state's water resources. This program has identified where waters are safe and clean, and where work is needed to ensure that Minnesota's lakes and streams support the recreational and economic activities that we all depend on and value. Now Minnesotans have the information we need to target and
(prioritize action to clean up the roughly 5,000 current impairments of Minnesota waters, and to prevent future problems. Continued monitoring – closely coordinated with local resource managers – will tell us if those actions are making a difference, and where different approaches are needed.
Н.2	Enacted Historic Bipartisan Water Quality Buffer Strip Legislation	In 2015, Governor Dayton worked with the Minnesota Legislature to pass legislation requiring perennial vegetation buffers of up to 50 feet along lakes, rivers, and streams and buffers of 16.5 feet along public ditches. These buffers will help filter out phosphorus, nitrogen and sediment. Studies show that buffers are critical to protecting and restoring water quality and healthy aquatic life, natural stream functions and aquatic habitat due to their immediate proximity to the water.
		In 2016, after receiving additional feedback from farmers and landowners across Minnesota, Governor Dayton signed another bipartisan bill into law making changes to the program to provide more flexibility and clarity for Minnesotans.

In 2017, Governor Dayton worked with the legislature to secure new funding for direct payments to farmers and for local buffer program support which includes: • \$5 million in new Clean Water funding for direct costshare payments to landowners. • \$8 million the first year, and \$10 million each year after for counties and watershed districts to enact buffer compliance and implementation. Additionally, Governor Dayton signed a law in 2017, for landowners who faced hardships meeting the November 1 deadline to commit to a compliance plan with their local SWCD to receive a waiver until July 1, 2018. H.3 **Engaging Thousands of** Raising awareness of Minnesota's water quality challenges is Minnesotans in one of Governor Dayton's lasting legacies. As Governor, Mark **Conversations and Efforts** Dayton declared a "Year of Water Action," a "Water Action to Improve Water Quality Week," held 10 water quality town hall meetings attended by more than 2,000 Minnesotans all across the state, and facilitated a water quality poster contest for children. In 2017, Governor Dayton also announced a new "25 by '25" Water Quality Goal to spur innovation and collaboration around strategies to improve Minnesota's water quality 25 percent by 2025. Without additional action, the quality of Minnesota's waters is expected to improve only 6 to 8 percent by 2034. **H.4** Invested Over \$980 In the Land of 10,000 Lakes, Minnesotans expect clean, Million in More Than 430 affordable water, no matter where they live. However, more Clean Water than 40 percent of Minnesota's waters are listed as impaired or **Infrastructure Across** polluted. Experts estimate that Minnesota communities will Minnesota need \$11 billion in water infrastructure improvements over the next two decades to replace and upgrade aging treatment facilities and expand systems to accommodate economic growth and increased demand. Under Governor Dayton's leadership, more than \$987 million has been invested in 430 clean water infrastructure projects. Nearly 400 of the projects are located in Greater Minnesota communities, totaling approximately \$914.2 million in state investment. **Funding** Recipient Year Description Area Technical assistance-Afton 2011 \$19,836 Metro feasibility of a soil

,					
				based system in	
				downtown Afton;	
				includes cluster site id,	
				soil investigation and	
				cluster system	
				preliminary layout. If	
				soils are suitable, work	
				will also include	
				collection system	
				preliminary layout and	
				design	
				Technical assistance	
				grant to facilitate the	
	mador			proper design,	Non-
	MP	2011	\$25,500	installation, and	metro
	/VI	1		management of	metro
				proposed onsite	
				WWTS.	
				Water main	
	nnandal			improvements for	Non-
e e	manaai	2011	\$1,217,500	Chestnut Street,	metro
				Myrtle and Popular	metro
				Avenues.	
				Rehabilitation and	
				expansion of the	Non-
Ai	rlington	2011	\$4,782,271	WWTP, which also	metro
				serves the nearby city	
				of Green Isle.	
		2211	4406 770	Replacement of	Non-
A	twater	2011	\$496,770	sanitary sewer mains	metro
				and manholes.	NI
At	twater	2011	\$897,318	Replace and loop	Non-
				watermain.	metro
n.	a a malala u	2011	ć111 100	Rehabilitate the	Non-
Be	eardsley	2011	\$111,100	50,000 gallon elevated	metro
				storage tower.	
				Rehabilitation of the	
				existing collection	
				system lift stations, improvements to the	
	eaver			stabilization pond	Non-
		2011	\$1,971,086		
Ba	ау			treatment (secondary) system and	metro
				rehabilitation of the	
				tertiary treatment	
				filter system.	
				Improvements at the	
				water treatment plant,	Non-
Be	elgrade	2011	\$1,401,224	two new wells and	metro
				water meters.	metro
				Technical assistance	
				grant to facilitate the	
	scay	2011	\$25,475	proper design,	Non-
	Jeay	2011	723,473	installation, and	metro
				management of	
				management of	

11	1	Т		, ,
			proposed onsite WWTS.	
Blooming Prairie	2011	\$2,173,590	Utility work to alleviate storm and sanitary cross connections along Third Avenue North, which have resulted in surface flooding and sewer backups.	Non- metro
Blue Earth	2011	\$1,791,176	3rd and final phase of a sanitary sewer project that includes reduction of clearwater inflow and infiltration by replacing sanitary sewer lines and storm sewer line beneath Fourth Street.	Non- metro
Brooksid e Motel (Raymon d C Beyer) Butterfiel	2011	\$3,690	Amend #1: \$683 grant increase. Total contract amount now: \$3,795.	Non- metro
d	2011	\$2,600,000	Improve WWTS.	metro
Canby	2011	\$4,860,517	Remove and replace sanitary sewer lines from 1st Street (MN TH 68) to fairgrounds Avenue and between Poplar Avenue and Haarfager Avenue.	Non- metro
Canby	2011	\$3,970,711	Remove and replace watermain from 1st Street (MN TH 68) to fairgrounds Avenue and between Poplar Avenue and Haarfager Avenue.	Non- metro
Claremon t	2011	\$689,465	A water project that includes rehabilitation of the city's well house, installation of equipment to remove iron and treat for radium, and modifications to city wells, including sealing well #2.	Non- metro
Crosby	2011	\$5,727,879	Replacing the water treatment plant, four wells, and the water tower.	Non- metro

Crystal	2011	\$347,404	Create a new stormwater treatment basis in line with an existing storm sewer. This project is in the Twin and Ryan Lakes Excess Nutrients TMDL with an EPA approval date of November 9, 2007.	Metro
Doran	2011	\$70,000	Construct five individual mound systems and three cluster mound systems, each with its own low-pressure sewer collection system.	Non- metro
Dover- Eyota- Saint Charles	2011	\$145,900	WWTP; multiple items to mitigate future flood damage.	Non- metro
Duluth	2011	\$12,504,224	Construction of Phase 2 of the East Interceptor WW overflow prevention storage tank, which includes an 8.2 million gallon sewage overflow prevention storage tank and reconstruction/ relocation of pump station	Non- metro
Duluth	2011	\$7,753,059	Construction of Phase 3 of the East Interceptor WW overflow prevention storage tank, including mechanical, electrical components of the tank and construction of a diversion structure and 36-inch relief sewer line.	Non- metro
Duluth	2011	\$1,293,200	Rehabilitate Highland pump station, removing four existing pumps installing HVAC equip, MCC and SCADA equip, plumbing, electrical, two split case pumps	Non- metro

			and 900 lineal fort of	
			and 800 lineal feet of watermain.	
			Demolition of two	
Duluth	2011	\$3,344,131	elevated water storage tanks and replacement with one elevated tank with a one million gallon capacity and a single pedestal, spheroid design.	Non- metro
Eagle Lake	2011	\$543,454	Replacement of watermain in locations on 3rd Street, 2nd Street and Parkway Avenue.	Non- metro
Elgin	2011	\$816,607	Replacement of existing cast iron watermain and lateral service lines, fittings and appurtenances, along with associated pavement restoration, in an older section of the city.	Non- metro
Elmore	2011	\$343,707	Rehabilitation and expansion of the city's WWT stabilization pond system, along with sewer collection system work. The TMDL funding will be used for the pond expansion	Non- metro
Forest City TWP	2011	\$86,536	Construction of a midsize community WWTS with a low-pressure collection system consisting of septic tanks and dosing tanks, and a pressurized drain field bed for WWT and disposal.	Non- metro
Foxhome	2011	\$31,535	Technical assistance grant to facilitate the proper design, installation, and management of proposed onsite WWTS.	Non- metro
Gilbert	2011	\$1,337,076	Installation of a mechanical bar screen, replacement of trickling filter distribution system,	Non- metro

 		,			1
				tertiary filter repairs	
				along with structural,	
				electrical, mechanical	
				and other	
				rehabilitation work	
				throughout the	
				existing facility.	
				Replace and	
				rehabilitate 8,880 feet	
				of existing clay	Non-
	Glyndon	2011	\$1,073,735	sanitary sewer and	metro
				replacement of main	metro
				lift station.	
				Technical assistance	
				grant to facilitate the	
	Grand			proper design,	Non-
	Lake TWP	2011	\$24,500	installation, and	metro
	4			management of	
				proposed onsite	
				WWTS.	
				Construction of a new	
	Cuant			package water	Non
	Green-	2011	\$1,418,697	treatment plant and	Non-
	bush			installation of water	metro
				meters.	
				Construction of well #3	
				and installation of 138	Non-
	Hendrum	2011	\$229,684	distribution system	metro
				water meters.	metro
		V		Rehabilitate the one	
				million gallon Highland	Non-
	Hibbing	2011	\$876,873	Park elevated water	metro
					metro
				storage tower.	
	1121-1-1-1	2011	¢2 500 000	WW and stormwater	Non-
	Hibbing	2011	\$2,500,000	infrastructure	metro
				improvements.	
				Rehab 2ndry plant at	
				class A ww/piping,	
				dredging, lagoon; N/S	
				plant solids; add grit	
				classifier, clarifier roof,	
				vent pump	Non
	Hibbing	2011	\$1,533,748	controls,2nd/3rd stage	Non-
	3		• • •	trickling filter bearing	metro
				sys, mod 1st stage	
				clarifier pump,3rd	
				stage skimmer	
				arm/valves, to chlorine	
				cylinder sys.	
	Howard				Non-
		2011	\$2,508,122	Sanitary sewer	
	Lake			improvements.	metro
	Howard	2011	\$2,059,069	Replace watermain.	Non-
	Lake		. , -,	• • • • • • • • • • • • • • • • • • • •	metro
	Isle	2011	\$215,506	Recoat Water Tower.	Non-
	.5.0	-011	Q213,300		metro

Larsmont				<u> </u>
Cottages Lk Sup OA	2011	\$9,923	Installation of a new well and sealing an existing well.	Non- metro
Leaf Valley TWP	2011	\$20,269	Technical assistance grant to facilitate the proper design, installation, and management of proposed onsite WWTS.	Non- metro
Lester Prairie	2011	\$1,788,806	Installation of water treatment plant for iron and manganese removal, and watermain loop along Highway 9.	Non- metro
Lonsdale	2011	\$1,210,591	Construction of a new water treatment plant for radionuclides (radium and radon), and installation of a diesel fueled emergency power generator.	Non- metro
Mankato	2011	\$5,006,168	Lining a segment of 42" gravity sanitary sewer with Cured-In- Place Pipe (CIPP) lining, rehabilitating manholes and constructing a by-pass near the Mulberry Street lift station.	Non- metro
Mantorvil le	2011	\$528,302	Construction of a WW collection system to serve 20 households with inadequate or out of compliance private septic systems.	Non- metro
Marshall	2011	\$309,215	Enlargement of the Tiger Lake storm water management pond.	Non- metro
Medford	2011	\$2,802,176	Construction of a water treatment plant to address radon, iron and manganese in the drinking water, construction of a new water tower, demolition of the old water tower and construction of associated water	Non- metro

