

STATE OF MINNESOTA

Office of the State Auditor



Rebecca Otto
State Auditor

HOUSTON COUNTY
CALEDONIA, MINNESOTA

YEAR ENDED DECEMBER 31, 2011

Description of the Office of the State Auditor

The mission of the Office of the State Auditor is to oversee local government finances for Minnesota taxpayers by helping to ensure financial integrity and accountability in local governmental financial activities.

Through financial, compliance, and special audits, the State Auditor oversees and ensures that local government funds are used for the purposes intended by law and that local governments hold themselves to the highest standards of financial accountability.

The State Auditor performs approximately 160 financial and compliance audits per year and has oversight responsibilities for over 3,300 local units of government throughout the state. The office currently maintains five divisions:

Audit Practice - conducts financial and legal compliance audits of local governments;

Government Information - collects and analyzes financial information for cities, towns, counties, and special districts;

Legal/Special Investigations - provides legal analysis and counsel to the Office and responds to outside inquiries about Minnesota local government law; as well as investigates allegations of misfeasance, malfeasance, and nonfeasance in local government;

Pension - monitors investment, financial, and actuarial reporting for approximately 730 public pension funds; and

Tax Increment Financing - promotes compliance and accountability in local governments' use of tax increment financing through financial and compliance audits.

The State Auditor serves on the State Executive Council, State Board of Investment, Land Exchange Board, Public Employees Retirement Association Board, Minnesota Housing Finance Agency, and the Rural Finance Authority Board.

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

Year Ended December 31, 2011



**Audit Practice Division
Office of the State Auditor
State of Minnesota**

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

**ORGANIZATION
DECEMBER 31, 2011**

			<u>Term Expires</u>
Elected			
Commissioners			
Chair	Jack Miller ¹	District 1	January 2013
Board Member	Justin Zmyewski	District 2	January 2015
Board Member	Steve Schuldt	District 3	January 2013
Board Member	Teresa Walter	District 4	January 2015
Vice Chair	Thomas Bjerke ²	District 5	January 2013
Attorney	Jamie Hammell		January 2015
Auditor	Char Meiners		January 2015
County Recorder	Beverly Bauer		January 2015
County Sheriff	Doug Ely		January 2015
District Judge	James Fabian		January 2014
Treasurer	Donna Trehus		January 2015
Appointed			
Assessor	Thomas Dybing		December 2012
County Engineer	Brian Pogodzinski		April 2013
Coroner	Regional Medical Center		Indefinite
Court Administrator	Darlene Larson		Indefinite
Finance Director	Carol Lapham		Indefinite
Human Services Director	Linda Bahr ³		Indefinite
Public Health Nurse	Debra Rock		Indefinite
Veterans Service Officer	Robert Gross		December 2015

¹Chair 2012

²Vice Chair 2012

³Interim Appointment

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REBECCA OTTO
STATE AUDITOR

STATE OF MINNESOTA

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INDEPENDENT AUDITOR'S REPORT

Board of County Commissioners
Houston County

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Houston County, Minnesota, as of and for the year ended December 31, 2011, which collectively comprise the County's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of Houston County's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and U.S. Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Houston County as of December 31, 2011, and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 1 to the financial statements, during the year ended December 31, 2011, the County adopted Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*.

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Required Supplementary Information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the GASB, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. In accordance with auditing standards generally accepted in the United States of America, we have applied certain limited procedures to the required supplementary information, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Houston County's basic financial statements as a whole. The supplementary information, including the Schedule of Expenditures of Federal Awards required by OMB Circular A-133, is presented for purposes of additional analysis and is not a required part of the basic financial statements. The supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. This information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly presented in all material respects in relation to the basic financial statements taken as a whole.

In accordance with *Government Auditing Standards*, we have also issued our report dated September 27, 2012, on our consideration of Houston County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

/s/Rebecca Otto

REBECCA OTTO
STATE AUDITOR

/s/Greg Hierlinger

GREG HIERLINGER, CPA
DEPUTY STATE AUDITOR

September 27, 2012

MANAGEMENT'S DISCUSSION AND ANALYSIS

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

**MANAGEMENT'S DISCUSSION AND ANALYSIS
DECEMBER 31, 2011
(Unaudited)**

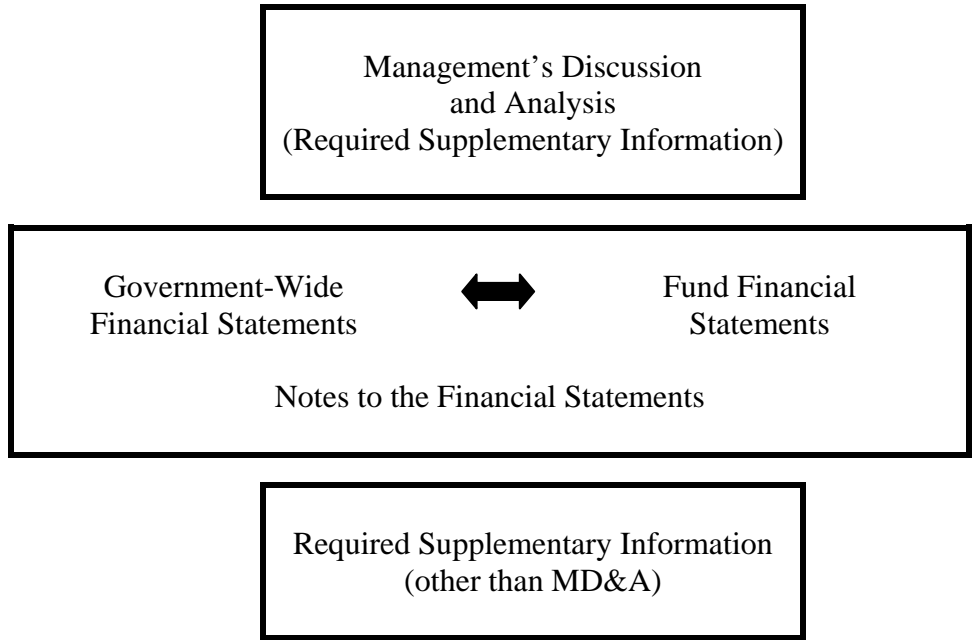
Houston County's discussion and analysis provides an overview of the County's financial activities for the fiscal year ended December 31, 2011. Since this information is designed to focus on current year activities, resulting changes, and currently known facts, it should be read in conjunction with the County's financial statements.

FINANCIAL HIGHLIGHTS

- Governmental activities' total net assets are \$75,351,418, of which \$57,967,172 is invested in capital assets, net of related debt and \$5,745,448 is restricted to specific purposes.
- Houston County's net assets increased by \$2,884,146 for the year ended December 31, 2011.
- The net cost of governmental activities for the current fiscal year was \$8,847,731. The net cost was funded by general revenues, including taxes and grants.
- Governmental funds' fund balances decreased by \$7,448,108.

OVERVIEW OF THE FINANCIAL STATEMENTS

This Management's Discussion and Analysis (MD&A) is intended to serve as an introduction to the basic financial statements. Houston County's basic financial statements consist of three parts: government-wide financial statements, fund financial statements, and notes to the financial statements. The MD&A (this section) and certain budgetary comparison schedules are required to accompany the basic financial statements and, therefore, are included as required supplementary information. The following chart demonstrates how the different pieces are interrelated.



There are two government-wide financial statements. The Statement of Net Assets and the Statement of Activities (Exhibits 1 and 2) provide information about the activities of the County as a whole and present a longer-term view of the County's finances. Government-wide financial statements start on page 11. For governmental activities, these statements tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the County's operations in more detail than the government-wide statements by providing information about the County's most significant funds. The remaining statements provide financial information about activities for which the County acts solely as an agent for the benefit of those outside of the government.

Government-Wide Financial Statements--The Statement of Net Assets and the Statement of Activities

Our analysis of the County as a whole is shown on Exhibits 1 and 2. The Statement of Net Assets and the Statement of Activities report information about the County as a whole and about its activities in a way that helps the reader determine whether the County's financial condition has improved or declined as a result of the year's activities. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid.

These two statements report the County's net assets and changes in them. You can think of the County's net assets--the difference between assets and liabilities--as one way to measure the County's financial health or financial position. Over time, increases or decreases in the County's net assets are one indicator of whether its financial health is improving or deteriorating. You will need to consider other nonfinancial factors, however, such as changes in the County's property tax base and the condition of County roads, to assess the overall health of the County.

The Statement of Activities presents information showing how the County's net assets changed during the year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows only in future years. The activities of Houston County are presented as governmental activities because they are principally supported by taxes and intergovernmental revenues. The County's basic services are reported here, including general government, public safety, transportation, sanitation, human services, culture and recreation, conservation of natural resources, and economic development.

Fund Financial Statements

Our analysis of the County's major funds begins on page 13. The fund financial statements provide detailed information about the significant funds--not the County as a whole. Some funds are required to be established by state law. However, the County Board establishes some funds to help it control and manage money for a particular purpose or to show that it is meeting legal responsibilities for using certain taxes, grants, and other money.

The County's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting. This method measures cash and all other financial assets that can be readily converted to cash. The governmental fund statements provide a detailed short-term view of the County's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the County's programs. We describe the relationship (or differences) between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds in a reconciliation in a statement following each governmental fund financial statement.

Reporting the County's Fiduciary Responsibilities

The County is the trustee, or fiduciary, over assets that can be used only by other governments, nonprofits, or individuals. All of the County's fiduciary activities are reported in a separate Statement of Fiduciary Net Assets. We exclude these activities from the County's other financial statements because the County cannot use these assets to finance its operations.

THE COUNTY AS A WHOLE

The County's net assets increased from \$72,467,272 to \$75,351,418.

Table 1
Net Assets
(in Millions)

	<u>2011</u>	<u>2010</u>
Current and other assets	\$ 23.9	\$ 32.9
Capital assets	<u>76.7</u>	<u>66.5</u>
Total Assets	<u>\$ 100.6</u>	<u>\$ 99.4</u>
Long-term debt outstanding	\$ 19.2	\$ 19.0
Other liabilities	<u>6.1</u>	<u>7.9</u>
Total Liabilities	<u>\$ 25.3</u>	<u>\$ 26.9</u>
Net Assets		
Invested in capital assets, net of related debt	\$ 58.0	\$ 56.5
Restricted	5.7	14.7
Unrestricted	<u>11.6</u>	<u>1.3</u>
Total Net Assets	<u>\$ 75.3</u>	<u>\$ 72.5</u>

Net assets of the County's governmental activities increased by 4.0 percent (\$75,351,418 compared to \$72,467,272).

Table 2
Changes in Net Assets
(in Millions)

	<u>2011</u>	<u>2010</u>
Revenues		
Program revenues		
Fees, fines, charges, and other	\$ 2.5	\$ 2.6
Operating grants and contributions	10.2	9.7
Capital grants and contributions	0.5	2.0
General revenues		
Property taxes	8.8	8.3
Other taxes and payments in lieu of taxes	0.5	0.5
Grants and contributions	1.8	1.8
Other general revenues	<u>0.7</u>	<u>0.6</u>
Total Revenues	<u>\$ 25.0</u>	<u>\$ 25.5</u>

	2011	2010
Program expenses		
General government	\$ 3.4	\$ 3.5
Public safety	4.5	3.5
Transportation	6.8	6.4
Human services	3.7	3.9
Health	1.7	1.7
Sanitation	0.8	0.8
Culture and recreation	0.3	0.3
Conservation of natural resources	0.3	0.3
Economic development	0.1	0.2
Interest	0.5	0.4
	<u>22.1</u>	<u>21.0</u>
Total Program Expenses	\$ 22.1	\$ 21.0
	<u>2.9</u>	<u>4.5</u>
Increase (Decrease) in Net Assets	\$ 2.9	\$ 4.5

Governmental Activities

The cost of all governmental activities this year was \$22,068,016. However, as shown in the Statement of Activities, the amount that the taxpayers ultimately financed for these activities through County property taxes was only \$8,765,231, because some of the cost was paid by those who directly benefited from the programs (\$2,497,196) or by other governments and organizations that subsidized certain programs with grants and contributions (\$10,723,089). The County paid for the remaining “public benefit” portion of governmental activities with \$11,731,877 in general revenues, primarily property taxes and other revenues, such as interest and general entitlements, resulting in an increase to net assets of \$2,884,146.

Table 3 presents the cost of each of the County’s four largest program functions, as well as each function’s net cost (total cost, less revenues generated by the activities). The net cost shows the financial burden that was placed on the County’s taxpayers by each of these functions.

Table 3
Governmental Activities
(in Millions)

	Total Cost of Services		Net Cost of Services	
	2011	2010	2011	2010
Transportation	\$ 6.8	\$ 6.4	\$ (0.7)	\$ (1.5)
Public safety	4.4	3.5	4.0	2.8
Human services	3.6	3.9	0.9	1.0
General government	3.4	3.5	2.7	2.6

FINANCIAL ANALYSIS OF THE COUNTY'S FUNDS

As noted earlier, Houston County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The focus of the County's funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County's financing requirements. In particular, assigned and unassigned fund balance may serve as a useful measure of a county's net resources available for spending at the end of the year.

