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MINNESOTA STATE HIGH SCHOOL LEAGUE BROOKLYN CENTER, MINNESOTA

### ANNUAL FINANCIAL REPORT

### YEAR ENDED JULY 31, 2009





# **ANNUAL FINANCIAL REPORT**

## YEAR ENDED JULY 31, 2009

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Minnesota State High School League Annual Financial Report - Year Ended July 31, 2009

# Organization 2009

Term Expires

..............

#### **BOARD OF DIRECTORS**

| Mark Kuisle, President       |      |
|------------------------------|------|
| Jeff Whisler, Vice President |      |
| Steve Niklaus, Treasurer     |      |
| Kim Algoo*                   |      |
| Dave Alto                    | 2011 |
| Carol Bomben                 | 2011 |
| John Klinnert*               |      |
| Chris Laird                  |      |
| Ron Larson                   | 2012 |
| Gary Lee                     | 2013 |
| Jill Lofald                  | 2012 |
| Dean Ogg                     | 2010 |
| Brent Robbins*               | 2011 |
| Mike Rusinko*                | 2013 |
| John Schumacher              | 2011 |
| Mindy Sparby                 | 2012 |
| Chad Stoskopf                |      |
| Luanne Wagner                | 2012 |
| Bill Webb                    | 2011 |
| Les Zellman                  | 2011 |

#### **Executive Staff**

2

| David Stead, Executive Director    | Indefinite |
|------------------------------------|------------|
| Lisa Lissimore, Associate Director | Indefinite |
| Kevin Merkle, Associate Director   | Indefinite |
| Craig Perry, Associate Director    | Indefinite |
| Jody Redman, Associate Director    | Indefinite |

\* Appointed by the Governor

# **FINANCIAL SECTION**



### STATE OF MINNESOTA OFFICE OF THE STATE AUDITOR

SUITE 500 525 PARK STREET SAINT PAUL, MN 55103-2139

(651) 296-2551 (Voice) (651) 296-4755 (Fax) state.auditor@state.mn.us (E-mail) 1-800-627-3529 (Relay Service)

#### **INDEPENDENT AUDITOR'S REPORT**

Board of Directors Minnesota State High School League

We have audited the accompanying basic financial statements of the Minnesota State High School League as of and for the year ended July 31, 2009, as listed in the table of contents. These financial statements are the responsibility of the Minnesota State High School League's management. Our responsibility is to express an opinion on these financial statements based on our audit. We did not audit the financial statements of Regions 2A, 3A, 6A, 7A, 8A, 2AA, 7AA, and 8AA, which represent approximately 12 percent, 11 percent, and 22 percent, respectively, of the assets, net assets, and revenues of the Minnesota State High School League. Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for those listed Regions of the Minnesota State High School League, is based on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of other auditors provide a reasonable basis for our opinion.

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the financial position of the Minnesota State High School League as of July 31, 2009, and the changes in its financial position and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 13 to the financial statements, during the year ended July 31, 2009, the Minnesota State High School League adopted Governmental Accounting Standards Board Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions*.

The Management's Discussion and Analysis and required supplementary information listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying schedules listed as supplemental information in the table of contents are presented for additional analysis and are not a required part of the basic financial statements. The information in these schedules has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, based on our audit and the reports of other auditors, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

We also issue a separate management letter report dated January 22, 2010, which includes a Schedule of Findings and Recommendations and our Report on Internal Control Over Financial Reporting and Legal Compliance.

Mh Os

REBECCA OTTO STATE AUDITOR

January 22, 2010

Mreg U

GREG HIERLINGER, CPA DEPUTY STATE AUDITOR

#### Minnesota State High School League Management's Discussion and Analysis July 31, 2008

#### (Unaudited)

#### Introduction

The discussion and analysis of the Minnesota State High School League's (MSHSL) financial statements provides an overview of the financial position and activities of the League for the year ended July 31, 2009. The discussion has been prepared by management and should be read in conjunction with the financial statements and the accompanying notes.

#### **Financial Statements**

The MSHSL's Management's Discussion and Analysis (MD&A) report serves as an introduction to the basic financial statements. The basic financial statements consist of two parts: the financial statements and notes to the financial statements. The MD&A (this section) is required to accompany the basic financial statements and, therefore, is included as required supplementary information.

The MSHSL presents three financial statements: the Statement of Net Assets; the Statement of Revenues, Expenses, and Changes in Net Assets; and the Statement of Cash Flows. These financial statements provide information about activities of the MSHSL as a whole and present a longer-term view of the League's finances.

#### **Statement of Net Assets**

The Statement of Net Assets presents the financial position of the League at the end of the fiscal year, under a classified balance sheet format that reflects current and noncurrent assets and liabilities, and reports net assets under the following classifications:

**Invested in capital assets**. This category includes property and equipment, net of accumulated depreciation. **Unrestricted**. Includes assets that are not subject to limitations or stipulations imposed by external entities

and that have not been set aside for capital purposes. These assets are available for any purpose of the League and include resources that may be reserved for specific purposes as determined by management, financial, or Board of Directors policies.

The League's assets, liabilities, and net assets at July 31, 2009 and 2008, are summarized below.

|  |          | 2009                                | <br>2008                                  | Percentage<br>Change        |
|--|----------|-------------------------------------|---|-----------------------------|
| Current assets<br>Noncurrent assets<br>Capital assets              | \$       | 4,968,268<br>394,533<br>1,129,515   | \$<br>4,764,050<br>632,617<br>1,143,208   | 4.3%<br>(37.6%)<br>(1.2%)   |
| Total Assets   | \$       | 6,492,316                           | \$<br>6,539,875                           | (0.7%)                      |
| Current liabilities<br>Noncurrent liabilities<br>Total liabilities | \$<br>\$ | 1,696,850<br>353,719<br>2,050,569   | \$<br>1,699,101<br>560,491<br>2,259,592   | (0.1%)<br>(36.9%)<br>(9.3%) |
| Invested in capital assets<br>Unrestricted<br>Total net assets     | \$       | 1,129,515<br>3,312,232<br>4,441,747 | \$<br>1,143,208<br>3,137,075<br>4,280,283 | (1.2%)<br>5.6%<br>3.8%      |

Current assets at July 31, 2009, totaled \$4,968,268, an increase of 4.3% or \$204,218. Current assets consist primarily of cash and cash equivalents, investments in negotiable certificates of deposit and accounts receivable. Accounts receivable consists primarily of television fees owed to the League for tournaments held in 2009.

Minnesota State High School League Annual Financial Report – Year Ended July 31, 2009

Capital assets, net of accumulated depreciation totaled \$1,129,515. Capital assets purchased in 2009 totaled \$41,295 and consisted of a phone system and wrestling scoreboards. A \$13,693 reduction in capital assets is due to the difference in depreciation recorded in 2009 and capital assets purchased in 2009. The noncurrent assets consist of deferred compensation under section 457(b) of the Internal Revenue Code for the executive staff and investments held for retirement benefits payable to employees who have met certain eligibility criteria for payment of sick leave balances.

Current liabilities totaled \$1,696,850 at July 31, 2009, a 0.1% decrease or \$2,251. Current liabilities consist primarily of school expense reimbursement payable and accounts payable. The school expense reimbursement liability decreased \$115,721, accounts payable increased by \$155,947. The increase in accounts payable was related to schools receiving year end 2009 activity registration rebates. There is no retirement benefits payable in current liabilities in 2009. Noncurrent liabilities totaled \$353,719 at July 31, 2009, a decrease of 36.9% or \$206,772. Noncurrent liabilities consist of retirement benefits payable and deferred compensation.

#### Statement of Revenues, Expenses, and Changes in Net Assets

The Statement of Revenues, Expenses, and Changes in Net Assets presents the League's operating and nonoperating financial activity during the year. This statement displays the net income or loss from operations. Operating revenues are those generated by the League's principal ongoing operations such as tournaments, membership fees, official's registrations, and sale of publications. Corporate partnerships are considered nonoperating revenue because the League does not give equal value in exchange for the resources received.

The League's revenues, expenses and changes in net assets for the years ended July 31, 2009 and 2008, are summarized below.

|   |    | 2009       |     | 2008       | Percentage<br>Change |
|---|----|------------|-----|------------|----------------------|
| Operating revenues                      | ሱ  | 40.004.040 | ሱ   | 40.000.404 | F 70/                |
| Tournaments                             | \$ | 10,894,348 | \$  | 10,309,491 | 5.7%                 |
| Television                              |    | 822,495    |     | 798,297    | 3.0%                 |
| Membership services                     |    | 557,930    |     | 965,550    | (42.2%)              |
| Contest officials registration          |    | 325,865    |     | 250,253    | 30.2%                |
| Sale of publications                    |    | 260,428    |     | 259,212    | 0.5%                 |
| Assessments from schools                |    | 19,500     |     | 133,665    | (85.4%)              |
| Other                                   |    | 294,868    |     | 164,890    | 78.8%                |
| Total operating revenues                | \$ | 13,175,434 | \$  | 12,881,358 | 2.3%                 |
| Operating expenses                      |    |            |     |            |                      |
| Tournaments and school reimbursements   | \$ | 8,593,201  | \$  | 8,466,898  | 1.5%                 |
| Membership services                     | Ŧ  | 654,630    | *   | 745,129    | (12.1%)              |
| Officials program                       |    | 259,107    |     | 192,603    | 34.5%                |
| Salaries and benefits                   |    | 2,940,470  |     | 2,674,679  | 9.9%                 |
| Professional services                   |    | 337,475    |     | 323,957    | 4.2%                 |
| Office maintenance                      |    | 405,450    |     | 432,113    | (6.2%)               |
| Other                                   |    | 636,094    |     | 568,259    | 11.9%                |
| Total operating expenses                | \$ | 13,826,427 | \$  | 13,403,638 | 3.1%                 |
| Total operating expenses                | φ  | 13,020,427 | _Φ_ | 13,403,030 | 3.170                |
| Operating income (loss)                 | \$ | (650,993)  | \$  | (522,280)  | 24.6%                |
| Non-operating revenues (expenses)       |    |            |     |            |                      |
| Corporate partnership                   | \$ | 737,375    | \$  | 619,000    | 19.1%                |
| Interest                                | *  | 75,082     | Ŧ   | 139,921    | (46.3%)              |
| Total non-operating revenues (expenses) | \$ | 812,457    | \$  | 758,921    | 7.1%                 |
|   |    |            |     |            |                      |
| Change in net assets                    | \$ | 161,464    | \$  | 236,641    | (31.8%)              |
| Net assets, August 1                    |    | 4,280,283  |     | 4,043,642  | 5.9%                 |
| Net assets, July 31                     | \$ | 4,441,747  | \$  | 4,280,283  | 3.8%                 |

#### **Total MSHSL Revenues**



For the year ended July 31, 2009, tournament revenue totaled \$10,894,348, an increase of \$584,857 or 5.7%. The major portion of this tournament revenue was the sale of tickets for admission to the events. Fewer people attended the tournaments in 2009 than in 2008. This drop in attendance was offset by an increase in ticket prices for a few select tournaments. A record number of people attended the tournament series in 2008. Other tournament revenue consists of program sales, t-shirt and souvenir sales, advertising and sponsorships.

Television revenues are expected to increase by approximately 3% for the next 12-years. The League's Board of Directors signed a 10-year, \$9.7 million contract with a local television station in 2005. In 2009, the League signed an agreement with the television station extending the contract to 2021.

Membership services revenue consist of a membership fee and an activity registration fee for each activity the school sponsors at the high school level. For the year ended July 31, 2009, membership service revenue decreased \$407,620 or 42.2% due to the League implementing a \$40 rebate per activity registration to all member schools for the next two years. In essence, the \$90 activity fee was reduced to \$50 per activity.

Contest officials register annually with the League and attend rules meetings and must pass a test to officiate League sponsored games. These registrations increased by 30.2% in fiscal year 2009. The League increased each registration from \$37 to \$42 to offset an increase in expenses related to requiring background checks on all League registered officials.

Publications are sold to member schools, officials, and the general public. Publications include the League membership directory, Official Handbook and sports rules books. The sale of these publications increased by 0.5% in fiscal year 2009.

Operating expenses consist of tournament expenses, school reimbursements as well as general and administrative expenses. Tournament and school reimbursements increased by 1.5% in fiscal year 2009. Membership services decreased 12.1%. The official's program expenses increased by 34.5% due to more training programs, the official's observation program and required background checks for all officials. The office maintenance line item decreased by 6.2%. For fiscal year ended July 31, 2009, total operating expenses increased by 3.1%.

#### **Statement of Cash Flows**

The Statement of Cash Flows presents information about changes in the League's cash position using the direct method of reporting sources and uses of cash. The direct method reports all major cash inflows and outflows at gross amounts, differentiating these activities into cash flows arising from operating activities, noncapital and related financing, capital and related financing, and investing activities.