	I		transmission lines and	<u> </u>
			transmission lines and main.	
Metro- politan Council	2011	\$70,870,121	MCES cash flow financing FY11, multiple projects	Metro
Middle River	2011	\$437,593	Construction of a new primary pond, new lift station and rehabilitation of existing pond dikes and sanitary sewer rehabilitation.	Non- metro
Midway TWP (Saint Louis County)	2011	\$630,041	Rehabilitation of a WW collection system owned by Midway TWP.	Non- metro
Milford TWP	2011	\$190,000	On behalf of Essig Sewer District: TMDL wasteload reduction costs associated with the collection system and forcemain construction to convey WW to the City of Sleepy Eye.	Non- metro
Milford TWP	2011	\$170,000	On behalf of Essig Sewer District: Collection system and forcemain construction to convey WW to the City of Sleepy Eye.	Non- metro
Miltona TWP	2011	\$2,447	Technical assistance grant to facilitate the proper design, installation, and management of proposed onsite WWTS.	Non- metro
Minneota	2011	\$1,436,500	Sanitary sewer improvements, constr related to correction of cross connections between storm and sanitary sewer. Jefferson St from the S Branch Yellow Medicine River to MN TH 68 (Front St) and W on TH 68 to near Washington St and E on TH 68 to Madison St.	Non- metro

Mora	2011	\$1,565,220	Rehabilitation of water	Non-
IVIOIA	2011	71,303,220	treatment plant. Replacement of the	metro
Motley	2011	\$2,630,293	existing lift station on main street, 1,684 feet of gravity sewer line, a new aeration system, chemical addition for phosphorus removal, a two stage effluent filtration system and UV disinfection.	Non- metro
New London	2011	\$1,638,981	Replacement of sanitary sewer mains, manholes and a lift station.	Non- metro
New London	2011	\$801,430	Replacement of watermains for Birch Street, 1st and 2nd Avenues East, Ash and Cedar Streets North.	Non- metro
New Munich	2011	\$562,173	Construction of a primary pond and three rapid infiltration basins.	Non- metro
New York Mills	2011	\$206,096	Replacement of water distribution piping along Highway 67 South, further identified as the 2010 Street and Utility Rehabilitation Project.	Non- metro
New York Mills	2011	\$99,331	Replacement of sanitary sewer piping along Highway 67 South, further identified as the 2010 Street and Rehabilitation Project.	Non- metro
Northern TWP	2011	\$19,500	Technical assistance grant to facilitate the proper design, installation, and management of proposed onsite WWTS for Birchmont Court.	Non- metro
Norwood Young America	2011	\$5,618,868	Replacing the existing water treatment plant in the north service area with a new 1,000 gallon per minute iron and manganese removal water treatment plant.	Metro

	Odin	2011	\$1,328,058	Construction of gravity WW collection lines and a lift station, along with a forcemain leading to a two cell stabilization pond treatment system, which will also accept WW from the City of Ormsby.	Non- metro
	Ormsby	2011	\$1,000,000	Construction of WW collection lines and a lift station, along with a forcemain that will transmit the city's WW to a treatment site in nearby Odin.	Non- metro
	Owa- tonna	2011	\$8,429,333	Rehabilitation of the city's WWTP, including phosphorus removal and construction of an off-site biosolids storage bunker.	Non- metro
	Pipeston e	2011	\$3,474,924	Construction of a 25- acre primary and 25 acre secondary WW stabilization pond adjacent to the existing WWTP.	Non- metro
	Princeton	2011	\$500,000	Construction of WWTP improvements expanded capacity, and tertiary filtration and UV disinfection.	Non- metro
	Red Rock TWP	2011	\$584,380	Engineering, construction and other costs associated with providing the Nicolville area in Red Rock TWP with a new onsite sanitary sewer collection and treatment system.	Non- metro
	Rushford	2011	\$1,396,704	Expansion, repair and upgrade of components of the City's existing WWTP.	Non- metro
	Saint Augusta	2011	\$3,269,993	St. Augusta's financial allocation relating to the expansion, upgrade and improvement at the St. Cloud WWTP.	Non- metro
	Saint Cloud	2011	\$7,736,790	Rehabilitate water treatment plant.	Non- metro

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	Saint Paul	2011	\$5,960,000	Demolish and replace the existing Dale Street Reservoir.	Metro
	Saint Paul	2011	\$23,107,000	Replace approximately 1,600 lead service lines and replace or retrofit approximately 93,270 water meters.	Metro
	Sauk Centre	2011	\$6,596,236	Improve wastewater treatment facility	Non- metro
	Sherburn	2011	\$1,296,848	Rehabilitation of the existing WWTP, including conversion of the existing anaerobic digester to storage with aeration, and sewer collection system work along First Street, from Elm to Osborne South.	Non- metro
	Sports- man's Last Chance Inc.	2011	\$4,872	Install water treatment equip incl Grundfos MQ345 self-priming multistage pump, GE Homespring Model UF211 ultrafiltration membrane unit, 2 165-gallon atmostpheric storage tanks, 1 Stenner Model 45MHP10 chemical feed mechanism with 15 gallon poly tank.	Non- metro
	Trosky	2011	\$18,300	Technical assistance grant to facilitate the proper design, installation, and management of proposed onsite WWTS.	Non- metro
	Truman	2011	\$393,771	Construction of a storm sewer outlet to Judicial Ditch 47, to relieve infiltration and inflow to the city's WWTP.	Non- metro
	Tyler	2011	\$5,396,215	Loop and replace watermain and install a 150,000 gallon elevated water storage tank.	Non- metro
	Verndale	2011	\$336,932	Replace existing sewer line with conventional digging on Fifth Ave. South between Brown	Non- metro

 			Г	
			St and Farwell St and	
			on alley 2 and alley 3	
			between First Ave	
			South and Third Ave	
			South.	
			Improvements to the	
			lift station and	
			collection systems;	
			replacement of sewer	
			lines in 7th St, Fletcher	Non-
Warren	2011	\$362,774	Ave, Ross Ave, 1st St	metro
			N, 5th St, Marshall and	
			Park Ave, 4th St; in	
			other places it will be	
			relined or replaced.	
			Replacement of cast	
			iron watermain for 7th	
			St and Pleasant Ave	
			w/90 ft of 6-inch and	
			2,210 ft of 8-inch	
Warren	2011	\$394,424	polyvinyl chloride	Non-
waiteii	2011	JJ34,424	watermain. Eligible	metro
			costs include installing	
			fittings, gate valves,	
			boxes, hydrants, curb	
			stops and lateral leads.	
			Replacement of the	
			City's existing WW	
			collection system as	
Watson	2011	\$1,502,344	well as a lift station	Non-
			and forcemain that will	metro
			run from Watson to	
			the City of	
Mastans			Montevideo.	
Western			Rehabilitation of the	Nan
Lake	2011	\$234,360	existing Hermantown	Non-
Superior			interceptor.	metro
SD				
Western			Rehabilitation of the	l
Lake	2011	\$540,030	existing Woodland	Non-
Superior		. ,	interceptor.	metro
SD			•	
,,,,,,,,			Construction of a	
Western			114,000 gallon	N. c.
Lake	2011	\$991,190	capacity storage	Non-
Superior		, ,	overflow tank at the	metro
SD			existing Pike Lake	
			pump station.	
			Reconstruction of the	
Western			existing Polk Street	
Lake			collection system	Non-
Superior	2011	\$5,079,385	pump station along	metro
SD			with construction of a	meno
11.50	1		La 1011 11	1
11 00			1 million gallon	

			,	
Williams	2011	\$2,800,000	Corrective action on a WWTS built since 2001 with federal funds.	Non- metro
Wilmont	2011	\$714,321	Remove and replace the 3rd, 4th and 5th Avenue watermain segments.	Non- metro
Winneba go	2011	\$3,538,722	Rehabilitation of WW treatment plant, which also serves the unincorporated community of Huntley. Includes addition of a phosphorus removal system and cured-inplace (CIP) sewer lining along Hwy 169 in Winnebago, and sewer service replacement.	Non- metro
York TWP	2011	\$21,858	Technical assistance grant to facilitate the proper design, installation, and management of proposed onsite WWTS.	Non- metro
Albertvill e	2012	\$3,513,551	Improve the interchange including reconfiguration of the existing CSAH 19 and CSAH 37. The proposed collector would connect the half diamond interchange at Wright County CSAH 19 with a full diamond interchange at CSAH 37.	Non- metro
Alexandri a LASR	2012	\$228,823	Additional legal and engineering costs incurred associated with MPCA 2006 PPL/IUP Project No. 272468-01.	Non- metro
Barnesvill e	2012	\$512,203	Sanitary sewer rehabilitation for Front Street.	Non- metro
Barnesvill e	2012	\$537,082	Water main replacement for Front Street.	Non- metro
Bearskin Lodge	2012	\$8,534	Installation of three GE Homespring UF211 ultra-filtration units for water treatment.	Non- metro

Benson	2012	\$3,431,145	Rehabilitation of water treatment plant including demolition and removal of existing plant equipment, including existing filters, chemical feed equipment, and all interior process piping.	Non- metro
Bertha	2012	\$1,315,000	Rehabilitation of the collection system, a new lift station, a new force main, and a new waste stabilization pond system to replace the existing mechanical plant.	Non- metro
Blue Earth	2012	\$529,757	Improvements and repairs to the primary anaerobic digester tank, replacement of the secondary anaerobic digester floating cover and replacement of the air lines to the aeration basins, with associated mechanical, electrical and site work.	Non- metro
Central Iron Range SSD	2012	\$3,687,048	Rehabilitation of Kinney lift station and construction of new lift stations for Buhl and Chisholm and new forcemain for Buhl.	Non- metro
Central Iron Range SSD	2012	\$16,361,329	Decommissioning two aging WWTPs and construction of one new facility to service both areas as detailed in the plans and specifications approved by the MPCA on June 29, 2010.	Non- metro
Chisago County	2012	\$17,000	Small Community WWT program technical assistance.	Non- metro
Cleveland	2012	\$530,370	Replacement and looping of watermain	Non- metro
Deer- wood	2012	\$450,883	East watermain supply improvement.	Non- metro
Dover- Eyota- Saint	2012	\$1,567,234	Rehabilitation of the District's existing WWTP, serving the	Non- metro

Charles	1		iti	
Charles SD			communities of Dover, Eyota and St. Charles.	
Duluth	2012	\$1,390,743	Cured-In-Place-Pipe rehabilitation of 41,833 lineal feet of existing vitrified clay pipe sewer lines in Basin 2 in the Lakeside neighborhood of Duluth.	Non- metro
Duluth	2012	\$1,395,587	Sewer system rehabilitation and replacement in the Riverside neighborhood.	Non- metro
Duluth	2012	\$1,221,631	Replace watermain in Riverside w/9,530 ft 8-inch high density polyethylene. Install fittings, gate valves, boxes, hydrants, curb stops, and lateral leads. Proportionate costs for excavating, backfilling, aggregate, restoring roadway and related.	Non- metro
Duluth	2012	\$1,395,898	Installation of 3400 lineal feet of 16" HDPE sanitary sewer forcemain along with various improvements to lift station No. 45 including upgrading from 32-hp pumps to 50-hp pumps.	Non- metro
Elmore	2012	\$1,506,293	Rehabilitation and expansion of the city's WWT stabilization pond system, along with sewer collection system work.	Non- metro
Evansville	2012	\$319,504	Phosphorus removal improvements include construction of boat access in the secondary pond and a storage building.	Non- metro
Evansville	2012	\$466,601	Replacing watermain for CSAH 1 & 5 and a one block section for First Avenue.	Non- metro
Fairfax	2012	\$1,034,260	Replace water tower and install automated reading meters.	Non- metro

Fairmont	2012	\$33,082,306	Construction of a new drinking water treatment plant and demolition of the old plant.	Non- metro
Fosston	2012	\$6,840,082	Construction of two new 6.0 acre aerated ponds, the elimination of the 1.5 acre preaeration pond and conversion of primary pond cell #2 to a secondary cell.	Non- metro
Hamburg	2012	\$290,242	Construction of sanitary sewer improvements.	Metro
Hidden Valley Mgmt.	2012	\$6,381	Rehabilitate a mobile home community well that exceeded the public health standards for radionuclides.	Non- metro
Isanti	2012	\$785,125	Replace wellhouse #1, loop watermain at Bluebird Park and replace water meters.	Non- metro
Kasson	2012	\$994,038	Major rehabilitation and expansion of their existing WWTP.	Non- metro
Lafayette	2012	\$1,068,000	Construction of improvements to the sanitary sewer system.	Non- metro
Lake Park	2012	\$1,000,000	Sanitary sewer rehabilitation.	Non- metro
Long Prairie	2012	\$4,821,000	Expand WWTS.	Non- metro
Madison Lake	2012	\$820,008	Construction of a new, 200,000 gallon water tower, and demolition of the old, 60,000 gallon water tower.	Non- metro
Metro- politan Council	2012	\$60,000,000	MCES cash flow financing FY12, multiple projects	Metro
Minn. DNR	2012	\$10,000	Install a new Well #9 and associated pumps in Afton State Park. Seal the old well.	Metro
Minn. DNR	2012	\$1,597,175	Re-construction of a 5.3-mile segment of Trunk Highway 1 in Lake from Forest Road #424 to 0.17 miles north of Forest Road #553.	Metro