At December 31, 2011 Houston County's governmental funds reported combined ending fund balances of \$12,234,945, a decrease of \$7,448,108 in comparison with 2010. The County is reporting an unassigned fund balance of \$3,864,301 in 2011. The remainder of fund balance is non-spendable, restricted, or assigned to indicate that it is not available for new spending because it has already been committed.

The General Fund is the chief operating fund of Houston County. At December 31, 2011, unassigned fund balance was \$3,864,031, while total fund balance was \$4,966,106. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures. Unassigned fund balance represents 33.2 percent of total General Fund expenditures, while total fund balance represents 42.7 percent of the same amount.

The Road and Bridge Special Revenue Fund's fund balance increased by \$1,743,650 to \$5,468,265 of which all is non-spendable or assigned. The Social Services Special Revenue Fund's fund balance increased by \$21,656 to \$1,356,044, of which all is assigned.

General Fund Budgetary Highlights

Houston County revised its General Fund budget during 2011, decreasing both expected revenues and appropriations by 2.6 and 2.4 percent, respectively. For the year ended December 31, 2011, expenditures were more than final budget by \$1,033,253.

CAPITAL ASSETS AND DEBT ADMINISTRATION

Capital Assets

At the end of 2011, the County had \$76,722,620 invested in a broad range of capital assets, including land, buildings, highways and streets, and equipment. (See Table 4.) This amount represents a net increase (including additions and deductions) of \$10,233,413, or 15.4 percent, over last year.

Table 4
Capital Assets at Year-End
(Net of Depreciation, in Millions)

	2011	2010
Land	\$ 3.0	\$ 3.0
Construction in progress	20.2	13.4
Buildings and improvements	2.2	2.3
Machinery, vehicles, furniture, and equipment	3.2	2.7
Infrastructure	48.1	45.1
Totals	<u>\$ 76.7</u>	<u>\$ 66.5</u>

This year's major addition was continued construction of the Criminal Justice Center.

Debt

Table 5
Outstanding Debt at Year-End
(in Millions)

	Governmental Activities	
	2011	2010
G. O. bonds	\$ 17.7	\$ 17.9
Capital notes	0.3	0.5
Totals	<u>\$ 18.0</u>	<u>\$ 18.4</u>

CONTACTING HOUSTON COUNTY'S FINANCIAL MANAGEMENT

This financial report is designed to provide our citizens, taxpayers, customers, investors, and creditors with a general overview of the County's finances and to show the County's accountability for the money it receives. If you have questions about this report, or need additional financial information, contact the County Finance Director, Carol Lapham, Houston County Courthouse, 304 South Marshall Street, Caledonia, Minnesota 55921.

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BASIC FINANCIAL STATEMENTS

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GOVERNMENT-WIDE FINANCIAL STATEMENTS

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

EXHIBIT 1

**STATEMENT OF NET ASSETS
GOVERNMENTAL ACTIVITIES
DECEMBER 31, 2011**

Assets

Cash and pooled investments	\$	11,364,174
Petty cash and change funds		17,060
Investments		2,915,422
Taxes receivable		
Prior - net		225,551
Accounts receivable - net		481,927
Accrued interest receivable		11,034
Loan receivable		1,365,358
Due from other governments		6,842,385
Inventories		598,864
Prepaid items		10,718
Restricted assets		
Cash and pooled investments		68,775
Accrued interest receivable		165
Capital assets		
Non-depreciable		23,175,214
Depreciable - net of accumulated depreciation		53,547,406
		\$ 100,624,053
Total Assets	\$	100,624,053

Liabilities

Accounts payable	\$	489,874
Salaries payable		291,976
Contracts payable		911,047
Due to other governments		147,272
Accrued interest payable		148,711
Unearned revenue		1,057,848
Customer deposits		9,720
Advance from other governments		3,058,008
Long-term liabilities		
Due within one year		459,598
Due in more than one year		18,698,581
		\$ 25,272,635
Total Liabilities	\$	25,272,635

Net Assets

Invested in capital assets, net of related debt	\$	57,967,172
Restricted for		
General government		430,889
Public safety		56,991
Debt service		444,446
Highways and streets		4,777,489
Economic development		35,633
Unrestricted		11,638,798
		\$ 75,351,418
Total Net Assets	\$	75,351,418

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

EXHIBIT 2

**STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2011**

	Expenses	Fees, Charges, Fines, and Other	Program Revenues Operating Grants and Contributions	Capital Grants and Contributions	Net (Expense) Revenues and Change in Net Assets
<u>Functions/Programs</u>					
Primary government					
Governmental activities					
General government	\$ 3,394,219	\$ 345,488	\$ 328,945	\$ -	\$ (2,719,786)
Public safety	4,423,971	72,260	310,990	-	(4,040,721)
Transportation	6,784,163	361,257	6,615,060	474,643	666,797
Sanitation	836,419	418,066	56,071	-	(362,282)
Human services	3,647,582	220,976	2,520,086	-	(906,520)
Health	1,707,109	1,016,661	413,872	-	(276,576)
Culture and recreation	332,130	37,937	-	-	(294,193)
Conservation of natural resources	322,106	2,552	-	-	(319,554)
Economic development	115,740	21,999	3,422	-	(90,319)
Interest	504,577	-	-	-	(504,577)
Total Governmental Activities	<u>\$ 22,068,016</u>	<u>\$ 2,497,196</u>	<u>\$ 10,248,446</u>	<u>\$ 474,643</u>	<u>\$ (8,847,731)</u>
 General Revenues					
Property taxes					\$ 8,765,231
Mortgage registry and deed tax					11,725
Other taxes					172,870
Payments in lieu of tax					357,035
Grants and contributions not restricted to specific programs					1,772,571
Unrestricted investment earnings					171,955
Miscellaneous					480,490
Total general revenues					<u>\$ 11,731,877</u>
Change in net assets					<u>\$ 2,884,146</u>
Net Assets - Beginning					<u>72,467,272</u>
Net Assets - Ending					<u>\$ 75,351,418</u>

FUND FINANCIAL STATEMENTS

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GOVERNMENTAL FUNDS

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

EXHIBIT 3

**BALANCE SHEET
GOVERNMENTAL FUNDS
DECEMBER 31, 2011**

	<u>General</u>	<u>Road and Bridge</u>	<u>Social Services</u>	<u>Debt Service</u>	<u>Capital Projects</u>	<u>Total</u>
<u>Assets</u>						
Cash and pooled investments	\$ 3,900,315	\$ 5,661,657	\$ 752,285	\$ 276,704	\$ 773,213	\$ 11,364,174
Petty cash and change funds	16,960	100	-	-	-	17,060
Investments	906,986	1,508,436	500,000	-	-	2,915,422
Taxes receivable						
Prior	137,080	51,287	22,322	14,862	-	225,551
Accounts receivable	110,043	2,960	180,107	139,409	-	432,519
Loans receivable	1,365,358	-	-	-	-	1,365,358
Accrued interest receivable	6,573	3,769	527	-	165	11,034
Due from other funds	639,017	285,886	-	334,048	-	1,258,951
Due from other governments	100,456	6,411,257	330,672	-	-	6,842,385
Prepaid expense	10,718	-	-	-	-	10,718
Inventories	-	598,864	-	-	-	598,864
Restricted cash and pooled investments	68,775	-	-	-	-	68,775
Restricted accrued interest receivable	165	-	-	-	-	165
Total Assets	<u>\$ 7,262,446</u>	<u>\$ 14,524,216</u>	<u>\$ 1,785,913</u>	<u>\$ 765,023</u>	<u>\$ 773,378</u>	<u>\$ 25,110,976</u>

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

**EXHIBIT 3
(Continued)**

**BALANCE SHEET
GOVERNMENTAL FUNDS
DECEMBER 31, 2011**

	<u>General</u>	<u>Road and Bridge</u>	<u>Social Services</u>	<u>Debt Service</u>	<u>Capital Projects</u>	<u>Total</u>
<u>Liabilities and Fund Balances</u>						
Liabilities						
Accounts payable	\$ 256,013	\$ 93,978	\$ 139,883	\$ -	\$ -	\$ 489,874
Salaries payable	191,992	45,633	54,351	-	-	291,976
Contracts payable	-	138,114	-	-	772,933	911,047
Due to other funds	619,934	276,865	-	312,744	-	1,209,543
Due to other governments	116,382	4,213	26,316	-	361	147,272
Deferred revenue - unavailable	87,608	5,439,140	166,162	7,833	-	5,700,743
Deferred revenue - unearned	1,014,691	-	43,157	-	-	1,057,848
Customer deposits	9,720	-	-	-	-	9,720
Advance from other governments	-	3,058,008	-	-	-	3,058,008
Total Liabilities	\$ 2,296,340	\$ 9,055,951	\$ 429,869	\$ 320,577	\$ 773,294	\$ 12,876,031
Fund Balances						
Nonspendable						
Prepaid items	\$ 10,718	\$ -	\$ -	\$ -	\$ -	\$ 10,718
Long-term loans/notes receivable	567,844	-	-	-	-	567,844
Inventories	-	598,864	-	-	-	598,864
Restricted for						
Debt service	-	-	-	444,446	-	444,446
Recorder's technology equipment	230,988	-	-	-	-	230,988
Recorder's compliance	198,670	-	-	-	-	198,670
Economic development	35,633	-	-	-	-	35,633
Conceal and carry	41,459	-	-	-	-	41,459
Sheriff's DUI forfeiture	15,532	-	-	-	-	15,532
Attorney forfeited property	1,231	-	-	-	-	1,231
Assigned						
Road and bridge	-	4,869,401	-	-	-	4,869,401
Human services	-	-	1,356,044	-	-	1,356,044
Capital improvements	-	-	-	-	84	84
Unassigned	3,864,031	-	-	-	-	3,864,031
Total Fund Balances	\$ 4,966,106	\$ 5,468,265	\$ 1,356,044	\$ 444,446	\$ 84	\$ 12,234,945
Total Liabilities and Fund Balances	\$ 7,262,446	\$ 14,524,216	\$ 1,785,913	\$ 765,023	\$ 773,378	\$ 25,110,976

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

EXHIBIT 4

**RECONCILIATION OF GOVERNMENTAL FUNDS BALANCE SHEET
TO THE GOVERNMENT-WIDE STATEMENT OF NET ASSETS--GOVERNMENTAL ACTIVITIES
DECEMBER 31, 2011**

Fund balances - total governmental funds (Exhibit 3)		\$	12,234,945
Amounts reported for governmental activities in the statement of net assets are different because:			
Capital assets, net of accumulated depreciation, used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds.			76,722,620
Other long-term assets are not available to pay for current period expenditures and, therefore, are deferred in the governmental funds.			5,700,743
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the governmental funds.			
Loans payable	\$	(42,000)	
Capital notes payable		(245,000)	
Capital note discount		3,000	
Bonds payable		(17,705,000)	
Bond discount		47,638	
Bond premium		(83,154)	
Accrued interest payable		(148,711)	
Net OPEB obligation		(179,434)	
Compensated absences		(954,229)	
		<u> </u>	<u> </u>
Net Assets of Governmental Activities (Exhibit 1)			<u> </u> <u> </u> \$ 75,351,418

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2011**

	General	Road and Bridge
Revenues		
Taxes	\$ 5,324,502	\$ 2,185,436
Licenses and permits	46,610	3,200
Intergovernmental	2,780,954	7,702,624
Charges for services	1,832,667	259,096
Fines and forfeits	10,813	-
Gifts and contributions	31,321	-
Investment earnings	128,368	20,314
Miscellaneous	497,075	18,824
	\$ 10,652,310	\$ 10,189,494
Expenditures		
Current		
General government	\$ 3,375,527	\$ -
Public safety	4,515,655	-
Transportation	195,871	8,267,673
Sanitation	821,061	-
Human services	-	-
Health	1,681,718	-
Culture and recreation	331,039	-
Conservation of natural resources	320,804	-
Economic development	102,568	-
Capital outlay	-	-
Debt service		
Principal	274,920	130,080
Interest	7,518	4,222
Administrative (fiscal) charges	-	-
	\$ 11,626,681	\$ 8,401,975
Excess of Revenues Over (Under Expenditures)	\$ (974,371)	\$ 1,787,519
Other Financing Sources (Uses)		
Transfers in	\$ -	\$ 12,347
Transfers out	(12,347)	-
	\$ (12,347)	\$ 12,347
Change in Fund Balance	\$ (986,718)	\$ 1,799,866
Fund Balance - January 1	5,952,824	3,724,615
Increase (decrease) in inventories	-	(56,216)
Fund Balance - December 31	\$ 4,966,106	\$ 5,468,265

EXHIBIT 5

<u>Social Services</u>	<u>Debt Service</u>	<u>Capital Projects</u>	<u>Total</u>
\$ 829,966	\$ 588,082	\$ -	\$ 8,927,986
-	-	-	49,810
2,566,547	92,451	-	13,142,576
139,548	-	-	2,231,311
-	-	-	10,813
-	-	-	31,321
8,604	-	14,669	171,955
104,057	-	-	619,956
\$ 3,648,722	\$ 680,533	\$ 14,669	\$ 25,185,728
\$ -	\$ -	\$ -	\$ 3,375,527
-	-	641,232	5,156,887
-	-	-	8,463,544
-	-	-	821,061
3,627,066	-	-	3,627,066
-	-	-	1,681,718
-	-	-	331,039
-	-	-	320,804
-	-	-	102,568
-	-	7,776,556	7,776,556
-	-	-	405,000
-	499,920	-	511,660
-	4,190	-	4,190
\$ 3,627,066	\$ 504,110	\$ 8,417,788	\$ 32,577,620
\$ 21,656	\$ 176,423	\$ (8,403,119)	\$ (7,391,892)
\$ -	\$ -	\$ -	\$ 12,347
-	-	-	(12,347)
\$ -	\$ -	\$ -	\$ -
\$ 21,656	\$ 176,423	\$ (8,403,119)	\$ (7,391,892)
1,334,388	268,023	8,403,203	19,683,053
-	-	-	(56,216)
\$ 1,356,044	\$ 444,446	\$ 84	\$ 12,234,945

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

EXHIBIT 6

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS
TO THE GOVERNMENT-WIDE STATEMENT OF ACTIVITIES--GOVERNMENTAL ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2011**

Net change in fund balances - total governmental funds (Exhibit 5) \$ (7,391,892)

Amounts reported for governmental activities in the statement of activities are different because:

In the funds, under the modified accrual basis, receivables not available for expenditure are deferred. In the statement of activities, those revenues are recognized when earned. The adjustment to revenue between the fund statements and the statement of activities is the increase or decrease in revenue deferred as unavailable.