The League's cash flows for the years ended July 31, 2009 and 2008, are summarized below.

|  | 2009            | 2008            | Percentage<br>Change |
|--|-----------------|-----------------|----------------------|
| Cash provided by (used in)                   |                 |                 |                      |
| Operating activities                         | \$<br>(576,502) | \$<br>(649,090) | (11.2%)              |
| Non-capital and related financing activities | 737,375         | 619,000         | 19.1%                |
| Capital and related financing activities     | (41,295)        | (7,618)         | 442.1%               |
| Investing activities                         | (1,010,666)     | 605,093         | (267.0%)             |
| Net increase (decrease) in cash              | \$<br>(891,088) | \$<br>567,385   | (257.1%)             |
| Cash and cash equivalents-August 1           | 2,467,194       | 1,899,809       | 29.9%                |
| Cash and cash equivalents-July 31            | \$<br>1,576,106 | \$<br>2,467,194 | (36.1%)              |

#### **Capital Assets**

Investment in capital assets includes land, buildings and building improvements, furniture and equipment, and computer equipment. Total depreciation expense for the year was \$54,988. Capital additions consisted of tournament equipment and a phone system totaling \$41,295.

#### **Economic Factors That Will Affect the Future**

Looking toward the future, management believes that the League is well positioned to continue its strong financial position and level of excellence in service to the students, administrators, schools, and citizens of the state of Minnesota. The League's revenues are largely dependent on the weather and school match-ups at the various state tournaments. Corporate sponsorships and television rights fee help to alleviate the up and down swings in tournament revenues.

#### **Contacting the League's Financial Management**

This financial report is designed to provide our member schools, administrators, board members, and the citizens of Minnesota a general overview of the League's finances and to demonstrate the League's accountability for the money it receives. If you have questions about this report or need additional financial information, contact Richard Matter, Assistant Director, or David Stead, Executive Director, at (763) 560-2262.

# **BASIC FINANCIAL STATEMENTS**

#### STATEMENT OF NET ASSETS JULY 31, 2009

#### Assets

|   | 2009   |
|---|--|
| Current Assets<br>Cash and cash equivalents (Note 2)<br>Investments (Note 2)<br>Accounts receivable<br>Accrued interest receivable<br>Prepaid items                           | \$<br>1,576,106<br>3,197,796<br>173,978<br>8,608<br>11,780 |
| Total current assets  | \$<br>4,968,268  |
| Noncurrent Assets<br>Restricted assets<br>Deferred compensation (Note 10)   | \$<br>41,058   |
| Capital assets<br>Non-depreciable<br>Depreciable-net of accumulated depreciation  | \$<br>318,564<br>810,951                                   |
| Net capital assets (Note 3)   | \$<br>1,129,515  |
| Other assets<br>Net other post-empoyment benefits receivable (Note 13)<br>Investments held for retirement benefits (Note 7)   | \$<br>1,597<br>351,878                                     |
| Total noncurrent assets   | \$<br>1,524,048  |
| Total Assets  | \$<br>6,492,316  |
| Liabilities and Net Assets  |  |
| Current Liabilities<br>Salaries payable<br>Accounts payable<br>School expense reimbursement payable<br>Accrued employee benefits payable (Note 6)<br>Deferred income (Note 5) | \$<br>56,992<br>341,404<br>1,170,695<br>109,466<br>18,293  |
| Total current liabilities   | \$<br>1,696,850  |
| Noncurrent Liabilities<br>Retirement benefits payable (Note 7)<br>Deferred compensation (Note 10)   | \$<br>312,661<br>41,058                                    |
| Total noncurrent liabilities  | \$<br>353,719  |
| Total Liabilities   | \$<br>2,050,569  |
| Net Assets (Note 8)<br>Invested in capital assets<br>Unrestricted   | \$<br>1,129,515<br>3,312,232                               |
| Total Net Assets  | \$<br>4,441,747  |
|   |  |

EXHIBIT 1

The notes to the financial statements are an integral part of this statement.

. . . . . . . . . . . . . . . . . .

Minnesota State High School League Annual Financial Report — Year Ended July 31, 2009

# STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS FOR THE YEAR ENDED JULY 31, 2009

|  |    | 2009       |
|--|----|------------|
| Operating Revenues<br>Tournaments            | S  | 10,894,348 |
| Television                                   | \$ | 822,495    |
| Membership services                          |    | 557,930    |
| Contest officials registration               |    | 325,865    |
| Sales of handbooks, rule books, and supplies |    | 260,428    |
| Assesments from schools                      |    | 19,500     |
| Other  |    | 294,868    |
| Other  |    | 294,000    |
| Total Operating Revenues                     | \$ | 13,175,434 |
| Operating Expenses                           |    |            |
| Tournaments                                  | \$ | 7,277,194  |
| School expense reimbursement                 |    | 1,316,007  |
| Membership services                          |    |            |
| Insurance                                    |    | 405,657    |
| Handbooks, rule books, and supplies          |    | 170,983    |
| Other  |    | 77,990     |
| Fine arts programs                           |    | 19,035     |
| Officials program                            |    | 259,107    |
| Committees                                   |    | 122,441    |
| Board of directors                           |    | 108,841    |
| Salaries                                     |    | 2,140,616  |
| Employee benefits                            |    | 799,854    |
| Insurance                                    |    | 14,124     |
| Legal  |    | 69,562     |
| Other professional services                  |    | 267,913    |
| Maintenance                                  |    | 47,232     |
| Utilities                                    |    | 46,493     |
| Postage                                      |    | 79,700     |
| Supplies                                     |    | 107,885    |
| Data processing and office equipment         |    | 55,028     |
| Public relations                             |    | 108,630    |
| Corporate sponsor commission                 |    | 66,575     |
| Television consulting                        |    | 14,867     |
| Depreciation                                 |    | 54,988     |
| Other  |    | 195,705    |
| Total Operating Expenses                     | \$ | 13,826,427 |
| Operating Income (Loss)                      | s  | (650,993)  |
| Nonoperating Revenues (Expenses)             |    |            |
| Corporate partnership                        | S  | 737,375    |
| Interest                                     |    | 75,082     |
| Total Nonoperating Revenues (Expenses)       | \$ | 812,457    |
| Change in Net Assets                         | \$ | 161,464    |
| Total Net Assets - August 1                  |    | 4,280,283  |
| Total Net Assets - July 31                   | \$ | 4,441,747  |
|  |    |            |

EXHIBIT 2

The notes to the financial statements are an integral part of this statement.

Minnesota State High School League Annual Financial Report - Year Ended July 31, 2009

#### STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JULY 31, 2009

| Cook Flows from Operating Activitias  | 2009   |
|---|--|
| Cash Flows from Operating Activities<br>Cash received from customers<br>Cash received from schools<br>Payments to suppliers for goods and services<br>Payments to employees for services<br>Payments for fringe benefits<br>Payments to schools   | \$<br>12,152,719<br>573,930<br>(8,954,598)<br>(2,192,240)<br>(751,456)<br>(1,404,857)                    |
| Net Cash Provided by (Used In) Operating Activities   | \$<br>(576,502)  |
| Cash Flows from Non-Capital and Related Financing Activities<br>Corporate partnership<br>Operating transfers in<br>Operating transfers out  | \$<br>737,375<br>741,217<br>(741,217)  |
| Net Cash Provided by (Used In) Non-Capital and Related Financing Activities   | \$<br>737,375  |
| Cash Flows from Capital and Related Financing Activities<br>Purchase of capital assets  | \$<br>(41,295)   |
| Cash Flows from Investing Activities<br>Interest on investments<br>Proceeds from sales and maturities of investments<br>Purchases of investments  | \$<br>81,368<br>5,447,631<br>(6,539,665)   |
| Net Cash Provided by (Used In) Investing Activities   | \$<br>(1,010,666)  |
| Net Increase (Decrease) in Cash and Cash Equivilants  | \$<br>(891,088)  |
| Cash and Cash Equivalents - August 1  | <br>2,467,194  |
| Cash and Cash Equivalents - July 31   | \$<br>1,576,106  |
| Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used In) Operating Activities<br>Operating Income (Loss)<br>Adjustments to Reconcile Net Operating Income (Loss) to Net Cash Provided by (Used In)<br>Operating Activities   | \$<br>(650,993)  |
| Depreciation<br>(Increase) Decrease in accounts receivable<br>(Increase) Decrease in prepaid expenses<br>(Increase) Decrease in net other post-employment benefits receivable<br>Increase (Decrease) in salaries payable<br>Increase (Decrease) in accounts payable<br>Increase (Decrease) in school expense reimbursement payable<br>Increase (Decrease) in short-term accrued employee benefits payable<br>Increase (Decrease) in deferred income<br>Increase (Decrease) in retirement benefits payable | <br>54,988<br>(25,506)<br>5,922<br>(1,597)<br>(51,551)<br>157,515<br>(115,721)<br>8,555<br>519<br>41,367 |
| Total adjustments   | \$<br>74,491   |
| Net Cash Provided By (Used In) Operating Activities   | \$<br>(576,502)  |

The notes to the financial statements are an integral part of this statement.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED JULY 31, 2009

#### 1. Summary of Significant Accounting Policies

The Minnesota State High School League's financial statements are prepared in accordance with generally accepted accounting principles (GAAP) for the year ended July 31, 2009. The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (statements and interpretations). Governments are also required to follow the pronouncements of the Financial Accounting Standards Board (FASB) issued through November 30, 1989, (when applicable) that do not conflict with or contradict GASB pronouncements. Although the League has the option to apply FASB pronouncements issued after that date, the League has chosen not to do so. The more significant accounting policies established in GAAP and used by the League are discussed below.

<u>Nature of Operations</u> - The Minnesota State High School League (MSHSL) is a nonprofit corporation whose Articles of Incorporation and Constitution were filed with the Secretary of State on May 27, 1960. The MSHSL is a voluntary association of high schools whose governing boards have delegated their control of extracurricular activities to the MSHSL. These activities include statewide athletic programs for both able-bodied athletes and athletes with disabilities, music, drama, speech, and debate.

<u>Reporting Entity</u>-The Board of Directors is responsible for the management of the affairs of the MSHSL. The League's Constitution directs the Board of Directors to divide the state into regions and to have control of all region and section contests. Each Administrative Region Committee is charged with the immediate management of the activities assigned by the Board. The Administrative Region Committees must adhere to the League's Constitution, Articles of Incorporation, and policies developed by the Board of Directors. They do not have the authority to determine or interpret eligibility bylaws, nor may they penalize a school for bylaw infractions. Because the Administrative Regions are not legally separate entities, the July 31, 2009, financial statements of the MSHSL include the financial information of all 16 Administrative\_Regions.

<u>Measurement Focus and Basis of Accounting</u> - The financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized when they are earned. Expenses are recognized when they are incurred. When both restricted and unrestricted resources are available for use, it is the League's policy to use restricted resources first, and then unrestricted resources as they are needed.

<u>Cash and Cash Equivalents</u> - For purposes of the statement of cash flows, all highly liquid investments with a maturity of three months or less when purchased, excluding investments held for retirement benefits, are considered to be cash equivalents.

<u>Investments</u> - Investments are stated at fair value. Certain investments have been designated by the Board of Directors for the payment of retirement benefits.

<u>Restricted Assets</u> – The League established a deferred compensation plan under Section 457(b) of the Internal Revenue Code for some of the executive staff. The assets in the plan are held by the MSHSL, subject to the claims of its general creditors, until the employee becomes eligible for withdrawals as provided in the plan agreement.

<u>Capital Assets</u> - Property and equipment are stated at cost. Replacements or improvements are capitalized. The capitalization threshold is \$3,000. Maintenance and repairs which do not improve or extend the lives of the assets are expensed as incurred. Depreciation is recorded using the straight-line method over the assets' estimated useful lives:

| Land improvements                   | 40 years   |
|-------------------------------------|------------|
| Buildings and building improvements | 40 years   |
| Furniture and equipment             | 5-10 years |
| Computer equipment                  | 3 years    |

#### 1. Summary of Significant Accounting Policies (Continued)

Revenues – Operating revenues, such as tournament revenue, result from exchange transactions associated with the principal activity of the League. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as investment earnings, result from nonexchange transactions or incidental activities. Corporate partnerships are considered nonoperating revenue because the League does not give equal value in exchange for the resources received.

School Expense Reimbursement - A liability is set up to report the proportionate return of excess nonappropriated funds to member schools based on their participation in MSHSL-sponsored tournaments.

Sick Pay Policy - The MSHSL employees are entitled to 15 days of paid sick leave per year. Employees are not compensated for unused sick leave upon termination of employment; however, qualified employees that meet the requirements of the sick leave pay plan may be compensated for unused balances to a maximum of one year salary.

Tax-Exempt Status - The MSHSL is a nonprofit organization exempt from income taxes under Section 501 (c) (3) of the Internal Revenue Code and applicable state statutes.