Minneap olis Minneap olis Z012 S1,463,466 Metro destrian walkway with rain gardens. Underground flood storage component funded with non-PFA funds. Assess the condition of existing septic systems, propose alternatives to remedy failing systems, and assist with design selection. Monte-video Z012 S1,876,371 Monte-video Z012 S161,967 Morton Z012 S1,689,000 Non-metro Non-		1	T		, , , , , , , , , , , , , , , , , , ,
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Morton 2012 \$1,689,000 area around Roberds Lake, along with a transmission line to the city of Faribault. New Richland 2012 \$2,142,895 lift station and sanitary sewer line. Construction of a pedestrian tunnel under T.H. 371 to connect Nisswa Lake Park and downtown Nisswa; City's cost share of MNDOT 1810-92(T.H. 371) & Crow Wing County State Aid HWY 18 construction. Existing secondary treatment plant rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation. Nuss Truck and Equip. Non-metro \$3,378 plumbed Kinetico filters to solve treatment problem. Non-metro					
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New Richland 2012 \$2,142,895 Rehab WWTS, replace lift station and sanitary sewer line. Construction of a pedestrian tunnel under T.H. 371 to connect Nisswa Lake Park and downtown Nisswa; City's cost share of MNDOT 1810-92(T.H. 371) & Crow Wing County State Aid HWY 18 construction. North Koochichi ng ASD Nuss Truck and Equip. S14,344,087 S14,				transmission line to	
New Richland 2012 \$2,142,895 lift station and sanitary sewer line. Construction of a pedestrian tunnel under T.H. 371 to connect Nisswa Lake Park and downtown Nisswa; City's cost share of MNDOT 1810-92(T.H. 371) & Crow Wing County State Aid HWY 18 construction. Existing secondary treatment plant rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation. Nuss Truck and Equip. Non-metro Sangala Sanga					
Nisswa 2012 \$1,500,000 Construction of a pedestrian tunnel under T.H. 371 to connect Nisswa Lake Park and downtown Nisswa; City's cost share of MNDOT 1810-92(T.H. 371) & Crow Wing County State Aid HWY 18 construction. North Koochichi ng ASD S14,344,087 Existing secondary treatment plant rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation.	-	2012	\$2,142,895	lift station and sanitary	
North Koochichi ng ASD Nuss Truck and Equip. North Colivia 2012 \$1,500,000					
Nisswa 2012 \$1,500,000 Connect Nisswa Lake Park and downtown Nisswa; City's cost share of MNDOT 1810-92(T.H. 371) & Crow Wing County State Aid HWY 18 construction. North Koochichi ng ASD \$14,344,087 Existing secondary treatment plant rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation. Installation of two water parallel plumbed Kinetico filters to solve treatment problem. Non-metro Non-me				•	
Nisswa 2012 \$1,500,000 Park and downtown Nisswa; City's cost share of MNDOT 1810-92(T.H. 371) & Crow Wing County State Aid HWY 18 construction. North Koochichi ng ASD \$14,344,087 Existing secondary treatment plant rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation. Nuss Truck and Equip. \$3,378 plumbed Kinetico filters to solve treatment problem. Nonmetro metro					
North Koochichi ng ASD Nuss Truck and Equip. Olivia Olivia Olivia Olivia Nisswa; City's cost share of MNDOT 1810-92(T.H. 371) & Crow Wing County State Aid HWY 18 construction. Existing secondary treatment plant rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation. Installation of two water parallel plumbed Kinetico filters to solve treatment problem. Rehabilitate collection and treatment systems. Rehabilitate water treatment plant and Non-metro					Nan
North Koochichi ng ASD Nuss Truck and Equip. Olivia Olivia Olivia Share of MNDOT 1810- 92(T.H. 371) & Crow Wing County State Aid HWY 18 construction. Existing secondary treatment plant rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation. Installation of two water parallel plumbed Kinetico filters to solve treatment problem. Rehabilitate collection and treatment systems. Rehabilitate water treatment plant rehabilitate water treatment plant Non- metro	Nisswa	2012	\$1,500,000		_
North Koochichi ng ASD North Koochichi ng ASD North Coochichi ng ASD North Soochichi ng ASD North Koochichi ng ASD S14,344,087 S14,344,087 S14,344,087 Existing secondary treatment plant rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation. Installation of two water parallel plumbed Kinetico filters to solve treatment problem. Non- metro Non- metro Olivia Ol				•	metro
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North Koochichi ng ASD Sequence of the sequen					
North Koochichi ng ASD S14,344,087 S14,344,087 Featment plant rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation. Installation of two water parallel plumbed Kinetico filters to solve treatment problem. Rehabilitate collection and treatment systems. Rehabilitate water treatment plant rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation. Non- metro Non- metro S6,346,478 Rehabilitate water treatment plant rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation. Non- metro					
Koochichi ng ASD \$14,344,087 rehabilitation, tertiary treatment addition (advanced) and sewer system rehabilitation. Nuss Truck and Equip. Colivia 2012 \$3,378 Plumbed Kinetico filters to solve treatment problem.	North			·	
ng ASD ng ASD treatment addition (advanced) and sewer system rehabilitation. Nuss Truck and Equip. Non-metro Systems. Rehabilitate collection and treatment systems. Olivia Olivia Page 10 Collivia		2012	\$14 344 087	·	Non-
Nuss Truck and Equip. Olivia		2012	714,544,007		metro
Nuss Truck and Equip. Olivia	11.87.02			•	
Nuss Truck and Equip. Salar					
Truck and Equip. Salar	Nuss				Non
Olivia 2012 \$9,013,288 Rehabilitate collection and treatment systems. Olivia 2012 \$6,346,478 treatment plant and	Truck and	2012	\$3,378		
Olivia 2012 \$9,013,288 Rehabilitate collection and treatment systems. Olivia 2012 \$6,346,478 treatment plant and Non-	Equip.				metro
Olivia 2012 \$9,013,288 and treatment systems. Rehabilitate water treatment plant and Non-metro					Nini
Systems. Rehabilitate water Olivia 2012 \$6.346.478 treatment plant and	Olivia	2012	\$9,013,288		
Olivia 2012 \$6.346.478 treatment plant and Non-					meuro
Olivia 2012 30,340,470 treatilient plant and motro	Olivia	2012	\$6 346 47 <u>0</u>		Non-
water tower, modify	Jilvia	2012	70,340,470	· ·	metro
water tower modific liletio	Olivia	2012	\$6,346,478	· ·	

 ı	1			,
			well #5 and install	
			watermains.	
			Small Community	
			WWT program	
Oronoco	2012	\$39,937	technical assistance	Non-
0.0		φου,σο.	grant for Oronoco's	metro
			historic downtown	
			area.	
			Construction of a	
			sewage collection and	
			treatment system for	
Oronoo			fourteen properties in	Non-
Oronoco	2012	\$24,000	the King's Park portion	-
TWP			of Oronoco TWP, all of	metro
			which have failing or	
	(out of compliance	
			septic systems.	
		40	Replace watermain on	Non-
Perham	2012	\$337,745	Southside/5th Ave SE.	metro
			Replace watermain on	Non-
Perham	2012	\$148,475	Southside/5th Ave SE.	metro
			Replacement of	
			undersized, cast iron	
			watermain on East	
Plainview	2012	\$275,304	Broadway, in	Non-
Talliview	2012	Ş273,30 4	conjunction with a	metro
			larger roadway	
			project.	
			Replace well #2 with	
			well #3; rehab the	
			water treatment	
			filtration system; and	
			recoat the interior of	Non-
Plummer	2012	\$422,134	the water tower all as	metro
			detailed in the MN	metro
			Dept. of Health's	
			certification dated	
			09/19/11.	
			Construction of new	
			ww collection system,	Non-
Quamba	2012	\$780,000		
			lift station, and	metro
			forcemain.	
			Improvements to the	
			Maplewood Mall	
Ramsey-			parking lot including	
Washingt	2012	\$1,250,000	tree trenches, rain	Metro
on MWD		•	gardens, planted end	
			islands and	
			renovations to 4 mall	
			entrances.	
			Replace Trunk sanitary	
Rush City	2012	\$920,505	sewer along CSAH 1	Non-
		+ - = 0,000	(4th Street) and CSAH	metro
			30 (Bremer Avenue) as	

 T	Т				,
				part of the TH361	
				Turnback Project.	
	Sioux Valley Trinity Lutheran Church	2012	\$8,476	Connect to Lincoln- Pipestone Rural Water and seal the old well.	Non- metro
	Starbuck	2012	\$1,561,542	Upgrade WWTS to include phosphorus treatment.	Non- metro
	Trails Echo Lake LLC	2012	\$10,000	New well with 6-inch diameter steel casing, extending 52 feet; continue to a total depth of 375 feet, terminating in bedrock. The wellhead will be completed with a pitless adaptor, a submersible pump and a one horsepower motor.	Non- metro
	Ulen	2012	\$1,538,613	Sanitary sewer rehabilitation.	Non- metro
	Virginia	2012	\$18,042,427	Reconfiguration and enlargement of a stormwater sediment pond, and the addition of rate control, groundwater recharge and filtration.	Non- metro
	Wadena	2012	\$3,811,009	Improve WWTS.	Non- metro
	Waverly	2012	\$335,613	Installation of PVC watermain and removal of watermain and appurtenances.	Non- metro
	Welcome	2012	\$753,307	Improvements to the existing mechanical WWTP.	Non- metro
	Western Lake Superior SD	2012	\$5,310,310	Rehabilitation of various segments of the Scanlon interceptor mainly through the use of Cured-In-Place Pipe (CIPP) lining along with pipe replacement.	Non- metro
	Western Lake Superior SD	2012	\$478,998	Rehabilitation of the Proctor interceptor next to the 35W road crossing.	Non- metro
	Western Lake	2012	\$2,235,959	Upgrade the electrical power system at the WWTP.	Non- metro

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Superior SD				
Wheaton	2012	\$2,161,816	Sanitary Sewer Rehabilitation-Phase III	Non- metro
Austin TWP	2013	\$7,000	Development of a Community Assessment Report (CAR) and other tasks, for the Turtle Creek 1 area, in preparation for a potential Small Community WW construction project.	Non- metro
Austin TWP	2013	\$10,250	Development of a Community Assessment Report (CAR) and other tasks, for the Turtle Creek 2 area, in preparation for a potential Small Community WW construction project.	Non- metro
Barnum	2013	\$61,968	Installation of 330 lineal feet of 8-inch ductile iron watermain, 20 lineal feet of 6-inch ductile iron watermain, one hydrant and one gate valve.	Non- metro
Caledonia	2013	\$1,884,688	Rehabilitation and replacement of sanitary sewer to reduce inflow/infiltration, replacing a lift station and replacing individual water meters used for billing of WW service.	Non- metro
Duluth	2013	\$2,382,685	Sewer system rehabilitation phase 2 using cured-in-place pipe (CIPP) technology in the Basin 24 area.	Non- metro
Duluth	2013	\$322,331	Lift Station Number 39 Improvements.	Non- metro
Erskine	2013	\$1,277,250	Construction of a new 150 gallon per minute filtration plant receiving water from two existing wells and removing iron and manganese.	Non- metro