Deferred revenue - December 31	\$ 5,700,743	
Deferred revenue - January 1	<u>(5,934,309)</u>	(233,566)

Governmental funds report capital outlay as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. Also, in the statement of activities, only the gain or loss on the disposal of assets is reported; whereas, in the governmental funds, the proceeds from the sale increase financial resources. Therefore, the change in net assets differs from the change in fund balance by the net book value of the assets sold.

Expenditures for general capital assets and infrastructure	\$ 12,166,716	
Current year depreciation	<u>(1,933,303)</u>	10,233,413

Issuing long-term debt provides current financial resources to governmental funds, while the repayment of debt consumes current financial resources. Neither transaction, however, has any effect on net assets. Also, governmental funds report the net effect of issuance costs, premiums, discounts, and similar items when debt is first issued; whereas, those amounts are deferred and amortized over the life of the debt in the statement of net assets.

Principal repayments		
General obligation bonds	\$ 405,000	
Current year amortization of discounts and premiums	<u>2,186</u>	407,186

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

Change in compensated absences	\$ (3,186)	
Change in accrued interest payable	9,087	
Change in net OPEB obligation	(80,680)	
Change in inventories	<u>(56,216)</u>	<u>(130,995)</u>

Change in Net Assets of Governmental Activities (Exhibit 2) \$ 2,884,146

FIDUCIARY FUNDS

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HOUSTON COUNTY
CALEDONIA, MINNESOTA

EXHIBIT 7

STATEMENT OF FIDUCIARY NET ASSETS
FIDUCIARY FUNDS
DECEMBER 31, 2011

	<u>Agency Funds</u>
<u>Assets</u>	
Cash and pooled investments	\$ 1,366,201
Due from other governments	<u>49,408</u>
Total Assets	<u>\$ 1,415,609</u>
<u>Liabilities</u>	
Accounts payable	\$ 133,704
Due to other funds	49,408
Due to other governments	<u>1,232,497</u>
Total Liabilities	<u>\$ 1,415,609</u>

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

NOTES TO THE FINANCIAL STATEMENTS
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2011

1. Summary of Significant Accounting Policies

The County’s financial statements are prepared in accordance with generally accepted accounting principles (GAAP) as of and for the year ended December 31, 2011. The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (statements and interpretations). Governments are also required to follow the pronouncements of the Financial Accounting Standards Board issued through November 30, 1989, (when applicable) that do not conflict with or contradict GASB pronouncements. The more significant accounting policies established in GAAP and used by the County are discussed below.

A. Financial Reporting Entity

Houston County was established February 23, 1854, and is an organized county having the powers, duties, and privileges granted counties by Minn. Stat. ch. 373. As required by accounting principles generally accepted in the United States of America, these financial statements present Houston County (primary government) and its component unit for which the County is financially accountable. The County is governed by a five-member Board of Commissioners elected from districts within the County. The Board is organized with a chair and vice chair elected at the annual meeting in January of each year.

Blended Component Unit

Blended component units are legally separate organizations so intertwined with the County that they are, in substance, the same as the County and, therefore, are reported as if they were part of the County. Houston County has one blended component unit, which is reported as part of the General Fund.

<u>Component Unit</u>	<u>Component Unit Included in Reporting Entity Because</u>	<u>Separate Financial Statements</u>
Houston County Economic Development Authority (EDA) provides for development within the County.	County Commissioners are the members of the EDA Board.	Separate financial statements are not prepared.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

1. Summary of Significant Accounting Policies

A. Financial Reporting Entity (Continued)

Joint Ventures

The County participates in a joint venture described in Note 5.D. The County also participates in jointly-governed organizations described in Note 5.C.

B. Basic Financial Statements

1. Government-Wide Statements

The government-wide financial statements (the statement of net assets and the statement of activities) display information about the primary government and its component unit. These statements include the financial activities of the overall County government, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. Governmental activities are normally supported by taxes and intergovernmental revenues.

The government-wide statement of net assets is presented on a consolidated basis by column and is reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The County's net assets are reported in three parts: (1) invested in capital assets, net of related debt; (2) restricted net assets; and (3) unrestricted net assets. The County first utilizes restricted resources to finance qualifying activities.

The statement of activities demonstrates the degree to which the direct expenses of each function of the County's governmental activities are offset by program revenues. Direct expenses are those clearly identifiable with a specific function or activity. Program revenues include: (1) fees, fines, and charges paid by the recipients of goods, services, or privileges provided by a given function or activity; and (2) grants and contributions restricted to meeting the operational or capital requirements of a particular function or activity. Revenues not classified as program revenues, including all taxes, are presented as general revenues.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

1. Summary of Significant Accounting Policies

B. Basic Financial Statements (Continued)

2. Fund Financial Statements

The fund financial statements provide information about the County's funds, including its fiduciary funds and blended component unit. Separate statements for each fund category--governmental and fiduciary--are presented.

The County reports the following major governmental funds:

The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Road and Bridge Special Revenue Fund accounts for restricted revenues from the federal and state government, as well as committed property tax revenues used for the construction and maintenance of roads, bridges, and other projects affecting County roadways.

The Social Services Special Revenue Fund accounts for restricted revenue sources from the federal, state, and other oversight agencies, as well as committed property tax revenues used for economic assistance and community social services programs.

The Debt Service Fund is used to account for all financial resources restricted for payment of principal, interest, and related costs of long-term bonded debt.

The Capital Projects Fund is used to account for financial resources committed for the construction of the Criminal Justice Center.

The County reports the following fund type:

Agency funds are custodial in nature and do not present results of operations or have a measurement focus. These funds account for assets that the County holds for others in an agent capacity.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

1. Summary of Significant Accounting Policies (Continued)

C. Measurement Focus and Basis of Accounting

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Houston County considers all revenues as available if collected within 60 days after the end of the current period. Property and other taxes, licenses, and interest are all considered susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, compensated absences, and claims and judgments, which are recognized as expenditures to the extent that they have matured. Proceeds of long-term debt and acquisitions under capital leases are reported as other financing sources.

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first and then unrestricted resources as needed.

D. Assets, Liabilities, and Net Assets or Equity

1. Deposits and Investments

The cash balances of substantially all funds are pooled and invested by the County Treasurer for the purpose of increasing earnings through investment activities. Pooled and fund investments are reported at their fair value at December 31, 2011, based on market prices. Pursuant to Minn. Stat. § 385.07, investment earnings on cash and pooled investments are credited to the General Fund. Other funds received investment earnings based on other state statutes, grant agreements, contracts, and bond covenants. Pooled investment earnings for 2011 were \$128,368.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

1. Summary of Significant Accounting Policies

D. Assets, Liabilities, and Net Assets or Equity (Continued)

2. Receivables and Payables

Activities between funds representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either “due to/from other funds” (the current portion of interfund loans) or “advances to/from other funds” (the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as “due to/from other funds.”

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account to indicate they are not available for appropriation and are not expendable available financial resources.

All receivables are shown net of an allowance for uncollectibles.

Property taxes are levied as of January 1 on property values assessed as of the same date. The tax levy notice is mailed in March with the first half payment due May 15 and the second half payment due October 15. Unpaid taxes at December 31 become liens on the respective property and are classified in the financial statements as delinquent taxes receivable.

3. Inventories and Prepaid Items

All inventories are valued at cost using the first in/first out method. Inventories in governmental funds are recorded as expenditures when purchased rather than when consumed. Inventories at the government-wide level are recorded as expenses when consumed.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

1. Summary of Significant Accounting Policies

D. Assets, Liabilities, and Net Assets or Equity (Continued)

4. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (for example, roads, bridges, and similar items), are reported in the government-wide financial statements. Capital assets are defined by the County as assets with an initial, individual cost of more than \$10,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant, and equipment of the County are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	50
Building improvements	50
Public domain infrastructure	50 - 75
Furniture, equipment, and vehicles	3 - 20

5. Compensated Absences

The liability for compensated absences reported in the financial statements consists of unpaid, accumulated annual vacation and sick leave balances. The liability has been calculated using the vesting method, in which leave amounts for both employees who currently are eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included. Compensated absences are accrued when incurred in the government-wide financial statements. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

1. Summary of Significant Accounting Policies

D. Assets, Liabilities, and Net Assets or Equity (Continued)

6. Deferred Revenue

All County funds and the government-wide financial statements defer revenue for resources that have been received, but not yet earned. Governmental funds also report deferred revenue in connection with receivables for revenues not considered to be available to liquidate liabilities of the current period.

7. Long-Term Obligations

In the government-wide statement of net assets, long-term debt and other long-term obligations are reported as liabilities. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of the debt issued is reported as another financing source. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

8. Classification of Net Assets

Net assets in the government-wide financial statements are classified in the following categories:

Invested in capital assets, net of related debt - the amount of net assets representing capital assets net of accumulated depreciation and reduced by outstanding debt attributed to the acquisition, construction, or improvement of the assets.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

1. Summary of Significant Accounting Policies

D. Assets, Liabilities, and Net Assets or Equity

8. Classification of Net Assets (Continued)

Restricted net assets - the amount of net assets for which external restrictions have been imposed by creditors, grantors, contributors, or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.

Unrestricted net assets - the amount of net assets that do not meet the definition of restricted or invested in capital assets, net of related debt.

9. Classification of Fund Balances

Fund balance is divided into five classifications based primarily on the extent to which the County is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

Nonspendable - amounts that cannot be spent because they are not in spendable form, or legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash.

Restricted - amounts for which constraints have been placed on the use of resources either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or is imposed by law through constitutional provisions or enabling legislation.

Committed - amounts the County intends to use for the specific purposes imposed by formal action (ordinance or resolution) of the County Board. Those committed amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action (ordinance or resolution) it employed to previously commit those amounts.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

1. Summary of Significant Accounting Policies

D. Assets, Liabilities, and Net Assets or Equity

9. Classification of Fund Balances (Continued)

Assigned - amounts the County intends to use for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the County Board or the County Finance Director who has been delegated that authority by Board resolution.

Unassigned - spendable amounts not contained in the other fund balance classifications for the General Fund. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts had been restricted or committed.

The County applies restricted resources first when expenditures are incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

10. Minimum Fund Balance

Houston County has adopted a minimum fund balance policy to address cash flow or working capital needs for the General Fund and other special revenue funds, which are heavily reliant on property tax revenues to fund current operations. However, property tax revenues are not available for distribution until June. Therefore, the County Board has determined the need to maintain a minimum unassigned fund balance in the General Fund and an unrestricted (committed and assigned) fund balance in the remaining special revenue funds until the tax revenues are distributed. The County Board has determined this amount to be not less than 40 percent and not more than 65 percent of the sum of the most recent budget year's property tax levy.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

1. Summary of Significant Accounting Policies

D. Assets, Liabilities, and Net Assets or Equity (Continued)

11. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

2. Stewardship, Compliance, and Accountability

Excess of Expenditures Over Budget

The General Fund expenditures of \$11,626,681 exceeded the final budget of \$10,593,428 by \$1,033,253.

3. Detailed Notes on All Funds

A. Assets

1. Deposits and Investments

Reconciliation of the County's total cash and investments to the basic financial statements follows:

Government-wide statement of net assets	
Governmental activities	
Cash and pooled investments	\$ 11,364,174
Petty cash and change funds	17,060
Investments	2,915,422
Restricted cash	68,775
Statement of fiduciary net assets	
Cash and pooled investments	<u>1,366,201</u>
Total Cash and Investments	<u>\$ 15,731,632</u>

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

3. Detailed Notes on All Funds

A. Assets

1. Deposits and Investments (Continued)

a. Deposits

The County is authorized by Minn. Stat. §§ 118A.02 and 118A.04 to designate a depository for public funds and to invest in certificates of deposit. The County is required by Minn. Stat. § 118A.03 to protect all County deposits with insurance, surety bond, or collateral. The market value of collateral pledged shall be at least ten percent more than the amount on deposit plus accrued interest at the close of the financial institution's banking day, not covered by insurance or bonds.