- 2. Deposits and Investments
  - A. The MSHSL is governed by the deposit and investment limitations of state law and its own internal policies. The deposits and investments held on July 31, 2009, reported at fair value, are shown below.

|  | Maturities                    | Fair Value                         |
|--|-------------------------------|------------------------------------|
| Deposits:<br>Checking and savings<br>Certificates of deposit   | -                             | \$ 1,291,094                       |
| Wells Fargo Bank<br>First Security Bank of Byron   | 11/12/2009<br>09/02/2009      | 250,000<br>40,519                  |
| Plaza Park Bank<br>First National Bank of Hawley   | 10/01/2010<br>10/24/2009      | 37,207<br>20,000                   |
| Total Deposits   |                               | \$ 1,638,820                       |
| Investments:<br>Negotiable certificates of deposit<br>Wells Fargo<br>Wells Fargo<br>Brokers money market account | Various<br>Various<br>-       | \$ 2,850,070<br>335,000<br>301,686 |
| Total Investments  |                               | \$ 3,486,756                       |
| Total Deposits and Investments   |                               | \$ 5,125,576                       |
| Add:<br>Petty Cash<br>Deferred compensation  | -                             | 204<br>41,058                      |
| Total Cash, Cash Equivalents,<br>and Investments   | aial Danast – Vaar Endad Juli | \$ 5,166,838                       |

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#### 2. Deposits and Investments (Continued)

| Reconciliation to the Statement of |              |
|------------------------------------|--------------|
| Net Assets:                        |              |
| Cash and cash equivalents          | \$ 1,576,106 |
| Investments                        | 3,197,796    |
| Deferred compensation              | 41,058       |
| Investments held for retirement    |              |
| benefits                           | 351,878      |
|                                    |              |
| Total Cash, Cash Equivalents,      |              |
| and Investments                    | \$ 5,166,838 |

<u>Custodial Credit Risk</u> – As of July 31, 2009, deposits in financial institutions, reported as components of cash, cash equivalents, and investments, had a carrying value of \$1,638,820. Bank balances were \$1,887,025, all of which is covered by federal depository insurance.

Except as noted below, all investments, evidenced by individual securities, are registered in the name of the MSHSL or one of its administrative regions. As of July 31, 2009, negotiable certificates of deposit in the amount of \$3,185,070 were unregistered and held by the MSHSL or its agent, but not in the MSHSL's name.

<u>Investment Interest Rate Risk</u> – The MSHSL has no formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. Maturities of investments held at July 31, 2009, are provided in the previous schedule.

<u>Investment Credit Risk</u> – The MSHSL has no formal investment policy that limits its investment choices other than the limitation of state law. State law limits investments in securities which are direct obligations or are guaranteed or insured issues of the United States, its agencies, its instrumentalities, or organizations created by an act of Congress, except mortgage-backed securities defined as "high risk" by Minn. Stat. 118A.04, subd. 6.

<u>Concentration of Investment Credit Risk</u> – The MSHSL places no limit on the amount it may invest in any one issuer. At July 31, 2009, the MSHSL had no concentration of credit risk.

#### 3. Capital Assets

Capital assets comprise the following at July 31, 2009:

|   | 07/31/2008 |           | Additions |          |    | Deductions/<br>Adjustments | <br>07/31/2009  |
|---|------------|-----------|-----------|----------|----|----------------------------|-----------------|
| Capital asset, not being depreciated:       |            |           |           |          |    |                            |                 |
| Land and land improvements                  | \$         | 318,564   | \$        | -        | \$ | -                          | \$<br>318,564   |
| Capital assets, being depreciated:          |            |           |           |          |    |                            |                 |
| Building and building improvements          | \$         | 1,508,219 | \$        | -        | \$ | -                          | \$<br>1,508,219 |
| Furniture and equipment                     |            | 249,356   |           | 40,891   |    | (97,050)                   | 193,197         |
| Computer equipment                          |            | 4,454     |           | 404      | -  | -                          | <br>4,858       |
| Total capital assets being depreciated      | \$         | 1,762,029 | \$        | 41,295   | \$ | (97,050)                   | \$<br>1,706,274 |
| Less: accumulated depreciation              |            |           |           |          |    |                            |                 |
| Building and building improvements          | \$         | (716,319) | \$        | (37,714) | \$ | -                          | \$<br>(754,033) |
| Furniture and equipment                     |            | (216,612) |           | (17,213) |    | 97,050                     | (136,775)       |
| Computer equipment                          |            | (4,454)   |           | (61)     |    | -                          | (4,515)         |
| Total accumulated depreciation              | \$         | (937,385) | \$        | (54,988) | \$ | 97,050                     | \$<br>(895,323) |
| Total capital assets being depreciated, net | \$         | 824,644   | \$        | (13,693) | \$ | -                          | \$<br>810,951   |
| Net Capital Assets                          | \$         | 1,143,208 | \$        | (13,693) | \$ | _                          | \$<br>1,129,515 |

Depreciation expense totaling \$54,988 was charged for the year ended July 31, 2009.

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#### 4. Operating Leases

The MSHSL is obligated under operating leases for mailing equipment and photocopying equipment. Expenses associated with these leases were \$16,621 for the year ended July 31, 2009. Future minimum lease payments at July 31, 2009, are as follows:

| 2010  | \$<br>16,911 |
|-------|--------------|
| 2011  | 16,847       |
| 2012  | 13,574       |
| 2013  | 5,082        |
| 2014  | <br>4,702    |
| Total | \$<br>57,116 |

#### 5. Deferred Income

Deferred income consists of amounts received for membership services and official handbooks, yearbooks, and rules books, which are not yet ready for distribution. This income is recognized in subsequent years.

#### 6. Accrued Employee Benefits Payable

MSHSL employees that meet certain eligibility criteria earn vacation benefits based on years of service. Employees earn between two weeks and five weeks of vacation annually. Unused vacation time cannot exceed 1.5 times the employee's current rate of accrual. Employees are paid 100% of their accumulated vacation pay when they terminate their employment.

Accrued employee benefits payable at July 31, 2009:

Current Liabilities Vacation leave

\$ 109,466

#### 7. Retirement Benefits Payable

The MSHSL has a retirement plan that provides certain unused sick leave compensation benefits for eligible employees.

Following 15 years of service to the MSHSL and after the employee reaches age 55; the employee may receive a payment for unused sick leave at the time of separation from the MSHSL. Said payment shall be calculated by multiplying the number of unused sick leave days times the daily rate of pay at separation. The maximum unused sick leave payment shall not exceed one year's salary.

Retirement benefits payable at July 31, 2009, is \$312,661. Costs associated with employees who have earned benefits but whose benefits have not vested because they have not yet met the requirements of the plan have not been accrued because the ultimate cost to the MSHSL cannot be reasonably estimated. The MSHSL has designated certain investments to be used for payment of future retirement benefits. These amounts exceeded the accrued liability by \$39,217 for the year ended July 31, 2009.

Retirement benefits activity for the year ended July 31, 2009:

|                             | 07 | 7/31/2008 | <br>Additions | D( | eductions | (  | 07/31/2009 | <br>Due Within<br>One Year |
|-----------------------------|----|-----------|---------------|----|-----------|----|------------|----------------------------|
| Retirement benefits payable | \$ | 271,294   | \$<br>41,367  | \$ | -         | \$ | 312,661    | \$<br><b></b>              |

#### 8. Equity Classifications

Equity is classified as net assets and displayed in two components:

- A. Invested in capital assets Consists of capital assets, net of accumulated depreciation.
- B. Unrestricted All other net assets that do not meet the definition of "invested in capital assets".

#### 9. MSHSL 403(b) Plan

The MSHSL participates with eligible employees, who so elect, in a 403(b) plan. Employees must contribute at least six percent of their gross wages to receive the MSHSL's contribution.

The MSHSL contributed 13 percent of the participating employees' wages. The only obligation of the MSHSL is to make contributions for the term of the participating employees' employment. In accordance with the plan terms, each employee's share of the MSHSL's contribution is fully vested with the employee. The MSHSL's contributions were \$213,394 for the year ended July 31, 2009.

#### 10. Deferred Compensation

The MSHSL established in the year ending July 31, 2008, a deferred compensation plan under Section 457(b) of the Internal Revenue Code for two members of the executive staff. Under the provisions of the plan, the MSHSL contributes four percent or 7 percent of the executive staff's salary to the plan. Based on the executive directors contract an additional contribution may be made on an annual basis.

The assets in the plan are held by the MSHSL, subject to the claims of its general creditors, until the employee becomes eligible for withdrawals as provided in the plan agreement. The assets (held in investment options in accordance with the employee's selection) and the related liability are shown on the MSHSL's balance sheet at July 31, 2009.

#### 11. Risk Management

The MSHSL is exposed to various risks of loss related to: torts; theft of, damage to, or destruction of assets; errors or omissions; injuries to employees; natural disasters; and catastrophic injury. To cover its liabilities, the MSHSL purchases commercial insurance. There were no significant reductions in insurance coverage from the prior year. The amount of settlements did not exceed insurance coverage for each of the past three fiscal years.

#### 12. Long Term Contracts

The MSHSL has signed contracts with a television station and certain corporate sponsors. These contracts last from 3 to 12 years. The revenue from these contracts is recognized when earned. In addition, the League exchanges advertising for other non-monetary assets or services such as tournament equipment, and radio, television or print advertising. The value of the services exchanged is recorded in tournament revenue and expense accounts.

#### 13. Other Post-Employment Benefits

In 2009, the MSHSL implemented the requirements of GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions. This pronouncement required the MSHSL to calculate and record a net other post-employment benefits (OPEB) receivable at July 31, 2009. The net OPEB receivable is, in general, the cumulative difference between the actuarial required contribution and the actual contribution since August 1, 2008.

#### Plan Description

Following retirement, if the employee has reached the age of 58 or 60 depending on the employee's classification and has been employed by the MSHSL for 20 years, payment of medical, hospitalization, dental, and term life insurance

#### 13. Other Post-Employment Benefits (Continued)

premiums for the employee will be made by the MSHSL as if the individual were still on staff until the conclusion of the fiscal year the employee reaches age 65, subject to the approval of the insurance carriers.

#### Participants

Participants of the plan consisted of the following at August 1, 2008, the date of the first actuarial valuation:

| Active employees        | 22 |
|-------------------------|----|
| Retired employees       | 4  |
| Dependents of retirees  | 0  |
|                         |    |
| Total plan participants | 26 |

#### Funding Policy

The contribution requirements of the plan members and the MSHSL are established and may be amended by the MSHSL Board of Directors. The MSHSL finances the plan on a "pay-as-you-go" basis. During 2009, the MSHSL expended \$50,488 for these benefits.

For those qualified retirees that meet the criteria for a full medical, dental, and life insurance benefit, the MSHSL contributes 100% of the benefit cost.

#### Annual OPEB Cost and Net OPEB Obligation

The MSHSL's annual other post employment benefit (OPEB) cost is calculated based on the annual required contribution (ARC) of the employer, an amount actuarially determined in accordance with the parameters of GASB Statement No. 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal costs each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed 30 years. The following table shows the components of the MSHSL's OPEB cost for 2009, the amount actuarially contributed to the plan, and changes in the MSHSL's net OPEB obligation.

| Annual required contribution (ARC) | \$<br>48,891  |
|------------------------------------|---------------|
| Interest on net OPEB obligation    | -             |
| Adjustment to ARC                  | <br><u> </u>  |
| Annual OPEB cost                   | 48,891        |
| Contributions during the year      | (50,488)      |
| Increase (Decrease) in net OPEB    | (1,597)       |
| obligation                         |               |
| Net OPEB – Beginning of the year   | -             |
| Net OPEB – End of the year         | \$<br>(1,597) |

The MSHSL's annual OPEB, the percentage of annual OPEB cost contributed to the plan, and the net OPEB receivable for 2009 were as follows:

| Fiscal Year<br>Ended | <br>Annual<br>OPEB Cost | _  | Employer<br>Contribution | Percentage<br>Contribution | <br>Net OPEB<br>Obligation |
|----------------------|-------------------------|----|--------------------------|----------------------------|----------------------------|
| July 31, 2009        | \$<br>48,891            | \$ | 50,488                   | 103.3%                     | \$<br>(1,597)              |

#### 13. Other Post-Employment Benefits (Continued)

#### Funding Status

The MSHSL currently has no assets that have been irrevocably deposited in a trust for future health benefits. Therefore, the actuarial value of plan assets is zero.

| Actuarial accrued liability (AAL)<br>Actuarial value of plan assets | \$417,915<br> |  |  |  |  |  |
|---|---------------|--|--|--|--|--|
| Unfunded actuarial accrued liability (UAAL)                         | \$417,915     |  |  |  |  |  |
|   |               |  |  |  |  |  |
| Funded ratio (actuarial value of plan assets/AAL                    | 0.00%         |  |  |  |  |  |
| Covered Boyrell (active plan members)                               | \$1,589,332   |  |  |  |  |  |
| Covered Payroll (active plan members)                               | φ1,009,00Z    |  |  |  |  |  |
| UAAL as a percentage of covered payroll                             | 26.3%         |  |  |  |  |  |

Actuarial valuations of an ongoing plan involve estimates of value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trend.

Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future.

#### Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of plan assets, consistent with the long-term perspective of the calculations.

In the August 1, 2008, actuarial valuation, the projected unit credit actuarial cost method was used. The actuarial assumptions include a 4.5 percent investment rate of return and an annual health care cost trend rate of 9.0 percent initially, reduced by decrements to an ultimate rate of 5.0 percent after eight years. The actuarial value of plan assets was set equal to the market value of assets. The unfunded actuarial accrued liability is being amortized over 30 years on a closed group basis.

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# REQUIRED SUPPLEMENTARY INFORMATION

#### SCHEDULE OF FUNDING PROGRESS - OTHER POSTEMPLOYMENT BENEFITS JULY 31, 2009

| Actuarial<br>Valuation<br>Date | Actuarial<br>Value of<br>Assets<br>(a) | Actuarial<br>Accrued<br>Liability<br>(AAL)<br>(b) | Unfunded<br>Actuarial<br>Accrued<br>Liability<br>(UAAL)<br>(b - a) | Funded<br>Ratio<br>(a/b) | Covered<br>Payroll<br>(c) | UAAL<br>as a<br>Percentage<br>of Covered<br>Payroll<br>((b-a)/c) |
|--------------------------------|--|---|--|--------------------------|---------------------------|--|
| July 31, 2009                  | \$ -                                   | \$ 417,915  | \$ 417,915   | 0.0%                     | \$1,589,332               | 26.3%  |

Beginning in 2009, the MSHSL implemented Governmental Accounting Standards Board Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions.* Currently, only one year's worth of data is available. Future reports will provide additional trend analysis to meet the three-year funding status requirements as the information becomes available.

The notes to the required supplementary information are an integral part of this schedule.

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# SUPPLEMENTAL INFORMATION

# STATEMENT OF NET ASSETS BY LOCATION JULY 31, 2009

|   | MSHSL               |                                 |   |  |          |          |        |
|---|---------------------|---------------------------------|---|--|----------|----------|--------|
|   | OFFICE              | 1A                              | 2A  |  |          |          | 6A     |
| Assets  |                     |                                 |   |  |          |          |        |
| Current Assets  |                     |                                 |   |  |          |          |        |
| Cash and cash equivalents (Note 2)                            | \$ 336,021          | 32,473                          | 138,357   | 139,644                                | (1,146)  | 73,883   | 48,920 |
| Investments (Note 2)  | 3,059,000           | 40,519                          | -   | -                                      | -        | 37,207   | 20,000 |
| Accounts receivable<br>Accrued interest receivable            | 165,786<br>8,393    | -                               | -   | -                                      | 256      | -        | -      |
| Prepaid items   | 11,780              | -                               | -   | -                                      | -        | -        | -      |
|   |                     |                                 |   |  |          |          |        |
| Total current assets  | \$_3,580,980        | 72,992                          | 138,357   | 139,644                                | (890)    | 111,090  | 68,920 |
| Noncurrent Assets   |                     |                                 |   |  |          |          |        |
| Restricted assets   |                     |                                 |   |  |          |          |        |
| Deferred compensation (Note 10)                               | \$41,058            | -                               |   |  |          |          |        |
| Capital assets  |                     |                                 |   |  |          |          |        |
| Non-depreciable   | \$ 318,564          | -                               | -   | -                                      | -        | -        | -      |
| Depreciable-net of accumulated depreciation                   | 810,608             | -                               | 343   |  | -        | -        | -      |
| Net capital assets (Note 3)                                   | \$ 1,129,172        | -                               | 343   | -                                      | -        | -        | -      |
|   | " <u> </u>          | #120-00-022/00/w200000000000000 | factoria e a construction de la const |  |          |          |        |
| Other assets<br>Net other post-employment benefits receivable | \$ 1,597            |                                 |   |  |          |          |        |
| Investments held for retirement benefits (Note 7)             | φ 1,597<br>351,878  | -                               | -   | -                                      | -        | -        | -      |
|   |                     | G                               | 61734000000000000000000000000000000000000   |  |          |          |        |
| Total noncurrent assets                                       | \$_1,523,705_       | -                               | 343   |  | -        | <u> </u> | -      |
| Total Assets  | \$_5,104,685_       | 72,992                          | 138,700   | 139,644                                | (890)    | 111,090  | 68,920 |
| Liabilities and Net Assets                                    |                     |                                 |   |  |          |          |        |
|   |                     |                                 |   |  |          |          |        |
| Current Liabilities<br>Salaries payable                       | \$ 49,227           | _                               | -   | -                                      | 7,262    | -        | -      |
| Accounts payable  | 336,533             | -                               | 450   | -                                      | 2,000    | -        | -      |
| School expense reimbursement payable                          | 672,958             | -                               | 82,105  | 57,847                                 | -        | 29,241   | -      |
| Accrued employee benefits payable (Note 6)                    | 109,466             | -                               | -   | -                                      | -        | -        | -      |
| Deferred income (Note 5)                                      | 18,293              |                                 | -   | -                                      |          |          |        |
| Total current liabilities                                     | \$_1,186,477_       | -                               | 82,555  | 57,847                                 | 9,262    | 29,241   |        |
| Noncurrent Liabilities  |                     |                                 |   |  |          |          |        |
| Retirement benefits payable (Note 7)                          | \$ 312,661          | -                               | -   | -                                      | -        | -        | -      |
| Deferred compensation (Note 10)                               | 41,058              | -                               | -   | -                                      | -        |          |        |
| Total noncurrent liabilities                                  | \$ 353,719          | -                               | -   | -                                      | -        | -        | -      |
|   | p                   | <u></u>                         |   |  |          |          |        |
| Total Liabilities   | \$ <u>1,540,196</u> |                                 | 82,555  | 57,847                                 | 9,262    | 29,241   |        |
| Net Assets (Note 8)   |                     |                                 |   |  |          |          |        |
| Invested in capital assets                                    | \$ 1,129,172        | -                               | 343   | -                                      | -        | -        | -      |
| Unrestricted  | 2,435,317           | 72,992                          | 55,802  | 81,797                                 | (10,152) | 81,849   | 68,920 |
| Total Net Assets  | \$_3,564,489_       | 72,992                          | 56,145  | 81,797                                 | (10,152) | 81,849   | 68,920 |
|   |                     |                                 |   | ************************************** | ,        |          |        |

Minnesota State High School League Annual Financial Report — Year Ended July 31, 2009

|   |                   |        |                        |             |             |            |         |             |                  | TOTAL               |                        |
|---|-------------------|--------|------------------------|-------------|-------------|------------|---------|-------------|------------------|---------------------|------------------------|
|   | F <u>RATIVE</u> F |        |                        |             |             |            |         |             |                  | DMINISTRATIVE       |                        |
| 7A  | 8A                | 1AA    | 2AA                    | 3AA         | 4AA         | 5AA        | 6AA     | 7AA         | 8AA              | REGIONS             | TOTAL                  |
|   |                   |        |                        |             |             |            |         |             |                  |                     |                        |
| 92,765  | 76,811            | 52,013 | 60,660                 | 69,409      | 78,844      | 129,844    | 113,743 | 105,165     | 28,700 \$        | 1,240,085 \$        |                        |
| 41,070<br>-   | -                 | -      | -                      | -<br>1,145  | -<br>4,105  | -<br>2,686 | -       | -           | -                | 138,796<br>8,192    | 3,197,796<br>173,978   |
| 215   | -                 | -      | -                      | -           | -           | -          | -       | -           | -                | 215                 | 8,608<br>11,780        |
|   |                   |        |                        |             |             |            |         | 405 405     | ·                | 4.007.000           |                        |
| 134,050   | 76,811            | 52,013 | 60,660                 | 70,554      | 82,949      | 132,530    | 113,743 | 105,165     | \$_              | 1,387,288 \$        | 4,968,268              |
|   |                   |        |                        |             |             |            |         |             |                  |                     |                        |
| -   |                   |        |                        |             | -           |            | **      |             | \$               | - \$                | 41,058                 |
|   |                   |        |                        |             |             |            |         |             |                  |                     |                        |
| -   | -                 | -      | -                      | -           | -           | -          | -       |             | - \$             | - \$<br>343         | 318,564<br>810,951     |
| <u>,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,</u>  |                   |        |                        |             |             | <u></u>    |         |             | - \$             |                     | 1,129,515              |
|   |                   |        | <u></u>                | <u></u>     |             | A.         |         |             | \$               | υφ                  | 1,129,010              |
| -   | -                 | -      | -                      | -           | -           | -          | -       | _           | - \$             | - \$                | 1,597                  |
| -   | -                 |        | -                      |             |             |            |         |             | <u> </u>         | ,<br>               | 351,878                |
| -   |                   |        |                        |             | -           |            |         |             | \$               | 343_\$              | 1,524,048              |
| 134,050   | 76,811            | 52,013 | 60,660                 | 70,554      | 82,949      | 132,530    | 113,743 | 105,165     | 28,700 \$        | 1,387,631 \$        | 6,492,316              |
|   |                   |        |                        |             |             |            |         |             |                  |                     |                        |
|   |                   |        |                        |             |             |            |         |             |                  |                     |                        |
|   |                   |        |                        |             |             |            |         |             |                  |                     |                        |
| -<br>759  | -                 | -      | 503                    | -<br>1,323  | -<br>169    | -<br>170   | -       | -           | - \$<br>-        | 7,765   \$<br>4,871 | 56,992<br>341,404      |
| 63,000  | 5,069             | -      | 11,057                 | 22,061      | 29,193      | 96,485     | 48,679  | 53,000      | -                | 497,737             | 1,170,695              |
| -   |                   | -      | -                      | -           |             |            | -       | -           | -                |                     | 109,466<br>18,293      |
| 63,759  | 5,069             | -      | 11,560                 | 23,384      | 29,362      | 96,655     | 48,679  | 53,000      | - \$             | 510,373 \$          | 1,696,850              |
| 9894 (and a second s |                   |        | Mandard and an and and |             |             |            |         |             |                  |                     | <u></u>                |
| -   | -                 | -      | -                      | -           | -           | -          | -       | -           | - \$             | - \$                | 312,661                |
|   | -                 |        | -                      | -           | -           | -          | -<br>   |             |                  | -                   | 41,058                 |
| -   |                   | -      | -                      | -           |             | н          | -       | -           | \$               | - \$                | 353,719                |
| 63,759  | 5,069             | -      | 11,560                 | 23,384      | 29,362      | 96,655     | 48,679  | 53,000      | \$               | 510,373 \$          | 2,050,569              |
|   |                   |        |                        |             |             |            |         |             |                  |                     |                        |
| -<br>70,291   | -<br>71,742       | 52,013 | -<br>49,100            | -<br>47,170 | -<br>53,587 | 35,875     | 65,064  | -<br>52,165 | - \$<br>_28,700_ | 343 \$<br>876,915   | 1,129,515<br>3,312,232 |
|   |                   |        |                        |             |             |            |         |             |                  |                     |                        |
| 70,291  | 71,742            | 52,013 | 49,100                 | 47,170      | 53,587      | 35,875     | 65,064  | 52,165      | 28,700 \$        | 877,258 \$          | 4,441,747              |

Minnesota State High School League Annual Financial Report — Year Ended July 31, 2009