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Greenbus h	2013	\$841,312	Installation of 3,654 lineal feet of 6-inch C900 PVC watermain, 9 hydrants and 27 gate valves and replacement of water service lines to the curb stop.	Non- metro
Hibbing	2013	\$7,912,830	Addition of tertiary treatment to the City's WWTP consisting of five rectangular dual media (sand/anthracite) filters each with 12 inches of sand and 18 inches of anthracite and a surface area of 407 feet (squared) each.	Non- metro
Jackson	2013	\$2,728,116	Rehab approx 48,500 feet of existing sanitary sewer collection system and 176 manholes. The sanitary sewer improvements will be made by installing cured-in-place-pipe (CIPP).	Non- metro
Karlstad	2013	\$1,862,083	Installation of 10,444 lineal feet of 6-inch C900 PVC watermain, 18 hydrants and 70 gate valves and replacement of water service lines to the curbstop.	Non- metro
Lansing TWP	2013	\$598,294	Construction of a low pressure sanitary sewer collection system with grinder pumps to serve the Andyville East area, with connection to the Lansing TWP treatment ponds, to help resolve TMDL issues in two river basins.	Non- metro
McIntosh	2013	\$1,533,018	Replacement of all VCP mains with PVC mains within the project area. All service holes will be replaced with	Non- metro

			precast concrete	
			structures and a new	
			lift station will be	
			installed to correct the	
			elevation difference in	
			the system.	
			Replacing 340 lineal	
			feet of 6-inch and	
			2,735 lineal feet of 8-	Non-
McIntosh	2013	\$471,171	-	_
			inch pollyvinyl chloride	metro
			watermain and install	
			valves and hydrants.	
Metro-			MCES cash flow	
politan	2013	\$40,000,000	financing FY13,	Metro
Council			multiple projects	
Mountain	2013	\$7,280,435	Rehabilitate collection	Non-
Lake	2013	77,200,433	system.	metro
Mountain	2013	\$179,847	Watermain loop 6th	Non-
Lake	2013	31/3,04/	and 11th Streets.	metro
			Installation of 6,280	
			lineal feet of 12-inch	
			watermain, 1,245	
			lineal feet of 8-inch	
			ductile iron	
	2013	\$1,035,000	watermain, 900 lineal	
New			feet of 6-inch ductile	Metro
Норе	2013	\$1,033,000	watermain, 100 lineal	l metro
			feet of 4-inch ductile	
			iron watermain, 16	
			hydrants, 13 butterfly	
			valves and 48 gate	
			valves.	
			Installation of	
New-	2013	\$533,066	approximately 3,250	Non-
folden			lineal feet of 6-inch	metro
			watermain.	
			Construction of a new	
			main lift station and	
Paynes-			rehabilitation of an	Non-
ville	2013	\$3,044,364	aerated pond system,	metro
VIIIC			spray irrigation lift	meno
			station and spray	
			irrigation equipment.	
			Utility and street	
			improvements within	
Pelican		4000	portions of 5th Street	Non-
Rapids	2013	\$208,899	SE., 7th Ave.SE, 8th	metro
1.1.1.00			Ave.SE, 3.5 Ave. SE,	
			and Sixth Street SE.	
			Utility and street	
Dolican			improvements within	Non
Pelican	2013	\$645,575	portions of 5th Street	Non-
Rapids		•	SE., 7th Ave.SE, 8th	metro
			Ave.SE, 3.5 Ave. SE,	
i	i		and Sixth Street SE.	1

1				Non-
Perham	2013	\$3,728,235	Expand WWTP.	metro
Ramsey- Washing- ton MWD	2013	\$1,569,623	Improvements to the Maplewood Mall parking lot including tree trenches, rain gardens, planted end islands and renovations to 4 mall entrances.	Metro
Roseland TWP	2013	\$1,283,584	Construction of a WW collection and stabilization pond system for an unsewered community.	Non- metro
Rushford Village	2013	\$305,167	Construction of a new well to remedy elevated radium levels in the existing well, watermain to convey water to the existing pumphouse, and connection to the existing system within the pumphouse.	Non- metro
Steele County	2013	\$753,289	Construction of a collection system and community WWTS for the east side of Bixby, an unincorporated area in Steele County, to help resolve TMDL issues in two river basins.	Non- metro
Stewart	2013	\$704,888	Replace and loop watermain.	Non- metro
Stewart	2013	\$819,578	Improvements to existing sanitary sewer collection system.	Non- metro
Upper Sioux Indian Cmty.	2013	\$750,000	Upper Sioux Community Water System.	Non- metro
Warren	2013	\$972,472	Construction of a new 200,000 gallon spheroid style elevated water storage tank which includes installation of 60 lineal feet of 12-inch C900 PVC watermain and a new 6-inch hydrant.	Non- metro
Western Lake	2013	\$5,195,750	Sewer system rehabilitation project	Non- metro

<u> </u>			T		
	Superior SD			for Scanlon, Phase 2 (Area 3).	
	Western Lake Superior SD	2013	\$4,384,436	Sewer system rehabilitation for the Cloquet interceptor using cured-in-place pipe lining.	Non- metro
	Western Lake Superior SD	2013	\$153,663	Proctor Interceptor Replacement.	Non- metro
	Western Lake Superior SD	2013	\$1,999,565	Slope Stabilization / Scanlon Interceptor (Division D).	Non- metro
	Western Lake Superior SD	2013	\$2,029,521	Scanlon (Division D) Interceptor and Support Pier Restoration.	Non- metro
	Western Lake Superior SD	2013	\$2,059,132	Rehabilitation of the Scanlon Interceptor, Phase 3, which includes MH D080 to MH D068.	Non- metro
	Albert Lea	2014	\$1,000,000	Improvements to water and sewer utilities in the area of Broadway Avenue and Main Street, including demolition of deteriorating concrete curbs, gutters, sidewalks and streets above the utilities.	Non- metro
	Backus	2014	\$1,628,000	Construction of a new lift station and six-inch forcemain along the Paul Bunyan State Trail between Backus and Pine River, the project also includes the abandonment of the existing treatment system.	Non- metro
	Belgrade	2014	\$955,000	Rehabilitation of the sanitary sewer system.	Non- metro
	Blue Earth	2014	\$394,873	Repair and replacement of sewer lines and manholes, as part of MN DOT's reconstruction of State Trunk Highway 169.	Non- metro
	Brower- ville	2014	\$1,239,330	To replace water, storm water and sanitary sewer	Non- metro

 1					
				systems, lighting and	
				pedestrian facilities on	
				US Highway 71 from	
				Drayer Creek to Harris	
				Creek and on 5th	
				Street from the alley	
				west of US Highway 71	
				to Railroad Avenue.	
				Construction of new oxidation	
				ditch/clarifier system,	
	Cam-			chemical phosphorus	Non-
	bridge	2014	\$13,105,093	removal, and other	metro
	bridge			miscellaneous	metro
				improvements to the	
				WWTP.	
				Watermain	
	_	44		replacment for	Non-
	Cosmos	2014	\$905,941	Highway 4 and CSAH	metro
				43.	
	Darwin	2014	¢1 207 410	Construction of a new	Non-
	Darwin	2014	\$1,207,419	filtration plant.	metro
				Sanitary sewer	
				rehabilitation and	
				replacement work,	
	Dassel	2014	\$778,420	reloacation of the	Non-
			71.13/	Maple Street Lift	metro
				Station, and	
				rehabilitation of the	
				Fifth Street Lift Station.	
	Dassel	2014	\$274,742	Installation of	Non-
	Dassei	2014	32/4,/42	watermain and gate valves.	metro
				Roof demolition and	
				replacement, W	
				Duluth Reservoir and	
	5 1 11	001	A4	associated valve	Non-
	Duluth	2014	\$4,778,806	chamber. Replace	metro
				existing valves, repairs	
				to existing walls, floor	
				and column.	
				Construction of a new	
				two cell stabilization	Non-
	Dundee	2014	\$1,199,285	pond facility to serve	metro
				an unsewered	illetio
				community.	
				Sanitary sewer	
	Eden	2014	\$470,625	replacement between	Non-
	Valley		+ 0,020	Trunk Highway 22 and	metro
				Hutcheson Avenue.	
	Eden	2014	\$871,645	Replace watermain -	Non-
	Valley		1 - 7 - 1	Trunk Highway 22.	metro
	Elbow	204.4	6240 542	Improvements to the	Non-
	Lake	2014	\$310,542	sanitary sewer	metro
				collection system by	

			replacing the unstable	
			sanitary sewer	
			structures with	
			polyvinyl (PVC) piping,	
			replacing and/or	
			rehabilitating	
			manholes.	
			Installation of 1,625	
			lineal feet of 6-inch C-	
Elbow			900 PVC watermain,	Non-
Lake	2014	\$467,794	700 lineal feet of 8-	metro
			inch C-900 PVC	
			watermain, 5 hydrants	
			and 16 gate valves.	
			Installation of 157	
			lineal feet of 16-inch	
			ductile iron	
			watermain, 3,572	
			lineal feet of 6-inch	
Eveleth	2014	\$57,666	ductile iron	Non-
		+ 5.,666	watermain, 40 lineal	metro
			feet of 4-inch ductile	
			iron watermain, 8	
			hydrants and 24 gate valves.	
			Construct a 70,000	
		****	gallon backwash	
Excelsior	2014	\$837,361	reclaim tank and	Metro
			modifications to piping	
			and related controls.	
			Rehabilitation of	
			industrial park lift	Non-
Fosston	2014	\$552,223	station and	metro
			pretreatment facility	metro
			improvements.	
			Construction of a new	
			water treatment plant	
			and new clearwell,	
			modifications to wells	
Gibbon	2014	\$2,197,983	1 and 2, associated	Non-
		, , ,	watermain work and	metro
			demolition of the old	
			water treatment plant	
			and pumphouse.	
			Installation of a	
			350,000 gallon above	
			grade storage	
			reservoir, 200 lineal	
Glenwoo			feet of 12-inch	Non-
d	2014	\$768,145	watermain and 120	metro
–			lineal feet of 8-inch	
			watermain, and the	
			addition of an altitude	
			valve, valve vault,	
			additional SCADA	
	l			

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				upgrades and security fencing.	
				Replacement of	
				watermain, hydrants	
	Hanska	2014	\$923,146	and valves along	Non-
	Hanska	2014	7323,140	Broadway and a	metro
				portion of 2nd Street.	
				Improvements to the	
				sanitary sewer	
				collection system by	
				replacing the unstable	
	Henning	2014	\$2,596,463	sanitary sewer	Non-
			. /	structures with	metro
				polyvinyl (PVC) piping	
				and replacing four	
		4		pump stations.	
				Installation of 4,340	
				lineal feet of 6-inch C-	N
	Henning	2014	\$1,907,789	900 PVC watermain,	Non-
				26 gate valves and 13	metro
				hydrants.	
				Rehabiliitation of the	
				city's existing WWTP	
				and some repair and	Non-
	Kenyon	2014	\$1,828,630	replacement of	metro
				sanitary sewer main	metro
				and associated sewer	
				laterals.	
				Construction of a	
				wastewater treatment	
	· ·			equalization basin,	Non-
	Lewiston	2014	\$593,000	updated lift station pumps and controls,	-
				and decommissioning	metro
				of the old stabilization	
				pond.	
				Reconfiguration and	
				enlargement of a	
				stormwater sediment	
	Mankato	2014	\$628,193	pond, and the addition	Non-
			7	of rate control,	metro
				groundwater recharge	
				and filtration.	
				Extension of a sanitary	
				sewer collection line to	Non
	Mankato	2014	\$524,085	the Knollwood Mobile	Non-
				Home Park, to replace	metro
				failing onsite systems.	
	Maple	2014	¢1 272 027	failing onsite systems. Collection System	Non-
	Maple Lake	2014	\$1,273,927		Non- metro
	-	2014	\$1,273,927	Collection System	
	-	2014	\$1,273,927	Collection System Rehabilitation.	metro
	-	2014	\$1,273,927 \$1,793,391	Collection System Rehabilitation. Rehabilitation of the	metro Non-
	Lake			Collection System Rehabilitation. Rehabilitation of the wastewater ponds,	metro