Authorized collateral includes treasury bills, notes and bonds; issues of U.S. government agencies; general obligations rated "A" or better and revenue obligations rated "AA" or better; irrevocable standby letters of credit issued by the Federal Home Loan Bank; and certificates of deposit. Minnesota statutes require that securities pledged as collateral be held in safekeeping in a restricted account at the Federal Reserve Bank or in an account at a trust department of a commercial bank or other financial institution not owned or controlled by the financial institution furnishing the collateral.

Custodial Credit Risk

Custodial credit risk is the risk that in the event of a financial institution failure, the County's deposits may not be returned to it. The County does not have a deposit policy for custodial credit risk. As of December 31, 2011, the County does not have any deposits exposed to custodial credit risk.

b. Investments

The County may invest in the following types of investments as authorized by Minn. Stat. §§ 118A.04 and 118A.05:

- (1) securities which are direct obligations or are guaranteed or insured issues of the United States, its agencies, its instrumentalities, or organizations created by an act of Congress, except mortgage-backed securities defined as "high risk" by Minn. Stat. § 118A.04, subd. 6;

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

3. Detailed Notes on All Funds

A. Assets

1. Deposits and Investments

b. Investments (Continued)

- (2) mutual funds through shares of registered investment companies provided the mutual fund receives certain ratings depending on its investments;
- (3) general obligations of the State of Minnesota and its municipalities, and in certain state agency and local obligations of Minnesota and other states provided such obligations have certain specified bond ratings by a national bond rating service;
- (4) bankers' acceptances of United States banks;
- (5) commercial paper issued by United States corporations or their Canadian subsidiaries that is rated in the highest quality category by two nationally recognized rating agencies and matures in 270 days or less; and
- (6) with certain restrictions, in repurchase agreements, securities lending agreements, joint powers investment trusts, and guaranteed investment contracts.

Interest Rate Risk

Interest rate risk is the risk that changes in the market interest rates will adversely affect the fair value of an investment. It is the County's policy to minimize interest rate risk by: (1) structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market prior to maturity; and (2) investing operating funds, when most prudent, in shorter-term securities, liquid asset funds, money market mutual funds, or similar investment pools and limiting the average maturity in accordance with the County's cash requirements.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

3. Detailed Notes on All Funds

A. Assets

1. Deposits and Investments

b. Investments

Interest Rate Risk (Continued)

<u>Investment Type</u>	<u>Fair Value</u>	<u>Less Than 1 Year</u>	<u>2 - 3 Years</u>	<u>3 - 13 Years</u>
Federal National Mortgage Association	\$ 37,119	\$ -	\$ -	\$ 37,119
Municipal Bonds	214,892	-	-	214,892
Negotiable certificates of deposit	1,371,184	97,695	917,661	355,828
Total Investments	\$ 1,623,195	\$ 97,695	\$ 917,661	\$ 607,839

Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. It is the County's policy, as set by the Houston County Investment Policy, to invest only in securities that meet the ratings requirements of state statute.

The County is required to disclose the credit quality ratings of investments in debt securities, external investment pools, money market funds, bond mutual funds, and other pooled investments of fixed income securities. Houston County invests in the following investment pools/mutual funds:

<u></u>	<u>Credit Rating</u>	<u>Rating Agency</u>	<u>Fair Value</u>
Federal National Mortgage Association	AAA	Standard & Poor's	\$ 37,119
Municipal Bonds	AA-	Standard & Poor's	214,892

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

3. Detailed Notes on All Funds

A. Assets

1. Deposits and Investments

b. Investments (Continued)

Custodial Credit Risk

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. The County's policy is to minimize custodial credit risk by limiting investments with any one broker to no more than ten percent of its Securities Investor Protection Corporation (SIPC) coverage plus any excess coverage if provided. At December 31, 2011, none of Houston County's investments were subject to custodial credit risk.

Concentration of Credit Risk

It is the County's policy to minimize concentration of credit risk, which is the risk of loss attributed to the magnitude of the County's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized. This will be based on the applicable opinion units. Investments in any one issuer that represent five percent or more of the County's investments are as follows:

<u>Issuer</u>	<u>Percent of Total Investments</u>	<u>Reported Amount</u>
Municipal Bonds	13.2%	\$ 214,892
American Express Bank	6.3%	102,766
Discover Bank	6.4%	104,279
Goldman Sachs Bank	15.71%	254,469
HSBC Bank	6.2%	101,359
Sallie Mai Bank	6.4%	102,899
Suntrust Bank	5.9%	95,436
Alliance Bank	6.2%	101,137
Wachovia Bank	6.2%	100,003
BMW Bank of North America	6.0%	97,695
Commercial Bank	6.5%	104,612
FranklinTempleton Bank	6.4%	103,341
Investors Community Bank	6.4%	103,188

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

3. Detailed Notes on All Funds

A. Assets (Continued)

2. Receivables

Receivables as of December 31, 2011, for the County's governmental activities, including the applicable allowances for uncollectible accounts, are as follows:

Accounts receivable, gross	\$	901,983
Less: allowance for uncollectible		(420,056)
Net Accounts Receivable	\$	481,927

The loans receivable balance of \$1,365,358 includes \$1,307,353, which is not scheduled for collection in the subsequent year.

3. Capital Assets

Capital asset activity for the year ended December 31, 2011, was as follows:

	Beginning Balance	Increase	Decrease	Ending Balance
Capital assets not depreciated				
Land	\$ 1,145,973	\$ -	\$ -	\$ 1,145,973
Land - infrastructure right-of-way	1,578,321	25,337	-	1,603,658
Land improvements	251,088	-	-	251,088
Construction in progress - infrastructure	13,434,930	11,208,333	4,468,768	20,174,495
Total capital assets not depreciated	\$ 16,410,312	\$ 11,233,670	\$ 4,468,768	\$ 23,175,214
Capital assets depreciated				
Buildings	\$ 1,794,365	\$ -	\$ -	\$ 1,794,365
Building improvements	1,522,910	35,000	-	1,557,910
Other improvements	398,941	-	-	398,941
Machinery, furniture, and equipment	5,103,271	898,046	25,910	5,975,407
Infrastructure	84,472,606	4,468,768	294,475	88,646,899
Total capital assets depreciated	\$ 93,292,093	\$ 5,401,814	\$ 320,385	\$ 98,373,522

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

3. Detailed Notes on All Funds

A. Assets

3. Capital Assets (Continued)

	Beginning Balance	Increase	Decrease	Ending Balance
Less: accumulated depreciation for				
Buildings	\$ 799,564	\$ 34,588	\$ -	\$ 834,152
Building improvements	595,505	30,575	-	626,080
Other improvements	71,988	7,979	-	79,967
Machinery, furniture, and equipment	2,373,670	429,327	25,910	2,777,087
Infrastructure	39,372,471	1,430,834	294,475	40,508,830
	<hr/>	<hr/>	<hr/>	<hr/>
Total accumulated depreciation	\$ 43,213,198	\$ 1,933,303	\$ 320,385	\$ 44,826,116
Total capital assets depreciated, net	<hr/>	<hr/>	<hr/>	<hr/>
	\$ 50,078,895	\$ 3,468,511	\$ -	\$ 53,547,406
	<hr/>	<hr/>	<hr/>	<hr/>
Governmental Activities Capital Assets, Net	\$ 66,489,207	\$ 14,702,181	\$ 4,468,768	\$ 76,722,620

Depreciation expense was charged to functions/programs as follows:

Governmental Activities	
General government	\$ 90,335
Public safety	83,332
Highways and streets, including depreciation of infrastructure assets	1,726,472
Sanitation	19,253
Culture and recreation	1,091
Economic development	12,820
	<hr/>
Total Depreciation Expense - Governmental Activities	\$ 1,933,303

B. Interfund Receivables, Payables, and Transfers

The composition of interfund balances as of December 31, 2011, is as follows:

1. Due To/From Other Funds

Receivable Fund	Payable Fund	Amount
General	Road and Bridge	\$ 276,865
Road and Bridge	General	285,886
Debt Service	General	334,048
General	Debt Service	312,744
General	Region One Agency	49,408
		<hr/>
Total Due To/From Other Funds		\$ 1,258,951

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

3. Detailed Notes on All Funds

B. Interfund Receivables, Payables, and Transfers

1. Due To/From Other Funds (Continued)

These balances reflect the interfund goods and services provided and not paid at year-end but expected to be paid in the subsequent year.

2. Interfund Transfers

Interfund transfers for the year ended December 31, 2011, consisted of the following for purchases made in the Road and Bridge Fund that were approved for payment from the General Fund:

Transfers to Road and Bridge Fund from General Fund	<u>\$ 12,347</u>
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C. Liabilities

1. Loans Payable

Houston County received a grant of \$142,000 from the Minnesota Department of Employment and Economic Development. The County used the grant to make an installment loan to fund an economic development project in the County. The County is entitled to the first \$100,000 of principal and interest repayments, and the remaining \$42,000 is to be repaid to the state. Payments on the state loan are deferred until December 2012 when monthly payments of \$1,205, including interest at 6.0 percent, will be made until March 2016. Total payments due from 2012 to 2016, including interest of \$4,265 at December 31, 2011, are \$46,265. The loan payments will be made in the General Fund.

Loans payable requirements at December 31, 2011, were as follows:

<u>Year Ending December 31</u>	<u>State Loan</u>	
	<u>Principal</u>	<u>Interest</u>
2012	\$ 24	\$ 5
2013	12,276	2,185
2014	13,033	1,427
2015	13,837	624
2016	<u>2,830</u>	<u>24</u>
Total	<u>\$ 42,000</u>	<u>\$ 4,265</u>

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

3. Detailed Notes on All Funds

C. Liabilities (Continued)

2. Bonded Debt

Type of Indebtedness	Final Maturity	Installment Amounts	Interest Rate (%)	Original Issue Amount	Outstanding Balance December 31, 2011
General obligation bonds and notes					
2009A G.O. Capital Obligation Notes	2012	\$257,937 - \$250,390	1.80 - 2.20	\$ 730,000	\$ 245,000
2009B G.O. Capital Improvement Plan Bonds	2019	\$178,793 - \$462,144	2.00- 3.25	2,865,000	2,540,000
2009C G.O. Jail Bonds	2030	\$66,717 - \$821,600	3.00- 4.00	7,250,000	7,250,000
2010A G.O. Capital Improvement Plan Bonds	2022	\$74,534 - \$441,585	1.05 - 3.45	2,695,000	2,695,000
2010B G.O. Jail Bonds	2031	\$214,006 - \$1,396,950	4.00 - 4.25	5,220,000	5,220,000
Total General Obligation Bonds and Notes				<u>\$ 18,760,000</u>	<u>\$ 17,950,000</u>

3. Debt Service Requirements

Debt service requirements at December 31, 2011, were as follows:

Year Ending December 31	General Obligation Capital Notes	
	Principal	Interest
2012	\$ 245,000	\$ 2,695
Year Ending December 31	General Obligation Bonds	
	Principal	Interest
2012	\$ 165,000	\$ 598,156
2013	485,000	593,200
2014	490,000	585,774
2015	585,000	576,241
2016	600,000	563,547
2017 - 2021	3,975,000	2,514,860
2022 - 2026	5,185,000	1,739,480
2027 - 2031	6,220,000	658,009
Total	<u>\$ 17,705,000</u>	<u>\$ 7,829,267</u>

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

3. Detailed Notes on All Funds

C. Liabilities (Continued)

4. Changes in Long-Term Liabilities

Long-term liability activity for the year ended December 31, 2011, was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Bonds payable					
2009A G.O. Capital Notes	\$ 485,000	\$ -	\$ 240,000	\$ 245,000	\$ 245,000
2009B G.O. Capital Improvement Plan Bonds	2,705,000	-	165,000	2,540,000	165,000
2009C G.O. Jail Bonds	7,250,000	-	-	7,250,000	-
2010A G.O. Capital Improvement Plan Bonds	2,695,000	-	-	2,695,000	-
2010B G.O. Jail Bonds	5,220,000	-	-	5,220,000	-
Premium on bonds	91,632	-	8,478	83,154	-
Less: discount on bonds	(56,930)	-	(6,292)	(50,638)	-
Total bonds payable	\$ 18,389,702	\$ -	\$ 407,186	\$ 17,982,516	\$ 410,000
Loans payable	42,000	-	-	42,000	-
Compensated absences	951,043	3,186	-	954,229	49,598
Net OPEB obligation	98,754	111,728	31,048	179,434	-
Long-Term Liabilities	\$ 19,481,499	\$ 114,914	\$ 438,234	\$ 19,158,179	\$ 459,598

4. Employee Retirement Systems and Pension Plans

A. Plan Description

All full-time and certain part-time employees of Houston County are covered by defined benefit pension plans administered by the Public Employees Retirement Association of Minnesota (PERA). PERA administers the General Employees Retirement Fund, the Public Employees Police and Fire Fund, and the Local Government Correctional Service Retirement Fund (the Public Employees Correctional Fund), which are cost-sharing, multiple-employer retirement plans. These plans are established and administered in accordance with Minn. Stat. chs. 353 and 356.