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#### STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS BY LOCATION FOR THE YEAR ENDED JULY 31, 2009

|   | Meller          |                   |                    |                    | and the second state of th |                    |                    |
|---|-----------------|-------------------|--------------------|--------------------|--|--------------------|--------------------|
|   | MSHSL<br>OFFICE |                   | 2A                 | <u>3A</u>          | 4A   | 5A                 |                    |
|   |                 |                   |                    |                    |  |                    |                    |
| Operating Revenues                                | r r 470 714     | 404 457           | 000 500            | 170 004            | 054 070  | 154 454            | 100.050            |
| Tournaments                                       | \$ 5,172,741    | 481,457           | 399,590            | 478,301            | 251,970  | 451,151            | 423,856            |
| Television  | 822,495         | -                 | -                  | -                  | -  | -                  | -                  |
| Membership services                               | 557,930         | -                 | -                  | -                  | -  | -                  | -                  |
| Contest officials registration                    | 325,865         | -                 | -                  | -                  | -  | -                  | -                  |
| Sales of handbooks, rule books, and supplies      | 260,428         | -                 | -                  | -                  | -  | -                  | -                  |
| Assessments from schools                          | -               | -                 | -                  | -                  | -  | -                  | -                  |
| Other   | 273,033         | 2,812             | -                  |                    | -  | 582                | -                  |
| Total Operating Revenues                          | \$ 7,412,492    | 484,269           | 399,590            | 478,301            | 251,970  | 451,733            | 423,856            |
| Operating Expenses                                |                 |                   |                    |                    |  |                    |                    |
| Tournaments                                       | \$ 3,053,386    | 383,623           | 235,482            | 337,708            | 184,608  | 325,356            | 329,057            |
| School expense reimbursement                      | 672,958         | 59,800            | 120,034            | 58,126             | -  | 29,241             | -                  |
| Membership services                               |                 | ,                 | ,,_                |                    |  |                    |                    |
| Insurance   | 398,457         | 450               | 450                | 450                | 450  | 450                | 450                |
|   | 170,983         | 450               | 400                | 400                | 400  | 400                | 450                |
| Handbooks, rule books, and supplies               |                 | -                 | -                  | -                  | -  | -                  | -                  |
| Other   | 77,990          | -                 | -                  | -                  | -  | *                  | -                  |
| Fine arts programs                                | 19,035          | -                 | -                  | -                  | -  | -                  | -                  |
| Officials program                                 | 259,107         | -                 | -                  | -                  | -  | -                  | -                  |
| Committees  | 14,584          | 6,455             | 3,670              | 12,439             | 2,403  | 9,827              | 11,567             |
| Board of directors                                | 108,841         | -                 | -                  | -                  | -  | -                  | -                  |
| Salaries  | 1,693,859       | 31,154            | 29,962             | 20,458             | 26,020   | 15,966             | 46,471             |
| Employee benefits                                 | 755,195         | 3,433             | 2,482              | 1,565              | 1,990  | 1,222              | 5,123              |
| Insurance   | 14,124          | -,                | _,                 | .,                 | .,   |                    | 0,120              |
|   | 69,562          |                   |                    |                    |  |                    |                    |
|   |                 | 20.000            | 4 0 4 7            | 20.275             | 20 604   | 27.040             | 2 000              |
| Other professional services                       | 97,272          | 38,999            | 4,017              | 30,275             | 29,621   | 37,240             | 2,000              |
| Maintenance                                       | 47,232          | -                 | -                  | -                  | -  | -                  | -                  |
| Utilities   | 46,493          | -                 | -                  | -                  | -  | -                  | -                  |
| Postage   | 78,220          | -                 | -                  | -                  | -  | -                  | 1,480              |
| Supplies  | 34,021          | 4,481             | 796                | 6,091              | 2,415  | 8,046              | 15,751             |
| Data processing and office equipment              | 55,028          | -                 | -                  | -                  | -  | -                  | -                  |
| Public relations                                  | 68,293          | 3,435             | 4,902              | -                  | -  | 6,344              | 1,926              |
| Corporate sponsor commission                      | 66,575          | -,                | -,                 | _                  | -  | -                  | .,                 |
| Television consulting                             | 14,867          | -                 | _                  | _                  | -  | _                  | -                  |
|   | 54,564          | 363               | 61                 |                    |  |                    |                    |
| Depreciation                                      |                 |                   | 01                 | -                  | -<br>0.545   | 4 700              | 4 400              |
| Other   | 170,269         | 165               | -                  | -                  | 2,545  | 4,796              | 4,408              |
| Total Operating Expenses                          | \$ 8,040,915    | 532,358           | 401,856            | 467,112            | 250,052  | 438,488            | 418,233            |
| Operating Income (Loss)                           | \$ (628,423)    | (48,089)          | (2,266)            | 11,189             | 1,918  | 13,245             | 5,623              |
| Nonoperating Revenues (Expenses)                  |                 |                   |                    |                    |  |                    |                    |
| Corporate partnership                             | \$ 737,375      | -                 | -                  | -                  | -  | -                  | -                  |
| Interest  | 60,902          | 3,250             | 594                | 1,426              | -  | 885                | 832                |
| Total Nonoperating Revenues (Expenses)            | \$798,277       | 3,250             | 594                | 1,426              | <u> </u>   | 885                | 832                |
| Income Before Transfers                           | \$ 169,854      | (44,839)          | (1,672)            | 12,615             | 1,918  | 14,130             | 6,455              |
|   |                 | 40 400            | F0 400             | 20.050             | 15 100   | 77 4 47            | F7 04 4            |
| Operating Transfers In<br>Operating Transfers Out | (30,000)        | 40,109<br>(9,415) | 56,120<br>(56,284) | 39,858<br>(51,925) | 45,438<br>(51,100)   | 77,147<br>(86,547) | 57,314<br>(58,477) |
| Change in Net Assets                              | \$ 139,854      | (14,145)          | (1,836)            | 548                | (3,744)  | 4,730              | 5,292              |
| Total Net Assets - August 1                       | 3,424,635       | 87,137            | 57,981             | 81,249             | (6,408)  | 77,119             | 63,628             |
| Total Net Assets - July 31                        | \$ 3,564,489    | 72,992            | 56,145             | 81,797             | (10,152)   | 81,849             | 68,920             |
|   |                 |                   |                    |                    |  |                    |                    |

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Minnesota State High School League Annual Financial Report — Year Ended July 31, 2009

| ADMINIST           | RATIVE RE         | EGIONS             |                    |                    |                    | 2002 COLOR DATA (1000 COLOR DATA (1000 |                    | and an a stand on the block of the standard |                    | . AC        | TOTAL<br>MINISTRATIVE | E   | COMBINED               |
|--------------------|-------------------|--------------------|--------------------|--------------------|--------------------|--|--------------------|---|--------------------|-------------|-----------------------|-----|------------------------|
| 7A                 | 8A                | 1AA                | 2AA                | <u>3AA</u>         | 4AA                | 5AA                                    |                    | 7AA   | 8AA                | •           | REGIONS               |     | TOTAL                  |
| 412,703            | 269,516           | 337,834            | 216,412            | 323,023            | 316,850<br>-       | 313,017                                | 333,589<br>-       | 326,078<br>-                                | 386,260<br>-       | \$          | 5,721,607             | \$  | 10,894,348<br>822,495  |
| -                  | -                 | -                  | -                  | -                  | -                  | -                                      | -                  | -   | -                  |             | -                     |     | 557,930<br>325,865     |
| -                  | -                 | -                  | -                  | -                  | -                  | -                                      | -                  | -   | -                  |             | -                     |     | 260,428                |
| 2,902              | 6,014             | 1,810              | -                  | 1,312              | 19,500<br>2,141    | 4,062                                  | 200                | -   | -                  |             | 19,500<br>21,835      |     | 19,500<br>294,868      |
| 415,605            | 275,530           | 339,644            | 216,412            | 324,335            | 338,491            | 317,079                                | 333,789            | 326,078                                     | 386,260            | \$          | 5,762,942             | \$_ | 13,175,434             |
| 292,128<br>61,996  | 241,770<br>5,069  | 227,503<br>45,000  | 202,326<br>11,047  | 251,198<br>22,061  | 231,026<br>29,193  | 215,974<br>105,881                     | 289,456<br>33,792  | 222,089<br>53,000                           | 254,504<br>8,809   | \$          | 4,223,808<br>643,049  | \$  | 7,277,194<br>1,316,007 |
| 450                | 450               | 450                | 450                | 450                | 450                | 450                                    | 450                | 450   | 450                |             | 7,200                 |     | 405,657                |
| -                  | -                 | -                  | -                  | -                  | -                  | -                                      | -                  | -   | -                  |             | -                     |     | 170,983<br>77,990      |
| -                  | -                 | -                  | -                  | -                  | -                  | -                                      | -                  | -   | -                  |             | -                     |     | 19,035                 |
|                    | -                 | -                  | -                  | -                  | -                  | -                                      | -                  | -   | -                  |             | -                     |     | 259,107                |
| 14,997             | 9,568             | 10,255             | 3,500              | 2,461              | 2,544              | 1,275                                  | 125                | 7,972                                       | 8,799              |             | 107,857               |     | 122,441<br>108,841     |
| 35,971             | 32,340            | 25,962             | 26,192             | 25,380             | 20,769             | 25,702                                 | 25,775             | 28,000                                      | 30,635             |             | 446,757               |     | 2,140,616              |
| 3,427              | 2,417             | 2,861              | 1,967              | 2,796              | 2,989              | 2,834                                  | 1,893              | 4,281                                       | 3,379              |             | 44,659                |     | 799,854                |
| -                  | -                 | -                  | -                  | -                  | -                  | -                                      | -                  | -   | -                  |             | -                     |     | 14,124<br>69,562       |
| 2,600              | -                 | 2,803              | 700                | 3,534              | 8,035              | 3,320                                  | 2,997              | 2,600                                       | 1,900              |             | 170,641               |     | 267,913                |
| -                  | -                 | -                  | -                  | -                  | -                  | -                                      | -                  | -   | -                  |             | -                     |     | 47,232                 |
| -                  | -                 | -                  | -                  | -                  | -                  | -                                      | -                  | -   | -                  |             | -<br>1,480            |     | 46,493<br>79,700       |
| 4,309              | 3,381             | 2,145              | 6,288              | 1,607              | 2,121              | 4,837                                  | 2,707              | 3,204                                       | 5,685              |             | 73,864                |     | 107,885                |
| -                  | -                 | -                  | -                  | -                  | -                  | -                                      | -                  | -   | -                  |             | -                     |     | 55,028                 |
| -                  | 6,096             | -                  | -                  | 6,697              | -                  | -                                      | -                  | -   | 10,937             |             | 40,337                |     | 108,630<br>66,575      |
| -                  | -                 | -                  | -                  | -                  | -                  | -                                      | -                  | -   | -                  |             | -                     |     | 14,867                 |
| -<br>700           | -<br>5,148        | -<br>20            | -<br>4,079         | -<br>225           | -                  | -<br>1,435                             | -<br>1,915         | -   | -                  |             | 424                   |     | 54,988<br>195,705      |
| 416,578            | 306,239           | 316,999            | 256,549            | 316,409            |                    | 361,708                                | 359,110            | 321,596                                     | 325,098            |             | 25,436<br>5,785,512   |     | 13,826,427             |
| (973)              | (30,709)          | 22,645             | (40,137)           | 7,926              | 41,364             | (44,629)                               | (25,321)           | 4,482                                       | 61,162             |             | (22,570)              | _   | (650,993)              |
|                    |                   |                    | (10,101)           |                    |                    | (11,020)                               |                    | 1,102                                       |                    | · * <u></u> | (22,010)              | Ť-  | (000,000)              |
| -<br>3,905         | -<br>1,138        | -<br>240           | -<br>419           | -                  | 152                | 1,247                                  | -                  | -<br>49                                     | -<br>43            | \$          | -<br>14,180           | \$  | 737,375<br>75,082      |
| 3,905              | 1,138             | 240                | 419                |                    | 152                | 1,247                                  |                    | 49  | 43                 | \$          | 14,180                | \$  | 812,457                |
| 2,932              | (29,571)          | 22,885             | (39,718)           | 7,926              | 41,516             | (43,382)                               | (25,321)           | 4,531                                       | 61,205             | \$          | (8,390)               | \$  | 161,464                |
| 24,900<br>(32,421) | 50,075<br>(9,724) | 11,865<br>(33,243) | 75,169<br>(32,507) | 38,837<br>(50,886) | 26,204<br>(38,041) | 75,953<br>(46,581)                     | 67,095<br>(26,211) | 38,616<br>(52,046)                          | 16,517<br>(75,809) |             | 741,217<br>(711,217)  |     | 741,217<br>(741,217)   |
| (4,589)            | 10,780            | 1,507              | 2,944              | (4,123)            | 29,679             | (14,010)                               | 15,563             | (8,899)                                     | 1,913              | \$          | 21,610                | \$  | 161,464                |
| 74,880             | 60,962            | 50,506             | 46,156             | 51,293             | 23,908             | 49,885                                 | 49,501             | 61,064                                      | 26,787             |             | 855,648               |     | 4,280,283              |
| 70,291             | 71,742            | 52,013             | 49,100             | 47,170             | 53,587             | 35,875                                 | 65,064             | 52,165                                      | 28,700             | \$          | 877,258               | \$_ | 4,441,747              |
|                    |                   |                    |                    |                    |                    |  |                    |   |                    |             |                       |     |                        |

Minnesota State High School League Annual Financial Report — Year Ended July 31, 2009