 	1		T	,
			replacement/rehabilita	
			tion of sewer mains	
			and manholes.	
Metro-			MCES cash flow	
politan	2014	\$60,929,494	financing FY14,	Metro
Council			multiple projects	
			Construction of a new	
			425 gallon per minute	
Motley	2014	\$3,614,867	water treatment plant,	Non-
Ivioticy	2014	75,014,007	and piping	metro
			modifications to the	
			existing well house.	
			WW stabilization pond	
Northrop	2014	\$1,465,000	rehabilitation and	Non-
Northrop	2014	\$1,403,000	collection system	metro
			improvements.	
			Construction of a	
			sewage collection and	
			treatment system for	
Oronoco			fourteen properties in	Non-
TWP	2014	\$563,517	the King's Park portion	metro
IVVF			of Oronoco TWP, all of	metro
			which have failing or	
			out of compliance	
			septic systems.	
			Small community	
Oronoco			wastewater treatment	Non-
TWP	2014	\$37,798	program technical TA	metro
1001			grant for the TWP's	metro
			Cedar Beach area.	
			Construction of a	
			water treatment plant,	
			backwash holding	
Park	2014	\$1,636,348	tank, construction of	Non-
Rapids		Ψ=/000/010	Well No. 9 and	metro
			installation of 120	
			lineal feet of 10-inch	
			C900 watermain.	
Paynes-			Rehabilitation of	Non-
ville	2014	\$3,583,357	existing water	metro
			treatment plant.	
			Improvements to	
			preliminary treatment	
			by adding screening	
			and vortex grit system,	
			construction of a new	
Pelican	2014	\$7,960,380	secondary system by	Non-
Rapids		Ţ.,500,000	adding moving bed	metro
			biological reactor	
			(MBBR),	
			improvements in	
			disinfection system	
			and solids handling.	
Prior	2014	\$243,882	Provide sanitary sewer	Metro
Lake	_014	7= 10,002	service to unserwered	

 1 1	-	-			1
				homes through the	
				CSAH 12 and Sunset	
				Avenue proejcts.	
				Construction of a new	
				3 cell stabilization	
l Ray	ymond	2014	\$2,012,000	pond system that will	Non-
	yiiioiia	2014	\$2,012,000	provide storage	metro
				capacity to meet TMDL	
				requirements.	
				Development of a	
				Corrective Action	
Red	d Rock	2014	¢c 005	Report, along with	Non-
TW	/P	2014	\$6,885	other tasks, for the	metro
				Nicolville Subordinate	
				Service District.	
				Construction of a WW	
				collection system for	
				an unincorporated	
Rice		2014	\$5,286,291	area around Roberds	Non-
Cou	unty		, -	Lake, along with a	metro
				transmission line to	
				the city of Faribault.	
				Installation of	
	hmon	2014	\$858,890	watermain, hydrants	Non-
d			4000,000	and gate valves.	metro
				Installtion of an alum	
Sair				dosing treatment	Non- metro
	thony	2014	\$247,442	system for phosphorus	
Vill	age			removal.	
		V		Construction of an	
				additional filter press	
Sair	nt Paul	2014 \$2,2	\$2,200,000	at the McCarrons	Metro
				water treatment plant.	
				Recoating and	
				structural	
Sair	nt Paul			modifications and	
Par		2014	\$960,953	repairs to the 750,000	Metro
	~			gallon hydropillar style	
				elevated storage tank.	
				Improvements to	
Ste	wart	2014	\$190,141	existing sanitary sewer	Non-
		2017	710,171	collection system.	metro
				Replace and loop	Non-
Ste	wart	2014	\$140,853	water main.	metro
				Installation of 4,060	meno
				lineal feet of 8-inch	
				C900 PVC watermain,	
C	Swanville	2014	\$1,258,524	180 lineal feet of 6-	Non-
Swa	ariville	2014	Ş1,230,32 4	inch C900 PVC	metro
				watermain, 7 hydrants	
				and 21 gate valves.	
		2011	42.245.424	Construction of gravity	Non-
Wil	llmar	2014	\$2,345,424	sewer pipe and	metro
				associated structures	

 Т			Γ.	, ,
			(Western Interceptor	
Audubon	2015	\$2,063,210	Sewer). Source-Two New Wells, Treatment-New Plant, Watermain- Replace and Loop, Hydrants, Conservation-Replace	Non- metro
Austin	2015	\$496,931	Meters. Extension of sanitary sewer lines to a recently-annexed area of the city known as Turtle Creek 1, to eliminate a public health threat due to non-functioning and non-compliant onsite treatment systems	Non- metro
Biscay	2015	\$1,332,088	Construction and installation of a pressure and gravity sanitary sewer, main lift station, grinder pumps, septic tanks, force main and mound treatment system as well as decommission of existing septic tanks.	Non- metro
Brooklyn Center	2015	\$19,662,352	Construction of a new 10 million gallons per day water treatment plant, clearwell and backwash reservoir, ground storage reservoir and backwash reclaim tank.	Metro
Browns Valley	2015	\$2,091,000	Collection system rehab and construction of upgrades to a Class D wastewater treatment facility. Removal of old mechanical treatment plant.	Non- metro
Canby	2015	\$4,266,964	Replacement of approximately 18,400 lineal feet of sanitary sewer.	Non- metro
Canby	2015	\$4,562,990	Installation of 568 lineal feet of 6-inch C- 900 PVC watermain, 17,024 lineal feet of 8-	Non- metro

ı	1		T	,
			inch PVC watermain,	
			40 hydrants and 100	
			gate valves.	
Carver	2015	\$15,835,245	Southwest	Metro
County	2013	713,633,243	Reconnection Project	MELIO
Central			Decommissioning of	
Iron	2015	Ć450.627	Buhl and Chisholm's	Non-
Range	2015	\$458,637	wastewater treatment	metro
SSD			plants.	
Calana	2045	6020 246	Replace and loop	
Cologne	2015	\$839,216	water main.	Metro
			Collection system	
			improvements	
Crow			including new aerobic	N
Wing	2015	\$1,301,730	treatment system with	Non-
County	0		denitrification prior to	metro
,			subsurface soil	
			disposal	
			Cured-In-Place-Pipe	
			Phase 3 rehab of	Non
Duluth	2015	\$4,304,234	existing vitrified clay	Non-
			pipe sewer lines in	metro
			Basin 23, 19 and 18.	
			Improvements to the	
			sanitary sewer	
		\$1,816,999	collection system by	Non-
Elbow	2015		replacing unstable	
Lake	2015	\$1,610,999	sanitary sewer	metro
			structures with PVC	
			piping, replace and/or	
			rehabilitate manholes.	
			Installation of 6,349	
			lineal feet of 6-inch C-	
			900 PVC watermain,	
Elbow	2015	\$1,982,844	3,809 lineal feet of 8-	Non-
Lake	2013	71,302,044	inch C-900 PVC	metro
			watermain, 18	
			hydrants and 79 gate	
			valves.	
			Construct treatment to	
Elko New			remove radium,	
Market	2015	\$10,194,232	rehabilitate storage	Metro
ividiver			tower and add an	
			additional well.	
Evansville	2015	\$2,918,146	Rehab collection	Non-
Lvansville	2013	72,310,140	system-phase 2.	metro
			Installation of 3,245	
			lineal feet of 6-inch C-	Non-
Evansville	2015	\$1,752,652	900 PVC watermain	metro
			and 5,473 lineal feet of	medo
			8-inch PVC watermain.	
			Construction of low	
Fillmore	2015	¢1 257 040	pressure and gravity	Non-
County	2012	\$1,357,940	sanitary sewer lines	metro
			and a wastewater	

r - r	1			
			treatment system for	
			thirty-five households	
			in the Greenleafton	
			Subordinate Service	
			District (SSD) - PSIG.	
			Watermains, 4	
			hydrants and 10 gate	
			valves, and an	
			alternate bid, which	
Fosston	2015	\$1,055,892	includes the	Non-
1 0331011	2013	\$1,033,632	installation of various	metro
			watermains, 4	
			hydrants and 17 gate	
			valves.	
			Improvements to the	
			city's wastewater	
			treatment system,	
Hayfield	2015	\$2,056,627	including those that	Non-
Hayrielu	2015	72,030,027	will bring the city into	metro
			compliance with the	
			phosphorus limits of	
			its wastewater permit.	
		4	Wastewater	Non-
Hayward	2015	\$242,684	improvements.	metro
			Will consist of eight	
			individual Type I	
			mound systems, two	
Hazel	2015	\$512,000	Type I cluster mound	Non-
Run	2013	7312,000	systems, and two Type	metro
			V cluster mound	
 			systems.	
			Construction of a new	
			125 gallon per minute	Non-
Herman	2015	\$1,259,212	water treatment plant	metro
			and demolition of the	
			existing plant.	
			Replacement and	Non-
Kandiyohi	2015	\$1,630,400	rehabilitation of mains	metro
			and manholes	incut
Kandinah:	2015	¢2.1E7.000	Replace watermain on	Non-
Kandiyohi	2015	\$2,157,600	North Side	metro
			Installation of 91 lineal	
			feet of 6-inch C-900	
			PVC watermain, 140	Non-
Kennedy	2015	\$128,955	lineal feet of 8-inch	metro
			HDPE watermain and 5	
			gate valves.	
1			Extensive	
			improvements to the	
П			city's drinking water	
Lanesbor	2015	\$3,529,097	system, including work	Non-
0		, =, ===,00.	that will reduce	metro
			Radium 226 and 228 to	
			within standards	
			issued by the EPA,	

1	1			•
			along with related	
			engineering and	
			financing costs.	
]			Construction grant for]
Lewis and	2015	\$22,000,000	the Lewis & Clark	Non-
Clark JPB	2015	\$22,000,000	Regional Water System	metro
			for Minnesota Phase I.	
			Primary and secondary	
			clarifier improvements	N
Mankato	2015	\$6,495,931	at the existing	Non-
			wastewater treatment	metro
			facility.	
			Extension of a sanitary	
			sewer collection line to	
	2045	¢5 40 772	the Schaeffer's	Non-
Mankato	2015	\$540,773	Addition area, to	metro
			replace failing onsite	
			systems	
NA I . I .	2015	6444 472	Sanitary sewer line	Non-
Mankato	2015	\$111,173	rehabilitation	metro
Metro-			MCES cash flow	
politan	2015	\$70,000,000	financing FY16,	Metro
Council			multiple projects	
Middle				
Snake			Red River portion of	N
Tamarac	2015	\$73,794	the North Floodway	Non-
Rivers			Hydraulic Study.	metro
WD				
Minne-			Phase I 325 Blake Road	
haha	2015	\$499,099	stormwater diversion	Metro
Creek	2015	\$499,099		ivietro
WD			project construction	
Monte-	2015	\$1,172,558	Watermain - Replace	Non-
video	2015	\$1,172,556	Raw Water Lines	metro
			Construction of a new	
			high service pump	
			station, installation of	
			baffle walls in the East	
Moor-	2015	¢12 726 000	and West Reservoirs,	Non-
head	2013	\$12,736,089	two new meter vaults,	metro
			watermain	
			modifications and	
			demolition of the East	
			Booster Station.	
			Construction of a new	
			aeration basin splitter	
			structure, two new	
			clarifiers, new	
More	2015	¢7.012.24F	chemical storage,	Non-
Mora	2015	\$7,012,345	sludge pumping	metro
			building and new reed	
			beds and modification	
			to existing digester	
			and existing oxidation	
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ditches to provide for phosphorus removal The project includes construction of a new well (Well No. 7), modifications to the existing well meter building, installation of a raw watermain and sealing of an old well. Construction of city well #9, well house, and connection to existing drinking water system. Osio 2015 \$200,000 Water infrastructure system. Osio 2015 \$200,000 Water infrastructure system. Prior Lake 2015 \$255,742 Extend sanitary sewer service for homes near Maple Lane, and water water for home to a location under the Spring Lake and Upper Prior Lake excess nutrients TMDL Rockford 2015 \$216,803 Metro disclaim of chemical addition for phosphorus removal and other miscellaneous improvements to the wastewater treatment facility. Rushford 2015 \$484,860 Replacement of sanitary sewer mins and manholes, as part of the Trunk State Highway 43 Project through downtown Rushford, a partnership with MN DOT. Replacement of watermain, hydrants and gate valves, as part of the Trunk State Highway 43 Project through downtown Rushford, a partnership with MN DOT. Steele 2015 \$24,283 Small community Non-						, ,
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Mountain Lake 2015 \$211,126 Morth Mankato 2015 \$1,658,066 \$					well (Well No. 7),	
Rockford 2015 \$216,803 Rockford 2015 \$484,860 Rushford 2015 \$484,860 Rushford 2015 \$484,860 Rushford 2015 \$5671,870 Rushford 2015 \$671,870 Rushf		Mountain	2045	4244 426		Non-
North North Mankato 2015 \$1,658,066		Lake	2015	\$211,126	existing well meter	metro
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County 2013 y2-7,203 wastewater treatment metro		County	2015	\$ 24,28 3	-	

			program technical assistance grant for a small area in Steele County known as Pratt.	
Summit Lake TWP	2015	\$38,523	Small community wastewater treatment program technical assistance grant for Reading.	Non- metro
Truman	2015	\$1,425,000	Construction of larger storm sewer lines in two areas of the city that experience flooding with heavy rain.	Non- metro
Two Harbors	2015	\$2,019,378	Replacement of the existing filtration system and primary and secondary effluent pumps and filtration system building upgrades.	Non- metro
Warren	2015	\$440,884	Replacement of sanitary sewer lines in Fletcher Avenue area.	Non- metro
Warren	2015	\$612,183	Watermain improvements in Fletcher Avenue area.	Non- metro
Western Lake Superior SD	2015	\$10,712,948	Consists of preliminary treatment plant rehabilitation and improvements with the addition of fine screens, channel improvements, grit tank process improvements and scum removal improvements.	Non- metro
Willmar	2015	\$3,000,000	Upgrade and extend the existing Lakeland Drive interceptor and replace State Hospital (MinnWest) lift station.	Non- metro
Amador TWP	2016	\$194,630	Almelund Wastewater Facility	Non- metro
Annan- dale	2016	\$929,105	Replace & loop watermain	Non- metro
Annan- dale	2016	\$626,795	Collection system rehab	Non- metro
Atwater	2016	\$901,632	Replace South watermain	Non- metro