General Employees Retirement Fund members belong to either the Coordinated Plan or the Basic Plan. Coordinated Plan members are covered by Social Security, and Basic Plan members are not. All new members must participate in the Coordinated Plan and benefits vest after three years of credited service (five years for those first eligible for membership after June 30, 2010).

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

4. Employee Retirement Systems and Pension Plans

A. Plan Description (Continued)

All police officers, firefighters, and peace officers who qualify for membership by statute are covered by the Public Employees Police and Fire Fund. Members who are employed in a county correctional institution as a correctional guard or officer, a joint jailer/dispatcher, or as a supervisor of correctional guards or officers or of joint jailer/dispatchers and are directly responsible for the direct security, custody, and control of the county correctional institution and its inmates, are covered by the Public Employees Correctional Fund. For members first eligible for membership after June 30, 2010, benefits vest on a graduated schedule starting with 50 percent after five years and increasing 10 percent for each year of service until fully vested after 10 years. Members eligible for membership before July 1, 2010, are fully vested after three years of service.

PERA provides retirement benefits as well as disability benefits to members and benefits to survivors upon death of eligible members. Benefits are established by state statute. Defined retirement benefits are based on a member's average yearly salary for the five highest-paid consecutive years of allowable service, age, and years of credit at termination of service.

Two methods are used to compute benefits for General Employees Retirement Fund Coordinated and Basic Plan members. The retiring member receives the higher of a step-rate benefit accrual formula (Method 1) or a level accrual formula (Method 2). Under Method 1, the annuity accrual rate for a Basic Plan member is 2.2 percent of average salary for each of the first ten years of service and 2.7 percent for each year thereafter. For a Coordinated Plan member, the annuity accrual rate is 1.2 percent of average salary for each of the first ten years and 1.7 percent for each successive year. Under Method 2, the annuity accrual rate is 2.7 percent of average salary for Basic Plan members and 1.7 percent for Coordinated Plan members for each year of service. For Public Employees Police and Fire Fund members, the annuity accrual rate is 3.0 percent of average salary for each year of service. For Public Employees Correctional Fund members, the annuity accrual rate is 1.9 percent of average salary for each year of service.

For all General Employees Retirement Fund members hired prior to July 1, 1989, whose annuity is calculated using Method 1, and for all Public Employees Police and Fire Fund and Public Employees Correctional Fund members, a full annuity is available when age plus years of service equal 90. Normal retirement age is 55 for Public

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

4. Employee Retirement Systems and Pension Plans

A. Plan Description (Continued)

Employees Police and Fire Fund members and Public Employees Correctional Fund members, and either 65 or 66 (depending on date hired) for Public Employees Retirement Fund members. A reduced retirement annuity is also available to eligible members seeking early retirement.

The benefit provisions stated in the previous paragraphs of this section are current provisions and apply to active plan participants. Vested, terminated employees who are entitled to benefits but are not yet receiving them are bound by the provisions in effect at the time they last terminated public service.

PERA issues a publicly available financial report that includes financial statements and required supplementary information for the General Employees Retirement Fund, the Public Employees Police and Fire Fund, and the Public Employees Correctional Fund. That report may be obtained on the internet at www.mnpera.org; by writing to PERA at 60 Empire Drive, Suite 200, Saint Paul, Minnesota 55103-2088; or by calling 651-296-7460 or 1-800-652-9026.

B. Funding Policy

Pension benefits are funded from member and employer contributions and income from the investment of fund assets. Rates for employer and employee contributions are set by Minn. Stat. ch. 353. These statutes are established and amended by the State Legislature. The County makes annual contributions to the pension plans equal to the amount required by state statutes. General Employees Retirement Fund Basic Plan members and Coordinated Plan members were required to contribute 9.10 and 6.25 percent, respectively, of their annual covered salary. Public Employees Police and Fire Fund members are required to contribute 9.60 percent. Public Employees Correctional Fund members are required to contribute 5.83 percent of their annual covered salary.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

4. Employee Retirement Systems and Pension Plans

B. Funding Policy (Continued)

The County is required to contribute the following percentages of annual covered payroll in 2011:

	2011
General Employees Retirement Fund	
Basic Plan members	11.78%
Coordinated Plan members	7.25
Public Employees Police and Fire Fund	14.40
Public Employees Correctional Fund	8.75

The County's contributions for the years ending December 31, 2011, 2010, and 2009, for the General Employees Retirement Fund, the Public Employees Police and Fire Fund, and the Public Employees Correctional Fund were:

	2011	2010	2009
General Employees Retirement Fund	\$ 394,134	\$ 386,739	\$ 350,593
Public Employees Police and Fire Fund	127,710	123,372	118,253
Public Employees Correctional Fund	51,882	46,190	43,465

These contribution amounts are equal to the contractually required contributions for each year as set by state statute.

C. Other Postemployment Benefits (OPEB)

Plan Description

The County provides health insurance benefits for certain retired employees under a single-employer self-insured health care plan, financed and administered by the Southeast Service Cooperative and Houston County. Blue Cross and Blue Shield of Minnesota (BCBSM), under contract with the Southeast Service Cooperative, is the Claims Administrator. The County provides benefits for retirees as required by Minn. Stat. § 471.61, subd. 2b. Active employees who retire from the County when eligible to receive a retirement benefit from PERA (or similar plan) and do not participate in any other health benefits program providing similar coverage will be eligible to continue coverage with respect to both themselves and their eligible dependent(s) under the County's health benefits program. Retirees are required to pay 100 percent of the

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

4. Employee Retirement Systems and Pension Plans

C. Other Postemployment Benefits (OPEB)

Plan Description (Continued)

total group rate. Since the premium is a blended rate determined on the entire active and retiree population, the retirees, whose costs are statistically higher than the group average, are receiving an implicit rate “subsidy.” As of January 1, 2011, there were four retirees receiving health benefits from the County’s health plan.

Annual OPEB Cost and Net OPEB Obligations

The County’s annual OPEB cost is calculated based on the annual required contribution (ARC) of the employer, an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years. The following table shows the components of the County’s annual OPEB cost for 2011, the amount actually contributed to the plan, and changes in the County’s net OPEB obligation:

ARC	\$ 107,284
Interest on net OPEB obligations	4,444
Adjustment to ARC	<u>(6,035)</u>
Annual OPEB Cost	\$ 105,693
Contribution during the year	<u>(25,013)</u>
Increase in net OPEB obligation	\$ 80,680
Net OPEB - Beginning of Year	<u>98,754</u>
Net OPEB - End of Year	<u><u>\$ 179,434</u></u>

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

4. Employee Retirement Systems and Pension Plans

C. Other Postemployment Benefits (OPEB)

Annual OPEB Cost and Net OPEB Obligations (Continued)

The County's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the year ended December 31, 2011, were as follows:

Fiscal Year Ended	Annual OPEB Cost	Employer Contribution	Percentage Contributed	Net OPEB Obligation
December 31, 2009	\$ 54,597	\$ 24,075	44.1%	\$ 66,579
December 31, 2010	54,101	21,926	40.5	98,754
December 31, 2011	105,693	25,013	23.7	179,434

Funded Status

Since the County has not irrevocably deposited into a trust for future health benefits, the actuarial value of assets is \$0.

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Unfunded Actuarial Accrued Liability (UAAL) (b - a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
January 1, 2011	\$ -	\$ 815,921	\$ 815,921	0.0%	\$ 6,937,733	11.8%

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. Examples include assumptions about future employment, mortality, and health care cost trends. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

4. Employee Retirement Systems and Pension Plans

C. Other Postemployment Benefits (OPEB) (Continued)

Actuarial Methods and Assumptions

Projection of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

In the January 1, 2011, actuarial valuation, the Projected Unit Credit Actuarial Method was used. The actuarial assumptions included a 4.5 percent discount rate (net of expenses), including an inflation assumption of 2.5 percent and an annual health care cost rate of 8.0 percent initially, reduced incrementally to an ultimate rate of six percent after six years. The initial unfunded actuarial accrued liability is being amortized as a level dollar amount over an open 30-year period beginning in 2008.

5. Summary of Significant Contingencies and Other Items

A. Risk Management

The County is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors or omissions; injuries to employees; or natural disasters for which the County carries commercial insurance. The County has entered into a joint powers agreement with other Minnesota counties to form the Minnesota Counties Intergovernmental Trust (MCIT). The County is a member of both the MCIT Workers' Compensation and Property and Casualty Divisions. For other risk, the County carries commercial insurance. There were no significant reductions in insurance from the prior year. The amount of settlements did not exceed insurance coverage for the past three fiscal years.

The Workers' Compensation Division of MCIT is self-sustaining based on the contributions charged, so that total contributions plus compounded earnings on these contributions will equal the amount needed to satisfy claims liabilities and other expenses. MCIT participates in the Workers' Compensation Reinsurance Association with coverage at \$450,000 per claim in 2011 and \$460,000 in 2012. Should the MCIT Workers' Compensation Division liabilities exceed assets, MCIT may assess the County in a method and amount to be determined by MCIT.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

5. Summary of Significant Contingencies and Other Items

A. Risk Management (Continued)

The Property and Casualty Division of MCIT is self-sustaining, and the County pays an annual premium to cover current and future losses. MCIT carries reinsurance for its property lines to protect against catastrophic losses. Should the MCIT Property and Casualty Division liabilities exceed assets, MCIT may assess the County in a method and amount to be determined by MCIT.

The County has entered into a joint powers agreement with the MCIT to authorize the Board to exercise the common powers of the participating governmental units in connection with certain matters pertaining to the administration and funding of group employee benefits and other financial risk management services. The County may choose to participate in any of the services offered. The County may withdraw from the pool at any time giving a 90-day written notice. There is no contingent liability after withdrawal.

B. Contingent Liabilities

The County has entered into an agreement with the Minnesota Department of Agriculture and a local lending institution to jointly administer the Agricultural Best Management Loan Program to individuals to implement projects that prevent or mitigate nonpoint source water pollution. While the County is not liable for the repayment of the loans in any manner, it does have certain responsibilities under the agreement. The County has met those responsibilities for 2011.

The County is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, in the opinion of the County Attorney, the resolution of these matters will not have a material adverse effect on the financial condition of the County.

C. Jointly-Governed Organizations

Houston County, in conjunction with other local governments, has formed joint powers boards to provide a variety of services. The County appoints at least one member to the following organizations:

The Southeast Minnesota Water Resources Board provides regional water quality services to several counties. During the year, the Board received \$4,000 from Houston County.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

5. Summary of Significant Contingencies and Other Items

C. Jointly-Governed Organizations (Continued)

The Southeast Minnesota Emergency Management Services provides various health services to several counties.

The Workforce Development provides various job training services to several counties. During the year, Houston County paid \$62,537 to the Workforce Development.

The Southeast Minnesota Community Action Council (SEMCCAC) provides various social services emergency assistance services to several counties. It also provides housing and redevelopment for Houston County through Bluff Country. During the year, Houston County paid \$82,460 to SEMCCAC.

The Southeastern Minnesota Narcotics Task Force provides drug enforcement services to several counties. During the year, Houston County paid \$6,000 to the Task Force.

The Southeastern Minnesota Library provides regional library services to counties and cities in southeastern Minnesota. During the year, Houston County paid \$123,000 to the Library.

The Minnesota Counties Computer Cooperative (MCCC) provides computer programming services to several Minnesota counties. During the year, Houston County paid \$97,363 to the MCCC.

The Southeast Minnesota Regional Radio Board provides for the regional administration of enhancements to the Statewide Public Safety Radio and Communications System (ARMER). During 2011, Houston County paid \$1,000 to the Board.

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

5. Summary of Significant Contingencies and Other Items (Continued)

D. Joint Venture

Family Services Collaborative

The Houston County Family Services Collaborative was established in 1995 under the authority of Minn. Stat. §§ 471.59 and 124D.23. The Collaborative includes Houston County, four Houston County school districts, and SEMCAC, each of which appoints members to the Collaborative's governing board. The purpose of the Collaborative is to provide a coordinated approach to support and nurture individuals and families through prevention and intervention so as to ensure success for every child.

Control of the Collaborative is vested in a Board of Directors. Houston County appoints two members to this Board. Houston County acts as fiscal agent for the Collaborative. The Collaborative is financed by state grants and appropriations from participating members. During 2011, Houston County provided no funding. In the event of withdrawal from the Collaborative, the withdrawing party shall give a 30-day notice. The withdrawing party remains liable for fiscal obligations incurred prior to the effective date of withdrawal and shall not be entitled to any compensation as long as the Collaborative continues in existence. Should the Collaborative cease to exist, all property, real and personal, at the time of termination shall be distributed by the governing board.