#### STATEMENT OF CASH FLOWS BY LOCATION FOR THE YEAR ENDED JULY 31, 2009

|   |      | MOUIOI               |           |                |           |                | ······································ |           |
|---|------|----------------------|-----------|----------------|-----------|----------------|--|-----------|
|   |      | MSHSL<br>OFFICE      | 1A        | 2A             | 3A        | 4A             | 5A                                     | 6A        |
| Cash Flows from Operating Activities  | •    |                      |           |                |           |                |  |           |
| Cash received from customers<br>Cash received from schools  | \$   | 6,408,079<br>557,930 | 484,490   | 406,144        | 478,301   | 252,168        | 451,733                                | 423,856   |
| Payments to suppliers for goods and services  |      | (4,278,015)          | (438,080) | -<br>(253,447) | (386,963) | -<br>(220,323) | (392,059)                              | (366,639) |
| Payments to employees for services  |      | (1,746,950)          | (31,154)  | (29,962)       | (20,458)  | (25,056)       | (15,966)                               | (46,471)  |
| Payments for fringe benefits  |      | (706,870)            | (3,433)   | (2,482)        | (1,565)   | (1,917)        | (1,222)                                | (5,123)   |
| Payments to schools   | _    | (863,688)            | (59,800)  | (85,973)       | (54,419)  |                | (16,063)                               | -         |
| Net Cash Provided By (Used In) Operating Activities   | \$_  | (629,514)            | (47,977)  | 34,280         | 14,896    | 4,872          | 26,423                                 | 5,623     |
| Cash Flows from Non-Capital and Related Financing Activities  |      |                      |           |                |           |                |  |           |
| Corporate partnership   | \$   | 737,375              | -         | -              | -         | -              | -                                      | -         |
| Operating transfers in  |      | -                    | 40,109    | 56,120         | 39,858    | 45,438         | 77,147                                 | 57,314    |
| Operating transfers out   | -    | (30,000)             | (9,415)   | (56,284)       | (51,925)  | (51,100)       | (86,547)                               | (58,477)  |
| Net Cash Provided By (Used In) Non-Capital and Related Financing Activities                                     | \$   | 707,375              | 30,694    | (164)          | (12,067)  | (5,662)        | (9,400)                                | (1,163)   |
| Cash Flows from Capital and Related Financing Activities  |      |                      |           |                |           |                |  |           |
| Purchase of captial assets  | \$_  | (40,891)             |           | (404)          | -         |                | -                                      |           |
| Cash Flows from Investing Activities  |      |                      |           |                |           |                |  |           |
| Interest on investments   | \$   | 69,191               | 2,487     | 639            | 1,426     | -              | 885                                    | 832       |
| Proceeds from sales and maturities of investments   |      | 5,351,000            | 60,000    | -              | -         | -              | 36,631                                 | -         |
| Purchases of investments  |      | (6,422,458)          | (40,000)  |                | -         |                | (37,207)                               | -         |
| Net Cash Provided By (Used In) Investing Activities   | \$_  | (1,002,267)          | 22,487    | 639            | 1,426     | <u> </u>       | 309                                    | 832       |
| Net Increase (Decrease) in Cash and Cash Equivilants  | \$   | (965,297)            | 5,204     | 34,351         | 4,255     | (790)          | 17,332                                 | 5,292     |
| Cash and Cash Equivalents - August 1  | \$_  | 1,301,318            | 27,269    | 104,006        | 135,389   | (356)          | 56,551                                 | 43,628    |
| Cash and Cash Equivalents - July 31   | \$_  | 336,021              | 32,473    | 138,357        | 139,644   | (1,146)        | 73,883                                 | 48,920    |
| Reconciliation of Operating Income (Loss) to Net Cash   |      |                      |           |                |           |                |  |           |
| Provided By (Used In) Operating Activities  | ¢    | (000 400)            | (40.000)  | (0.000)        | 11 100    | 1 0 1 0        | 12 045                                 | E 600     |
| Operating Income (Loss)<br>Adjustments to Reconcile Net Operating Income (Loss)                                 | \$   | (628,423)            | (48,089)  | (2,266)        | 11,189    | 1,918          | 13,245                                 | 5,623     |
| to Net Cash Provided By (Used In) Operating Activities  |      |                      |           |                |           |                |  |           |
| Depreciation  |      | 54,564               | 363       | 61             | -         | -              | -                                      | -         |
| (Increase) Decrease in accounts receivable  |      | (26,040)             | 221       | 6,554          | -         | 198            | -                                      | -         |
| (Increase) Decrease in prepaid expenses<br>(Increase) Decrease in net other post-employment benefits receivable |      | 5,922<br>(1,597)     | -         | -              | -         | -              | -                                      | -         |
| Increase (Decrease) in salaries payable   |      | (53,091)             | -         | -              | -         | 1,037          | -                                      | -         |
| Increase (Decrease) in accounts payable   |      | 159,440              | (472)     | (4,130)        | -         | 1,719          | -                                      | -         |
| Increase (Decrease) in school expense reimbursement payable   |      | (190,730)            | -         | 34,061         | 3,707     | -              | 13,178                                 | -         |
| Increase (Decrease) in short-term accrued employee benefits payable   |      | 8,555                | -         | -              | -         | -              | -                                      | -         |
| Increase (Decrease) in deferred income  |      | 519                  | -         | -              | -         | -              | -                                      | -         |
| Increase (Decrease) in retirement benefits payable  |      | 41,367               |           |                |           | -              |  |           |
| Total adjustments   | \$_  | (1,091)              | 112       | 36,546         | 3,707     | 2,954          | 13,178                                 |           |
| Net Cash Provided By (Used In) Operating Activities   | \$ = | (629,514)            | (47,977)  | 34,280         | 14,896    | 4,872          | 26,423                                 | 5,623     |

| INISTRATIVE R |           |           |           |           |                   |           |           |           |                  | TOTAL<br>ADMINISTRATIVE | COMBINED              |
|---------------|-----------|-----------|-----------|-----------|-------------------|-----------|-----------|-----------|------------------|-------------------------|-----------------------|
| 7A            | 8A        | 1AA       | 2AA       | 3AA       | 4AA               | 5AA       | 6AA       | 7AA       | 8AA              | REGIONS                 | TOTAL                 |
| 412,703       | 275,529   | 339,828   | 216,512   | 324,335   | 318,386<br>16,000 | 314,528   | 333,789   | 326,078   | 386,260 \$       | 5,744,640<br>16,000     | 12,152,719<br>573,930 |
| (311,013)     | (266,412) | (243,715) | (214,843) | (266,172) | (273,200)         | (227,121) | (297,650) | (236,671) | (282,275)        | (4,676,583)             | (8,954,598)           |
| (35,971)      | (32,340)  | (25,962)  | (25,689)  | (25,380)  | (20,769)          | (25,702)  | (25,775)  | (28,000)  | (30,635)         | (445,290)               | (2,192,240)           |
| (3,427)       | (2,417)   | (2,861)   | (1,967)   | (2,796)   | (2,989)           | (2,834)   | (1,893)   | (4,281)   | (3,379)          | (44,586)                | (751,456)             |
| (52,662)      | (42,000)  | (45,000)  | (26,971)  | (58,318)  | 29,193            | (85,847)  |           | (34,500)  | (8,809)          | (541,169)               | (1,404,857)           |
| 9,630         | (67,640)  | 22,290    | (52,958)  | (28,331)  | 66,621            | (26,976)  | 8,471     | 22,626    | 61,162 \$        | 53,012                  | (576,502)             |
| -             | -         |           | -         | -         |                   | -         | -         | -         | - \$             | - :                     | 5 737,375             |
| 24,900        | 50,075    | 11,865    | 75,169    | 38,837    | 26,204            | 75,953    | 67,095    | 38,616    | 16,517           | 741,217                 | 741,217               |
| (32,421)      | (9,724)   | (33,243)  | (32,507)  | (50,886)  | (38,041)          | (46,581)  | (26,211)  | (52,046)  | (75,809)         | (711,217)               | (741,217)             |
| (7,521)       | 40,351    | (21,378)  | 42,662    | (12,049)  | (11,837)          | 29,372    | 40,884    | (13,430)  | (59,292) \$      | 30,000                  | 737,375               |
| -             | -         | -         | -         | -         | -                 | -         | -         | -         | - \$             | (404)                   | 6 (41,295)            |
|               |           |           |           |           |                   |           |           |           |                  |                         |                       |
| 2,620         | 1,138     | 240       | 419       |           | 152               | 1,247     |           | 49        | 43 \$            | 12,177                  | 81,368                |
| 2,020         | - 1,100   | - 240     | 413       | -         | - 102             | 1,277     | -         | -         | φ Ο <del>Γ</del> | 96,631                  | 5,447,631             |
| (40,000)      | -         | -         | -         | -         |                   | _         | •         | -         | <u> </u>         | (117,207)               | (6,539,665)           |
| (37,380)      | 1,138     | 240       | 419       | -         | 152               | 1,247     |           | 49        | \$               | (8,399)                 | (1,010,666)           |
| (35,271)      | (26,151)  | 1,152     | (9,877)   | (40,380)  | 54,936            | 3,643     | 49,355    | 9,245     | 1,913 \$         | 74,209                  | (891,088)             |
| 128,036       | 102,962   | 50,861    | 70,537    | 109,789   | 23,908            | 126,201   | 64,388    | 95,920    | \$               | 1,165,876               | 2,467,194             |
| 92,765        | 76,811    | 52,013    | 60,660    | 69,409    | 78,844            | 129,844   | 113,743   | 105,165   | \$               | 1,240,085               | 1,576,106             |
| (070)         | (00.700)  | 00.045    | (10, (07) | 7 000     | 14 004            | (11.000)  | (05.004)  | 4 400     | 01.400           | (00.570) (              | (050.000)             |
| (973)         | (30,709)  | 22,645    | (40,137)  | 7,926     | 41,364            | (44,629)  | (25,321)  | 4,482     | 61,162 \$        | (22,570) \$             | (650,993)             |
| -             | -         | -         | -         | -         | -                 | -         | -         | -         | -                | 424                     | 54,988                |
| 1,078         | -         | 184       | 100       | (1,145)   | (4,105)           | (2,551)   | -         | -         | -                | 534                     | (25,506)              |
| -             | -         | -         | -         | -         | -                 | -         | -         | -         | -                | -                       | 5,922                 |
| -             | -         | -         | -         | -         | -                 | -         | -         | -         | -                | -                       | (1,597)               |
| -<br>191      | -         | (539)     | 503       | 1,323     | -<br>169          | -<br>170  | -         | (356)     | -                | 1,540<br>(1,925)        | (51,551)<br>157,515   |
| 9,334         | (36,931)  | (000)     | (13,424)  | (36,435)  | 29,193            | 20,034    | 33,792    | 18,500    | -                | 75,009                  | (115,721)             |
| -             | · · · ·   | -         | -         | -         | -                 | -         | •         | · -       | -                | -                       | 8,555                 |
| -             | -         | -         | -         | -         | -                 | -         | -         | -         | -                | -                       | 519                   |
| -             |           |           |           | -         |                   | -         |           | -         |                  |                         | 41,367                |
| 10,603        | (36,931)  | (355)     | (12,821)  | (36,257)  | 25,257            | 17,653    | 33,792    | 18,144    | \$               | 75,582                  | 5 74,491              |
| 9,630         | (67,640)  | 22,290    | (52,958)  | (28,331)  | 66,621            | (26,976)  | 8,471     | 22,626    | 61,162 \$        | 53,012                  | \$(576,502)           |