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	Atwater	2016	\$1,042,194	Sewer system upgrads	Non- metro
	Big Lake	2016	\$551,264	Phosphorus removal system	Non- metro
	Carlos	2016	\$2,272,281	2015-Water Utility Improvements	Non- metro
	Crane Lake WSD	2016	\$750,000	Sewer Extension	Non- metro
	Crosby	2016	\$613,432	Rehab collection and lift stations	Non- metro
	Crosby	2016	\$1,053,952	Water system improvements	Non-
	Dresbach	2016	\$59,601	Wastewater study	Metro Non-
	TWP Eagle	2016	\$336,077	Rehab collection	Metro Non-
	Bend Eagle	2016	\$429,970	system-Ph 1 Water system	Metro Non-
	Bend Elk River	2016	\$2,609,610	improvements-Ph 1 Expanding and	Metro Non-
	Freeborn	2016	\$741,954	upgrading WWTF Water transmission	metro Non-
	Grand	2016	\$2,065,633	Wastewater treatment	Metro Non-
	Lake TWP Harmony	2016	\$833,356	system Well and well house	metro Non-
	Henning	2016	\$57,409	Drinking water	metro Non-
	Henning	2016	\$79,280	improvements Rehab collection	metro Non-
	Hitterdal	2016	\$374,943	system Water Treatment Plant	metro Non-
	Lanesbor		· · · · ·	Rehab Drinking water	metro Non-
	0	2016	\$828,875	improvements Drinking water	metro Non-
	Lewiston	2016	\$925,333	improvements Rehab water	metro Non-
	Littlefork	2016	\$270,150	treatment plant Drinking water	metro Non-
	Littlefork	2016	\$47,669	improvements	metro Non-
	Madison	2016	\$4,535,465	Secondary Treatment	metro
	Mankato	2016	\$1,233,405	Water reclamation project	Non- metro
	Menahga	2016	\$1,620,651	Water Treatment Plant Rehab	Non- metro
	Metro- politan Council	2016	\$70,000,000	MCES cash flow financing FY16 multiple projects	Metro
	Minne- trista	2016	\$9,074,697	Construction of two water treatment plants	Metro
	Monti- cello	2016	\$3,556,526	Chemical feed system	Non- metro

Moor- head	2016	\$2,471,358	2015 Downtown CIMS Replacement	Non- metro
Moose Lake	2016	\$3,009,316	Phosphorous treatment & lift station	Non- metro
New York	2016	\$1,248,494	Rehab Collection	Non-
Mills New York			System-2015 Distribution System	metro Non-
Mills	2016	\$1,309,940	Improvements-2015	metro
North Mankato	2016	\$26,273	Construction of city well #9, well house, and connection to existing drinking water system.	Non- metro
Ogilvie	2016	\$980,000	Sanitary sewer improvements	Non- metro
Pelican Rapids	2016	\$401,143	Water Treatment Plant Rehab	Non- metro
Perham	2016	\$1,149,791	Rehab Collection System-CSAH 8	Non- metro
Perham	2016	\$1,049,809	Water Improvements- 2nd Ave SW	Non- metro
Red Rock TWP	2016	\$177,483	Wastewater system improvements	Non- metro
Sacred Heart	2016	\$786,000	Rehab WWTP & Collection system	Non- metro
Saint Cloud	2016	\$11,732,105	Flow Train III	Non- metro
Seaforth	2016	\$367,000	Corrective action	Non- metro
Two Harbors	2016	\$4,741,091	Rehab water treatment plant	Non- metro
Vernon Center	2016	\$361,784	Sewer collection improvements	Non- metro
Vernon Center	2016	\$526,076	Drinking water improvements	Non- metro
Wadena	2016	\$3,718,290	Replace SE Portion of City	Non- metro
Wadena	2016	\$4,102,252	Rehab SS System SE	Non- metro
Wadena	2016	\$5,418,242	SE Stormwater project	Non- metro
Watervill e	2016	\$13,422,223	Wastewater improvements	Non- metro
Waverly	2016	\$614,210	Rehab collection system	Non- metro
Western Lake Superior SD	2016	\$2,937,397	Esko pump station improvements	Non- metro
Western Lake Superior SD	2016	\$11,156,620	Treatment plant improvements	Non- metro

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	Afton	2017	\$1,399,753	Install a storm sewer collection system and incorporate several stormwater treatment components	Metro
	Afton	2017	\$7,335,995	Construct a new wastewater treatment and collection system for the downtown village area of Afton	Metro
	Aitkin	2017	\$826,952	Collection system improvements	Non- metro
	Blackduc k	2017	\$836,493	Watermain replacement on Summit Ave and Main St N	Non- metro
	Burnsville	2017	\$7,388,970	Replace water meters	Metro
	Central Iron Range SSD	2017	\$5,030,626	Wastewater treatment system improvements	Non- metro
	Cologne	2017	\$7,715,623	Water treatment and new well	Metro
	Comfrey	2017	\$804,314	Water storage and treatment improvements	Non- metro
	Cuyuna	2017	\$577,000	Collection system rehabilitation	Non- metro
	East Grand Forks	2017	\$6,933,456	Wastewater treatment system improvements	Non- metro
	Eveleth	2017	\$289,229	Rehab of the west water tower	Non- metro
	Fillmore County	2017	\$37,000	Study septic options for the Cherry Grove area	Non- metro
	Hallock	2017	\$511,338	Sanitary sewer rehabilitation	Non- metro
	Heron Lake	2017	\$1,492,453	Sewer collection and treatment rehabilitation	Non- metro
	Jackson	2017	\$2,236,346	Extension of the sanitary sewer system	Non- metro
	Kabe- togama TWP	2017	\$3,238,024	Subsurface wastewater treatment system	Non- metro
	Lansing TWP	2017	\$35,485	Septic treatment options for the St. Michaels area	Non- metro
	Lewis and Clark JPB	2017	\$11,589,273	Regional Water System	Non- metro
	Lincoln Pipeston	2017	\$4,708,002	Water improvements to eliminate chloride discharge	Non- metro

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	Lowr	ry 20)17	\$1,802,799	New water treatment plant with arsenic removal	Non- metro
	Mad Lake	1 70)17	\$831,417	Water distribution improvements	Non- metro
	May	nard 20	017	\$2,118,000	Collection system rehabilitation	Non- metro
	Metr itan Cour)17	\$40,000,000	MCES cash flow financing FY17, multiple projects	Metro
	Minr	neota 20)17	\$1,427,582	Sewer collection improvements	Non- metro
	Nico	llet 20	017	\$1,993,450	New water plant and well	Non- metro
	Oror TWP	20	017	\$1,079,703	Sanitary sewer collection and treatment	Non- metro
	Osak	kis 20)17	\$525,048	Rehab collection system	Non- metro
	Osak	kis 20)17	\$522,083	Drinking water improvements	Non- metro
	Pipe:	ston 20)17	\$1,061,741	TH 30 sewer mains rehab	Non- metro
	Pipe:	ston 20	017	\$574,493	Th 30 watermain replacement	Non- metro
	Saint Clou	20	017	\$4,062,885	Rehab main lift station	Non- metro
,	Saint Clou	1 20)17	\$4,643,022	1.5MG south elevated tank	Non- metro
	Saint Fran	20)17	\$24,982,915	Wastewater treatment system expansion and upgrades	Metro
	Saint Louis Cour	s 20)17	\$60,000	SCWW technical assistance.	Non- metro
	Saint	t Paul 20)17	\$7,564,417	Upgrade to the McCarrons Water Treatment Plant switchgear and electrical equipment	Metro
	Sher- burn	1 20)17	\$4,181,273	Water treatment and storage improvements	Non- metro
	Stocl	kton 20)17	\$785,013	Drinking water improvements for radium reduction and supply	Non- metro
	Tinta	ah 20)17	\$54,000	CAR development	Non- metro
	Walk	ker 20)17	\$3,305,790	Rehab Collection System	Non- metro
	Walk	ker 20)17	\$1,913,436	Drinking water improvements	Non- metro

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Warren	2017	\$380,999	Sanitary sewer rehabilitation.	Non- metro
Warren	2017	\$743,477	Watermain installation.	Non- metro
Western Lake Superior SD	2017	\$4,964,308	Rehab collection system	Non- metro
Western Lake Superior SD	2017	\$1,786,599	Wastewater treatment improvements	Non- metro
Willmar	2017	\$1,046,528	Rehab Westwood court lift station	Non- metro
Bagley	2018	\$1,030,000	Sanitary Sewer Improvements	Non- metro
Blue Earth	2018	\$7,691,210	Wastewater Treatment Plant Improvements	Non- metro
Brecken- ridge	2018	\$8,983,588	Treatment-Lime Softening Plant	Non- metro
Brownto	2018	\$1,340,000	Water Infrastructure	Non- metro
Detroit Lakes	2018	\$33,376,170	Rehab WWTF, Advanced Treat, Phosphorus	Non- metro
East Grand Forks	2018	\$15,117,000	Wastewater Infrastructure Project	Non- metro
Echo	2018	\$1,365,000	Collection System Rehabilitation	Non- metro
Echo	2018	\$350,000	Distribution System Improvements	Non- metro
Elbow Lake	2018	\$1,300,000	Water Infrastructure	Non- metro
Eveleth	2018	\$1,460,000	Water Infrastructure	Non- metro
Frazee	2018	\$814,146	2017 Southwest Area/Main Ave. West Utility and Street Improvements	Non- metro
Frazee	2018	\$455,067	Sewer System Rehabilitation	Non- metro
Glyndon	2018	\$543,035	2018 Watermain Looping Project	Non- metro
Green- bush	2018	\$601,157	Watermain improvements	Non- metro
Grove	2018	\$3,510,000	New pond system and forcemain.	Non- metro
Heron Lake	2018	\$1,715,307	Connecting to the Red Rock Rural Water System	Non- metro

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	Inver Grove Heights	2018	\$247,335	The project consist of a stormwater management basin in the area of 78th and Concord that will provide water quality treatment for 25 acres of upland drainage area, reducing phosphorus runoff to surrounding areas.	Metro
	Kasson	2018	\$3,364,994	Treatment Plant Improvements	Non- metro
	Kelliher	2018	\$109,000	Sewer collection rehabilitation.	Non- metro
	Kelliher	2018	\$421,000	Water tower and watermain replacement	Non- metro
	Lewis and Clark JPB	2018	\$7,410,727	Lewis & Clark JPB Minnesota Phase 3	Non- metro
	Lilydale	2018	\$275,000	Storm water conveyance and improvements	Metro
	Mantor- ville	2018	\$2,344,172	Sewer lift station and forcemain	Non- metro
	Minneap olis	2018	\$28,900,000	The project consists of rehabilitating the Fridley filter plant and replacing the carbon dioxide feed system	Metro
	Morris	2018	\$18,381,820	Water Treatment Plant	Non- metro
	New London	2018	\$617,000	Watermain improvements 1st Avenue SE, NW & Oak St	Non- metro
	Nobles County	2018	\$11,700	Updating CAR and testing soil borings	Non- metro
	Northrop	2018	\$342,204	Water Storage Improvements	Non- metro
	Oronoco	2018	\$300,000	Study of Regional Wastewater Options.	Non- metro
	Oronoco TWP	2018	\$36,000	SCWW TA grant for Sunset Bay	Non- metro
	Pipeston e	2018	\$15,373,350	New water treatment plant	Non- metro
	Randall	2018	\$1,376,270	Treatment-Remove Nitrate	Non- metro
	Randolph	2018	\$60,000	Soil based alternatives for wastewater	Metro
	Saint Cloud	2018	\$23,354,568	NR2 BioSolids Improvements	Non- metro