Currently, the Collaborative does not prepare complete financial statements; therefore, the Collaborative does not have audited financial statements. Financial information can be obtained by contacting the following:

Loretta Lillegraven
Fiscal Supervisor
Houston County Public Health Nursing Department
Caledonia, Minnesota 55921

REQUIRED SUPPLEMENTARY INFORMATION

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

EXHIBIT A-1

**BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE YEAR ENDED DECEMBER 31, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
Revenues				
Taxes	\$ 6,181,370	\$ 5,320,188	\$ 5,324,502	\$ 4,314
Licenses and permits	41,870	41,870	46,610	4,740
Intergovernmental	1,981,257	2,524,761	2,780,954	256,193
Charges for services	2,084,550	2,092,500	1,832,667	(259,833)
Fines and forfeits	14,500	14,500	10,813	(3,687)
Gifts and contributions	10,600	35,600	31,321	(4,279)
Investment earnings	113,400	113,400	128,368	14,968
Miscellaneous	305,833	308,533	497,075	188,542
Total Revenues	\$ 10,733,380	\$ 10,451,352	\$ 10,652,310	\$ 200,958
Expenditures				
Current				
General government				
Commissioners	\$ 274,472	\$ 270,782	\$ 195,923	\$ 74,859
Courts	63,000	63,000	71,676	(8,676)
County auditor	148,294	136,274	133,779	2,495
Motor vehicle/licence bureau	101,736	113,756	102,581	11,175
County treasurer	143,030	143,030	142,602	428
County assessor	378,637	378,637	372,717	5,920
Elections	49,785	53,475	55,850	(2,375)
Finance director	215,003	215,003	180,744	34,259
Data processing	290,665	290,665	270,876	19,789
Personnel	175,459	175,459	173,178	2,281
Attorney	367,314	367,314	362,295	5,019
Law library	15,000	15,000	-	15,000
Recorder	212,673	260,390	257,716	2,674
Surveyor	180,286	183,698	175,060	8,638
Planning and zoning	216,782	216,782	206,979	9,803
Buildings and plant	342,927	342,927	323,689	19,238
Veterans service officer	117,691	117,691	102,644	15,047
Other general government	274,650	274,650	247,218	27,432
Total general government	\$ 3,567,404	\$ 3,618,533	\$ 3,375,527	\$ 243,006

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

**EXHIBIT A-1
(Continued)**

**BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE YEAR ENDED DECEMBER 31, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
Expenditures				
Current (Continued)				
Public safety				
Sheriff	\$ 1,531,333	\$ 1,531,333	\$ 1,545,217	\$ (13,884)
Boat and water safety	13,388	13,388	16,296	(2,908)
Emergency services	500	500	681,593	(681,093)
Coroner	51,260	51,260	41,626	9,634
E-911 system	201,364	201,364	639,069	(437,705)
County jail	1,274,943	1,274,943	1,220,448	54,495
Community corrections	197,118	197,118	157,860	39,258
Civil defense	87,977	87,977	213,546	(125,569)
Total public safety	\$ 3,357,883	\$ 3,357,883	\$ 4,515,655	\$ (1,157,772)
Transportation				
Airport	\$ 541,024	\$ 223,346	\$ 195,871	\$ 27,475
Sanitation				
Solid waste	\$ 462,523	\$ 462,523	\$ 434,350	\$ 28,173
Recycling	319,788	319,788	386,711	(66,923)
Total sanitation	\$ 782,311	\$ 782,311	\$ 821,061	\$ (38,750)
Health				
Nursing services	\$ 1,598,726	\$ 1,598,726	\$ 1,667,718	\$ (68,992)
Transportation	12,701	12,701	12,000	701
Health center (waivered services)	2,000	2,000	2,000	-
Total health	\$ 1,613,427	\$ 1,613,427	\$ 1,681,718	\$ (68,291)
Culture and recreation				
Historical society	\$ 36,700	\$ 36,700	\$ 51,600	\$ (14,900)
Parks	26,326	29,168	26,781	2,387
County/regional library	124,169	124,169	123,000	1,169
Other culture and recreation	120,000	120,000	129,658	(9,658)
Total culture and recreation	\$ 307,195	\$ 310,037	\$ 331,039	\$ (21,002)

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

*EXHIBIT A-1
(Continued)*

**BUDGETARY COMPARISON SCHEDULE
GENERAL FUND
FOR THE YEAR ENDED DECEMBER 31, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
Expenditures				
Current (Continued)				
Conservation of natural resources				
County extension	\$ 150,701	\$ 150,701	\$ 148,788	\$ 1,913
Soil and water conservation	126,330	126,330	126,330	-
Agriculture society/County fair	18,000	18,000	18,000	-
Water planning	23,512	23,512	27,686	(4,174)
Total conservation of natural resources	\$ 318,543	\$ 318,543	\$ 320,804	\$ (2,261)
Economic development				
Community development	\$ 102,427	\$ 102,427	\$ 98,753	\$ 3,674
Other economic development	4,011	4,011	3,815	196
Total economic development	\$ 106,438	\$ 106,438	\$ 102,568	\$ 3,870
Debt service				
Principal	\$ 257,250	\$ 257,250	\$ 274,920	\$ (17,670)
Interest	5,660	5,660	7,518	(1,858)
Total debt service	\$ 262,910	\$ 262,910	\$ 282,438	\$ (19,528)
Total Expenditures	\$ 10,857,135	\$ 10,593,428	\$ 11,626,681	\$ (1,033,253)
Excess of Revenues Over (Under) Expenditures	\$ (123,755)	\$ (142,076)	\$ (974,371)	\$ (832,295)
Other Financing Sources (Uses)				
Transfers out	\$ -	\$ (9,085)	\$ (12,347)	\$ (3,262)
Total Other Financing Sources (Uses)	\$ -	\$ (9,085)	\$ (12,347)	\$ (3,262)
Change in Fund Balance	\$ (123,755)	\$ (151,161)	\$ (986,718)	\$ (835,557)
Fund Balance - January 1	5,952,824	5,952,824	5,952,824	-
Fund Balance - December 31	\$ 5,829,069	\$ 5,801,663	\$ 4,966,106	\$ (835,557)

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

EXHIBIT A-2

**BUDGETARY COMPARISON SCHEDULE
ROAD AND BRIDGE SPECIAL REVENUE FUND
FOR THE YEAR ENDED DECEMBER 31, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
Revenues				
Taxes	\$ 2,093,213	\$ 2,068,565	\$ 2,185,436	\$ 116,871
Licenses and permits	1,000	2,850	3,200	350
Intergovernmental	10,444,981	5,819,597	7,702,624	1,883,027
Charges for services	192,000	274,500	259,096	(15,404)
Investment earnings	30,500	30,500	20,314	(10,186)
Miscellaneous	6,000	19,941	18,824	(1,117)
Total Revenues	\$ 12,767,694	\$ 8,215,953	\$ 10,189,494	\$ 1,973,541
Expenditures				
Current				
Transportation				
Administration	\$ 252,933	\$ 261,075	\$ 244,413	\$ 16,662
Maintenance	2,819,092	3,683,557	3,345,179	338,378
Construction	11,041,220	5,972,705	4,084,277	1,888,428
Equipment maintenance and shop	701,449	703,248	593,804	109,444
Total transportation	\$ 14,814,694	\$ 10,620,585	\$ 8,267,673	\$ 2,352,912
Debt service				
Principal	\$ -	\$ -	\$ 130,080	\$ (130,080)
Interest	-	-	4,222	(4,222)
Total debt service	\$ -	\$ -	\$ 134,302	\$ (134,302)
Total Expenditures	\$ 14,814,694	\$ 10,620,585	\$ 8,401,975	\$ 2,218,610
Excess of Revenues Over (Under) Expenditures	\$ (2,047,000)	\$ (2,404,632)	\$ 1,787,519	\$ 4,192,151
Other Financing Sources (Uses)				
Transfers in	\$ -	\$ 9,085	\$ 12,347	\$ 3,262
Proceeds from sale of capital assets	12,000	12,000	-	(12,000)
Total Other Financing Sources (Uses)	\$ 12,000	\$ 21,085	\$ 12,347	\$ (8,738)
Change in Fund Balance	\$ (2,035,000)	\$ (2,383,547)	\$ 1,799,866	\$ 4,183,413
Fund Balance - January 1	3,724,615	3,724,615	3,724,615	-
Increase (decrease) in inventories	-	-	(56,216)	(56,216)
Fund Balance - December 31	\$ 1,689,615	\$ 1,341,068	\$ 5,468,265	\$ 4,127,197

The notes to the required supplementary information are an integral part of this schedule.

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

EXHIBIT A-3

**BUDGETARY COMPARISON SCHEDULE
SOCIAL SERVICES SPECIAL REVENUE FUND
FOR THE YEAR ENDED DECEMBER 31, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
Revenues				
Taxes	\$ 914,993	\$ 850,427	\$ 829,966	\$ (20,461)
Intergovernmental	2,897,937	2,962,503	2,566,547	(395,956)
Charges for services	149,960	149,960	139,548	(10,412)
Investment earnings	10,000	10,000	8,604	(1,396)
Miscellaneous	338,600	348,100	104,057	(244,043)
Total Revenues	\$ 4,311,490	\$ 4,320,990	\$ 3,648,722	\$ (672,268)
Expenditures				
Current				
Human services				
Income maintenance	\$ 1,297,983	\$ 1,286,776	\$ 980,550	\$ 306,226
Social services	3,103,497	3,124,204	2,646,516	477,688
Total Expenditures	\$ 4,401,480	\$ 4,410,980	\$ 3,627,066	\$ 783,914
Excess of Revenues Over (Under)				
Expenditures	\$ (89,990)	\$ (89,990)	\$ 21,656	\$ 111,646
Fund Balance - January 1	1,334,388	1,334,388	1,334,388	-
Fund Balance - December 31	\$ 1,244,398	\$ 1,244,398	\$ 1,356,044	\$ 111,646

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

EXHIBIT A-4

**SCHEDULE OF FUNDING PROGRESS - OTHER POSTEMPLOYMENT BENEFITS
DECEMBER 31, 2011**

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Unfunded AAL (UAAL) (b - a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
January 1, 2008	\$ -	\$ 503,862	\$ 503,862	0.0%	\$ 6,203,278	8.1%
January 1, 2011	-	815,921	815,921	0.0	6,937,733	11.8

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

**NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION
FOR THE YEAR ENDED DECEMBER 31, 2011**

1. Budgetary Information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds. All annual appropriations lapse at fiscal year-end.

On or before mid-June of each year, all departments and agencies submit requests for appropriations to the County Finance Director so that a budget can be prepared. Before October 31, the proposed budget is presented to the Houston County Board of Commissioners for review. The Board holds public hearings, and a final budget must be prepared and adopted no later than December 31.

The appropriated budget is prepared by fund, function, and department. The County's department head may make transfers of appropriations within a department. Transfers of appropriations between departments require approval of the County Board. The legal level of budgetary control (the level at which expenditures may not legally exceed appropriations) is the fund level. During the year, the Board made no supplemental budgetary appropriations.

2. Excess of Expenditures Over Budget

The General Fund expenditures of \$11,626,681 exceeded the final budget of \$10,593,428 by \$1,033,253.

3. Other Postemployment Benefits

Houston County implemented Governmental Accounting Standards Board Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*, in 2008. Future reports will provide additional trend analysis to meet the three-actuarial-valuation data requirement as it becomes available. See Note 4.C. in the notes to the financial statements for additional information regarding the County's other postemployment benefits.

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SUPPLEMENTARY INFORMATION

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MAJOR FUND

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

EXHIBIT B-1

**BUDGETARY COMPARISON SCHEDULE
DEBT SERVICE FUND
FOR THE YEAR ENDED DECEMBER 31, 2011**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
Revenues				
Taxes	\$ 858,965	\$ 768,523	\$ 588,082	\$ (180,441)
Intergovernmental	-	90,442	92,451	2,009
Total Revenues	\$ 858,965	\$ 858,965	\$ 680,533	\$ (178,432)
Expenditures				
Debt service				
Principal	\$ 173,250	\$ 173,250	\$ -	\$ 173,250
Interest	685,715	685,715	499,920	185,795
Administrative (fiscal) charges	-	-	4,190	(4,190)
Total Expenditures	\$ 858,965	\$ 858,965	\$ 504,110	\$ 354,855
Excess of Revenues Over (Under) Expenditures	\$ -	\$ -	\$ 176,423	\$ 176,423
Fund Balance - January 1	268,023	268,023	268,023	-
Fund Balance - December 31	\$ 268,023	\$ 268,023	\$ 444,446	\$ 176,423

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

AGENCY FUNDS

Agency funds are used to account for assets held by a governmental unit as an agent for individuals, private organizations, other governmental units, and other funds.

The Crooked Creek Watershed Fund accounts for reimbursements to the Watershed District for operations and the collection of assessments to pay the Watershed District's bonded debt and interest.

The Health Fund is used to account for employees' pre-tax health benefits.

The Revolving Fund accounts for the transfer of County collections to the state (mortgage registry tax, game and fish license sales, motor vehicle license sales, state deed tax sales, and state revenue taxes) and the apportionment of state-aid payments for police and fire departments to cities and towns.