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### SCHEDULE OF TOURNAMENT REVENUES AND DIRECT EXPENSES FOR THE YEAR ENDED JULY 31, 2009

|                       |          |            | MSHSL OFF     | ICE  |         | ADMIN         | ISTRATIVE F | REGION             | S  |     | (                 | COMBINED TO            | ΓAL  |
|-----------------------|----------|------------|---------------|--|---------|---------------|-------------|--------------------|--|-----|-------------------|------------------------|--|
|                       |          |            | Direct        | Excess<br>(Deficiency)<br>of Revenues<br>Over Direct |         |               | Direct      | (De<br>of R<br>Ove | xcess<br>ficiency)<br>evenues<br>er Direct |     |                   | Direct                 | Excess<br>(Deficiency)<br>of Revenues<br>Over Direct |
|                       | Reve     | nues       | Expenses      | Expenses   | Reve    | iues _        | Expenses    | EX                 | penses                                     | -   | Revenues          | Expenses               | Expenses   |
| Tournament            |          |            |               |  |         |               |             |                    |  |     |                   |                        |  |
| Baseball              | \$ 90    | ),246      | \$ 71,895     | \$ 18,351  | \$ 318  | 3,365 \$      | 290,669     | \$                 | 27,696                                     | \$  | 408,611           | \$ 362,564 \$          | 46,047   |
| Boys' basketball      | 510      | ),751      | 219,630       | 291,121  | 962     | 2,650         | 369,251     |                    | 593,399                                    |     | 1,473,401         | 588,881                | 884,520  |
| Girls' basketball     | 300      | ),527      | 194,158       | 106,369  | 637     | ',341         | 344,601     |                    | 292,740                                    |     | 937,868           | 538,759                | 399,109  |
| Cross country running | 1:       | 3,593      | 28,187        | (14,594)   | 5       | 5,941         | 41,094      |                    | (35,153)                                   |     | 19,534            | 69,281                 | (49,747)   |
| Football              | 878      | 3,960      | 342,417       | 536,543  | 1,257   | ,456          | 553,617     |                    | 703,839                                    |     | 2,136,416         | 896,034                | 1,240,382  |
| Golf                  |          | ),570      | 44,175        | (33,605)   |         | 5,540         | 96,276      |                    | (90,736)                                   |     | 16,110            | 140,451                | (124,341)  |
| Girls' gymnastics     | 4        | ,255       | 65,189        | (23,934)   | 23      | 3,648         | 45,559      |                    | (21,911)                                   |     | 64,903            | 110,748                | (45,845)   |
| Boys' hockey          | 1,33     | 5,456      | 327,440       | 1,008,016  | 649     | ,542          | 275,819     |                    | 373,723                                    |     | 1,984,998         | 603,259                | 1,381,739  |
| Nordic ski racing     | :        | 3,474      | 21,496        | (18,022)   |         | 740           | 23,094      |                    | (22,354)                                   |     | 4,214             | 44,590                 | (40,376)   |
| Alpine skiing         | :        | 3,566      | 24,517        | (20,951)   |         | -             | 31,049      |                    | (31,049)                                   |     | 3,566             | 55,566                 | (52,000)   |
| Soccer                | 17       | ,260       | 112,672       | 64,588   | 241     | ,375          | 181,038     |                    | 60,337                                     |     | 418,635           | 293,710                | 124,925  |
| Girls' softball       | 56       | 6,352      | 50,109        | 6,243  | 163     | 3,328         | 201,140     |                    | (37,812)                                   |     | 219,680           | 251,249                | (31,569)   |
| Boys' swimming        | 46       | 6,965      | 49,047        | (2,082)  | 44      | ,681          | 44,058      |                    | 623  |     | 91,646            | 93,105                 | (1,459)  |
| Girls' swimming       | 5        | ,235       | 50,436        | 799  | 57      | ,076          | 55,073      |                    | 2,003                                      |     | 108,311           | 105,509                | 2,802  |
| Boys' tennis          |          | 1,833      | 31,003        | (26,170)   | 2       | ,097          | 38,664      |                    | (36,567)                                   |     | 6,930             | 69,667                 | (62,737)   |
| Girls' tennis         |          | 5,901      | 35,292        | (29,391)   |         | ,501          | 59,120      |                    | (56,619)                                   |     | 8,402             | 94,412                 | (86,010)   |
| Track and field       |          | 1,096      | 121,367       | (7,271)  |         | ,470          | 199,376     |                    | (36,906)                                   |     | 276,566           | 320,743                | (44,177)   |
| Girls' volleyball     |          | 5,591      | 140,506       | 35,085   |         | 5,881         | 275,024     |                    | 160,857                                    |     | 611,472           | 415,530                | 195,942  |
| Wrestling             |          | ),109      | 232,083       | 208,026  |         | ,302          | 242,203     |                    | 42,099                                     |     | 724,411           | 474,286                | 250,125  |
| Synchronized swimming |          | ~          | 1,165         | (1,165)  |         | ,             | ,           |                    | -  |     |                   | 1,165                  | (1,165)  |
| Adapted soccer        | (        | 6,872      | 17,594        | (10,722)   |         | -             | -           |                    | _  |     | 6,872             | 17,594                 | (10,722)   |
| Adapted floor hockey  |          | ),141      | 18,001        | (7,860)  |         | -             | -           |                    | -  |     | 10,141            | 18,001                 | (7,860)  |
| Adapted softball      |          | 5,200      | 17,040        | (10,840)   |         | -             | -           |                    | -  |     | 6,200             | 17,040                 | (10,840)   |
| Adapted bowling       |          | 462        | 11,781        | (11,319)   |         | -             | -           |                    | -  |     | 462               | 11,781                 | (11,319)   |
| Debate                |          | 102        | 15,992        | (15,992)   |         | _             | 12,872      |                    | (12,872)                                   |     | -                 | 28,864                 | (28,864)   |
| Speech                |          | 5,701      | 50,266        | (44,565)   | 45      | 2,714         | 194,818     |                    | (152,104)                                  |     | 48,415            | 245,084                | (196,669)  |
| One-act play          |          | 5,526      | 18,107        | (2,581)  |         | 9,624         | 72,224      |                    | (42,600)                                   |     | 45,150            | 90,331                 | (45,181)   |
| Girls hockey          |          | 9.314      | 192,153       | 57,161   |         | ),535         | 103,260     |                    | 27,275                                     |     | 379,849           | 295,413                | 84,436   |
| Music                 | 24.      | -10,014    | 132,100       | 57,101   |         | 2,931         | 336,914     |                    | (213,983)                                  |     | 122,931           | 336,914                | (213,983)  |
| Cheerleading          |          | -          | 4.570         | (4,570)  | 122     | .,501         | 000,014     |                    | (210,000)                                  |     | 122,001           | 4.570                  | (4,570)  |
| Girls' dance team     | 16       | 1,796      | 94,898        | 66,898   | 7/      | ,703          | 54,649      |                    | 17,054                                     |     | 233,499           | 149,547                | 83,952   |
| Lacrosse              |          | ),624      | 22,520        | 7,104  |         | ,703<br>1,594 | 57,326      |                    | 7,268                                      |     | 233,499<br>94,218 | 79,846                 | 14,372   |
| Badminton             | Z        | 7,024<br>- | 22,320<br>640 | (640)  | 04      | ,094          | 57,520      |                    | 7,200                                      |     | 94,210            | 79,840<br>640          |  |
| Visual arts           |          | -          | 675           | (640)  | ,       | -             | 25,020      |                    | (20,448)                                   |     | 4,572             | 25,695                 | (640)  |
|                       | 10       | -<br>3.365 | 426,365       | (075)  | 2       | ,012          | 20,020      |                    | (20,440)                                   |     | 4,572             | 20,695<br>426,365      | (21,123)   |
| Advertising           | 42       | ,300       | 420,000       | ·  |         |               | -           |                    | <u> </u>                                   | -   | 420,300           | 420,300                |  |
| Total                 | \$ 5,172 | 2,741      | \$3,053,386   | \$2,119,355  | \$5,72^ | ,607 \$       | 4,223,808   | \$1                | ,497,799                                   | \$_ | 10,894,348        | \$ <u>7,277,194</u> \$ | 3,617,154  |

#### SCHEDULE OF REVENUES AND EXPENSES - STATUTORY BASIS FOR THE YEARS ENDED JULY 31, 2006, 2007, 2008, and 2009

|  |     |              |              |              | ······       |            |                |                            |                   |
|--|-----|--------------|--------------|--------------|--------------|------------|----------------|----------------------------|-------------------|
|  |     |              |              |              |              | Dollar     | Percent        |                            |                   |
|  | -   | 2006         | 2007         | 2008         | 2009         | Difference | Change         | 2006                       | 2007              |
| Operating Revenues                                 |     |              |              |              |              |            |                |                            |                   |
| Tournaments  | \$  | 4,281,295 \$ | 4,269,893 \$ | 4,849,077 \$ | 5,172,741 \$ | 891,446    | 20.8 %         | \$ 5,454,134 \$            | 5,161,318         |
| Television   | Ŷ   | 775,000      | 800,000      | 798,297      | 822,495      | 47,495     | 6.1            | φ 0,101,101 φ<br>          | -                 |
| Membership services                                |     | 755,725      | 859,885      | 965,550      | 557,930      | (197,795)  | (26.2)         | _                          |                   |
| Contest officials registration                     |     | 245,840      | 268,268      | 250,253      | 325,865      | 80,025     | 32.6           | _                          | _                 |
| Sales of handbooks, rule                           |     | 2-10,010     | 200,200      | 200,200      | 020,000      | 00,020     | 01.0           |                            |                   |
| books, and supplies                                |     | 214,937      | 258,778      | 259,212      | 260,428      | 45,491     | 21.2           | _                          | _                 |
| Assessments from schools                           |     | - 214,001    | 200,770      |              | 200,420      |            | 2114           | _                          | _                 |
| Other  |     | 112,014      | 163,446      | 137,091      | 273,033      | 161,019    | 143.7          | 13,118                     | 19,545            |
|  |     | 112,011      |              | 101,001      | 210,000      |            | 11011          |                            | 10,010            |
| Total Operating Revenues - Schedule 2              | \$_ | 6,384,811 \$ | 6,620,270 \$ | 7,259,480 \$ | 7,412,492 \$ | 1,027,681  | 16.1 %         | \$\$\$                     | <b>5,180,86</b> 3 |
|  |     |              |              |              |              |            |                |                            |                   |
| Operating Expenses                                 | ¢   | 0 000 7 (0 0 | o 100 110 0  | 0.001.151.0  | 0.050.000.0  | 740.044    | 00.4.94        | <b>A A A A A A A A A A</b> | 0.001.005         |
| Tournaments  | \$  | 2,306,742 \$ | 2,400,418 \$ | 2,924,151 \$ | 3,053,386 \$ | 746,644    | 32.4 %         | \$ 3,721,997 \$            | 3,881,982         |
| School expense reimbursement                       |     | 589,233      | 686,213      | 864,479      | 672,958      | 83,725     | 14.2           | 942,911                    | 547,329           |
| Membership services                                |     | 000 000      | 000 770      | 105 101      | 000 157      | 4.040      |                |                            | 7.000             |
| Insurance  |     | 396,808      | 396,776      | 405,484      | 398,457      | 1,649      | 0.4            | 7,200                      | 7,200             |
| Handbooks, rule books, and                         |     | 170.005      | 101110       |              | 170.000      | (1.222)    | (2.0)          |                            |                   |
| supplies   |     | 172,605      | 184,143      | 203,539      | 170,983      | (1,622)    | (0.9)          | -                          | -                 |
| Other  |     | 110,664      | 158,729      | 128,906      | 77,990       | (32,674)   | (29.5)         | -                          | -                 |
| Fine arts programs                                 |     | 13,480       | 17,200       | 15,185       | 19,035       | 5,555      | 41.2           | -                          | -                 |
| Officials program                                  |     | 168,749      | 187,796      | 192,603      | 259,107      | 90,358     | 53.5           | -                          | -                 |
| Committees   |     | 21,441       | 16,344       | 15,836       | 14,584       | (6,857)    | (32.0)         | 82,166                     | 92,382            |
| Board of directors                                 |     | 84,789       | 90,452       | 94,973       | 108,841      | 24,052     | 28.4           | -                          | -                 |
| Salaries   |     | 1,418,244    | 1,467,892    | 1,571,857    | 1,693,859    | 275,615    | 19.4           | 333,838                    | 373,259           |
| Employee benefits                                  |     | 631,425      | 677,868      | 666,893      | 755,195      | 123,770    | 19.6           | 27,070                     | 30,537            |
| Insurance  |     | 13,493       | 14,176       | 15,276       | 14,124       | 631        | 4.7            | -                          | -                 |
| Legal  |     | 55,903       | 68,651       | 64,730       | 69,562       | 13,659     | 24.4           | -                          | -                 |
| Other professional services                        |     | 80,701       | 77,312       | 88,099       | 97,272       | 16,571     | 20.5           | 157,386                    | 160,121           |
| Maintenance  |     | 44,830       | 75,469       | 48,239       | 47,232       | 2,402      | 5.4            | -                          | -                 |
| Utilities  |     | 46,138       | 43,966       | 45,686       | 46,493       | 355        | 0.8            | -                          | -                 |
| Postage  |     | 62,709       | 71,771       | 80,790       | 78,220       | 15,511     | 24.7           | 1,286                      | 1,411             |
| Supplies   |     | 23,140       | 24,569       | 30,764       | 34,021       | 10,881     | 47.0           | 103,689                    | 97,575            |
| Data processing and office                         |     |              |              |              |              | (          |                |                            |                   |
| equipment  |     | 58,535       | 73,220       | 68,035       | 55,028       | (3,507)    | (6.0)          | -                          | -                 |
| Public relations                                   |     | 49,991       | 53,880       | 45,277       | 68,293       | 18,302     | 36.6           | 41,137                     | 40,490            |
| Corporate sponsor commission                       |     | 58,833       | 61,648       | 61,500       | 66,575       | 7,742      | 13.2           | -                          | -                 |
| Television consulting                              |     | 14,867       | 14,867       | 14,867       | 14,867       | -          | 0.0            |                            | -                 |
| Depreciation                                       |     | 49,366       | 46,418       | 49,250       | 54,564       | 5,198      | 10.5           | 6,739                      | 878               |
| Other  |     | 151,665      | 169,843      | 171,917      | 170,269      | 18,604     | 12.3           | 18,389                     | 16,456            |
| Total Operating Expenses - Schedule 2              | \$_ | 6,624,351 \$ | 7,079,621 \$ | 7,868,336 \$ | 8,040,915 \$ | 1,416,564  | 21.4 %         | \$_5,443,808 \$_           | 5,249,620         |
| Operating Income (Loss)                            | \$_ | (239,540) \$ | (459,351) \$ | (608,856) \$ | (628,423) \$ | (388,883)  | 162.3 %        | \$3,444\$                  | (68,757)          |
| Nonoperating Revenues (Expenses)                   |     |              |              |              |              |            |                |                            |                   |
| Corporate partnership                              | \$  | 449,750 \$   | 543,620 \$   | 619,000 \$   | 737,375 \$   | 287,625    | 64.0 %         | \$-\$                      | -                 |
| Interest   | *   | 74,497       | 138,722      | 121,781      | 60,902       | (13,595)   | (18.2)         | 12,535                     | 25,037            |
| Unrealized gain (loss) on investment               |     | -            | -            | -            | · _          | -          | -              | 2,686                      | -                 |
| - , ,  |     | ·            |              | 740 704 @    | 700 077 0    | 074.000    | <b>50.0</b> 0/ | h                          | 05.007            |
| Total Nonoperating Revenue (Expenses) - Schedule 2 | \$_ | 524,247 \$   | 682,342 \$   | 740,781 \$   | 798,277 \$   | 274,030    | 52.3 %         | \$\$                       | 25,037            |
| Income Before Transfers                            | \$  | 284,707 \$   | 222,991 \$   | 131,925 \$   | 169,854 \$   | (114,853)  | (40.3) %       | \$ 38,665 \$               | (43,720)          |
| Operating Transfers In                             |     | -            | -            | -            | -            | -          | - (100.0)      | 711,652                    | 638,889           |
| Operating Transfers Out                            | -   |              |              | -            | (30,000)     | (30,000)   | (100.0)        | (711,652)                  | (638,889)         |
| Change in Net Assets - Schedule 2                  | \$= | \$           | 222,991\$    | 131,925 \$   | 139,854 \$   | (144,853)  | (50.9) %       | \$ <u>38,665</u> \$_       | (43,720)          |
| Capital outlay                                     |     |              |              |              |              |            |                |                            |                   |
| Furniture and equipment                            | \$  | - \$         | 13,973 \$    | 7,618 \$     | 40,891 \$    | 40,891     | 100.0 %        | \$-\$                      | -                 |
| Computer equipment                                 | -   | -            | -            | -            | -            |            | -              |                            | -                 |
| Total Capital Outlay                               | \$  | - \$         | 13,973 \$    | 7,618 \$     | 40,891 \$    | 40,891     | 100.0 %        | \$\$                       | -                 |
|  | =   |              |              |              |              |            |                |                            |                   |