		Waverly	2018	\$2,470,000	Water Infrastructure	Non- metro
		Waverly	2018	\$1,030,000	Sanitary Sewer Improvements	Non- metro
		Welcome	2018	\$789,200	Water Tower Construction	Non- metro
		Wheaton	2018	\$1,170,000	Water Infrastructure	Non- metro
		Winsted	2018	\$4,214,853	WWTF Improvements (PSIG)	Non- metro
		Zumbro TWP	2018	\$60,000	SCWW TA grant for Ryan's Bay	Non- metro
			1		1.,	
H.5	Reduced Carbon Emissions in Electricity Sector by 6.5 Percent	reduce carbon climate poland jobs and emissions in During his trinto law arrogress: • Solar E Dayton Minnes electrice 2020. In	nergy Residue in 2017,	ution. The Governe good for purconomy. Under ectricity sector ins, Governor Dof critical programme as sola 013, establishild come solar 715 MW _{DC} (60)	pporter of strategies the ernor understood that polic health, the environing his leadership, carbon dropped by 6.5 percentary to support addition and the environment of the environment	oro- ment, t. med nal
		Minnes provisio Commi "value rate ref cost for reduce Nation Dayton particip subscri project garden solar er June 20	of Solar I sota's so on direct ssioner i of solar" flects ave new po d transn -Leading approve pate Con bers. A s is credit s offer N nergy wi 118, Min	lar industry, G ting the Minne to establish a r rate to compoided expense wer plants and hission and dis g Community S ed a bill in 201 munity Solar thare of the ele- ted to each sul dinnesotans the thout installing nesota has 42	nt— to further drive grown overnor Dayton also signs sota Public Utility method of calculating the ensate solar generators is such avoided constructed transmission lines, and tribution line losses. Solar Gardens — Govern allowing Minnesotans Gardens along with othe ectricity generated by the scriber's utility bill. The eleopportunity to benefing a system at their hom as MW of Community Soly half of Minnesota's to	ned a ne true . This ction d or s to er ne e it from e. As of

national leader in community solar garden electricity production. • "Made in Minnesota" Solar Incentives – From 2013 to 20 the Made in Minnesota program provided Minnesotans we installed Minnesota-made solar panels an annual incentive payment for 10 years based on the system's electricity production. For owners of solar thermal systems, the program offers a one-time rebate up to 25 percent of the installed cost. • Launched Renewable Connect Program – In 2016, the Dayton Administration announced a new a new partnersh with Xcel Energy called the Renewable*Connect Government Pilot Program. The new initiative ensures the 33 percent of the base energy used at the State Capitol Complex comes from renewable sources. In addition to reducing the state's dependency on fossil fuel energy, the partnership is expected to save taxpayers about \$100,000 over the life of the agreement. H.6 63 Percent Increase in "Good" Air Quality Days; 24 Percent Drop in Emissions Governor Dayton is a strong supporter of strategies that redu carbon pollution. The Governor understood that pro-climate policies were good for public health, the environment, and joi and the economy. Under Governor Dayton's leadership, Minnesota saw a significant improvement in air quality:	ho e
"Made in Minnesota" Solar Incentives – From 2013 to 20 the Made in Minnesota program provided Minnesotas we installed Minnesota-made solar panels an annual incentive payment for 10 years based on the system's electricity production. For owners of solar thermal systems, the program offers a one-time rebate up to 25 percent of the installed cost. Launched Renewable Connect Program – In 2016, the Dayton Administration announced a new a new partnersh with Xcel Energy called the Renewable*Connect Government Pilot Program. The new initiative ensures the 33 percent of the base energy used at the State Capitol Complex comes from renewable sources. In addition to reducing the state's dependency on fossil fuel energy, the partnership is expected to save taxpayers about \$100,000 over the life of the agreement. H.6 63 Percent Increase in "Good" Air Quality Days; 24 Percent Drop in Emissions Governor Dayton is a strong supporter of strategies that redu carbon pollution. The Governor understood that pro-climate policies were good for public health, the environment, and jot and the economy. Under Governor Dayton's leadership, Minnesota saw a significant improvement in air quality:	ho e
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Emissions and the economy. Under Governor Dayton's leadership, Minnesota saw a significant improvement in air quality:	
Minnesota saw a significant improvement in air quality:	S
• 63 Percent Increase in "Good" Air Days – in 2011, only 46 percent of days had "good" air quality. In contrast, 75 percent of days in 2016 were marked by "good" air qualit 63 percent increase.	
• 24 Percent Drop in Emissions – statewide emissions from sources have decreased by 24% between 2011 and 2016.	all
• 35 Percent Drop in Permitted Emissions – emissions from permitted facilities have decreased by 35% between 2011 and 2015.	
With the support of the Dayton Administration, the Pollution Control Agency targeted efforts in communities with the high levels of air pollution. Cleaner air improves our health and means fewer missed work and school days and less spending air pollution-related illness.	
H.7 Secured \$350 Million for Wildlife Habitat and Water Quality In 2017, Governor Dayton signed an agreement with U.S. Department of Agriculture, securing \$350 million in federal funding to protect wildlife habitat and improve water quality	

		60,000 acres across 54 Minnesota counties. The Minnesota Conservation Reserve Enhancement Program (CREP), will target areas of southern and western Minnesota facing significant water quality challenges, to protect and improve our natural resources for future generations. Through the Minnesota CREP, farmers and agricultural landowners could voluntarily enroll land in the Conservation Reserve Program (CRP) and Reinvest in Minnesota (RIM) Reserve easement program to create buffers, restore wetlands, and protect wellheads for drinking water. Farmers and other landowners who voluntarily participated in the program were eligible for \$350 million in federal funds for direct payments to farmers. Governor Dayton worked with the Legislature to secure \$116 million in state funding for the Conservation Reserve Enhancement Program (CREP). This unlocks an additional \$271
		million dollars in federal funding for CREP. Buffers and other water quality practices on agricultural land can be put into CREP.
Н.8	Implementing Conservation Practices on More Than 380,000 Acres of Land	In 2012, Governor Dayton signed a Memorandum of Understanding with the federal government that formalized a state-federal commitment to developing and implementing the Minnesota Ag Water Quality Certification Program. The program is a voluntary opportunity for farmers and agricultural landowners to take the lead in implementing conservation practices that protect our water.
		To date, the program has enrolled over 600 producers and more than 380,000 acres of Minnesota farm land since it began as a pilot in 2013. This has resulted in 73 million pounds of soil being retained on the land per year. The MAWQCP has also partnered with Land O' Lakes Inc. to expand this innovative program.
н.9	Expanded the Twin Cities Regional Park System by 1,275 Acres	Under Governor Dayton's leadership, the Metropolitan Council preserved an additional 2,244 acres of green space for future generations of Minnesotans to enjoy, an increase of more than 3% from 2011. Investments in regional parkland also help to protect sensitive environmental areas and improve park experiences for visitors. Thanks to these investments, annual visits to Twin Cities regional parks grew to 58.3 million in 2017, an increase almost 25 percent from 2011.
H.10	Acquired 117 Square Miles of Land for Conservation and	Governor Dayton is a committed advocate for environmental conservation efforts throughout his two terms. He understood

	Enjoyment by Future Generations	that preserving Minnesota's land and water resources was critical to protecting our way of life for future generations. Under Governor Dayton's leadership, the Department of Natural Resources protected thousands of acres of environmentally sensitive areas:
		 43,500 Acres of New Wildlife Management Areas – WMAs are established to protect those lands and waters that have a high potential for wildlife production, public hunting, trapping, fishing, and other compatible recreational uses. They are the backbone to DNR's wildlife management efforts in Minnesota and are key to protecting wildlife habitat for future generations, providing citizens with opportunities for hunting, fishing and wildlife watching, and promoting important wildlife-based tourism in the state.
		 Acquired 4,960 Acres of New Aquatic Management Areas – the AMAS are located on 90 lakes and 104 trout streams, totaling 440,000 feet of shoreline. Aquatic management areas are established to protect, develop, and manage lakes, rivers, streams, and adjacent wetlands and lands that are critical for fish and other aquatic life, and for water quality and fishing.
		 Acquired 38 Miles of Trout Stream Easements – stream easements create quality fishing opportunities for anglers, while creating a source of income for the landowners who allow them. Under Governor Dayton's leadership, the Department of Natural Resources acquired an additional 38 miles of trout streams easements for Minnesotans to enjoy.
		• Enrolled 26,700 Acres in the Walk in Access Program. In 2012, Governor Dayton worked with the Minnesota Legislature to create the Walk-In Access Program, which provides public hunting access to wildlife habitat on private land. Since then, 26,700 acres of land have been enrolled in the program.
		Under Governor Dayton's leadership, the Scientific and Natural Areas (SNA) program has conserved an additional 4,645 acres of unique natural ecosystems of Minnesota.
H.11	Expanded State Parks and Trails Systems	Under Governor Dayton's leadership, the Department of Natural Resources acquired thousands of acres of additional state parks and trails land.
		Brown's Creek State Trail – Brown's Creek State Trail, completed in 2014, is paved for 6.5-miles from Stillwater to the Gateway State Trail, which continues all the way to St.

		Paul. It is part of Minnesota's extensive state trail system, which now includes more than 600 miles of paved trails.
		La Salle Lake SRA – Established in 2011, La Salle Lake SRA offers hiking, fishing, camping and more on 940 acres of land in Hubbard County. Recent additions, to be highlighted at a celebration on Aug. 12, 2017, include a picnic pavilion, expanded parking area, nature play area and interpretive hiking trail.
		 Lake Vermilion-Soudan Underground Mine State Park — Since acquiring the land in 2010, the DNR has been working to develop roads, trails, a day-use area and campground facilities at the Lake Vermilion unit of this park. The campground opened in fall 2017.
H.12	Restored or Enhanced 481 Square Miles of Native Prairie Grasses	Since 2011, the Department of Natural Resources has restored 17,000 acres (26.5 sq. miles) of prairie and enhanced another 291,000 acres (454.7 sq. miles) of prairie. Grassland restoration, enhancement, and protection efforts occur throughout the farmland region of Minnesota. Activities are focused on strategic areas, guided by the Prairie Conservation Plan and Pheasant Summit Action Plan, where we know they will have the largest benefits for wildlife.
		In addition to the DNR enhancing and restoring former prairie, the Native Prairie Bank program has also helped to protect an additional 4,974 acres of the remaining 2% original native prairie in Minnesota through permanent conservation easements.
		Enhancement techniques include noxious weed control, removal of invading woody vegetation, conservation grazing, and prescribed burns.
		Grassland restorations convert former agriculture fields to permanent grassland cover. Whenever possible, restorations are done using diverse mixes (60-80 species of native grasses and wildflowers) of local ecotype seed to maximize the value of these acres for both wildlife and pollinators. Grassland and wetland restoration in strategic areas is one of the most costeffective ways to filter and clean water.
Н.13	Restored Lake Superior Lake Trout, Red Lake Walleye, and Rainy River Sturgeon Populations	Governor Dayton strongly supported the DNR's science-based efforts to manage wildlife populations and restore some of state's most iconic fisheries. The Department of Natural Resources hit key milestones in the restoration of the following two fish populations during Governor Dayton's two terms in office:

- Lake Superior Lake Trout The restoration of lake trout in Lake Superior started with efforts 60 years ago. It reached a milestone in 2017 when charter boat captains began reporting that fishing success was excellent and that most fish caught were wild(not stocked), thus eliminating the need for additional stocking. Survey data were used to model lake trout stocks, and limited commercial fishing was restored in Minnesota waters of Lake Superior. Wild lake trout are now widely caught by anglers and available for purchase along the North Shore. Lake trout restoration is a true success story and with attentive monitoring and management (including sea lamprey control), should remain strong indefinitely.
- Rainy River/Lake of the Woods Sturgeon In the past century, pollution and overfishing nearly wiped out Minnesota's lake sturgeon, which can grow to be over 100 pounds. But sturgeon recovery work by the DNR in cooperation with neighboring states and tribal and federal resource agencies has achieved some remarkable successes.