The Soil and Water Conservation Fund accounts for the assets of the Root River Soil and Water Conservation District held by the County.

The School Districts Fund accounts for property taxes collected and remitted by the County to the various school districts in the County.

The Family Collaborative Fund accounts for monies received and expended by the Family Services Collaborative.

The Taxes and Penalties Fund accounts for the collection and distribution of property taxes (current and delinquent).

The Towns and Cities Fund accounts for the taxes and other amounts received by the County for the various towns and cities.

The Historical Bluff Country Fund accounts for the monies received and expended by Historical Bluff Country.

The Victim Services Fund accounts for the funds of Victim Services, a nonprofit agency for which the County is the fiscal agent.

The Region 1 Fund accounts for the funds of Southeast Minnesota Region 1, a joint power board for which the County is the fiscal agent.

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

EXHIBIT C-1

**COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
ALL AGENCY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2011**

	Balance January 1	Additions	Deductions	Balance December 31
<u>CROOKED CREEK WATERSHED</u>				
<u>Assets</u>				
Cash and pooled investments	\$ 612	\$ 24,929	\$ 25,078	\$ 463
<u>Liabilities</u>				
Due to other governments	\$ 612	\$ 24,929	\$ 25,078	\$ 463
 <u>HEALTH</u>				
<u>Assets</u>				
Cash and pooled investments	\$ 38,888	\$ 86,566	\$ 100,499	\$ 24,955
<u>Liabilities</u>				
Accounts payable	\$ 38,888	\$ 86,566	\$ 100,499	\$ 24,955
 <u>REVOLVING</u>				
<u>Assets</u>				
Cash and pooled investments	\$ 13,577	\$ 3,608,008	\$ 3,598,684	\$ 22,901
<u>Liabilities</u>				
Due to other governments	\$ 13,577	\$ 3,608,008	\$ 3,598,684	\$ 22,901

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

*EXHIBIT C-1
(Continued)*

**COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
ALL AGENCY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2011**

	Balance January 1	Additions	Deductions	Balance December 31
<u>SOIL AND WATER CONSERVATION</u>				
<u>Assets</u>				
Cash and pooled investments	\$ 994,430	\$ 593,126	\$ 866,612	\$ 720,944
<u>Liabilities</u>				
Due to other governments	\$ 994,430	\$ 593,126	\$ 866,612	\$ 720,944
 <u>SCHOOL DISTRICTS</u>				
<u>Assets</u>				
Cash and pooled investments	\$ 161,164	\$ 5,768,642	\$ 5,780,545	\$ 149,261
<u>Liabilities</u>				
Due to other governments	\$ 161,164	\$ 5,768,642	\$ 5,780,545	\$ 149,261
 <u>FAMILY COLLABORATIVE</u>				
<u>Assets</u>				
Cash and pooled investments	\$ 126,584	\$ 140,804	\$ 65,591	\$ 201,797
<u>Liabilities</u>				
Due to other governments	\$ 126,584	\$ 140,804	\$ 65,591	\$ 201,797

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

*EXHIBIT C-1
(Continued)*

**COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
ALL AGENCY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2011**

	Balance January 1	Additions	Deductions	Balance December 31
<u>TAXES AND PENALTIES</u>				
<u>Assets</u>				
Cash and pooled investments	\$ <u>90,577</u>	\$ <u>24,120,223</u>	\$ <u>24,100,225</u>	\$ <u>110,575</u>
<u>Liabilities</u>				
Accounts payable	\$ 90,577	\$ 322,201	\$ 304,191	\$ 108,587
Due to other funds	-	11,042,942	11,042,942	-
Due to other governments	-	12,755,080	12,753,092	1,988
Total Liabilities	\$ <u>90,577</u>	\$ <u>24,120,223</u>	\$ <u>24,100,225</u>	\$ <u>110,575</u>
 <u>TOWNS AND CITIES</u>				
<u>Assets</u>				
Cash and pooled investments	\$ <u>150,803</u>	\$ <u>6,130,508</u>	\$ <u>6,152,296</u>	\$ <u>129,015</u>
<u>Liabilities</u>				
Due to other governments	\$ <u>150,803</u>	\$ <u>6,130,508</u>	\$ <u>6,152,296</u>	\$ <u>129,015</u>
 <u>HISTORICAL BLUFF COUNTRY</u>				
<u>Assets</u>				
Cash and pooled investments	\$ <u>162</u>	\$ <u>3,191</u>	\$ <u>3,191</u>	\$ <u>162</u>
<u>Liabilities</u>				
Accounts payable	\$ <u>162</u>	\$ <u>3,191</u>	\$ <u>3,191</u>	\$ <u>162</u>

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

*EXHIBIT C-1
(Continued)*

**COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
ALL AGENCY FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2011**

	Balance January 1	Additions	Deductions	Balance December 31
<u>VICTIM SERVICES</u>				
<u>Assets</u>				
Cash and pooled investments	\$ 18,066	\$ 31,473	\$ 43,411	\$ 6,128
<u>Liabilities</u>				
Due to other governments	\$ 18,066	\$ 31,473	\$ 43,411	\$ 6,128
 <u>REGION 1</u>				
<u>Assets</u>				
Cash and pooled investments	\$ -	\$ 49,408	\$ -	\$ 49,408
<u>Liabilities</u>				
Due to other funds	\$ -	\$ 49,408	\$ -	\$ 49,408
 <u>TOTAL ALL AGENCY FUNDS</u>				
<u>Assets</u>				
Cash and pooled investments	\$ 1,594,863	\$ 40,507,470	\$ 40,736,132	\$ 1,366,201
Due from other governments	-	49,408	-	49,408
	\$ 1,594,863	\$ 40,556,878	\$ 40,736,132	\$ 1,415,609
<u>Liabilities</u>				
Accounts payable	\$ 129,627	\$ 411,958	\$ 407,881	\$ 133,704
Due to other funds	-	11,092,350	11,042,942	49,408
Due to other governments	1,465,236	29,052,570	29,285,309	1,232,497
Total Liabilities	\$ 1,594,863	\$ 40,556,878	\$ 40,736,132	\$ 1,415,609

OTHER SCHEDULES

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

EXHIBIT D-1

**SCHEDULE OF INTERGOVERNMENTAL REVENUE
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2011**

Shared Revenue

State

Highway users tax	\$	4,245,344
PERA rate reimbursement		22,983
Disparity reduction aid		128,131
Police aid		86,478
County program aid		906,225
Market value credit		715,232
Enhanced 911		95,704

Total shared revenue **\$ 6,200,097**

Reimbursement for Services

State

Minnesota Department of Human Services	\$	<u>425,668</u>
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Payments

Local

Payments in lieu of taxes	\$	<u>357,035</u>
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Grants

State

Minnesota Department/Board of		
Public Safety	\$	166,916
Health		175,980
Employment and Economic Development		3,422
Natural Resources		135,114
Human Services		1,009,631
Veterans Affairs		20,000
Corrections		35,066
Transportation		2,292,299
Water and Soil Resources		97,915
Pollution Control Agency		55,950
Peace Officer Standards and Training Board		4,545

Total state **\$ 3,996,838**

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

**EXHIBIT D-1
(Continued)**

**SCHEDULE OF INTERGOVERNMENTAL REVENUE
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2011**

Grants (Continued)

Federal

Department of	
Agriculture	\$ 178,231
Commerce	77,257
Justice	1,183
Transportation	122,502
Health and Human Services	1,083,706
Homeland Security	700,059
	<hr/>
Total federal	\$ 2,162,938
	<hr/>
Total state and federal grants	\$ 6,159,776
	<hr/>
Total Intergovernmental Revenue	\$ 13,142,576
	<hr/> <hr/>

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

EXHIBIT D-2

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2011**

Federal Grantor Pass-Through Agency Grant Program Title	Federal CFDA Number	Expenditures
U.S. Department of Agriculture		
Passed Through Minnesota Department of Health Special Supplemental Nutrition Program for Women, Infants, and Children	10.557	\$ 100,573
Passed Through Minnesota Department of Human Services State Administrative Matching Grants for Supplemental Nutrition Assistance Program	10.561	<u>77,658</u>
Total U.S. Department of Agriculture		\$ <u>178,231</u>
U.S. Department of Commerce		
Passed Through Southeastern Minnesota Regional Radio Board Public Safety Interoperable Communications Grant Program	11.555	\$ <u>38,801</u>
U.S. Department of Justice		
Direct Bulletproof Vest Partnership Program	16.607	\$ <u>1,183</u>
U.S. Department of Transportation		
Passed Through Minnesota Department of Transportation Airport Improvement Program	20.106	\$ 111,655
Highway Planning and Construction	20.205	1,666
Passed Through Minnesota Department of Public Safety Highway Safety Cluster State and Community Highway Safety	20.600	589
Alcohol Impaired Driving Countermeasures Incentive Grants	20.601	<u>1,769</u>
Total U.S. Department of Transportation		\$ <u>115,679</u>
U.S. Department of Education		
Passed Through the Hiawatha Valley Education District Special Education - Grants for Infants and Families	84.181	\$ <u>3,075</u>

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

**EXHIBIT D-2
(Continued)**

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2011**

Federal Grantor Pass-Through Agency Grant Program Title	Federal CFDA Number	Expenditures
U.S. Department of Health and Human Services		
Passed Through the National Association of County and City Health Officials Medical Reserve Corps Small Grant Program	93.008	\$ 5,000
Passed Through Minnesota Department of Health Public Health Emergency Preparedness Immunization Cluster	93.069	26,617
Immunization Cooperative Agreements	93.268	1,600
Immunization - ARRA	93.712	900
The Affordable Care Act: Centers for Disease Control and Prevention - Investigations and Technical Assistance	93.283	1,417
PPHF 2012 National Public Health Improvement Initiative	93.507	2,250
Temporary Assistance for Needy Families (TANF)	93.558	34,983
Maternal and Child Health Services Block Grant to the States	93.994	23,526
Passed Through Minnesota Department of Human Services Promoting Safe and Stable Families	93.556	6,925
Temporary Assistance for Needy Families (TANF)	93.558	110,226
Child Support Enforcement	93.563	242,977
Child Care and Development Fund Cluster Child Care and Development Block Grant	93.575	3,280
Child Care Mandatory and Matching Funds of the Child Care and Development Fund	93.596	5,972
Stephanie Tubbs Jones Child Welfare Services Program	93.645	6,606
Foster Care - Title IV-E Cluster Foster Care - Title IV-E - ARRA	93.658	1,048
Foster Care - Title IV-E	93.658	133,922
Social Services Block Grant	93.667	110,617
Chafee Foster Care Independence Program	93.674	7,135
Children's Health Insurance Program	93.767	49
Medical Assistance Program	93.778	362,123
Block Grants for Community Mental Health Services	93.958	1,134
Total U.S. Department of Health and Human Services		\$ 1,088,307

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

**EXHIBIT D-2
(Continued)**

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2011**

Federal Grantor Pass-Through Agency Grant Program Title	Federal CFDA Number	Expenditures
U.S. Department of Homeland Security		
Passed Through Minnesota Department of Natural Resources Boating Safety Financial Assistance	97.012	\$ 5,000
Passed Through Minnesota Department of Public Safety Emergency Management Performance Grants	97.042	412
Passed Through City of Caledonia Assistance to Firefighters Grant	97.044	1,500
Passed Through Southeastern Minnesota Regional Radio Board Interoperable Emergency Communications	97.055	4,838
Homeland Security Grant Program	97.067	555
Passed Through Southeastern Minnesota Region One Homeland Security and Emergency Management Board Homeland Security Grant Program	97.067	<u>25,676</u>
Total U.S. Department of Homeland Security		<u>\$ 37,981</u>
Total Federal Awards		<u>\$ 1,463,257</u>

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

**NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
FOR THE YEAR ENDED DECEMBER 31, 2011**

1. Reporting Entity

The Schedule of Expenditures of Federal Awards presents the activities of federal award programs expended by Houston County. The County's reporting entity is defined in Note 1 to the financial statements.

2. Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of Houston County under programs of the federal government for the year ended December 31, 2011. The information in this schedule is presented in accordance with the requirements of Office of Management and Budget (OMB) Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Because the schedule presents only a selected portion of the operations of Houston County, it is not intended to and does not present the financial position or changes in net assets of Houston County.

3. Summary of Significant Accounting Policies

Expenditures reported on the schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in OMB Circular A-87, *Cost Principles for State, Local and Indian Tribal Governments*, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Pass-through grant numbers were not assigned by the pass-through agencies.