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Minnesota State High School League Annual Financial Report — Year Ended July 31, 2009

|      |                   | E REGIONS    | 2006 to    | 2009         | -        |                  |                  | COMBINED         |         |                  | 2006 to 2009 |                |  |  |
|------|-------------------|--------------|------------|--------------|----------|------------------|------------------|------------------|---------|------------------|--------------|----------------|--|--|
|      |                   | -            | Dollar     | Percent      |          |                  |                  |                  |         | -                | Dollar       | Percent        |  |  |
| 200  | 08                | 2009         | Difference | Change       | _        | 2006             | 2007             | 2008             |         | 2009             | Difference   | Change         |  |  |
|      |                   |              |            |              |          |                  |                  |                  |         |                  |              |                |  |  |
| 546  | 0,414 \$          | 5,721,607 \$ | 267,473    | 4.9 %        | \$       | 9,735,429 \$     | 9,431,211 \$     | 10,309,491       | \$      | 10,894,348 \$    | 1,158,919    | 11.9           |  |  |
| 0,40 | - υ,              | 0,121,001 ¢  |            |              | Ψ        | 775,000          | 800,000          | 798,297          | Ŷ       | 822,495          | 47,495       | 6.1            |  |  |
|      | -                 | -            | -          | -            |          | 755,725          | 859,885          | 965,550          |         | 557,930          | (197,795)    | (26.2)         |  |  |
|      |                   |              |            | -            |          | 245,840          | 268,268          | 250,253          |         | 325,865          | 80,025       | 32.6           |  |  |
|      |                   |              |            |              |          | 240,040          | 200,200          | 200,200          |         | 020,000          | 00,020       | 02.0           |  |  |
|      | -                 | -            | -          | -            |          | 214,937          | 258,778          | 259,212          |         | 260,428          | 45,491       | 21.2           |  |  |
| 13   | 3,665             | 19,500       | 19,500     | 100.0        |          | -                | -                | 133,665          |         | 19,500           | 19,500       | 100.0          |  |  |
| 2    | 7,799             | 21,835       | 8,717      | 66.5         |          | 125,132          | 182,991          | 164,890          |         | 294,868          | 169,736      | 135.6          |  |  |
| 5,62 | 1,878 \$          | 5,762,942 \$ | 295,690    | 5.4 %        | \$_      | 11,852,063 \$    | \$               | 12,881,358       | \$_     | 13,175,434 \$    | 1,323,371    | 11.2           |  |  |
|      |                   |              |            |              |          |                  |                  |                  |         |                  |              |                |  |  |
| 4 06 | 1,812 \$          | 4,223,808 \$ | 501,811    | 13.5 %       | \$       | 6,028,739 \$     | 6,282,400 \$     | 6,985,963        | \$      | 7,277,194 \$     | 1,248,455    | 20.7           |  |  |
|      | 6,456             | 643,049      | (299,862)  | (31.8)       | Ψ        | 1,532,144        | 1,233,542        | 1,480,935        | Ŷ       | 1,316,007        | (216,137)    | (14.1)         |  |  |
| 01   | 0,400             | 040,040      | (200,002)  | (01.0)       |          | 1,002,144        | 1,200,042        | 1,400,000        |         | 1,010,001        | (210,101)    | ((11.1)        |  |  |
|      | 7,200             | 7,200        | -          | -            |          | 404,008          | 403,976          | 412,684          |         | 405,657          | 1,649        | 0.4            |  |  |
|      | -                 | -            | -          | -            |          | 172,605          | 184,143          | 203,539          |         | 170,983          | (1,622)      | (0.9)          |  |  |
|      | -                 | -            | -          | -            |          | 110,664          | 158,729          | 128,906          |         | 77,990           | (32,674)     | (29.5)         |  |  |
|      | -                 | -            | -          | -            |          | 13,480           | 17,200           | 15,185           |         | 19,035           | 5,555        | 41.2           |  |  |
|      | -                 | -            | -          | -            |          | 168,749          | 187,796          | 192,603          |         | 259,107          | 90,358       | 53.5           |  |  |
| 94   | 1,662             | 107,857      | 25,691     | 31.3         |          | 103,607          | 108,726          | 110,498          |         | 122,441          | 18,834       | 18.2           |  |  |
|      | -                 | -            |            | -            |          | 84,789           | 90,452           | 94,973           |         | 108,841          | 24,052       | 28.4           |  |  |
| 40   | 5,271             | 446,757      | 112,919    | 33.8         |          | 1,752,082        | 1,841,151        | 1,977,128        |         | 2,140,616        | 388,534      | 22.2           |  |  |
|      | 0,658             | 44,659       | 17,589     | 65.0         |          | 658,495          | 708,405          | 697,551          |         | 799,854          | 141,359      | 21.5           |  |  |
| 5    |                   |              |            | -            |          | 13,493           | 14,176           | 15,276           |         | 14,124           | 631          | 4.7            |  |  |
|      | -                 | -            | -          | -            |          | 55,903           | 68,651           | 64,730           |         | 69,562           | 13,659       | 24.4           |  |  |
| 17   | 1,128             | 170,641      | 13,255     | 8.4          |          | 238,087          | 237,433          | 259,227          |         | 267,913          | 29,826       | 12.5           |  |  |
| .,   |                   | -            |            | -            |          | 44,830           | 75,469           | 48,239           |         | 47,232           | 2,402        | 5.4            |  |  |
|      | -                 | -            | -          | _            |          | 46,138           | 43,966           | 45,686           |         | 46,493           | 355          | 0.8            |  |  |
|      | -<br>1,382        | -<br>1,480   | -<br>194   | -<br>15.1    |          | 40,130<br>63,995 | 43,900<br>73,182 | 45,080<br>82,172 |         | 40,493<br>79,700 | 15,705       | 24.5           |  |  |
|      | 1,813             | 73,864       | (29,825)   | (28.8)       |          | 126,829          | 122,144          | 122,577          |         | 107,885          | (18,944)     | 24.5<br>(14.9) |  |  |
|      | -                 | ·            | ,          | . ,          |          |                  |                  |                  |         | ·                | ,            | . ,            |  |  |
|      | -                 | -            | -          | -            |          | 58,535           | 73,220           | 68,035           |         | 55,028           | (3,507)      | (6.0)          |  |  |
| 3    | 5,258             | 40,337       | (800)      | (1.9)        |          | 91,128           | 94,370           | 80,535           |         | 108,630          | 17,502       | 19.2           |  |  |
|      | -                 | -            | -          | -            |          | 58,833           | 61,648           | 61,500           |         | 66,575           | 7,742        | 13.2           |  |  |
|      | -                 | -            | -          | -            |          | 14,867           | 14,867           | 14,867           |         | 14,867           | -            | 0.0            |  |  |
|      | 878               | 424          | (6,315)    | (93.7)       |          | 56,105           | 47,296           | 50,128           |         | 54,988           | (1,117)      | (2.0)          |  |  |
| 1    | 8,784             | 25,436       | 7,047      | 38.3         | -        | 170,054          | 186,299          | 190,701          | -       | 195,705          | 25,651       | 15.1           |  |  |
| 5,53 | 5,302 \$          | 5,785,512 \$ | 341,704    | 6.3 %        | \$.      | 12,068,159 \$    | 12,329,241 \$    | 13,403,638       | \$      | 13,826,427 \$    | 1,758,268    | 14.6           |  |  |
|      | 5.576 ¢           | /00 F70\ *   | 140 04 4   | (406.03.8/   | ¢        | 1216 0061 #      | (500 400) *      | (500 000)        | ¢       | (850.002) *      | (434 907)    | 204.2          |  |  |
| 86   | 6 <u>,576</u> \$_ | (22,570) \$  | (46,014)   | (196.3) %    | \$.      | (216,096) \$     | (528,108) \$     | (522,280)        | Ф_      | (650,993) \$     | (434,897)    | 201.3          |  |  |
|      | - \$              | - \$         | -          | - %          | \$       | 449,750 \$       | 543,620 \$       | 619,000          | \$      | 737,375 \$       | 287,625      | 64.0           |  |  |
| 1    | 8,140             | 14,180       | 1,645      | 13.1         | •        | 87,032           | 163,759          | 139,921          |         | 75,082           | (11,950)     | (13.7)         |  |  |
|      |                   |              | (2,686)    | (100.0)      |          | 2,686            | -                |                  |         | . 9,502          | (2,686)      | (100.0)        |  |  |
|      | 8,140 \$          | 14,180 \$    |            | (100.0)      | ¢.       | 539,468 \$       |                  | 758,921          | -<br>\$ | 812,457 \$       | 272,989      | 50.6           |  |  |
|      |                   |              | (1,041)    |              | \$_<br>¢ | ,                |                  |                  |         |                  |              |                |  |  |
|      | 4,716 \$          | (8,390) \$   | (47,055)   | (121.7) %    | φ        | 323,372 \$       |                  | 236,641          | φ       | 161,464 \$       | (161,908)    | (50.1)         |  |  |
|      | 5,588             | 741,217      | 29,565     | 4.2          |          | 711,652          | 638,889          | 675,588          |         | 741,217          | 29,565       | 4.2            |  |  |
|      | 5,588)            | (711,217)    | 435        | (0.1)        |          | (711,652)        | (638,889)        | (675,588)        |         | (741,217)        | (29,565)     | 4.2            |  |  |
| 104  | 4,716 \$          | 21,610 \$    | (17,055)   | (44.1) %     | \$.      | 323,372 \$       | 179,271 \$       | 236,641          | \$=     | 161,464 \$       | (161,908)    | (50.1) 9       |  |  |
|      | - \$              | - \$         |            |              | \$       | - \$             | 13,973 \$        | 7,618            | \$      | 40,891 \$        | 40,891       | 100.0          |  |  |
|      | - Þ               |              | -          | -<br>100.0 % | φ        | - 1              | 10,970 Q         | 1,010            | φ       | 40,891 \$        |              | 100.0          |  |  |
|      | <u> </u>          | 404          | 404        |              |          | <u> </u>         | ·                |                  | _       |                  | 404          |                |  |  |
|      | - \$              | 404 \$       | 404        | 100.0 %      | \$       | - \$             | 13,973 \$        | 7,618            | S.      | 41,295 \$        | 41,295       | 100.0          |  |  |

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