After sturgeon limits and seasons were made more restrictive, in 2012 Minnesota and Ontario officials agreed that the short-term recovery goals had been met, shifting management towards the goals of the long-term recovery. Consequently, lake sturgeon are currently managed on a harvest-goal based on the potential yield of approximately 11,600 lbs/year for Lake of the Woods and Rainy River. Long-term population goals include having at least 40 year classes present with male fish to age 40 and female fish up to age 17, fish over 80 inches, and consistent production of young fish.

H.14 Reintroduced Bison to Minneopa State Park

In 2014, the Minnesota Department of Natural Resources partnered with the Minnesota Zoo to reintroduce bison at Minneopa State Park near Mankato. Bison historically ranged the prairies of southern Minnesota.

Currently the herd has approximately 130 bison at three different sites: Blue Mounds State Park, Minneopa State Park and the Minnesota Zoo. Eventually the herd will grow to a 500-animal population occupying several locations. Genetic testing of the herd from 2011-2014 found them largely free of any genetic material that would have come from cross-breeding with cattle. This makes them rare among modern bison.

Since the bison arrived in 2014, annual visits to Minneopa State Park have increased 66 percent—from about 173,000 to more than 288,000.

H.15	Nearly Doubled the Number of State Parks and Trails with Renewable Energy	From 2011 to now, Minnesota State Parks and Trails facilities generating renewable energy grew from 12 to 22. These include solar hot water (4), solar PV (27) and wind (1). The total renewable electricity generation capacity is 341 kW, and systems produced 345,802 kWh in 2017. This is approximately 5.8 percent of Parks and Trails electricity consumption and represents an offset of 475,500 lbs. These systems reduce DNR's total carbon foot print by approximately 1 percent. Parks and Trails renewable energy projects installed since 2011 have been funded through asset preservation, Legacy appropriation, Environment and Natural Resources Trust Fund and Xcel RDF Grant.
H.16	Improved Accessibility for Minnesotans with Disabilities at State Parks	Governor Dayton and his administration were committed to building a state that worked for everyone. During his two terms, the Minnesota Department of Natural Resources worked to improve accessibility at state parks for people with disabilities. The department installed hundreds of accessible picnic tables and fire rings at Minnesota state parks and recreation areas. It also opened an accessible visitor center at Tettegouche State Park, where visitors enjoy a spectacular view of Lake Superior.
H.17	Reducing Costs for Solar Power Installations	The Department of Labor and Industry implemented a new solar photovoltaic inspection fee schedule and reduced permit fees by up to 75 percent, should reduce the cost of solar installations an estimated \$800,000 in one year alone.
H.18	Reducing Costs for Wind Energy	In 2013, the Department of Labor and Industry reduced electrical permit fee schedules for wind generation to reduce costs, and provide a flat fee based on system wattage. This innovative reform reduced fees for wind energy generation by 76 percent.
H.19	Launched Office of Enterprise Sustainability, Set Goal of Reducing Greenhouse Gas Emissions by 30 Percent	In August 2016, the Department of Administration created the Office of Enterprise Sustainability, modeled after similar initiatives in Minnesota's major companies, to partner with state agencies to reduce state government's carbon footprint, leverage industry expertise and best practices, and increase accountability in sustainable operations. With the help of the Office of Enterprise Sustainability, the Department of Administration plans a 30 percent reduction of greenhouse gas emissions by 2025 relative to a 2005 calculated baseline.

H.20	Built 11 Pollinator Friendly Gardens at State Capitol Complex	The Department of Administration installed a 133 Kw solar array on the roof of the Minnesota Senate Building, now in operation. A second phase will add an additional 50 Kw to the Senate Building's rooftop. The Department of Administration has created a master contract for small-scale solar installations to make it easier for state agencies and local communities to install on-site solar. Through this contract, the State is working with local communities in a program called <i>Solar Possible</i> to install an additional 3 MW of solar capacity on public buildings by the end of 2019, including at five additional sites on the Capitol Complex. The agency also launched a sustainable purchasing program in partnership with the Pollution Control Agency. Through this partnership, the Department of Administration has developed a sustainable purchasing program to ensure that products purchased by state agencies do not harm the environment. State contracts for paper, toner cartridges, and office equipment are examples of products that may have high-recycled content or high-energy efficiency to avoid or mitigate adverse environmental, social, and economic impact. Beekeepers across the United States have reported losing an average of 30 percent of their bees each year. Multiple factors are harming bees, including loss of habitat. To help, the Department of Administration has built 11 pollinator-friendly gardens on the Capitol Complex by the end of this year. These gardens will attract bees and other pollinators essential for creating and maintaining a healthy ecosystem.
H.21	Provided More Than 815 Clean Water Fund Grants; Keeping 100,000 Tons of Sediment and Over 85,000 Pounds of Phosphorus Kept out of Minnesota's Water Each Year	The Minnesota Clean Water Fund provides funding to protect, enhance, and restore water quality in lakes, rivers, and streams and to protect groundwater from degradation. At least five percent of the clean water fund must be spent to protect drinking water sources. During Governor Dayton's two terms, more than 815 Clean Water Fund grants awarded via the Board of Water and Soil Resources Clean Water Fund allocations. This funding helped to implement more than 5,000 conservation practices – keeping almost 100,000 tons of sediment and over 85,000 pounds of phosphorus out of Minnesota's water annually.
H.22	Launched One Watershed, One Plan to Support Locally Driven Action	Looking to local leaders, the Dayton Administration has grown a recommendation from the Local Government Water Roundtable into a statewide clean water program; this group includes the

	Association of Minnesota Counties, Minnesota Associate of Watershed Districts, and Minnesota Association of Soil and Water Districts. The One Watershed, One Plan concept is now a statewide program run by the Board of Water and Soil Resources that supports locally led, science-based watershed planning and implementation. This program recognizes that solutions come from those living on the land, and a holistic perspective that considers the entire watershed. An initial \$9M has been secured for grants to watersheds with the intent that over time this program will provide the blue print for action and focus of implementing the Clean Water Fund goals to restore and enhance state waters.
Enhanced Pollinator Habitat	In 2013, Governor Dayton and the Minnesota Legislature established criteria for creating pollinator habitat on state lands and prairie restoration. The legislation also allocated \$300,000 for the Department of Agriculture to develop best management practices (BMPs) to protect pollinator habitat and incorporate these BMPs into training for pesticide applicators This will help protect and create habitat for bees, moths, beetles, and other types of pollinators that have seen a dramatic decrease in their population in the last few years. This decline is a national concern in agriculture, and Minnesota is the first state to take steps to protect this vital part of agriculture.
Created Terrestrial Invasive Species Research Center	In 2014, Governor Dayton and the Minnesota Legislature created the Terrestrial Invasive Species Research Center at the University of Minnesota. The research center is developing new strategies to address invasive plants and pests. The center also is giving farmers and growers more tools to address invasive species.
Continued Development of Perennial Crops	In 2016, Governor Dayton and the Minnesota Legislature provided \$594,000 to the Pollution Control Agency and Board of Water and Soil Resources to incentivize landowners to plant perennial crops along waterways. Planting perennial crops along waterways helps to capture run-off and sediments that would otherwise end up polluting Minnesota's streams, rivers, and other waters.
Started Clean-Up of Polluted Locations in the St. Louis River Area of Concern	In 2016, Governor Dayton and the Minnesota Legislature provided \$432,000 to lay the groundwork for cleaning up old industrial pollution at ten locations around the St. Louis River Estuary and the Duluth harbor and bay. In 2017, the Minnesota Pollution Control Agency secured an
	Created Terrestrial Invasive Species Research Center Continued Development of Perennial Crops Started Clean-Up of Polluted Locations in the St.

		local funds leveraged \$47.2 million in federal Great Lakes Legacy Act funds. Using a portion of these funds, the Pollution Control Agency has begun work on three of the ten projects in the St. Louis River Area of Concern. Plans are well underway for future cleanup of the remaining sites.
H.27	Authorized On-Site Generation Interconnection	In 2013, Governor Dayton and the Minnesota Legislature authorized business and institutional customers in public utility territories to credit their bill with electricity generated by larger on-site generators. Thanks to this legislation, high use customers can now net meter with a generator of up to 1 MW capacity (previously 40 kW). In addition, customers with multiple meters, like a college campus, may request aggregation of their electric meters at one site giving them further flexibility in siting their electric generation and applying the credits.
H.28	Improved Local Air Quality Monitoring	In 2013, Governor Dayton and the Minnesota Legislature invested \$420,000 in mobile air monitoring systems. These movable systems allow the state to test air quality in previously untested areas, which helps the state discover new problems and validate air quality modeling. The legislation also directed the MPCA to monitor areas where low-income, indigenous American Indians, and communities of color are disproportionately impacted by pollution from highway, air, or industrial traffic.
H.29	Enhanced Penalties for Wildfire Arson	In 2013, Governor Dayton and the Minnesota Legislature increased the penalty for wildfire arson based on structures burned or threatened, acreage burned, crops damaged, and whether a person suffered demonstrable harm because of the fire. The legislation also provides that a court may also order restitution for costs associated with injuries sustained by any firefighters in the performance of their duties.
H.30	Worked to Reduce Spread of Aquatic Invasive Species	Governor Dayton and the Minnesota Legislature required that those who purchase watercraft licenses and nonresident fishing licenses are to complete an AIS affirmation when applying for a new, transfer, duplicate or renewal of watercraft license, beginning January 1, 2016. The affirmation portion of the license must be displayed with the signed license certificate. • Upper St. Anthony Falls Lock Closure – Governor Dayton worked with Congress, the United States Army Corps of Engineers, and industry to enact closure of the Upper St. Anthony Falls Lock and Dam in Minneapolis providing a critical barrier to the movement of invasive carp up the Mississippi.

		 Development of the Minnesota Aquatic Invasive Species Research Center (MAISRC) – In partnership with the University of Minnesota and the Minnesota Legislature, Governor Dayton created a new interdisciplinary and innovative research center focused on the prevention and management of aquatic invasive species. Aquatic Invasive Species prevention aid – Governor Dayton supported legislation that provides \$10 million of AIS prevention aid funds to MN counties. This has resulted in more than 3,384 watercraft inspectors on our public waters - more than any other state in the nation. Invasive Carp prevention and management – Governor Dayton has supported the development of legislation that has allowed the DNR to track and understand the movement of invasive carp. This data provides critical information to the national effort to prevent the spread of invasive carp.
H.31	Enhanced Monitoring for Dangerous Substances	In 2013, Governor Dayton and the Minnesota Legislature invested \$1.5 million in the Department of Health's perfluorochemical biomonitoring program. From the late 1940's until 2002, 3M produced perfluorochemicals for use in its products. However, this lead to water contamination in the east metropolitan area.
H.32	Invested \$250,000 in Pollinator Research	In 2017, Governor Dayton and the Minnesota Legislature invested \$250,000 in pollinator habitat and research at the University of Minnesota. The research includes developing science-based best practices and the identification and establishment of habitat beneficial to pollinators.
H.33	Granted Certificate of Need Exception for Sherburne County Generating Station	Xcel Energy has committed to closing the Sherburne County Generating Station (known as Sherco), which generates more than 2,200MW of electricity for Minnesota. The coal plant, which was built in the 1970s, generates significant fossil fuel emissions. However, the facility also is a major employer for the community of Becker, Minnesota. To provide certainty to local economy and reduces emissions, Governor Dayton and the Minnesota Legislature exempted Xcel Energy from the Certificate of Need process in 2017, which allow the company to convert the facility to natural gas.
Н.34	Ensured Sustainability of Minnesota Timber Harvests	Since 2011, Minnesota has worked to ensure state timber is harvested sustainably. To do so, special care has been taken to ensure that roughly 4,972,283 acres of state lands have been

	certified by the Forest Stewardship Council (FSC) and the Sustainable Forestry Initiative (SFI) as meeting the stringent criteria for sustainable and transparent management of responsible timber harvests.
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