4. Clusters

Clusters of programs are groupings of closely related programs that share common compliance requirements. Total expenditures by cluster are:

Immunization Cluster	\$	2,500
Highway Safety Cluster		2,358
Child Care and Development Fund Cluster		9,252
Foster Care - Title IV-E Cluster		134,970

**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

5. Reconciliation to Schedule of Intergovernmental Revenue

Federal grant revenue per Schedule of Intergovernmental Revenue	\$ 2,162,938
Deferred in 2010, recognized as revenue in 2011	
Highway Planning and Construction	(16,896)
Child Care Mandatory and Matching Funds of the Child Care and Development Fund	(896)
Disaster Grants - Public Assistance (Presidentially Declared Disasters)	(857,994)
Public Safety Interoperable Communications Grant	(38,456)
Homeland Security Grant Program	(88,410)
Grants received more than 60 days after year-end, deferred in 2011	
Highway Planning and Construction	10,073
Disaster Grants - Public Assistance (Presidentially Declared Disasters)	284,326
Temporary Assistance for Needy Families (TANF)	606
Medical Assistance Program	7,966
	<hr/>
Expenditures per Schedule of Expenditures of Federal Awards	<u>\$ 1,463,257</u>

6. Subrecipients

During 2011, the County did not pass any federal money to subrecipients.

7. American Recovery and Reinvestment Act

The American Recovery and Reinvestment Act of 2009 (ARRA) requires recipients to clearly distinguish ARRA funds from non-ARRA funding. In the schedule, ARRA funds are denoted by the addition of ARRA to the program name.

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**HOUSTON COUNTY
CALEDONIA, MINNESOTA**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED DECEMBER 31, 2011**

I. SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of auditor's report issued: **Unqualified**

Internal control over financial reporting:

- Material weaknesses identified? **Yes**
- Significant deficiencies identified? **Yes**

Noncompliance material to the financial statements noted? **No**

Federal Awards

Internal control over major programs:

- Material weaknesses identified? **No**
- Significant deficiencies identified? **No**

Type of auditor's report issued on compliance for major programs: **Unqualified**

Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of OMB Circular A-133? **No**

The major programs are:

Child Support Enforcement	CFDA #93.563
Foster Care - Title IV-E Cluster	
Foster Care - Title IV-E - ARRA	CFDA #93.658
Foster Care - Title IV-E	CFDA #93.658
Medical Assistance Program	CFDA #93.778

The threshold for distinguishing between Types A and B programs was \$300,000.

Houston County qualified as low-risk auditee? **No**

II. FINDINGS RELATED TO FINANCIAL STATEMENTS AUDITED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

INTERNAL CONTROL

PREVIOUSLY REPORTED ITEMS NOT RESOLVED

06-1 Audit Adjustments

Criteria: A deficiency in internal control over financial reporting exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements of the financial statements on a timely basis. Statement on Auditing Standards 115 defines a material weakness as a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the County's financial statements will not be prevented, or detected and corrected, in a timely basis.

Condition: During our audit, we identified a material adjustment that resulted in significant changes to the County's financial statements. The County provides trial balances which converts the cash basis general ledger to the modified accrual basis necessary for preparing fund level and government-wide financial statements.

Context: The inability to detect significant misstatements in the financial statements increases the likelihood the financial statements would not be fairly presented.

Effect: Audit adjustments were necessary to record an additional unearned revenue in the General Fund of \$1,014,691; record an additional receivable in the Debt Service Fund of \$334,048; record an additional payable in the Debt Service Fund of \$312,744; and reclassify revenues in the Social Services Special Revenue Fund of \$613,047.

Cause: Houston County staff missed the additional items found by auditors.

Recommendation: We recommend that County staff review internal control procedures over trial balance and financial statement preparation to ensure the County's financial statements are reported in accordance with generally accepted accounting principles.

Client's Response:

Houston County will continue to update existing policies and implement new ones to improve the overall quality of internal controls. The County is also refining the processes and procedures by which it produces the financial statements in an effort to reduce misstatements and detect misclassified transactions before they are incorporated into the financial statements.

08-2 Segregation of Duties- County Departments

Criteria: A good system of internal control provides for an adequate segregation of duties so that no one individual handles a transaction from its inception to completion.

Condition: Several of the County's departments that collect fees lack proper segregation of duties. These departments generally have one staff person who is responsible for billing, collecting, recording, and depositing receipts, as well as reconciling bank accounts. Specifically, we noted these issues in our review of receipting procedures in the Parks and Planning/Zoning/Environmental Services Department.

Context: Due to the limited number of office personnel within the County, segregation of the accounting functions necessary to ensure adequate internal accounting control is not possible. This is not unusual in operations the size of Houston County; however, the County's management should constantly be aware of this condition and realize that the concentration of duties and responsibilities in a limited number of individuals is not desirable from an accounting point of view.

Effect: Inadequate segregation of duties could adversely affect the County's ability to detect misstatements in amounts that would be material in relation to the financial statements in a timely period by employees in the normal course of performing their assigned functions.

Cause: The County does not have the economic resources needed to hire additional qualified accounting staff in order to segregate duties in every department.

Recommendation: We recommend that the County's elected officials and management be aware of the lack of segregation of duties of the accounting functions and, where possible, implement oversight procedures to ensure that the internal control policies and procedures are being implemented by staff to the extent possible.

Client's Response:

The County will continue to segregate duties whenever possible. The County will review cash receipting procedures and implement compensating controls to ensure compliance with internal controls.

09-3 Information Technology Policies and Procedures

Criteria: All major policies and procedures related to the information technology systems should be documented so that employees are aware of the County's policies and procedures relating to information security, operations development, risk assessments, termination of employees, and email encryption.

Condition: The County does not have documented policies and procedures in place to address the following for their information technology systems: information security, operations development, termination of employees, risk assessments of the systems, and email encryption methods.

Context: If employees are not aware of the policies and procedures, there may not be consistent application of procedures by all staff.

Effect: Not establishing documented policies and procedures could leave County information more vulnerable to loss or destruction of data.

Cause: The County realizes the importance of documenting information technology policies and procedures but has not had time.

Recommendation: We recommend the County Information Technology Department establish and document policies and procedures relating to information technology systems, specifically relating to information security, operations development, termination of employees, risk assessments of the systems, and email encryption methods. The County should also ensure that County staff are given the policies and procedures and are made aware that they are responsible for compliance with them.

Client's Response:

The Information Systems Department will begin documenting current procedures as well as developing formal policies for adoption by the County Board.

10-1 Information Technology Security Function

Criteria: A good system of internal control provides for an adequate segregation of functions and responsibilities so that no one person has incompatible duties that would permit the perpetration and concealment of material errors or irregularities.

Condition: We noted in our review of user access to the accounting system the current Finance Director performs the information technology security function for the County.

Context: The information technology security function is incompatible with the functions of the current Finance Director because it provides the Director unlimited access to the County's information system to make changes to the accounting records that may or may not be authorized by management or other users.

Effect: The function of information technology security should be segregated from the accounting function to ensure the integrity of the data stored in the County's information system.

Cause: The current Finance Director was the former Information Technology Systems Manager, and the information security duties were not reassigned when the person became the Finance Director.

Recommendation: We recommend that the County segregate the information technology security function from the Finance Director's responsibilities. We further recommend that the information security function be assigned to the Information Technology Department.

Client's Response:

The Information Systems Director will be evaluating the systems accesses currently afforded to the Finance Director and making changes that are consistent and not in excess of the job requirements of the Finance Director.

PREVIOUSLY REPORTED ITEMS RESOLVED

Segregation of Duties and Investment Oversight (06-2)

Our review of the County Treasurer's and the Finance Department's duties noted internal control weaknesses related to no independent tracking of interest earned on investments and no callback procedures for electronic fund transfers made by the Treasurer. Also, the County Treasurer and Finance Department were not reconciling monthly cash and pooled investment balance to the general ledger.

Resolution

The County has established control procedures over interest earned on investments, callback procedures for electronic funds transfers, and reconciling cash.

Internal Controls Over Parks Department (10-2)

During our review of Wildcat Park's Department, we noted several weaknesses in departmental control procedures.

Resolution

The County has established control procedures over Wildcat Park's Department.

III. FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARD PROGRAMS

PREVIOUSLY REPORTED ITEM RESOLVED

Identification of Federal Awards (10-3)

The County did not adequately identify amounts received and expended for various awards on the Schedule of Expenditures of Federal Awards (SEFA).

Resolution

The County adequately identified amounts received and expended for various awards on the SEFA.

IV. OTHER FINDINGS AND RECOMMENDATIONS

A. MINNESOTA LEGAL COMPLIANCE

PREVIOUSLY REPORTED ITEM RESOLVED

Insufficient Collateral (10-4)

The County had deposits in Eitzen State Bank that were not adequately covered by collateral.

Resolution

The County had adequate collateral for banks tested.

B. MANAGEMENT PRACTICES

PREVIOUSLY REPORTED ITEM NOT RESOLVED

01-2 Disaster Recovery Plan

Criteria: The County needs to provide for the continuance of several important applications processed by its computer system, including the preparation of payroll, the calculation of tax assessments and settlements, and the recording of receipts and disbursements. A disaster recovery plan should include, but not be limited to, the following:

- a list of key personnel, including the actual recovery team, who should be available during the recovery process;
- a description of the responsibilities of each member of the recovery team and of all other County employees;

- a plan as to how the County will continue operations until normal operations are re-established; this should include the use of alternative computer facilities and/or the use of manual procedures, a list of master operating schedules, and critical job schedules;
- a list of materials the County needs to continue operations and how they will be obtained;
 - hardware configurations and minimum equipment requirements;
 - information relative to offsite backup storage facilities;
 - a list of vendor contracts;
 - identification of the space to be used; and
 - a schedule for developing and periodically reviewing and updating the plan.

Condition: While reviewing the Information Technology Department, we noted Houston County has an informal disaster recovery agreement with another county but does not have a formal disaster recovery plan.

Context: A disaster recovery plan would give greater assurance that the County is prepared for a disaster or major computer breakdown.

Effect: In the event that a disaster occurred, the County could experience a delay in reporting of financial services to the public.

Cause: The County is aware of the issue but has not had time to address the completion of a plan.

Recommendation: We recommend the County continue to develop, implement, and test the disaster recovery plan. All County employees should be familiar with the plan.

Client Response:

The County will continue to work on the development and implementation of a formal disaster recovery plan.

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REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

Board of County Commissioners
Houston County

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Houston County, Minnesota, as of and for the year ended December 31, 2011, which collectively comprise the County's basic financial statements, and have issued our report thereon dated September 27, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

Management of Houston County is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered Houston County's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Houston County's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses and, therefore, there can be no assurance that all deficiencies, significant deficiencies, or material weaknesses have been identified. However, as described in the accompanying Schedule of

Findings and Questioned Costs we identified a deficiency in internal control over financial reporting that we consider to be material weakness and other deficiencies that we consider to be significant deficiencies.

A deficiency in internal control over financial reporting exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting such that there is a reasonable possibility that a material misstatement of the County's financial statements will not be prevented, or detected and corrected, on a timely basis. We consider the deficiency described in the accompanying Schedule of Findings and Questioned Costs as item 06-1 to be a material weakness.

A significant deficiency is a deficiency, or combination of deficiencies, in internal control over financial reporting that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the deficiencies described in the accompanying Schedule of Findings and Questioned Costs as items 08-2, 09-3, and 10-1 to be significant deficiencies.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Houston County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Minnesota Legal Compliance

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the provisions of the *Minnesota Legal Compliance Audit Guide for Political Subdivisions*, promulgated by the State Auditor pursuant to Minn. Stat. § 6.65. Accordingly, the audit included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

The *Minnesota Legal Compliance Audit Guide for Political Subdivisions* contains seven categories of compliance to be tested: contracting and bidding, deposits and investments, conflicts of interest, public indebtedness, claims and disbursements, miscellaneous provisions, and tax increment financing. Our study included all of the listed categories except that we did not test for compliance in tax increment financing because Houston County has no tax increment financing districts.

The results of our tests indicate that for the items tested, Houston County complied with the material terms and conditions of applicable legal provisions.

Also included in the Schedule of Findings and Questioned Costs is a management practices comment. We believe this recommendation to be of benefit to the County, and it is reported for that purpose.

Houston County's written responses to the internal control and management practices findings identified in our audit have been included in the Schedule of Findings and Questioned Costs. We did not audit the County's responses and, accordingly, we express no opinion on them.

This report is intended solely for the information and use of the Board of County Commissioners, management, others within Houston County, and federal awarding agencies and pass-through entities and is not intended to be, and should not be, used by anyone other than those specified parties.

/s/Rebecca Otto

REBECCA OTTO
STATE AUDITOR

/s/Greg Hierlinger

GREG HIERLINGER, CPA
DEPUTY STATE AUDITOR

September 27, 2012

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REPORT ON COMPLIANCE WITH REQUIREMENTS THAT COULD HAVE A DIRECT AND MATERIAL EFFECT ON EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

Board of County Commissioners
Houston County

Compliance

We have audited Houston County's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2011. Houston County's major federal programs are identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the County's management. Our responsibility is to express an opinion on the County's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Houston County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the County's compliance with those requirements.

In our opinion, Houston County complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2011.

Internal Control Over Compliance

Management of Houston County is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the County's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies, or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of the Board of County Commissioners, management and others within the County, and federal awarding agencies and pass-through entities and is not intended to be, and should not be, used by anyone other than those specified parties.

/s/Rebecca Otto

REBECCA OTTO
STATE AUDITOR

/s/Greg Hierlinger

GREG HIERLINGER, CPA
DEPUTY STATE AUDITOR

September 27, 2012